



Inter-American Foundation

Congressional Budget Justification
Fiscal Year 2017



Front cover: Youth members of Asociación El Buen Sembrador from the village of Nahualá in Sololá, Guatemala. The association has increased the production and sale of vegetables and is working to develop a long-term business plan.

TABLE OF CONTENTS

Summary Justification _____	1
FY15 Accomplishments _____	7
FY15 Development Grant Highlights _____	10
Strategic Investments in Central America _____	13
Focus on Marginalized Groups _____	17
Map and Data: Programmatic Funding _____	21
IAF Budget Resources _____	25
Appendix 1: Map of IAF grantee presence in Northern Triangle of Central America _____	32
Appendix 2: USAID-IAF Joint Statement of Complementarity _____	33
Appendix 3: The Grant Making-Process _____	34
Appendix 4: New Grants and Amendments in FY 2015 Per Country _____	37



Youth from El Salvador, Guatemala and Honduras at IAF Northern Triangle youth exchange in February 2016

Summary Justification

The Inter-American Foundation (IAF) is an independent U.S. foreign assistance agency that promotes and invests in citizen-led grassroots initiatives in Latin America and the Caribbean to help communities realize opportunities and solve their own problems. This approach results in effective, community-owned development characterized by economic opportunity, resilience to violence, social inclusion and greater citizen participation in democratic processes.

The IAF requests that Congress support the agency's fiscal year 2017 funding request because the IAF directly serves U.S. interests, provides a cost-effective approach to development assistance, delivers results, and contributes to specialized capabilities and expertise that complement other U.S. foreign assistance work.

IAF SERVES U.S. INTERESTS

Public support for democracy is high in Latin America, yet a majority of citizens in the region are not satisfied with how democracy works in practice in their country and far too many have not yet benefited from economic growth. Despite falling rates of poverty in many countries of the region, there are 31 million more poor people in Latin America than in 1980.¹ In public opinion polls throughout the region, citizens cite insecurity and economic problems, including unemployment, as the most pressing problems in their lives. These are challenges of governance that must be addressed at all levels of the civic space.

IAF investments serve U.S. interests by creating economic opportunities, fostering more secure communities, and improving social inclusion and citizens' participation in democracy. Where young people

¹ "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

have strong, lasting ties to their communities, they are less likely to emigrate. Communities that are economically vibrant and secure and have an engaged citizenry provide the foundation for stronger U.S. allies. The agency's judicious investments provide the U.S. government with a direct link to civil society and lessons about effective development practices.

- **Creating economic opportunity.** IAF investments catalyze economic activity and create jobs that enable the poor and excluded to benefit from economic growth and allow communities to retain their workers and leaders.
- **Fostering secure communities.** IAF funding complements the work of other U.S. agencies to improve security and rule of law by enabling members of at-risk communities to access income-generating alternatives to crime and create a safe environment that is intolerant of criminal activity.
- **Strengthening democratic practices.** IAF grantee partners are building a more democratic citizenry and a more inclusive civil society by exercising their civic responsibilities, respecting rights and holding officials accountable.
- **Addressing root causes of migration.** The IAF is working to address the root causes of migration, particularly in Central America as an implementing agency of the United States' Strategy for Engagement in Central America. The IAF's model of citizen-led development serves to establish social and economic anchors in high-sending communities. It has been supporting the U.S. Government's Strategy for Engagement in Central America and looks forward to increasing its efforts there, in collaboration with the Department of State and USAID, consistent with the FY 2017 whole-of-government approach and FY 2016 Explanatory Statement language.
- **Providing a direct link to civil society.** Having worked with more than 5,000 grantee partners, IAF's credibility and contacts among civil society groups across the region are a valuable resource for the U.S. government and other development organizations.
- **Informing investments in development.** By evaluating each investment and providing opportunities for learning and exchange across the grantee partner network, the IAF applies, shares and multiplies its lessons learned.
- **Generating goodwill.** In an independent survey conducted by the Center for Effective Philanthropy in 2014, seventy-one percent of IAF grantee partner respondents stated that working with the IAF had improved their opinion of the United States.²

IAF PROVIDES A COST-EFFECTIVE APPROACH

The IAF provides the U.S. government with a smart, cost-effective approach to development assistance. It delivers aid with minimal cost to U.S. taxpayers, brings in private resources, and maximizes the impact for the intended recipients.

² Grantee Perception Report Prepared for the Inter-American Foundation. Center for Effective Philanthropy. March 2015. <http://www.iaf.gov/home/showdocument?id=506>

- **Low overhead.** In FY 2015, IAF administrative costs represented only 12% of its budget when including the resources leveraged from grantee partners. The IAF constantly works to keep overhead low, including by outsourcing many administrative and technical functions. With 38 staff in Washington, DC, the agency is well below its statutory ceiling of 100.
- **Leverage.** The IAF requires all of its grantee partners to invest their own resources. Giving grantees a stake in the outcome of their projects makes them more likely to succeed. Over the last five years, each dollar invested by the IAF leveraged \$1.36 from grantees or others.
- **Direct delivery.** 100 percent of the IAF's grant budget goes directly to grassroots and community-based groups working with the most vulnerable to improve their circumstances.
- **Grassroots initiative.** The IAF selectively funds 10-15 percent of the proposals it receives. It invests in initiatives that are designed and implemented by the poor, which means that each community takes ownership and ensures local commitment for their success and sustainability.
- **Private-sector partnerships.** The IAF collaborates with the private sector in joint funding initiatives, including with members of the IAF-initiated Latin American business-sector alliance, RedEAmérica. This network matches IAF funds at a ratio of 3:1 and helps parent corporations move beyond philanthropic giving toward a more commercially integrated and sustainable approach that can positively impact core business practices.
- **Flexibility.** The IAF can quickly amend its funding to address changing conditions on the ground or expand the reach of successful initiatives.
- **Networks.** The IAF has worked with more than 5,000 grantee partners. This offers an extensive network for learning and exchange. Current and former grantee partners collaborate and share best practices across cultures and borders. This dramatically amplifies the impact of the IAF's investment across the region.

THE IAF DELIVERS RESULTS

The IAF delivers real results in both individuals and organizations looking to build the capacity to sustain their own efforts.

- **Accountability and transparency.**³ The IAF holds all grantee partners accountable for the responsible use of U.S. public funds and successful implementation of their projects through annual financial audits and required reporting at six-month intervals on their progress in achieving targeted results. The IAF's evaluation methodology includes independently verifying the data reported. See Appendix 3 for more information on the IAF's evaluations.
- **Results.** More than 300,000 people and 280 community-based organizations benefited directly from projects in 20 countries in FY 2015. See more results in FY15 Accomplishments on page 7.

³ The IAF became the first U.S. government agency to receive the Foundation Center's "glasspockets" designation for transparency, accountability and accessibility of information.

- **Strengthened local capacity to sustain development efforts.** IAF pushes the citizen-led efforts it supports to become financially sustainable, not dependent on IAF or other US assistance. In an independent survey conducted in 2014 by the Center for Effective Philanthropy, the IAF ranked highest against all other participating private foundations regarding its impact on strengthening the capabilities of grantee partners.⁴ Nearly half (47%) of active IAF projects in 2015 included the creation of a sustainability or business plan for grantee partners without one in place.

THE IAF COMPLEMENTS BROADER U.S. GOVERNMENT DEVELOPMENT EFFORTS

The IAF's direct connection to civil society, broad networks, nuanced knowledge of local contexts and specialized expertise directly complement other U.S. development efforts. In the last five years, the U.S. Department of State has partnered with the IAF to tap its network of civil society groups via two Inter-Agency Agreements (IAAs), the Inter-American Social Protect Network (IASPN) and the Americas Partnership for Social Inclusion and Equality (APSIE), as part of executing U.S. commitments at the Summits of the Americas.

- **Expertise in citizen-led development.** The IAF is expert in identifying and supporting promising ideas introduced by grassroots groups working to help their communities thrive. Investing in their knowledge, skills, ingenuity and organizational strength improves their ability to sustain their own efforts beyond IAF support.



Mouvement Paysan de l'Acul du Nord (MPA) in Haiti is working with a local credit union to manage a loan fund designed to help about 150 organized market women improve their sales of agricultural and value-added products, such as manioc flour and tapioca pancakes.

⁴ Grantee Perception Report Prepared for the Inter-American Foundation. Center for Effective Philanthropy. March 2015. <http://www.iaf.gov/home/showdocument?id=506>.

- **Direct access to civil society.** The IAF's relationship with partner organizations is direct, fluid and dynamic throughout the period of the grant. This approach has earned the IAF legitimacy and trust from civil society groups and increased the chances of a grant-recipient's success.
- **Flexibility.** IAF funding can be rapidly adapted to address changing contexts on the ground or to realize emerging opportunities.
- **U.S. presence.** The IAF does not operate through foreign governments. Due to its direct funding to communities, it is often able to continue working in countries where diplomatic relations with the United States are strained. Twenty percent (57) of our active grants⁵ are in the eight countries⁶ where there is currently no USAID mission.
- **Preparation of communities to scale up.** The IAF's investments help disadvantaged groups take part in economic opportunities created by larger development investments in infrastructure or other programs. Successful IAF grantee partners are often better prepared to partner with other U.S. government agencies or private philanthropic initiatives.

FOCUS ON MARGINALIZED GROUPS

The IAF puts a priority on the inclusion of the region's most disadvantaged citizens -- including women, African descendants, indigenous peoples, children and youth, and persons with disabilities -- in the economic advances and civic life of their country. IAF grants active in FY 2015 have directly benefitted more than 300,000 people in poor and marginalized communities in 20 countries throughout Latin America and the Caribbean. (See more results in FY15 Accomplishments on page 7.)



Antonia Calle'nupa and Eugenia Quespe, weavers of the Center for Traditional Textiles of Cusco (CTTC) in Peru

⁵ As of September 30, 2015.

⁶ These eight countries include Argentina, Belize, Bolivia, Chile, Costa Rica, Ecuador, Panama and Uruguay.

THE PRESIDENT'S REQUEST

The President is requesting an appropriation of \$22.2 million for the IAF in FY 2017. This amount is \$0.3 million below the level enacted in FY 2016. In addition to its work across the region, the IAF will continue to coordinate with the Department of State, the U.S. Agency for International Development (USAID) and others to implement the U.S. Strategy for Engagement in Central America. It has the ability to help implement this strategy by partnering with disadvantaged communities to build their own capacity to address challenges in Latin America and the Caribbean.

The IAF is also developing new donor partnerships to replace diminishing re-flows from the Social Progress Trust Fund (SPTF), which has been an important source of funds for the agency for more than 40 years. The \$3.5 million available from the SPTF in FY 2017 is \$5 million less than the historical average of \$8.7 million per year. Adding funds expected to be recovered or carried over from prior years, from inter-agency reimbursements and from anticipated gifts, would bring the IAF's total operating budget to \$27.95 million.⁷ The agency will continue its effort to minimize overhead expenses, maximize the programmatic impact of its resources and further refine the IAF's evidence-based evaluation system.

An appropriation of \$22.2 million would enable the IAF to continue to promote economic opportunity, strengthen democracy and foster social inclusion, in line with U.S. foreign policy and national security priorities in Latin America and the Caribbean. Citizen-led development that helps build more secure and resilient communities in our Hemisphere is fundamentally in the interest of the United States.

⁷ See Table 4, IAF Operating Expenses, on page 28 of this document for details of the FY 2017 budget.

FY15 Accomplishments

Accomplishments of the IAF and its grantee partners in FY 2015 include:

IAF'S REACH

- More than **300,000 people** benefited directly from over **280 projects** across **20 countries**
- **113 new funding actions**, including 77 grants dedicated to traditionally marginalized groups of Afro-descendants, indigenous people, women, and youth
- Increased investment in **Central America** (from 24% of new grant funds in FY11 to 37% in FY15) and other top priority countries alongside a sustained, strategic presence throughout the region.
- **62%** of IAF funds were directed to **rural** communities, **14%** to the **urban** poor, and **24%** to both rural and urban areas.
- **28%** of IAF grants in FY15 were dedicated to **youth**.
- **22%** of IAF grants in FY15 served communities of **African descent**.
- **37%** of IAF grants in FY15 supported **indigenous groups**.
- **Women and girls made up 53%** of direct beneficiaries of IAF grants.

RESULTS AND IMPACT

- **187,000 people** acquired **new knowledge and skills** in agriculture, manufacturing, technical vocations, finance, planning, administration, marketing, civic engagement and environmental conservation
- **3,886 partnerships** were established or maintained by grantee partners, enabling them to mobilize resources and share lessons
- **83%** of IAF grantee partners who tracked **income generation** reported, on average, a more than doubling of participants' income. In Central America, this rate was **88%**.
- **High scores on IAF impact:** The results from the IAF's second Grantee Perception Report – an anonymous survey of grantees by the Center for Effective Philanthropy (CEP) now done by over 300 funders – show that it has twice received the **best rating ever** seen for helpfulness of its **reporting process**. IAF was both times in the top 1 percent on the all-time list for usefulness of its selection process and for its transparency. IAF scored as follows:⁸

GRANTEE PERCEPTION SURVEY RESULTS (2014)

How would you rate the IAF's impact on your field?	96 th percentile
How would you rate the IAF's impact on your organization?	93 rd percentile
How helpful was IAF's reporting/evaluation process in strengthening your organization?	100 th percentile
How transparent is the IAF with your organization?	99 th percentile

⁸ For the entire report, see <http://www.iaf.gov/index.aspx?page=476>

- In an assessment by IAF country representatives, **90% of IAF grantee partners** had **strengthened their organizations** to more effectively carry out their mission as a result of the IAF investment.
- IAF supported the participation of **413 individuals in peer-to-peer learning** exchanges in FY15. **93%** of grantee-partner respondents to the CEP survey had participated in at least one such exchange.⁹ On a 0-to-7 point scale, respondents scored the utility of exchanges at 6, on average.

LEVERAGE

- New grantee partners contributed \$1.37 for every \$1 invested by IAF in FY15.
- IAF's total investment in active grants was **\$70 million** and catalyzed **more than \$95 million** more from grantee partners in cash and in-kind resources.

EFFICIENCY

- **Overhead** represented only **12% of the IAF's FY15 budget** when including the resources leveraged from grantee partners.

TRUST

- **71% of** respondents stated in the CEP independent survey of IAF grantee partners (referenced above) that working with the **IAF had improved their opinion of the United States**.¹⁰
- In the CEP survey, IAF ranked in the **84th percentile**, among some 300 private funders, when respondents were asked how comfortable they feel to **approach the IAF if a problem arises**.¹¹

FLEXIBILITY

- In FY15, **50 active grants were amended** with resources to allow successful grantee partners to expand, scale-up or adapt their work. The flexibility of IAF grant agreements allows local groups to adapt their plans to changing conditions on the ground and for the IAF to respond to strategic opportunities.

SUSTAINABILITY

- IAF pushes the citizen-led efforts it supports to become financially sustainable, not dependent on IAF or US assistance. **Nearly half** (47%) of active IAF projects in 2015 **include the creation of a sustainability or business plan** for grantee partners without one in place.
- A new IAF study revealed **88% of a sampling of former IAF projects** dedicated to improving participation in civic life **had sustained more than five years beyond IAF funding**. Most of the sampled organizations had helped prepare others for more effective engagement with government officials and had begun to train or work with such officials to welcome public input.

⁹ For the entire report, see <http://www.iaf.gov/index.aspx?page=476>

¹⁰ For the entire report, see <http://www.iaf.gov/index.aspx?page=476>

¹¹ For the entire report, see <http://www.iaf.gov/index.aspx?page=476>

NETWORKS

Other U.S. government agencies and development organizations engage IAF networks and relationships in order to stimulate broader participation in forums on important development issues. One example:

- In preparation for the Civil Society Forum at the 2015 Summit of the Americas in Panama, the IAF provided the U.S. Department of State with a report prepared by 43 representatives of IAF grantee partners on their lessons and recommendations regarding civil society involvement in social protection programs in Ecuador, Guatemala, Jamaica, Paraguay and Peru. The IAF sponsored the participation of 13 grantee partners in the Civil Society Forum, which brought together civil society representatives from 32 countries to develop recommendations to leaders based on six Summit sub-themes: democratic governance, citizen participation, education, health, energy and environment, and migration and security. Two IAF grantee representatives were among the 15 civil society members selected to participate in a private roundtable discussion with President Obama, Costa Rican President Solis and Uruguayan President Vazquez.



Beneficiary family of the land titling work of Sa Qa Chol Nimla K'aleb'aal (SANK) in the village of Chisec in Alta Verapaz, Guatemala

FY15 Development Grant Highlights

ECONOMIC INCLUSION AND OPPORTUNITY

In the Western Highlands of Guatemala, Federación Comercializadora de Café Especial de Guatemala (FECCEG), an association of eight cooperatives, has used its IAF grant to boost the production and sale of fair trade and organic coffee and to diversify into honey and sugar cane. It has created jobs for young people at all stages of the production process, increased the involvement of women, and weathered the coffee fungus scourge in Central America. As a result, the 2,100 member farmers have nearly doubled their income and now export 90% of their coffee to the U.S. and Europe. FECCEG now supplies 10 percent of the country's fair-trade coffee. Farmers receive an average 20-cent premium on each pound of coffee that has the fair and organic certifications, a total of about \$200,000 annually, some of which is used to leverage extension services from other government agencies.

In addition to high crime and an unemployment rate of 45 percent, the Afro-Ecuadorian residents of Barrio Nigeria and Cenepa in Guayaquil face serious discrimination and lack basic services, access to commercial centers and opportunities in the formal economy. Agrupación AfroEcuatoriana Mujeres Progresistas (AAMP) is developing sources of income, encouraging savings accounts and offering needed services to young and elderly residents. AAMP used its IAF grant to build a business center and computer lab, form 12 community banks that now have deposits totaling \$29,000, train 300 women in business and leadership skills, launch 256 microenterprises and start three community businesses offering cleaning products, clothing and Internet services. Members of AAMP and other women in these communities have pressured the municipality for new schools and for connection to water, electricity and sewage services. AAMP is now launching additional community enterprises expected to generate jobs and income for 300 women: a restaurant, a beauty shop and a hostel.



Youth of PRODESAL in Cordoba, Colombia build conflict resolution skills through team challenges

CIVIC ENGAGEMENT

In the department of Córdoba along the Atlantic coast of Colombia, Corporación Taller Promoción y Desarrollo Alternativo (PRODESAL) teaches youth how to effectively engage with their local government, voice their concerns and stand up for their rights. Many are under constant threat of violence and recruitment by illegal armed groups, but their unique needs often remain invisible to government leaders. With IAF support, nearly 3,000 youths from the department of Córdoba learned about their civic rights and responsibilities, worked to strengthen 30 municipal youth committees and secured the creation of the first departmental policy for the protection of youth and the prevention of armed conflict, newly mandated by national law. PRODESAL has also taken the lead in creating an inter-institutional alliance in support of local youth, including government, private sector and civil society representatives. As a result, Surtigas, a regional utilities company has trained and employed at least 150 local youth with specialized skills to install its gas network in rural areas.

Following the devastation of the 2010 earthquake in Haiti, a grassroots organization, the Economic Stimulus Projects for Work and Action (ESPWA), rose to the challenge of rebuilding. It has been working since 2011 to create a community foundation to put local residents in control of the development process and ensure the inclusion of vulnerable groups. After consulting with leaders of community foundations in Africa, South America, and the United States (Nebraska), ESPWA and members of the Haitian American diaspora created a network of regional funds. The first community fund was located in the Grand'Anse, an area that risks

massive deforestation and received very little of the post-earthquake international donor or local aid. Residents were moved by ESPWA's participatory approach that values and preserves their rich culture, natural resources, and human capital. ESPWA has successfully involved civil society, schools, local governments, and businesses in a department-wide assessment of local needs that now guides priorities for the pilot fund of the new Haiti Community Foundation.

RESILIENCE IN THE FACE OF CRIME AND VIOLENCE

Grupo Juvenil Dion (GJD) conducts mobile workshops in high-crime urban and peripheral neighborhoods of Tegucigalpa to train disadvantaged young Hondurans in vocations and microenterprise development and improve their employment prospects. GJD has trained over 700 youths, placed many in internships with local businesses, and extended them microcredit to launch 180 microenterprises, including beauty salons, bakeries and carpentry businesses. When threats of extortion by the local gang forced GJD to shutter its training center one year ago, the organization shifted to an entirely mobile operation, a program it had begun with IAF support. About 45 loans have been awarded to mobile workshop graduates and they are being repaid. The GJD credit program has a two percent default rate, which primarily consists of late rather than missing payments. To improve its long-term financial sustainability, GJD has developed its own product lines with its graduates, created a supply store to sell to current and former students, and secured funding from at least one private foundation referred by the IAF to support the mobile workshops.

SUSTAINABILITY

In September, the IAF revisited Fundación Salvadoreña para la Reconstrucción y el Desarrollo (REDES), whose four-year IAF grant to support youth-led microenterprises and community projects had ended in 2009. It returned as part of an annual "ex-post" assessment of the sustainability and impact of a handful of projects, whose funding ended five or more years earlier. During the grant period, 80 migration-prone and deported young people in 12 communities launched 21 microenterprises. The assessment revealed that about half were still in operation in September 2015, even in a context of high security concerns and scarce access to formal credit. All microentrepreneurs interviewed credited the program for pivotal lessons in the skills necessary to work with partners and manage the businesses they operate today. Among those who closed the original businesses, many opened and applied their lessons to new ventures. Others stopped to attend university after completing high school with support of the added income, often as the first member of their family to do so. In one case, former members of a silk-screening business returned to the community upon university graduation and lobbied the municipality to create a youth center where many more youths are offered silk-screening and other technical and cultural programs.



Youth of a member youth group of ADESJU in Huehuetenango, Guatemala

Strategic Investments in Central America

The IAF is prepared in FY16 and FY17 to further increase its investments in addressing root causes of migration in Central America, consistent with the U.S. Strategy for Engagement in Central America to improve security, prosperity and governance in the Northern Triangle countries of the region. In the latter half of 2015, the U.S. saw a resurgence of unaccompanied minor arrivals from El Salvador, Guatemala and Honduras, following the original spike in 2014 of more than 68,000 unaccompanied children and 68,000 family units apprehended at the U.S.-Mexico border.

The IAF's flexibility to quickly reach thousands of communities of high out-migration through its network of local partners is a significant asset to the U.S. government. Community-based organizations are essential in neighborhoods with weak state presence to addressing the threat of violence and poor economic and educational opportunities, the primary factors driving migration from Central America according to the United Nations High Commissioner for Refugees.¹²

RESOURCE SHIFTS TO CENTRAL AMERICA IN FY15

Since the crisis of unaccompanied minors in 2014, the IAF has continued to shift resources to Central America for programs that improve economic opportunity, citizen security and civic participation. In FY15, 37 percent of the IAF's new grant funding went to Central America, up from 24 percent in FY11. (See Map

¹² "Children on the Run: Unaccompanied Children Leaving Central America and Mexico and the Need for International Protection," United Nations High Commissioner for Refugees, March 2014, http://www.unhcrwashington.org/sites/default/files/1_UAC_Children%20on%20the%20Run_Executive%20Summary.pdf.

and Data section on page 21.) Program staff were redeployed to new country assignments to reflect this priority.

At the end of FY15, the IAF's portfolio included 91 active projects in Central America for a total investment value of \$42.5 million, of which \$21.6 million is counterpart resources committed by grantee partners. The IAF is operating in over 900 communities and in 16 percent of all municipalities of the Northern Triangle countries. Ninety percent of IAF grants in Central America are in agriculture and food production, education and training, enterprise development and the environment. Forty-five percent of the IAF's activity in El Salvador, Guatemala and Honduras benefits youth directly. In the Northern Triangle, 88 percent of IAF grantee partners who tracked income generation of its beneficiaries reported an increase, on average more than doubling it in a year.

The IAF has mapped its development efforts alongside other U.S. Government data reflecting the origins of unaccompanied minors apprehended at the U.S.-Mexico border. This analysis showed that IAF is working with 49 grantee partners in 682 communities which include nearly half of the municipalities identified by the Department of Homeland Security as "high sending" sources for unaccompanied children migrants from Honduras, El Salvador and Guatemala. (See Appendix 1.) The IAF continues to use this information to focus its programs.

PLANS FOR FY16 AND THE FY17 REQUEST

In FY16 and FY17, the IAF expects to invest 40 percent of its new grant funds in Central America. It has been supporting the U.S. Government's Strategy for Engagement in Central America and looks forward to increasing its efforts there, in collaboration with the Department of State and USAID, consistent with the FY 2017 whole-of-government approach and FY 2016 Explanatory Statement language.

More resources will enable the IAF to:

- 1) double the IAF's presence across Central American communities to address the root causes of migration
- 2) target "high-sending" communities in the Northern Triangle countries
- 3) double its investment in community-led projects that prevent youth migration and build local capacity to sustain these efforts without IAF support
- 4) increase peer learning across the IAF's grassroots network regarding smart investments to prevent forced migration and enhance the role of youth, families and community-based and civil society organizations in such efforts;
- 5) measure how grantee-partner actions are impacting the root causes of migration.

The IAF's work complements the investments of other U.S. agencies to improve state institutions for better governance, security and prosperity. The IAF's community-based partners become the anchors for youth and families in hundreds of neighborhoods. They help youth at risk of migrating find work and safety, seek improved conditions, and take advantage of new markets and trade opportunities.

A strong FY17 appropriation and partnership with the State Department and USAID on the U.S. Strategy for Engagement in Central America will enable the IAF to deepen its impact in Central America at a very low cost.

Project Examples:

A survey of young **Salvadorans** involved in a project¹³ in San Salvador and Chalatenango creating community-based businesses showed that the appeal of migration had dropped among participants; less than 22 percent of those aged 25 years or younger said they would consider migrating, compared to 83 percent when the project started 16 months earlier.

A recent IAF grantee partner, **Pastoral de Ixcan**, in rural **Guatemala** used a combination of education programs on the risks of migration, credit, and training for small farming businesses to reduce emigration among youth. Nearly 60 percent of families in this municipality had at least one member living in the United States, yet 79 percent of the 730 young participants decided not to migrate by the end of the grant period.



Members of a community-based business that receives training and assistance from ADEPROCCA in El Salvador.

¹³ The Project is being carried out by IAF grantee partner Asociación para el Desarrollo Empresarial de Productores y Comercializadores Centroamericanos (ADEPROCCA).

In the slums of **Tegucigalpa** and surrounding rural areas, IAF grantee partner **Centro de Educación Vocacional Grupo Juvenil Dion** (GJD) is working to improve the employment prospects of high-risk youths through vocational training, internships with local businesses and access to microcredit. A majority of the youth and their families live in areas of the city saturated with gang activity, poverty, and crime. The center combines training in hard skills with programs that develop communication and soft skills. More than 800 young Hondurans have graduated with certification in technical trades and 105 gained access to microcredit to launch enterprises, including beauty salons, bakeries and carpentry businesses. The GJD credit program has a two percent default rate, which primarily consists of late rather than missing payments. “Mobile workshops” take the training program to youths in communities outside metropolitan Tegucigalpa.

IAF grantee partner **Asociación Para el Desarrollo Sostenible de la Juventud** (ADESJU) is changing attitudes about civic engagement and migration among the 750 participants in its network of 25 youth groups. ADESJU is based in Chiantla, a municipality in **Guatemala’s** Western Highlands, where 78 percent of the population lives in poverty or extreme poverty and three-quarters of the population is under age 30. Many citizens do not know how to raise concerns with their government and hold local officials to account for responding to their needs. Feeling hopeless about the ability to change their circumstances at home, many youths choose to leave. However, young people in the ADESJU’s leadership and teamwork development programs took it upon themselves to create a detailed proposal to the municipal government with recommendations for programs or services that would address the urgent needs of local youths.



Girl at vegetable market Guatemala



Youth of PRODESAL at a fair of young entrepreneurs in Cordoba, Colombia

Focus on Marginalized Groups

About 167 million Latin Americans -- or 28 percent of the population -- live below the poverty and 71 million of them live in extreme poverty.¹⁴ In all countries, poverty and social exclusion go hand in hand, and durable progress requires addressing both. IAF grants active in FY 2015 have benefitted more than 300,000 people in poor and marginalized communities in 20 countries throughout Latin America and the Caribbean. The IAF puts a priority on the inclusion of the region's most disadvantaged: women, children and youth, indigenous people and African descendants, among others.

WOMEN

The rate of poverty among women in Latin America and the Caribbean is at least 15 percent higher than for men in the region.¹⁵ The employment rate for women is only 65 percent that for men;¹⁶ men earn about 10

¹⁴ "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

¹⁵ "Women's Economic Opportunities in the Formal Private Sector in Latin America and the Caribbean: A Focus on Entrepreneurship," The World Bank, 2010, http://siteresources.worldbank.org/INTLACREGTOPPOVANA/Resources/840442-1260809819258/Book_Womens_Economic_Opportunities.pdf.

¹⁶ "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

percent more than women;¹⁷ and one-third of women of working age have no income of their own.¹⁸ At the same time, women demonstrate the work ethic, skills, creativity and careful management of resources that make their organizations a smart investment. Communities are healthier places when women have opportunities to acquire skills that can create income for their households and take part in the planning and leadership of development and business ventures alongside men. Female entrepreneurs are less likely to have access to training, business development services, networks and markets for their products than their male counterparts.¹⁹ In FY 2015, approximately 53 percent of IAF-grant beneficiaries were women or girls.

CHILDREN AND YOUTH

Children and youth suffer disproportionately from poverty in Latin America.²⁰ Approximately 36 percent of the population is less than 19 years old.²¹ Yet, youths less than 18 years old make up 51 percent of the indigent population and 45 percent of the non-indigent poor in Latin America (not including Haiti).²² Children and adolescents often lack adequate nutrition and access to job skills, health care, quality education and the training to become fully productive adults. The unemployment rate for 15-29 year-olds in Latin America and the Caribbean is three times as high as the rate for 30-64 year-olds.²³ About one in five youths in Latin America neither works nor studies.²⁴ For young people of working age, a major challenge is access to training, studying and job/business experience that better prepares them for the future. At least 28 percent of active IAF grants in FY 2015 were dedicated to children or youth. Many grantee partners are working to create employment opportunities and teach children and adolescents skills that match the labor market and help them become engaged in community life.

¹⁷ "New Century, Old Disparities: Gender and Ethnic Earning Gaps in Latin America and the Caribbean," Inter-American Development Bank, 2012, <http://publications.iadb.org/bitstream/handle/11319/6384/New%20Century%20Old%20Disparities.pdf?sequence=1>

¹⁸ "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

¹⁹ "Briefing Paper: Social Panorama of Latin America," Economic Commission for Latin America and the Caribbean, November 2012, <http://www.cepal.org/cgibin/getProd.asp?xml=/publicaciones/xml/4/48454/P48454.xml&xsl=/tpl-i/p9f.xsl&base=/tpl/top-bottom.xsl>.

²⁰ "Latin America and the Caribbean: Regional Sociodemographic Profile," Economic Commission for Latin America and the Caribbean, http://estadisticas.cepal.org/cepalstat/WEB_CEPALSTAT/Perfil_regional_social.asp?idioma=I

²¹ "Briefing Paper: Social Panorama of Latin America," Economic Commission for Latin America and the Caribbean, November 2012, <http://www.cepal.org/cgibin/getProd.asp?xml=/publicaciones/xml/4/48454/P48454.xml&xsl=/tpl-i/p9f.xsl&base=/tpl/top-bottom.xsl>.

²² "Give Youth a Chance: An Agenda for Action," Multilateral Investment Fund, Inter-American Development Bank, 2012, <http://services.iadb.org/mifdoc/website/publications/3f5ccb9b-28e3-4604-a50f-ab1145cb1584.pdf>.

²³ "Regional Overview: Latin America and the Caribbean," Youth Fact Sheet, United Nations, 2012, <http://www.un.org/esa/socdev/documents/youth/fact-sheets/youth-regional-eclac.pdf>

²⁴ "Regional Overview: Latin America and the Caribbean," Youth Fact Sheet, United Nations, 2012, <http://www.un.org/esa/socdev/documents/youth/fact-sheets/youth-regional-eclac.pdf>



Members of Asociación El Buen Sembrador in Santa Catarina Ixtahuacán, Guatemala

AFRICAN DESCENDANTS

African descendants comprise between 20 and 30 percent of the population of Latin America and the Caribbean, and half of them live in poverty.²⁵ They also face high levels of social exclusion and discrimination.²⁶ People of African descent are concentrated in the poorest areas in the region, where access to transportation, public services and job opportunities is scarce and exposure to crime and violence is often widespread.²⁷ At least 22 percent of active grants in FY 2015 served these communities, making the IAF a leading partner.

INDIGENOUS PEOPLES

For decades, the IAF has distinguished itself for its focus on indigenous communities. Some 45 million people belong to the nearly 800 indigenous groups in Latin America and the Caribbean.²⁸ More than three-

²⁵ "IDB and People of African Descent in Latin America," Inter-American Development Bank, Nov 16, 2011. <http://www.iadb.org/en/news/webstories/2011-11-16/idb-and-the-year-for-people-of-african-descent,9672.html>

²⁶ "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

²⁷ "The Situation of People of African Descent in the Americas," Inter-American Commission on Human Rights, Dec 5, 2011. <http://www.oas.org/en/iachr/docs/annual/2012/afrodescendantseng.pdf>

²⁸ "Indigenous Peoples in Latin America: An Overview," International Work Group for Indigenous Affairs, <http://www.iwgia.org/regions/latin-america/indigenous-peoples-in-latin-america>

quarters of them are poor.²⁹ The average income of indigenous workers is about half that of their non-indigenous peers.³⁰ In FY 2015, at least 37 percent of active IAF grants supported indigenous groups. These efforts build the capacity of indigenous people to take full advantage of economic development opportunities while preserving social and cultural heritage.

MICROENTREPRENEURS AND SMALL-BUSINESS OWNERS

Identifying hard-working people with few financial resources and great ideas worth funding in poor and remote areas of Latin America and the Caribbean is a strength of the IAF. The agency dedicated 40 percent of its FY 2015 investments to enterprise development, education and training. In FY 2015, active IAF grantee partners reported creating, improving or sustaining at least 2,234 jobs. IAF support also enabled the launch of many new micro- and small businesses. Many of these enterprises are community-owned and managed, which encourages accountability and increases the likelihood for success.

TRANSNATIONAL COMMUNITIES

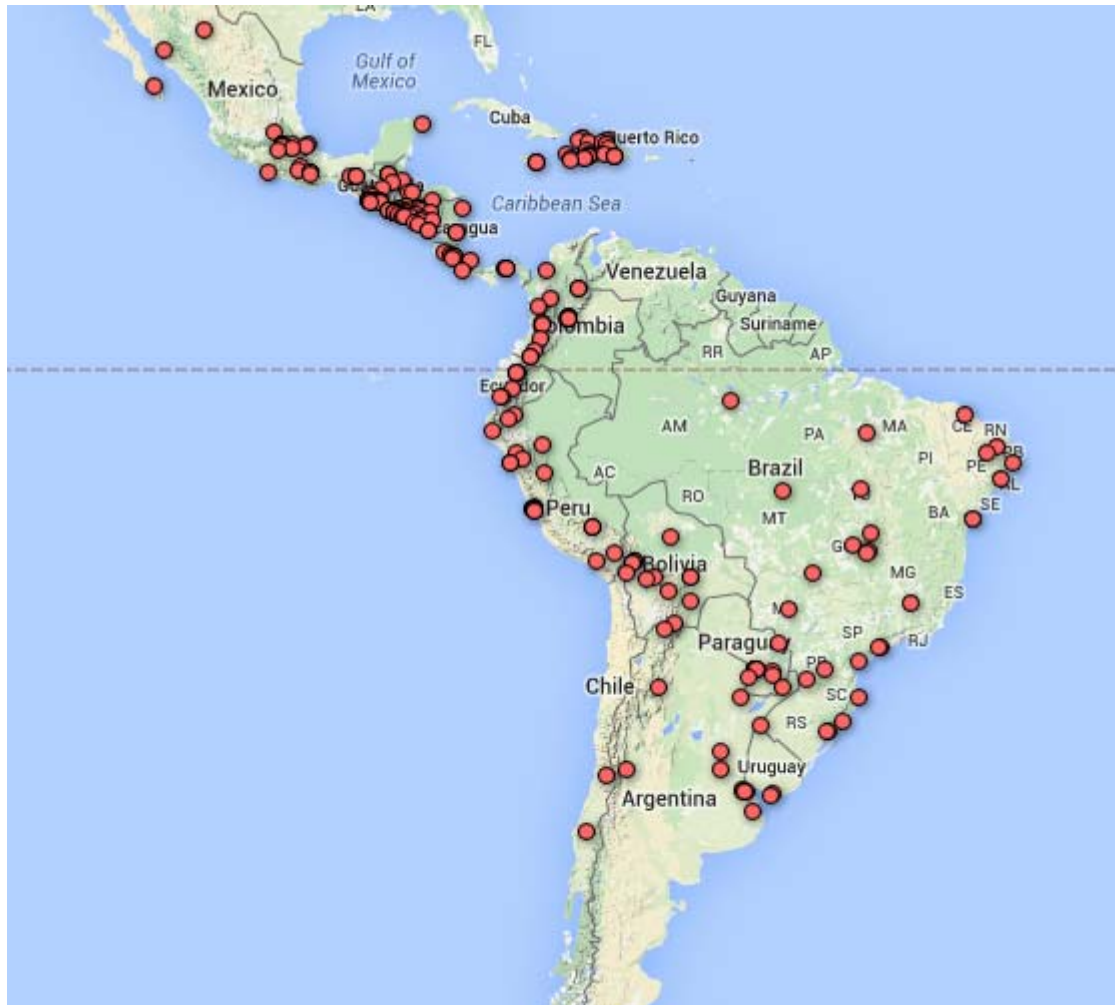
The IAF helps communities in Latin America and the Caribbean enlist in their development efforts former residents now living abroad. These communities want to create economic opportunities locally, improve living conditions and decrease the tendency to migrate in search of work or safety. The IAF's transnational partner organizations have enabled cooperatives to export their production to markets in the United States and have mobilized the Diaspora to contribute funds or technical skills toward development. The IAF has supported more than 30 projects since 2000 undertaken by communities who can access these networks.

²⁹ "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

³⁰ "Guaranteeing indigenous people's rights in Latin America," United Nations & Economic Commission for Latin America and the Caribbean, 2014, http://repositorio.cepal.org/bitstream/handle/11362/37051/S1420402_en.pdf?sequence=1

Map and Data: Programmatic Funding

MAP OF ACTIVE GRANTS*



*As of February 3, 2016

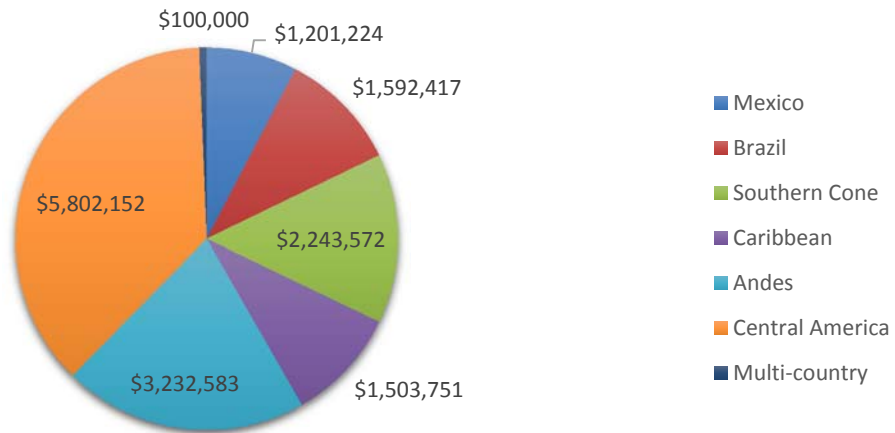
PROGRAMMATIC FUNDING

The IAF’s total program portfolio in FY 2015 included more than 282 active grants, representing an investment of more than \$70.5 million from the IAF and more than \$95.1 million from grantee partners. (Note: profiles of total active portfolios by country and descriptions of new grants and amendments in FY 2014 are included in Appendix 2.) In FY 2015, the IAF funded 63 new grants in the amount of \$10.8 million and amended 50 ongoing projects in the amount of \$4.9 million, for a total of over \$15.7 million in grant funding in 20 countries. (See Table 1.) New grants awarded in FY 2015 averaged approximately \$171,000

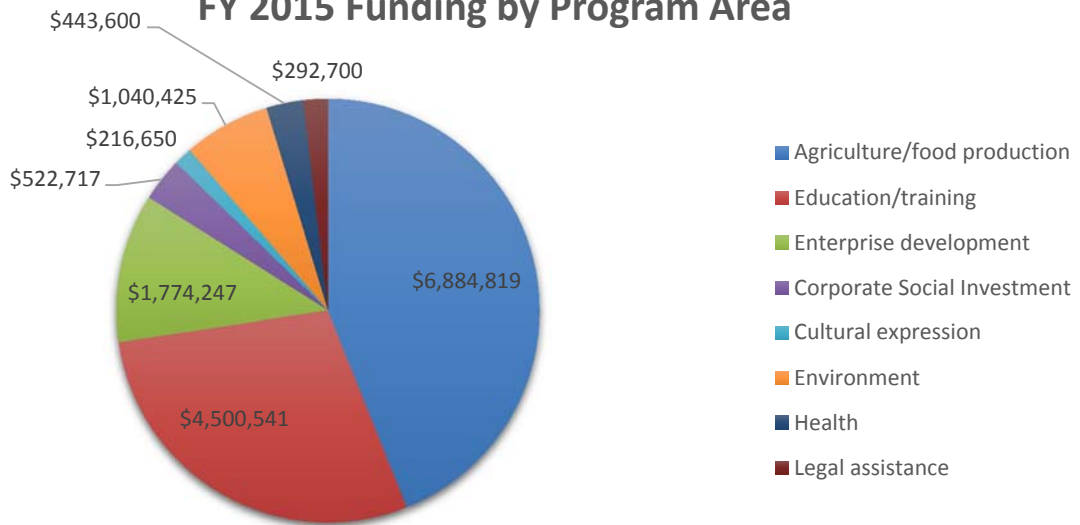
over a three-year period. In addition, new IAF grantee partners in FY 2015 committed to contribute or raise more than \$19.3 million in counterpart resources.

FISCAL YEAR 2015: NEW GRANTS AND SUPPLEMENTS

FY 2015 Funding by Region



FY 2015 Funding by Program Area



PORTFOLIO OF 282 GRANTEE PARTNERS ACTIVE ON SEPTEMBER 30, 2015

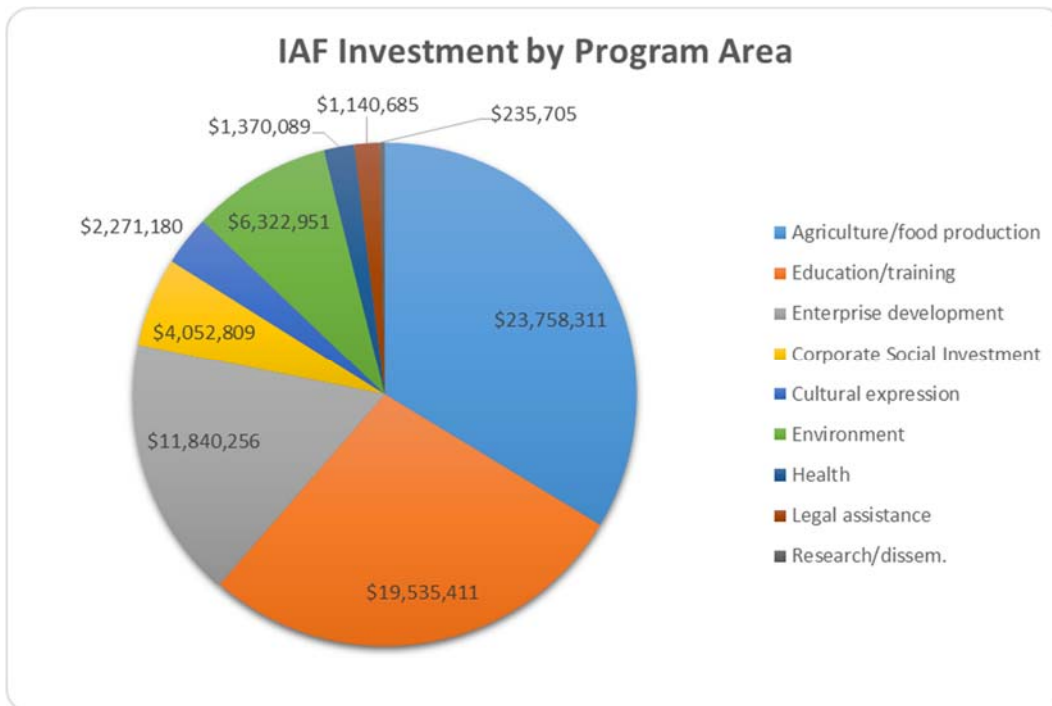


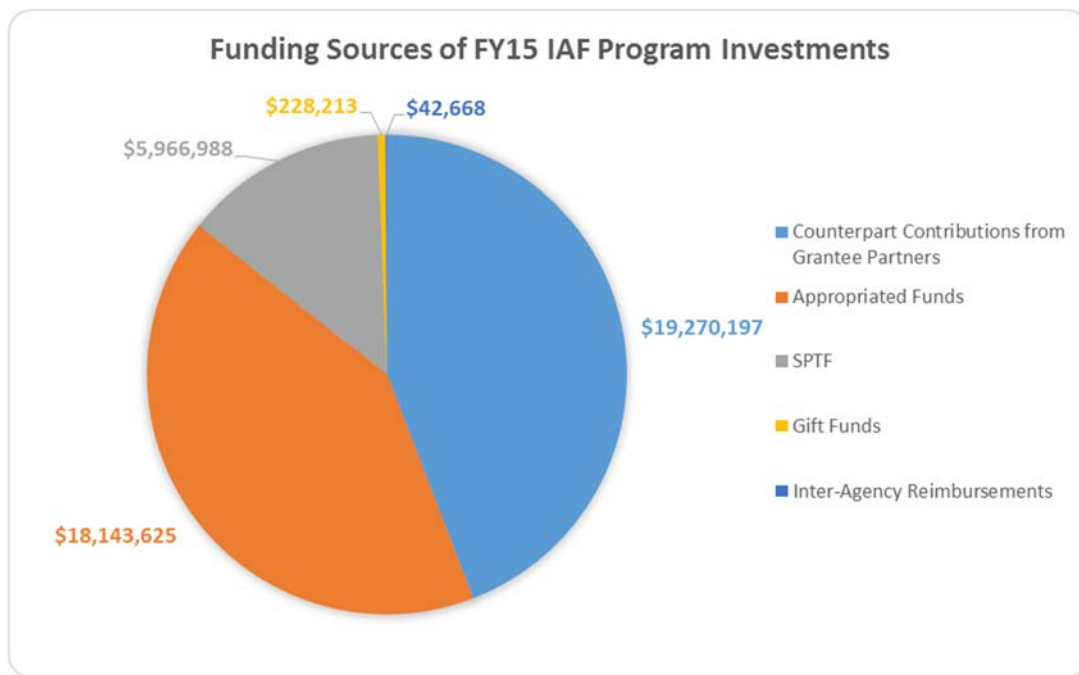
TABLE 1: IAF GRANTS BY REGION ON SEPTEMBER 30, 2015

REGION	NEW GRANTS	GRANT SUPPLEMENTS	FY 2015 INVESTMENT	PERCENTAGE OF FY 2015 INVESTMENT	ACTIVE GRANTS	TOTAL INVESTMENT IN ACTIVE GRANTS	PERCENTAGE OF TOTAL IAF INVESTMENT
Central America	25	19	\$5,802,152	37.0%	91	\$20,906,323	29.6%
Andean Region	10	10	\$3,232,583	20.6%	66	\$17,352,584	24.6%
Caribbean	6	6	\$1,503,751	9.6%	25	\$6,615,856	9.4%
Mexico	5	4	\$972,445	7.7%	26	\$5,519,867	7.8%
Southern Cone	8	7	\$2,243,572	14.3%	31	\$9,323,579	13.2%
Brazil	7	4	\$1,592,417	10.2%	33	\$8,137,331	11.5%
Other (Multi-country)	2	0	\$100,000	0.6%	10	\$2,671,857	3.8%
TOTAL	63	50	\$15,675,699	100.0%	282	\$66,260,530	100.0%

IAF Budget Resources

SOURCES OF FUNDS

IAF’s resources come from Congressional appropriations, the Social Progress Trust Fund (SPTF), private donations, and inter-agency reimbursements with other federal foreign assistance agencies. In addition, our grantee partners make a significant contribution to cover the cost of the programs IAF supports.



APPROPRIATIONS

For FY 2017, IAF requests appropriations consistent with historical IAF funding levels and the enacted FY 2016 budget. IAF has received \$22.5 million or more in every year over the last seven budget years except in FY 2013 due to sequestration. (See Table 2 below.)

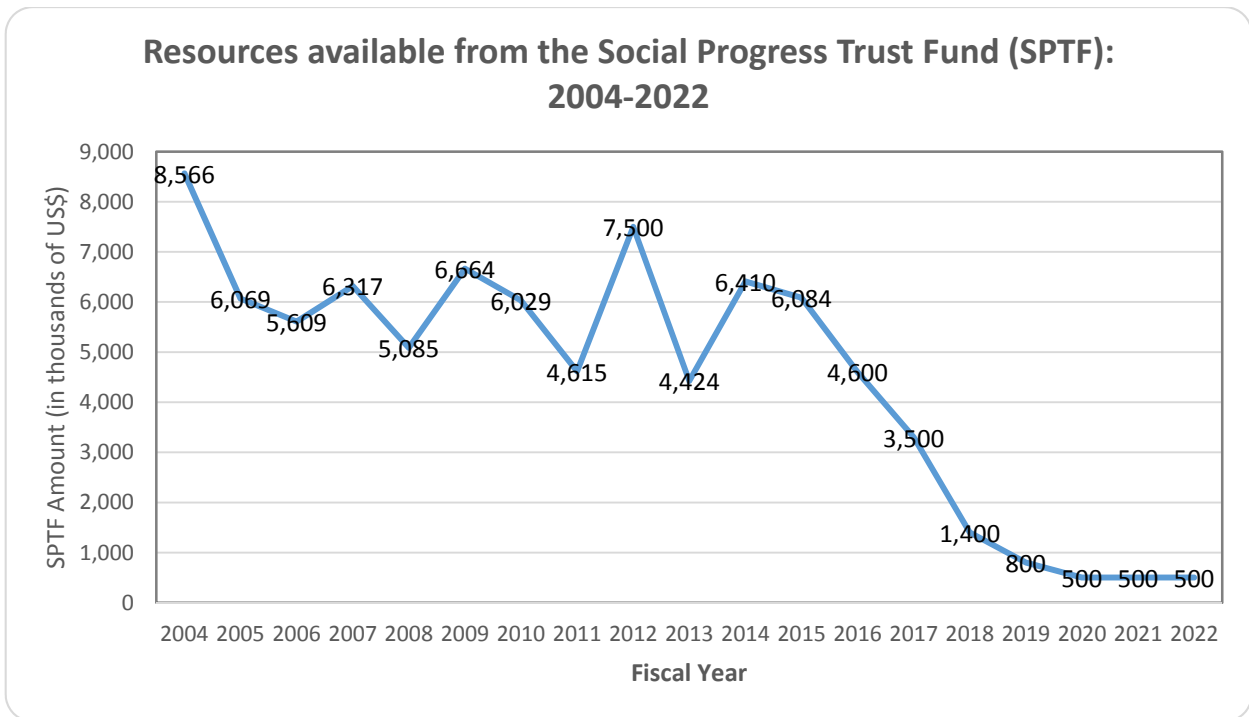
TABLE 2: IAF APPROPRIATIONS BY FISCAL YEAR

FISCAL YEAR	APPROPRIATION IN MILLIONS
FY 2009	\$22.5
FY 2010	\$23.0
FY 2011	\$22.5

FY 2012	\$22.5
FY 2013	\$21.4
FY 2014	\$22.5
FY 2015	\$22.5

SPTF

For much of its history, the IAF has received a supplement to its Congressional appropriation in the form of receipts from the Social Progress Trust Fund (SPTF). These have averaged \$8.67 million annually over the life of the fund. SPTF funds consist of repayments for loans that were made to Latin American countries under the Alliance for Progress program. These loans are reaching the end of their repayment periods, and SPTF funds will diminish significantly over the next several years. The \$3.5 million available from the SPTF for FY 2017 is \$5 million less than the historical average and \$2.6 million less than the amount available in FY 2015. Projections of availabilities for FY 2018 and FY 2019 are \$1.4 million and \$800,000, respectively.



PRIVATE DONATIONS

IAF's fundraising target from private donors is \$1.0 million in FY 2016 and \$1.5 million in FY 2017. IAF continues to prioritize diversifying its funding sources beyond the congressional appropriation and SPTF collections. IAF has engaged the business and philanthropic sectors. It has yielded an agreement with the Mott Foundation for \$400,000 over three years and is negotiating a continued partnership for two more years. IAF recently hired a full-time donor engagement coordinator and is also exploring ways to increase the flexibility of its current legislative authority in order to further facilitate receipt of gifts.

INTER-AGENCY TRANSFERS

The Consolidated Appropriations Act, 2016 and Explanatory Statement include the authority to transfer up to \$15 million from the Development Assistance account to support the United States' Strategy for Engagement in Central America. IAF could manage transfers from other accounts as well. It is included among the implementing agencies listed in the strategy and it continues to participate in the Inter-agency Policy Committee that coordinates its execution. In the last five years, the U.S. Department of State has partnered with the IAF via two Inter-Agency Agreements, the Inter-American Social Protect Network and the Americas Partnership for Social Inclusion and Equality, as part of executing US commitments at the Summits of the Americas.

GRANTEE COUNTERPART CONTRIBUTIONS

Beyond appropriations, SPTF, gifts and inter-agency transfers, IAF grant-making is more than matched by the investment made or mobilized by our grassroots partners. On average over the last five years, our partners bring \$1.36 of counterpart resources for every \$1.00 of IAF support as shown in the chart below.

TABLE 3: GRANTEE COUNTERPART CONTRIBUTIONS FOR 2011 - 2015 (IN THOUSANDS OF DOLLARS)

FISCAL YEAR	IAF FUNDS	COUNTERPART CONTRIBUTIONS	COUNTERPART FUNDS AS % OF IAF TOTAL	LEVERAGE PER IAF \$ SPENT
2011	\$14,669	\$20,302	138%	\$1.38
2012	\$16,253	\$23,195	143%	\$1.43
2013	\$12,689	\$16,606	131%	\$1.31
2014	\$15,239	\$20,345	134%	\$1.34
2015	\$15,988	\$22,031	137%	\$1.37
Total	\$74,838	\$102,479	136%	\$1.36

IAF OPERATING EXPENSES

TABLE 4: INTER-AMERICAN FOUNDATION MULTI-YEAR ESTIMATES BY SOURCES OF FUNDS

Sources of Funds	FY 2015 Actuals	FY 2016 Operating Plan	FY 2017 Request
Appropriated Funds			
Current Year Appropriated Funds	22,500,000	22,500,000	22,200,000
Carryover Appropriated Funds from Prior Year	644,765	658,223	400,000
Recoveries Appropriated Funds	990,338	750,000	750,000
Carryover to Future Year	(658,223)	(400,000)	(400,000)
SPTF Funds			
Current Year SPTF	5,966,988	4,598,448	3,500,000
Inter-Agency Reimbursements	42,668	81,796	0
Gift Funds ³¹	228,687	1,000,000	1,500,000
Total Obligations	29,715,223	29,188,467	27,950,000
PROGRAM ACTIVITIES			
Development Grants and Audits			
Appropriated Funds	10,132,433	9,987,969	8,611,957
SPTF Funds	5,966,988	4,598,448	3,500,000
Inter-Agency Reimbursements	0	28,035	0
Gift Funds	146,271	750,000	1,125,000
Subtotal - Grants/Grant Audits	16,245,692	15,364,452	13,236,957
Program Implementation			
Appropriated Funds	8,011,192	7,699,414	8,391,963
Inter-Agency Reimbursements	42,668	53,761	0
Gift Funds	81,942	250,000	375,000
Subtotal - Program Implementation	8,135,802	8,003,175	8,766,963
Total Programs - Grants/Program Implementation	24,381,494	23,367,627	22,003,920

³¹ The gift fund estimate for FY 2017 is based on current donor strategy and potential future donations.

TABLE 4: INTER-AMERICAN FOUNDATION MULTI-YEAR ESTIMATES BY SOURCES OF FUNDS (CONTINUED)

Program Support Activities

Program Management and Operations

Appropriated Funds	5,333,255	5,820,840	5,946,080
Gift Funds	474	0	0
Total Program Support -- Management and Operations	5,333,729	5,820,840	5,946,080
Total Obligations	29,715,223	29,188,467	27,950,000
Counterpart resources committed or mobilized by grantee partners	19,270,197	20,895,655	18,002,262
Total Investment (including Counterpart Resources)	48,985,420	50,084,122	45,952,262
Ratios:			
Program Support / Total (incl. Counterpart Resources)	10.89%	11.62%	12.94%
Program Support / Total (excl. Counterpart Resources)	17.95%	19.94%	21.27%
Full-Time Equivalent Usage	38	38	38

TABLE 5: INTER-AMERICAN FOUNDATION MULTI-YEAR ESTIMATES BY OBJECT DETAIL

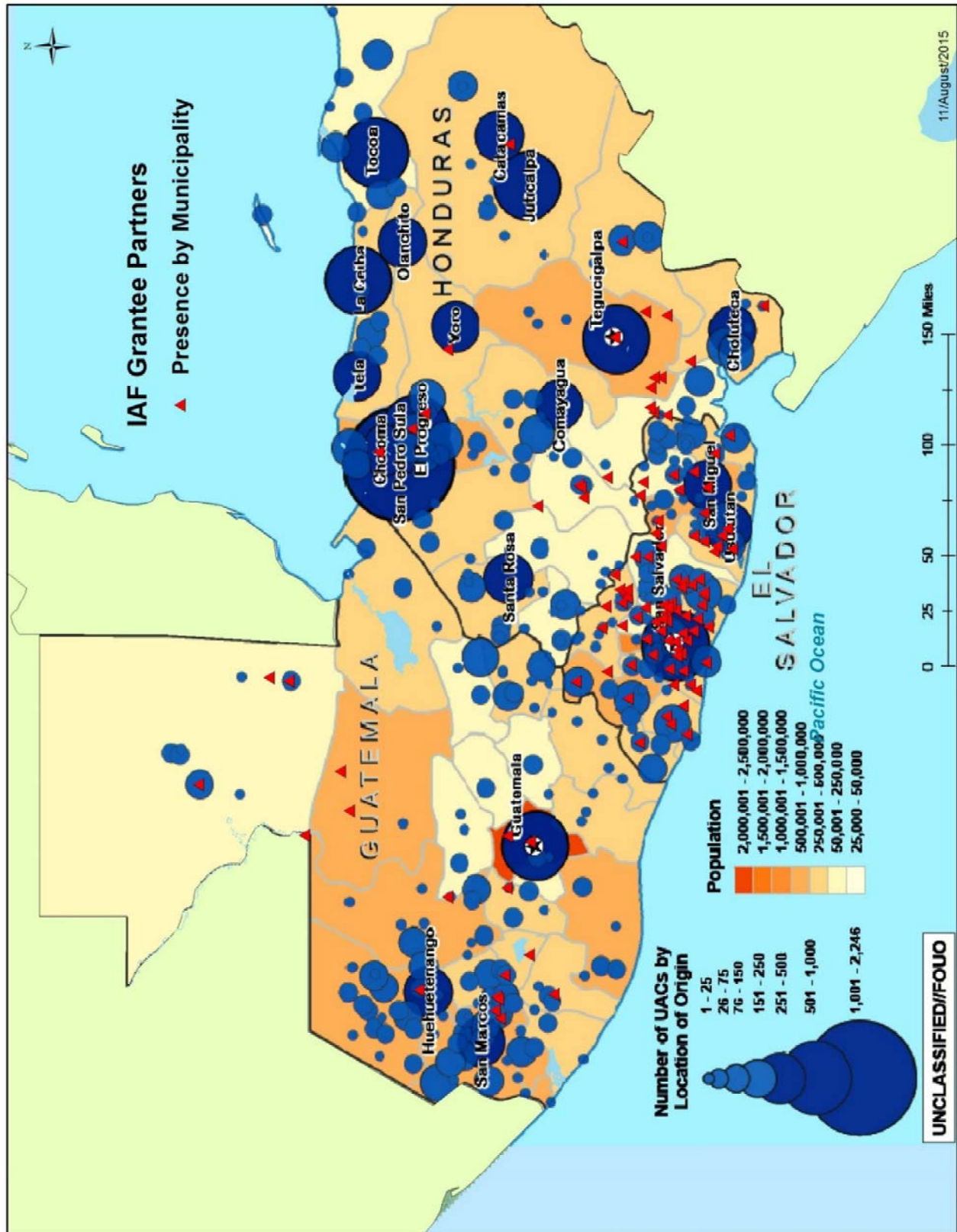
Object Class	Category	FY 2015 Actuals	FY 2016 Operating Plan	FY 2017 Request
PROGRAM SUPPORT ACTIVITIES				
<u>Staff Salaries & Related Expenses</u>				
11.1	Permanent Positions (Salaries)	1,663,439	1,734,985	1,650,316
11.5	Other Personnel Compensation	42,150	41,200	48,500
11	Subtotal - Personnel Compensation	1,705,589	1,776,185	1,698,816
12	Civilian Personnel Benefits	542,728	553,306	603,847
13.0	Voluntary Separation Incentive Payments	-	50,000	-
<u>Travel and transportation</u>				
21	Travel and transportation of persons	66,879	63,986	66,400
22	Transportation of things	600	3,500	3,500
<u>Support Services</u>				
23.2	Rental Payments to Others	314,364	297,337	314,355
23.3	Communications, Non-ADP Rentals, Shipping	74,968	145,888	57,798
24	Printing and Reproduction	39,758	53,912	41,400
25.1	Management and Professional Support Services	132,892	113,713	290,052
25.1	Engineering & Technical Services (IT)	620,192	775,751	951,430
25.2	Representation Allowance	192	2,000	2,000
25.2	Miscellaneous Services	10,724	4,500	9,950
25.2	Staff Training	25,675	50,000	39,000
25.3	Services from Other Gov Agencies	1,730,972	1,755,258	1,792,400
25.7	Maintenance - Equipment	12,405	13,000	7,000
26	Supplies and Materials	26,854	22,938	47,132
31	Equipment	28,937	139,566	21,000
Total Program Support		5,333,729	5,820,840	5,946,080

TABLE 5: INTER-AMERICAN FOUNDATION MULTI-YEAR ESTIMATES BY OBJECT DETAIL (CONTINUED)

PROGRAM ACTIVITIES

	<u>Staff Salaries & Related Expenses</u>			
11.1	Permanent Positions (Salaries)	2,161,736	2,274,369	2,248,944
11.5	Other Personnel Compensation	1,989	2,000	4,500
11	Subtotal - Personnel Compensation	2,163,725	2,276,369	2,253,444
12	Civilian Personnel Benefits	722,450	729,779	735,000
	<u>Learning & Dissemination</u>			
21	Travel and transportation of persons	330,296	330,741	341,507
22	Transportation of things	13,060	-	13,000
23.2	Rental Payments to Others	402,205	414,174	410,000
24	Printing and Reproduction	86,839	-	80,585
25.1	Studies & Evaluations	29,360	23,000	773,510
25.1	Fellowship Program	647,060	650,000	600,000
25.1	Translations & Other Services	91,797	84,000	84,000
	<u>Technical Assistance to Grantee Partners</u>			
25.1	Local Advisory Service (LAS)	1,716,833	1,808,139	1,765,170
25.1	Data Verifiers (DV)	1,272,615	1,136,973	1,160,747
25.1	Program Conference Support	659,562	550,000	550,000
	Total Program Implementation	8,135,802	8,003,175	8,766,963
	<u>Grants</u>			
41	Development Grants/Grant Audits	16,245,692	15,364,452	13,236,957
	Total Program Activities	24,381,494	23,367,627	22,003,920
	Total Program Support and Program Activities	29,715,223	29,188,467	27,950,000
	Counterpart Resources Committed or Mobilized by Grantees	19,270,197	20,895,655	18,002,262
	Total Investment (including Grantee Counterpart)	48,985,420	50,084,122	45,952,262
	Ratios:			
	Program Support/Total (incl. Counterpart Resources)	10.89%	11.62%	12.94%
	Program Support/Total (excl. Counterpart Resources)	17.95%	19.94%	21.27%
	Full-Time Equivalent Usage	38	38	38

Appendix 1: Map of IAF Grantee Presence in Northern Triangle by Municipality



Appendix 2: USAID – IAF Joint Statement of Complementarity



Joint Statement of USAID and the Inter-American Foundation August 29, 2012

The U.S. national interest in Latin America and the Caribbean is well served by strong local institutions that provide citizens with opportunities for economic development and safe communities. The United States Agency for International Development (USAID) and the Inter-American Foundation (IAF) share a commitment to these outcomes. Together, we provide a continuum of approaches that enables the U.S. to respond flexibly, with intelligent and innovative responses, to the challenges and opportunities presented in the region today.

USAID, as the lead development agency of the U.S. government, has the strategic capacity to directly engage the region's governments and development actors. USAID's professional, institutional and financial resources enable the agency to play a catalytic role supporting reforms and capacity-building at the national and sub-national levels, whether enhancing transparency, improving regulatory environments or strengthening judicial systems. The agency is uniquely qualified to help frame and advance national policy reform efforts by engaging leadership in the region on a diverse array of social inclusion, economic and governance issues through both the public and private sectors, and with civil society actors.

The Inter-American Foundation, an independent U.S. government agency, is driven by a complementary and more specific premise that thriving local communities are necessary building blocks for resilient democracies. The IAF is explicitly designed to support and learn from initiatives developed and executed by the organized poor of the region and associated civil society organizations. The Foundation's grant program invests directly in community groups to generate jobs, strengthen local organizations and address systemic constraints to community development. The IAF's specialized development expertise and grant making experience allow it to make distinctive contributions to the knowledge base that informs and advances community development practice.

As USAID embarks on its reform effort, USAID Forward, various opportunities for beneficial collaborations with the IAF may present themselves. For example, fostering effective partnerships with local organizations is a focus of USAID Forward; the IAF specializes in direct, local-level engagement and outreach. By combining USAID's deep regional and country-specific knowledge with the IAF's expertise in local community engagement, the agencies will aim to cultivate the conditions where traditional development assistance is no longer needed. Moreover, USAID harnesses innovation and supports creative solutions to development issues. Complementarily, the IAF invests in new self-help ideas from grassroots groups and nongovernmental organizations that can benefit from opportunities to scale-up and replicate their work. Furthermore, USAID Forward makes monitoring and evaluation an integral part of program design, budgeting, and strategy, which is also central to the IAF's mission. For over fifteen years, the IAF has monitored and analyzed all its grants using a pioneering methodology (the Grassroots Development Framework) which informs its efforts to extract and disseminate useful lessons.

Having complementary, but independent foreign assistance agencies can strengthen our national interest. Together, USAID and the IAF can offer greater continuity and diversification of U.S. relationships in the region. By enhancing and building upon one another's knowledge and strengths, USAID and the IAF can help shape and sustain a strong and prosperous Latin America from grassroots community organizations to national government agencies.

Appendix 3: The Grant Making-Process

APPLICATION

The IAF accepts proposals in Spanish, Portuguese, English, French or Haitian Creole via mail or e-mail throughout the year. It looks for the following in the projects it selects for funding:

- A track record of measurable results;
- the potential to generate new knowledge about what makes communities thrive and how they learn to solve their problems;
- substantial beneficiary engagement in
 - the identification of the problem addressed,
 - the approach chosen to solve it,
 - the design of the project, and
 - management and evaluation of activities;
- technical feasibility;
- evidence of eventual sustainability;
- partnerships with local government, the business community and other civil society organizations;
- potential for strengthening all participating organizations and their partnerships;
- counterpart contributions from the proponent, the beneficiaries and other sources;
- evidence of beneficiaries' improved capacity for self-governance and creative use of the community's resources;
- a diverse array of community voices in project development and execution;
- innovative solutions to development problems.

The following are ineligible for IAF grants:

- proposals presented or directed by government entities;
- proposals from individuals;
- proposals associated with political parties or partisan movements;
- purely religious or sectarian activities;
- pure research;
- proposals solely for construction and/or equipment;
- proposals consisting only of charity or handouts

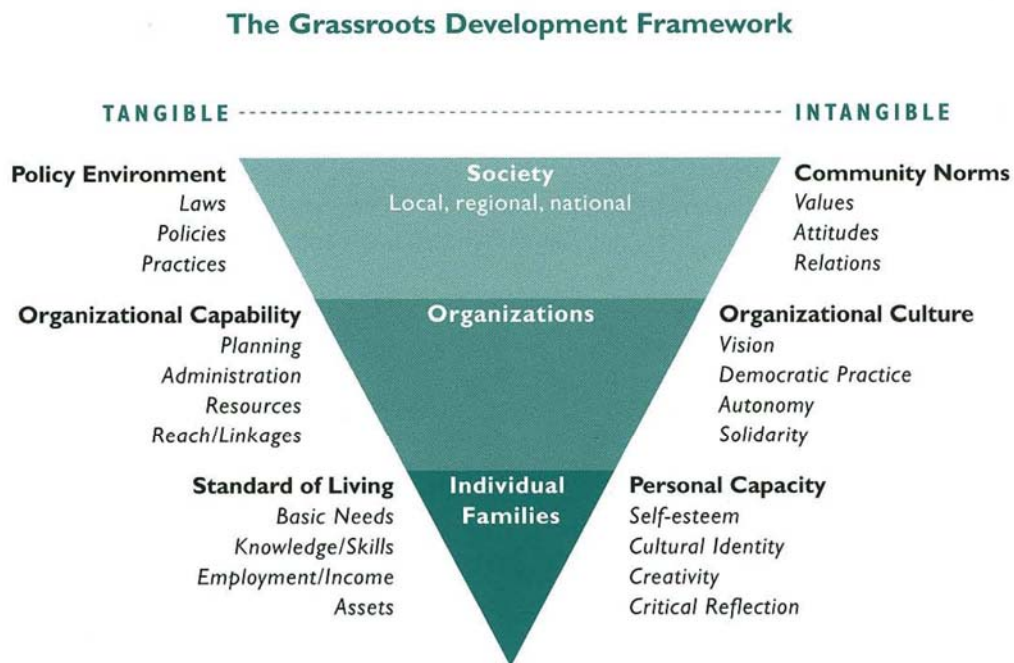
SELECTION

IAF representatives visit the proponents whose proposals are determined the most promising during the initial review of applications and they work with the applicants to address any weaknesses. The applicant benefits from the representative's awareness of the local economic, political and development context and of factors likely to improve the potential for a successful outcome. The IAF's staff assess the merits and sustainability of all projects and vet the proponent organizations with the U.S. embassy in the host country. The IAF selectively funds 10-15 percent of the proposals it receives.

IAF representatives visit grantee-partner sites periodically throughout the grant period and are always available to address any concerns. Flexibility allows continued responsiveness to opportunities for growth and the precarious conditions that poor and marginalized communities face. The IAF can quickly address unforeseen challenges or changed circumstances, including those caused by natural disasters, with an extension of the grant period, permission to redirect the original funds or a supplemental grant of additional funds.

MONITORING AND EVALUATION

The IAF holds all grantee partners accountable for the successful implementation of their projects and responsible use of U.S. public funds. Before the first disbursement, they select indicators from the Grassroots Development Framework (GDF) that measures tangible and intangible results at three levels: the individual, organization and society. They are required to report at six-month intervals throughout the grant period on their progress on these indicators. The IAF helps new grantee partners collect baseline data and trains them to gather and report the data on each indicator. All data are independently verified by contracted technicians free of any conflicts of interest. The verified results are aggregated and compiled annually into a report. Grantee partners are audited annually.



Upon the completion of a grant, the IAF conducts a close-out visit and reviews the lessons gleaned from the experience. Selected IAF projects are evaluated independently and in-depth after completion, for additional insights.

Five years after completion, a subset of projects is selected for an ex-post evaluation of their lasting impact on the communities. The IAF returns to project sites to meet with former grantee partners, interview beneficiaries, and collect and analyze data on the same indicators as were registered as baseline data before the initial disbursement and at six-month intervals during IAF funding. The IAF's evaluation office prepares in-depth reports and posts executive summaries on the IAF's Web site.

Appendix 4: New Grants and Amendments in FY 2015 Per Country

Argentina

Current Portfolio

Grantee partners: 12

IAF commitment:
\$3,761,224

Counterpart commitment:
\$6,350,877

Total investment:
\$10,112,101

Areas of emphasis:
Agriculture (rural development), civic participation, education, enterprise development, inclusion of indigenous peoples, conservation (ecotourism), women and young people.

New Grants

Asociación Civil Enlace Social (Enlace Social), \$208,720 over three years; counterpart committed, \$471,839

Enlace Social will offer struggling garment workers in the poorest neighborhoods of Buenos Aires access to training, technical assistance and micro-credit and will coordinate their efforts with fashion designers to launch a formally registered, worker-managed business that will develop a brand, new products and market access. The favorable working conditions and increased income will benefit 400 Argentines directly and another 800 indirectly.

Fundación Gran Chaco (FGCH), \$251,000 over two years; counterpart committed, \$836,900

FGCH will work with a network of 33 indigenous and criollo groups in the Gran Chaco to develop the entities as organizations; to introduce technology that improves their crafts, processed foods and forest products; and to gain them access to more markets. More than 2,400 producers will benefit directly and another 15,000 Argentines will benefit indirectly.

Supplemental Grants*

Red Puna y Quebrada, (Red Puna) \$111,075 over 18 months; counterpart committed, \$105,801

Red Puna will train its affiliated spinners and weavers to master the technology that will enable them to produce a sufficient supply of thread from llama fiber to meet the increased demand for its handmade garments.

Fundación para el Desarrollo en Justicia y Paz (FUNDAPAZ), \$88,892 over 18 months; counterpart committed, \$87,804

FUNDAPAZ will work with the leadership of Unión de Familias Organizadas de Pequeños Productores de la Cuña Boscosa y los Bajos Submeridionales de Santa Fe (UOCB) and 100 young members to develop a strategic plan and its own administrative skills and to train the young people in organizational management, agricultural practices and in processing systems that add value to crops and livestock. The benefits should reach another 100 Argentines.

Asociación de Pescadores del Chaco (ASOPECHA), \$40,000 over two years; counterpart committed, \$81,640

ASOPECHA will construct three stations for filleting fish in compliance with provincial standards, which will allow fishers in three communities to add value to their catch before it is marketed. It will also improve its own advocacy, management and organizational skills and further develop Red de Pesca, a regional network of fishers.

**Only supplemental grants for \$10,000 or more are included in this report. All supplemental grants are for one year unless otherwise indicated.*



Belize

Current Portfolio

Grantee partners: 3

IAF commitment:
\$451,765

Counterpart commitment:
\$397,712

Total investment:
\$849,477

Areas of emphasis: Education/
training; agriculture/food
production, the environment,
cultural expression.

New Grants

Julian Cho Society (JCS), \$217,560 over three years; counterpart committed, \$226,348

JCS will use community radio broadcasts to convey information to the residents of Maya villages, encourage traditional forms of decision-making and consensus-building, further the participation of Maya women in community life, and bring more visibility to the efforts of the Maya people to improve their well-being. The work will directly involve 120 village residents and benefit another 20,000 residents of the 39 Maya villages served.

Sarstoon Temash Institute for Indigenous Management (SATIIM), \$49,400 over 18 months; counterpart committed, \$44,200

With technical assistance from IAF Guatemalan grantee Sa Qa Chol Nimla K'aleb'aal (SANK), SATIIM will train residents of Crique Sarco, a Q'qechi' community located in the Toledo district, to map their land and resources and manage them according to their indigenous traditions and in compliance with Belizean law. The collaboration will benefit 320 Q'qechi' directly and another 1,000 indirectly.



Bolivia

Current Portfolio

Grantee partners: 11

IAF commitment:
\$3,630,872

Counterpart commitment:
\$5,079,912

Total investment:
\$8,710,784

Areas of emphasis: Agriculture emphasizing agroforestry and Andean livestock, enterprise development, indigenous autonomy, land tenure, textiles and other crafts, inclusion of indigenous women.

Supplemental Grants

El Instituto Para el Hombre, Agricultura y Ecología (IPHAE), \$196,845 over two years; counterpart committed, \$452,770

IPHAE will expand its agroforestry program to more communities on the Amazon in the Alto Beni and Pando and offer representatives of 700 families training in the production, processing and marketing of açai, majo and cacao as well as opportunities to participate in exchanges and the dissemination of results.

Centro de Investigación y Servicio Popular (CISEP), \$198,894 over two years; counterpart committed, \$193,319

CISEP will expand its work with 14 mining cooperatives in the department of Oruro to increase the productivity and income of the women who are members, raise awareness of gender equity among their male colleagues, and incorporate young adults in agricultural activities that improve the nutrition of mining families. An additional 260 miners and their families will benefit.



Brazil

Current Portfolio

Grantee partners: 33

IAF commitment:
\$5,243,066

Counterpart commitment:
\$3,963,409

Total investment:
\$9,206,475

Areas of emphasis:
Agriculture, community enterprises, collective remittances, conservation, inclusion of women and young people.

New Grants

Centro de Documentação Eloy Ferreira da Silva (CEDEFES), \$49,850 over one year; counterpart committed: \$23,580

CEDEFES will conduct research into the collaborative practices of women who engage in agriculture and make crafts in 20 quilombola communities in two regions in the state of Minas Gerais. The resulting analysis is expected to help 100 women organize better so they increase their income. Another 400 quilombola residents should benefit indirectly.

Cooperativa de Produtores Orgânicos e Biodinâmicos da Chapada Diamantina (Cooperbio), \$223,200 over three years; counterpart committed, \$177,300

Cooperbio, based in the region of Chapada Diamantina, Bahia, will work to help its member-farmers improve their cultivation of specialty coffee and diversify their production, by intercropping native fruit trees. The introduction of better agroecological practices and assistance with processing and marketing will benefit 260 farmers directly and another 2,000 Brazilians indirectly.

Centro de Agricultura Alternativa do Norte de Minas (CAANM), \$312,000 over three years; counterpart committed, \$432,673

CAANM will help quilombola communities and other farmers in the semi-arid region of northern Minas Gerais apply agroecological practices to their production of fruits and sugar cane and to improve their processing and marketing. The program includes the identification of new markets and the development of a certification system that includes the farmers' participation. The work will benefit 240 families directly and another 1,000 indirectly.

Associação para Desenvolvimento Local Co-produzido (ADELCO), \$ 293,600 over three years; counterpart committed, \$257,400

ADELCO will work with Pitaguary and Tremembé associations to reduce dependence on government assistance by developing cultural tourism as a source of revenue and to improve sanitation, water infrastructure, health and household income in these indigenous communities in Ceará. This project will benefit 1,000 Pitaguary and Tremembé Brazilians directly and another 7,700 indirectly.

Comunidade Organizada para Preservação e Recuperação do Meio Ambiente (Copema), \$140,000 over two years, six months; counterpart committed, \$112,800

Copema will develop a network of community gardens on uncultivated public and privately-owned land on the southwest periphery of Granja Portugal, a district in Fortaleza, with the immediate goals of assuring a more reliable food supply and improving nutrition and health. The gardens are also expected to generate jobs and additional income, especially for unemployed women, and to improve the urban environment. Some 240 residents should benefit directly and another 1,000 indirectly.

Comissão Pastoral da Terra do Rio Grande do Norte (CPT-RN), \$282,650 over three years; counterpart committed: \$233,800

CPT-RN will work with community associations to introduce low-cost infrastructure for farming with limited water resources in 10 settlements formed pursuant to Brazil's program of land reform in western Rio Grande do Norte. The infrastructure will benefit 500 farmers and 2,515 members of their families.

Fundação de Educação para a Preservação Ambiental e Desenvolvimento Sustentável da Bacia do Rio Paraguaçu (Fundação Paraguaçu), \$49,000 over 18 months; counterpart committed, \$50,000

Fundação Paraguaçu will work with poor families in basin of the Paraguaçu River on the restoration and responsible use of the Caatinga biome whose woodlands have become degraded. It will plant gardens, create a community seed bank, cultivate seedlings and providing training in reforestation and the production of traditional handicrafts from the resources available. Five hundred residents of the Chapada Diamantina region of Bahia will benefit directly and another 5,000 indirectly.



Supplemental Grants

Associação de Estudos, Orientação, e Assistência Rural (ASSESOAR), \$49,420 over six months; counterpart committed, \$15,000

ASSESOAR will organize a conference on agro-ecology and prepare relevant materials for 2,000 farmers and technicians scheduled to travel at the end of April to the event in Parana from throughout Latin America.

Instituto Pró Educação e Saúde (Instituto Proeza), \$119,997 over two years; counterpart committed, \$141,00

Instituto Proeza will build a community center as a permanent site for the vocational training that it offers to victims of domestic violence and will expand the scope of its courses. An additional 150 women will benefit directly and another 1,500 indirectly.

Associação Etnoambiental Beija-Flor (AEBF), 25,300 over six months

AEBF will rebuild the tree nursery and greenhouse destroyed when a severe storm struck the indigenous Amazonian community of Beija-Flor, and will also purchase an insurance policy.

Centro de Educação Popular (CENEP), \$47,400 over two and a half years.

Funding to compensate for fluctuations in the exchange rate will enable CENEP to continue to train 350 residents of rural communities in 10 municipalities in the state of Paraíba, to cultivate medicinal plants that normally grow wild and encourage their effective use. The work should indirectly benefit another 2,500 residents.



Chile

Current Portfolio

Grantee partners: 2

IAF commitment:
\$402,203

Counterpart commitment:
\$1,667,891

Total investment:
\$2,070,094

Areas of emphasis:
Corporate social responsibility

New Grants

Corporación Fiscalía del Medio Ambiente (FIMA), \$147,203 over 18 months; counterpart committed, \$37,470

FIMA will provide residents of San Pedro de Atacama, Toconao and, Sequitor, in the region of Antofagasta, training toward improving their leadership skills, their access to information on mining operations undertaken in their vicinity, and their ability to advocate for more effective regulation. The training will involve 60 Chileans directly and another 10,000 residents will benefit from it.



Colombia

Current Portfolio

Grantee partners: 20

IAF commitment:
\$5,104,909

Counterpart commitment:
\$5,662,572

Total investment:
\$10,767,481

Areas of emphasis:
Agriculture, conservation, corporate social responsibility, education, enterprise development, legal services, inclusion of African descendants, indigenous and young people.

New Grants

Junta de Acción Comunal Cumbarco (JAC Cumbarco), \$ 220,377 over three years; counterpart committed, \$166,118

JAC Cumbarco will work with residents of Cumbarco to increase the resources of local grassroots groups, develop them as organizations and encourage the participation of young residents in their initiatives, including to improve the production and marketing of coffee, plantains and flowers. The project will benefit 165 Colombians directly and another 510 indirectly.

Cabildo Indígena del Resguardo de Guambia (Guambia) \$318,187 over three years; counterpart committed, \$283,954

Cabildo Indígena del Resguardo de Guambia (Guambia) will collaborate with the indigenous Guambiano residents of the cabildos of Silvia, Ovejas Siberia, San Antonio, Pisitao and Kurachak, department of Cauca, to improve their production, processing and marketing of sugarcane and scallions. The resulting increase in income will benefit 1,250 indigenous Colombian farmers.

Supplemental Grants

Corporación Grupo Semillas (Semillas) \$114,820, counterpart committed, \$64,577

Through two community-led schools, Semillas will continue to work with 100 leaders drawn from six grassroots organizations in the departments of Cauca and Tolima, toward developing their skills in agricultural production, communications, research methodologies involving farmers, and oversight. It will also create a loan fund to support agricultural initiatives undertaken by participating grassroots organizations.

Corporación Taller Prodesal (PRODESAL), \$38,873; counterpart committed, \$51,451

Prodesal will coordinate a Latin American summit to discuss the effective management of projects

targeting young people and to develop an exchange program open to representatives of grassroots organizations from throughout the hemisphere.

Corporación RedEAmérica (RedEAmérica), \$50,000 over two years; counterpart committed, \$113,330

RedEAmérica, an IAF-initiated business alliance, will work with its corporate members to explore how core operating functions can support grassroots development. A committee representing the alliance, the IAF and businesses will identify state-of-the-art practices to be considered for adoption. One hundred Colombians should benefit directly and another 200 indirectly.

Corporación Socioecológica para el Futuro de Bolívar (Ecofuturo), \$141,500 over two years counterpart committed, \$64,328

Ecofuturo will continue to work in the municipalities of Bolívar, El Dovio and Versalles, Valle del Cauca to improve land use in an additional 40 private reserves and on farms; provide materials and supplies to young people undertaking environmental projects; and offer training toward the protection of three designated areas as well as related technical assistance, including through mobilizing resources. The project is expected to benefit 185 Colombians directly and another 6,000 indirectly.

Asociación de Productores de Panela de la Vereda Las Vegas (Asoprovegas), \$160,610 over two years; counterpart committed, \$79,96.

Asoprovegas will continue to work with two other grassroots groups, Asociación de Escuelas Agroecológicas Campesinas de San Rafael (Aseas) and Asociación de Agricultores Orgánicos de San Lorenzo (Asoagro), to improve land use on 28 farms. The collaboration should result in a more reliable food supply and better income that directly benefit 100 Colombians in the municipality of Tulua, department of Valle del Cauca. Another 200 residents should benefit indirectly.



Costa Rica

Current Portfolio

Grantee partners: 11
IAF commitment:
\$1,633,820

Counterpart commitment:
\$2,301,948

Total investment:
\$3,935,768

Areas of emphasis:
Agriculture (organic), conservation, corporate social responsibility, enterprise development, resource mobilization, inclusion of indigenous peoples.

New Grants

Consumo y Comunicación Alternativa Sociedad Civil (COKOMAL), \$50,000 over 18 months; counterpart committed: \$52,565

COKOMAL will work with Red de Economía Social y Solidaria (RedESS) to develop the solidarity economy (ESS) in Costa Rica via a series of regional meetings and a workshop and a forum for representatives from organizations working throughout Costa Rica in agroecology, fair trade and participatory certification. The goal is to improve communication and define RedESS' operating structure. More than 1,555 Costa Ricans will participate in the events and 11,000 others should benefit from better production, processing and market access.

Supplemental Grants

The Corcovado Foundation Lon Willing Ramsey Junior (Corcovado Foundation), \$87,520; counterpart committed, \$105,668

To generate revenue toward its self-sufficiency, the Corcovado Foundation will continue expanding its community tourism enterprise, will launch a campaign to raise funds in the United States and will develop the skills to make effective use of social media.



Dominican Republic

Current Portfolio

Grantee partners: 11

IAF commitment:
\$3,119,119

Counterpart commitment:
\$4,122,111,

Total investment:
\$7,241,230

Areas of emphasis:

Agriculture, corporate social responsibility, education, enterprise development, inclusion of women, sexual minorities, and young people

New Grants

Cooperativa de Ahorro, Crédito y Servicios Múltiples Amor y Paz (COOPSERMORPAZ), \$206,475 over two years; counterpart committed, \$702,786

COOPSERMORPAZ will help its plantain farmers improve yields by planting the hybrid FIAH 20 variety resistant to the sigatoka negra blight prevalent in the area and will offer them training in better agricultural practices, access to a working capital fund and the opportunity to obtain better prices by pooling their harvests to market in volume. The work, which complements the distribution of the hybrid seeds by the Dominican Ministry of Agriculture, will directly benefit 75 members of the cooperative and their families and will reach another 1,500 residents of Los Toros, Azua.

Red Nacional de Jóvenes Viviendo Con VIH/SIDA (REDNAJ CER), \$130,695 over two years, counterpart committed: \$60,255

REDNAJ CER will incorporate more young Dominicans with HIV/AIDS as members; expand into new regions; evaluate services available to those diagnosed with the virus; analyze, organize and report the data collected on medical care, including compliance with recommended protocols; and advocate for improvements and more accountability in the system. The project will directly involve 330 Dominicans; better services should reach 32,000 others diagnosed with HIV or AIDS.

Visión Social, \$275,277 over three years; counterpart committed, \$164,828

Visión Social will develop the managerial skills of eight grassroots organizations in the southern province of Azua and work with three of them to market locally grown and -processed food and improve their knowledge of nutrition and related subjects. Some 650 families in the communities of Los Tramos, la Bombita y Las Lomas will benefit directly and an additional 3,250 residents of Azua will benefit indirectly.

Supplemental Grants

Reef Check Dominican Republic (RCDR), \$18,632

RCDR will help Cooperativa de Pesca y Prestadores de Servicios Turísticos de La Caleta (COOPRESCA) prepare to the independently manage its fishing and ecotourism activities.



Ecuador

Current Portfolio

Grantee partners: 11

IAF commitment:
\$1,923,074

Counterpart commitment:
\$2,602,345

Total investment:
\$4,525,419

Areas of emphasis:

Agriculture, cultural expression, enterprise development, inclusion of African descendants

New Grants

Red de Productores Agroecológicas Biovida (Biovida), \$50,000 over two years; counterpart committed: \$42,033

Biovida, a federation of 13 women's organizations, will conduct a study to determine the feasibility of expanding its organic production of fertilizer to meet the increased local demand, will develop business and marketing plans, and will launch a small processing plant. The work will benefit the 80 women involved in production as well as 3,000 Ecuadorian consumers.

Movimiento de Economía Social y Solidaria del Ecuador (MESSE); \$ 216,000 over three years counterpart committed: \$506,935

MESSE will work in northern Ecuador to encourage the application of agroecological practices and develop the fair-trade market for produce, including by introducing a "participatory guarantee systems," a certification process that involves farmers and consumers. The increased income will directly benefit 400 Ecuadorians, 70 percent of whom are women. The nutritional value of diversified crops grown without chemical fertilizers will also reach 4,000 family members and consumers.

Red de Turismo Comunitario del Austro "Pakariñan" (Pakariñan), \$200,000 over three years; counterpart committed, \$216,705

Pakariñan will work with 675 artisans from southern Ecuador to develop their production; their skills in business administration, including leadership and negotiation; and outlets for their crafts that operate in Cuenca and online according to the principles of fair trade. The artisans will expand their product line and design repertoire and will form an organization. The resulting increase in income should benefit another 375 Ecuadorians indirectly.



El Salvador

Current Portfolio

Grantee partners: 21

IAF commitment:
\$5,243,066

Counterpart commitment:
\$3,963,409

Total investment:
\$9,206,475

Areas of emphasis:
Agriculture, community enterprises, collective remittances, conservation, inclusion of women and young people.

New Grants

Asociación de Desarrollo Social Comunitario del Cantón El Morro in El Salvador (ADESCO El Morro), \$49,785 over 18 months; counterpart committed, \$28,990

ADESCO El Morro, a community development association in Comalapa, Chalatenango, will work with residents of El Morro to expand a community savings-and-loan fund supporting their economic initiatives, including aquaculture, beekeeping and agro-processing; to incorporate children and young adults into community life through culture and sports; and to reduce violence and other pressure to migrate. The technical advice, materials and training will benefit 110 Salvadorans directly and 550 indirectly.

Asociación Adolescente Juvenil Amigos de Apopa in El Salvador (AJA), \$143,855 over two years; counterpart committed, \$46,765

AJA will offer technical advice, training and materials to two community development associations (ADESCO) working to increase the income of residents of Apopa, San Salvador, who produce vegetables and grains and raise small livestock. It also expects to improve the effectiveness of the ADESCO. Some 100 Salvadorans should benefit directly and another 1,400 indirectly.

Asociación Cooperativa de Producción Artesanal, Agropecuaria, Ahorro, Crédito y Comercialización in El Salvador (Guazapa Tours), \$191,175 over two years; counterpart committed, \$156,430

Guazapa Tours will develop its ecotourism in Suchitoto to include birding, ziplines and opportunities for young residents to acquire skills in client services and handicraft production. Plans that call for training, effective marketing and the renovation of an interpretive center will benefit 132 Salvadorans directly and another 400 indirectly.

Fundación para el Desarrollo Juvenil (FDJ), \$50,000 over one year; counterpart committed, \$47,040

FDJ will provide training and related assistance toward developing the organizational, leadership and technical skills of residents in two communities in the department of San Salvador and toward improving their agriculture and microenterprises. Young adults and women of all ages will learn to raise poultry, refine their crafts and market their products effectively. FDJ will also study the impact of gang and domestic violence on residents and the factors that contribute to resilience. The work will benefit 150 Salvadorans directly and another 750 indirectly.

Asociación Comunal Comité de Desarrollo Turístico de Meanguera (CDT-Meanguera), \$169,965 over two years; counterpart committed, \$114,685

Working with Asociación Cooperativa Mezcal, Historia y Color, CDT-Meanguera will help farmers in Morazán and microentrepreneurs generate income from tourism and other sources. The program includes training in production of crafts, the diversification of agriculture and food-processing and related technical assistance; support accessing markets; and the promotion of local attractions, products and services. The work should benefit 100 residents of Meanguera directly and 500 indirectly.

Supplemental Grants

Consejo para la Asistencia en Recursos y Técnicas del Área Rural de Oriente (CARTARO); \$85,540 over two years, counterpart committed, \$71,465

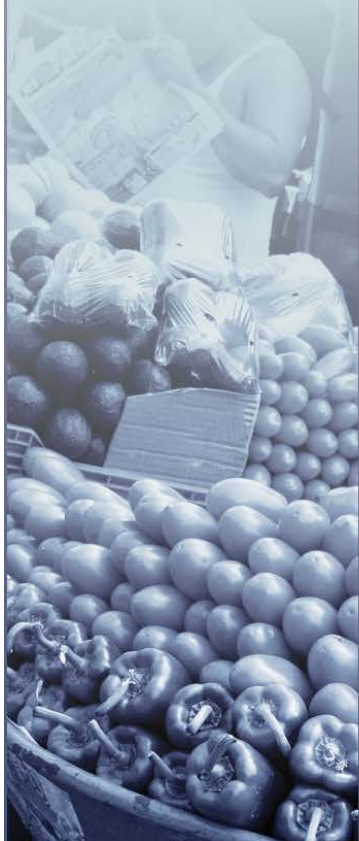
CARTARO will develop a nursery for plants used in reforestation and will work with women in San Francisco Javier to increase the income generated by Meyah, their enterprise that processes diverse tropical fruit and markets the products.

Asociación Coordinadora de Comunidades Unidas de Usulután (COMUS), \$181,125 over 18 months; counterpart committed, \$147,260

COMUS will work in the municipalities of San Francisco Javier, San Agustín, Jiquilisco, Tecapán, Berlín and Ozatlán to develop a network to market local products more effectively, to bolster microbusinesses and to improve the organizational skills of rural community associations. The results should increase household income and otherwise directly benefit an additional 210 Salvadorans.

Asociación Comunal de Mujeres de Morazán (ACMM), \$52,400; counterpart committed, \$22,895

ACMM will improve its organizational skills and provide technical advice, investment capital and materials to additional women leaders from Morazán toward improving their small businesses, agricultural production and market access.



Guatemala

Current Portfolio

Grantee partners: 22

IAF commitment:

\$4,994,850

Counterpart commitment:

\$4,957,810

Total investment:

\$9,951,810

Areas of emphasis:

Inclusion of indigenous peoples, democratic participation, community security, education and training, cultural expression, and environment.

New Grants

Asociación Seres (SERES), \$295,020 over three years; counterpart committed, \$193,870

SERES will work with 1,500 young Guatemalans and Salvadorans representing groups from several departments, to develop their awareness of their rights and of the responsible use of natural resources and to help them acquire the skills to improve conditions in their communities. Another 200,000 community residents will benefit indirectly.

Asociación de Mujeres Adelina Caal Maquín (ACM), \$167,705 over three years; counterpart committed, \$180,478

ACM, an organization of Mayan women, will work with residents of 20 Q'eqchi' communities to diversify crops, protect natural resources, develop a more reliable food supply and launch a farmers' market. Forty students will attend ACM's junior high school where they will study academic subjects as well as agricultural practices that they will teach to ACM's members. The work will benefit 680 indigenous Q'eqchi' directly and another 300 indirectly.

Alcaldía Maya de Canillá (AMC), \$166,650 over three years; counterpart committed, \$132,200

AMC will build cohesion among its members residing in 36 communities in the municipality of Canillá and develop the administrative and operational skills needed to formalize a long-term partnership with the municipal government and with the development councils of each community represented. Its proposal includes the creation of municipal offices representing the interests of young people and women. The training and negotiations will directly involve 172 Quiché Guatemalans directly and benefit another 10,000.

Red Para la Defensa de los Derechos Humanos (REDEH), \$139,700 over two years; counterpart committed, \$112,850

REDEH will train 200 individuals representing 10 geographic regions, who will themselves train 800 additional agricultural workers so that they understand their rights in the work place. The original trainees will participate in drafting a plan to prevent human rights abuses and violations of labor laws. The workers' families should benefit indirectly.

MolojKino'jib'alMayib' Ixoqib' (MOLOJ), \$201,520 over three years; counterpart committed: \$128,235

MOLOJ will raise awareness of the importance

of diversity in government so that marginalized communities are represented, encourage respect for indigenous women and further their participation in civic life. The work will directly involve 500 indigenous women and benefit some 2,500 other Guatemalans.

Asociación de Retornados Guatemaltecos (ARG), \$33,550 over 15 months; counterpart committed, \$9,050.

ARG will develop a strategic plan for the next five years its efforts at easing the transition of migrants who return to Guatemala. Goals include an expanded membership; the acquisition of skills in administration, negotiation and fundraising; and the organization's engagement with the municipality of Guatemala City and the Guatemalan Secretaría del Migrante toward long-term partnerships. The planning process, training and outreach will involve 14 Guatemalans and benefit another 500.

Supplemental Grants

Federación Comercializadora de Café Especial de Guatemala (FECCEG), \$95,525; counterpart committed, \$148,958

FECCEG will study the feasibility of a coffee shop on site and provide other IAF grantees assistance with the prevention and treatment of roya, the coffee-leaf disease.

Asociación para el Desarrollo Sostenible de la Juventud (ADESJU), \$172,320 over three years; counterpart committed, \$118,074

ADESJU will offer some 1,000 Mayan Guatemalans in 35 affiliated youth groups training that develops the skills needed for their communities to prosper. The grantee hopes to reduce substance abuse, the school drop-out rate and participation in gangs and encourage these young Guatemalans to consider a future at home rather than migrate to Mexico or the United States.

Asociación No Lucrativa Muj'bab'l yol (MBYL), \$158,575 over three years; counterpart committed, \$95,035

MBYL will work with 22 community radio stations to develop a training program that improves their ability to make the public more aware of the rights of indigenous Guatemalans and of the need for a regulatory environment conducive to operations. The training and other activities should benefit 180 representatives of the various stations; broadcasts should reach 70,000 listeners.



Haiti

Current Portfolio

Grantee partners: 11
IAF commitment:
\$2,650,195

Counterpart commitment:
\$1,320,900

Total investment:
\$3,971,095

Areas of emphasis:
Agriculture (food security),
training in technical skills,
cultural expression, enterprise
development, inclusion of wom-
en and young people.

New Grants

Fondasyon Limyè Lavi, \$ 50,000 over one year;
counterpart committed: \$21,354

To reduce the number of children working as restavèk, or live-in domestic servants, FLL will help 60 families in six communities in southeast Haiti breed goats as a reliable source of income and food.

Lakou Lapè (LKLP), \$260,350 over two years;
counterpart committed, \$172,100

LKLP will organize a network of young Haitians trained in vocational skills and in techniques that enable them to work to reduce violence in Saint Martin, Bel Air and Nan Cocteau, three neighborhoods on the periphery of Port-au-Prince. Training in conflict management will also include elected officials and representatives of the private sector. The project will benefit 95 Haitians directly and another 5,000 indirectly.

Organisation de Développement Durable et Solidaire D'Haïti (ODDSHA), \$305,950 over three years; counterpart committed, \$43,445

ODDSHA will work with farmers in 14 grassroots associations in Boileau and Flamands, communities in the first section of the Commune of Cavaillon in Haiti's Sud department, to improve their production and sale of goats. The investment in training and in better animals will benefit 980 Haitians directly and another 3,925 indirectly.

Supplemental Grants

Mouvement Paysan de l'Acul du Nord (MPA), \$150,500 over one year; counterpart committed, \$123,710

MPA will help its member farmers respond to a recent drought, continue its training to improve agricultural practices and management, and expand its training in gender sensitivity to include men. The work will reach 750 families in Camp Louise and La Souffrière and in two additional sections communales in Acul du Nord, near Cap-Haïtien.

Association Planteurs Jonc-Tiby (ASPJ), \$52,500 over three years; counterpart committed, \$1,600

ASPJ will work with 650 member families in Camp-Perrin, Sud department, to increase their production and sale of vegetables. Its program includes training; the distribution of seeds, tools and other inputs; completion of a storage facility and processing center; a credit fund for women merchants; the identification of volume purchasers; and the introduction of introducing practices related to soil conservation and reforestation.



Honduras

Current Portfolio

Grantee partners: 18

IAF commitment:

\$4,192,381

Counterpart commitment:

\$3,989,139

Total investment:

\$8,181,520

Areas of emphasis:

Rural development, tourism, and youth.

New Grants

Organización para el Desarrollo de Corquín (ODECO), \$200,185 over three years; counterpart committed, \$151,895

ODECO will involve 199 families and one elementary school in its effort to improve food security, which includes composting organic waste and introducing children to responsible farming methods, and to develop community councils in urban areas of the municipalities of Corquín and San Pedro de Copán. The work will benefit 1,000 Hondurans directly and 2,000 indirectly.

Asociación de Mujeres Intibucanas Renovadas (AMIR) \$205,000 over three years, counterpart committed, \$177,990

AMIR, comprised of indigenous women from rural areas of the municipalities of Intibucá and San Francisco de Opalaca, will train its members in farming methods compatible with the responsible use of the environment and in effective approaches to marketing the fruit and jam that they process. The result should be a more reliable food supply, better use of natural resources and improved household income. Some 300 Hondurans will benefit directly and another 3,000 indirectly.

Fundación Comunitaria Puca (PUCA), \$ 205,355 over three years; counterpart committed, \$87,630

PUCA, comprising 28 communities in the department of Lempira, will develop its members' ability to manage effectively the natural resources of the Refugio de Vida Silvestre Montaña de Puca in collaboration with local water and forestry boards and a volunteer corps of forest rangers. The participants will undertake advocacy on behalf of the reserve, install technologies compatible with its ecosystems, apply sanitation techniques to protect watersheds, and develop as organizations. The work will benefit 1,500 Hondurans directly and another 2,000 indirectly.

Federación de Juntas Administradoras de Agua y Saneamiento de Morazán Yoro (FEJASMY) \$183,000 over three years; counterpart committed, \$156,660

FEJASMY will work to assure the sufficiency and quality of the water supply in 12 communities of Morazán, Yoro, by training their water boards in effective management and maintenance; furthering efficient use; repairing, updating and expanding infrastructure; and developing as an organization

capable of prioritizing needs, identifying sources of funds, advocating effectively on behalf of constituents and undertaking new projects. The more reliable flow of potable water should benefit 8,000 Hondurans directly and another 8,000 in nearby communities indirectly.

Cooperativa de Servicios Agropecuarios 25 de Julio Limitada (25 de Julio), \$163,890 over three years; counterpart committed: \$170,335

The cooperative 25 de Julio, located in the municipality of Victoria, Yoro, will help its members improve their income by developing the cooperative's administrative skills, conducting training, offering credit in partnership with a community savings-and loan-association, increasing coffee production, pooling their production to sell in volume, and reaching new markets. The work will benefit 105 Hondurans directly and another 550 indirectly.



Supplemental Grants

Centro de Educación Vocacional Grupo Juvenil Dion (GJD), \$238,000 over two years; counterpart committed, \$94,800. GJD will use mobile workshops to teach vocational skills to young people from disadvantaged communities throughout Honduras, help the graduates identify employment opportunities and encourage their microenterprises.

Asociación de Productores de Hortalizas y Frutales de Intibucá (APRHOFI), \$121,940, Counterpart: \$233,210 over three years

APRHOFI will introduce 120 farmers in the department of Intibucá to production techniques that increase their vegetable yields.

Organization for Youth Empowerment (OYE), \$125,000 over two years; counterpart committed, \$477,950

OYE will further develop print and broadcast products, including by improving the graphic design skills of its staff, as well as its programs in art and sports. Some 2,000 young Hondurans should benefit directly and another 6,000 individuals indirectly.

Cooperativa Agrícola Esfuerzo Occidental Limitada (CAEOL), \$150,000 over three years; counterpart committed, \$163,000

CAEOL will work in 10 municipalities in two departments in western Honduras to help its member farmers adopt practices compatible with the responsible use of the environment, increase production and generate more income. As an organization, CAEOL will develop its administrative skills, expand its membership, find new markets and provide technical training.

Grupo Güinopeño Ambientalista (G. Guia), \$40,500 over three years; counterpart committed, \$12,945

In response to intensely parched conditions in the drought belt of southern Honduras, G. Guia will undertake 110 additional projects, including the installation of water collection and irrigation systems.



Jamaica

Current Portfolio

Grantee partners: 3

IAF commitment:
\$846,542

Counterpart commitment:
\$1,750,255

Total investment:
\$2,596,797

Areas of emphasis:
Conservation & enterprise
development.

Supplemental Grants

Jamaica Environment Trust (JET), \$45,872 over six months; counterpart committed, \$3,000

JET's training and legal assistance should enable five organizations representing residents of Bull Bay, Clarendon, St. Ann and Cockpit Country to monitor and manage the impact of mining and quarrying on their respective communities as well as advocate for public input on operations and more effective regulation of the industry. The work will benefit 350 residents directly and another 16,300 indirectly.



Mexico

Current Portfolio

Grantee partners: 26

IAF commitment:
\$5,519,867

Counterpart commitment:
\$13,664,829,

Total investment:
\$19,184,696

Areas of emphasis:

Agriculture, conservation, enterprise development, inclusion of indigenous peoples.

New Grants

Unión de Comunidades Productoras Forestales Zapotecos--Chinantecos de la Sierra Juárez, de R.I. (UZACHI), \$ 174,042 for two years; counterpart committed: \$261,744

UZACHI will work with four indigenous Chinantec and Zapotec member communities in the Sierra Juárez region of Oaxaca toward the integrated management of the local ecosystem. Its technical services and subgrants will reach two additional Chinantec communities and encourage the involvement of women and young Chinantecos. UZACHI is expected to develop as an organization capable of providing leadership to other indigenous communities. Its approach to forestry will directly benefit 2,422 Chinantecos working on 25,605 hectares of woodlands. Another 3,989 area residents will benefit from its responsible practices.

Comité de Derechos Humanos Fray Pedro Lorenzo de la Nada, A.C. (Fray Pedro), \$142,739 over three years; counterpart committed, \$186,495

Fray Pedro will train 1,500 Tzeltal residents of 90 communities in the municipality of Ocosingo to advocate for the rights of women and young people and to resolve conflict; and will encourage 200 farmers to adopt responsible agricultural practices that will generate more income and develop a more reliable food supply for the area served. Benefits will flow to some 6,000 members of the participants' families.

Alianza Fundaciones Comunitarias México, Asociación Civil (Comunalia), \$ 164,820 over two years; counterpart committed: \$133,531

Comunalia will work with the leaders, staff and boards of directors of the 17 community foundations in its network toward the design of a plan to develop as an effective advocate for its members. The C.S. Mott Foundation is co-funding the process directly involving 380 employees and board members of the participating foundations, which should benefit 15,000 Mexicans.

Centro de Formación y Capacitación para Mujeres K'inal Antsetik, A.C. (CEFOCAM), \$155,905 over two years; counterpart committed: \$185,161

CEFOCAM, an indigenous organization, will offer training in cooperativism, leadership and the rights of women, including those who identify as LGBTI, in indigenous communities in the highlands of Chiapas, Oaxaca and Guerrero. Benefits will reach 372 indigenous women and 1,500 members of their families.

Sociedad de Solidaridad Social "Los Lagos de Colores," SSS (Lago de Colores) \$257,000 over three years; counterpart committed, \$500,354

Lago de Colores will work with its 150 member families of indigenous Chuj, Tojolabal and Mam descent in four rural municipalities in Tziscaco, Chiapas, a toward the application of "agroecology," or farming practices compatible with the responsible use of the environment; the improvement of coffee production and more effective marketing of coffee, honey and vegetables. Its workshops will address concepts related to community, territory, identity and gender. The increased income and awareness should benefit 750 Mexicans of indigenous descent.

Supplemental Grants

Centro Campesino para el Desarrollo Sustentable, A.C. (CAMPESINO), \$87,299 over 18 months; counterpart committed, \$142,304

CAMPESINO will develop its cooperative to meet the increasing demand for grains cultivated using agroecological practices, will train new producers in these methods and will provide support to a committee working to include farmers in a process to certify crops as grown in compliance with these standards.

Instituto Mora, \$73,175; counterpart committed, \$51,280

Instituto Mora will work with Alianza de Fundaciones Comunitarias de México, A.C. (Comunalia), and its 17 community foundations to launch a training program and develop public awareness of the challenges facing the philanthropic sector as well as the need for a regulatory environment conducive to its effectiveness. The training and other activities for 199 representatives of the participating foundations will directly benefit the grassroots organizations that they support; 1,200 Mexicans will benefit indirectly.

Fondo de Acción Solidaria (FASOL), \$120,000; counterpart committed, \$1,180,550

FASOL will award an additional 75 subgrants of up to \$6,000 to grassroots and nongovernmental organizations involved in development and conservation and provide training in advocacy.

Finca Triunfo Verde, Sociedad Civil (FTV), \$26,244 for six months; counterpart committed, \$14,030

FTV, will invest in the protection of its coffee crop from roya, the fungal infection that decimates coffee trees.

Multi-Country

Current Portfolio

Grantee partners: 10

IAF commitment:
\$2,671,857

Counterpart commitment:
\$3,645,889

Total investment:
\$6, 317, 746

Areas of emphasis:
Networks, Training, inclusion of
indigenous people and women.

New Grants

Governors of St. Francis Xavier University (Coady International Institute), \$ 50,000 over one year; counterpart committed, \$127,543

The Coady International Institute will work with the IAF to design and coordinate a collaborative project for exploring key issues in citizen-led development. The Latin American researchers and practitioners involved will produce four case studies, an online platform to facilitate communication among participants, and a proposal for an ongoing collaboration.

CFLeads (CFLeads), \$50,000 over 18 months; counterpart committed: \$84,500.

CFLeads will support the initiatives of the Ad Hoc Working Group on Building Broader Communities, comprising 20 community foundations from throughout the hemisphere, which works to develop community philanthropy and encourages relationships among foundations in the United States, Canada and Latin America.



Nicaragua

Current Portfolio

Grantee partners: 11

IAF commitment:
\$3,486,801

Counterpart commitment:
\$5,256,548

Total investment:
\$8,743,349

Areas of emphasis:
Agriculture (dairy farming, organic), ecotourism, & education.

New Grants

Asociación para el Desarrollo Integral de la Mujer (APADEIM), \$ 261,270 over three years; counterpart committed, \$ 213,252

APADEIM will build on its success in reducing domestic violence and addressing sex-based discrimination in 21 communities in the municipality of El Viejo, Chinandega, by preparing 450 women for the job market and to launch their own enterprises with seed capital extended by the organization. Its work should indirectly benefit another 1,050 members of the participants' families.

Asociación de Cooperativas de Pequeños Productores de Café de Nicaragua (CAFENICA), \$291,100 over three years; counterpart committed, \$723,200

CAFENICA will offer farmers in its member organizations training, technical assistance and credit toward controlling crop diseases and mitigating the effects of climate change. The work will benefit 620 farmers and 3,100 members of their families.

Asociación Movimiento de Mujeres Nidia White, \$157,500 over three years; counterpart committed, \$218,204

Nidia White will work with 560 women in 41 Miskito communities in the municipality of Puerto Cabezas located in the Región Atlántica Autónoma Norte (RAAN). Its program includes training and related technical, psychological and legal support toward enabling the women to become financially independent and less susceptible to domestic violence and sex-based discrimination. Individuals trained to monitor incidents of abuse will channel cases to the association or public authorities, as appropriate. In addition to the women participating, 3,280 other community residents will benefit.

Supplemental Grants

Cooperativa Multisectorial de Productores de Café Orgánico Certificado Las Segovias, R. L. (Prococer), \$151,522 over three years; counterpart committed, \$237,113

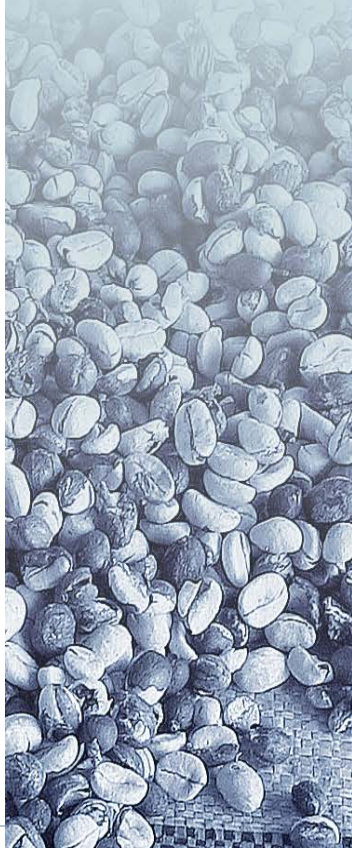
Prococer will offer 751 farmers in four municipalities of the Department of Nueva Segovia training, technical assistance, access to better infrastructure and materials toward renovating their farms using coffee varieties resistant to coffee rust. It will also develop skills in governance, administration, accounting, risk management and marketing.

Casa Alianza (CAN), \$103,000; counterpart committed, \$82,153

CAN will use its additional funding to assist residents displaced by urban renewal in Managua in adjusting to their new homes and rebuilding their businesses. It will follow these families to their current location to ensure that they continue to benefit from training in leadership, vocational training and microenterprise development; placement of young residents in jobs and internships; and support for those dealing with violence, addictions and sexual abuse.

Asociación para el Desarrollo de la Costa Atlántica Pana Pana (PANA PANA), \$150,000 over two years; counterpart committed, \$598,146

PANA PANA will work in 14 rural and peri-urban committees on the Atlantic Coast to enable residents to manage community infrastructure that provides clean water and sanitation, thereby reducing the incidence of water-borne diseases. It will train local workers in this type of construction, will mobilize funds for two aqueducts serving the Miskito population and will further practices conducive to good hygiene.



Panamá

Current Portfolio

Grantee partners: 5

IAF commitment:
\$903,640

Counterpart commitment:
\$742,487

Total investment:
\$1,646,127

Areas of emphasis:
Agriculture (organic), access to water, handicraft development, inclusion of indigenous people and women.

New Grants

Asociación Fundación de Organizaciones Campesinas e Indígenas de Veraguas (FOCIV), \$228,740 over two years; counterpart committed, \$81,560

FOCIV will assist three grassroots organizations in Veraguas with filing to become legally constituted and will train the members in agroecological practices that improve their food supply and to negotiate to obtain government services. The work is expected to benefit 546 Panamanians directly and 1,694 indirectly.

Agricultura Sostenible, Conservación y Desarrollo (ASCODE) \$48,100 over 18 months; counterpart committed, \$42,480

ASCODE will increase production and reach new markets by introducing agroecological techniques that meet the standards for the certification and will add value to crops through processing and packaging. The resulting additional income will benefit 150 members of ASCODE directly and another 500 Panamanians indirectly.



Paraguay

Current Portfolio

Grantee partners: 15

IAF commitment:
\$4,555,280

Counterpart commitment:
\$6,212,611

Total investment:
\$10,767,891

Areas of emphasis:

Agriculture, civic participation, education, enterprise development, inclusion of indigenous peoples, persons with disabilities, & women.

New Grants

Tierra Libre – Instituto Social y Ambiental (Tierra Libre–ISA), \$292,700 over three years; counterpart committed, \$275,830

Tierra Libre–ISA will work with 12 Nivacle and Manjui communities in the Rio Pilcomayo region of the Paraguayan Chaco. Its training should enable residents to exercise their rights as indigenous Paraguayans, develop their organizations, secure their food supply, access water resources and address the effects of climate change. Approximately 360 Nivacle and Manjui Paraguayans should benefit directly and another 3,200 indirectly.

Tierra Nueva Asociación Civil (TN), \$192,140 over three years; counterpart committed, \$214,710

TN will work with four associations of farmers to develop their organizations, improve production through the application of agroecological practices and boost marketing via stronger alliances with the private and public sectors. The program includes the introduction of biodigester technology to aid in the production of organic fertilizer and biofuel and the installation of irrigation systems and greenhouses. Some 250 Paraguayans should benefit directly and another 1,000 indirectly.

Asociación Sombra de Árbol (ASdeA), \$50,000 over two years; counterpart committed, \$88,420

ASdeA will provide technical assistance and training that enables two indigenous communities and a creole producer association in the Paraguayan Chaco to develop a more reliable food supply and the ability to advocate for their interests, defend their rights to their territory, practice their culture, increase awareness of their contributions to Paraguayan society, participate in local and regional networks, and organize more effectively. The work will benefit 850 Paraguayans directly and 10,500 indirectly.

Mingarã Asociación para el Desarrollo Sustentable (Mingarã), \$ 50,000 over two years, counterpart committed: \$137,500

Mingarã will offer eight organizations of indigenous artisans training and technical assistance toward improving their members' handicraft production and marketing, developing public awareness of Paraguay's indigenous heritage and creating opportunities for the growth of community tourism. It will also facilitate dialogue among artisans, civil society and the public sector on how best to take advantage of the crafts traditions to improve the quality of life of their communities. The work will benefit 320 artisans directly and another 1,600 Paraguayans indirectly.

Supplemental Grants

Centro de Educación, Capacitación y Tecnología Campesina (CECTEC), \$206,000 over two years; counterpart committed, \$260,169

CECTEC will work to strengthen the leadership and advocacy of at least three new resettlement communities for effective engagement with local authorities and will develop the organic production of a farmer association, its management and member services.

Federación de Entidades Vecinalistas del Paraguay (FEDEM), \$219,250 over 30 months counterpart committed, \$301,650

FEDEM will train more than 300 members of neighborhood associations and selected staff of 10 civil society organizations in Asunción and Villa Hayes departments so they acquire the skills necessary to monitor government for transparency in spending, policies and programs. It will open a training center and adapt its online training platform for use by community leaders.

Asociación de Productores Orgánicos (APRO), \$181,620 over two years; counterpart committed, \$620,195.

APRO will increase its sales through improvements to its processing facilities that meet government standards. It will also develop procedures for certifying its livestock as organic and work to obtain government approval of its system for application nationwide.



Peru

Current Portfolio

Grantee partners: 24

IAF commitment:
\$6,693,729

Counterpart commitment:
\$6,376,086

Total investment:
\$13,069,815

Areas of emphasis: Agriculture, civic participation, education, enterprise development, inclusion of indigenous peoples, and women.



New Grants

Asociación de Productores Agropecuarios Red de Flores Quiquijana (ASPROFLOR), \$113,000 over two years; counterpart committed: \$134,300

ASPROFLOR will help its members increase their income by diversifying and improving their production of flowers; investing in infrastructure; pooling their production to sell in volume; and reaching new markets. More than 100 Peruvians from four communities in the district of Quiquijana, Cusco Region, will benefit directly and another 190 indirectly.

Asociación de Mujeres Emprendedoras de Buenos Aires (ASDEME), \$105,500 over two years; counterpart committed, \$33,000

ASDEME will invest in expanding its enterprise's niche in the market by developing the business skills of the 50 women members who hand-craft fine chocolates from cocoa grown locally in the district of Buenos Aires, Piura. The women's income should increase and another 100 Peruvians should benefit indirectly.

Asociación Peruana Mujer y Familia (APMF), \$50,000 over one year; counterpart committed, \$25,000

APMF will train 100 women who will form a Network of Leaders that will conduct campaigns on the prevention of violence against women and sexual harassment and will refer victims to community and public resources. The trainees will work door-to-door and through street theater, print media and radio. The benefits of the project are expected to reach 10,000 Peruvians in the district of San Juan de Lurigancho.

Asociación Promoción de la Gestión Rural Económica y Social (PROGRESO), \$350,500 over three years; counterpart committed: \$348,800

PROGRESO will help 378 producers from two associations from the Piura Region increase their income by improving their production of organically grown bananas and their sales to the export market. Training and technical assistance will enable the farmers to develop their associations, qualify for certification of their bananas as Fairtrade and organic, invest in irrigation systems and processing facilities, and access public funds.

Cooperativa Agraria APPBOSA-Asociación de Pequeños Productores de Banano Orgánico Samán y Anexos (APPBOSA), \$310,000 over three years; counterpart committed, \$725,000

APPBOSA will help 500 farmers and 320 staff members and plant workers from the Sullana province of Piura increase their production and export of bananas by developing their technical and marketing skills as well as its own. The fruit, which is certified as Fairtrade and organic, already commands a premium and the increase in sales volume should be reflected in the producers' household income and well-being. An additional 17,200 Peruvians will benefit indirectly.

Supplemental Grants

Centro de Investigación y Promoción Social, CIPS-Sara Lafosse (CIPS), \$150,000; counterpart committed, \$63,450

CIPS will incorporate new groups, services and activities and further develop the production and marketing skills of the dairy farmers, fishers and organizers of ecotourism that comprise its member associations.

Urku Estudios Amazónicos (Urku), \$121,400; counterpart committed, \$109,607

Urku will provide local indigenous communities additional services, training and education related to its goal of furthering economic development that emphasizes conservation, cultural diversity and social justice.

Centro de Estudios, Desarrollo y Acción Social (CEDAS), \$126,077; counterpart committed, \$44,51

CEDAS will expand services to four associations of dairy farmers in 14 communities in the province of Contumazá toward improving their output, processing and delivery of milk and dairy products.



Uruguay

Current Portfolio

Grantee partners: 2

IAF commitment:
\$604,872

Counterpart commitment:
\$888,626

Total investment:
\$1,493,498

Areas of emphasis:
Agriculture, community tourism, corporate social responsibility, women's enterprises, education and training.

New Grants

Centro de Estudios e Investigaciones Afro-Mundo Afro Organizaciones (Mundo Afro), \$49,000 over 18 months; counterpart committed, \$93,900

Mundo Afro and its partners, including former IAF grantee Fundación Defensores del Chaco of Argentina, will use sports leagues and educational and cultural activities to further civic participation and tolerance among marginalized young Afro-Uruguayans in larger cities of Uruguay. The program includes outdoor events and performances by neighborhood musicians, dancers and actors. The work will benefit 2,500 young Afro-Uruguayans directly and another 8,000 indirectly.

Supplemental Grants

Centro de Promoción por la Dignidad Humana (CEPRODIH), \$155,972 over two years and six months; counterpart committed, \$218,593.

CEPRODIH will train another 400 men and women in the skills necessary to the success of their businesses and will help a network of women microentrepreneurs become self-sufficient.

