



Inter-American Foundation

Congressional Budget Justification

Fiscal Year 2016



Front cover: *Centro Internacional de Información Sobre Cultivos de Cobertura (CIDICCO) is working with 800 students and their parents in Intibucá, Honduras, to improve agricultural production, combine classroom instruction with farming and expand a network of savings-and-loan associations. (Megan Fletcher)*

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ABRIDGED DIGITAL EDITION

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Executive Summary

The Inter-American Foundation (IAF) is an independent U.S. foreign assistance agency that promotes and invests in citizen-led grassroots initiatives in Latin America and the Caribbean to help communities thrive. This approach results in effective, community-owned development characterized by economic opportunity, resilience to violence, social inclusion and greater citizen participation in democratic processes.

The IAF requests that Congress support the agency's fiscal year 2016 funding request because the IAF directly serves U.S. interests, provides a smart and cost-effective approach to development assistance and contributes specialized capabilities and expertise that complement other U.S. foreign-assistance work.

The IAF Serves U.S. Interests

Public support for democracy is high in Latin America, yet a majority of citizens in the region are not satisfied with how democracy works in practice in their country and far too many have not yet benefited from economic growth. Despite falling rates of poverty in many countries of the region, there are 31 million more poor people in Latin America than in 1980.¹ In public opinion polls throughout the region, citizens cite insecurity and economic problems, including unemployment, as the most pressing problems in their lives. These are challenges of governance that must be addressed at all levels of the civic space.

IAF investments serve U.S. interests by creating economic opportunities, fostering more secure communities, and improving social inclusion and citizens' participation in democracy. Where young people have strong, lasting ties to their communities, they are less likely to emigrate. Communities that are economically vibrant and secure and have an engaged citizenry provide the foundation for stronger U.S. allies. The agency's judicious investments provide the U.S. government with a direct link to civil society and lessons about effective development practices.

- **Creating economic opportunity.** IAF investments catalyze economic activity and create jobs that enable the poor and excluded to benefit from economic growth and allow communities to retain their workers and leaders.
- **Fostering secure communities.** IAF funding complements the work of other U.S. agencies to improve security and rule of law by enabling members of at-risk communities to access income-generating alternatives to crime and create a safe environment that is intolerant of criminal activity.
- **Strengthening democratic practices.** IAF grantee-partners are building a more democratic citizenry and a more inclusive civil society by training and encouraging marginalized communities to exercise their civic responsibilities, respect rights and hold officials accountable.
- **Addressing root causes of migration.** The IAF is working to address the root causes of migration, particularly in Central America and Mexico as part of the Administration's Central America strategy. The IAF has shifted its resources toward Central America and Mexico, where it expects to invest at least 50 percent of its FY 2015 grant funds.
- **Providing a direct link to civil society.** Having worked with more than 5,000 grantee-partners, the IAF's credibility and contacts among civil society groups across the region are a valuable resource for the U.S. government and other development organizations.
- **Informing investments in development.** By evaluating each investment and providing opportunities for learning and exchange across the grantee-partner network, the IAF applies, shares and multiplies its lessons learned.



Young Hondurans in Organización para el Empoderamiento de la Juventud (OYE Adelante Jóvenes) create murals encouraging nonviolent behavior and otherwise help deter peers from gangs, drugs and crime. (Megan Fletcher)

The IAF Complements Broader U.S. Government Development Efforts

The IAF's direct connection to civil society, broad networks, nuanced knowledge of local contexts and specialized expertise directly complement other U.S. development efforts.

- **Expertise in citizen-led development.** The IAF is expert in identifying and supporting promising ideas introduced by grassroots groups working to help their communities thrive. Investing in their knowledge, skills, ingenuity, and organizational strength improves their ability to sustain their own efforts beyond IAF support.
- **Direct access to civil society.** The IAF's relationship with partner organizations is direct, fluid and dynamic throughout the period of the grant. This approach has earned the IAF legitimacy and trust from civil society groups and increased the chances of a grant-recipient's success.
- **Flexibility.** IAF funding can be rapidly adapted to address changing contexts on the ground or to realize emerging opportunities.
- **U.S. presence.** The IAF does not operate through foreign governments. Due to its direct funding to communities, it is often able to continue working in countries where diplomatic relations with the United States are strained.
- **Preparation of communities to scale up.** The IAF's investments help disadvantaged groups take part in economic opportunities created by larger development investments in infrastructure or other programs.
- **Strengthening of local capacity to sustain development efforts.** Community-based groups and enterprises that improve their organization, management and operations with the IAF's help are often better prepared to become new partners in other U.S. government and business initiatives or to become self-sustaining.
- **Focus on marginalized groups.** The IAF supports grants that advance the economic, social and civic inclusion of the region's most vulnerable or disadvantaged citizens, including women, African descendants, indigenous peoples, children and young people.

The IAF Provides a Cost-Effective Approach

The IAF delivers development assistance that is smart and highly cost-effective by focusing on the following:

- **Value.** The IAF selectively funds 10-15 percent of the proposals it receives and 100 percent of its grant budget goes directly to the intended recipients. The IAF constantly works to keep overhead low, including by outsourcing many administrative and technical functions.
- **Leverage.** The IAF multiplies grant funding and maximizes returns by requiring all of its grantee-partners to invest their own resources. Giving grantees a stake in the outcome of their projects makes them more likely to succeed. Over the last five years, each dollar invested by the IAF leveraged \$1.31 from grantees or others.
- **Private-sector partnerships.** The IAF actively collaborates with the private sector in joint funding initiatives, including with members of the IAF-initiated Latin American business-sector alliance, RedEAmérica. This network channels resources to strengthen communities and helps parent corporations move beyond philanthropic giving toward a more commercially integrated and sustainable approach.
- **Accountability and results.** The IAF holds all grantee-partners accountable for the responsible use of U.S. public funds and successful implementation of their projects through annual financial audits and required reporting at six-month intervals on their progress in achieving targeted results. The IAF's rigorous evaluation methodology includes independently verifying the data reported.

Inclusion of Marginalized Groups

The IAF puts a priority on the inclusion of the region's most disadvantaged citizens -- including women, African descendants, indigenous peoples, children and young people, and persons with disabilities -- in the economic advances and civic life of their country. IAF grants active in FY 2014 have benefitted more than 430,000 people in poor and marginalized communities in 20 countries throughout Latin America and the Caribbean.

The President's Request

The President is requesting an appropriation of \$18.1 million for the IAF for FY 2016. This amount equals the President's request for FY 2015 and represents a reduction of 19.6 percent from the level enacted for FY 2015. The IAF will continue to coordinate with the Department of State, the U.S. Agency for International Development (USAID) and others to implement the U.S. Strategy for Engagement in Central America. In particular, with additional resources from the President's request for Central America, the IAF could expand its existing network of grassroots organizations and re-energize poor and excluded citizens' own commitment and ideas for making their communities better places to live and raise children.

The IAF is also engaged in developing new donor partnerships to replace diminishing re-flows from the Social Progress Trust Fund, which has been an important source of funds for the agency for more than 40 years and will provide \$4.6 million in FY 2016. In addition, funds recovered or carried over from prior years, from inter-agency reimbursements and from anticipated gifts, would bring the IAF's total operating budget to \$26.6 million, administered by 38 employees.² The agency will continue its effort to minimize overhead expenses and maximize the programmatic impact of its resources.

An appropriation of \$18.1 million would enable the IAF to continue to promote economic opportunity, strengthen democracy and foster social inclusion, in line with U.S. foreign policy and national security priorities in Latin America and the Caribbean. Citizen-led development that helps build more secure and resilient communities in our Hemisphere is fundamentally in the interest of the United States.

1. "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.

2. See Table 1.1, IAF Operating Expenses, on page 15 of this document for details of the FY 2016 budget. The gift fund estimate for FY 2016 is based on current donor strategy and potential future donations.



Fundación para la Educación Social, Económico y Cultural (FUPEC) collaborates with hometown associations of Salvadoran migrants in the United States to help Yensi Santamaria and other young men and women launch microbusinesses and organize farmers, carpenters, fishers and artisans. (Sean Sprague)

Section 1: Justification

Introduction

The Inter-American Foundation (IAF) is an independent U.S. foreign-assistance agency that promotes and invests in citizen-led grassroots development in Latin America and the Caribbean to help communities thrive. This mission supports key goals of U.S. foreign policy in the hemisphere: to increase economic opportunities, further social inclusion, build citizen engagement in democratic processes, and strengthen resilience to crises and violence.

The IAF's proven model invests directly in the priorities articulated by marginalized communities in Latin America and the Caribbean. The IAF uses its specialized expertise to identify and support grassroots and other local nongovernmental organizations. Its community-led approach, rigorous evaluation methodology, extensive network of Latin American civil-society partners and ability to channel support through local organizations result in an efficient, adaptive and strategic development approach.

The IAF's Approach

The IAF's approach to foreign assistance is characterized by the following:

1. **Direct investment:** The IAF channels modest funding directly to grassroots groups working to improve their circumstances in order for maximum impact on the intended beneficiaries over the long term.
2. **Inclusion:** The IAF is dedicated to investing in historically marginalized and excluded groups and organizations.
3. **Grassroots leadership:** The IAF invests in initiatives that are designed and implemented by the poor themselves, which means that each community takes ownership and ensures local commitment to the project's success and sustainability.
4. **Community commitment:** The IAF requires grantee-partners to invest their own resources and mobilize contributions from others, helping to multiply the effect of IAF funding.
5. **Flexibility:** The IAF can quickly amend its funding to address changing conditions on the ground or expand the reach of successful initiatives.
6. **Networks:** The IAF has worked with more than 5,000 grantee-partners and has an extensive network for learning and exchange. New and existing grantee-partners collaborate and share best practices across cultures and borders. This dramatically amplifies the impact of the IAF's investment across the region.

Serving U.S. Interests

Judicious investment in grassroots organizations advances U.S. foreign policy in Latin America and the Caribbean by creating economic opportunities, fostering more secure communities and strengthening democratic practices. Communities that are economically vibrant, secure and engaged in civic life provide the foundation for stronger allies. It is in the United States' interest to connect with people active in civil society in the region as well as to learn and share what development investments work for them.

Creating economic opportunities. Economic vibrancy is a defining characteristic of thriving communities. IAF investments help community enterprises, cooperatives and local businesses get off the ground, create jobs and access the global marketplace. They give the poor and disadvantaged the capability to participate in local economic growth. This strengthens the local economy and ultimately encourages young people to remain in their communities to contribute as workers and leaders.

Fostering more secure communities. Poverty exacerbates insecurity and strengthens the hold of criminal networks. IAF funding supports efforts to offer alternatives to crime and create a safe environment. Supporting community resilience complements the investment of other agencies in security that reduces the costly impact of criminality, including at the U.S. border. A multi-year IAF learning initiative is exploring how community organizations can enhance resilience to crime and violence in high-risk contexts.

Strengthening democratic practices. Many who benefit from IAF projects have long been marginalized from participating in civic life. IAF support helps civil society become more effective, more inclusive and better rounded in democratic principles. The IAF and its community-based partners strengthen the daily practice of democracy through support that encourages citizens to engage with government authorities, exercise their civil rights and civic responsibilities, and acquire tools and skills to hold officials accountable.

Addressing the root causes of migration. As a part of the Administration's Central America strategy, the IAF is working in Central America and Mexico to address root causes of migration flows by improving economic opportunity, citizen security and civic participation at the community level. The IAF has mapped its development efforts alongside other U.S. Government data reflecting the origins of unaccompanied minors apprehended at the U.S.-Mexico border; the IAF continues to use this information to focus its programs. Currently, the IAF's active portfolio in Central America includes more than 80 projects, representing \$37 million of combined investment by the IAF and our grantee-partners. In the last five years, our grantee-partners have created over 14,300 new jobs for low-income people. In El Salvador, Guatemala and Honduras, the IAF reaches over 880 urban and rural communities, where 45 percent of IAF resources benefit young people directly. (See textbox, "Addressing Roots Causes of Migration in Central America," page 7, and map in Appendix II.)

Providing a direct link to civil society. The IAF is a direct link to civil society in Latin America and the Caribbean. With a 45-year history of respectful and responsible partnerships, the IAF has built networks and relationships with more than 5,000 civil society groups across the region. Other U.S. government agencies and development organizations engage IAF networks and relationships in order to stimulate broader participation in forums on important development issues. Recent IAF collaborations with the U.S. State Department include participating in the Partnership for Growth (PfG) in El Salvador, the Inter-American Social Protection Network (IASPN), the Americas Partnership on Social Inclusion and Equality (APSIE) and the U.S.-Brazil Joint Action Plan to Promote Racial and Ethnic Equality (JAPER). The IAF continues to coordinate with the Department of State and USAID to implement the U.S. Strategy for Engagement in Central America. (See textbox, "Addressing Roots Causes of Migration in Central America," page 7.)

Informing development. As part of every funding action, the IAF defines what it hopes to learn, why those lessons are important, and what evidence it will capture and use to produce new knowledge about the development process. By evaluating each investment and providing opportunities for learning and exchange among grantee-partners, the IAF seeks to gather, document and share with others the lessons it learns. In addition, the IAF's Grassroots Development Fellowships support cutting-edge field research by Ph.D. candidates in U.S. universities, contributing to the cadre of specialists in development and increasing exposure to grassroots development as they assume leadership roles in academics, business and government. (See more on evaluations in Appendix 1, p. 25.)

(Justification continued on page 9.)

Addressing Root Causes of Youth Migration in Central America and Mexico

In FY 2014, more than 68,000 unaccompanied children left their communities in northern Central America and Mexico, and were apprehended at the U.S.-Mexico border. Another 68,000 family units from those countries were apprehended at the border. The United Nations High Commissioner for Refugees (UNHCR) identified the high threat of violence and poor economic and educational opportunities as primary factors driving unprecedented levels of emigration, especially from Honduras, El Salvador and Guatemala.³ The U.S. Government has developed an interagency U.S. strategy for engagement in Central America to help improve security, prosperity and governance.

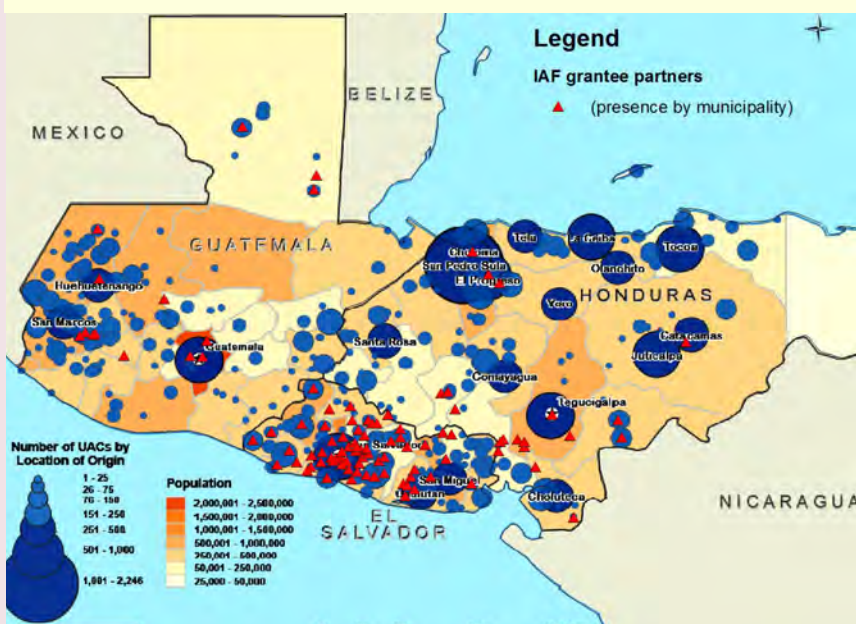
The IAF's active portfolio in Central America includes more than 80 projects, representing \$37 million of combined investment by the IAF and our grantee-partners. In El Salvador, Guatemala and Honduras – also known as the “northern triangle” of Central America – the IAF is supporting local initiatives in over 880 urban and rural communities. In Mexico, it is supporting work in over 400 communities, mostly in the southern states where rates of poverty and migration are also high. About 45 percent of the IAF's investment in the northern triangle benefits young people directly; even more benefit indirectly as the children of mothers and fathers involved in IAF- funded programs.

In the last five years, IAF grantee-partners in Central America created over 14,300 new jobs for low-income people. In the northern triangle, 80 percent of IAF grantee-partners who tracked income generation reported an increase, on average more than doubling household income in a year. A survey of young **Salvadorans** involved in a project creating community-based businesses showed that the appeal of migration had dropped among participants; less than 22 percent of those aged 25 years or younger said they would consider migrating, compared to 83 percent when the project started 16 months earlier.

As a part of the Administration's strategy for Central America, the IAF is working in the region to address

the root causes of migration by improving economic opportunity, citizen security and civic participation in governance. To deepen its impact, the IAF is increasing its investment in Central America and Mexico. Between FY 2011 and FY 2014, IAF raised the proportion of new funding in Central America from 24 to 33 percent of the total. IAF also maps its development efforts alongside other U.S. Government data reflecting the origins of unaccompanied minors apprehended at the U.S.-Mexico border, and uses this information to focus its programs. The IAF's direct investments in community-led initiatives that address root causes of migration complement the work of other U.S. agencies with state institutions to improve governance, security and prosperity. As local initiatives and organizations are strengthened and involve more youths and families, they become the anchors in their communities. They help young people at risk of migrating find

Locations of Origin of Unaccompanied Alien Children (UACs) apprehended at the U.S.-Mexico border (January 1 - May 15, 2014) and Locations of Active IAF Grantee Partners in El Salvador, Guatemala and Honduras (as of November 2014). For full-sized map, see Appendix II (p. 29).



reasons to stay and work for change through a democratic process. Not only do young and disadvantaged people participate in the design and implementation of IAF-funded projects, they mobilize and contribute resources and help create a plan for sustainability.

By coordinating with the Department of State and USAID for a portion of the President's request for the U.S. Strategy for Central America, the IAF will be able to more effectively:

1) expand its network of grassroots partners to strengthen the capabilities of local citizens' groups and enable more young and marginalized people to develop into local leaders, generate income, create jobs, access skills-training and education, engage their governments and potential private-sector partners, and build community bonds that keep them invested in the future of their home towns; 2) promote additional peer learning and collaboration across the IAF's grassroots network; 3) focus development efforts on "high-sending" communities; and 4) measure how grantee partner actions are impacting the root causes of migration. The IAF looks forward to this opportunity to deepen its collaboration with these agencies on the U.S. Strategy for Central America and leverage additional resources to fund a significant expansion of IAF's impact in the region.



Grupo Juvenil Dion

Project examples:

In the slums of **Tegucigalpa** and surrounding rural areas, IAF grantee-partner **Centro de Educación Vocacional Grupo Juvenil Dion** (GJD) is working to improve the employment prospects of high-risk youths through vocational training, internships with local businesses and access to microcredit. A majority of the youth and their families live in areas of the city saturated with gang activity, poverty, and crime. The center combines training in hard skills with programs that develop communication and soft skills. More than 800 young Hondurans have graduated with certification in technical trades and 105 gained access to microcredit to launch enterprises, including beauty salons, bakeries and carpentry businesses. Ninety-one percent of borrowers are current with their loan payments. Importantly, "mobile workshops" take the training program to youths in communities outside metropolitan Tegucigalpa. Its marketing center provides a venue and support for six brands for the entrepreneurs' products and services.

A recent IAF grantee partner, **Pastoral de Ixcán**, in rural **Guatemala** used a combination of education programs on the risks of migration, credit, and training for small farming businesses to reduce emigration among youth. Nearly 60 percent of families in this municipality had at least one member living in the United States, yet 79 percent of the 730 young participants decided not to migrate by the end of the grant period.

An IAF grantee partner, **Asociación Para el Desarrollo Sostenible de la Juventud** (ADESJU), is changing attitudes about civic engagement and migration among the 750 participants in its network of 25 youth groups. ADESJU is based in Chiantla, a municipality in **Guatemala's** Western Highlands, where 78 percent of the population lives in poverty or extreme poverty and three-quarters of the population is under age 30. Many citizens do not know how to raise concerns with their government and hold local officials to account for responding to their needs. Feeling hopeless about the ability to change their circumstances at home, many youths choose to leave. However, young people in the ADESJU's leadership and teamwork development programs took it upon themselves to create a detailed proposal to the municipal government with recommendations for programs or services that would address the urgent needs of local youths.

Complementing Broader U.S. Government Development Efforts

The needs of vulnerable people are shifting and multiplying in today's global economy. The IAF's broad networks, direct connection to civil society, nuanced knowledge of local contexts and specialized expertise directly complement other U.S. development efforts.

Investing in people. The IAF focuses on investments in local people and their knowledge, skills, and ingenuity. Its interaction with partner organizations is direct, fluid and dynamic throughout the period of the grant. Its responsive funding can be directed flexibly to address challenges and opportunities in a changing context on the ground. The IAF has earned legitimacy and a sterling reputation among a range of civil society groups due to its respect for and interest in supporting local ideas and knowledge, its specialized expertise in citizen-led community development, and its nonpartisanship. These elements foster trust and increase the chances of a grantee-partner's success and sustainability.

The IAF is the only federal agency to participate in the Center for Effective Philanthropy's (CEP) grantee perception survey, completed in FY 2012 and undertaken again in FY 2015 (results will be available in April 2015). CEP's report of the results provided anonymous feedback from grantee-partners on a range of issues, including the donor's impact on fields of activity, organizations and communities served. The results of the last survey (available on the IAF Website⁴) demonstrated that the IAF ranked highest against all other participating foundations with regard to its impact in strengthening the grantee-partners' capabilities. In addition, 72 percent of respondents stated that working with the IAF had positively affected their opinion of the United States.⁵

Preparing communities to scale up. IAF's investments help marginalized groups take part in economic opportunities created by large investments in infrastructure rather than be displaced by them. Community-based groups and enterprises that improve their organization, management and operations with the IAF's help are often better prepared to become new partners in other U.S. government and business initiatives. Without such dedicated attention and support, these groups are too often excluded from advances in their country.



Oganizasyon Gwoupman Kominotè Pawas Sakrekè (OGKPS) supports a cassaveri operated for and by farmers, bread vendors, bakers and other workers in the Lavyolèt neighborhood of Cap-Haïtien. (Robin Wyatt)

Cost-Effectiveness

The IAF delivers development assistance in a smart and cost-effective manner. It selectively funds 10-15 percent of the proposals it receives and maximizes the return on allocated funds by leveraging additional resources and creating partnerships with the private sector. On average over the last five years, each dollar invested by the IAF leveraged \$1.31 from grantee-partners or others. This also demonstrates local ownership; the lack of local ownership is widely recognized as a reason why some development projects fail.

Value. One hundred percent of the IAF's development grant budget goes directly to the civil-society groups that manage these resources themselves. To maximize available funding for development grants, the IAF constantly works to minimize overhead, including by outsourcing many administrative and technical functions.

Leverage. The IAF requires that all grantee-partners invest their own resources in their projects. This gives them a stake in the outcome and increases their likelihood of success. The IAF also encourages its grantee-partners to mobilize funding for the future so their work continues beyond the grant period. In FY 2014, grantee-partners committed \$20.3 million in cash or in kind, more than matching the IAF's investment of \$15.2 million.

Private-sector partnerships. The IAF actively collaborates with the private sector to help strengthen the communities in which they work. It shares its expertise with businesses and foundations and offers them the opportunity to acquire skills toward effective investment in social responsibility.

The Inter-American Network of Corporate Foundations and Actions for Grassroots Development (RedEAmérica) is an IAF-initiated business-sector alliance committed to supporting self-help projects in the hemisphere. Launched in 2002, RedEAmérica has grown from 27 founding members to a network of more than 75 corporate foundations representing more than 360 companies in 11 countries. Cooperative agreements with the IAF require the corporate parties to match the IAF's investment three-to-one. Increasingly, the IAF's work with RedEAmérica members helps the parent corporations move beyond philanthropy toward development support that is more integrated into core business practices.

In FY 2014, the IAF continued working with the C.S. Mott Foundation toward developing a vibrant sector of community foundations in Mexico that further civic responsibility and encourage philanthropy for neighborhood needs. Under the terms of this three-year partnership, the Mott Foundation has taken advantage of the IAF's grant management infrastructure and transferred a total of \$400,000 to the IAF. IAF will continue to offer the same opportunity to other private philanthropists and community foundations.

Transparency. The IAF openly shares the allocation of its resources and the results that its investments achieve. Its data, including funding and transaction-level expenditures, is available on the U.S. Foreign Assistance Dashboard. The IAF's website describes the rationale for each new grant funding action, features a regional map of active projects, explains IAF's methodology for measuring results, and shares the agency's annual report on grant results and ex-post evaluations. The IAF became the first U.S. government agency to receive the Foundation Center's "glasspockets" designation for transparency, accountability and accessibility of information.

Focus on Inclusion of Marginalized Groups

About 167 million Latin Americans -- or 28 percent of the population -- live below the poverty line (on less than \$2 per day) and 71 million of them live on less than \$1.25 per day.⁶ In all countries, poverty and social exclusion go hand in hand, and durable progress requires addressing both. IAF grants active in FY 2014 have benefitted more than 430,000 people in poor and marginalized communities in 20 countries throughout Latin America and the Caribbean. The IAF puts a priority on the inclusion of the region's most disadvantaged: women, children and young people, indigenous people and African descendants, among others.

Women

The rate of poverty among women in Latin America and the Caribbean is at least 15 percent higher than for men in the region.⁷ The employment rate for women is only 65 percent that for men;⁸ men earn about 10 percent more than women;⁹ and one-third of women of working age have no income of their own.¹⁰ At the same time, women demonstrate the work ethic, skills, creativity and careful management of resources that make their organizations a smart investment. Communities are healthier places when women have opportunities to acquire skills that can create income for their households and take part in the planning and leadership of development and business ventures alongside men. Female entrepreneurs are less likely to have access to training, business development services, networks and markets for their products than their male counterparts.¹¹ In FY 2014, approximately 59 percent of IAF-grant beneficiaries were women.

Young People

Young people and children suffer disproportionately from poverty in Latin America.¹² Approximately 36 percent of the population is less than 19 years old.¹³ Yet, youths less than 18 years old make up 51 percent of the indigent population and 45 percent of the non-indigent poor in Latin America (not including Haiti).¹⁴ Children and adolescents often lack adequate nutrition and access to job skills, health care, quality education and the training to become fully productive adults. The unemployment rate for 15-29 year-olds in Latin America and the Caribbean is three times as high as the rate for 30-64 year-olds.¹⁵ About one in five young people in Latin America neither works nor studies.¹⁶ For young people of working age, a major challenge is access to training, studying and job/business experience that better prepares them for the future. At least 23 percent of active IAF grants in FY 2014 were dedicated to young people. Many grantees are working to create employment opportunities and teach children and adolescents skills that match the labor market and help them become engaged in community life.

African Descendants

African descendants comprise between 20 and 30 percent of the population of Latin America and the Caribbean, and half of them live in poverty.¹⁷ They also face high levels of social exclusion and discrimination.¹⁸ People of African descent are concentrated in the poorest areas in the region, where access to transportation, public services and job opportunities is scarce and exposure to crime and violence is often widespread.¹⁹ At least 21 percent of active grants in FY 2014 served these communities, making the IAF a leading partner.

Indigenous Peoples

For decades, the IAF has distinguished itself for its focus on indigenous communities.²⁰ Some 45 million people belong to the nearly 800 indigenous groups in Latin America and the Caribbean.²¹ More than

three-quarters of them are poor. The average income of indigenous workers is about half that of their non-indigenous peers.²² In FY 2014, at least 30 percent of active IAF grants supported indigenous groups. These efforts build the capacity of indigenous people to take full advantage of economic development opportunities while preserving social and cultural heritage.

Microentrepreneurs and Small-Business Owners

Identifying hard-working people with few financial resources and great ideas worth funding in poor and remote areas of Latin America and the Caribbean is a strength of the IAF. The agency dedicated 14 percent of its FY 2014 investments to enterprise development and another 37 percent to education and training. In FY 2014, active IAF grantee-partners reported creating, improving or sustaining 1,530 jobs. IAF support also enabled the launch of many new micro- and small businesses. Many of these enterprises are community-owned and managed, which encourages accountability and increases the likelihood for success.

Transnational Communities

The IAF helps communities in Latin America and the Caribbean enlist in their development efforts former residents now living abroad. These communities want to create economic opportunities locally, improve living conditions and decrease the tendency to migrate in search of work or safety. The IAF's transnational partner organizations have enabled cooperatives to export their production to markets in the United States and have mobilized the Diaspora to contribute funds or technical skills toward development. The IAF has supported more than 30 projects since 2000 undertaken by communities who can access these networks.



Through digital radio broadcasts and other media, young Hondurans in Organización para el Empoderamiento de la Juventud (OYE Adelante Jóvenes) engage other youths and community residents on the challenges of migration, violence and access to education. (Megan Fletcher)

Endnotes:

3. "Children on the Run: Unaccompanied Children Leaving Central America and Mexico and the Need for International Protection," United Nations High Commissioner for Refugees, March 2014, http://www.unhcrwashington.org/sites/default/files/1_UAC_Children%20On%20the%20Run_Executive%20Summary.pdf.
4. <http://www.iaf.gov/index.aspx?page=476>.
5. <http://www.iaf.gov/modules/showdocument.aspx?documentid=178>.
6. "Social Panorama of Latin America 2014," Economic Commission for Latin America and the Caribbean, December 2014, <http://www.cepal.org/en/publications/37626-social-panorama-latin-america-2014>.
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Estación A–Nucleo Cultural (Estación A) helps eight groups of Paraguayan craftspeople develop businesses. Herminia Riveros (foreground) and a companion weave items from palm leaves. (Courtesy Estación A)

Section 2: Budget Resources & Programmatic Funding

IAF Budget Resources

I. IAF Operating Expenses

Table 1.1 Multi-Year Estimates

Source of Funds	FY 2014 Actuals	FY 2015 Estimate	FY 2016 Request
Appropriated Funds			
Current Year Appropriated Funds	22,500,000	22,500,000	18,100,000
Carryover Appropriated Funds from Prior Year	494,304	644,765	150,000
Recoveries Appropriated Funds	1,093,797	900,000	750,000
SPTF Funds			
Current Year and Recoveries SPTF	6,410,301	6,084,229	4,600,000
Inter-Agency Reimbursements	100,000	500,000	500,000
Gift Funds	170,200	1,000,000	2,000,000
Carryover to FY 2015 (appropriated)	(644,765)	-	-
Carryover to FY 2015 (all other funds)	(593,317)	-	-
Total Obligations	29,530,520	31,628,994	26,100,000
Counterpart Committed or Mobilized by Grantees	20,344,746	22,480,886	16,114,213
Total Investment (Including Grantee Counterpart)	49,875,266	54,109,880	42,214,213
Ratio of Program Support / Total (Including Counterpart)	18.00%	17.52%	21.45%
Ratio of Program Support / Total (Excludes Counterpart)	30.40%	29.98%	34.69%

Table 1.2 Multi-Year Estimates for Program Activities & Support

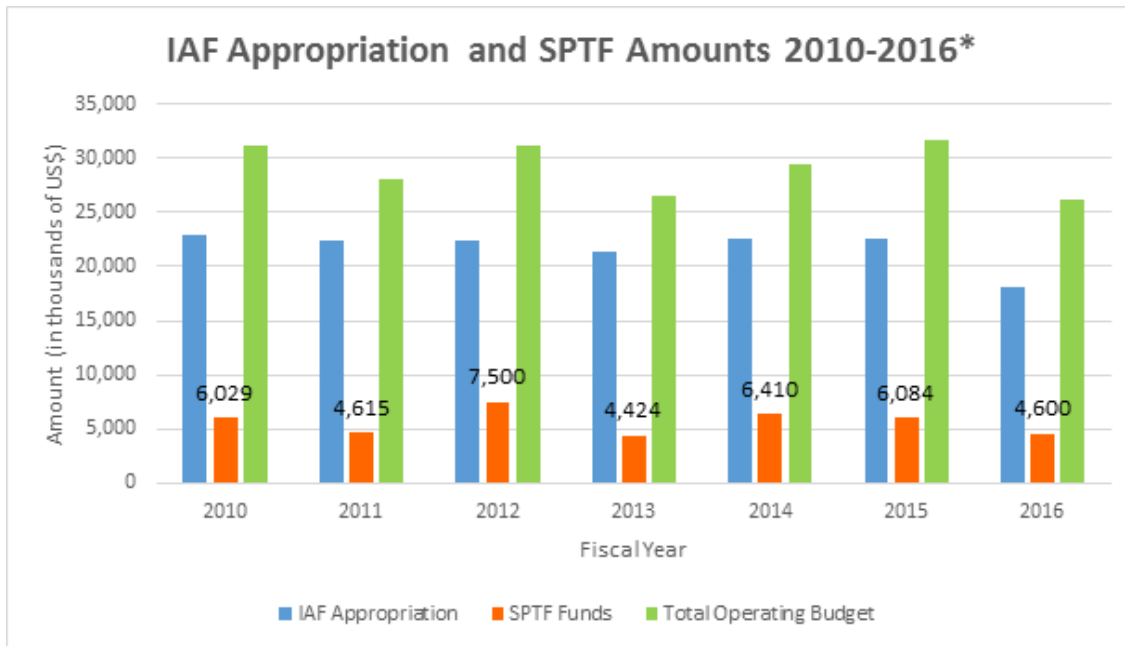
Source of Funds	FY 2014 Actuals	FY 2015 Estimate	FY 2016 Request
Program Activities			
Grants and Audits			
Appropriated Funds	10,142,470	10,278,963	5,939,229
SPTF Funds	5,662,326	6,084,229	4,600,000
Inter-Agency Reimbursements	228,161	400,000	450,000
Gift Funds	47,563	800,000	1,600,000
Subtotal (Grants/Grant Audits)	16,080,520	17,563,192	12,589,229
Evaluations and Other Program Activities			
Appropriated Funds	4,357,351	4,161,381	4,007,000
Inter-Agency Reimbursements	104,514	100,000	50,000
Gift Funds	10,197	200,000	400,000
Subtotal (Evaluations & Other Program Activities)	4,472,062	4,461,381	4,457,000
Total Program Activities - Grants/Evaluations	20,552,582	22,024,573	17,046,229
Program Support			
Program Management and Operations			
Appropriated Funds	8,972,602	9,604,421	9,053,771
Gift Funds	5,339	-	-
Total Program Support	8,977,941	9,604,421	9,053,771
Total Obligations	29,530,523	31,628,994	26,100,000

Table 1.3 Detail of Object Classifications for Program Support

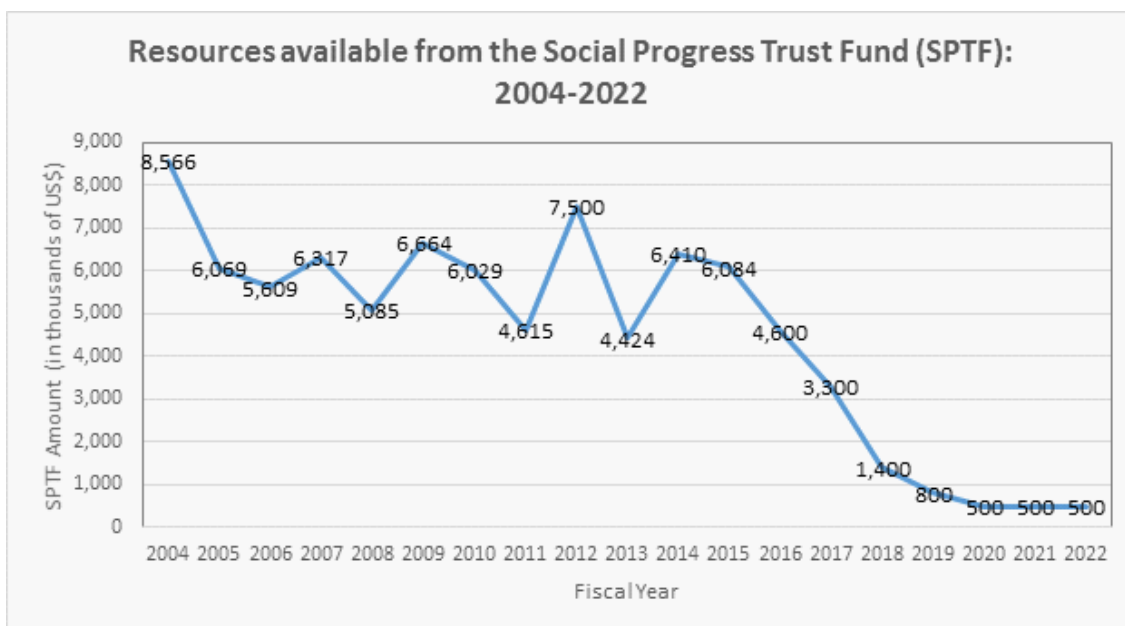
Object Class	Category	FY 2014 Actuals	FY 2015 Estimate	FY 2016 Request
Program Support				
Staff Salaries & Related Expenses				
11.1	Permanent Positions	3,759,394	3,880,883	3,683,987
11.5	Other Personnel Compensation	47,354	59,300	55,000
12	Civilian Personnel Benefits	1,198,514	1,242,671	1,189,284
Travel and Transportation				
21	Travel and Transportation of Persons	69,005	114,071	75,000
22	Transportation of Things	-	6,500	1,000
Support Services				
23.2	Rental Payments to Others	715,609	720,700	715,000
23.3	Communications, Utilities., Misc.	101,506	48,769	40,000
23.3	Non-ADP Rentals/Copier	8,859	8,400	15,000
23.3	Postage, Messenger	20,336	21,400	30,000
24	Printing and Reproduction	41,979	51,655	40,000
25.1	Management, Professional & Technical Services	1,226,511	1,367,206	1,393,031
25.2	Representation Allowance	-	2,000	2,000
25.2	Other Services	54,660	18,479	6,969
25.2	Staff Training	23,103	47,000	50,000
25.3	Services from Other Government Agencies	1,641,162	1,904,822	1,650,000
25.7	Maintenance - Equipment	20,527	23,500	22,700
26	Supplies and Materials	40,579	56,612	61,800
31	Equipment	8,843	30,453	23,000
	Program Support Total	8,977,941	9,604,421	9,053,771
Program Activities				
Learning & Dissemination				
21	Travel and Transportation of Persons	340,594	319,047	400,000
22.1	Contract Mail Service	12,686	12,800	13,000
24	Printing and Reproduction	82,077	80,985	85,000
25.1	Studies & Evaluations	12,500	174,000	200,000
25.1	Fellowship Program	824,633	600,000	600,000
25.1	Translations	59,077	70,000	80,000
25.1	Other Services	279,009	15,000	150,000
Technical Assistance to Grantees				
25.1	Local Advisory Services (LAS)	1,226,232	1,582,138	1,400,000
25.1	Data Verifiers (DV)	1,085,251	1,057,411	1,029,000
25.1	Program Conference Support	550,000	550,000	500,000
Grants				
41	Grants/Grant Audits	16,080,520	17,563,192	12,589,229
	Program Activities Total	20,552,579	22,024,573	17,046,229
	Total Program Activities & Program Support	29,530,520	31,628,994	26,400,000
	Full-Time Equivalent Usage	38	38	38

II. Social Progress Trust Fund

For much of its history, the IAF has received a supplement to its Congressional appropriation in the form of receipts from the Social Progress Trust Fund (SPTF). SPTF funds consist of repayments for loans that were made to Latin American countries under the Alliance for Progress program. These loans are reaching the end of their repayment periods, and SPTF funds will diminish significantly over the next several years.



* Amounts for FY 2015 are projections based on the President's Request of \$18.1 million for FY 2015.



III. Counterpart Contributions

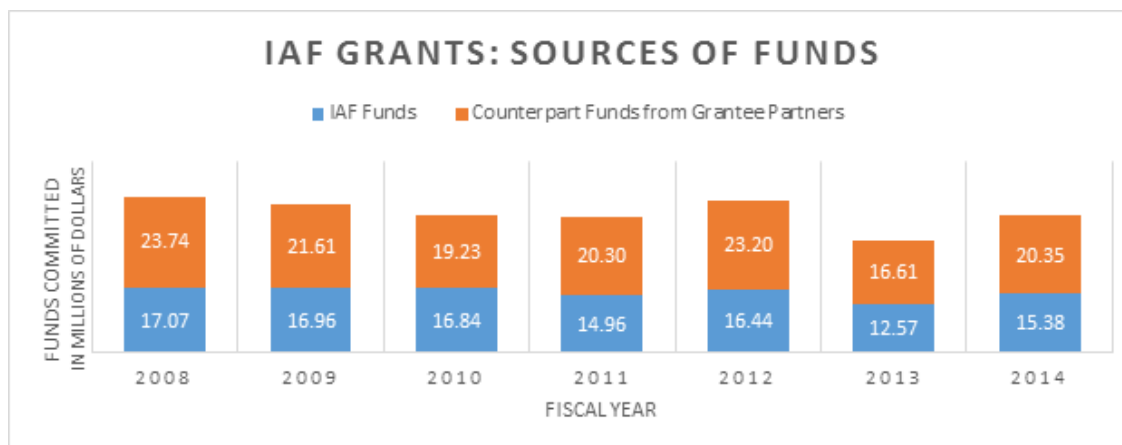


Table 3.1 Counterpart Contributions to IAF Grants (in millions of dollars)

Fiscal Year	IAF Funds	Counterpart Contributions*	Total IAF & Counterpart Funds	Counterpart Funds as percentage of IAF Total
2006	14.15	24.12	38.27	170%
2007	14.39	13.26	27.65	92%
2008	17.07	23.74	40.80	139%
2009	16.96	21.61	38.56	127%
2010	16.84	19.23	36.06	114%
2011	14.96	20.30	35.27	136%
2012	16.44	23.20	39.64	141%
2013	12.57	16.61	29.17	132%
2014	15.38	20.35	35.73	132%
Total for 2010-2014	76.19	99.67	175.86	131%
Total (1972-2014)	722.26	1,028.71	1,750.97	142%

IV. Programmatic Funding

The IAF's total program portfolio in FY 2014 included more than 268 active grants, representing an investment of more than \$66 million from the IAF and more than \$97 million from grantee-partners.* (Note: profiles of total active portfolios by country and descriptions of new grants and amendments in FY 2014 are included in Appendix II.) In FY 2014, the IAF funded 69 new grants in the amount of \$11.8 million and amended 38 ongoing projects in the amount of \$3.6 million, for a total of over \$15.4 million in grant funding in 19 countries. (See Table 4.1.) New grants awarded in FY 2014 averaged approximately \$171,000 over a three-year period. In addition, new IAF grantees in FY 2014 committed to contribute or raise more than \$20.3 million in counterpart resources.

Table 4.1: New Grant Funding Actions by Year*

Fiscal Year	No. of Grants	No. of Grant Supplements	Total No. of Funding Actions	Total Funding (in millions)
2000	48	13	61	\$ 11.39
2001	43	27	70	\$ 13.87
2002	52	22	74	\$ 13.38
2003	64	35	99	\$ 15.93
2004	60	40	100	\$ 14.26
2005	54	33	87	\$ 14.10
2006	54	54	108	\$ 14.15
2007	65	28	93	\$ 14.39
2008	76	25	101	\$ 17.07
2009	72	46	118	\$ 16.96
2010	75	46	121	\$ 16.84
2011	61	33	94	\$ 14.96
2012	58	68	126	\$ 16.44
2013	58	35	93	\$ 12.57
2014	69	38	107	\$ 15.38

*These figures correspond to grants that were active as of September 30 of the corresponding fiscal year. The total number of grants supported and their total value during each fiscal year were higher than the figures shown.

Table 4.2: IAF Grants by Region in FY 2014**

Region	New Grants	Grant Supplements	FY 2014 Investment	Percentage of FY 2014 Investment	Active Grants	Total Investment in all Active Grants	Percentage of Total IAF Investment
Central America	23	9	\$5,151,060	33.5%	81	\$17,634,749	26.6%
Andean Region	15	11	\$3,820,081	24.8%	68	\$19,022,896	28.7%
Mexico	8	6	\$1,078,073	7.0%	26	\$6,463,492	9.7%
Caribbean	5	2	\$972,445	6.3%	28	\$5,427,716	8.2%
Southern Cone	6	5	\$1,596,232	10.4%	30	\$8,533,29	12.9%
Brazil	6	4	\$1,335,861	8.6%	27	\$6,813,359	10.3%
Other (Multi-country)	6	1	\$1,428,011	9.3%	8	\$2,365,022	3.6%
TOTAL	69	38	\$15,381,763	100.0%	268	\$66,260,530	100.0%

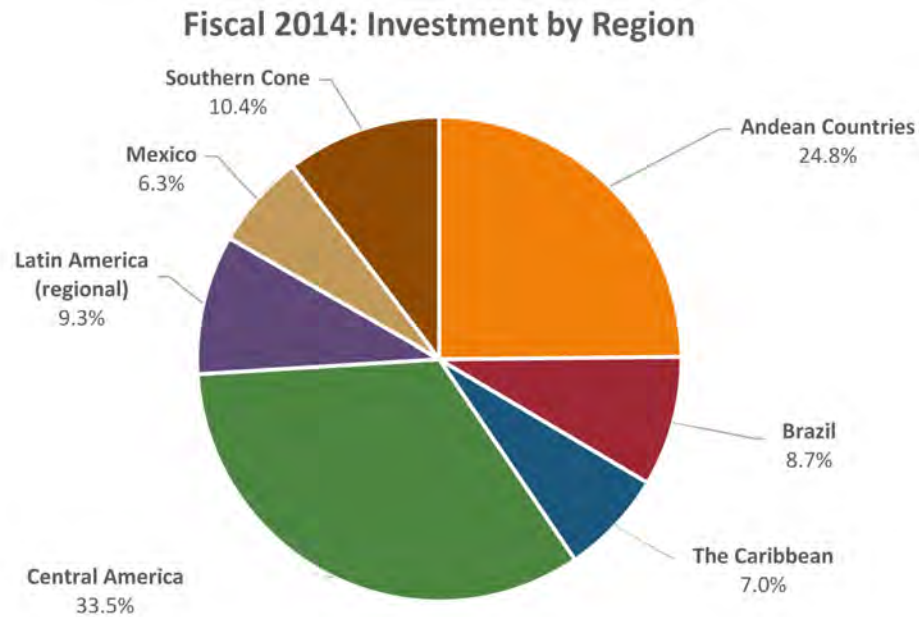
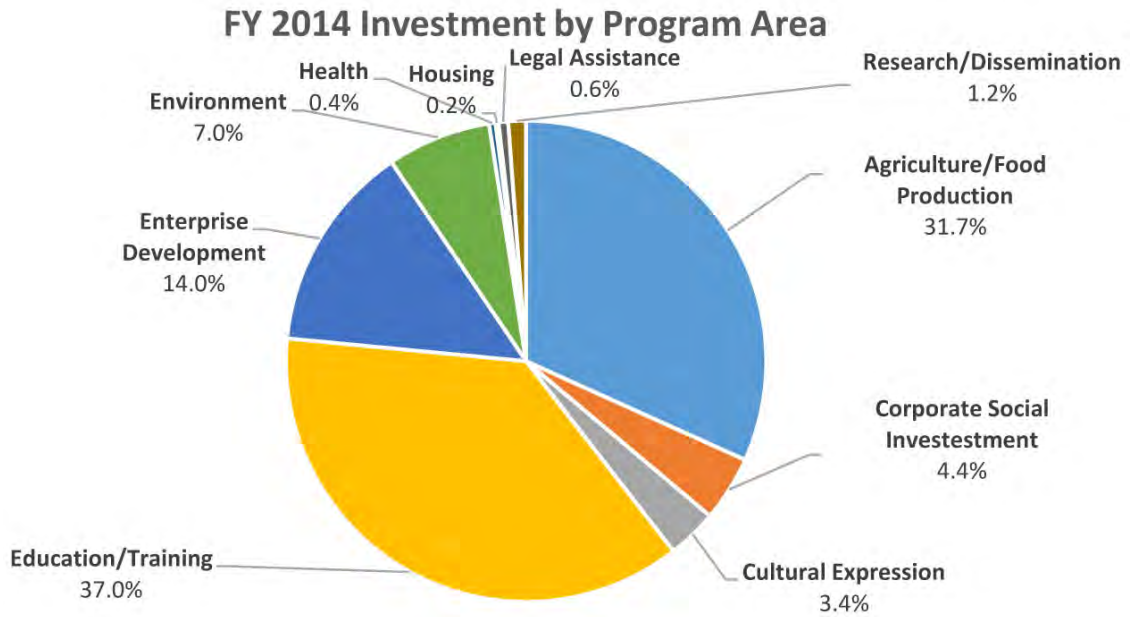
** On September 30, 2014.

Map of Active Grants*

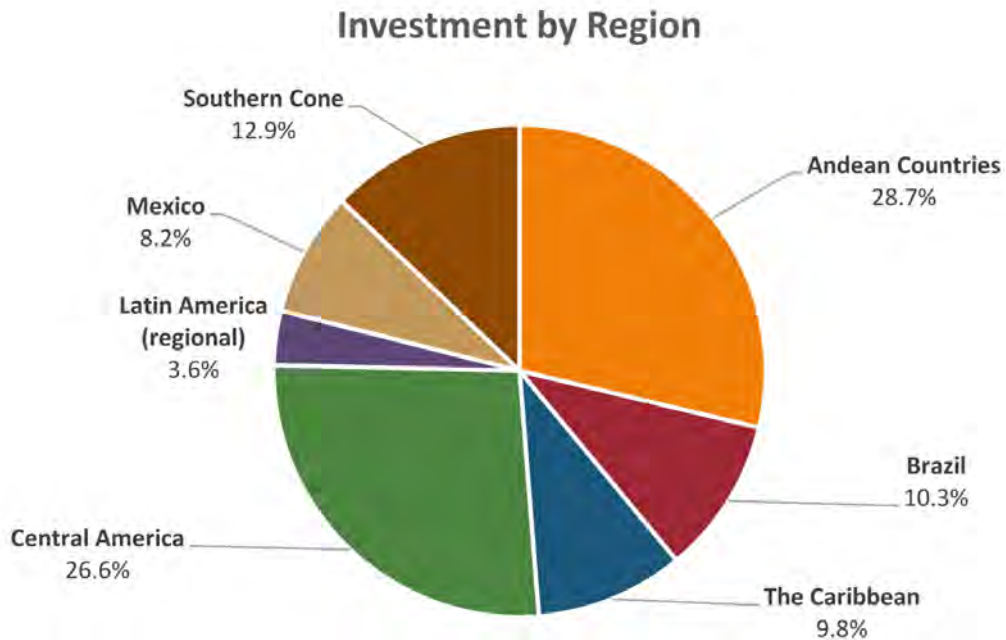
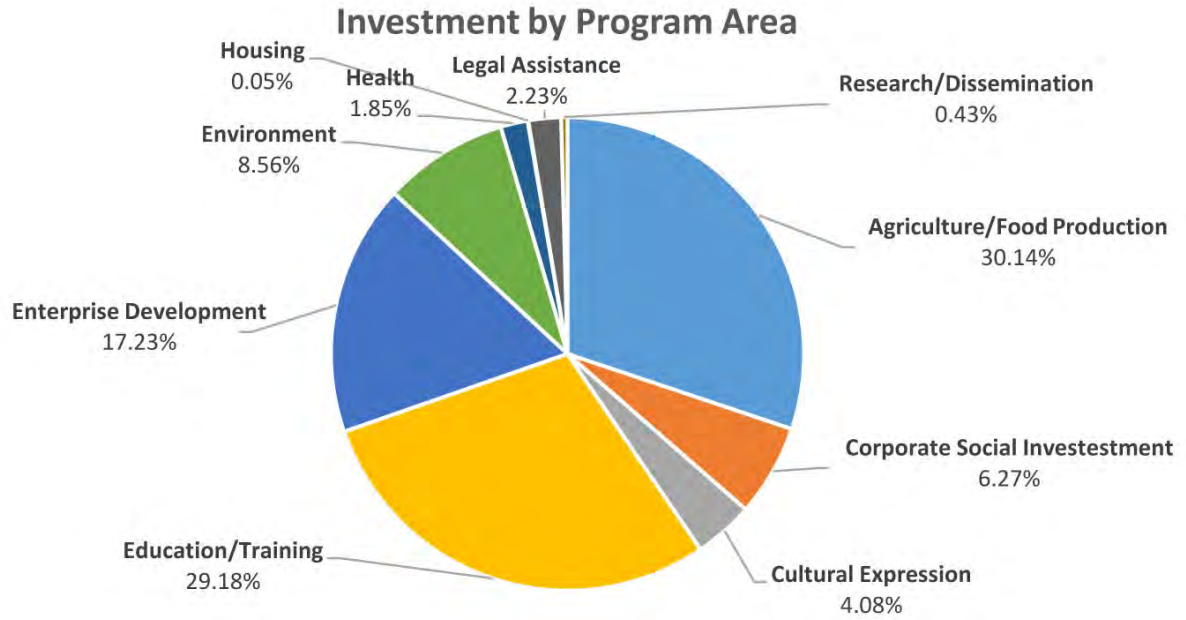


*As of January 30, 2015.

Fiscal Year 2014: New Grants and Supplements



Portfolio of 268 Grantees Active in 2014*



*As of September 30, 2014.



Corporación Taller de Promoción Popular y Desarrollo Alternativo (Prodesal) helps young Colombians launch businesses and resist recruitment into the ranks of paramilitary groups and crime. (Megan Fletcher)

Appendix I: The Grant-Making Process

Application

The IAF accepts proposals in Spanish, Portuguese, English, French or Haitian Creole via mail or e-mail throughout the year. It looks for the following in the projects it selects for funding:

- a track record of measurable results;
- the potential to generate new knowledge about what makes communities thrive and how they learn to solve their problems;
 - the identification of the problem addressed,
 - the approach chosen to solve it,
 - the design of the project and
 - management and evaluation of activities;
- technical feasibility;
- evidence of eventual sustainability;
- partnerships with local government, the business community and other civil society organizations;
- potential for strengthening all participating organizations and their partnerships;
- counterpart contributions from the proponent, the beneficiaries and other sources;
- evidence of beneficiaries' improved capacity for self-governance and creative use of the community's resources;
- a diverse array of community voices in project development and execution;
- innovative solutions to development problems.

The following are ineligible for IAF grants:

- proposals presented or directed by government entities;
- proposals from individuals;
- proposals associated with political parties or partisan movements;
- purely religious or sectarian activities;
- pure research;
- proposals solely for construction and/or equipment;
- proposals consisting only of charity or handouts.

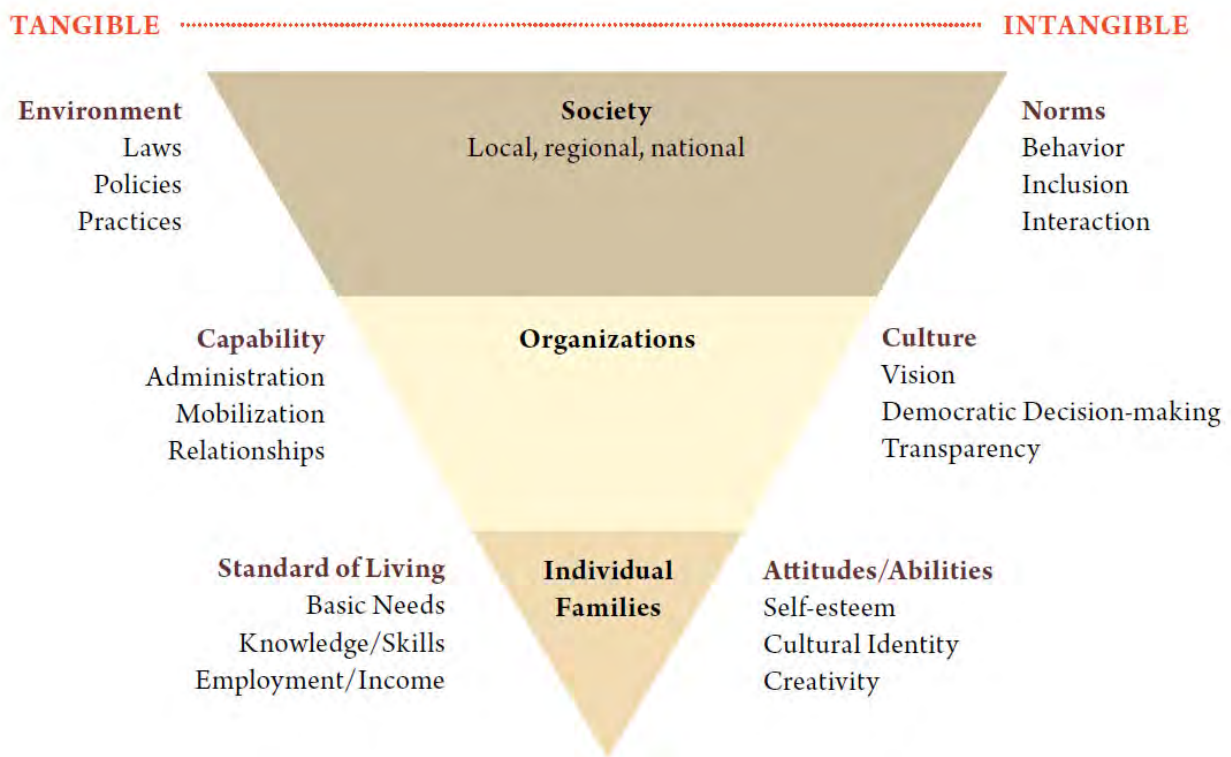
Selection

IAF representatives visit the proponents whose proposals are determined the most promising during the initial review of applications, and they work with the applicants to address any weaknesses. The applicant benefits from the representative's awareness of the local economic, political and development context and of factors likely to improve the potential for a successful outcome. The IAF's staff assess the merits and sustainability of all projects and vet the proponent organizations with the U.S. embassy in the host country.

IAF representatives visit grantee sites periodically throughout the grant period and are always available to address any concerns. Flexibility allows continued responsiveness to opportunities for growth and the precarious conditions that poor and marginalized communities face. The IAF can quickly address unforeseen challenges or changed circumstances, including those caused by natural disasters, with an extension of the grant period, permission to redirect the original funds, or a supplemental grant of additional funds.

Monitoring and Evaluation

The IAF holds all grantees accountable for the successful implementation of their projects and responsible use of U.S. public funds. Before the first disbursement, they select indicators from the Grassroots Development Framework (GDF) that measures tangible and intangible results at three levels: the individual, organization, and society. They are required to report at six-month intervals throughout the grant period on their progress on these indicators. The IAF helps new grantees collect baseline data and trains them to gather and report the data on each indicator. All data are independently verified by contracted technicians free of any conflicts of interest. The verified results are aggregated and compiled annually into a report. Grantees are audited annually.



Upon the completion of a grant, the IAF conducts a close-out visit and reviews the lessons gleaned from the experience. Selected IAF projects are evaluated independently and in-depth after completion, for additional insights.

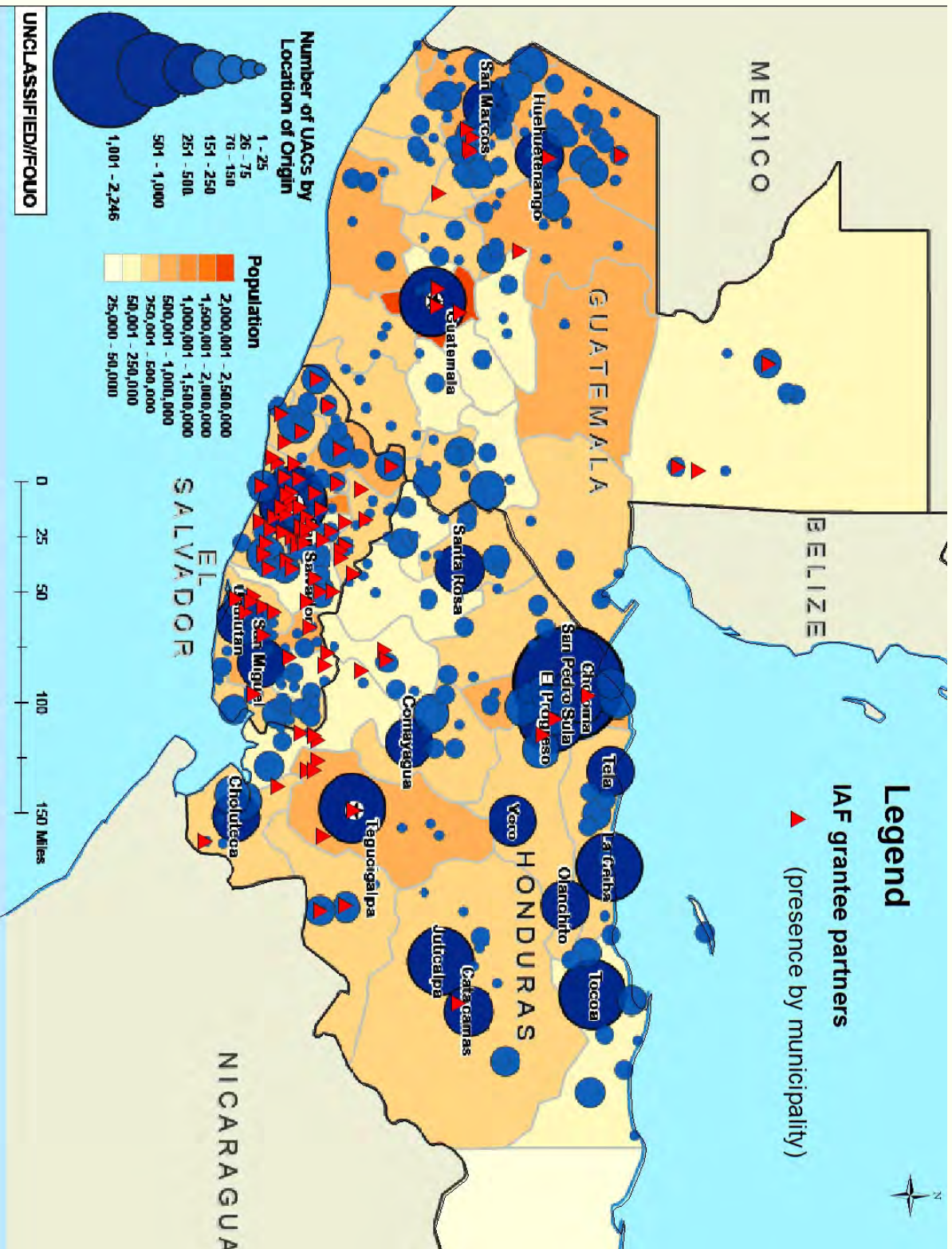
Five years after completion, a subset of projects is selected for an ex-post evaluation of their lasting impact on the communities. The IAF returns to project sites to meet with former grantee partners, interview beneficiaries, and collect and analyze data on the same indicators registered as baseline data before the initial disbursement and at six-month intervals during IAF funding. The IAF's evaluation office prepares in-depth reports and posts executive summaries on the IAF's Web site.



Asociación Aldea Global (Aldea Global) trains farmers in 18 grassroots groups to manage loan funds, control for quality, improve marketing and include women. Its facility in Jinotega processes malanga, a large tuber similar to taro. (Mark Caicedo)

Appendix II: Map of IAF Grants in the Northern Triangle of Central America

Locations of IAF Grantee Partners in the Northern Triangle of Central America (as of November 2014)
 Overlaid on Map by Department of Homeland Security of the Origins of Unaccompanied Alien Children
 Apprehended at the U.S.-Mexico Border between January 1–May 15, 2014.





Guakia Ambiente works with residents of Magazen, Haiti, on the eastern border with the Dominican Republic, to construct community-run hydroelectric systems powered by the flow of rivers. (Marta Pascual Caballero)

Appendix III: New Grants and Amendments in FY 2014 by Country

ARGENTINA

Current Portfolio

Grantee partners: 14

IAF commitment:
\$4,099,626

Counterpart
commitment: \$12,114,778

Total investment:
\$16,214,404

Areas of emphasis: Access to water and utilities, agriculture, enterprise development, legal assistance, inclusion of young people and indigenous Argentines.

New Grants

Asociación de Pequeños Productores Aborígenes de la Puna (APPP), \$ 211,830 over three years; counterpart committed, \$375,855

APPP will work in 10 communities to improve the production, processing and marketing of llama meat and to encourage the consumption of foods native to the Puna. The goal is food sovereignty, employment opportunities, better income, a more robust Kolla culture, the development of APPP and the inclusion of women and young members in its leadership. The project should benefit 965 indigenous Argentines directly and another 2,095 indirectly. (AR-369)

La Asociación Civil por la Igualdad y la Justicia (ACIJ) \$ 272,725 over three years; counterpart committed, \$300,492

In collaboration with the neighborhood council of Villa 21-24 and other partners, ACIJ will create a community center where 150 entrepreneurs will develop skills and receive support toward making their businesses more competitive and facilitating their entry into the formal economy of Buenos Aires. ACIJ will also help other residents of this low-income community overcome the barriers to full inclusion in social services and economic life. The project should benefit 1,500 residents of Villa 21-24 directly and another 25,000 indirectly. (AR-370)

Fundación Gran Chaco (FGCH), \$50,000 over one year; counterpart committed, \$114,000

FGCH will work with Cooperativa de Mujeres Artesanas del Gran Chaco, comprising 1,200 Wichi and Qomléec artisans from eight associations, to develop new lines of handbags, belts, blankets, rugs and clothing and to assess the feasibility of marketing its brand in niche markets in Argentina and abroad. Training in design, handling new materials and technologies, quality control and marketing, along with related technical assistance, should increase income and improve the cooperative's effectiveness in serving the artisans. (AR-371)

PAULA DURBIN

Yarn from llama fibers.



Supplemental Grants*

Caxi Asociación para el Desarrollo

Integral (CAXI), \$131,900 over two years; counterpart committed, \$145,635

CAXI will encourage the application of “agroecology,” or farming practices that incorporate the science of ecology, including by introducing the approach into the curriculum of a rural high school. It will develop processes that add value to agricultural and livestock production and will train 410 farmers in marketing. (AR 361-A2)

Banco de Bosques (BdeB), \$99,600 over two years; counterpart committed, \$104,750

BdeB will build infrastructure for ecotourism near Puerto Iguazu, develop activities to attract visitors from Argentina and abroad, and train 265 indigenous Mbya in the skills necessary to make their community enterprise self-sufficient. (AR-364-A2)

Fundación para el Desarrollo en Justicia y

Paz (FUNDAPAZ), \$129,880 over 18 months; counterpart committed, \$125,800

FUNDAPAZ will develop the management and financial resources of Unión de Familias Organizadas de Pequeños Productores de la Cuña Boscosa y los Bajos Submeridionales de Santa Fe (UOCB) and train 105 member families in agriculture and animal husbandry. (AR-359 A2)

**Only supplemental grants for \$10,000 or more are included in this list. All supplemental grants are for one year unless otherwise indicated.*



BELIZE

Current Portfolio

Grantee partners: 2

IAF commitment:
\$229,545

Counterpart
commitment: \$144,754

Total investment:
\$374,299

Areas of emphasis:
Agriculture, nutrition,
partnerships.

New Grant

Ya'axché Conservation Trust (YCT),
\$184,805 over four years; counterpart
committed, \$127,164

YCT will work with 72 farmers from six communities in the Toledo district to develop their leadership and organizational skills as well as their agroforestry practices. The farmers will learn techniques to apply to their cultivation of staples for consumption as well as cacao as a cash crop. The grant will directly benefit the farmers involved and their families and will indirectly benefit another 350 farm families. (BE-113)



BOLIVIA

Current Portfolio

Grantee partners: 14

IAF commitment:
\$4,668,628

Counterpart
commitment: \$5,218,922

Total investment:
\$9,887,550

Areas of emphasis:
Agriculture,
conservation, enterprise
development, inclusion
of indigenous
communities, women
and young people.

New Grants

Fundación Antropólogos del Surandino
(ASUR), \$242,618 over two years;
counterpart committed, \$478,209

ASUR will train 200 young, low-income Bolivians from 10 communities in the municipalities of Tinquipaya and Caiza, Potosí, in the skills necessary to produce embroidery, silverwork, traditional textiles, leather goods, woodcarvings, goat cheese, clothing and additional items and in financial management, marketing and other areas. The artisans will organize into units to develop their techniques and designs, the quality and diversity of their products, and their access to markets. Collaboration with the government on vocational education should give another 80 students the skillsets to work in food-processing, carpentry, construction, welding, and the installation of electrical and sanitation facilities. (BO-524)

Centro de Investigaciones de Energía y Población (CIEP), \$253,790 over three years; counterpart committed, \$211,590
CIEP and its partner organizations will bring residents of 10 rural Aymara communities into the tourism industry in the Batallas municipality, near Lake Titicaca, by developing a tour circuit that enables them to work as guides and sell food, crafts and services to Bolivian and international visitors. The project should benefit 300 Bolivians directly and another 900 indirectly. (BO-526)

Fundación Centro Arakuaarenda
(Arakuaarenda), \$258,880 over three years;
counterpart committed, \$262,643

Arakuaarenda educational program will reach 1,200 young Guarani in Charagua and Gutiérrez, department of Santa Cruz, reinforcing their cultural identity and encouraging the exercise of their constitutional rights. It should also result in an array of local and regional organizations in which they can articulate their needs, grievances and concrete proposals for greater inclusion as a sector within the process shaping autonomous indigenous municipal structures. (BO-528)

Supplemental Grant

Asociación de Artesanos Andinos
(AAA), \$131,736; counterpart committed,
\$474,083

AAA will improve and expand its community tourism services in Tapacari and Arque, diversify its textile production and develop its marketing strategies. (BO-521-A3)

ASUR weavers.



SEAN SPRAGUE



ELVIRA ESPEJO



BRAZIL

Current Portfolio

Grantee partners: 27

IAF commitment:
\$6,818,359

Counterpart
commitment:
\$13,569,131

Total investment:
\$20,387,490

Areas of emphasis:
Agriculture,
conservation, corporate
social responsibility,
enterprise development,
inclusion of African
descendants, indigenous
communities, women
and young people.

New Grants

Centro de Educação Popular (CENEP), \$195,595 over two years; counterpart committed, \$280,975

CENEP will research medicinal plants indigenous to the Curimataú territory in the Brazilian Northeast and work with communities toward their effective use in health care and conservation. The project is expected to benefit 350 residents of 10 municipalities in the state of Paraíba directly and another 2,500 indirectly. (BR-884)

Associação Quilombola São Miguel Arcanjo do Bairro Morro Seco (AQSMA), \$45,315 over 18 months; counterpart committed, \$26,975

AQSMA will work with residents of Morro Seco, a quilombo in the state of Sao Paulo, to preserve traditional agricultural practices, create a seed bank, develop the connection between young people and the land, help families use cultural events to generate income and improve its own ability to manage future grants. The project should benefit 50 residents directly and 90 indirectly. (BR-885)

Cooperativa de Agricultores Ecológicos do Portal da Amazônia (Cooperagrepa), \$263,500 over three years; counterpart committed, \$336,500

Cooperagrepa will use a community-based extension service to develop the network of farmers applying agroecological methods that protect biodiversity and maximize the production of an area extending over 19,730 square miles in northern Mato Grosso. Work also includes the development a system for certifying production as organic so that it qualifies for the premium paid by ethical consumers. The project will benefit 350 farmers directly and another 1,200 Brazilians indirectly. (BR-888)

Associação Comunitária da Vila de São Jorge (ASJOR), \$163,230 over two and a half years; counterpart committed, \$283,985

ASJOR will work in the community of São Jorge, Goiás, to expand the reach of healthcare that complements conventional medicine by incorporating traditional practices, including the use of medicinal plants indigenous to the Cerrado, a savannah located in the heart of Brazil. An analysis of the benefits of the plants and the development of a plant nursery and a community health center should benefit 500 residents directly and another 5,000 indirectly. (BR-889)

Agência de Desenvolvimento Econômico Local (ADEL), \$210,434 over three years; counterpart committed, \$225,043

ADEL will train 160 rural youths in the skills necessary to become entrepreneurs and will give them access to microcredit and information technologies to help launch businesses, which might provide an incentive for them to remain in their communities in the semiarid region of the state of Ceará. Another 3,600 residents should benefit from the project indirectly. (BR-890)

Centro de Capacitação Zumbi dos Palmares (CCZP), \$168,520 over two years and six months; counterpart committed, \$245,591

CCZP will help beekeepers resettled in the semiarid region of Alagoas, pursuant to Brazil's program of land reform, transform subsistence honey production into a viable source of income by developing a processing facility and marketing strategies. The project will benefit 120 rural families directly and 1,500 other area residents indirectly. (BR-891)

Supplemental Grants

Centro de Apoio Sócio-Ambiental (CASA), \$91,700

CASA will use funding from the IAF and other sources to award 461 subgrants of up to \$5,000 each to Brazilian grassroots and nongovernmental organizations undertaking development projects compatible with the responsible use of the environment. (BR-846-A4)

Centro de Educação Popular e Formação Social (CEPFS), \$36,414 for six months; counterpart committed, \$12,000

CEPFS will introduce compost toilets and cisterns for the capture and storage of rainwater in farming communities of Paraíba with limited water resources and will encourage the application of better farming techniques via training and technical assistance offered to 728 farmers. An additional 2,912 residents should also benefit. (BR-858-A4)

Associação de Estudos, Orientação, e Assistência Rural (ASSESOAR), \$81,000
ASSESOAR will introduce farmers and public officials in southeastern Paraná state to agroecological practices by developing plots on family farms and at rural schools that demonstrate the benefits of “agricultural forests” combining farming and forest management and of low-cost, low-maintenance silos as well as cisterns. The project should reach 2,000 Brazilians directly; another 25,000 should become familiar with the technologies introduced. (BR-860-A2)

Bahia Street, \$80,153; counterpart committed, \$42,355

Bahia Street’s program of tutoring and mentoring in Salvador da Bahia will prepare an additional 200 girls between the ages of 6 and 17 to continue their education through secondary school and university. (BR-863-A4)

Inspecting a cistern.



COURTESY ASSESOAR

COLOMBIA

Current Portfolio

Grantee partners: 22

IAF commitment:
\$5,630,477

Counterpart commitment:
\$6,761,265

Total investment:
\$12,391,742

Areas of emphasis:
Agriculture, civic participation, conservation, corporate social investment, enterprise development, inclusion of Afro-Colombians, indigenous communities, women and young people.

New Grants

Asociación de Usuarios del Distrito de Adecuación de Tierras de Pequeña Escala San Miguel De Cariaco Bajo (Distrito de Riego), \$40,000 over one year; counterpart committed, \$22,500

Distrito de Riego will work with members of Asociación de Comunidades Andinas de Nariño (Tierrandina) (CO-527) and Grupo Asociativo Agropecuario El Progreso Ciudadela de Bomboná (El Progreso) on the creation of Asociación de Productores de Galeras (Asoprogaleras), an umbrella organization that can access funds for development from a variety of donors. The grant will benefit 109 Colombians directly and 545 indirectly. (CO-538)

Grupo Asociativo Agropecuario El Progreso Ciudadela de Bomboná

(El Progreso), \$43,000 over one year; counterpart committed, \$22,000

El Progreso will work with two other IAF grantees, Asociación de Comunidades Andinas de Nariño (Tierrandina) (CO-527) and Asociación de Usuarios del Distrito de Adecuación de Tierras de Pequeña Escala San Miguel De Cariaco Bajo (Distrito de Riego) (CO-538), toward creating an umbrella organization, Asociación de Productores de Galeras (Asoprogaleras). The grant will directly benefit 125 coffee farmers in the municipality of Consacá. (CO-539)

Asociación de Campesinos de la Vereda Palmas (Asocap), \$222,456 over three years; counterpart committed, \$152,073

Asocap will work with Asociación Comunitaria de Productores de Mora y Demás Cultivos de la Región (Asocomore) and Fundación Ecológica Produende (Produende) to encourage young people to remain in their rural communities by developing their leadership skills and income potential and providing them access to materials, supplies and equipment. The work will directly benefit 350 residents of the municipalities of Darien, Trujillo and Riofrio, department of Valle del Cauca; another 1,500 should benefit indirectly. (CO-540)

Asociación para el Desarrollo Campesino

(ADC), \$233,700 over three years; counterpart committed, \$356,270

ADC will work with its member *mingas*, or organizations, and with other community groups in the municipalities of Pasto, Buesaco, Chachagui, Ipiales, Puerres and Yacuanquer to encourage practices that benefit the environment and help farmers remain on their land. ADC's program also includes the formation of a network of its grassroots members and environmental education in primary schools. The project will benefit 700 Colombians directly and 2,000 indirectly. (CO-541)

Centro Nacional de Consultoría (CNC), \$50,000 over one year; counterpart committed, \$248,300

CNC will validate a new set of indicators of well-being by collecting information on households and agricultural production in indigenous Nasa communities in the municipalities of Jambaló and Caldono, department of Cauca. The training and research will directly involve 135 participants and benefit another 10,000 indigenous Colombians. (CO-542)

Supplemental Grants

Fundación Sumapaz (Sumapaz), \$50,744; counterpart committed, \$36,244

Sumapaz will continue to work with 300 leaders drawn from 150 grassroots groups and representatives of three community-based networks in Comuna 3, a neighborhood in Medellín, toward developing skills in planning, cooperation, conflict resolution and promoting awareness of human rights. It will also offer residents a venue for compiling, analyzing and distributing information relevant to their community. (CO-522-A5)

Corporación Taller de Promoción Popular y Desarrollo Alternativo

(Prodesal), \$173,631 over 18 months; counterpart committed, \$183,754 Prodesal's activities related to local processes on policy decisions will reach 1,830 young Colombians in three additional municipalities in Córdoba, raise their awareness of their rights and improve their business skills. (CO-529-A2)

PHOTOS COURTESY ASOCAP



COSTA RICA

Current Portfolio

Grantee partners: 11

IAF commitment:
\$1,532,940

Counterpart commitment:
\$2,234,615

Total investment:
\$3,767,555

Areas of emphasis:
Community foundations,
conservation, corporate
social responsibility, credit,
enterprise development,
rural water supply,
inclusion of young people,
African descendants and
indigenous Costa Ricans.

New Grants

Asociación de Organizaciones del Corredor Biológico Talamanca Caribe (ACBTC), \$136,870 over three years; counterpart committed, \$178,550

With technical assistance from ACBTC, African descendants in Talamanca, south of Limón, will renovate their cacao plants, work toward certification of their farms as organic, cultivate native fruit trees to diversify their crops and organize to market their products. At least 125 Costa Ricans will benefit directly and another 700 will have access to more nutritious food. (CR-342)

Asociación de Pescadores Artesanales del Caribe Sur (APACS), \$139,500 over three years; counterpart committed, \$144,000
APACS' members will work together to encourage responsible fishing consistent with government guidelines and international standards, control invasive lion fish and develop the skills to represent their interests effectively. The project will directly involve some 300 fishers and their families and reach 1,080 clients and students. A healthier coastal ecosystem should benefit tourists and the entire local population. (CR-343)

Liga de Comunidades Unidas en Conservación del Agua (Liga Cuenca), \$135,250 over three years; counterpart committed, \$144,990

Liga Cuenca will improve its protection of water sources by raising awareness of the importance of conservation, teaching farmers the danger of agrochemicals and setting up a loan fund to enable members to acquire watershed land. Borrowers will repay the loan principal in full; work to restore and protect the properties purchased will serve as interest. Volunteers from participating communities will plant trees and teach conservation in local schools. The initiative should benefit 13,000 residents of Alfaro Ruiz. (CR-344)

MARCY KELLEY



DOMINICAN REPUBLIC

Current Portfolio

Grantee partners: 8

IAF commitment:

\$2,786,672

Counterpart commitment:

\$3,605,242

Total investment:

\$6,391,914

Areas of emphasis:

Agriculture, basic education, conservation and resource management, cooperation with Haitian organizations, development of young leaders, prevention of violence, women's rights.

Supplemental Grants

Acción Callejera Fundación Educativa (Acción Callejera), \$127,755; counterpart committed, \$99,622

Acción Callejera's classes will reinforce academic skills of an additional 2,500 children in poor neighborhoods in Santiago, and introduce them to their rights under Dominican law. In collaboration with committees formed to protect minors, these young people will also undertake community development. Two psychologists will counsel children and families exposed to violence. (DR-343-A1)

Núcleo de Apoyo a la Mujer (NAM), \$15,685

NAM will expand services offered to victims of domestic and sexual violence and further develop institutional networks dedicated to preventing such violence in Santiago and Moca. The project is expected to reach 1,385 victims, members of grassroots and nongovernmental organizations, and local public-sector employees. (DR-345-A1)

GUAKIA AMBIENTE, \$98,000;

counterpart committed, \$90,000

GUAKIA AMBIENTE will work with the residents of Magazen, Haiti, located on the northeastern border with the Dominican Republic, to construct, operate and maintain community-run micro-hydroelectric systems that generate energy from the natural flow of water. The clean and reliable source of electricity will benefit 200 Haitians directly and another 700 indirectly. (DR-347-A1)



COURTESY NAM



ECUADOR

Current Portfolio

Grantee partners: 9

IAF commitment:
\$1,748,154

Counterpart commitment:
\$2,001,812

Total investment:
\$3,749,966

Areas of emphasis:
Agriculture, enterprise
development, inclusion
of African descendants,
indigenous Ecuadorians,
women and young people.

New Grants

Fundación para Conservación y Desarrollo Colinas Verdes (Colinas Verdes), \$299,160 over four years; counterpart committed, \$322,520
In coordination with Asociación Agroartesanal de Productores Ecológicos de Café Especial del Cantón Loja (APECAEL), Colinas Verdes and 720 coffee farmers will undertake an integrated program of pest management, plant trees to diversify their food source and cash crops, and encourage young people to work on family farms. An additional 3,000 residents of Vilcabamba, Loja, in southern Ecuador will also benefit. (EC-431)

Asociación de Producción de Cacao y Derivados “Aromas del Sur” (ASOPROMAS), \$70,050 over three years; counterpart committed, \$316,560
ASOPROMAS will improve its members’ production of cacao, industrialize its processing of candies, cultivate new markets and develop as an organization. The project should directly benefit 100 Ecuadoreans in the province of Zamora Chinchipe and reach another 200 indirectly. (EC-432)

Supplemental Grants

Agrupación AfroEcuatoriana “Mujeres Progresistas” (AAMP), \$25,000; counterpart committed, \$5,072

AAMP will retain employees hired to complete the documentation and otherwise assist with the formalities required for the construction of Africa Mia, a conference center and business incubator in La Trinidad, Guayaquil. Africa Mia is expected to absorb these two positions within 18 months. (EC-426-A1)

Fundación de Organizaciones Campesinas de Salinas (FUNORSAL), \$18,144; counterpart committed, \$26,000
FUNORSAL will hire a bilingual community organizer to facilitate its expansion into six additional locations. The project is expected to benefit 1,000 families in the provinces of Bolívar, Tungurahua and Chimborazo. (EC-427-A1)

PHOTOS COURTESY COLINAS VERDES



EL SALVADOR

Current Portfolio

Grantee partners: 18

IAF commitment:
\$4,646,601

Counterpart commitment:
\$3,924,374

Total investment:
\$8,570,975

Areas of emphasis:
Agro-ecology, enterprise development, partnerships with the diaspora, inclusion of women, young people and people with disabilities.

New Grants

Asociación de Desarrollo Comunal Milagro de Dios (ADESCOMD), \$33,550 over 18 months; counterpart committed, \$15,990

ADESCOMD will help residents of five villages in San Alejo, La Unión, diversify their agricultural production to include cucumbers, peppers, tomatoes, green beans and other vegetables, and protect their soil by applying organic fertilizer, constructing natural barriers and reforestation. The work will benefit 55 residents of San Alejo directly and 370 indirectly. (ES-265)

Fundación Red de Sobrevivientes y Personas con Discapacidad (Red de Sobrevivientes), \$321,510 over three years; counterpart committed, \$311,105

Red de Sobrevivientes will work with grassroots disability groups and local authorities to create six municipal offices [OMADIS] that maintain a registry of disabled citizens, raise awareness of their needs, advocate for funding for their priorities and advise the respective local government on policy and practices. It will also develop the technical and administrative skills of 20 grassroots disability associations in the departments of La Paz, Cuscatlán, La Libertad and San Salvador. The project should benefit 1,200 Salvadorans directly and another 6,000 indirectly. (ES-266)

Instituto Salvadoreño del Migrante

(INSAMI), \$49,740 over 18 months; counterpart committed, \$42,100
INSAMI will further develop a network of returned migrants, including deportees, facilitate reintegration into their communities and support their enterprises by offering financial education, technical advice and assistance with business plans. A group of representatives of public and private sector entities will work to assure that broader support and resources are available to the returned migrants. The project should benefit 60 Salvadorans directly and 100 indirectly. (ES-267)

Museo de la Palabra y la Imagen (MUPI), \$300,805 over three years; counterpart committed, \$279,925

In collaboration with rural community organizations, MUPI will program exhibits and film forums on migration, women's issues, environmental concerns and other topics and will train rural residents to manage and develop materials for exhibits. It will evaluate the impact of migration-related programming on the likelihood of young adults to migrate and will collaborate with diaspora organizations on cultural events in the U.S. The work will benefit 3,600 rural Salvadorans directly and 10,000 indirectly and should make MUPI stronger as an institution. (ES-268)





COURTESY RAIS

Supplemental Grants

Sociedad Cooperativa Marías Noventa y Tres (MARIAS 93), \$130,000 over 18 months; counterpart committed, \$110,810

MARIAS 93 will improve the financial and administrative skills of its cooperative; incorporate the control of coffee rust in its technical assistance for farmers; develop its tourism program by constructing infrastructure and training young adults to offer services; and include persons with disabilities in its poultry farming. (ES-229-A8)

Asociación Pro-Búsqueda de Niñas y Niños Desaparecidos (Pro-Búsqueda), \$41,560 over six months; counterpart committed, \$23,175

Pro-Búsqueda will replace assets stolen or destroyed during a burglary of its office and will continue to work with Salvadorans affected by “disappearances” as a result of the civil war, to develop marketable skills, support their microbusinesses and assure their food security. (ES-245-A4)

Fundación para la Educación Social, Económico y Cultural (FUPEC), \$255,000 over two years; counterpart committed, \$212,580

FUPEC will collaborate with additional hometown associations in the United States to extend funding to microbusinesses and grassroots associations of producers and work to attract other partners. An additional 300 Salvadorans will benefit directly. (ES-252-A1)

Instituto para el Rescate Ancestral Indígena Salvadoreño (RAIS), \$34,955; counterpart committed, \$33,350

RAIS will continue training residents from seven communities in Suchitoto in the skills necessary to revitalize traditional crafts, market the products and offer services related to cultural tourism. Its program will include initiatives tailored to young adults. (ES-254-A1)

RAIS’ training for young weavers emphasizes locally significant designs and colors.

GUATEMALA

Current Portfolio

Grantee partners: 20

IAF commitment:
\$4,114,578

Counterpart commitment:
\$4,381,487

Total investment:
\$8,496,065

Areas of emphasis:
Agriculture, community security, conservation, disaster mitigation, enterprise development, inclusion of indigenous Guatemalans, women and young people.

New Grants

Asociación Semilla Nueva (SEN), \$272,500 over three years; counterpart committed, \$359,400

SEN will provide technical assistance in drought-resistant agriculture to 250 farmers from 25 communities located on Guatemala's southern coast, and help them form long-term alliances with municipal governments. Another 250 farmers will benefit indirectly. (GT-317)

Coordinadora de Asociaciones Campesinas Agropecuarias de Petén (COACAP), \$161,210 over three years; counterpart committed, \$66,430
COACAP will work with 100 indigenous Q'eqchi' families in southern Petén to diversify crops toward the development of a more reliable food supply so that they are not forced to abandon their land and their community. Training for staff should improve COACAP as an organization. The grant is expected to benefit another 500 Q'eqchi' families indirectly (GT-319)

Asociación Rxiin Tnamet (RXIIN), \$25,985 over one year; counterpart committed, \$17,491

RXIIN staff, board members and clients will work together to develop a plan to expand RXIIN's infrastructure and attain its financial self-sufficiency so that the clinic can continue meet the needs of the Tzutujil community of the Santiago Atitlán area. (GT-320)

Supplemental Grants

Sa Qa Chol Nimla K'aleb'aal (SANK), \$194,400, over three years

SANK will work in 50 communities in the municipalities of Chisec, Raxuhá, Carchá and Ixcán to conform the possession and ownership of land to Q'eqchi' tradition; to raise awareness of environmental degradation; and to train farmers in the advantages of crop diversification and the risks associated with monocropping and the overuse of pesticides. (GT-303-A2)

Fundación ProPetén (PROPETEN), \$119,535 over two years

PROPETEN will work in three Q'eqchi' communities in the municipalities of Poptún and San Luis, Petén, to provide selected farmers technical assistance with growing and selling cacao. (GT-304-A1)

MARK CAICEDO



HAITI

Current Portfolio

Grantee partners: 14

IAF commitment:
\$2,876,150

Counterpart commitment:
\$3,933,432

Total investment:
\$6,809,582

Areas of emphasis:
Agriculture and food security, arts and music, community philanthropy, development of leaders to include women and young people, enterprise development, vocational training, women's rights.

New Grants

Union des Paysans 3ème Section Vieille-Hatte (UP3SV), \$50,000 over 18 months; counterpart committed, \$29,560

UP3SV will build a farm for breeding goats and develop its seed storage and credit activities serving the 225 families in its three affiliated associations in the 3rd communal section of Jean-Rabel in Northwest Haiti. The result for the members should be a more dependable food source, reliable access to seeds and better income. (HA-221)

Centre de Formation Culturelle (CFC), \$50,000 over one year; counterpart committed, \$119,060

CFC will make structural improvements to its community facilities offering pre-kindergarten through secondary education, upgrade equipment, replace outdated materials and organize a cooperative store that sells goods at reasonable prices to generate income for the school. The project will benefit 550 children, adolescents and their families in La Pointe des Palmistes, a neighborhood of Port-de-Paix in Northwest Haiti. (HA-222)

Fanm Deside, \$50,000 over one year; counterpart committed, \$73,700

Fanm Deside will work to reduce violence against women in the Sud-Est department by training women from 25 of its grassroots affiliates, consolidating its relationship with its affiliates in all of the *communes* of Sud-Est, providing legal assistance to victims and researching the viability of a program to teach women the skills required to succeed in male-dominated trades. The 5,000 women in the 25 groups will benefit directly and the entire Sud-Est department indirectly. (HA-223)

L'Organisation pour la Promotion de l'Agroforesterie (OPA), \$50,000 over 18 months; counterpart committed, \$33,605
OPA will offer training in agroforestry to 200 farmers belonging to nine associations in the first and third communal sections of Port-de-Paix in Northwest Haiti and will improve their organizational management. The farmers will build and operate two tree nurseries and will develop between 25 and 30 demonstration plots on their own land. Another 2,000 farmers and their families will benefit indirectly and OPA expects to reach additional farmer associations via the methodology piloted. (HA-225)

Economic Stimulus Projects for Work and Action (ESPWA), \$50,000 over one year; counterpart committed, \$135,710

In partnership with the steering committee of the Haiti Community Foundation Initiative (HCFI) and the regional planning committee of the department of Grand'Anse, ESPWA will develop the governing and legal structure of the Haiti Community Foundation (HCF). Based on input from the 12 communes of the Grand'Anse, the pilot site, ESPWA will define the HCF's operations, assure its autonomy and independence, and continue to raise seed funds from Haitian and foreign donors for the official launch. The project will directly engage 1,200 people, indirectly benefit all 500,000 residents of the Grand'Anse and have an impact nationwide. (HA-226)



FFFJ students.

Platfòm Inite Òganizasyon Dezam (PLAIOD), \$155,790 over three years; counterpart committed, \$182,455

PLAIOD will work with its six member organizations of rural women and farmers in Désarmes in the Artibonite department to improve food security, the stability of the Morne August watershed and its own effectiveness and that of its constituent organizations. In addition to 1,300 individual members of PLAIOD, the project will benefit 30,000 Haitians residing in the third and fourth communal sections of Désarmes. Action Carême Suisse will contribute additional support toward rehabilitating the watershed. (HA-227)

Supplemental Grants

Kombit Fanm Kaskad-Dubreuil (KOFAKAD), \$17,825 over six months; counterpart committed, \$9,400

KOFAKAD will install a corn mill in Kaskad-Dubreuil and use the revenue charged for services to defray costs of running its training center constructed with IAF funds. The mill will be co-financed by the Haiti Fund at the Boston Foundation; KOFAKAD will contribute the land. (HA-204-A8)

Fondation Festival Film Jakmèl (FFFJ), \$53,700 over six months; counterpart committed, \$626,360

FFFJ will work to diversify the donor base of its film school Ciné Institute and raise its profile. (HA-206-A7)

L'Ecole de Fabrication Métallique pour les Démunis (EFAMED), \$18,168

EFAMED will use the funds to cover unanticipated expenses and offer additional training to members of COOPAMEJ, a metalworking cooperative. Fifty young metalworkers are expected to benefit from a steady income and the entire department of the Grand'Anse from locally manufactured industrial doors, windows and gates, and agricultural tools. (HA-215-A2)

REBECCA JANES



JENNY PETROW

HONDURAS

Current Portfolio

Grantee partners: 13

IAF commitment:
\$2,873,211

Counterpart commitment:
\$3,180,552

Total investment:
\$6,053,763

Areas of emphasis:
Agriculture, access to credit, conservation, education and vocational training, enterprise development, inclusion of indigenous Hondurans and young people.

New Grants

Asociación de Desarrollo Pespirens (ADEPES), \$ 250,000 over three years; counterpart committed, \$165,500
ADEPES will offer support to 200 rural youths who are undertaking 16 development projects and launching 16 microenterprises in the municipality of Pespire, located in a sparsely populated and drought-stricken region of southern Honduras. This work benefits a demographic group that has been excluded from economic life and is prone to migrate; another 1,200 Hondurans will benefit indirectly. (HO-259)

Junta Administradora de Agua y Saneamiento de las Aldeas de Guayabito, Confradía, Destino, Naranjal y Jicaro Gordo (GUAYABITO), \$ 73,525 over three years; counterpart committed, \$93,985
GUAYABITO will repair, update and expand the local water system, develop a nursery supplying trees for reforesting the watersheds and provide training in water management and sanitation for residents serving on water boards in the villages of Guayabito, Confradía, Destino, Naranjal and Jicaro Gordo. The work will benefit 1,500 Hondurans directly and another 7,500 indirectly. (HO-260)

Comisión de Acción Social Menonita (CASM), \$ 298,005 over three years; counterpart committed, \$161,520
CASM will work with farmers in 15 communities in the municipality of Choloma, department of Cortes, to improve their production, processing and marketing of cacao. Toward that goal it will encourage the application of scientifically based agroecological practices compatible with the responsible use of the environment, including the vital local watershed. The project will benefit 450 Hondurans directly and another 2,700 indirectly. (HO-265)

Asociación de Consejeros para una Agricultura Sostenible, Ecológica y Humana (COSECHA), \$251,100 over three years; counterpart committed, \$206,635
COSECHA will work in 18 communities in the municipalities of Alubarén, Cuarén and Reitoca in the southern region of the department of Francisco Morazán to encourage the use of responsible farming methods and to improve practices of water management. Forty local volunteers will offer the necessary training and technical assistance. The project will benefit 290 Hondurans directly and another 1,740 indirectly. (HO-266)

Asociación de Desarrollo Triunfeña (ADETRIUNF), \$267,540 over three years; counterpart committed, \$108,155
ADETRIUNF will offer training and financial support toward the development of microenterprises by 150 young Hondurans in 10 communities in and around the municipality of El Triunfo, department of Choluteca. Another 3,000 Hondurans will benefit indirectly. (HO-267)

Fundación Hondureña de Ambiente y Desarrollo Vida (FV), \$ 157,000 over 18 months; counterpart committed, \$208,545
FV will work to increase the income of farmers in the drought belt of southern Honduras by encouraging agroecological practices that protect or improve the environment, including no-tillage farming and the use of wind breaks, live fences, green mulching and biological control of pests. The project will directly benefit 3,000 Hondurans, including many female heads of household, in the municipalities of Aguanqueterique and Lauterique, departments of La Paz, and Aramecina and Caridad, department of Valle. It will indirectly impact another 10,000 residents. (HO-268)

Vecinos Honduras (VH), \$133,450 over two years; counterpart committed, \$84,630
VH will enable coffee farmers in seven communities in the Azabache zone of the municipality of Danlí, department of El Paraíso, to reduce their dependency on a single crop, introduce the cultivation of fruits and vegetables, and apply agroecological practices that protect their soil and water supply. Training will enable them to manage their savings-and-loan associations more effectively. The work will benefit 850 farmers and their families directly and another 1,092 Hondurans indirectly. (HO-269)



CASM cacao farmer.

Farming for Better Income and Clean Water

Almost all of the economic wealth of Honduras and much of the commerce of Costa Rica, El Salvador, Guatemala and Nicaragua passes through the Honduran department of Cortes. The highway running through the department from San Pedro Sula to Puerto Cortes is lined with hundreds of *maquilas*, foreign-owned factories where thousands of employees assemble imported raw materials and parts into products for export. The country's highest concentration of *maquilas* is in Choloma, a municipality with a resident population of some 300,000, 57 percent of whom are under 18 years of age. Some 100,000 commuters swell Choloma during the day, drawn by the opportunity to earn a steadier income than they would as farmers. Huge informal markets have sprung up around the *maquilas* to service the workers.

Demand from the *maquilas*, their labor force and the markets pressures urban Choloma's water supply that is already in jeopardy at the source. Desperately poor, farmers in the surrounding countryside apply traditional agricultural practices that not only degrade the soil but release toxic chemicals into the runoff that flows into the watershed. **Comisión de Acción Social Menonita** (CASM), which is attempting to mitigate the stark conditions in rural Choloma, will use its IAF award to work in 15 hillside farming communities, where most residents fall below the official poverty line, defined as US\$2.00 per day, and barely benefit from government services. CASM plans to introduce organic farming methods for managing the soil and will encourage other sound practices for improving the water supply in collaboration with the municipal government. Each community will have a nursery to provide saplings for reforestation, including young cacao that farmers will learn to cultivate with organic techniques, process and market. The expanded tree cover is expected to increase water retention and dramatically reduce runoff.

CASM's previous IAF award funded its work in the department of Lempira, resulting in reforestation and other successful measures to protect the watershed there. CASM is confident that its latest IAF-funded effort in the watershed of Choloma will yield similarly positive outcomes. Its training will involve 450 farm families, the cacao enterprises should benefit 2,700 residents of the hillside communities and the entire municipality will have access to a cleaner and more abundant water supply.—*John M. Reed, representative for Honduras*

JAMAICA

Current Portfolio

Grantee partners: 3

IAF commitment:
\$800,670

Counterpart commitment:
\$1,747,255

Total investment:
\$2,547,925

Areas of emphasis:
Conservation,
environmental justice,
inclusion of LGBT.

New Grant

Pride in Action (PIA), \$192,315 over three years; counterpart committed, \$137,555

PIA will open a resource center for LGBT university students and young people between the ages of 16 and 30, which will serve as a base for its operations and will offer health services, support, counseling and information on issues of interest to this demographic group. The center will also be an incubator for budding activists and initiatives. The project will directly benefit 600 young Jamaicans and will reach several thousand members of their families as well as allies and other LGBT individuals. (JA-115)

Pride in Action's outdoor program develops young leaders.



MEXICO

Current Portfolio

Grantee partners: 28

IAF commitment:
\$5,427,716

Counterpart commitment:
\$12,462,967

Total investment:
\$17,890,683

Areas of emphasis:
Agriculture, community foundations and museums, corporate social responsibility, credit programs, education, enterprise development, forest management, land use, inclusion of indigenous peoples.

New Grants

Desarrollo Autogestionario, A.C.

(AUGE), \$250,425 over three years; counterpart committed, \$709,385

AUGE will offer training in job skills to 300 young Mexicans, between the ages of 16 and 22, from 40 communities in six municipalities surrounding Xalapa, Veracruz, and will support their small enterprises or further education. In addition to the trainees, 1,200 family members are expected to benefit. (ME-529)

Coalición Indígena de Migrantes de

Chiapas, A.C. (CIMICH), \$181,536 over two years; counterpart committed, \$183,854

CIMICH will work with 29 transnational community committees in seven municipalities of the Chiapas highlands to help resettle 550 indigenous Tsotsil and Tzeltal migrants returning home and will encourage their participation in municipal rural development councils and their initiatives to generate income. The work should indirectly benefit 1,450 members of the migrants' families. (ME-530)

Senderos y Encuentros para un **Desarrollo Autónomo Sustentable, A.C.**

(SENDAS), \$145,340 over three years; counterpart committed, \$227,381

SENDAS will support the Comité de la Cuenca del Río Pixquiac (COCUPIX), comprising residents of four indigenous communities as well as civil society organizations and the municipal government of Xalapa, in its management of natural resources in the watershed of the Pixquiac River in Central Veracruz. The program, which includes payment for environmental services, will directly involve 575 families living on 161 hectares of agricultural and forested land in the watershed. It will also benefit another 1,140 *ejidatarios*, or residents of indigenous communities, and 125,000 water-users in the city of Xalapa. (ME-531)

Centro Mexicano para la Filantropía,

A.C. (CEMEFI), \$141,630 over three years; counterpart committed, \$488,460

CEMEFI, a fundraising and donor organization, is a founding member of IAF-initiated Inter-American Network of Corporate Foundations and Actions for Grassroots Development (RedEAmérica) launched in 2002. In partnership with five other RedEAmérica members, CEMEFI will develop and manage a subgrant fund to finance grassroots development and will otherwise encourage corporate social investment in Mexico. The grant will directly benefit 600 Mexicans and will reach 3,000 members of their families. (ME-532)

Yankuik Erandi Rural, A.C. (ERANDI),

\$49,700 over one year; counterpart committed, \$139,979

In collaboration with Red Campesina de Pequeños Productores (RCP), ERANDI will assess income-generating opportunities in 14 communities in the states of Chihuahua, San Luis Potosí, Oaxaca and Tabasco. Mexican farm workers in the United States with H-2A visas, members of their families and other residents will use the assessments to draft proposals for municipal funding and for the Mexican government's "3 x 1" program matching support from overseas communities. Vista Hermosa Foundation, based in the state of Washington, will contribute to the planning process involving 600 farmers and benefiting 3,000 members of their families as well.

Supplemental Grants

Centro Campesino para el Desarrollo Sustentable, A.C. (CAMPESINO), \$103,814 over one year; counterpart committed, \$116,222
 CAMPESINO will work with farmers in the state of Tlaxcala to improve their income and food supply through training in conservation, leadership, planning, participatory certification of crops as organic and related subjects. It will develop it cooperative, offer access to working capital and assess urban marketing options. (ME-501-A4)

Iniciativas para el Desarrollo de una Economía Alternativa y Solidaria A.C. (Ideas Comunitarias), \$100,000 over one year; counterpart committed, \$99,998
 Ideas Comunitarias will reach an additional 200 young indigenous leaders in Oaxaca with its curriculum that trains them to undertake organizational development and projects for generating income. Students will be eligible for internships and subgrants to fund their proposals. (ME-512-A3)



Don Ricardo Palafox of CAMPESINO's leadership in La Colmena, its cooperative store.

NICARAGUA

Current Portfolio

Grantee partners: 13

IAF commitment:
\$3,311,974

Counterpart commitment:
\$4,133,555

Total investment:
\$7,445,529

Areas of emphasis: Access to water and sanitation, agriculture, ecotourism, education, enterprise development, inclusion of African descendants, women and young people.

Chef trained by CAN.



New Grants

Asociación para el Desarrollo del Norte de Chinandega (ADENOCH), \$214,853 over three years; counterpart committed, \$304,922

ADENOCH will provide technical assistance and credit to farmers and merchants in 12 communities toward developing their agricultural production and their businesses and increasing their income. The project will benefit 350 Nicaraguans directly and 1,400 indirectly. (NI-303)

Instituto de Acción Social Juan XXIII (Juan 23), \$30,000 over six months; counterpart commitment, \$30,910

Juan 23 will conduct research toward identifying financial institutions and donors interested in partnerships aimed at providing housing for low-income residents of metropolitan Managua via mechanisms that include loan guarantees. (NI-304)

Centro de Comunicación y Educación Popular Cantera (CANTERA), \$230,670 over three years; counterpart committed, \$237,363

CANTERA plans to reduce violence in the municipality of Ciudad Sandino, near Managua, by training young Nicaraguans in technical skills and entrepreneurship, providing seed capital for their businesses and engaging them in community development. Collaboration with the community police, known for its positive influence on Nicaraguan neighborhoods, will be documented in print and on video, as will the work of young community organizers with peers. The project will directly benefit 560 youths and reach 2,520 members of their families. (NC-305)

Supplemental Grants

Asociación de Comunidades de la Península de Cosigüina (ACODEPEC), \$137,400 over 28 months; counterpart committed, \$95,951

ACODEPEC will launch a revolving loan fund, provide training in leadership and democratic practices, and purchase a tractor to improve the agricultural production and the quality of life in 18 communities of the Cosigüina Peninsula. (NC-294-A3)

Centro de Promoción Cristiana de la Paz y la Vida (CPCPV), \$100,410 over 15 months; counterpart committed, \$37,940

CPCPV will train youths and other members of a network in San Ramón that offers services to tourists, and will provide access to a loan fund. It will also develop its school extending instruction in folk arts, crafts, music and dance. The program will reach 400 Nicaraguans. (NC-297-A2)

Casa Alianza (CAN), \$134,627 over one year; counterpart committed, \$66,334

CAN will develop 100 young leaders who will train other youths in three low-income neighborhoods of Managua. Its intense program of community organizing includes developing job skills and microenterprises; opportunities to participate in internships and sports leagues; seed capital for new businesses; and psychological support for youths and families dealing with addictions and violence, including sexual abuse. (NC-298-A1)



PANAMA

Current Portfolio

Grantee partners: 4

IAF commitment:
\$925,900

Counterpart commitment:
\$1,429,962

Total investment:
\$2,355,862

Areas of emphasis:
Agriculture, access to
water, conservation,
handicraft development,
inclusion of indigenous
Panamanians and women.

New Grant

Consejo Consultivo de las Subcuencas de los Ríos Los Hules, Tinajones y Caño Quebrado (CC), \$40,450 over 18 months; counterpart committed, \$43,075

CC will engage local authorities, schools and contributing grassroots groups in the application of its plan for protecting the watershed of three rivers. Training in reforestation and soil and water management will reach 60 Panamanians who will train another 400. The work should benefit most residents of the 31 communities represented in CC and dependent on the watershed. (PN-304)

Nursery for seedlings to reforest the watershed.

MARCY KELLEY



PARAGUAY

Current Portfolio

Grantee partners: 12

IAF commitment:
\$3,413,570

Counterpart commitment:
\$4,361,447

Total investment:
\$7,775,017

Areas of emphasis:
Agriculture, civic participation, enterprise development, inclusion of Paraguayans with disabilities and indigenous peoples.

New Grants

Fundación Casa de la Juventud (CdJ), \$193,500 over three years; counterpart committed, \$195,902

CdJ will work with youth councils to expand and develop Red Enrédate, a network that includes representation from all 19 municipalities in Paraguay's Central Department, and train young leaders to communicate their ideas, interact with their respective local and departmental governments as well as community organizations and become involved in decisions on development. The project should benefit 250 Paraguayans directly and 30,000 others indirectly. (PY-208)

Alter Vida, \$144,600 over three years; counterpart committed, \$119,920

Alter Vida will work in tandem with the small dairy cooperative Ciervo Cuá (PY-210) to increase the members' income by improving their production and their ability to negotiate with their clientele for better prices and with their local government for better services. The members will also begin the transition from conventional to agroecological practices that improve food security and protect the environment. The project will benefit 500 Paraguayans directly and another 1,500 indirectly. (PY-209)

Cooperativa Ciervo Cuá (Ciervo Cuá), \$53,400 over three years; counterpart committed, \$102,000

Members of the dairy cooperative Ciervo Cuá will work with Alter Vida (PY-209) to develop a more reliable food supply and increase their income by improving production and their organization. The project should benefit 100 families in the community of Ciervo Cuá-San Francisco directly and another 1,500 residents indirectly. (PY-210)

Supplemental Grants

Grupo Sunú (Sunú), \$143,290 over 18 months; counterpart committed, \$110,909
Sunú will train residents of Angaité and Avá Guaraní indigenous communities in gardening and animal husbandry as reliable sources of food, and will help them reconcile modern and traditional practices directed at resolving internal conflicts and protecting their rights. The experience will be documented and shared with government agencies, educational centers and civil society organizations in an effort to further the awareness and enable the exercise of the rights and cultural practices of indigenous Paraguayans. (PY-195-A6)

Institución Ecueménica de Promoción Social (OGUASU), \$154,650 over 18 months; counterpart committed, \$220,050
Oguasú will work with residents of the 18 member communities of Asociación Ñoguerói Pavéí toward food security via training in agriculture and animal husbandry, including in agroecological practices that benefit the environment, and will also train them in marketing. Approximately 1400 Paraguayans should benefit. (PY-199-A5)

PERU

Current Portfolio

Grantee partners: 23

IAF commitment:
\$6,975,637

Counterpart commitment:
\$6,176,328

Total investment:
\$13,151,965

Areas of emphasis:
Agriculture, conservation,
education, enterprise
development, inclusion of
Afro-Peruvians and young
people.

New Grants

Asociación Chico Latino (ACL), \$170,325 over three years; counterpart committed, \$267,185

ACL will work in Choquepata, Cusco, to help indigenous women improve their production and sale of guinea pigs, develop the skills necessary for the community to manage its natural resources, prepare residents and their local government for a participatory budgeting process, and raise awareness of issues related to domestic violence, health and nutrition. The project should benefit 110 Peruvians directly and another 850 indirectly. (PU-575)

Centro de Estudios Cristianos y Capacitación Popular (CECYCAP), \$298,500 over three years; counterpart committed, \$211,410

CECYCAP will provide training and technical assistance to 150 women recyclers toward improving income, leadership skills and productivity, and to 300 youths and 20 municipal employees so they support the recyclers more effectively, including in awareness campaigns targeting schools, households and businesses.

CECYCAP's support will help Asociación de Mujeres Ecosolidarias, a network of five recycling groups, purchase basic processing equipment and acquire the business skills necessary to develop a viable recycling enterprise and access the banking sector and government programs. The goal is the participation of an additional 10,000 residences and businesses in municipal programs that generate more materials for the recyclers and reduce the volume of solid-waste for disposal. (PU-579)

Minka Trujillo (Minka), \$290,000 over three years; counterpart committed, \$229,580

MINKA will help 130 farmers, including dairy farmers, in Trujillo's Santa Catalina Valley increase their income by improving their production of organic foods for sale to consumers and upscale restaurants via Minka's marketing arm, MINKA VERDE. (PU-580)

Centro para la Investigación en Salud Ambiental (CREEH Perú), \$237,420 over two years; counterpart committed, \$316,550

CREEH will train 250 artisanal gold miners in practices that reduce exposure to mercury and will develop the ability of their communities and local government to undertake sound measures to reduce the impact of this contaminant. The miners and their families will directly benefit from better health, income and living conditions; another 100,000 Peruvians will benefit from a safer environment in the province of Canta, in the Lima Region. (PU-581)

COOPERACCION-Acción Solidaria para el Desarrollo (COOPERACCION), \$255,000 over 30 months; counterpart committed, \$155,000

COOPERACCION will provide training and technical assistance to 285 artisans, harvesters and representatives of civil society so they can manage the production of rush and *tatora* reeds, diversify their crafts and increase their output, boost family income and protect the local ecosystem. The project will indirectly benefit 3,000 residents of communities surrounding three wetlands in the north-central coast of Peru: Albufera de Medio Mundo, Santa Rosa and Paraíso. (PU-582)

Supplemental Grants

Asociación Comunidad, Promoción, Desarrollo y Liberación (COPRODELI), \$30,000; counterpart committed, \$10,000

COPRODELI will continue to provide support to micro- and small enterprises damaged by an earthquake and will work to attract more businesses to the IAF-funded industrial park that it developed, thereby contributing to its sustainability. (PU-552-A7)

Asociación Cultural Ayllu Yupaychay (Yupay), \$60,777; counterpart committed, \$64,800

Yupay will prepare for publication a camera-ready master version of all educational materials incorporating the Quechua language and indigenous Peruvian cultural values that it has developed for rural school children between the ages of 3 and 7. (PU-560-A4)

Acción y Desarrollo, \$85,500; counterpart committed, \$52,485

Acción y Desarrollo will continue to help students enrolled in José Carlos Mariátegui School develop the skills necessary to compete in the job market or launch enterprises; will evaluate the impact on the youths and their families; and will replicate the program in two rural schools in the region of Junín. (PU-561-A2)

Fundación CEPICAFE (CEPICAFE), \$99,300; counterpart committed, \$101,800

CEPICAFE will continue to offer marketing support to 12 producer associations from Piura, Amazonas and Tumbes, as well as technical assistance that enables members to improve the quality of their cacao and increase their yields. (PU-566-A3)

ALTERNATIVA, Centro de Investigación Social y Educación Popular (ALTERNATIVA), \$85,700; counterpart committed, \$86,000

ALTERNATIVA will continue to support 12 recyclers' associations and help develop their microenterprises. (PU-562-A3)

Centro de Investigación y Promoción del Desarrollo Andino (CIPDA ANDINO), \$89,650; counterpart committed, \$31,700

CIPDA ANDINO will work with farmers in SitAcocha, Cajamarca, to add value to quinoa and milk and will support their efforts to market the resulting products. (PU-567-A2)

CREEH will train miners to safely extract gold embedded in the rocks that they bag.



MULTI-COUNTRY

Current Portfolio

Grantee partners: 8

IAF commitment:
\$2,365,022

Counterpart commitment:
\$3,442,926

Total investment:
\$5,807,948

Areas of emphasis:
Communications,
corporate social
investment, research,
training for practitioners,
inclusion of African
descendants, indigenous
peoples and people with
disabilities.

New Grants

Fundación Social de Holcim Colombia
(Holcim/CO), \$ 153,500 over three years;
counterpart committed, \$454,813

Holcim/CO is the social investment-arm of a Colombian cement manufacturer and a member of the Inter-American Network of Corporate Foundations and Actions for Grassroots Development (RedEAmérica), an IAF-initiated business-sector alliance launched in 2002. In collaboration with various Holcim foundations incorporated in Argentina, Brazil and Ecuador, it will develop a subgrant fund to finance grassroots projects and otherwise increase the parent corporation's social investment. Holcim's counterpart more than doubles the IAF's funding. (LA-175)

Asociación de Capacitación e Investigación para la Salud Mental
(ACISAM), \$295,225 over four years;
counterpart committed, \$277,895

ACISAM will work in four countries to further develop a network of eight grassroots associations focusing on services for people with psychiatric disabilities and for their caregivers. The grantee and the associations will collaborate on organizing educational events; facilitating communications; improving their administration, leadership and partnerships; and managing a subgrant fund for economic initiatives, training and outreach. Some 800 Salvadorans, Nicaraguans, Panamanians and Costa Ricans will benefit directly and another 7,000 indirectly. (LA-176)

Asociación Minga Perú (Minga Perú), \$335,060 over two years; counterpart committed, \$215,980

Minga Perú will provide training in communications, planning and evaluation for 60 individuals drawn from current and former IAF grantees in Dominican Republic and Peru and their partner organizations. Participants will document lessons and results to share with donors and other interested parties. The benefits should flow to between 10,000 and 15,000 individuals connected with the organizations, their communities and their partners. (LA-177)

Fundación AVINA (AVINA), \$147,000 over two years; counterpart committed, \$349,623

AVINA will work with Red de Organizaciones del Chaco Americano (Redes Chaco) to further community development in the Gran Chaco Americano that incorporates parts of Argentina, Bolivia and Paraguay. The collaborative effort undertaken by grassroots groups and donors should benefit 2,000 residents. (LA-178)

JASS Mesoamerica (JASS Meso), \$250,000 over two years; counterpart committed, \$1,483,382

JASS Mesoamerica will reach 400 women representing 52 Mexican and Central American grassroots organizations of activists with its program to advance the rights of women and to improve participants' collaboration on related public policy. An additional 500 women in grassroots and nongovernmental organizations across Mexico and Central America should benefit indirectly as well as networks of IAF-funded women's organizations throughout the hemisphere. (LA-179)



Supplemental Grant

Centro de Estudios para el Desarrollo Regional (CEDER), \$172,750 over one year; counterpart committed, \$25,750

CEDER, headquartered in Arequipa, will facilitate training to further the exchange of experiences among nine IAF grantees from Ecuador, Guatemala, Jamaica, Paraguay, Peru and Uruguay whose projects focus on social protection, defined as the complex of services that reduce the adverse impact of poverty, illness, unemployment, disability and age, among other common risk factors that disproportionately affect vulnerable populations. It will also organize a regional meeting where the grantees and others can share experiences and extract lessons, and will draft a report summarizing the most effective practices, to be presented at the Summit of the Americas. The effort is supported by an agreement with the U.S. Department of State. (LA-180)

Corporación Hileros/Proceso de Comunidades Negras (PCN), \$83,626; counterpart committed, \$41,000

PCN, a Colombian organization, will rotate into the position previously held by Universidad de la Cordillera/Observatorio del Racismo en Bolivia (UNICOR) as the coordinator of activities undertaken by Red de Acción e Investigación Anti-Racista en las Americas, RAIAR, which monitors and documents the incidence of racism in Guatemala and Bolivia as well as Colombia. The agenda includes meetings in Austin, Texas, and Guatemala; exchanges among network members; and management of the webpage. (LA-174-A7)

Afro-Bolivians.

LINDA KOLKO



ADDITIONAL CURRENT PORTFOLIOS*

Chile

Grantee partners: 2

IAF commitment: \$571,000

Counterpart commitment: \$2,144,900

Total investment: \$2,712,901

Areas of emphasis: Corporate social responsibility, enterprise development

Uruguay

Grantee partners: 2

IAF commitment: \$449,100

Counterpart commitment: \$613,583

Total investment: \$1,062,683

Areas of emphasis: Enterprise development, rural development, inclusion of women and Afro-Uruguayans

**There was no new funding in these countries in fiscal 2014.*

DAVID FLEISCHER



Uruguayan grantee CEPRODEH's workshop for seamstresses in Montevideo.

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