

# INDEX

## A

- Aaron, David, 92, 95, 102, 107  
Adams, Sherman, 19, 187  
Afghanistan, 101, 112, 117, 172  
Africa, 132, 173  
Agnew, Spiro, 61  
Albright, Madeleine, 125, 144  
Algeria, 34, 35  
Allen, Richard, 65, 66, 67, 112, 121, 122  
al-Qa‘ida, 153, 171, 172, 174  
Ames, Robert, 112  
Amory, Robert, 19, 22  
Anderson, John, 113  
Anderson, Martin, 65, 66, 67  
Angola, 90, 96, 126, 139  
Arab-Israeli conflict, 69, 101  
Aspin, Les, 144  
Attorney General, 57

## B

- Balkans, 152, 155, 159  
Ball, George, 53  
Bay of Pigs, 6, 40–42, 44–46, 48, 178, 181, 182, 185, 191  
Beatty, Ed, 19  
Becker, Loftus, 23  
Belgium, 34  
Bentsen, Lloyd, 125  
Berger, Samuel (Sandy), 131, 133, 134, 142, 144, 148, 151  
Berlin, 34, 35, 69, 71  
Biddiscomb, John, 104–105  
Bissell, Richard, 40–42, 185  
Black Hawk Down incident, 148  
Bolton, Josh, 152  
bomber gap, 22

- Boren, David, 132  
Bosnia, 129, 132, 135, 139, 142, 147  
Bowles, Chester, 45  
Brezhnev, Leonid, 81, 101  
Brzezinski, Zbigniew, 107, 109, 118  
Bundy, McGeorge, 22, 48, 50, 53, 58, 66  
Bush, George H. W., 5, 123, 124–129, 135, 139, 141, 147, 165, 168, 177, 179, 182, 183, 191  
    as DCI, 83–85, 87, 89, 90, 91  
        concerns about politicalization of intelligence, 97  
        resignation, 102  
    briefing preferences, 125  
    intelligence interests as vice president, 117, 121  
    operational, covert action briefing, 161  
    preelection briefings, 124, 131  
    promotion of presidential intelligence support, 97, 111, 115, 118, 119, 120, 121, 124, 129, 180  
Bush, George W., 155–156, 160, 175, 177, 179, 182, 189, 191  
    briefing preferences, 153, 168–169  
    intelligence support during presidential travel, 166, 169  
    operational, covert action briefing, 161  
    postelection briefings, 156–159, 162–166  
    preelection briefing, 151–154

## C

- Cabell, Charles, 25, 35  
Cambodia, 80, 96, 120, 132  
campaign politics, 13, 96, 113  
    intelligence as an issue, 29, 61, 63, 96  
Card, Andy, 158, 161, 168  
Carter, Billy, 105  
Carter, Jimmy, 87–110, 113, 116, 118, 120, 131, 171, 179, 183, 191  
    briefing preferences, 91, 102, 107, 179  
    evaluation of PDB, 105, 107  
    interest in satellite photography, 94, 104  
    operational, covert action briefing, 98–100, 161  
    postelection briefings, 97–103  
    preelection briefings, 87–95  
        feedback and follow-up, 93

restrictions, 91, 94  
recommendations on improving presidential briefings, 180–181  
Casey, William, 116, 117, 126, 183  
Central America, 116, 126  
*Central Intelligence Bulletin*, 65  
Central Intelligence Group (CIG), 7  
Chavez, Dennis, 45  
Cheney, Dick, 155, 160–161, 166, 168, 169, 174  
Chile, 96  
China, 14, 17, 25, 34, 35, 69, 75, 89, 92, 94, 105, 129, 132, 152, 159, 161, 172  
Christopher, Warren, 143, 144  
Church Committee, 83  
CIA Operations Center, 69, 165  
CIA print plant, 147  
Clifford, Clark, 47, 64  
Clifton, Chester, 48, 49, 56  
Clinton, Bill, 3, 5, 120, 131–148, 152, 157, 162, 171, 177, 179, 182, 190, 191  
    briefing preferences, 148  
    intelligence and policymaking, 135  
    operational, covert action briefing, 140, 161  
    postelection briefings, 133–138  
    preelection briefings, 131–132  
Clinton, Hillary, 135  
Colby, William, 74, 75, 76–77, 79, 81, 83, 93, 182, 183  
communications, see logistics and communications  
Conger, Clifton, 55  
Congo, 34, 35  
Corscadden, Paul H., 65, 66, 67, 68, 70  
Countdown for Decision, 37  
covert action, 5, 21, 24, 29, 31–32, 43, 53, 91, 100, 112, 117, 120, 140, 161, 188, 191  
Crowe, William, 126  
Cuba, 6, 30–32, 34, 35, 40–42, 43, 47, 55, 61, 90, 116, 120, 185  
    covert action, 31, 32, 36  
        also see Bay of Pigs  
Cuban missile crisis, 50  
*Current Intelligence Bulletin*, 9, 19, 48, 50  
*Current Intelligence Weekly Review*, 9  
Current Production and Analytic Support (CPAS), 133  
Cutler, Robert, 21  
Cyprus, 26  
Czechoslovakia, 61, 69

**D**

- Daily Summary, 8  
Davidson, Meredith, 9, 16–18, 23  
Davis, Dixon, 119, 120, 121  
DCI presidential briefings, 9, 29, 75, 148, 151, 178, 179, 181  
    Bush for Carter, 98–100, 103  
    Bush for Carter (preelection), 90–94  
    Colby for Ford, 82  
    Dulles for Eisenhower, 20–21  
    Dulles for Kennedy, 42–44  
    Gates for Clinton (preelection), 131–132  
    Gates for George H. W. Bush, 127  
    Helms for Nixon, 61–64  
    McCone for Johnson, 52, 54–55, 56  
    McCone for Kennedy, 50  
    Smith for Eisenhower, 16–19  
    Smith for Truman, 9  
    Tenet for Bush, 168–169  
    Turner for Carter, 109  
    Turner for Reagan, 114, 117–118  
    Turner for Reagan (preelection), 111–113  
    Webster for George H. W. Bush, 127  
DDI-New York, 65–71, 97  
deep dive briefings, 169–170  
Department of Defense, 9, 23, 38, 57, 94, 109, 147, 168  
Department of State, 9, 20, 23, 57, 70, 76, 94, 109, 113, 136, 147, 168  
Department of Treasury, 57, 135  
Deutch, John, 149  
Diamond, Douglas, 116  
Diem, Ngo Dinh, 53  
Directorate of Intelligence, 167  
    efforts to upgrade intelligence support, 162–166  
Directorate of Operations, 136, 165, 167  
Directorate of Science and Technology, 104  
Djibouti, 92  
DNI presidential briefings, 179  
Dobrynin, Anatoly, 101  
Dole, Robert, 95, 149, 171  
Dominican Republic, 43, 59, 61  
Donovan, William, 18

Dukakis, Michael  
    preelection briefings, 125  
Dulles, Allen, 20, 20–22, 29, 32, 36–38, 42–44, 46, 48, 50, 63, 154, 181, 182, 185  
    and Kennedy preelection briefings, 34–36  
    relations with Kennedy, 48  
Dulles, John Foster, 18, 20, 26

## ***E***

Eagleburger, Lawrence, 68–69, 70, 72, 73, 191  
Eagleton, Tom, 171  
East Asia, 159, 173  
economic espionage, 132  
Edwards, John, 173  
Edwards, Sheffield, 18  
Egypt, 15, 90, 92, 95  
Eisenhower, Dwight, 3, 7–23, 32, 34, 37, 43, 44, 46, 47, 48, 73, 151, 177, 178, 185, 187, 190, 191  
    briefing preferences, 20–23  
    intelligence support during presidential travel, 23  
    postelection briefings, 16–20  
    preelection briefings, 14–16  
    tensions with Truman during transition, 11–13  
Eisenhower, John, 23  
Eisenhower, Mamie  
    participation in intelligence briefings, 17  
Eizenstat, Stuart, 87, 91, 92, 94, 95, 97  
Elder, Walter, 51, 57  
European Community (EC), 137  
Evans, Rowland, 102

## ***F***

family jewels, 82  
FBI, 66  
Fitzgerald, Jennifer, 97  
Foley, Edward, 45

- Ford, David, 87  
Ford, Gerald, 5, 39, 76–84, 88, 99, 102, 107, 179, 183, 191  
    briefing preferences, 77–78  
    decision to stop PBD briefings by CIA, 83  
    operational briefings, 79  
Foreign Broadcast Information Service (FBIS), 67  
Fox, Vicente, 155  
France, 14, 34, 35, 69

**G**

- Gallucci, Robert, 143  
Gates, Robert, 125, 127, 131–132, 179, 182  
Gates, Thomas, 37  
General Agreement on Tariffs and Trade (GATT), 137  
General Services Administration, 147  
Germany, 129  
global economy, 139, 159  
global energy, 104, 112, 159, 173  
global environment, 135  
*Glomar Explorer*, 79–80  
Goldwater, Barry, 63, 189  
    preelection briefings declined, 57  
Goodpaster, Andrew, 21, 23, 37, 40, 43, 48, 70, 73  
Goodwin, Richard, 30, 32  
Gore, Albert, 131, 134, 142, 143, 154, 155, 162  
Gore, Albert, Sr., 35  
Goss, Porter, 171  
Gray, Gordon, 21, 22, 44  
Greece, 92  
Guatemala, 43

**H**

- Hadley, Steve, 158, 161, 189  
Haig, Alexander, 77, 122  
Haiti, 61, 129, 135, 137, 147, 148  
Haldeman, Robert (H. R.), 65, 67

Hamilton, Lee, 125  
Harper, John, 100  
Helms, Richard, 61, 61–64, 73, 74, 179, 181, 182, 186  
Hendrickson, Melvin, 14–16  
Hodges, Luther, 45  
Hoover, J. Edgar, 40  
Horn of Africa, 101  
Humphrey, Hubert, 63  
Hungary, 25  
King Hussein, 35  
Hussein, Saddam, 155, 174

## **I**

India, 25  
In-Q-Tel, 163  
intelligence and policymaking, 18, 37–40, 54–56, 94, 116, 135, 137, 153, 183, 185–186  
Intelligence Community  
    greater role in transition briefings, 186–189  
*Intelligence Review*, 57, 58  
intelligence sources, 117, 120, 191  
    gaps, 153  
    human, 5, 32, 79, 98, 101, 117, 127, 140, 164, 167, 168  
    technical, 5, 24, 32, 37, 43, 53, 55, 75, 79, 88, 94, 95, 98, 107, 117, 140, 164  
intelligence support for first ladies, 136  
Iran, 14, 15, 24, 34, 112, 126, 132, 152, 155, 172  
Iran hostage crisis, 110, 113, 117, 119, 120, 121  
Iraq, 90, 112, 132, 137, 152, 155, 161, 171, 173, 174  
Israel, 26, 114, 119, 137, 152, 154, 155  
Italy, 21

## **J**

Japan, 14, 15  
Jeremiah, David, 143  
Johnson, Lyndon, 32, 34, 50–59, 61, 63, 64, 68, 71, 178, 185, 191

- briefing preferences, 52, 55, 59
- covert action briefing, 53
- Joint Chiefs of Staff, 20, 21, 23, 38, 46, 51, 57, 70, 76, 106, 147, 168
- Jordan, 26, 35

**K**

- Kampuchea, see Cambodia
- Kefauver, Estes, 26
- Kennedy, John, 6, 20, 68, 79, 154, 174, 178, 185, 187, 191
  - 1960 presidential debates, 29–32
  - briefing preferences, 22, 47, 49
  - dissatisfaction with intelligence briefings, 48
  - postelection briefings
    - Cuban covert action, 40–42, 44–46
    - restrictions, 43, 44
    - worldwide intelligence operations, 42–44
  - preelection briefings, 34–36
    - Cuban covert action, 31–33, 36
    - feedback and follow-up, 35
    - intelligence systems, 37
    - missile gap, 36–40
    - restrictions, 32, 34, 37
- Kennedy, Joseph P., 45
- Kennedy, Robert, 35, 63
- Kerr, Richard, 119, 120, 122
- Kerry, John
  - preelection briefings, 172–173
- Kessler, Martha Neff, 114–115
- Khan, Aga, 35
- Khan, Sadruddin, 35
- Khrushchev, Nikita, 35, 48
- Kissinger, Henry, 61, 67–72, 78, 79, 81, 82, 83, 89, 171, 181, 184, 186, 187, 191
  - critique of PDB, 68
  - efforts to control flow of intelligence, 68, 70, 71, 73, 77
- Knoche, Henry, 100, 102, 103, 107
- Korea, 16, 71, 73, 92, 94, 95, 155, 159
- Korean War, 11, 14, 15, 17–18
- Kosovo, 152

Kuwait, 156

## **L**

Lake, Tony, 144, 148  
Laos, 35, 43  
Latin America, 152, 159, 173  
Lay, James, Jr., 20, 21  
leaks, 47, 57  
Lebanon, 89, 90, 92, 101, 120, 137, 139  
Lehman, Richard, 49, 57, 65, 87–88, 89, 91, 94, 97, 101, 104, 105–106, 112, 114, 119  
Libya, 90, 92, 95, 126, 172  
Lieberman, Joe, 154, 155  
Lodge, Henry Cabot, 53–54  
logistics and communications, 5, 14–15, 16, 19, 25, 65, 66, 88–89, 104, 134, 142, 143, 144–147, 156, 158, 162–166, 187, 188  
Lopez-Portillo, José, 122

## **M**

Maddox, Lester, 63  
Malaysia, 25  
Manhattan Project, 7  
*Mayaguez* seizure, 80, 81  
McCarthy, Eugene, 63  
McCone, John, 50, 50–53, 59, 63, 179, 182, 185  
    and Vietnam policy, 53–56  
    resignation, 56  
McConnell, Michael, 170, 171  
McCrory, Ray, 90  
McCurdy, David, 132  
McFarlane, Bud, 124  
McGovern, George, 171, 189  
McLaughlin, John, 139, 143, 144, 151, 154, 162, 172–173  
McMahan, Knight, 25–27  
McNamara, Robert, 51, 53, 56  
Medaris, John, 37

Meese, Ed, 111, 114  
Mexico, 34, 116, 120, 141, 155  
Middle East, 114, 173, 190  
Miller, Herbert, 22  
Miscik, Jami, 156, 157, 159, 165  
missile gap, 30, 36–40, 154  
Mitchell, John, 65, 70  
Mondale, Walter, 90–91, 92, 93, 95, 97, 100, 103, 106, 107, 124, 171, 189  
Morell, Michael, 166, 168  
Morgan, Edward P., 34  
Morocco, 120  
Mossadeq, Mohammed, 24  
Moyers, Bill, 59  
Mozambique, 92  
Murphy, Daniel, 100

*N*

9/11, 153, 174  
Nasser, Gamal Abdel, 25  
National Intelligence Council, 112  
*National Intelligence Daily* (NID), 76, 122, 134, 146  
*National Intelligence Digest*, 10  
national intelligence estimates (NIEs), 16, 38–39, 66, 70, 81, 136, 160, 164, 190  
national intelligence officers (NIOs), 87, 112, 114, 189  
National Security Council, 22, 32, 39, 44, 48, 55, 72, 74, 79, 107, 109, 154, 156, 169  
    venue for presidential briefings, 20–22, 55, 74, 81, 178  
NATO, 69  
Negroponte, John, 171  
Nigeria, 69  
Nixon, Richard, 29, 31, 32, 61–67, 73–76, 154, 174, 178, 179, 181, 184, 187, 190, 191  
    1960 presidential debates, 29–32  
    briefing preferences, 68–72, 75  
    distrust of CIA, 73  
    postelection intelligence support, 65–67  
    security, 65  
preelection briefings, 61–63

- Noriega, Manuel, 126  
North Africa, 14  
North American Free Trade Agreement (NAFTA), 141  
North Korea, 132, 152, 172, 190  
Novak, Robert, 102  
NSA, 136, 140  
nuclear proliferation, 172  
nuclear testing, 34

## ***O***

- O’Neil, Michael, 149  
Obama, Barack, 180  
Office of Communications, 133, 143, 144, 146  
Office of Current Intelligence (OCI), 9, 49, 65, 68, 78  
Office of Logistics, 133  
Office of National Estimates, 21  
Office of Security, 18, 66, 133, 143  
OPEC, 101  
Operations Advisory Group, 101  
Osborn, Howard, 65  
Oswald, Lee Harvey, 52

## ***P***

- Pakistan, 96, 112, 120, 172  
Palestinian issues, 114, 121, 137, 152, 154, 155  
Panama, 126  
partisan politics, impact of, 12–13, 172  
Pavitt, Jim, 161, 167  
PDB briefers, role of, 76–79, 84, 104–105, 106–109, 119, 120, 121, 122–123, 124, 125, 127–128, 159, 160, 164–166, 168–169, 179, 186  
Persons, Wilton, 43  
Petersen, Martin (Marty), 154, 156, 158, 162  
Peterson, David, 76, 79, 83, 106, 107, 109  
Pforzheimer, Walter, 47  
Philippines, 120  
Pike Committee, 83

- Podesta, John, 157  
Poindexter, John, 123  
Poland, 62, 101, 116, 119  
politicalization of intelligence, 22, 40, 63, 92, 97–98, 124  
Powell, Jody, 89, 103  
Powers, Francis Gary, 29, 37  
*President's Daily Brief*(PDB), 5, 50, 56–59, 65, 68, 83, 99, 104–110, 131, 135, 138, 154, 156, 160, 188  
    and press reporting, 105, 107, 139  
    feedback and follow-up, 59, 76, 78, 104, 108–110, 123, 127, 128, 137, 164  
    graphics, 135, 139, 147  
    real-time delivery, 181  
    real-time delivery, 162–166  
    recipients, 107, 122, 126, 134, 148, 167, 168  
    scheduling, 134, 135, 139, 164  
    security, 123, 127, 168  
    storage and handling, 67, 72, 78, 109, 127, 166  
    supplemental material, 5, 104, 105, 120, 134, 135, 139, 158, 161, 164, 190  
    tailoring content and format, 68, 72, 105–107, 122, 128, 139, 168, 169, 190  
    Weekly Leadership Notes, 139  
*President's Intelligence Checklist*, 47–50, 54, 56–58  
    recipients, 49, 51, 57  
    tailoring content and format, 49  
presidential debates, 29–31, 63, 88, 95–96, 113, 138, 154, 155–156, 173–174, 190  
    intelligence as an issue, 126, 155, 174  
    intelligence issues, 155  
presidential feedback and follow-up, 9, 10, 17, 21–22, 35, 48, 49, 57, 121, 129  
    also see under President's Daily Brief  
presidential visits to CIA Headquarters, 148  
    John Kennedy, 46–47  
press coverage, 19, 41, 89, 112, 146  
proliferation, 132, 135, 161

## Q

- Qadhafi, Muammar, 106  
Quayle, Dan, 126  
Quemoy and Matsu, 30, 91

also see Taiwan Straits

## R

- Raborn, William, Jr., 59, 64  
Reagan, Nancy  
    interest in intelligence briefings, 119  
Reagan, Ronald, 5, 111–124, 131, 171, 177, 179, 182, 190, 191  
    briefing preferences, 116, 119–121, 122–124  
    distrust of daily intelligence briefings, 118  
    operational, covert action briefing, 117–118  
    postelection briefings, 114–122  
    preelection briefing, 111–113  
Rhodesia, 89, 90, 92, 95, 101  
Rice, Condoleezza (Condi), 152, 158, 168  
Rockefeller Commission, 83  
Roh Tae Woo, 142  
Rosen, Kenneth, 65, 67, 70, 73  
Rostow, Walt, 64  
Rumsfeld, Donald, 83, 170  
Rusk, Dean, 50, 51, 53, 57, 61, 63  
Russia, 15, 16, 25, 29, 34, 35, 61, 69, 81, 87, 89, 92, 93, 94, 101, 104, 112, 116, 119, 120, 129, 132, 136, 139, 144, 152, 159, 172, 190

## S

- Sadat, Anwar, 115  
Sakhalin and Kuril Islands, 25  
Salinas, Carlos, 141, 142  
Sanford, Terry, 45  
Saudi Arabia, 112  
Schlesinger, Arthur, Jr., 30, 45  
Schlesinger, James, 74, 79, 83  
Scoville, Herbert Jr., 22  
Scowcroft, Brent, 78, 79, 80, 83, 87, 95, 126, 129, 131, 148  
Secret Service, 18, 66, 103, 105, 143, 145, 157, 162, 166  
    security, 14, 18, 19, 55, 66, 144, 147, 162, 166  
        clearances for presidential staff, 16, 42, 65, 69

- Serbia, 144, 152, 155  
Sheldon, Huntington, 20, 21, 23, 46, 48, 49  
Shultz, George, 123  
Singapore, 25  
*Situation in Vietnam*, 65  
*Situation Summary*, 9, 10  
Smith, Bromley, 51, 52, 57, 59  
Smith, R. Jack, 52, 57, 65, 67  
Smith, Walter Bedell, 7, 11, 12, 16, 16–20, 24, 109, 179, 185  
Soderberg, Nancy, 133, 134  
Somalia, 92, 120, 129, 135, 136, 143, 143–144, 147, 148  
Sorensen, Theodore (Ted), 31, 45, 48, 98, 107  
Souers, Sidney, 10  
South Africa, 89, 95, 110  
South Asia, 159  
South Korea, 89, 139  
Soviet space program, 35  
Special Group, 36  
SR-71, 43, 53  
START II, 136, 142  
Stephanopoulos, George, 146  
Stevenson, Adlai, 3, 10, 11, 17, 151, 171  
    preelection briefings, 23–27  
        feedback and follow-up, 24, 26  
        not shown communications intelligence, 24, 26  
Stimson, Henry, 7  
Stoertz, Howard, 39, 40, 90  
Stokes, Louis, 125  
Strategic Arms Limitation Talks (SALT), 81, 88, 90, 91  
strategic weapons, 34, 36–39, 69, 70, 81, 87, 90, 93, 95, 115, 119, 126  
Suez Crisis, 25–27  
Sununu, John, 126  
Symington, Stuart, 38, 40  
Syria, 35, 90, 114

**T**

- Taiwan, 34, 35, 91  
Taiwan Straits, 34, 90  
Taylor, Maxwell, 42

- Tenet, George, 151, 154, 158, 161, 167, 168–169, 170–171, 172, 174, 182  
terrorism, 153, 159, 161, 172  
Tibet, 43  
transition teams, 114, 133  
    relations with, 19, 37, 65–67, 95, 102, 121, 133–135, 147, 187–189  
Truman, Harry, 3, 7–9, 23, 48, 109, 131, 156, 178, 191  
    briefing preferences, 9  
    tensions with Eisenhower during transition, 11–12  
Turkey, 92  
Turner, Stansfield, 107, 109, 111–112, 114, 116  
Twining, Nathan, 38

## ***U***

- U-2, 29, 36, 43  
Uganda, 90  
Ukraine, 142  
United States Intelligence Board, 70  
US Congress, 23, 39, 46, 54, 77, 83, 90, 93, 136  
    Armed Services Committee, 156  
    House Defense Appropriations Subcommittee, 39  
    oversight committees, 125, 131, 156, 174  
    Senate Aeronautical and Space Sciences Committee, 50  
    Senate Foreign Relations Committee, 40, 80, 102, 173  
    Senate Preparedness Committee, 35, 38  
USSR, see Russia

## ***V***

- Valenti, Jack, 58  
Vance, Cyrus, 61, 109  
Venezuela, 43  
Vietnam, 21, 43, 53–56, 62, 64, 71, 96, 182, 186

## ***W***

- Wallace, George, 63

*INDEX*

Watergate, 75, 76  
weapons of mass destruction (WMD), 153, 155, 171, 174  
Webster, William, 123, 125, 127, 182, 183  
*Weekly Review*, 65  
*Weekly Summary*, 8, 190  
Weinberger, Caspar, 122  
Wheeler, Earl, 64  
White House Communications Agency, 104  
White House Situation Room, 65, 76, 80  
Whitman, John, 94, 95  
Wiley, Winston, 156, 158, 166  
Wolfowitz, Paul, 152  
Woods, Rose Mary, 67, 68, 72  
Woolsey, James, 144

***Y***

Yel'tsin, Boris, 136, 142  
Yugoslavia, 15, 62, 96, 132, 136