# Inter-American Foundation Meeting of the Board of Directors May 22, 2017

The board of directors of the Inter-American Foundation (IAF) met via video-conference on May 22, 2017. Board members present for the conference were Eddy Arriola, chair; Juan Carlos Iturregui, vice-chair; Jack Vaughn, secretary; and Roger Wallace, member. Members of the IAF management team in attendance were Paloma Adams-Allen, president and CEO; Stephen Cox, managing director for networks and strategic initiatives; Lesley Duncan, chief operating officer; Marcy Kelley, managing director for grants and portfolio management; Manuel Nuñez, managing director for external and government affairs; Paul Zimmerman, general counsel; and Karen Vargas, executive assistant.

### I. CALL TO ORDER

Chairman Eddy Arriola called the meeting to order at 11:05 a.m.

### **II.** 2018 – 2022 STRATEGIC PLAN

Paloma Adams-Allen noted that, according to the GPRA (Government Performance and Results Act) Modernization Act of 2010, the IAF is required to submit an approved five-year strategic plan that outlines the agency's strategy for advancing its mission. Furthermore, she explained the management team believes that the document would useful in articulating a shared understanding (among staff, the board, advisory committee members, and partners) of the IAF's vision, mission, goals, and strategy for achievement vis-à-vis the plan.

She expressed appreciation for the board's thoughtful feedback on prior iterations of the strategic plan, including the version shared with them on Friday, May 19, and noted that the vast majority of their comments and edits had been incorporated. In summary, revisions included: i) better highlighting the IAF's grassroots development brand; ii) clarifying how the IAF's model and methodology differ from that of other USG agencies; iii) reflecting how the IAF's goals align with USG foreign policy priorities in Latin America and the Caribbean; and iv) ensuring the language of the document is tight, specific, and useful to the agency.

A brief discussion ensued in which members expressed their agreement with the revisions. Two further edits were made to reflect IAF's commitment to the poor in the mission statement, versus the vision statement, and to move the reference to alignment with USG foreign policy priorities to a more prominent position in the document. Members also inquired as to next steps and requirements.

## III. APPROVAL OF THE 2018 – 2022 STRATEGIC PLAN

Jack Vaughn motioned to approve the 2018 – 2022 Strategic Plan as amended; Juan Carlos Iturregui seconded the motion. The motion was passed by unanimous vote.

### VI. ADJOURNMENT

The meeting was adjourned at 11:25 a.m. by Chairman Arriola.