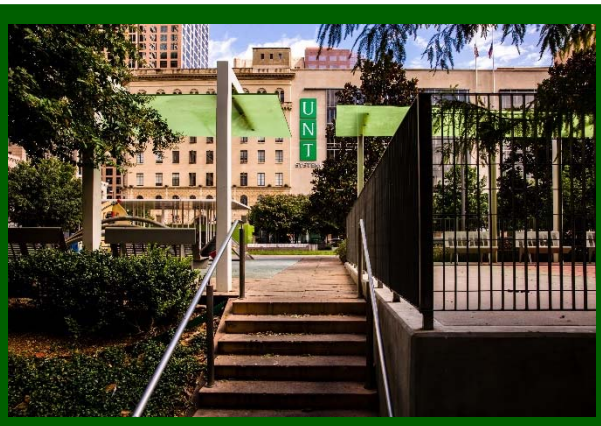

2017 Consolidated Operating Budget

University of North Texas System

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UNT SYSTEM

Consolidated Operating Budget

The University of North Texas System plays a major role in providing affordable, high-quality education to more than 42,000 students in undergraduate, graduate, and professional programs and increases economic activity in North Texas by over $5.2 billion annually.

This document presents The University of North Texas System's fiscal 2017 Consolidated Operating Budget including the component institutions and System Administration. This document also presents some information about the budget process, budget policies, as well as a glossary of terms. Each institution has provided an overview with highlights and assertions providing support that their budget submissions support their individual strategic goals and objectives, as well as the overarching strategic vision of the UNT System.

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UNT SYSTEM

Consolidated Budget Overview

Executive Summary and Highlights

The University of North Texas System Consolidated Operating Budget Summary Book presents summary information on total sources and uses of the individual Universities' and System Administration's funds by major fund groups for current and non-current funds. Budget planning and development was guided by the campus strategic plans and the policy decisions and planning parameters of the Chancellor and the Board of Regents. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates approved by the Board. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, and other required fees.

Revenues

UNT System Consolidated fiscal year 2017 total budgeted revenues are $1.4 billion. Fiscal year 2017 budgeted State appropriation revenues for UNT System in total are $25.9 million (8.7%) higher than fiscal year 2016 budgeted appropriation revenues. During the 84th Legislative session (2016-2017 Biennium), the State of Texas increased funding for the UNT System in General Revenue, increased funding for the Higher Education Fund (Capital Appropriations), funded new and existing Special Items, and funded Tuition Revenue Bonds for new construction for many new projects System-wide. Net tuition and fees revenues are budgeted at an increase of $52.2 million (17.0%) for fiscal year 2017 over fiscal year 2016. This increase is attributed to modest tuition and fee increases at some institutions and increased enrollment across the System.

Expenses

Total budgeted expenses for UNT System for fiscal year 2017 are $1.2 billion. Salaries and wages make up the largest portion of expenses at $507.6 million or 50% of the total budget. Total personnel costs including benefits total $634.6 million or 63% of the total expense budget. The majority of Current Fund expenses are from Education and General funds (37.8%) and Designated Operating funds (41.1%).

The UNT System Consolidated Operating Budget reflects an impact on fund balances in current funds of approximately $15 million. Where applicable, planned usages of fund balance are included on an institution's budget template, and are included on the UNT System Consolidated detail template.

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UNT SYSTEM

FISCAL YEAR 2017 UNT SYSTEM
BUDGET FOR REVENUES, EXPENSES & OTHER CHANGES IN FUND BALANCES

University of North Texas System Consolidated

Budget for Revenues, Expenses and Other Changes in Fund Balances

All Funds	FY 2016 Budget	FY 2017 Budget	Variance	Variance %
Income/Funding Sources				
Tuition & Fees - Net	308,037,935	360,267,785	52,229,850	17.0%
Sales of Goods and Services	108,828,345	112,337,448	3,509,103	3.2%
Grant & Contracts (Federal & State)	214,884,551	206,649,852	(8,234,699)	-3.8%
State Appropriations	259,731,973	266,638,539	6,906,566	2.7%
Capital Appropriations - HEF	37,844,609	56,766,916	18,922,307	50.0%
Net Professional Fees	16,296,418	33,013,420	16,717,002	102.6%
Gift Income	15,445,838	14,358,631	(1,087,207)	-7.0%
Investment Income	8,503,608	6,180,044	(2,323,564)	-27.3%
Other Revenue	15,667,862	974,790	(14,693,072)	-93.8%
New Issuance of Debt	60,908,037	344,445,156	283,537,119	465.5%
Total	**$ 1,046,149,176**	**$ 1,401,632,581**	**$ 338,766,403**	**34.0%**
EXPENDITURES				
Personnel Costs	602,629,336	634,668,140	32,038,805	5.3%
Supplies and Other	134,593,867	142,488,379	6,254,574	4.6%
Travel	11,620,133	12,075,064	454,931	3.9%
Purchased Services	55,615,084	60,584,359	4,997,275	9.0%
Scholarships, Exemptions & Financial Aid	78,771,557	83,833,847	5,062,290	6.4%
Debt Service Principal	35,605,619	47,553,669	11,948,050	33.6%
Capital Outlay	111,897,914	195,494,296	87,292,073	78.0%
Federal and State Pass-Through Expense	156,180	230,034	73,854	47.3%
Interest Expense and Fiscal Charges	18,090,188	29,386,684	11,296,496	62.4%
Total	**$ 1,048,979,878**	**$ 1,206,314,472**	**$ 159,418,348**	**15.2%**
Excess Income Over Expenditures	**$ (2,830,702)**	**$ 195,318,109**	**$ 179,348,055**	**-**
Other Revenues, Expenses, Gains, Losses & Transfers				
Transfers Between UNTS Components				
Transfers In/Out	3,943,340	-	(62,830)	-1.6%
Other Transfers				
Transfers to Other State Agencies In/(Out)	-	(212,784)	-	-100%
Other Legislative Transfers In/(Out)	(141,856)	15,933,214	15,862,286	-11182.0%
Total Other Revenue, Expenses, and Transfers	**$ 3,801,484**	**$ 15,720,430**	**$ 15,799,456**	**415.6%**
Budget Margin (Deficit)	**$ 970,782**	**$ 211,038,539**	**$ 195,147,511**	
Less: Plant Funds	**$ (10,277,635)**	**$ 194,411,962**	**$ 204,689,597**	
Estimated Impact on Fund Balances Exclusive of Plant Funds	**$ 11,248,417**	**$ 16,626,577**	**$ 5,378,160**	**47.8%**
Planned Use of Fund Balances	**$ 22,302,000**	**$ 5,967,272**	**$ (16,334,728)**	**-73.2%**

UNT SYSTEM

FISCAL YEAR 2017 UNT SYSTEM
BUDGET DETAIL BY FUND GROUP – CURRENT FUNDS

University of North Texas System Consolidated

Fiscal Year 2017 Budget Detail by Fund Group

	Current Funds				
	Educational & General	**Designated Operating**	**Auxiliary**	**Restricted Expendable**	**Current Funds**
REVENUES					
Net Tuition and Fees	70,807,804	271,549,504	17,512,038	(1,561)	359,867,785
Sales of Goods and Services	262,285	37,925,210	71,549,954	2,600,000	112,337,449
Grants and Contracts	20,646,203	65,870,019	-	120,083,581	206,599,803
State Appropriations	266,638,539	-	-	-	266,638,539
Capital Appropriations	56,766,916	-	-	-	56,766,916
Net Professional Fees	-	33,013,420	-	-	33,013,420
Gift Income	-	3,861,637	-	9,396,994	13,258,631
Investment Income	120,011	3,920,215	41,671	1,165,000	5,246,897
Other Revenue	58,000	693,479	103,000	-	854,479
New Issuance of Debt	-	-	-	-	-
Revenues	**415,299,758**	**416,833,484**	**89,206,663**	**133,244,014**	**1,054,583,919**
EXPENDITURES					
Salaries - Faculty	130,279,925	75,405,738	-	11,321,045	217,006,708
Salaries - Staff	106,096,522	109,727,793	18,546,796	15,575,878	249,946,989
Wages and Other Compensation	6,377,975	25,199,947	5,557,787	3,555,956	40,691,665
Benefits and Other Payroll-Related Costs	67,022,904	46,711,005	6,879,322	6,409,547	127,022,778
Cost of Goods Sold	-	827,500	8,003,446	5,583	8,836,529
Professional Fees and Services	1,539,718	44,005,569	6,508,433	8,122,637	60,176,357
Travel	3,000	10,359,857	158,118	1,554,089	12,075,064
Materials and Supplies	8,217,635	45,680,814	5,510,979	4,758,852	64,168,280
Communication and Utilities	523,245	8,174,905	5,156,059	187,617	14,041,826
Repairs and Maintenance	3,605,109	10,426,906	3,452,586	305,148	17,789,749
Rentals and Leases	1,111,572	11,042,170	1,453,225	266,132	13,873,099
Printing and Reproduction	181,581	3,506,283	380,554	280,230	4,348,648
Debt Service - Principal	17,898,270	7,585,295	9,741,705	-	35,225,270
Debt Service - Interest	12,183,087	6,693,890	10,509,707	-	29,386,684
Capital Expenditures	13,481,606	4,301,458	397,169	1,455,559	19,635,792
Federal and State Pass-Through Expense	-	-	-	230,034	230,034
Scholarships, Exemptions & Financial Aid	13,839,670	1,841,459	713,459	67,439,259	83,833,847
Internal Income	-	(14,334,709)	(1,303,989)	-	(15,638,698)
Other Expenditures	1,113,124	19,873,149	2,982,987	7,354,263	31,323,523
Expenditures	**383,474,943**	**417,029,029**	**84,648,343**	**128,821,829**	**1,013,974,144**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	(42,162,195)	4,192,309	1,025,192	(4,422,185)	(41,366,879)
Transfers Between UNTS Components:					
Shared Services	-	-	-	-	-
Core Services	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	-	(832,169)	832,169	-	-
Other Transfers:					
Transfer to Other State Agencies In/(Out)	(212,784)	-	-	-	(212,784)
Other Legislative Transfers In/(Out)	15,933,214	-	-	-	15,933,214
Transfers	**(26,441,765)**	**3,360,140**	**1,857,361**	**(4,422,185)**	**(25,646,449)**
Estimated Impact on Fund Balance	**5,383,050**	**3,164,595**	**6,415,681**	**-**	**14,963,326**
Planned Use of Fund Balance					
UNT HEF used for Capital Expenses	-	-	-	-	-
UNT Dallas planned use of Fund Balance	683,019	1,091,150	-	-	1,774,169
UNT System Operations Support	-	2,393,103	-	-	2,393,103
Planned Use of Fund Balance	**683,019**	**3,484,253**	**-**	**-**	**4,167,272**

UNT SYSTEM

FISCAL YEAR 2017 UNT SYSTEM
BUDGET DETAIL BY FUND GROUP – NON-CURRENT FUNDS

University of North Texas System Consolidated

Fiscal Year 2017 Budget Detail by Fund Group (Continued…)

	Non-Current Funds				*FY17*
	Endowment Funds	**Loan Funds**	**Plant and Debt**	**Non-Current**	**All Funds**
REVENUES					
Net Tuition and Fees	-	400,000	-	400,000	360,267,785
Sales of Goods and Services	-	-	-	-	112,337,448
Grants and Contracts	-	50,049	-	50,049	206,649,852
State Appropriations	-	-	-	-	266,638,539
Capital Appropriations	-	-	-	-	56,766,916
Net Professional Fees	-	-	-	-	33,013,420
Gift Income	1,100,000	-	-	1,100,000	14,358,632
Investment Income	895,940	-	37,206	933,146	6,180,044
Other Revenue	75,000	45,311	-	120,311	974,790
New Issuance of Debt	-	-	344,445,156	344,445,156	344,445,156
Revenues	**2,070,940**	**495,360**	**344,482,362**	**347,048,662**	**1,401,632,581**
EXPENDITURES					
Salaries - Faculty	-	-	-	-	217,006,708
Salaries - Staff	-	-	-	-	249,946,989
Wages and Other Compensation	-	-	-	-	40,691,665
Benefits and Other Payroll-Related Costs	-	-	-	-	127,022,778
Cost of Goods Sold	-	-	-	-	8,836,530
Professional Fees and Services	408,000	-	-	408,000	60,584,359
Travel	-	-	-	-	12,075,064
Materials and Supplies	-	-	-	-	64,168,279
Communication and Utilities	-	-	-	-	14,041,826
Repairs and Maintenance	-	-	-	-	17,789,749
Rentals and Leases	-	-	-	-	13,873,099
Printing and Reproduction	-	-	-	-	4,348,647
Debt Service - Principal	-	-	12,328,399	12,328,399	47,553,669
Debt Service - Interest	-	-	-	-	29,386,684
Capital Expenditures	-	-	179,554,196	179,554,196	199,189,987
Federal and State Pass-Through Expense	-	-	-	-	230,034
Scholarships, Exemptions & Financial Aid	-	-	-	-	83,833,847
Internal Income	-	-	(395,267)	(395,267)	(16,033,965)
Other Expenditures	-	445,000	-	445,000	31,768,523
Expenditures	**408,000**	**445,000**	**191,487,328**	**192,340,328**	**1,206,314,472**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	(50,049)	41,416,928	41,366,879	-
Transfers Between UNTS Components:					
Shared Services	-	-	-	-	-
Core Services	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	-	-	-	-	-
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	(212,784)
Other Legislative Transfers In/(Out)	-	-	-	-	15,933,214
Transfers	**-**	**(50,049)**	**41,416,928**	**41,366,879**	**15,720,430**
Estimated Impact on Fund Balance	**1,662,940**	**311**	**194,411,962**	**196,075,213**	**211,038,539**
Planned Use of Fund Balance					
UNT HEF used for Capital Expenses	-	-	1,800,000	1,800,000	1,800,000
UNT Dallas planned use of Fund Balance	-	-	-	-	1,774,169
UNT System Operations Support	-	-	-	-	2,393,103
Planned Use of Fund Balance	**-**	**-**	**1,800,000**	**1,800,000**	**5,967,272**

UNT SYSTEM

FISCAL YEAR 2017 UNT SYSTEM
REVENUE BREAKOUT BY FUND

University of North Texas System Consolidated

Fiscal Year 2017 Revenue Breakout by Current Funds

	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	40,162,301	189,161,932	-	-	229,324,233
Non-resident Undergrad Tuition	20,646,777	10,488,368	-	-	31,135,145
Other Undergrad Tuition	4,375,000	155,318	-	-	4,530,318
Waivers Undergrad Tuition	(12,665,055)	(161,530)	-	-	(12,826,585)
Gross Undergraduate Tuition	***52,519,023***	***199,644,088***	**-**	**-**	***252,163,111***
Resident Graduate Tuition	23,031,445	32,066,960	-	-	55,098,404
Non-resident Graduate Tuition	19,884,210	8,253,831	-	-	28,138,042
Other Graduate Tuition	150,000	3,382,676	-	-	3,532,676
Waivers Graduate Tuition	(5,862,004)	(1,508,207)	-	-	(7,370,211)
Gross Graduate Tuition	***37,203,650***	***42,195,261***	**-**	**-**	***79,398,911***
Fees - Instructional	496,500	22,479,067	-	-	22,975,566
Fees - Mandatory	-	72,114,948	17,446,391	-	89,561,340
Fees - Incidental	-	10,978,908	213,500	-	11,192,408
Waivers - Fees	(2,746)	(1,087,895)	(17,200)	-	(1,107,841)
Gross Fees	***493,754***	***104,485,028***	***17,642,691***	**-**	***122,621,472***
Disc & Allow-Tuition and Fee	(19,408,623)	(74,774,873)	(130,653)	(1,561)	(94,315,710)
Discount and Allowances	***(19,408,623)***	***(74,774,873)***	***(130,653)***	***(1,561)***	***(94,315,710)***
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	***70,807,804***	***271,549,504***	***17,512,038***	***(1,561)***	***359,867,785***
Athletics	-	10,394,283	-	-	10,394,283
Auxiliary Enterprises	-	1,558,194	69,179,841	-	70,738,035
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	262,285	25,972,733	2,370,113	2,600,000	31,205,131
Sales of Goods and Services	***262,285***	***37,925,210***	***71,549,954***	***2,600,000***	***112,337,448***
Federal Programs and Contracts	-	31,123,069	-	46,082,573	77,205,642
Federal Financial Aid	-	-	-	57,061,307	57,061,307
State Programs and Contracts	1,175,000	1,512,458	-	4,752,319	7,439,777
State Financial Aid	19,471,203	-	-	-	19,471,203
Other Grants and Contracts	-	33,234,492	-	12,187,381	45,421,873
Grants and Contracts	***20,646,203***	***65,870,019***	**-**	***120,083,581***	***206,599,803***
State Appropriations - General	219,727,275	-	-	-	219,727,275
State Appropriations - Additional	46,911,264	-	-	-	46,911,264
State Appropriations	***266,638,539***	**-**	**-**	**-**	***266,638,539***
Capital Appropriations - HEF	56,766,916	-	-	-	56,766,916
Capital Appropriations	***56,766,916***	**-**	**-**	**-**	***56,766,916***
Gross Professional Fees	-	63,980,026	-	-	63,980,026
Contractual Allowances and Discounts	-	(30,966,606)	-	-	(30,966,606)
Net Professional Fees	**-**	***33,013,420***	**-**	**-**	***33,013,420***
Gift Income	-	*3,861,637*	-	*9,396,994*	13,258,632
Investment Income	*120,011*	*3,920,215*	*41,671*	*1,165,000*	5,246,898
Other Revenue	*58,000*	*693,479*	*103,000*	-	854,479
Revenues	**415,299,759**	**416,833,484**	**89,206,662**	**133,244,014**	**1,054,583,919**

UNT Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY 2017 Budget

In the past year, the University of North Texas has accomplished several key initiatives that have helped the university to strategically grow enrollment and maintain operations. During the past year UNT has:

- Welcomed its largest freshman class to date in fall 2015 with a nearly 3% increase in enrollment
  Fall 2015 students included 30 National Merit Finalists, including 15 new finalists.
- Established four Research Institutes of Excellence that are pipeline for bringing UNT's research to industry and the marketplace
- Was named as one of the nation's 115 top-tier research universities, according to the latest Carnegie Classification
- Reorganized VP areas, hired new deans for colleges of Information and Music and made other critical leadership hires and appointments
- Launched new accounting/general ledger software and training
- Conducted successful SACSCOC visit for reaffirming accreditation
- Completed Rawlins Hall, opened the new University Union and began upgrades to the Science Research Building
- Launched UNT's New College at Frisco, an off-site instructional facility

The university has strengthened its recruiting and enrollment management operations to continue sustainable enrollment growth with a focus on increasing the quality, quantity and diversity of UNT's student population. The university is in the process of fully implementing Customer Relations Management (CRM) software to better recruit, enroll and retain students and has improved its financial aid awards process.

The base funding added in FY 2016 supported additional faculty, additional part-time faculty for summer school, and increased academic support staff including academic advisors. Significant operations accomplishments for FY 2016 included the completion of Rawlins Hall, the University Union opening and the acquisition of the 1500 I-35 property for UNT's new Collab Lab and other gateway properties.

UNT's strategic goals support its primary mission to be a student's pathway to a college degree and career success. With more than 37,000 students, UNT is not just one of the state's largest

public universities, it's also one of its biggest producers. UNT is one of the state's Top 5 universities for its number of graduates each year, graduating more than 8,500 students in the 2015-16 academic year. UNT consistently leads the North Texas region and ranks among the state's top universities for the number of doctoral degrees awarded annually. UNT helps power the North Texas region's workforce with well-educated, highly qualified graduates. Of its 393,000 alumni, 263,000 live in the Dallas-Fort Worth area.

UNT's FY 2017 budget reflects its commitment to strategic goals to:

- Continue strengthening the quality of academics, scholarship and research with a focus on increasing the number of top ranked programs and growing research funding
- Support student success with a focus on timely graduation and career placement
- Improve customer service and value
- Continue investing in faculty and staff to help develop their full potential

Operations will remain a priority in FY 2017 with dedicated funding for building and facilities improvements in key areas, property/land acquisition, and new buildings such as a new home for the College of Visual Arts and Design and new residence halls.

To improve the university's research, scholarship and reputation, the university is tackling core issues in FY 2017, which include recruiting and retaining high-quality faculty in strategic areas.

In FY 2017, UNT will begin transforming Sage Hall into a one-stop student support center to help strengthen the student experience and give students a strong, visible support hub.

The FY 2017 budget reflects UNT's strategic goals as UNT will continue to fulfill its mission of graduating leaders and being a strong partner and resource for communities and businesses.

Revenues

State Appropriations

Increased support from the 84th Texas Legislative session for the 2016-2017 biennium continues to help UNT to transform an increasingly first-generation college student population into the workforce leaders of tomorrow. For FY 2017 UNT will receive:

- $138.14 million in general revenue fund and allocations for employee benefits, which includes:
    - $3.23 million in research funding
    - $1.87 million in support of Texas Academy of Mathematics and Science
- $37.56 million in capital appropriation for Higher Education (HEF) funds, an increase of $12.52 million from FY 2016

Tuition and Fees

UNT's headcount enrollment is expected to increase by 2% in FY 2017, to 37,918 from FY 2016's fall enrollment of 37,175. With both headcount enrollment growth and increased semester credit hours, UNT anticipates net tuition and fees of $310.08 million in FY 2017, a budget increase of $48.13 million.

The estimated $48.13 million increase contains projected net tuition of $31.13 million and fee revenue of $17 million (Auxiliary fees recorded in Net Tuition and Fees were budgeted in Other Sales of Goods and Services in FY 2016). The increase of tuition and fees includes a 2% growth in semester credit hours and reflects the UNT System Board of Regent's approved 3.9% increase in the tuition rate for undergraduates. In addition, the growth includes an estimated 10% increase from FY 2016 forecasted actual over budget.

Undergraduates can choose between two tuition rates, a fixed rate plan and a traditional tuition plan. The rate for the Eagle Express Tuition Plan, the fixed rate plan, increases total academic cost by 3.9% for each entering class and is locked in for four years. For Fall 2015, 6,398 students had opted into the Eagle Express plan. The traditional plan increases total academic cost by 3.9% per year over a four-year period that started in Fall 2014. The FY 2017 net tuition and fees increase includes the impacts of the Eagle Express cohorts of FY 2015, FY 2016 and upcoming FY 2017, and the traditional tuition plan.

Expenses

Faculty and Staff Salaries and Wages

UNT is continually reviewing areas to address career progression and compensation issues to maintain a supportive environment for staff and faculty members. In FY 2016, UNT provided 2.5% for merit raises in recognition of outstanding faculty and staff members.

In FY 2016 the university hired more part-time and summer faculty to expand summer school enrollment and offerings while hiring more advising, financial aid, and academic support staff to provide better support to students. The university also addressed faculty equity issues in FY 2016 and continued working on its staff job evaluation and grading project to review staff job titles, job progression and market competitive compensation.

In FY 2017 the university will focus on core issues with strategic funding including:

- $8.55 million in new funding allocated for Academic Affairs
    - $2.17 million for faculty salaries including opportunity hires and high impact positions
    - $2.0 million for UNT's New College at Frisco operational and instructional expenses
    - $1.53 million for international academic efforts including study abroad and international student recruitment
    - $1.48 million for academic support staff salaries including $747,500 dedicated specifically for academic advisors
    - $700,000 for Career Connect, UNT's Quality Enhancement Plan (QEP)

- $544,000 for Toulouse Graduate School for additional graduate tuition benefits

- $4.84 million (3%) merit pool for faculty and staff, of which $2.4 million is centrally funded, to be awarded effective March 1, 2017 after verification of fall enrollment and preliminary estimates for future state general revenue from the 85th Legislative Session.

FTE Categories	FY 2016 Budget	FY 2017 Budget	% Change
Administrators	62.0	64.0	3.2%
Faculty	1668.0	1682.0	0.8%
Other Staff	3616.0	3634.0	0.5%
Total FTE	5346.0	5380.0	0.6%

Benefits

UNT has budgeted $4.16 million in additional benefit expenses for FY 2017, or an increase of 5.58%. Staffing increases in faculty and staff support and increases for insurance have resulted in the increase in benefits expenditures.

Other Strategic Funding

Dedicated funding for strategic goals for FY 2017 also includes increased funding for:

- $3.35 million unallocated to improve net financial position
- $3.0 million for salary contingency reserves for new federal regulations for FLSA and the staff job evaluation and grading project
- $2.3 million for Athletics
- $850,000 for Marketing
- $446,000 for Enrollment Management
- $360,000 for Advancement and Alumni Relations

Reserves and Capital Expenditures

In FY 2016, UNT was authorized to issue Tuition Revenue Bonds of $70 million to begin building a new home for the College of Visual Arts and Design. FY 2017 will include $20.2 million for the start of that construction.

Other plant increases for FY 2017 include:

- $45.63 million from Revenue Financing System (RFS) bonds for plant and facilities
  - $18 million for new residence halls
  - $7.0 million for general academic building mechanical, electronical, plumbing (MEP) upgrades
  - $9.5 million for 1500 I-35 building

- $2.0 million for anticipated land purchases
- $2.0 million for Discovery Park BioMedical Engineering Addition
- $2.2 million for new classroom building

- $16.05 million from HEF ($14.25 is current HEF and $1.80 is HEF reserves) for plant and facilities
  - $3.4 million Willis Library mechanical, electronical, plumbing (MEP)
  - $3.0 million Life Science Lab upgrade
  - $3.0 million Sycamore renovation
  - $3.2 million Wooten Hall code upgrade and MEP
  - $1.6 million Sage Hall Academic Success Center
  - $1.5 million land acquisitions
- $15.53 million from Auxiliary reserves for plant and facilities
  - $7.48 million Kerr Hall Kitchen and Dining Renovation
  - $4.95 million Fouts Field Demolition
  - $1.60 million Track and Field Stadium and Sports Fields
  - $1.50 million Kerr Hall Air Handler replacement phase 1

Strategic Impacts

The FY 2017 budget reflects UNT's strategic priorities and a continued strong investment in its core mission as a major public research university deeply committed to advancing educational excellence and preparing students to become thoughtful, engaged citizens of the world. Comprehensive plans are underway for the upcoming Legislative Appropriations Request along with continued strategic alignment of resources for FY 2018 and beyond.

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FISCAL YEAR 2017 UNT
BUDGET FOR REVENUES, EXPENSES & OTHER CHANGES IN FUND BALANCES

University of North Texas

Revenues, Expenses and Other Changes in Fund Balances

All Funds	FY 2016 Budget	FY 2017 Budget	Variance	Variance %
Income/Funding Sources				
Tuition & Fees - Net	261,946,581	310,080,846	48,134,265	18.4%
Sales of Goods and Services	104,825,837	94,527,606	(10,298,231)	-9.8%
Grant & Contracts (Federal & State)	97,909,404	105,016,131	7,106,727	7.3%
State Appropriations	137,978,512	138,138,031	159,519	0.1%
Capital Appropriations - HEF	25,041,370	37,562,056	12,520,686	50.0%
Net Professional Fees	1,667,790	-	(1,667,790)	-100.0%
Gift Income	11,111,000	8,461,637	(2,649,363)	-23.8%
Investment Income	4,416,000	2,976,468	(1,439,532)	-32.6%
Other Revenue	2,667,685	879,817	(1,787,868)	-67.0%
New Issuance of Debt	28,267,467	123,800,000	95,532,533	338.0%
Total	**$ 675,831,646**	**$ 821,442,592**	**$ 145,610,946**	**21.5%**
Expenditures				
Personnel Costs	353,658,221	380,164,591	26,506,370	7.5%
Supplies and Other	89,930,324	101,378,720	11,448,396	12.7%
Travel	7,926,164	8,125,277	199,113	2.5%
Purchased Services	8,379,744	15,903,202	7,523,458	89.8%
Scholarships, Exemptions, and Financial Aid	69,682,082	67,768,088	(1,913,994)	-2.7%
Debt Service Principal	26,290,279	24,940,248	(1,350,031)	-5.1%
Capital Outlay	75,048,897	124,604,712	49,555,815	66.0%
Federal and State Pass-Through Expense	(37,302)	230,034	267,336	-716.7%
Interest Expense and Fiscal Charges	11,993,371	19,282,631	7,289,260	60.8%
Total	**$ 642,871,780**	**$ 742,397,503**	**$ 99,525,723**	**15.5%**
Excess Income Over Expenditures	**$ 32,959,866**	**$ 79,045,089**	**$ 46,085,223**	**139.8%**
Other Revenues, Expenses, Gains, Losses & Transfers				
Transfers Between UNTS Components				
Transfers In/(Out)	(45,053,126)	(38,808,349)	6,244,777	13.9%
Other Transfers				
Other Legislative Transfers In/(Out)	187,402	5,459,745	5,272,343	2813.4%
Total Other Revenue, Expenses, and Transfers	**$ (44,865,724)**	**$ (33,348,604)**	**$ 11,517,120**	**25.7%**
Budget Margin (Deficit)	**$ (11,905,858)**	**$ 45,696,485**	**$ 57,602,343**	
Less: Plant Funds	**$ (18,826,999)**	**$ 34,267,206**	**$ 53,094,205**	
Estimated Impact on Fund Balances Exclusive of Plant Funds	**$ 6,921,141**	**$ 11,429,279**	**$ 4,508,138**	**65.1%**
Planned Use of Fund Balances	**$ 20,302,000**	**$ 1,800,000**	**$ (18,502,000)**	**91.1%**

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FISCAL YEAR 2017 UNT

BUDGET DETAIL BY FUND GROUP – CURRENT FUNDS

University of North Texas

Fiscal Year 2017 Budget Detail by Fund Group

	Current Funds				
	Educational & General	**Designated Operating**	**Auxiliary**	**Restricted Expendable**	**Current Funds**
REVENUES					
Net Tuition and Fees	53,282,963	238,887,406	17,512,038	(1,561)	309,680,846
Sales of Goods and Services	262,285	22,740,009	68,925,313	2,600,000	94,527,606
Grants and Contracts	19,471,203	1,512,458	-	84,032,470	105,016,131
State Appropriations	138,138,031	-	-	-	138,138,031
Capital Appropriations	37,562,056	-	-	-	37,562,056
Net Professional Fees	-	-	-	-	-
Gift Income	-	3,861,637	-	3,500,000	7,361,637
Investment Income	92,270	1,912,380	41,671	-	2,046,322
Other Revenue	58,000	598,817	103,000	-	759,817
New Issuance of Debt	-	-	-	-	-
Revenues	**248,866,808**	**269,512,708**	**86,582,021**	**90,130,909**	**695,092,446**
EXPENDITURES					
Salaries - Faculty	92,370,320	37,438,713	-	4,781,066	134,590,099
Salaries - Staff	54,205,574	57,277,537	18,045,487	7,125,414	136,654,012
Wages and Other Compensation	1,731,587	20,551,847	5,513,152	2,449,217	30,245,804
Benefits and Other Payroll-Related Costs	42,100,797	27,203,525	6,739,776	2,630,578	78,674,676
Cost of Goods Sold	-	808,887	8,003,446	14	8,812,347
Professional Fees and Services	45,641	5,979,313	5,799,862	3,670,385	15,495,202
Travel	3,000	7,030,606	157,968	933,703	8,125,277
Materials and Supplies	6,305,703	34,262,633	5,373,895	1,866,896	47,809,127
Communication and Utilities	17,004	2,965,542	4,833,358	38,390	7,854,294
Repairs and Maintenance	1,207,902	5,284,149	2,978,981	153,322	9,624,354
Rentals and Leases	1,042,322	6,801,103	1,316,302	205,746	9,365,473
Printing and Reproduction	12,518	2,997,032	374,091	74,093	3,457,734
Debt Service - Principal	9,418,248	7,315,295	8,206,705	-	24,940,248
Debt Service - Interest	3,453,076	6,410,320	9,419,235	-	19,282,631
Capital Expenditures	8,995,241	2,419,668	86,736	1,152,692	12,654,337
Federal and State Pass-Through Expense	-	-	-	230,034	230,034
Scholarships, Exemptions & Financial Aid	10,885,252	(3,675,184)	713,459	59,844,561	67,768,088
Internal Income	-	(6,995,130)	(1,303,989)	-	(8,299,119)
Other Expenditures	151,994	14,631,202	2,539,966	5,381,614	22,704,777
Expenditures	**231,946,179**	**228,707,059**	**78,798,432**	**90,537,725**	**629,989,395**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	(22,380,375)	1,356,362	(1,367,911)	406,816	(21,985,108)
Transfers Between UNTS Components:					
Shared Services	-	(23,938,020)	-	-	(23,938,020)
Core Services	-	(14,847,244)	-	-	(14,847,244)
Other Inter-Unit Transfers In/(Out)	-	(23,085)	-	-	(23,085)
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Other Legislative Transfers In/(Out)	5,459,745	-	-	-	5,459,745
Transfers	**(16,920,630)**	**(37,451,987)**	**(1,367,911)**	**406,816**	**(55,333,712)**
Estimated Impact on Fund Balance	**-**	**3,353,661**	**6,415,678**	**-**	**9,769,339**
Planned Use of Fund Balance					
HEF Carryforward used for Capital Expenses	-	-	-	-	-
Planned Use of Fund Balance	**-**	**-**	**-**	**-**	**-**

FISCAL YEAR 2017 UNT

BUDGET DETAIL BY FUND GROUP – NON-CURRENT FUNDS

University of North Texas

Fiscal Year 2017 Budget Detail by Fund Group (Continued...)

	Non-Current Funds				*FY17*
	Endowment Funds	**Loan Funds**	**Plant and Debt**	**Non-Current**	**All Funds**
REVENUES					
Net Tuition and Fees	-	400,000	-	400,000	310,080,846
Sales of Goods and Services	-	-	-	-	94,527,606
Grants and Contracts	-	-	-	-	105,016,131
State Appropriations	-	-	-	-	138,138,031
Capital Appropriations	-	-	-	-	37,562,056
Net Professional Fees	-	-	-	-	-
Gift Income	1,100,000	-	-	1,100,000	8,461,637
Investment Income	892,940	-	37,206	930,146	2,976,468
Other Revenue	75,000	-	-	120,000	879,817
New Issuance of Debt	-	-	123,800,000	123,800,000	123,800,000
Revenues	**2,067,940**	**445,000**	**123,837,206**	**126,350,146**	**821,442,592**
EXPENDITURES					
Salaries - Faculty	-	-	-	-	134,590,099
Salaries - Staff	-	-	-	-	136,654,012
Wages and Other Compensation	-	-	-	-	30,245,804
Benefits and Other Payroll-Related Costs	-	-	-	-	78,674,676
Cost of Goods Sold	-	-	-	-	8,812,347
Professional Fees and Services	408,000	-	-	408,000	15,903,202
Travel	-	-	-	-	8,125,277
Materials and Supplies	-	-	-	-	47,809,127
Communication and Utilities	-	-	-	-	7,854,294
Repairs and Maintenance	-	-	-	-	9,624,354
Rentals and Leases	-	-	-	-	9,365,473
Printing and Reproduction	-	-	-	-	3,457,734
Debt Service - Principal	-	-	-	-	24,940,248
Debt Service - Interest	-	-	-	-	19,282,631
Capital Expenditures	-	-	111,950,375	111,950,375	124,604,712
Federal and State Pass-Through Expense	-	-	-	-	230,034
Scholarships, Exemptions & Financial Aid	-	-	-	-	67,768,088
Internal Income	-	-	(395,267)	(395,267)	(8,694,386)
Other Expenditures	-	445,000	-	445,000	23,149,777
Expenditures	**408,000**	**445,000**	**111,555,108**	**112,408,108**	**742,397,503**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	-	21,985,108	21,985,108	-
Transfers Between UNTS Components:					
Shared Services	-	-	-	-	(23,938,020)
Core Services	-	-	-	-	(14,847,244)
Other Inter-Unit Transfers In/(Out)	-	-	-	-	(23,085)
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Other Legislative Transfers In/(Out)	-	-	-	-	5,459,745
Transfers	**-**	**-**	**21,985,108**	**21,985,108**	**(33,348,604)**
Estimated Impact on Fund Balance	**1,659,940**	**-**	**34,267,206**	**35,927,146**	**45,696,485**
Planned Use of Fund Balance					
HEF Carryforward used for Capital Expenses	-	-	1,800,000	1,800,000	1,800,000
Planned Use of Fund Balance	**-**	**-**	**1,800,000**	**1,800,000**	**1,800,000**

FISCAL YEAR 2017 UNT
REVENUE BREAKOUT BY FUND

University of North Texas

Fiscal Year 2017 - Revenue Breakout by Current Funds

	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	37,539,261	178,681,649	-	-	216,220,910
Non-resident Undergrad Tuition	20,646,777	10,488,368	-	-	31,135,145
Other Undergrad Tuition	4,375,000	155,318	-	-	4,530,318
Waivers Undergrad Tuition	(12,665,055)	(161,530)	-	-	(12,826,585)
Gross Undergraduate Tuition	***49,895,983***	***189,163,805***	***-***	***-***	***239,059,788***
Resident Graduate Tuition	7,750,782	17,434,976	-	-	25,185,758
Non-resident Graduate Tuition	17,852,275	7,395,007	-	-	25,247,282
Other Graduate Tuition	150,000	3,382,676	-	-	3,532,676
Waivers Graduate Tuition	(4,434,945)	(40,434)	-	-	(4,475,379)
Gross Graduate Tuition	***21,318,112***	***28,172,225***	***-***	***-***	***49,490,337***
Fees - Instructional	474,290	19,637,067	-	-	20,111,356
Fees - Mandatory	-	67,533,055	17,446,391	-	84,979,447
Fees - Incidental	-	8,096,365	213,500	-	8,309,865
Waivers - Fees	-	(47,665)	(17,200)	-	(64,865)
Gross Fees	***474,290***	***95,218,823***	***17,642,691***	***-***	***113,335,803***
Disc & Allow-Tuition and Fee	(18,405,422)	(73,667,446)	(130,653)	(1,561)	(92,205,082)
Discount and Allowances	***(18,405,422)***	***(73,667,446)***	***(130,653)***	***(1,561)***	***(92,205,082)***
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	***53,282,963***	***238,887,406***	***17,512,038***	***(1,561)***	***309,680,846***
Athletics	-	10,394,283	-	-	10,394,283
Auxiliary Enterprises	-	1,518,194	66,555,200	-	68,073,394
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	262,285	10,827,532	2,370,113	2,600,000	16,059,930
Sales of Goods and Services	***262,285***	***22,740,009***	***68,925,313***	***2,600,000***	***94,527,606***
Federal Programs and Contracts	-	-	-	24,132,844	24,132,844
Federal Financial Aid	-	-	-	51,957,339	51,957,339
State Programs and Contracts	-	1,512,458	-	2,059,596	3,572,054
State Financial Aid	19,471,203	-	-	-	19,471,203
Other Grants and Contracts	-	-	-	5,882,691	5,882,691
Grants and Contracts	***19,471,203***	***1,512,458***	***-***	***84,032,470***	***105,016,131***
State Appropriations - General	109,227,429	-	-	-	109,227,429
State Appropriations - Additional	28,910,602	-	-	-	28,910,602
State Appropriations	***138,138,031***	***-***	***-***	***-***	***138,138,031***
Capital Appropriations - HEF	37,562,056	-	-	-	37,562,056
Capital Appropriations	***37,562,056***	***-***	***-***	***-***	***37,562,056***
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
Net Professional Fees	***-***	***-***	***-***	***-***	***-***
Gift Income	*-*	*3,861,637*	*-*	*3,500,000*	7,361,637
Investment Income	*92,270*	*1,912,380*	*41,671*	*-*	2,046,322
Other Revenue	*58,000*	*598,817*	*103,000*	*-*	759,817
Revenues	**248,866,808**	**269,512,708**	**86,582,021**	**90,130,909**	**695,092,446**

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FISCAL YEAR 2017 UNT
CURRENT FUNDS BY QUARTER

University of North Texas
Fiscal Year 2017 - Current Funds by Quarter

	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Tuition and Fees	261,533,838	276,082,660	305,899,112	309,680,846
Sales of Goods and Services	38,167,081	73,133,708	80,937,569	94,527,606
Grants and Contracts	5,841,730	55,717,478	64,662,897	105,016,131
State Appropriations	117,377,032	124,280,639	129,609,442	138,138,031
Capital Appropriations-HEF	37,562,056	37,562,056	37,562,056	37,562,056
Net Professional Fees	-	-	-	-
Gift Income	1,472,327	3,312,737	5,153,146	7,361,637
Investment Income	352,531	1,307,688	1,639,585	2,046,322
Other Revenue	189,954	379,908	569,862	759,817
New Issuance of Debt	-	-	-	-
Total Revenue	**$ 462,496,550**	**$ 571,776,874**	**$ 626,033,669**	**$ 695,092,446**
Expenditures				
Salaries - Faculty	41,144,278	82,332,659	123,514,594	134,590,099
Salaries - Staff	38,001,420	76,032,361	113,644,082	136,654,012
Wages and Other Compensation	8,300,479	15,481,698	23,879,449	30,245,804
Benefits and Other Payroll-Related Costs	17,796,958	37,541,295	56,968,529	78,674,676
Cost of Goods Sold	2,738,049	4,453,970	6,524,025	8,812,347
Professional Fees and Services	3,706,664	7,756,207	11,092,175	15,495,202
Travel	1,830,367	3,562,719	5,939,658	8,125,277
Materials and Supplies	9,523,102	20,099,238	30,972,689	47,809,127
Communication and Utilities	1,241,756	2,769,671	4,722,680	7,854,294
Repairs and Maintenance	2,023,780	4,320,521	6,559,946	9,624,354
Rentals and Leases	2,082,744	3,741,604	5,681,884	9,365,473
Printing and Reproduction	727,689	1,408,299	2,234,581	3,457,734
Debt Service - Principal	6,235,062	12,470,124	18,705,186	24,940,248
Debt Service - Interest	4,820,658	9,641,316	14,461,974	19,282,631
Capital Expenditures	3,929,636	7,982,907	10,747,784	12,654,337
Federal and State Pass-Through Expense	230,034	230,034	230,034	230,034
Scholarships, Exemptions, and Financial Aid	31,173,320	61,668,960	65,735,045	67,768,088
Internal Income	(2,074,780)	(4,149,560)	(6,224,339)	(8,299,119)
Other Expenditures	6,228,482	10,503,130	15,525,807	22,704,777
Total Expenditures	**$ 179,659,701**	**$ 357,847,153**	**$ 510,915,783**	**$ 629,989,395**
Transfers				
Intra-campus Transfers Between Funds:				
Inter-Fund Transfer In/(Out)	(21,985,108)	(21,985,108)	(21,985,108)	(21,985,108)
Transfers Between UNTS Components:				
Shared Services	(5,984,505)	(11,969,010)	(17,953,515)	(23,938,020)
Core Services	(3,711,811)	(7,423,622)	(11,135,433)	(14,847,244)
Other Inter-Unit Transfers In/(Out)	(5,771)	(11,543)	(17,314)	(23,085)
Other Transfers:				
Transfer to Other State Agencies In/(Out)	-	-	-	-
Other Legislative Transfers In/(Out)	45,546	5,459,745	5,459,745	5,459,745
Total Transfers	**$ (31,641,649)**	**$ (35,929,538)**	**$ (45,631,625)**	**$ (55,333,712)**

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UNT | HEALTH SCIENCE CENTER

UNT Health Science Center Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY 2017 Budget

UNTHSC is committed to creating solutions for a healthier community by transforming lives in order to improve the lives of others. To achieve this end, UNTHSC's budget is aligned with the FY 2017 Strategic Plan, which includes four broad strategy areas include:

- Learning and Discovery
- Quality Experiences for Lifetime Success
- People and Teamwork
- Sustainable Growth, Finance and Resources

As part of the transformation to a high-performing health science center – the key objective to learning and discovery – the institution continues to expand some of its most recent innovative initiatives including: enrolling the UNT System College of Pharmacy's fourth cohort of students; furthering the Fort Worth M.D. School's accreditation; and advancing the Institute for Patient Safety & Preventable Harm's mission by creating patient safety projects, providing community education programs and offering grant funding opportunities.

In an effort to be recognized as one of the "Great Places to Work" in the U.S., UNTHSC has focused on the development of values-based leadership programs. After implementing Leadership 125, followed by HSC Fellows, the Inspire Program was developed to strengthen leadership skills by creating a sustainable leadership culture, inspiring members to perform at higher levels, and modeling leadership behaviors to align with our Values.

Furthermore, in response to a University-wide survey showing the desire for onsite childcare, a day care center, which will adhere to the standards of the National Association for the Education of Young Children, has been approved. As a result, an existing facility is scheduled for renovation in FY 2017 with plans to open in the fall of 2017.

To strengthen UNTHSC's position for long-term viability, the institution has incorporated continuous improvement as part of the planning and management initiatives. New positions will be created to further this effort. Additionally, UNTHSC is making strides in philanthropy, by reaching donors who have expressed increased interest. Moreover, funds have been set aside to allow flexibility in support of strategic projects as they emerge.

In addition to the construction of the Interdisciplinary Research Building, which was approved in FY 2016, subject to BOR approval the institution will begin new construction on an existing parking garage by adding a level. The institution will also be acquiring two properties, if

approved by the BOR, one located in the medical district and one located in south Fort Worth to house a new clinic.

Revenues

Overall, UNTHSC expects to generate $295.7 million in revenue over the next fiscal year, excluding revenue from bond proceeds and commercial paper issuances. This represents a net increase of $9.4 million (3%) from FY 2016. The increase is primarily attributable to additional Higher Education Funds (HEF) appropriated by the Texas Legislature in the second year of the biennium, tuition and fees income via enrolling the fourth cohort of students in the UNT System College of Pharmacy, and gift income to support the startup of the UNTHSC/TCU Medical School.

As part of the capital plan, UNTHSC has begun the process of acquiring properties 1) on which to build a new medical clinic, and 2) to secure a strategically-located facility in the Hospital District. Additionally, the institution will begin construction on the Interdisciplinary Research Building and subject to BOR approval, an existing parking garage. In order to finance these initiatives, debt financing of $95.3 million, consisting of bond proceeds and commercial paper (CP) issuances, have been included in the FY 2017 budget.

State Appropriations
State appropriations, including HEF, reflect an increase of $6.2 million (6%) from the FY 2016 budget. This change is attributable to additional HEF appropriations and State-paid benefits.

Tuition and Fees
As a result of the increased enrollment by over 100 in the UNT System College of Pharmacy, net tuition and fees are expected to increase by $1.1 million (4%) from the FY 2016 budget. Since this increase is specifically attributable to enrollment growth in this program, historical data was used to extrapolate the increase in tuition and fees.

Grants and Contracts, Professional Fees
Grants and contracts are expected to decrease from the FY 2016 budget by $18 million (-16%), which, in turn, will be offset by an increase to professional fees by the same amount. This is attributable to a change to the original joint, clinical enterprise model with JPS Health Network, known as “Acclaim”, such that a lower level of health care services is expected to be contracted, while billings for professional fees are expected to increase.

Gift Income
Gift income reflects an increase of $1.3 million (37%) from the FY 2016 budget resulting from local community support of the UNTHSC/TCU Medical School.

Expenses

Total expenditures are estimated at $263.4 million over the next fiscal year, excluding capitalized expenditures and debt service principal payments. This represents a net increase of $4.8 million (2%) from FY 2016. The increase is primarily attributable to professional fees and services related to the medical services provided by Correctional Medicine, debt service interest payments mostly pertaining to new Tuition Revenue Bonds (TRB) issuances, and scholarship and financial aid expenditures which were impacted by a change in reporting methodology that led to the underestimating of expenditures in the prior year.

Personnel Costs

Personnel costs represent 67% of the UNTHSC expenditure budget. Overall, UNTHSC is projecting a net decrease of $0.8 million (less than 1%) from the FY 2016 budget driven by a restructure to the medical practice plan. This change was needed to improve the efficiencies of the clinical model and has resulted in the reduction of clinical faculty needs, and, thereby, a decrease in faculty salaries. This expense reduction is being offset by an increase to staff salaries for annualized merit increases and continued hiring for the Texas Missing Persons and Human Identification and the Institute for Patient Safety and Preventable Harm programs.

Furthermore, benefits reflect an increase of $1.2 million (4%) from the FY 2016 budget due to an increase in State funding for higher education group insurance benefits and benefits associated with a higher level of grant activity, as well as staffing needs for the UNTHSC/TCU Medical School. Finally, wages and other compensation reflect a decrease of $1.1 million (10%) from the FY 2016 budget, as no merit programs were budgeted.

FTE Categories	FY 2016 Budget	FY 2017 Budget	% Change
Administrators	29.0	27.5	-5.2%
Faculty	465.0	434.0	-6.7%
Other Staff	1237.0	968.0	-21.7%
Total FTE	1731.0	1429.5	-17.4%

Professional Fees and Services

Professional fees and services are expected to increase by $3.4 million (9%) from the FY 2016 budget as medical services provided to incarcerated patients are projected to expand.

Materials and Supplies

Materials and supplies are expected to decrease by $1.1 million (8%) from the FY 2016 budget as expenditures are shifted to the JPS Health Network due to the restructure of the medical practice plan.

Debt Service - Interest

Interest from debt service is expected to increase by $2.0 million (70%) from the FY 2016 budget, which is attributable to the issuance of $80 million in Tuition Revenue Bonds (TRB) and $13.9 million in Revenue Financing System (RFS) bonds.

Scholarships, Exemptions and Financial Aid
Scholarships and financial aid are expected to increase by $3.1 million (154%) from the FY 2016 budget, due to a change in reporting methodology, including the reclassification of expenditures through the Financial Transformation Project, which caused the underestimation of expenditures in the prior year.

Transfers
Net transfers include UNTHSC's portion of the shared UNT System costs budgeted as a transfer-out at $9.4 million – excluding $0.3 million in HEF, which will be paid directly by UNTHSC for UNT System's capital-related expenditures — coupled with a legislative transfer-in of $6.2 million in TRBs to support the debt service payments for the construction of the Interdisciplinary Research Building.

Reserves and Capital Expenditures

Capital Expenditures
As part of the capital plan, UNTHSC will issue bonds and commercial paper (CP) for both new endeavors and previously-approved projects.

New projects include:

- Property acquisition: May Street – land with building ($2.8 million-RFS)
- Property acquisition: Seminary
    - Land ($0.5 million-RFS)
    - Construction of medical clinic ($1.0 million-CP)
- East Parking Garage Renovation – level added to existing structure ($0.4 million-CP)

Previously-approved projects include:

- Professional Building Renovation ($5 million-RFS)
- Interdisciplinary Research Building ($80 million-TRB)
- Ambulatory Surgical Center Purchase ($5.6 million-RFS)

UNT HEALTH SCIENCE CENTER

FISCAL YEAR 2017 UNT HEALTH SCIENCE CENTER
BUDGET FOR REVENUES, EXPENSES & OTHER CHANGES IN FUND BALANCES

University of North Texas Health Science Center

Revenues, Expenses and Other Changes in Fund Balances

All Funds	FY 2016 Budget	FY 2017 Budget	Variance	Variance %
Income/Funding Sources				
Tuition & Fees - Net	28,559,192	29,642,154	1,082,962	3.8%
Sales of Goods and Services	1,927,052	15,715,337	13,788,285	715.5%
Grant & Contracts (Federal & State)	112,755,340	94,754,040	(18,001,300)	-16.0%
State Appropriations	97,077,189	97,544,669	467,480	0.5%
Capital Appropriations - HEF	11,394,570	17,091,856	5,697,286	50.0%
Net Professional Fees	14,628,628	33,013,420	18,384,792	125.7%
Gift Income	3,549,838	4,879,994	1,330,156	37.5%
Investment Income	3,814,608	2,998,587	(816,021)	-21.4%
Other Revenue	12,854,702	94,973	(12,759,729)	-99.3%
New Issuance of Debt	21,632,794	95,308,423	73,675,629	340.6%
Total	**$ 308,193,913**	**$ 391,043,453**	**$ 82,849,540**	**26.9%**
Expenditures				
Personnel Costs	177,345,832	176,504,068	(841,764)	-0.5%
Supplies and Other	32,410,778	30,619,900	(1,790,878)	-5.5%
Travel	2,809,189	2,337,015	(472,174)	-16.8%
Purchased Services	36,045,011	39,465,624	3,420,613	9.5%
Scholarships, Exemptions & Financial Aid	2,008,886	5,103,243	3,094,357	154.0%
Debt Service Principal	6,555,000	12,328,399	5,773,399	88.1%
Capital Outlay	23,063,384	24,248,357	1,184,973	5.1%
Federal and State Pass-Through Expense	193,480	-	(193,480)	-100.0%
Interest Expense and Fiscal Charges	2,806,915	4,772,770	1,965,855	70.0%
Total	**$ 283,238,475**	**$ 295,379,376**	**$ 12,140,901**	**4.3%**
Excess Income Over Expenditures	**$ 24,955,438**	**$ 95,664,077**	**$ 70,708,639**	**283.3%**
Other Revenues, Expenses, Gains, Losses & Transfers				
Transfers Between UNTS Components				
Transfers In/Out	(6,216,330)	(3,625,427)	2,590,903	41.7%
Other Transfers				
Other Legislative Transfers In/(Out)	(4,423,968)	397,675	4,821,643	109.0%
Total Other Revenue, Expenses, and Transfers	**$ (10,640,298)**	**$ (3,227,752)**	**$ 7,412,546**	**69.7%**
Budget Margin (Deficit)	**$ 14,315,140**	**$ 92,436,325**	**$ 78,121,185**	
Less: Plant Funds	**$ 8,349,364**	**$ 83,074,756**	**$ 74,725,392**	
Estimated Impact on Fund Balances Exclusive of Plant Funds	**$ 5,965,776**	**$ 9,361,569**	**$ 3,395,793**	**56.9%**
Planned Use of Fund Balances	**$ -**	**$ -**	**$ -**	**0.0%**

UNT HEALTH SCIENCE CENTER

FISCAL YEAR 2017 UNT HEALTH SCIENCE CENTER
BUDGET DETAIL BY FUND GROUP – CURRENT FUNDS

University of North Texas Health Science Center

Fiscal Year 2017 Budget Detail by Fund Group

	Current Funds				
	Educational & General	**Designated Operating**	**Auxiliary**	**Restricted Expendable**	**Current Funds**
REVENUES					
Net Tuition and Fees	11,136,953	18,505,201	-	-	29,642,154
Sales of Goods and Services	-	15,145,201	570,136	-	15,715,337
Grants and Contracts	1,175,000	64,357,561	-	29,171,430	94,703,991
State Appropriations	97,544,669	-	-	-	97,544,669
Capital Appropriations	17,091,856	-	-	-	17,091,856
Net Professional Fees	-	33,013,420	-	-	33,013,420
Gift Income	-	-	-	4,879,994	4,879,994
Investment Income	27,741	1,805,846	-	1,165,000	2,998,587
Other Revenue	-	94,662	-	-	94,662
New Issuance of Debt	-	-	-	-	-
Revenues	**126,976,219**	**132,921,891**	**570,136**	**35,216,424**	**295,684,670**
EXPENDITURES					
Salaries - Faculty	29,350,438	37,967,025	-	6,175,153	73,492,616
Salaries - Staff	33,824,713	18,676,630	344,774	8,046,427	60,892,544
Wages and Other Compensation	4,527,997	3,672,032	35,675	1,033,789	9,269,493
Benefits and Other Payroll-Related Costs	18,001,870	11,165,288	82,879	3,599,377	32,849,414
Cost of Goods Sold	-	18,613	-	5,569	24,182
Professional Fees and Services	1,494,077	33,497,627	21,667	4,452,252	39,465,623
Travel	-	1,761,580	-	575,435	2,337,015
Materials and Supplies	1,909,493	8,524,642	43,344	2,891,956	13,369,435
Communication and Utilities	156,241	2,429,366	5,759	146,212	2,737,578
Repairs and Maintenance	2,184,423	2,121,441	17,095	151,826	4,474,785
Rentals and Leases	69,250	3,144,408	-	60,386	3,274,044
Printing and Reproduction	169,063	277,870	4,147	206,137	657,217
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	4,772,770	-	-	-	4,772,770
Capital Expenditures	2,373,361	1,881,790	5,933	300,186	4,561,270
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships, Exemptions, & Financial Aid	1,731,178	1,773,145	-	1,598,920	5,103,243
Internal Income	-	-	-	-	-
Other Expenditures	961,130	3,968,870	8,863	1,143,798	6,082,661
Expenditures	**101,526,004**	**130,880,327**	**570,136**	**30,387,423**	**263,363,890**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	(19,781,820)	4,879,050	-	(4,829,001)	(19,731,771)
Transfers Between UNTS Components:					
Shared Services	-	(65,321)	-	-	(65,321)
Core Services	-	(3,560,106)	-	-	(3,560,106)
Other Inter-Unit Transfers In/(Out)	-	-	-	-	-
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Other Legislative Transfers In/(Out)	397,675	-	-	-	397,675
Transfers	**(19,384,145)**	**1,253,623**	**-**	**(4,829,001)**	**(22,959,523)**
Estimated Impact on Fund Balance	**6,066,070**	**3,295,186**	**-**	**-**	**9,361,256**
Planned Use of Fund Balance					
	-	**-**	**-**	**-**	**-**

UNT HEALTH SCIENCE CENTER

FISCAL YEAR 2017 UNT HEALTH SCIENCE CENTER
BUDGET DETAIL BY FUND GROUP – NON-CURRENT FUNDS

University of North Texas Health Science Center

Fiscal Year 2017 Budget Detail by Fund Group (Continued...)

	Non-Current Funds				*FY17*
	Endowment Funds	**Loan Funds**	**Plant and Debt**	**Non-Current**	**All Funds**
REVENUES					
Net Tuition and Fees	-	-	-	-	29,642,154
Sales of Goods and Services	-	-	-	-	15,715,337
Grants and Contracts	-	50,049	-	50,049	94,754,040
State Appropriations	-	-	-	-	97,544,669
Capital Appropriations	-	-	-	-	17,091,856
Net Professional Fees	-	-	-	-	33,013,420
Gift Income	-	-	-	-	4,879,994
Investment Income	-	-	-	-	2,998,587
Other Revenue	-	311	-	311	94,973
New Issuance of Debt	-	-	95,308,423	95,308,423	95,308,423
Revenues	**-**	**50,360**	**95,308,423**	**95,358,783**	**391,043,453**
EXPENDITURES					
Salaries - Faculty	-	-	-	-	73,492,616
Salaries - Staff	-	-	-	-	60,892,544
Wages and Other Compensation	-	-	-	-	9,269,494
Benefits and Other Payroll-Related Costs	-	-	-	-	32,849,414
Cost of Goods Sold	-	-	-	-	24,182
Professional Fees and Services	-	-	-	-	39,465,624
Travel	-	-	-	-	2,337,015
Materials and Supplies	-	-	-	-	13,369,434
Communication and Utilities	-	-	-	-	2,737,578
Repairs and Maintenance	-	-	-	-	4,474,785
Rentals and Leases	-	-	-	-	3,274,044
Printing and Reproduction	-	-	-	-	657,216
Debt Service - Principal	-	-	12,328,399	12,328,399	12,328,399
Debt Service - Interest	-	-	-	-	4,772,770
Capital Expenditures	-	-	19,687,088	19,687,088	24,248,357
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships, Exemptions & Financial Aid	-	-	-	-	5,103,243
Internal Income	-	-	-	-	-
Other Expenditures	-	-	-	-	6,082,660
Expenditures	**-**	**-**	**32,015,487**	**32,015,487**	**295,379,375**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	(50,049)	19,781,820	19,731,771	-
Transfers Between UNTS Components:					
Shared Services	-	-	-	-	(65,321)
Core Services	-	-	-	-	(3,560,106)
Other Inter-Unit Transfers In/(Out)	-	-	-	-	-
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Other Legislative Transfers In/(Out)	-	-	-	-	397,675
Transfers	**-**	**(50,049)**	**19,781,820**	**19,731,771**	**(3,227,752)**
Estimated Impact on Fund Balance	**-**	**311**	**83,074,756**	**83,075,067**	**92,436,326**
Planned Use of Fund Balance					
	-	**-**	**-**	**-**	**-**

UNT HEALTH SCIENCE CENTER

FISCAL YEAR 2017 UNT HEALTH SCIENCE CENTER
REVENUE BREAKOUT BY FUND

University of North Texas Health Science Center

Fiscal Year 2017 - Revenue Breakout by Current Funds

	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	**-**	**-**	**-**	**-**	**-**
Resident Graduate Tuition	11,542,215	11,840,184	-	-	23,382,399
Non-resident Graduate Tuition	2,005,535	846,179	-	-	2,851,714
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	(1,427,059)	(1,467,773)	-	-	(2,894,832)
Gross Graduate Tuition	***12,120,691***	***11,218,590***	**-**	**-**	***23,339,281***
Fees - Instructional	22,210	2,842,000	-	-	2,864,210
Fees - Mandatory	-	3,841,000	-	-	3,841,000
Fees - Incidental	-	2,751,266	-	-	2,751,266
Waivers - Fees	(2,746)	(1,040,230)	-	-	(1,042,976)
Gross Fees	***19,464***	***8,394,036***	**-**	**-**	***8,413,500***
Disc & Allow-Tuition and Fee	(1,003,201)	(1,107,426)	-	-	(2,110,627)
Discount and Allowances	***(1,003,201)***	***(1,107,426)***	**-**	**-**	***(2,110,627)***
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	***11,136,953***	***18,505,201***	**-**	**-**	***29,642,154***
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	570,136	-	570,136
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	15,145,201	-	-	15,145,201
Sales of Goods and Services	**-**	***15,145,201***	***570,136***	**-**	***15,715,337***
Federal Programs and Contracts	-	31,123,069	-	20,904,152	52,027,221
Federal Financial Aid	-	-	-	503,968	503,968
State Programs and Contracts	1,175,000	-	-	2,164,887	3,339,887
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	33,234,492	-	5,598,422	38,832,914
Grants and Contracts	***1,175,000***	***64,357,561***	**-**	***29,171,430***	***94,703,991***
State Appropriations - General	83,052,531	-	-	-	83,052,531
State Appropriations - Additional	14,492,138	-	-	-	14,492,138
State Appropriations	***97,544,669***	**-**	**-**	**-**	***97,544,669***
Capital Appropriations - HEF	17,091,856	-	-	-	17,091,856
Capital Appropriations	***17,091,856***	**-**	**-**	**-**	***17,091,856***
Gross Professional Fees	-	63,980,026	-	-	63,980,026
Contractual Allowances and Discounts	-	(30,966,606)	-	-	(30,966,606)
Net Professional Fees	**-**	***33,013,420***	**-**	**-**	***33,013,420***
Gift Income	-	-	-	*4,879,994*	4,879,994
Investment Income	*27,741*	*1,805,846*	-	*1,165,000*	2,998,587
Other Revenue	-	*94,662*	-	-	94,662
Revenues	**126,976,220**	**132,921,891**	**570,136**	**35,216,424**	**295,684,670**

UNT HEALTH SCIENCE CENTER

FISCAL YEAR 2017 UNT HEALTH SCIENCE CENTER
CURRENT FUNDS BY QUARTER

University of North Texas Health Science Center
Fiscal Year 2017 - Current Funds by Quarter

	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	12,772,804	26,414,123	29,642,154	29,642,154
Sales of Goods and Services	1,092,216	14,693,840	15,203,017	15,715,337
Grants and Contracts	17,046,718	42,616,796	66,292,794	94,703,991
State Appropriations	83,888,415	93,428,284	95,125,561	97,544,669
Capital Appropriations	17,091,856	17,091,856	17,091,856	17,091,856
Net Professional Fees	3,301,342	9,904,026	19,808,052	33,013,420
Gift Income	487,999	1,707,998	3,522,868	4,879,994
Investment Income	449,788	1,380,250	2,340,097	2,998,587
Other Revenue	20,892	34,930	72,189	94,662
New Issuance of Debt	-	-	-	-
Revenues	**$ 136,152,031**	**$ 207,272,103**	**$ 249,098,588**	**$ 295,684,670**
Expenditures				
Salaries - Faculty	18,571,584	37,194,613	55,303,194	73,492,616
Salaries - Staff	14,656,835	29,204,064	45,060,483	60,892,544
Wages and Other Compensation	2,435,096	4,844,238	7,267,283	9,269,493
Benefits and Other Payroll-Related Costs	7,880,574	16,631,658	24,807,877	32,849,414
Cost of Goods Sold	9,453	12,611	17,041	24,182
Professional Fees and Services	2,588,945	20,991,765	34,611,352	39,465,623
Travel	524,426	916,344	1,704,151	2,337,015
Materials and Supplies	3,228,718	6,580,435	9,644,710	13,369,435
Communication and Utilities	561,203	1,405,746	2,063,586	2,737,578
Repairs and Maintenance	1,627,927	2,675,474	3,512,259	4,474,785
Rentals and Leases	841,429	1,475,939	2,575,690	3,274,044
Printing and Reproduction	143,405	262,624	478,650	657,217
Debt Service - Principal	-	-	-	-
Debt Service - Interest	364,640	364,640	3,880,262	4,772,770
Capital Expenditures	947,376	2,194,427	2,973,947	4,561,270
Federal and State Pass-Through Expense	-	-	-	-
Depreciation and Amortization	-	-	-	-
Scholarships, Exemptions, and Financial Aid	2,277,067	4,433,187	4,974,131	5,103,243
Internal Income	-	-	-	-
Other Expenditures	1,640,493	3,234,759	4,723,794	6,082,661
Expenditures	**$ 58,299,172**	**$ 132,422,523**	**$ 203,598,411**	**$263,363,890**
Transfers				
Intra-campus Transfers Between Funds:				
Inter-Fund Transfer In/(Out)	(1,928,578)	(3,871,223)	(18,205,936)	(19,731,771)
Transfers Between UNTS Components:				
Shared Services	-	(65,321)	(65,321)	(65,321)
Core Services	(2,499,906)	(3,560,106)	(3,560,106)	(3,560,106)
Other Inter-Unit Transfers In/(Out)	-	-	-	-
Other Transfers:				
Transfer to Other State Agencies In/(Out)	-	-	-	-
Other Legislative Transfers In/(Out)	397,675	397,675	397,675	397,675
Transfers	**$ (4,030,810)**	**$ (7,098,975)**	**$ (21,433,688)**	**$ (22,959,523)**

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UNT DALLAS
UNIVERSITY OF NORTH TEXAS AT DALLAS

UNT Dallas Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY 2017 Budget

The University of North Texas at Dallas continues to grow in both enrollment and in the number of facilities on campus. Construction and planning for a residence hall and a student learning and success center is underway; the residence hall is anticipated to open July 2017 and ground breaking for the student learning and success center is scheduled for January 2017 with completion estimated during fiscal year 2018. Construction continues on the DART station adjacent to campus which will link the university with direct access to the downtown corridor and to the rest of the metro area; the project is scheduled for completion in October 2016. These additional facilities will provide essential infrastructure needed to support the strategic initiative of 5,000 students at UNT Dallas by 2021.

The University of North Texas at Dallas College of Law continues to grow in enrollment and will welcome its third class this year. The College of Law extends a shared commitment to UNT Dallas to diversify educational opportunities. Applications for the third class are exceeding projections, a positive response to the mission of the College of Law and the dedication to provide affordable access to education with an annual tuition that is significantly lower than all other law schools, public or private, in Texas. Furthermore, UNT Dallas College of Law will now be the only law school in Dallas offering night programs. Construction on the former municipal building in Downtown Dallas is underway in preparation for the College of Law to expand into this location January 2019.

Strategic planning has uncovered several opportunities to improve student access and success at UNT Dallas. The university fully supports these initiatives and has dedicated additional resources to targeted efforts providing greater access and support necessary for students to succeed and thrive in college. An important pillar of the new UNT Dallas is block scheduling. Recognized as best practices, block scheduling improves student retention and success while concurrently improving efficient use of faculty. Beginning in the fall of 2016, UNT Dallas added approximately 30 block scheduled courses and added non-tenure track faculty whose primary focus is teaching, not research. Additionally, funds were allocated to expand and improve the UNT Dallas freshman seminar course. This course is provided to incoming freshman in small class sizes in an effort to establish mentor relationships, assist students with strategies to be successful in college, and improve the overall first year experience. Targeted efforts in first year experience programming will position UNT Dallas for additional grant funding in the near future. Also, more resources were allocated to funding scholarships above and beyond mandated requirements as a demonstration of the university's dedication to provide a pathway to social and economic mobility for our students – many of whom are first generation college

students from economically disadvantaged families. Lastly, a zero based budgeting approach was followed in developing the budget for fiscal year 2017. Funding allocations focused on the UNT Dallas mission, vision, and goals tied to our strategic initiatives while minimizing the financial burden on our students and their families.

Revenues

State Appropriations

Fiscal year 2017 is the second year of the biennial budget and thus UNT Dallas general revenue appropriations will remain flat with the exception of the approved issuance of $63 million tuition revenue bond. The bond is allocated for the construction of the student learning and success center. The tuition revenue bond is budgeted to be issued in January 2017 for the full $63 million. UNT Dallas received an increase in Higher Education Fund (HEF) revenue of 50% from $1,408,669 to $2,113,004 which includes an amount of $203,390 specifically allocated to the College of Law.

The College of Law general appropriation has increased almost 22% from $3,454,110 to $4,205,741 as a result of increased formula funding received as part of its state appropriation due to the third class addition in Fall 2016. Even though the College of Law merged with UNT Dallas on September 1, 2015 the general revenue appropriation for the College of Law is included in the amount allocated to the UNT System and, therefore, has been budgeted as an Other Legislative Transfer In. In other words, funding does not appear as an appropriation, but a transfer in.

Tuition and Fees

UNT Dallas is projecting a growth of 12% in semester credit hour production; from 51,599 to 57,791 (excluding College of Law). Board approved Tuition increase was suspended by the President to improve enrollment, retention, and graduation rates. Thus, budgeted increase in tuition and fee revenue is solely generated from an increase in semester credit hour production. Preliminary leading indicators reflect a probable increase of 12% growth in semester credit hour production for fiscal year 2017. Daily comparison enrollment reports are exceeding the budgeted overall 12% growth in semester credit hour production; as of 7/13/2016 undergraduate SCH production was up 20% comparatively and graduate SCH production was up 70% comparatively.

UNT Dallas College of Law is projecting an increase in Tuition and Fee revenue mostly due to the addition of the third class and a small increase in tuition and fee rates. Budgeted semester credit hour production growth includes a 37% increase; from 7,296 to 10,032. Daily comparison enrollment reports are exceeding the budgeted overall 37% growth in semester credit hour production; as of 7/13/2016 doctoral-professional practice SCH production was up 48% comparatively.

Overall Tuition and Fee Revenue is budgeted to increase from $17.5 million to $20.5 million or 17%.

Grant and Contracts

Faculty and Staff have been increasing active in pursuing grant funding and UNT Dallas has budgeted increased grant revenue on the assumption that a majority of the grant applications will be awarded in fiscal year 2017. As an example, the Dean of Education has partnered with Texas Tech to receive grant funds from the Bill & Melinda Gates Foundation for preparing highly effective teachers. UNT Dallas College of Law has been active as well, recently awarded a two year grant from the Texas Indigent Defense Commission to provide an innocence clinic to our community. Additionally, in an effort to accomplish a strategic plan initiative focused on obtaining Title III grants for developing universities, UNT Dallas will apply for the following Title III grants in fiscal year 2017: Upward Bound, Veterans Upward Bound, and McNair Scholars.

A large portion of grant revenue will be provided by Financial Aid awarding Pell Grants to our students. Enrollment growth will drive an increase in Pell Grant Revenue, increased budget from $3,300,000 to $4,597,293, overall increase of 39.31%

Overall Grant and Contract Income is budgeted to increase 63% from $4.2 million to $6.9 million.

Gift Income

UNT Dallas has a unique story. We serve an important and underrepresented community in southern Dallas and the surrounding suburbs. This mission separates us from other institutions of higher education and helps focus our philanthropic efforts. The successful onboarding of a new Vice President for University Advancement in July 2016 has provided a refreshed energy around fundraising efforts. UNT Dallas strategic initiative to commit to ambitious fundraising goals has a target of $700,000 in fiscal year 2017. It is the intent of these fundraising efforts to provide spendable scholarship dollars and establishing/growing UNT Dallas scholarship endowment funds.

Expenses

Faculty and Staff Salaries and Wages

UNT Dallas will strategically invest additional resources into human capital in fiscal year 2017. At the main campus, several new faculty and staff lines have been added to support increased semester credit hour production, block scheduling, and increased compliance with accrediting agencies. Fifteen new faculty lines were added at the main campus in areas that include: core curriculum, business, communication, child development & family studies, criminal justice, psychology, and composition. Five additional faculty lines have been budgeted for the College of Law to support increased enrollment in the night time programs and the addition of the third cohort.

Additional staff positions have been added to advance the organization life-cycle out of start-up and into growth. Seven new lines for police officers have been budgeted in a staggered fashion to prepare for the residence hall opening in July 2017 at which time UNT Dallas will become a

24/7 operation. Also, the university will eliminate a contract for outsourced facility workers and develop nine new staff positions, mostly custodial. Strategic planning uncovered areas of improvement to align with best practices from other institutions of higher education. As a result a reorganization was completed and created the new division of Student Access and Success. This division will focus on strategies to increase student enrollment, retention, completion rates, and student customer satisfaction. In order to implement and accomplish the challenging goals laid before the division, additional staff lines were allocated in fiscal year 2017 to support areas such as: admissions, advising, residence life, and others – all designed to improve planning and efficiency.

Overall salaries and wages are expected to increase from $18.2 million to $21.5 million or 18%.

FTE Categories	FY 2016 Budget	FY 2017 Budget	% Change
Administrators	26.0	24.0	-7.7%
Faculty	126.0	140.0	11.1%
Other Staff	126.0	173.0	37.3%
Total FTE	278.0	337.0	21.2%

Benefits

Corresponding with an increase in salaries and wages, payroll related costs will increase in 2017. Payroll related costs are estimated as 25% for full-time employees, 15% for part-time/hourly employees and 5% for student hourly employees. The global percentages have been derived from historical data. With the merger of UNT Dallas and UNT Dallas College of Law, benefit proportionality has changed to require a large percentage of benefits paid from local funds and smaller percentage of benefits paid from general revenue appropriations for fringe benefits. Benefit proportionality for the entire university (main campus and College of Law) for 2017 is estimated at 76% general revenue appropriations and 24% local funds (UNT Dallas 85% GR and 15% GRD; UNT Dallas College of Law 60% GR and 40% GRD.). Budgeted general revenue portion of the state appropriation includes $3,505,283 specifically for fringe benefits.

Scholarships and Financial Aid

UNT Dallas strategic initiative to remain one of the most affordable universities in the North Texas region and to limit student debt to approximately 60% of first year salary for our graduates by 2021 will require a concentrated effort around scholarships and financial aid. In addition to mandated set-asides for tuition grants, the university has budgeted an increase in institutionally funded scholarships from $500,000 to $1,250,000. In a unified effort to provide more scholarships to our students, the University Advancement team will focus fundraising efforts around spendable scholarships to be awarded in fiscal year 2017.

Overall scholarships and financial aid has increased 55%, from $7.1 million to $10.9 million.

Supplies and Other

Using a zero based budgeting approach for fiscal year 2017, requested funding for maintenance and operations had to support an area of the UNT Dallas Strategic Plan. The main campus kept tuition and fee costs flat for students and their families. Additionally, a strategic decision to invest in human capital required cost minimization in other areas; for fiscal year 2017 that area is maintenance and operations.

Debt Service

Debt service will increase in response to the issuance of commercial paper for the residence hall and the issuance of the tuition revenue bond for the student access and success center.

Transfers

Increased faculty/staff headcount and student enrollment has subsequently increased the costs of System allocations. UNT Dallas recognizes the benefits of cost-cutting efficiencies through shared services and the reasonable increase in allocation costs. Other intra-system transfers have remained mostly flat.

Reserves and Capital Expenditures

Student Service Fee reserves are budgeted to be used in order to provide additional student requested programming expenses. Some of the requested programming will be focused around establishing traditions for our young university, a strategic initiative for UNT Dallas.

Use of previously allocated start-up funds are budgeted to be used to fund library operations and to offset increased ITSS allocation costs.

General unrestricted unallocated reserves will be used to fund fifteen new faculty lines to support increased semester credit hour production, block scheduling, and increased compliance with accrediting agencies.

Overall use of reserves are budgeted at $1.78 million

Capital Expenses

UNT Dallas will experience significant increases in capital expenses in fiscal year 2017. The addition of a residence hall, significant construction on the student learning and success center, upgrades to parking lot lighting for increased safety measures, digital upgrades to our classrooms on the main campus, and the yearly computer refresh cycle and enable the move from paper to digital transcripts. In exchange for this investment UNT Dallas will:

- Strategically expand enrollment,
- Improve student access and success to an underserved community,
- Implement efficient use of faculty,
- Recognize the benefits of its first residence hall,
- Ensure campus safety is maintained.

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UNT DALLAS
UNIVERSITY OF NORTH TEXAS AT DALLAS

FISCAL YEAR 2017 UNT DALLAS
BUDGET FOR REVENUES, EXPENSES & OTHER CHANGES IN FUND BALANCES

University of North Texas at Dallas

Revenues, Expenses and Other Changes in Fund Balances

All Funds	FY 2016 Budget	FY 2017 Budget	Variance	Variance %
Income/Funding Sources				
Tuition & Fees - Net	17,532,162	20,544,785	3,012,623	17.2%
Sales of Goods and Services	169,000	195,000	26,000	15.4%
Grant & Contracts (Federal & State)	4,219,807	6,879,681	2,659,874	63.0%
State Appropriations	16,783,331	22,805,189	6,021,858	35.9%
Capital Appropriations - HEF	1,408,669	2,113,004	704,335	50.0%
Net Professional Fees				
Gift Income	785,000	1,017,000	232,000	29.6%
Investment Income	73,000	39,000	(34,000)	-46.6%
Other Revenue	145,475	-	(145,475)	-100.0%
New Issuance of Debt	8,637,109	69,336,733	60,699,624	702.8%
Total	**$ 49,753,553**	**$ 122,930,392**	**$ 73,176,839**	**147.1%**
Expenditures				
Personnel Costs	22,563,520	26,727,842	4,164,322	18.5%
Supplies and Other	5,333,717	5,186,929	(146,788)	-2.8%
Travel	590,960	591,206	246	0.0%
Purchased Services	947,309	932,582	(14,727)	-1.6%
Scholarships, Exemptions, and Financial Aid	7,080,588	10,962,516	3,881,928	54.8%
Debt Service Principal	2,075,000	7,218,663	5,143,663	247.9%
Capital Outlay	11,287,109	39,112,418	27,825,309	246.5%
Federal and State Pass-Through Expense	-	-	-	0.0%
Interest Expense and Fiscal Charges	1,869,950	1,440,811	(429,139)	-22.9%
Total	**$ 51,748,153**	**$ 92,172,967**	**$ 40,424,814**	**78.1%**
Excess Income Over Expenditures	**$ (1,994,600)**	**$ 30,757,425**	**$ 32,752,025**	**1642.0%**
Other Revenues, Expenses, Gains, Losses & Transfers				
Transfers Between UNTS Components				
Transfers In/(Out)	(2,952,698)	(4,394,335)	(1,441,637)	48.8%
Other Transfers				
Other Legislative Transfers In/(Out)	2,950,298	4,205,741	1,255,443	42.6%
Total Other Revenue, Expenses, and Transfers	**$ (2,400)**	**$ (188,594)**	**$ (186,194)**	**-7758.1%**
Budget Margin (Deficit)	**$ (1,997,000)**	**$ 30,568,831**	**$ 32,565,831**	
Less: Plant Funds	**$ -**	**$ 32,340,000**	**$ 32,340,000**	
Estimated Impact on Fund Balances Exclusive of Plant Funds	**$ (1,997,000)**	**$ (1,771,169)**	**$ 225,831**	**11.3%**
Planned Use of Fund Balances	**$ 2,000,000**	**$ 1,774,169**	**$ (225,831)**	**11.3%**

UNT DALLAS
UNIVERSITY OF NORTH TEXAS AT DALLAS

FISCAL YEAR 2017 UNT DALLAS
BUDGET DETAIL BY FUND GROUP – CURRENT FUNDS

University of North Texas Dallas

Fiscal Year 2017 Budget Detail by Fund Group

	Current Funds				
	Educational & General	**Designated Operating**	**Auxiliary**	**Restricted Expendable**	**Current Funds**
REVENUES					
Net Tuition and Fees	6,387,888	14,156,897	-	-	20,544,785
Sales of Goods and Services	-	40,000	155,000	-	195,000
Grants and Contracts	-	-	-	6,879,681	6,879,681
State Appropriations	22,805,189	-	-	-	22,805,189
Capital Appropriations	2,113,004	-	-	-	2,113,004
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	1,017,000	1,017,000
Investment Income	-	36,000	-	-	36,000
Other Revenue	-	-	-	-	-
New Issuance of Debt	-	-	-	-	-
Revenues	**31,306,081**	**14,232,897**	**155,000**	**7,896,681**	**53,590,659**
EXPENDITURES					
Salaries - Faculty	8,559,167	-	-	364,826	8,923,993
Salaries - Staff	10,960,461	548,270	-	404,037	11,912,768
Wages and Other Compensation	9,185	565,627	8,000	72,950	655,762
Benefits and Other Payroll-Related Costs	4,871,441	177,286	7,000	179,592	5,235,319
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	832,582	100,000	-	932,582
Travel	-	546,255	-	44,951	591,206
Materials and Supplies	2,439	2,253,538	40,000	-	2,295,977
Communication and Utilities	350,000	233,000	-	3,015	586,015
Repairs and Maintenance	-	289,852	-	-	289,852
Rentals and Leases	-	139,000	-	-	139,000
Printing and Reproduction	-	169,500	-	-	169,500
Debt Service - Principal	6,948,663	270,000	-	-	7,218,663
Debt Service - Interest	1,157,241	283,570	-	-	1,440,811
Capital Expenditures	2,113,004	-	-	2,681	2,115,685
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships, Exemptions, & Financial Aid	1,223,240	3,743,498	-	5,995,778	10,962,516
Internal Income	-	-	-	-	-
Other Expenditures	-	877,734	-	828,851	1,706,585
Expenditures	**36,194,841**	**10,929,712**	**155,000**	**7,896,681**	**55,176,234**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	-	-	-	-
Transfers Between UNTS Components:					
Shared Services	-	(2,388,246)	-	-	(2,388,246)
Core Services	-	(762,645)	-	-	(762,645)
Other Inter-Unit Transfers In/(Out)	-	(1,243,444)	-	-	(1,243,444)
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Other Legislative Transfers In/(Out)	4,205,741	-	-	-	4,205,741
Transfers	**4,205,741**	**(4,394,335)**	**-**	**-**	**(188,594)**
Estimated Impact on Fund Balance	**(683,019)**	**(1,091,150)**	**-**	**-**	**(1,774,169)**
Planned Use of Fund Balance					
UNT Dallas planned use of Fund Balance	683,019	1,091,150	-	-	1,774,169
Planned Use of Fund Balance	**683,019**	**1,091,150**	**-**	**-**	**1,774,169**

UNT DALLAS
UNIVERSITY OF NORTH TEXAS AT DALLAS

FISCAL YEAR 2017 UNT DALLAS
BUDGET DETAIL BY FUND GROUP – NON-CURRENT FUNDS

University of North Texas Dallas

Fiscal Year 2017 Budget Detail by Fund Group (Continued…)

	Non-Current Funds				*FY17*
	Endowment Funds	**Loan Funds**	**Plant and Debt**	**Non-Current**	**All Funds**
REVENUES					
Net Tuition and Fees	-	-	-	-	20,544,785
Sales of Goods and Services	-	-	-	-	195,000
Grants and Contracts	-	-	-	-	6,879,681
State Appropriations	-	-	-	-	22,805,189
Capital Appropriations	-	-	-	-	2,113,004
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	1,017,000
Investment Income	3,000	-	-	3,000	39,000
Other Revenue	-	-	-	-	-
New Issuance of Debt	-	-	69,336,733	69,336,733	69,336,733
Revenues	**3,000**	**-**	**69,336,733**	**69,339,733**	**122,930,392**
EXPENDITURES					
Salaries - Faculty	-	-	-	-	8,923,993
Salaries - Staff	-	-	-	-	11,912,768
Wages and Other Compensation	-	-	-	-	655,762
Benefits and Other Payroll-Related Costs	-	-	-	-	5,235,319
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	-	-	-	932,582
Travel	-	-	-	-	591,206
Materials and Supplies	-	-	-	-	2,295,977
Communication and Utilities	-	-	-	-	586,015
Repairs and Maintenance	-	-	-	-	289,852
Rentals and Leases	-	-	-	-	139,000
Printing and Reproduction	-	-	-	-	169,500
Debt Service - Principal	-	-	-	-	7,218,663
Debt Service - Interest	-	-	-	-	1,440,811
Capital Expenditures	-	-	36,996,733	36,996,733	39,112,418
Federal and State Pass-Through Expense	-	-	-	-	-
Depreciation and Amortization	-	-	-	-	-
Scholarships, Exemptions & Financial Aid	-	-	-	-	10,962,516
Internal Income	-	-	-	-	-
Other Expenditures	-	-	-	-	1,706,585
Expenditures	**-**	**-**	**36,996,733**	**36,996,733**	**92,172,967**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	-	-	-	-
Transfers Between UNTS Components:					
Shared Services	-	-	-	-	(2,388,246)
Core Services	-	-	-	-	(762,645)
Other Inter-Unit Transfers In/(Out)	-	-	-	-	(1,243,444)
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Other Legislative Transfers In/(Out)	-	-	-	-	4,205,741
Transfers	**-**	**-**	**-**	**-**	**(188,594)**
Estimated Impact on Fund Balance	**3,000**	**-**	**32,340,000**	**32,343,000**	30,568,831
Planned Use of Fund Balance					
UNT Dallas Planned Use of Fund Balance	-	-	-	-	1,774,169
Planned Use of Fund Balance	**-**	**-**	**-**	**-**	**1,774,169**

UNT DALLAS
UNIVERSITY OF NORTH TEXAS AT DALLAS

FISCAL YEAR 2017 UNT DALLAS
REVENUE BREAKOUT BY FUND

University of North Texas Dallas

Fiscal Year 2017 - Revenue Breakout by Current Funds

	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	2,623,040	10,480,283	-	-	13,103,323
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	***2,623,040***	***10,480,283***	**-**	**-**	***13,103,323***
Resident Graduate Tuition	3,738,448	2,791,799	-	-	6,530,247
Non-resident Graduate Tuition	26,400	12,646	-	-	39,046
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
Gross Graduate Tuition	***3,764,848***	***2,804,445***	**-**	**-**	***6,569,293***
Fees - Instructional	-	-	-	-	-
Fees - Mandatory	-	740,893	-	-	740,893
Fees - Incidental	-	131,276	-	-	131,276
Waivers - Fees	-	-	-	-	-
Gross Fees	**-**	***872,169***	**-**	**-**	***872,169***
Disc & Allow-Tuition and Fee	-	-	-	-	-
Discount and Allowances	**-**	**-**	**-**	**-**	**-**
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	***6,387,888***	***14,156,897***	**-**	**-**	***20,544,785***
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	40,000	155,000	-	195,000
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	-	-	-	-
Sales of Goods and Services	**-**	***40,000***	***155,000***	**-**	***195,000***
Federal Programs and Contracts	-	-	-	1,045,577	1,045,577
Federal Financial Aid	-	-	-	4,600,000	4,600,000
State Programs and Contracts	-	-	-	527,836	527,836
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	-	-	706,268	706,268
Grants and Contracts	**-**	**-**	**-**	***6,879,681***	***6,879,681***
State Appropriations - General	19,296,665	-	-	-	19,296,665
State Appropriations - Additional	3,508,524	-	-	-	3,508,524
State Appropriations	***22,805,189***	**-**	**-**	**-**	***22,805,189***
Capital Appropriations - HEF	2,113,004	-	-	-	2,113,004
Capital Appropriations	***2,113,004***	**-**	**-**	**-**	***2,113,004***
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
Net Professional Fees	**-**	**-**	**-**	**-**	**-**
Gift Income	-	-	-	*1,017,000*	1,017,000
Investment Income	-	*36,000*	-	-	36,000
Other Revenue	-	-	-	-	-
Revenues	**31,306,081**	**14,232,897**	**155,000**	**7,896,681**	**53,590,659**

UNT DALLAS
UNIVERSITY OF NORTH TEXAS AT DALLAS

FISCAL YEAR 2017 UNT DALLAS
CURRENT FUNDS BY QUARTER

University of North Texas Dallas
Fiscal Year 2017 - Current Funds by Quarter

	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	9,039,705	17,668,515	19,106,650	20,544,785
Sales of Goods and Services	48,750	97,500	146,250	195,000
Grants and Contracts	687,968	3,439,841	4,127,809	6,879,681
State Appropriations	22,805,189	22,805,189	22,805,189	22,805,189
Capital Appropriations	2,113,004	2,113,004	2,113,004	2,113,004
Net Professional Fees	-	-	-	-
Gift Income	254,250	508,500	762,750	1,017,000
Investment Income	9,000	18,000	27,000	36,000
Other Revenue	-	-	-	-
New Issuance of Debt	-	-	-	-
Total Revenues	**$ 34,957,867**	**$ 46,650,549**	**$ 49,088,652**	**$ 53,590,659**
Expenditures				
Salaries - Faculty	2,677,198	5,354,396	8,031,594	8,923,993
Salaries - Staff	2,978,192	5,956,384	8,934,576	11,912,768
Wages and Other Compensation	196,729	393,457	590,186	655,762
Benefits and Other Payroll-Related Costs	1,413,536	2,827,072	4,240,608	5,235,319
Cost of Goods Sold	-	-	-	-
Professional Fees and Services	261,123	522,246	783,369	932,582
Travel	177,362	354,724	532,085	591,206
Materials and Supplies	642,874	1,285,747	1,928,621	2,295,977
Communication and Utilities	146,504	293,008	439,511	586,015
Repairs and Maintenance	86,956	173,911	260,867	289,852
Rentals and Leases	38,920	77,840	116,760	139,000
Printing and Reproduction	50,850	101,700	152,550	169,500
Debt Service - Principal	-	-	7,218,663	7,218,663
Debt Service - Interest	720,406	720,406	1,440,811	1,440,811
Capital Expenditures	423,137	1,269,411	1,692,548	2,115,685
Federal and State Pass-Through Expense	-	-	-	-
Depreciation and Amortization	-	-	-	-
Scholarships, Exemptions, and Financial Aid	3,288,755	6,577,510	7,673,761	10,962,516
Internal Income	-	-	-	-
Other Expenditures	-	-	-	1,706,585
Total Expenditures	**$ 13,102,540**	**$ 25,907,811**	**$ 44,036,510**	**$ 55,176,234**
Transfers				
Intra-campus Transfers Between Funds:				
Inter-Fund Transfer In/(Out)	-	-	-	-
Transfers Between UNTS Components:				
Shared Services	(597,062)	(1,194,123)	(1,791,185)	(2,388,246)
Core Services	(762,645)	(762,645)	(762,645)	(762,645)
Other Inter-Unit Transfers In/(Out)	(310,861)	(621,722)	(932,583)	(1,243,444)
Other Transfers:				
Transfer to Other State Agencies In/(Out)	-	-	-	-
Other Legislative Transfers In/(Out)	4,205,741	4,205,741	4,205,741	4,205,741
Total Transfers	**$ 2,535,174**	**$ 1,627,251**	**$ 719,329**	**$ (188,594)**

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UNT SYSTEM Administration

UNT System Administration Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY 2017 Budget

Over the last two and a half years, the UNT System has undergone a financial transformation. The purpose of this transformation was to improve the efficiency and accountability of the processes and to strengthen the integrity of the financial records. With significant investments in people and technology, we are steadily progressing toward our goals. Sustaining the progress is a commitment addressed in this budget. Additional resources were added during FY16 and will carry forward to FY17 in our Internal Audit function to ensure adherence to new policies and procedures.

This budget also addresses needs introduced by the state and federal governments impacting our human resources function. The State's e-Verify process and the federal Affordable Care Act required additional resources this year to support the new compliance requirements. Additionally, the increase in the Family and Medical Leave Act utilization required a review that resulted in the need to find solutions that ensured compliance, which is also reflected in this budget.

Also, business process reengineering will be aggressively pursued to become more efficient and cost effective in operations while at the same time not sacrificing quality customer service. Customer service is a major strategic initiative that will kick off with a phased-in approach over this budget year. Resources have also been allocated to support this initiative. UNT System Administration includes:

Core Services

- Academic Affairs and Student Success
- Board of Regents
- Chancellor's Office
- External Relations
- Facilities Planning and Construction
- Finance
- General Counsel
- Government Relations
- Internal Audit

Shared Services

- Information Technology
- Business Support Services
- Human Resources

Revenues

State Appropriations

- Supports salaries for the System Administration;
- Remainder of the appropriation supports the Universities Center at Dallas, North Texas Federation and the College of Law, which will be transferred to other state institutions as appropriate.

Auxiliary – 1900 Elm Street (Majestic Lofts)

- The Lofts maintain average 97% occupancy. Due to the healthy downtown market, rents continue to increase for newly signed leases.
- Oven & Cellar Restaurant is currently under construction and is expected to open in FY 2017.
- Continue to seek tenants for other available space.

Transfers

- Transfers from UNTS institutions support both core and shared services provided to the institutions.
- Project based construction management fees support the operation of the Office of Facilities, Planning and Construction.

Expenses

Increased expenditure budget supports a net increase of 33 FTE over FY16 budget to:

- Strengthen and deepen the Office of Finance, including the centralized Controller function, and Human Resources.
- Support the Office of General Counsel.
- Enhance the responsibility of the Office of Internal Audit.
- Plan and manage the increased construction project volume by the Office of Facilities, Planning and Construction.

Reserves and Capital Expenditures

In FY17, approximately $2.4M of fund balance will be used to cover operational cost increases incurred after the campus allocation amounts were determined. Supplementing this budget will stabilize operations until a review of additional revenue options and reduction in expenditures can be conducted.

FTE Categories	FY 2016 Budget	FY 2017 Budget	% Change
Administrators	16.0	17.0	6.3%
Faculty	0.0	0.0	0.0%
Other Staff	513.0	542.3	5.7%
Total FTE	529.0	559.3	5.7%

UNT SYSTEM Administration

FISCAL YEAR 2017 UNT SYSTEM ADMINISTRATION
BUDGET FOR REVENUES, EXPENSES & OTHER CHANGES IN FUND BALANCES

University of North Texas System Administration

Revenues, Expenses and Other Changes in Fund Balances

All Funds	FY 2016 Budget	FY 2017 Budget	Variance	Variance %
Income/Funding Sources				
Tuition & Fees - Net	-	-	-	0.0%
Sales of Goods and Services	1,906,456	1,899,505	(6,951)	-0.4%
Grant & Contracts (Federal & State)	-	-	-	0.0%
State Appropriations	7,892,941	8,150,650	257,709	3.3%
Capital Appropriations - HEF	-	-	-	0.0%
Net Professional Fees	-	-	-	0.0%
Gift Income	-	-	-	0.0%
Investment Income	200,000	165,989	(34,011)	-17.0%
Other Revenue	-	-	-	0.0%
New Issuance of Debt	2,370,667	56,000,000	53,629,333	2262.2%
Total	**$ 12,370,064**	**$ 66,216,144**	**$ 53,846,080**	**435.3%**
Expenditures				
Personnel Costs	49,061,763	51,271,640	2,209,877	4.5%
Supplies and Other	6,919,018	5,302,830	(1,616,188)	-23.4%
Travel	293,816	1,021,566	727,750	247.7%
Purchased Services	10,243,016	4,282,951	(5,960,065)	-58.2%
Scholarships, Exemptions, and Financial Aid	-	-	-	0.0%
Debt Service Principal	685,336	3,066,359	2,381,023	347.4%
Capital Outlay	2,498,526	7,528,809	5,030,283	201.3%
Federal and State Pass-Through Expense	-	-	-	0.0%
Interest Expense and Fiscal Charges	1,419,950	3,890,472	2,470,522	174.0%
Total	**$ 71,121,425**	**$ 76,364,627**	**$ 5,243,202**	**7.4%**
Excess Income Over Expenditures	**$ (58,751,361)**	**$ (10,148,483)**	**$ 48,602,878**	**82.7%**
Other Revenues, Expenses, Gains, Losses & Transfers				
Transfers Between UNTS Components				
Transfers In/(Out)	58,365,494	46,828,111	(11,537,383)	-19.8%
Other Transfers				
Transfers to Other State Agencies In/(Out)		(212,784)		
Other Legislative Transfers In/(Out)	1,144,412	5,870,053	4,725,641	412.9%
Total Other Revenue, Expenses, and Transfers	**$ 59,509,906**	**$ 52,485,380**	**$ (6,811,742)**	**-11.8%**
Budget Margin (Deficit)	**$ 758,545**	**$ 42,336,897**	**$ 41,791,136**	
Less: Plant Funds	**$ 200,000**	**$ 44,730,000**	**$ 44,530,000**	
Estimated Impact on Fund Balances Exclusive of Plant Funds	**$ 558,545**	**$ (2,393,103)**	**$ (2,951,648)**	**-528.5%**
Planned Use of Fund Balances	**$ -**	**$ 2,393,103**	**$ 2,393,103**	**100.0%**

UNT SYSTEM Administration

FISCAL YEAR 2017 UNT SYSTEM ADMINISTRATION
BUDGET DETAIL BY FUND GROUP – CURRENT FUNDS

University of North Texas System Administration
Fiscal Year 2017 Budget Detail by Fund Group

	Current Funds				
	Educational & General	**Designated Operating**	**Auxiliary**	**Restricted Expendable**	**Current Funds**
REVENUES					
Net Tuition and Fees	-	-	-	-	-
Sales of Goods and Services	-	-	1,899,505	-	1,899,505
Grants and Contracts	-	-	-	-	-
State Appropriations	8,150,650	-	-	-	8,150,650
Capital Appropriations	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	-
Investment Income	-	165,989	-	-	165,989
Other Revenue	-	-	-	-	-
New Issuance of Debt	-	-	-	-	-
Revenues	**8,150,650**	**165,989**	**1,899,505**	**-**	**10,216,144**
EXPENDITURES					
Salaries - Faculty	-	-	-	-	-
Salaries - Staff	7,105,774	33,225,356	156,535	-	40,487,665
Wages and Other Compensation	109,206	410,441	960	-	520,607
Benefits and Other Payroll-Related Costs	2,048,796	8,164,906	49,667	-	10,263,368
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	3,696,047	586,904	-	4,282,951
Travel	-	1,021,416	150	-	1,021,566
Materials and Supplies	-	640,001	53,740	-	693,741
Communication and Utilities	-	2,546,997	316,942	-	2,863,939
Repairs and Maintenance	212,784	2,731,464	456,510	-	3,400,758
Rentals and Leases	-	957,659	136,923	-	1,094,582
Printing and Reproduction	-	61,881	2,316	-	64,197
Debt Service - Principal	1,531,359	-	1,535,000	-	3,066,359
Debt Service - Interest	2,800,000	-	1,090,472	-	3,890,472
Capital Expenditures	-	-	304,500	-	304,500
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships, Exemptions, & Financial Aid	-	-	-	-	-
Internal Income	-	(7,339,579)	-	-	(7,339,579)
Other Expenditures	-	395,343	434,158	-	829,501
Expenditures	**13,807,919**	**46,511,931**	**5,124,777**	**-**	**65,444,627**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	(2,043,103)	2,393,103	-	350,000
Transfers Between UNTS Components:					
Shared Services	-	26,391,587	-	-	26,391,587
Core Services	-	19,169,995	-	-	19,169,995
Other Inter-Unit Transfers In/(Out)	-	434,360	832,169	-	1,266,529
Other Transfers:					
Transfer to Other State Agencies In/(Out)	(212,784)	-	-	-	(212,784)
Other Legislative Transfers In/(Out)	5,870,053	-	-	-	5,870,053
Transfers	**5,657,269**	**43,952,839**	**3,225,272**	**-**	**52,835,380**
Estimated Impact on Fund Balance	**-**	**(2,393,103)**	**-**	**-**	**(2,393,103)**
Planned Use of Fund Balance					
Operations Support	-	2,393,103	-	-	2,393,103
Planned Use of Fund Balance	**-**	**2,393,103**	**-**	**-**	**2,393,103**

UNT SYSTEM Administration

FISCAL YEAR 2017 UNT SYSTEM ADMINISTRATION
BUDGET DETAIL BY FUND GROUP – NON-CURRENT FUNDS

University of North Texas System Administration

Fiscal Year 2017 Budget Detail by Fund Group (Continued...)

	Non-Current Funds				*FY17*
	Endowment Funds	**Loan Funds**	**Plant and Debt**	**Non-Current**	**All Funds**
REVENUES					
Net Tuition and Fees	-	-	-	-	-
Sales of Goods and Services	-	-	-	-	1,899,505
Grants and Contracts	-	-	-	-	-
State Appropriations	-	-	-	-	8,150,650
Capital Appropriations	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	-
Investment Income	-	-	-	-	165,989
Other Revenue	-	-	-	-	-
New Issuance of Debt	-	-	56,000,000	56,000,000	56,000,000
Revenues	**-**	**-**	**56,000,000**	**56,000,000**	**66,216,144**
EXPENDITURES					
Salaries - Faculty	-	-	-	-	-
Salaries - Staff	-	-	-	-	40,487,665
Wages and Other Compensation	-	-	-	-	520,607
Benefits and Other Payroll-Related Costs	-	-	-	-	10,263,368
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	-	-	-	4,282,951
Travel	-	-	-	-	1,021,566
Materials and Supplies	-	-	-	-	693,741
Communication and Utilities	-	-	-	-	2,863,939
Repairs and Maintenance	-	-	-	-	3,400,758
Rentals and Leases	-	-	-	-	1,094,582
Printing and Reproduction	-	-	-	-	64,197
Debt Service - Principal	-	-	-	-	3,066,359
Debt Service - Interest	-	-	-	-	3,890,472
Capital Expenditures	-	-	10,920,000	10,920,000	11,224,500
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships, Exemptions, & Financial Aid	-	-	-	-	-
Internal Income	-	-	-	-	(7,339,579)
Other Expenditures	-	-	-	-	829,501
Expenditures	**-**	**-**	**10,920,000**	**10,920,000**	**76,364,626**
TRANSFERS					
Intra-campus Transfers Between Funds:					
Inter-Fund Transfer In/(Out)	-	-	(350,000)	(350,000)	-
Transfers Between UNTS Components:					
Shared Services	-	-	-	-	26,391,587
Core Services	-	-	-	-	19,169,995
Other Inter-Unit Transfers In/(Out)	-	-	-	-	1,266,529
Other Transfers:					
Transfer to Other State Agencies In/(Out)	-	-	-	-	(212,784)
Other Legislative Transfers In/(Out)	-	-	-	-	5,870,053
Transfers	**-**	**-**	**(350,000)**	**(350,000)**	**52,485,380**
Estimated Impact on Fund Balance	**-**	**-**	**44,730,000**	**44,730,000**	42,336,898
Planned Use of Fund Balance					
Operations Support	-	-	-	-	2,393,103
Planned Use of Fund Balance	**-**	**-**	**-**	**-**	**2,393,103**

UNT SYSTEM Administration

FISCAL YEAR 2017 UNT SYSTEM ADMINISTRATION
REVENUE BREAKOUT BY FUND

University of North Texas System Administration

Fiscal Year 2017 - Revenue Breakout by Current Funds

	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	**-**	**-**	**-**	**-**	**-**
Resident Graduate Tuition	-	-	-	-	-
Non-resident Graduate Tuition	-	-	-	-	-
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
Gross Graduate Tuition	**-**	**-**	**-**	**-**	**-**
Fees - Instructional	-	-	-	-	-
Fees - Mandatory	-	-	-	-	-
Fees - Incidental	-	-	-	-	-
Waivers - Fees	-	-	-	-	-
Gross Fees	**-**	**-**	**-**	**-**	**-**
Disc & Allow-Tuition and Fee	-	-	-	-	-
Discount and Allowances	**-**	**-**	**-**	**-**	**-**
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	**-**	**-**	**-**	**-**	**-**
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	1,899,505	-	1,899,505
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	-	-	-	-
Sales of Goods and Services	**-**	**-**	***1,899,505***	**-**	***1,899,505***
Federal Programs and Contracts	-	-	-	-	-
Federal Financial Aid	-	-	-	-	-
State Programs and Contracts	-	-	-	-	-
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-
Grants and Contracts	**-**	**-**	**-**	**-**	**-**
State Appropriations - General	8,150,650	-	-	-	8,150,650
State Appropriations - Additional	-	-	-	-	-
State Appropriations	***8,150,650***	**-**	**-**	**-**	***8,150,650***
Capital Appropriations - HEF	-	-	-	-	-
Capital Appropriations	**-**	**-**	**-**	**-**	**-**
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
Net Professional Fees	**-**	**-**	**-**	**-**	**-**
Gift Income	-	-	-	-	-
Investment Income	-	*165,989*	-	-	165,989
Other Revenue	-	-	-	-	-
Revenues	**8,150,650**	**165,989**	**1,899,505**	**-**	**10,216,144**

UNT SYSTEM Administration

FISCAL YEAR 2017 UNT SYSTEM ADMINISTRATION
CURRENT FUNDS BY QUARTER

University of North Texas System Administration
Fiscal Year 2017 - Current Funds by Quarter

	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	-	-	-	-
Sales of Goods and Services	474,876	949,753	1,424,629	1,899,505
Grants and Contracts	-	-	-	-
State Appropriations	5,545,303	6,413,752	7,282,201	8,150,650
Capital Appropriations	-	-	-	-
Net Professional Fees	-	-	-	-
Gift Income	-	-	-	-
Investment Income	41,497	82,995	124,492	165,989
Other Revenue	-	-	-	-
New Issuance of Debt	-	-	-	-
	$ 6,061,677	**$ 7,446,499**	**$ 8,831,322**	**$ 10,216,144**
Expenditures				
Salaries - Faculty	-	-	-	-
Salaries - Staff	10,121,916	20,243,833	30,365,749	40,487,665
Wages and Other Compensation	130,152	260,304	390,455	520,607
Benefits and Other Payroll-Related Costs	2,565,842	5,131,684	7,697,526	10,263,368
Cost of Goods Sold	-	-	-	-
Professional Fees and Services	1,070,738	2,141,476	3,212,213	4,282,951
Travel	255,392	510,783	766,175	1,021,566
Materials and Supplies	173,435	346,871	520,306	693,741
Communication and Utilities	715,985	1,431,970	2,147,954	2,863,939
Repairs and Maintenance	850,190	1,700,379	2,550,569	3,400,758
Rentals and Leases	273,646	547,291	820,937	1,094,582
Printing and Reproduction	16,049	32,099	48,148	64,197
Debt Service - Principal	767,500	767,500	3,066,359	3,066,359
Debt Service - Interest	545,236	545,236	3,890,472	3,890,472
Capital Expenditures	76,125	152,250	228,375	304,500
Federal and State Pass-Through Expense	-	-	-	-
Scholarships, Exemptions, and Financial Aid	-	-	-	-
Internal Income	(1,834,895)	(3,669,790)	(5,504,684)	(7,339,579)
Other Expenditures	207,375	414,751	622,126	829,501
Total Expenditures	**$ 15,934,685**	**$ 30,556,634**	**$ 50,822,678**	**$ 65,444,627**
Transfers				
Intra-campus Transfers Between Funds:				
Inter-Fund Transfer In/(Out)	-	-	175,000	350,000
Transfers Between UNTS Components:				
Shared Services	6,597,897	13,195,794	19,793,690	26,391,587
Core Services	4,792,499	9,584,998	14,377,496	19,169,995
Other Inter-Unit Transfers In/(Out)	316,632	633,265	949,897	1,266,529
Other Transfers:				
Transfer to Other State Agencies In/(Out)	(212,784)	(212,784)	(212,784)	(212,784)
Other Legislative Transfers In/(Out)	5,870,053	5,870,053	5,870,053	5,870,053
Total Transfers	**$ 17,451,797**	**$ 29,246,325**	**$ 41,040,852**	**$ 52,835,380**

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UNT SYSTEM

Glossary of Terms

All Funds – An all-funds perspective is commonly used in colleges, universities, and not-for-profit organizations to account for all resources received and used throughout an institution. Fund accounting classifies resources into funds according to limitations placed on their use by the resource providers. Each fund has its own revenues, expenditures, transfers, assets, liabilities, and fund balances.

Auxiliary Enterprises – Auxiliary Enterprise funds are generated from fees and sales of goods and services. Revenues and expenditures of auxiliaries are recorded in this fund group. Auxiliaries include parking and transportation, student activity centers, housing (residence halls), and dining services. Fees collected to support auxiliaries, such as housing fees and parking fees, are recognized in these funds.

Capital Appropriations-HEF – Higher Education Fund (HEF) revenues are received from the State of Texas General Revenue Fund for construction and other capital purposes. This constitutional appropriation is made for acquiring land with or without permanent improvements, constructing and equipping buildings or other permanent improvements, major repair or rehabilitation of building or other permanent improvements and acquisition of capital equipment, library books, and library materials. Construction, improvements, and capital equipment purchases made from HEF funds can only be used for structures used jointly for educational and general activities and for auxiliary enterprises to the extent of their use for educational and general activities.

Capital Expenditures – These expenditures are for acquiring, renovating, or maintaining capitalized fixed assets, such as land, buildings, and equipment. This includes amounts expended for capitalized equipment, vehicles, software, leases, construction projects, and other capitalized expenditures. Any emergency maintenance or repairs that are above the capitalization thresholds should be included in capital expenditures. At the consolidated funds level, this amount will net to exclude amounts recorded as additions to capital (rather than as an expense) consistent with accounting guidelines.

Capital Outlay – Summary level expense category for expense line Capital Expenditures from the Budget Detail by Fund Group sheet.

Communication and Utilities – These expenditures are for communication and utilities fees, including amounts for telecommunication and utilities contracts.

Core Services – Includes functions that are universal in nature, many do not vary largely based on the customer, are generally performed on a cross-institutional level, and may be legally mandated to take a certain level of direction from institutions in service delivery. Includes functions such as support for the Board of Regents, the Chancellor's Office, Academic Affairs, Finance, General Counsel, Government Relations, Internal Audit and Facilities Planning and Construction. These services are funded by transfers from the component units and State Appropriations.

Cost of Goods Sold – These expenditures are incurred by UNTS for goods that are sold, which usually generate revenue classified as Sales of Goods and Services.

Current Funds – Category of funds that include those funds that are most closely associated with day-to-

day operations of the institution. These funds include Education & General, Designated Operating, Auxiliary Enterprises, and Restricted Expendable Funds and are approved by the governing board as part of the operating budget.

Debt Service - Interest – These expenditures are comprised of interest expenses incurred on debt, including amounts for interest expenses, and fiscal charges.

Debt Service - Principal – These expenditures comprise payments of principal due on debt.

Depreciation and Amortization – Depreciation and amortization expenditures are non-cash expenses related to the amortization of capitalized amounts over time. Depreciation expenses reduce the book value of capital assets to reflect the result of wear and tear, age, and/or obsolescence. Depreciation and amortization expenditures are generally recorded in Plant & Debt Funds.

Designated Operating – Designated Operating funds are unrestricted funds that have been designated to support the operating activities of the institution. Revenues and expenditures for operating activities of the academic enterprise are recorded in this fund group.

The sources of Designated Operating funds include revenues from professional services (e.g., medical services), grants and contracts (including cost recovery), designated tuition, other student fees, and quasi-endowment funds (e.g., Tobacco Funds).

Student fees collected as Designated Operating funds may be statutorily authorized under specific legislation, or may be allowable as mandatory or incidental fees under 54.504 or 55.16(c) of the Texas Education Code (TEC). Fees in Designated Operating funds include instructional fees, library use fees, publication fees, international education fees, and technology fees.

Most athletics revenues and expenditures are recorded in Designated Operating funds.

Discounts and Allowances – Discounts and allowances are defined as the difference between the stated charge to the student and what is actually paid by the student and/or third parties on behalf of the student. Discounts and allowances are generally given as institutional merit-based and/or need-based scholarships to offset the cost of tuition, fees, and/or housing and dining expenses.

Educational and General – Educational and General (E&G) funds are used to support the University of North Texas System (UNTS) general educational operations, including faculty salaries, operating expenses of instructional departments, library operations and acquisitions, general administration, student services, campus security, and operation and maintenance of educational and general buildings and facilities, as well as a limited number of special research units. E&G funds may only be expended for purposes as defined by the respective sources of funds; and the funds cannot be transferred to any other fund group.

E&G funds include all general revenue and general revenue-dedicated state appropriations. Biennially, in the General Appropriations Act (GAA), universities are allocated (appropriated) funds based on legislative decisions and formulas calculated by the Texas Legislative Budget Board. These appropriations include general revenue funds (e.g., appropriations for employee benefits and Texas Higher Education Fund appropriations for capital investments) and general revenue-dedicated funds (e.g., statutory and Board-authorized tuition and fees).

Appropriations of federal funds and other funds (e.g., Tobacco Funds) are not considered E&G and are recorded separately in designated operating or other funds.

The chart of accounts segregates E&G funds between General Operating Funds (general revenue-dedicated appropriations for statutory and Board-authorized tuition and fees) and State Appropriations (all other appropriations).

Endowment Funds – Endowment Funds include net income (realized and unrealized gains and losses) from the investment of gifts to the university, the uses of which are either restricted by donors or unrestricted. Endowment Funds may also include investment income from funds designated by administrative decision (quasi-endowment).

Defined amounts of income from the Endowment Funds are distributed to Designated Operating funds, Auxiliary Enterprises funds, and Restricted Expendable funds according to the designations of the respective donors. Endowment Funds do not include those of separately-incorporated foundations. Funds not distributed remain in the Endowment Funds to be invested and expended at a later time.

Federal and State Pass-Through Expense – Expenses incurred as a result of work received from another government or private entity in connection with a grant.

Fees – This consists of revenues generated from fees assessed to students. The fees are categorized as either instructional fees, mandatory fees (e.g., student service fee, intercollegiate athletics fee, library use fee, etc.), or incidental fees (e.g., lab fees, graduation fee, etc.).

Fund Balances – A fund balance is identified as the net difference between a fund's assets and liabilities. A change in fund balance represents the difference between fund additions (revenues and transfers-in) and deductions (expenditures and transfers-out). This differs from (but is inclusive of) institutional operating reserves which are funds within the unencumbered balance for which no use is presently planned and have been set aside for issues such as economic uncertainties, future apportionments, pending salary or price increase appropriations, etc. These reserves can include unrestricted-undesignated fund balances, and can also include unrestricted-designated fund balances, but should not include funds set aside for future capital replacement needs, future debt service needs, etc.

Gift Income – This includes amounts for operating and non-operating purposes. Gift income may occur in any fund group except E&G funds for which the donor may or may not set restrictions on use of the funds.

Grants and Contracts – These revenues result from grants, contracts, and cooperative agreements with governmental agencies, local, and private organizations for current operations, research or other specified purposes. This includes revenues from federal programs and contracts, federal financial aid, federal pass-through revenue, state programs and contracts, state financial aid, state pass-through revenue, and other grants and contracts.

Higher Education Fund (HEF) – See Capital Appropriations-HEF, above.

Inter-Fund Transfers In/(Out) – This includes all transfers between fund groups within a component unit (i.e., within a campus).

Internal Income – This line item consists of internal income earned by one department for services rendered to another department within a single UNTS component (e.g., printing or advertising services performed by one department as a service for another department). These revenues will net to zero at the component level.

Intra-Campus Transfers Between Funds – See Inter-Fund Transfers In/(Out) above.

Investment Income – This includes revenues received from interest and dividends, realized and unrealized gains and losses on investments, and realized gains or losses on the sale of capital assets.

Interest Expense and Fiscal Charges – Summary level expense line for Debt Service – Interest from the Budget Detail by Fund Group sheet.

Loan Funds – Loan Funds consist of amounts that are held for making loans to students. These funds are derived from a number of sources, including private and governmental gifts and grants, federal borrowing, and unrestricted allocations. Interest income, in most instances, is returned to this fund as an increase to the available fund balance.

Materials and Supplies – These expenditures relate to general supplies and non-capitalized equipment costs.

Net Professional Fees – Net Professional Fees consist of Gross Professional Fees net of Contractual Allowances and Discounts. Professional fees are generated by physician services, counseling services, business consulting services, architectural services, and endowment services provided by UNTS.

Net Tuition and Fees – Student tuition and fee revenues, net of waivers, discounts, and allowances, are included in Net Tuition and Fees. Statutory tuition is authorized under TEC 54.501 and flows to E&G funds. Board-authorized tuition is authorized under TEC 54.008 for graduate programs and also flows to E&G funds. Per TEC 54.0513, Board-designated tuition amounts are approved by the governing board of UNTS and are recorded in Designated Operating funds.

New Issuance of Debt – Proceeds of debt issued to fund capital projects in plant funds including, but not limited to, bonds, bank notes and commercial paper the institution is planning to issue during the fiscal year. Debt proceeds are not revenues, but recorded as a liability on the balance sheet.

Non-Current Funds – Category of funds that include those funds that are unpredictable in nature and not as closely associated with day-to-day operations of the institution as those in Current Funds. These funds are provided in the budget as estimates, so as to show the entire anticipated financial impact of the budget on the institution. These funds include Endowment, Loan, and Plant and Debt Funds and are not approved by the governing board as part of the operating budget.

Non-resident Graduate Tuition – This consists of revenue recognized for gross tuition charges to graduate or professional students for instructional services who are **not** Texas residents.

Non-resident Undergraduate Tuition – This consists of revenue recognized for gross tuition charges to undergraduate students for instructional services who are **not** Texas residents.

Other Expenses – Other expenditures include tax expenses; insurance expenses; postage and shipping expenses; dues, memberships and licenses; patent and royalty expenses; speaking events; employee training expenses; non-travel reimbursable expenses; and other operating expenses.

Other Inter-Unit Transfers In/(Out) – All other transfers of funds between UNTS component units are recorded here. This includes amounts transferred for reimbursement of special project work, various services rendered by one component to another (e.g., library services), or to pay bond payments for debt securities held by UNT System Administration for the benefit of the component units.

Other Legislative Transfers-In/(Out) – Transfers of legislative appropriations from one UNTS component to another.

Other Revenues – This includes revenues received from other activities not included above.

Other Transfers – Transfers to Other State Agencies and Other Legislative Transfers.

Other Undergraduate Tuition - This includes guaranteed tuition, tuition for repeat courses, and tuition for excess hours, and other amounts not included above.

Personnel Costs (Salaries, Wages and Other Compensation, Benefits and Other Payroll-related Costs) – These expenditures include compensation and benefits provided to faculty (including lecturers and teaching graduate students), staff (including administrators, professionals, support staff, and non-teaching graduate students), and hourly or other temporary employees (including student workers). This includes regular or periodic payments for non-regular work or services (e.g., overtime, supplemental compensation, summer compensation, and bonuses).

Planned Use of Fund Balances – Fund balances (positive or negative) that, with approval, are carried forward from the previous year's budget into the current year's budget to be used or made up throughout the fiscal year.

Plant & Debt Funds – Plant and Debt Funds include unexpended plant funds, renewal and replacement funds, retirement of indebtedness funds, and investments in plant assets. These funds are used for the construction, renovation, and the acquisition of capital assets.

Printing and Reproduction – These expenditures relate to printing and copying expenses paid to external vendors for printing expenses, publications, and copying services.

Professional Fees and Services – These expenditures relate to unique services that are typically performed by professionals whose occupation is the rendering of such services exclusive of any employment by UNTS. These expenditures occur through accounts payable (i.e., rather than through payroll). Examples include consultant services; medical and veterinary; advertising fees; audit, financial and business services; legal expert services; collection agency services; architectural and engineering services; and other purchased services.

Purchased Services – Summary level expense category for expense line Professional Fees and Services from the Budget Detail by Fund Group sheet.

Rentals and Leases – These expenditures relate to non-capitalized lease and rental fees.

Repairs and Maintenance – These expenditures relate to non-capitalized projects, scheduled maintenance, emergency maintenance and repairs, and other non-capitalized amounts.

Resident Graduate Tuition – This consists of revenue recognized for gross tuition charges to graduate or professional students for instructional services who are Texas residents.

Resident Undergraduate Tuition – This consists of revenue recognized for gross tuition charges to undergraduate students for instructional services who are Texas residents.

Restricted Expendable – Restricted Expendable funds are generated from external sources that restrict the use of the funds. Sources of Restricted Expendable funds include restricted federal grants and contracts, restricted state grants and contracts, gifts and grants from private sources, and restricted distributions from endowments.

Restricted grant and contract funds are not earned until the terms of the agreement under which they were given have been met. Fiscal year budgets include estimates based on historical activity, but actual amounts may vary notably from year-to-year based on the timing and amounts of awards.
Gifts and grants in Restricted Expendable funds include revenues from bequests and pledges for operating purposes. These also include unrestricted gifts from private sources.

Sales of Goods and Services – This consists of revenues generated from the sales of goods and services. These revenues include those generated from athletics sales, auxiliary enterprises sales and services (net of discounts and allowances), library services, property rental revenues, clinical operations, and other sales of goods and services.

Scholarships, Exemptions and Financial Aid – Scholarships, exemptions, and financial aid expenditures are for grants-in-aid or other financial aid payments, as well as tuition exemptions, awarded to students. This includes amounts received in revenues (e.g., federal financial aid) which are then recorded as an expenditure (as scholarships, exemptions, and financial aid) to fund tuition and fee payments.

Shared Services – Includes activities that may have been performed at the institutional or departmental level. Service delivery may be shaped by institutional factors and include transactions that are formed to support operations. Includes the following functions: Information Technology, Business Support Services and Human Resources. These services are funded by transfers from the component units.

State Appropriations – State Appropriations are revenues received from the State of Texas General Revenue Fund that supplement institutional revenue in order to meet operating expenses such as faculty salaries, employee benefits, utilities, and institutional support. State Appropriations are split between State Appropriations-General and State Appropriations-Additional. State Appropriations may only be used for defined purposes and must be recorded in E&G funds as described above.

Supplies and Other – Summary level expense category that combines expense lines Materials and Supplies, Communication and Utilities, Repairs and Maintenance, Rentals and Leases, Printing and Reproduction, Cost of Goods Sold, and Other Expenditures from the Budget Detail by Fund Group sheets.

Transfers Between UNTS Components – Transfers between components of the UNTS that are used to fund core System Administration operations, shared services or other activities one component performs for another.

Transfers to Other State Agencies In/(Out) – This consists of transfers to other Texas state agencies.

Travel – Travel expenditures include direct expenses for domestic and international travel and entertainment costs, as well as amounts reimbursed to employees for such incurred costs.

Waivers – Waivers are recorded as reductions to the gross tuition and fee amounts noted above.

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The University of North Texas System
Budget Instructions
FY 2017

General Guidelines

The University of North Texas University System is committed to serving the citizens of the State of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the State taxpayers foremost on our minds. The UNT System will continue to act as good stewards of the State of Texas' limited resources and will ensure the benefit to the State taxpayer is considered in every academic, research and service activity performed.

The UNT System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing new programs to meet new demands, expanding research and commercialization capabilities, and implementing cost-cutting efficiencies through shared services. The imperative of excellence in all we do and the reality of resource limitations in the State of Texas increase the difficulty of meeting these challenges and command that we devote our cooperative efforts to ensuring that the productivity of all UNT System resources is continually optimized.

Therefore, the FY 2017 budget process should focus on funding new initiatives that support the strategic goals and objectives of the individual components and the overall mission of the University of North Texas System, while also minimizing the financial burden on students and their families.

Budget recommendations should be prepared within the estimated funds available. Reserve balances should only be used in special one-time situations or where a definite plan provides justification of a limited use of such balances. In self-supporting activities, total funds budgeted shall not exceed realistic estimates of income and balances brought forward. Recommendations for other operating expenses should be based upon careful estimates of actual needs, taking into account every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost savings opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to possible inflationary increases during the course of this operating year.

Calendar

The FY 2017 budget calendar (Attachment 1) is provided for your information.

Budget Preparation Contact Information

A contact list (Attachment 2) of System Office staff is provided for your information and use on issues relating to the FY 2017 budget preparation process.

FY 2017 Budget Changes/Reminders:

- **Hyperion**
  The FY 2017 annual operating budget will be prepared using Hyperion Planning.

- **Beginning Balances**
  Estimated FY 2017 beginning Fund Balances by fund group must be entered into Hyperion along with planned use of reserves, and other changes in fund balances. Estimating Fund Balances in advance of the next fiscal year will become more consistent with experience. The beginning fund balances should be

projected based on the ending fund balance of the most recent quarter and include any expected increases or decreases to fund balances prior to the fiscal year close.

- **Individual Overview/Narrative Presentation**
  Each institution is asked to provide a narrative with highlights and significant information from their budget submissions for inclusion in the FY17 Consolidated Budget Summary Book as well as in the individual component presentations to the Board of Regents. The narrative should include relevant information on (not limited to, and if applicable):
  - Revenues:
    - New and increased funding (including sources)
    - State appropriations
    - Tuition Revenue Bonds, Etc
    - Grant and research funding
    - Endowment/Gifts
    - Tuition and fee projection methodology
    - Sales and Service Estimates
    - Economic Impacts
    - Enrollment
  - Expenses (provide information on the percentage of increased resources that are dedicated to specific areas – add categories you feel are relevant):
    - Salaries – Faculty/Staff
    - Financial Aid/Scholarships
    - Recruitment/Retention – Faculty/Students
    - New programs/New Initiatives
    - Campus Technology and Infrastructure
  - Use of reserves

  Strategic Context – for significant new initiatives, programs, and/or areas where increased resources will be dedicated (FY17 over prior years), the narrative should specifically demonstrate how these investments support the institution's strategic plan.

- **Individual Schedules - Schedules, Graphs, Ratios**
  The System Budget Office will prepare and present the information for the Budget Summary Book for all component institutions and System Administration for the following:
  - Budget for Revenues, Expenses & Other Changes in Net Position
  - Budget Detail by Fund Group - Current
  - Budget Detail by Fund Group – Noncurrent
  - Revenue Breakout by Fund
- **Transfers**
  The budget template includes transfer line items. Campus budget offices will be responsible for projecting transfers for the component unit based on debt service expenses, and any other projected transfers between funds, components or other outside agencies. Budget amounts for shared and core services allocations are provided to campus budget offices at each component institution and System Administration by System Administration Budget Office.
  - **Intra-campus Transfers Between Funds**
    - **Inter-fund Transfers In/(Out)** is calculated for each unit by summing all of the transfers between Education & General; Designated Operating; Auxiliary Enterprises; Restricted Expendable; Endowment; Loan; Gift; Plant & Debt; and Agency funds.
  - **Transfers Between UNTS Components**

        - **Shared Services** includes those transfers to UNT System Administration for activities where service delivery may be shaped by institutional factors and includes transactions that are formed to support institutional operations – specifically, Shared Services includes the Business Service Center, Information Technology Shared Services, and Human Resources.
        - **Core Services** includes those transfers to UNT System Administration for services provided that are universal in nature, do not tend to vary largely based on the customer, are generally performed on a cross-institutional level, and may be legally mandated to take a certain level of direction from institutions in service delivery. Core Services include areas such as financial services, executive leadership, government relations, facilities, and audit.
        - **Other Inter-Unit Transfers In/(Out)** includes those transfers to UNT System Administration for projects and other non-recurring costs that are predictable, may extend over multiple fiscal years, but are not considered part of the Core or Shared Services costs.
    - **Other Transfers**
        - **Transfers to Other State Agencies In/(Out)** includes all transfers to other State agencies made outside of the State treasury.
        - **Legislative Transfers In/(Out)** includes all transfers within the State treasury.

- **Information/Instructions/Discussion Items** – the following items will have further information distributed or reviewed in the upcoming weeks via the Budget Manual or during On-Campus meetings:
    - Debt Service
    - HEF
    - Capital Budgeting
    - Transfers
    - Investment Income

Planned Use of Reserves/Carry Forward Balances

Reserves should only be used to fund one-time expenditures that will result in future cost reductions or increases in income or expenditures of carryover balances. Any use of reserves to support the FY 2017 operating budget should be included in the beginning fund balances entries as entered into Hyperion. **Each institution must include justification of the use of reserves for operating expenses and use of reserves for strategic initiatives in the narrative information provided.**

Quarterly Budget to Actual Reporting

Quarterly Estimates of Revenues, Expenditures, and Transfers are calculated in Hyperion as part of the budget process for each institution. The quarterly estimates provided by the program should be reviewed and adjusted by each institution based on institutional trends, historical data, and known one-time or non-typical occurrences that may impact the quarterly estimates for the upcoming year. Actual revenues, expenses and transfers will be reported quarterly to the Board of Regents against the Summary Level budget lines as well as the Quarterly Estimates reported on schedule of Revenues, Expenses, and Transfers by Quarter. Component Budget Offices should work with their respective Controller's Office staff to ensure quarterly budgets will align with quarterly actuals data (accruals, deferrals, etc.)

Budget Review

The System Budget Office will review all budgets prior to the review by the Chancellor and subsequent submission to the Board. Each institution is expected to provide a narrative (to be included in the Executive Budget Summary) to summarize the overall budget submission for FY 2017.

Executive Budget Summary/Board Presentation

The System Budget Office will prepare an Executive Budget Summary of the proposed budgets, along with individual budget overviews for the Budget Summary Book, which will be provided to the Chancellor for review. An electronic copy of the Executive Budget Summary will also be provided to each System member President and CFO.

Component Presidents and CFOs should be prepared to address any specific budgetary questions relating to their budget. Any changes in information to be submitted to the Board as determined by the Board Finance Committee will be relayed to Presidents and CFOs.

Budget Distribution

Upon Board approval, the System Budget Office will coordinate the distribution of budgets in accordance with the Education Code, the General Appropriations Act, and any other state, and UNTS requirements.

UNT SYSTEM

Attachment 1

Fiscal Year 2017 Operating Budget Calendar

Between March and August, the System Budget Office and component institution Budget Offices work with departments and central office administrators to prepare budgets for the Board of Regents. Major milestones throughout the planning process are listed below.

Date	Action
April - June, 2016	Budget Hearings - Vice Chancellor for Finance, Presidents, Chancellor, CFOs, and Budget Offices discuss Fiscal Year 2017 Budgets.
May 2016	Hyperion – final stages of validation; original budget load; end-user training;
June 6, 2016	Hyperion open and available for budget development.
July 8, 2016	Component Units certify Fiscal Year 2017 Budget data in Hyperion. Hyperion closed for entry/changes.
July 8 - 15, 2016	Component Units provide narrative and highlight information to UNTS Budget Office for inclusion in Consolidated Budget Book.
July 11 – 29, 2016	UNTS Budget Office Prepares Analysis and Compiles Component Unit Budgets into the UNTS Consolidated Fiscal Year 2017 Budget Book and BOR presentations.
July 29, 2016	UNTS Office posts Fiscal Year 2017 Budget materials in advance of the Board of Regents/Finance Committee Meeting.
August 18-19, 2016	UNTS Board or Regents Meeting (Finance Committee Meeting – Day 1).

Fiscal Year 2017 Budget Preparation Contacts

UNT System			
Name	**Title**	**Phone**	**Email**
Budget Office			
Paige Smith	**AVC Budget**	**214-752-5540**	paige.smith@untsystem.edu
Jim Gross	**Budget Director**	**940-369-5515**	jim.gross@untsystem.edu
Justin Johnson	**Admin Coordinator**	**214-243-1765**	justin.johnson@untsystem.edu
Office of Financial Planning & Policy			
Susan Sherman	**AVC Financial Planning & Policy**	**214-752-5542**	susan.sherman@untsystem.edu
Kerry Romine	**Director of Analysis & Planning**	**214-752-5543**	kerry.romine@untsystem.edu
Treasury			
James Mauldin	**AVC Treasury**	**214-243-1768**	james.mauldin@untsystem.edu
Luke Lybrand	**Treasury Manager**	**214-243-1798**	luke.lybrand@untsystem.edu