

UNT | SYSTEM™

Quarterly Operations Report



August 2019

Quarterly Operations Report - August 2019

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Budget to Actual

FY19 - Revenues, Expenses, and Transfers - Current Funds
Fiscal Year Total Budget vs. Actuals



All \$ presented as thousands

	Actual vs. Budget Variance B/(W)				Ref. No.	FY19		Actual vs. Budget Variance B/(W)		Year-Over-Year Comparison (FY19Fcast vs FY18Act)
	FY19 Q3 Estimate	FY19 Q3 Actuals	\$000's	%		FY19 Budget	FY19 Year-End Forecast	\$000's	%	
REVENUES										
Net Tuition and Fees	354,360	335,653	(18,707)	-5.3%	3	350,175	342,000	(8,175)	-2.3%	8.4%
Sales of Goods and Services	86,939	92,337	5,398	4.7%		96,007	98,507	2,500	2.6%	0.2%
Grants and Contracts	73,657	71,768	(1,889)	-2.6%		108,927	106,927	(2,000)	-1.8%	-6.3%
Net Professional Fees	0	0	0	0.0%		0	0	0	0.0%	0.0%
All Other Revenue	180,547	182,049	1,502	0.8%		187,711	191,933	4,222	2.2%	-1.4%
Total Revenues	695,504	681,807	(13,697)	-2.0%	2	742,820	739,367	(3,453)	-0.5%	0.6%
EXPENSES										
Personnel Costs	330,805	317,090	13,715	4.1%	5	397,341	385,500	11,841	3.0%	2.9%
Maintenance & Operation Costs	97,570	90,509	7,061	7.2%		128,946	135,575	(6,289)	-4.9%	3.4%
Capital Expenses	13,586	13,795	(209)	-1.5%	6	17,876	15,000	2,876	16.1%	15.1%
Scholarships, Exemptions and Financial Aid	52,239	57,019	(4,780)	-9.1%		83,558	89,000	(5,442)	-6.5%	1.4%
Total Expenses	494,199	478,412	15,787	3.19%	4	627,721	625,075	2,986	0.5%	3.0%
TRANSFERS										
Total Net Transfers	-87,040	-94,687	(7,647)	-8.8%	7	-109,022	-113,151	(4,129)	-3.8%	-17.5%
Estimated Budgeted Impact on Fund Balances	114,265	108,708	(5,557)	-4.9%	1	5,738	1,142	(4,596)	-80.1%	105.4%

Executive Summary

At the close of quarter 3, UNT is projecting \$1.1m favorable impact to fund balances for FY19 [#1], which is \$4.6m less than originally budgeted.

Total revenues are projected to miss FY19 budget by \$3.5m or 0.5% [#2]. Net Tuition & Fees will miss budget projections by \$8.2m due to budgeting a 2.75% increase in semester credit hours but actuals were only 0.4% up for the year [#3]. Other revenue categories are projected to offset most of the variance from Net Tuition and Fees. A successful year for University Advancement, larger than anticipated market returns, housing and dining keeping up with increased demand for services, and a great year for UNT Athletics all contribute to the successes of UNT in FY19.

Expenses are forecasted to end the year \$3.0m under budget or 0.5% [#4]. A majority of the savings are attributed to budgeted but unfilled positions [#5], as well as reduced capital expenses [#6] due to a University-wide effort to offset the projected revenue shortfall.

Net transfers are projected to exceed budget by \$4.1m driven by Auxiliary transfers to Plant for new dining stands and residence hall renovations [#7].

FY19 - Revenues, Expenses, and Transfers - Current Funds
Fiscal Year Total Budget vs. Actuals



All \$ presented as thousands

	Actual vs. Budget Variance B/(W)				Ref. No.	FY19 Year-End		Actual vs. Budget Variance B/(W)		Year-Over-Year Comparison (FY19Fcast vs FY18Act)
	FY19 Q3 Estimate	FY19 Q3 Actuals	\$000's	%		FY19 Budget	FY19 Year-End Forecast	\$000's	%	
REVENUES										
Net Tuition and Fees	28,250	26,627	(1,623)	-5.7%		32,400	31,750	(650)	-2.0%	6.5%
Sales of Goods and Services	43,000	30,628	(12,372)	-28.8%	6	48,000	41,000	(7,000)	-14.6%	-31.4%
Grants and Contracts	34,000	28,003	(5,997)	-17.6%	7	46,500	43,500	(3,000)	-6.5%	-7.5%
Net Professional Fees	12,000	10,397	(1,603)	-13.4%		13,740	13,000	(740)	-5.4%	-15.5%
All Other Revenue	120,045	122,611	2,566	2.1%		126,135	127,142	1,007	0.8%	-0.1%
Total Revenues	237,295	218,264	(19,031)	-8.0%	5	266,775	256,392	(10,383)	-3.9%	-8.2%
EXPENSES										
Personnel Costs	107,500	99,402	8,098	7.5%	3	149,000	139,750	9,250	6.2%	4.4%
Maintenance & Operation Costs	49,410	49,419	(9)	0.0%	4	66,660	71,550	(4,890)	-7.3%	-8.0%
Capital Expenses	5,000	3,309	1,691	33.8%		8,000	7,000	1,000	12.5%	25.9%
Scholarships, Exemptions and Financial Aid	2,500	16	2,484	99.4%		3,000	1,000	2,000	66.7%	23.6%
Total Expenses	164,410	152,145	12,265	7.46%	2	226,660	219,300	7,360	3.2%	2.4%
TRANSFERS										
Total Net Transfers	(25,310)	(23,909)	1,401	-5.5%	8	(31,657)	(29,979)	1,678	5.3%	-11.7%
Estimated Budgeted Impact on Fund Balances	47,575	42,210	(5,365)	-11.3%	1	8,458	7,113	(1,346)	-15.9%	77.1%

Executive Summary

At the close of quarter 3, UNT Health Science Center is projecting is projecting \$7.1m favorable impact to fund balances for FY19 [#1], which is \$1.3m less than originally budgeted.

Total revenues are projected to miss FY19 budget by \$10.4m or 3.9% [#5]. This is driven primarily by overestimation of budget for Correctional Medicine [#6] and other research related activity. Also, an accounting entry that was booked in FY18 and subsequently reversed in FY19 is causing some of the shortfall in Grants and Contracts [#7].

Total expenses are projected to be under budget by \$7.4m [#2], primarily attributed to lower than budgeted Personnel Costs due to unanticipated delays in hiring key personnel [#3]. Maintenance & Operations Costs are projecting to exceed the budget, due largely to an increase in Federal pass-through expenses associated with grant awards in areas such as Alzheimer's and Alcohol-related Risk Intervention [#4].

Transfers reflect a \$1.7m variance due to capital project transfers to plant funds that were budgeted but no longer expected to occur in FY19 [#8].

FY19 - Revenues, Expenses, and Transfers - Current Funds
Fiscal Year Total Budget vs. Actuals



All \$ presented as thousands

	Actual vs. Budget Variance B/(W)				Ref. No.	FY19		Actual vs. Budget Variance B/(W)		Year-Over-Year Comparison (FY19Fcast vs FY18Act)
	FY19 Q3 Estimate	FY19 Q3 Actuals	\$000's	%		Budget	FY19 Year-End Forecast	\$000's	%	
REVENUES										
Net Tuition and Fees	25,289	24,804	(486)	-1.9%	5	26,861	24,823	(2,038)	-7.6%	21.8%
Sales of Goods and Services	1,332	1,293	(39)	-2.9%		1,480	1,350	(130)	-8.8%	19.3%
Grants and Contracts	8,675	8,689	14	0.2%		11,567	11,567	0	0.0%	-10.3%
Net Professional Fees	0	0	0	0.0%		0	0	0	0.0%	0.0%
All Other Revenue	28,031	29,086	1,055	3.8%	6	31,174	30,075	(1,099)	-3.5%	3.0%
Total Revenues	63,327	63,872	544	0.9%	4	71,081	67,815	(3,267)	-4.6%	6.6%
EXPENSES										
Personnel Costs	26,299	26,270	29	0.1%		32,691	32,450	241	0.7%	-15.2%
Maintenance & Operation Costs	5,267	5,513	(246)	-4.7%	3	10,338	8,383	1,955	18.9%	-2.9%
Capital Expenses	177	395	(218)	-123.6%		196	601	(404)	-206.0%	-9.6%
Scholarships, Exemptions and Financial Aid	10,842	8,718	2,124	19.6%		12,047	11,449	598	5.0%	7.4%
Total Expenses	42,585	40,896	1,688	3.96%	2	55,272	52,883	2,390	4.3%	-7.5%
TRANSFERS										
Total Net Transfers	(12,787)	(11,737)	1,051	-8.2%	7	(16,182)	(14,932)	1,250	-7.7%	-25.8%
Estimated Budgeted Impact on Fund Balances	7,955	11,239	39	2.8%	1	(373)	0	373	-100.0%	-100.0%

Executive Summary

At the close of quarter 3, UNT Dallas is projecting -\$300k unfavorable impact to fund balances for FY19 [#1], which is flat to budget.

Total revenues are projected to miss FY19 budget by \$3.3m or 4.6% due to Tuition and Fees being budgeted at a 12% increase by coming in closer to 8% [#4]. Tuition & Fees are projected to end FY19 \$2m or 7.6% under budget [#5]. Gift revenues are expected to end lower than budgeted due to a gift being budgeted in current funds but actually received as non-current funds, therefore is not reflected in this report [#6]. This issue also affects Total Net Transfers as it was planned that after receiving these funds, they would then be transferred internally to plant funds [#7].

Total expenses are projected to be under budget by \$2m [#2]. The only expense category projecting to exceed budget is capital expenses, which are related to police vehicle and IT equipment purchases which were budgeted in maintenance & operations but met the threshold for capitalization and recorded as such [#3].

FY19 - Revenues, Expenses, and Transfers - Current Funds
Fiscal Year Total Budget vs. Actuals



All \$ presented as thousands

	Actual vs. Budget Variance B/(W)				Ref. No.	FY19		Actual vs. Budget Variance B/(W)		Year-Over-Year Comparison (FY19Fcast vs FY18Act)
	FY19 Q3 Estimate	FY19 Q3 Actuals	\$000's	%		Budget	FY19 Year-End Forecast	\$000's	%	
REVENUES										
Net Tuition and Fees	0	0	0	0.0%		0	0	0	0.0%	0.0%
Sales of Goods and Services	1,650	1,553	(97)	-5.9%		2,200	2,100	(100)	-4.5%	4.4%
Grants and Contracts	0	0	0	0.0%		0	0	0	0.0%	0.0%
Net Professional Fees	0	0	0	0.0%		0	0	0	0.0%	0.0%
All Other Revenue	7,755	10,193	2,438	31.4%	7	8,287	9,975	1,688	20.4%	3.6%
Total Revenues	9,405	11,746	2,342	24.9%	8	10,487	12,075	1,588	15.1%	3.7%
EXPENSES										
Personnel Costs	34,027	31,957	2,070	6.1%	6	45,369	43,200	2,169	4.8%	-11.1%
Maintenance & Operation Costs	10,503	12,331	(1,828)	-17.4%	4	13,109	15,510	(2,401)	-18.3%	59.3%
Capital Expenses	1,495	1,829	(334)	-22.4%	5	1,585	2,100	(515)	-32.5%	269.6%
Scholarships, Exemptions and Financial Aid	0	0	0	0.0%		0	0	0	0.0%	0.0%
Total Expenses	46,025	46,117	(92)	-0.20%	3	60,064	60,810	(746)	-1.2%	-7.7%
TRANSFERS										
Total Net Transfers	35,236	33,026	(2,210)	-6.3%	2	49,274	48,302	(972)	-2.0%	-6.9%
Estimated Budgeted Impact on Fund Balances	(1,384)	(1,345)	39	2.8%	1	(303)	(433)	(130)	42.9%	-110.4%

Executive Summary

At the close of quarter 3, System Administration is projecting -\$433k unfavorable impact to fund balances for FY19 [#1], which is \$130k less than originally budgeted.. This is driven by an unbudgeted transfer to UNT related to an IT fee reimbursement in the amount of \$972k [#2].

Revenues are anticipated to come in above budget due to: higher than budgeted State benefit reimbursements [#7]; investment income as a result of higher yields from the Short-Term Pool than anticipated [#7]; and IT contracted revenues that were unbudgeted [#7]. The result is a projected \$1.6m favorable revenue variance [#8].

Total expenses are projected to be over budget by \$92k [#3]. Overages in maintenance & operations, such as business and IT consulting services [#4], and capital expenses related to IT purchases [#5], are being offset by savings in personnel costs [#6].

Investment Performance

Helping Clients Prosper.



DiMEO SCHNEIDER
& ASSOCIATES, L.L.C.

University of North Texas System

May 31, 2019

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University of North Texas System
Consolidated Investment Portfolio
For the Quarter Ending May 31, 2019

	Beginning Market Value	Ending Market Value	Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool					
University of North Texas	\$ 88,524,518	\$ 33,999,094	\$ 37,394	2.22%	2.11%
UNT Health Science Center	\$ 71,504,740	\$ 69,665,595	\$ 132,681	2.34%	2.28%
UNT Dallas	\$ 11,766,434	\$ 9,559,564	\$ 14,974	2.37%	2.20%
UNT System	\$ 12,221,623	\$ 8,220,310	\$ 9,527	2.41%	2.26%
Total Short-Term Pool	\$ 184,017,315	\$ 121,444,563	\$ 194,576	2.30%	2.21%
Intermediate Pool¹					
University of North Texas	\$ 50,467,571	\$ -	\$ -	-	1.76%
UNT Health Science Center	\$ 30,444,435	\$ -	\$ -	-	1.83%
Total Intermediate Pool	\$ 80,912,006	\$ -	\$ -	-	1.78%
Long-Term Pool²					
University of North Texas	\$ 106,624,842	\$ 156,396,277	\$ 50,204	0.11%	-0.86%
UNT Health Science Center	\$ 35,537,476	\$ 65,749,760	\$ 21,106	0.11%	-0.86%
UNT Dallas	\$ 6,213,085	\$ 6,178,778	\$ 1,983	0.11%	-0.86%
UNT System	\$ 5,943,000	\$ 5,884,157	\$ 1,889	0.11%	-0.86%
Total Long-Term Pool	\$ 154,318,403	\$ 234,208,972	\$ 75,182	0.11%	-0.86%
Campus Endowments					
University of North Texas	\$ 54,835,557	\$ 54,427,594	\$ -	0.05%	-1.15%
UNT Health Science Center	\$ 45,349,314	\$ 45,280,038	\$ -	0.02%	-1.87%
UNT Dallas	\$ 899,344	\$ 890,834	\$ -	-0.01%	-1.33%
Total Campus Endowments	\$ 101,084,214	\$ 100,598,467	\$ -	0.04%	-1.47%
Foundation Endowments³					
University of North Texas	\$ 141,203,488	\$ 146,574,958	\$ -	0.05%	-1.15%
UNT Health Science Center	\$ 18,492,492	\$ 18,769,601	\$ -	-0.44%	-2.15%
UNT Dallas ⁴	\$ 731,811	\$ 515,712	\$ -	-	-
Total Foundation Endowments	\$ 160,427,792	\$ 165,860,271	\$ -	0.00%	-1.25%
Debt Proceeds Pool					
University of North Texas	\$ 65,909,005	\$ 52,171,133	\$ 85,392	2.40%	2.36%
UNT Health Science Center	\$ 3,135,679	\$ 2,545,812	\$ 5,081	2.40%	2.36%
UNT Dallas	\$ 28,328,198	\$ 18,740,212	\$ -	2.42%	2.30%
UNT System	\$ 20,149,316	\$ 16,708,819	\$ -	2.33%	2.24%
Total Debt Proceeds Pool	\$ 117,522,198	\$ 90,165,976	\$ 90,474	2.39%	2.32%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 798,261,928	\$ 712,278,249	\$ 360,232

(1) Assets transferred to Long-Term Pool effective 3/1/2019. Approximate FYTD Yield through 2/28/2019.

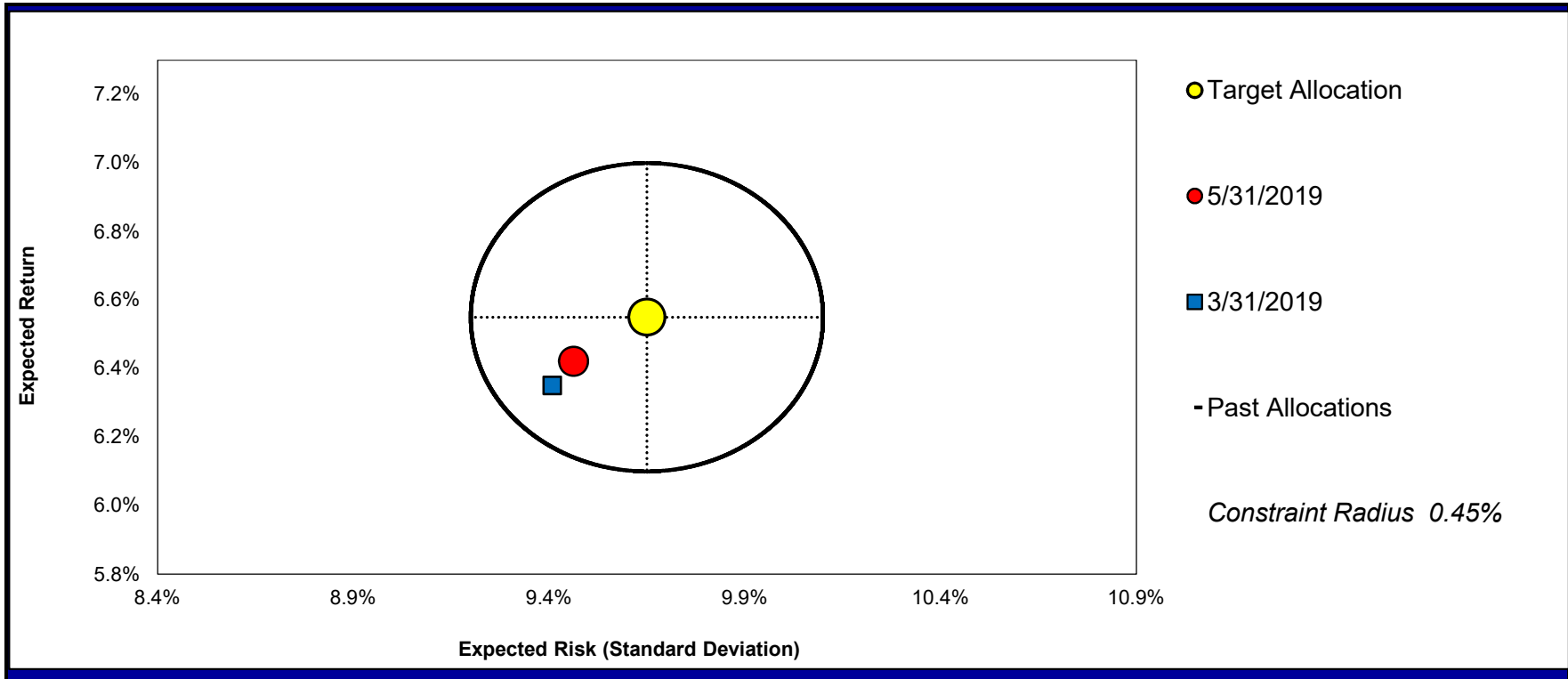
(2) Includes assets transferred from Intermediate Pool. Approximate FYTD Yield includes return on assets transferred from the Intermediate Pool effective 3/1/2019.

(3) Foundation investments not assets of the System.

(4) DAL Foundation does not invest their funds. These are held in a checking account, so no yield is reported.

University of North Texas System - Long Term Pool

Portfolio Engineer™



	Broad Allocation				Fixed Income							Equity					Real Assets		Hedge Funds		2019-2028 Assumptions						
	Fixed Income	Equity	Real Assets	Hedge Funds	Cash	TIPS		US Bond	For. Dev. Bond	HY Bond	EM Bond		US Equity (LC)		US Equity (SC)	Int'l Developed Equity	EM Equity	Real Estate	MLPs		HFoF Multi-Strat		Return	Risk (σ)	Distance From Target	Rebalance Required	
Target	45%	36%	9%	10%		3%		31%	5%	4%	2%		14%		5%	12%	5%	4%	5%		10%		6.59%	9.69%	N.A.	N.A.	
5/31/2019	47%	35%	7%	11%	0%	3%		32%	5%	4%	2%		14%		5%	12%	5%	3%	4%		11%		6.46%	9.50%	0.22%	No	
3/31/2019	48%	36%	7%	9%	3%	3%		31%	5%	4%	2%		14%		5%	12%	5%	3%	4%		9%		6.39%	9.45%	0.31%		
12/31/2018																											
9/30/2018																											
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Office of Finance

The attached report represents the investment portfolio of the University of North Texas for the period ending May 31, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.



Robert E. Brown, CPA
Senior Vice President for Finance and Administration, University of North Texas

Date

James Mauldin

Digitally signed by James Mauldin
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Chancellor for Finance, email=james.mauldin@untsystem.edu,
c=US
Date: 2019.07.31 11:12:02 -05'00'

James Mauldin, CPA, CTP
Interim Vice Chancellor for Finance, University of North Texas System

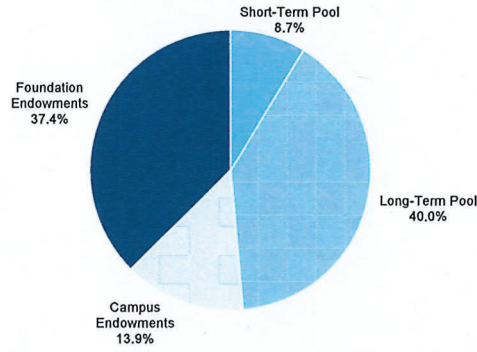
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University of North Texas ("UNT")
Investment Portfolio
 For the Quarter Ending May 31, 2019

	Beginning Market Value	Ending Market Value	Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$ 88,524,518	\$ 33,999,094	\$ 37,394	2.22%	2.11%
Intermediate Pool	\$ 50,467,571	\$ -	\$ -	-	1.76%
Long-Term Pool	\$ 106,624,842	\$ 156,396,277	\$ 50,204	0.11%	-0.86%
Campus Endowments	\$ 54,835,557	\$ 54,427,594	\$ -	0.05%	-1.15%
Foundation Endowments	\$ 141,203,488	\$ 146,574,958	\$ -	0.05%	-1.15%
Debt Proceeds Pool	\$ 65,909,005	\$ 52,171,133	\$ 85,392	2.40%	2.36%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 507,564,980	\$ 443,569,056	\$ 172,991

University of North Texas Investment Portfolio Market Values as of
 5/31/2019 (excludes Debt Proceeds)



Office of Finance

The attached report represents the investment portfolio of the University of North Texas Health Science Center for the period ending May 31, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.



Gregory R. Anderson, CPA
Executive Vice President for Finance and Operations,
University of North Texas Health Science Center

July 29, 2019

Date

James Mauldin

Digitally signed by James Mauldin
DN: cn=James Mauldin, o=UNT System,
ou=Office of the Vice Chancellor for Finance,
email=james.mauldin@untsystem.edu, c=US
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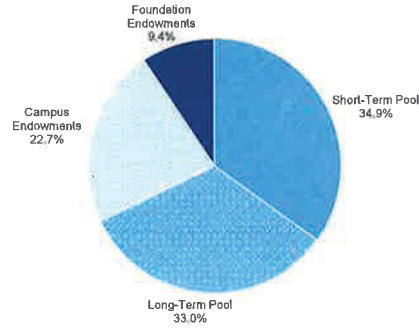
James Mauldin, CPA, CTP
Interim Vice Chancellor for Finance, University of North Texas System

Date

University of North Texas Health Science Center
Investment Portfolio
 For the Quarter Ending May 31, 2019

	Beginning Market Value	Ending Market Value	Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$ 71,504,740	\$ 69,665,595	\$ 132,681	2.34%	2.28%
Intermediate Pool	\$ 30,444,435	\$ -	\$ -	-	1.63%
Long-Term Pool	\$ 35,537,476	\$ 65,749,760	\$ 21,106	0.11%	-0.66%
Campus Endowments	\$ 45,349,314	\$ 45,280,038	\$ -	0.02%	-1.67%
Foundation Endowments	\$ 18,492,492	\$ 18,769,601	\$ -	-0.44%	-2.15%
Debt Proceeds Pool	\$ 3,135,679	\$ 2,545,812	\$ 5,081	2.40%	2.36%
Totals for All Asset Pools					
	\$ 204,464,137	\$ 202,010,805	\$ 158,869		

University of North Texas Health Science Center Investment Portfolio Market Values as of 5/31/2019 (excludes Debt Proceeds)



UNT | SYSTEM™

UNT

UNT HEALTH SCIENCE CENTER

UNT DALLAS

Office of Finance

The attached report represents the investment portfolio of the University of North Texas at Dallas for the period ending May 31, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.



James Main
Executive Vice President for Administration and Chief Financial Officer,
University of North Texas at Dallas



Date

James Mauldin

Digitally signed by James Mauldin
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James Mauldin, CPA, CTP
Interim Vice Chancellor for Finance, University of North Texas System

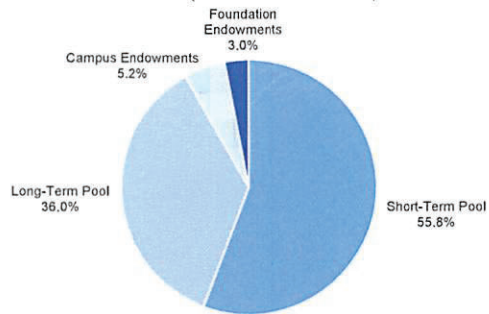
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University of North Texas Dallas
Investment Portfolio
 For the Quarter Ending May 31, 2019

	Beginning Market Value	Ending Market Value	Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$ 11,766,434	\$ 9,559,564	\$ 14,974	2.37%	2.20%
Long-Term Pool	\$ 6,213,085	\$ 6,178,778	\$ 1,983	0.11%	-0.86%
Campus Endowments	\$ 899,344	\$ 890,834	\$ -	-0.01%	-1.33%
Foundation Endowments	\$ 731,811	\$ 515,712	\$ -	-	-
Debt Proceeds Pool	\$ 28,328,198	\$ 18,740,212	\$ -	2.42%	2.30%

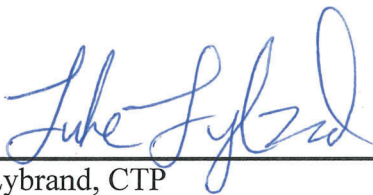
	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 47,938,872	\$ 35,885,100	\$ 16,958

University of North Texas Dallas Investment Portfolio Market Values as of
 5/31/2019 (excludes Debt Proceeds)

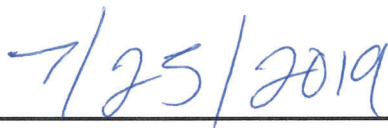


Office of Finance

The attached report represents the investment portfolio of the University of North Texas System Administration for the period ending May 31, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.



Luke Lybrand, CTP
Senior Director for Treasury, University of North Texas System



Date

James Mauldin

Digitally signed by James Mauldin
DN: cn=James Mauldin, o=UNT System,
ou=Office of the Vice Chancellor for Finance,
email=james.mauldin@untsystem.edu, c=US
Date: 2019.07.30 09:00:57 -05'00'

James Mauldin, CPA, CTP
Interim Vice Chancellor for Finance, University of North Texas System

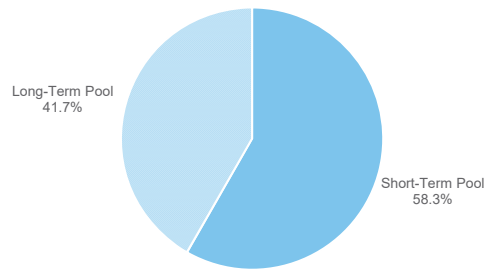
Date

University of North Texas System Administration
Investment Portfolio
 For the Quarter Ending May 31, 2019

	Beginning Market Value	Ending Market Value	Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$ 12,221,623	\$ 8,220,310	\$ 9,527	2.41%	2.26%
Long-Term Pool	\$ 5,943,000	\$ 5,884,157	\$ 1,889	0.11%	-0.86%
Debt Proceeds Pool	\$ 20,149,316	\$ 16,708,819	\$ -	2.33%	2.24%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 38,313,939	\$ 30,813,286	\$ 11,416

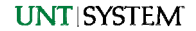
University of North Texas System Administration Portfolio Market Values as of
 5/31/2019 (excludes Debt Proceeds)



Capital Improvement Plan Status

UNT System FY 2018 Capital Improvement Plan Status

August 2019
(Report as of July 12, 2019)



Capital Improvement Plan Project Assessment

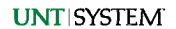
Active Projects							
Project Management Responsibility	Campus	Project No.	Project Name	Scope	Schedule	Budget	
OFPC	UNT	16-1.20	College of Visual Arts and Design	●	●	●	
		16-1.84a	New Residence Hall - Phase 1	●	●	●	
		16-2.82	Track and Field Stadium	●	●	●	
		17-01-0005	Discovery Park Bio-Medical Engineering Addition	●	●	●	
		18-01-0004	Art Building Roof Replacement	●	●	●	
		18-01-0007	New Dining Hall	●	●	●	
		18-01-0008	Fouts Field Demolition, Parking, and Bus Transfer Station	●	●	●	
		18-01-0009	New Athletics Indoor Practice Facility	●	●	●	
		19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	●	●	●	
		19-01-1905	Art Studio Facility	●	●	●	
		UNT	16-1.01	Student Learning and Success Center	●	●	●
		HSC	16-1.40	Interdisciplinary Research Building	●	●	●
		System	16-2.01	Renovate Dallas Municipal Building and Associated Law Buildings	●	●	●
		UNT Facilities	UNT	2.20	Matthews Hall MEP	●	●
2.21	Wooten Hall MEP			●	●	●	
2.33	Willis Library MEP			●	●	●	
16-2.50	Life Science Lab Exhaust Upgrade			●	●	●	
16-2.55	Discovery Park MEP Upgrade			●	●	●	
17-01-0001	Terrill Hall MEP & Interior Renovation			●	●	●	
17-01-0002	Coliseum MEP Renovation			●	●	●	
17-01-0004	USB MEP Renovation			●	●	●	
17-01-0008	Coliseum Roof Replacement			●	●	●	
18-01-0002	Clark Hall Lobby Renovation			●	●	●	
18-01-0003	Sage Hall Academic Success Center Phase III			●	●	●	
18-01-0005	Discovery Park Utility Capacity Upgrade			●	●	●	
18-01-0006	Music Building Courtyard Renovation			●	●	●	
19-01-1902	Dining Food Stands			●	●	●	
19-01-1903	General Academic Classroom & Class Laboratory E-Locking			●	●	●	
19-01-1904	Kerr Hall A Tower Common Areas Renovation			●	●	●	
19-01-1907	Music Building Recital Hall and MEIT Renovation			●	●	●	
19-01-1908	Clark Hall MEP Renovation			●	●	●	
HSC Facilities	HSC			17-03-0001	East Parking Garage Renovation	●	●
		19-03-1901	Campus Energy Infrastructure Improvements	●	●	●	
		19-03-1902	Facilities Management and General Services Buildings Renovation	●	●	●	
Projects Completed in FY2019							
OFPC	UNT	16-2.66	Coliseum Concourse Renovation				
		16-2.67	1500 I-35E Building				
UNT Facilities	UNT	16-2.77	Wooten Hall Code Upgrade				
		17-01-0003	Kerr Hall MEP & Interior Renovation				
		17-01-0006	Sage Hall Academic Success Center Phase II				
		17-01-0012	Eagle Point Parking Lot #80				
		18-01-0001	Maple Hall MEP & Renovation				
		19-01-1906	Apogee Stadium Turf				
Projects On Hold							
OFPC	UNT	17-01-0010	New Classroom Building				
	HSC	16-2.96	Research and Education (RES) Level 4				
UNT Facilities	UNT	16-2.25	General Academic Building MEP and Interior Renovation				
		17-01-0009	Off-Site Campus #2				

Risk Assessment

- No Impact
- Minor Potential Impact
- Potential Major Impact

UNT System FY 2018 Capital Improvement Plan Status

August 2019
(Report as of July 12, 2019)



Project Budget Status

Project Management Responsibility	Project No.	Project Name	Original Approved Project Budget	Current Approved Project Budget	Expensed	Encumbered	Remaining Balance
OFPC	16-1.20	College of Visual Arts and Design	\$ 70,000,000	\$ 70,000,000	\$ 64,032,771	\$ 4,497,327	\$ 1,469,902
	16-1.84a	New Residence Hall - Phase 1	\$ 49,300,000	\$ 58,900,000	\$ 54,479,393	\$ 2,372,734	\$ 2,047,873
	16-2.66	Coliseum Concourse Renovation	\$ 8,000,000	\$ 8,000,000	\$ 7,786,759	\$ 81,753	\$ 131,488
	16-2.67	1500 I-35E Building	\$ 7,000,000	\$ 12,500,000	\$ 9,674,634	\$ 1,829,175	\$ 996,191
	16-2.82	Track and Field Stadium	\$ 5,600,000	\$ 13,690,000	\$ 12,971,472	\$ 603,504	\$ 115,024
	17-01-0005	Discovery Park Bio-Medical Engineering Addition	\$ 17,400,000	\$ 17,400,000	\$ 13,281,396	\$ 1,387,798	\$ 2,730,806
	17-01-0010	New Classroom Building	\$ 25,100,000	\$ 25,100,000	\$ -	\$ -	\$ 25,100,000
	18-01-0004	Art Building Roof Replacement	\$ 1,350,000	\$ 1,350,000	\$ 959,475	\$ 90,063	\$ 300,462
	18-01-0007	New Dining Hall	\$ 25,470,000	\$ 25,470,000	\$ 2,601,483	\$20,390,733	\$ 2,477,784
	18-01-0008	Fouts Field Demolition, Parking, and Bus Transfer Station	\$ 14,000,000	\$ 14,000,000	\$ 4,601,347	\$ 5,455,595	\$ 3,943,058
	18-01-0009	New Athletics Indoor Practice Facility	\$ 18,900,000	\$ 18,900,000	\$ 10,793,605	\$ 6,730,182	\$ 1,376,213
	19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	\$ 9,550,000	\$ 9,550,000	\$ 669,373	\$ 538,766	\$ 8,341,861
	19-01-1905	Art Studio Facility	\$ 7,000,000	\$ 7,000,000	\$ 133,463	\$ 47,894	\$ 6,818,643
	16-1.01	Student Learning and Success Center	\$ 63,000,000	\$ 63,000,000	\$ 50,713,872	\$ 9,363,391	\$ 2,922,737
	16-1.40	Interdisciplinary Research Building	\$ 121,000,000	\$ 118,500,000	\$114,430,769	\$ 2,337,473	\$ 1,731,758
	16-2.96	Research and Education (RES) Level 4	\$ 4,500,000	\$ 4,500,000	\$ 3,600	\$ -	\$ 4,496,400
	16-2.01	Renovate Dallas Municipal Building and Associated Law Buildings	\$ 56,000,000	\$ 56,000,000	\$ 44,533,934	\$ 4,295,671	\$ 7,170,395
	UNT Facilities	2.20	Matthews Hall MEP	\$ 4,200,000	\$ 1,200,000	\$ 745,442	\$ 433,103
2.21		Wooten Hall MEP	\$ 4,450,000	\$ 3,450,000	\$ 1,250,012	\$ 54,638	\$ 2,145,350
2.33		Willis Library MEP	\$ 8,950,000	\$ 9,850,000	\$ 1,125,284	\$ 7,370,018	\$ 1,354,698
16-2.25		General Academic Building MEP and Interior Renovation	\$ 7,500,000	\$ 10,350,000	\$ 642,042	\$ 97,461	\$ 9,610,497
16-2.50		Life Science Lab Exhaust Upgrade	\$ 3,200,000	\$ 5,950,000	\$ 3,742,201	\$ 1,579,378	\$ 628,421
16-2.55		Discovery Park MEP Upgrade	\$ 10,600,000	\$ 20,600,000	\$ 919,820	\$ 1,120,304	\$ 18,559,876
16-2.77		Wooten Hall Code Upgrade	\$ 2,030,000	\$ 4,760,000	\$ 4,162,711	\$ 109,732	\$ 487,557
17-01-0001		Terrill Hall MEP & Interior Renovation	\$ 5,800,000	\$ 7,300,000	\$ 308,639	\$ 474,781	\$ 6,516,580
17-01-0002		Coliseum MEP Renovation	\$ 9,900,000	\$ 10,400,000	\$ -	\$ -	\$ 10,400,000
17-01-0003		Kerr Hall MEP & Interior Renovation	\$ 4,000,000	\$ 5,790,000	\$ 5,219,751	\$ 308,826	\$ 261,423
17-01-0004		USB MEP Renovation	\$ 3,300,000	\$ 5,600,000	\$ 544,849	\$ 143,800	\$ 4,911,351
17-01-0008		Coliseum Roof Replacement	\$ 4,310,000	\$ 2,430,000	\$ 972,205	\$ 1,326,603	\$ 131,192
17-01-0009		Off-Site Campus #2	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
18-01-0001		Maple Hall MEP & Renovation	\$ 4,380,000	\$ 4,380,000	\$ 4,238,106	\$ 119,956	\$ 21,938
18-01-0002		Clark Hall Lobby Renovation	\$ 2,270,000	\$ 2,270,000	\$ 540,866	\$ 935,791	\$ 793,343
18-01-0003		Sage Hall Academic Success Center Phase III	\$ 3,010,000	\$ 3,010,000	\$ 296,719	\$ 2,368,648	\$ 344,633
18-01-0005		Discovery Park Utility Capacity Upgrade	\$ 2,000,000	\$ 2,000,000	\$ 1,840,233	\$ 143,132	\$ 16,635
18-01-0006		Music Building Courtyard Renovation	\$ 2,590,000	\$ 2,590,000	\$ 643,885	\$ 1,858,723	\$ 87,392
19-01-1902	Dining Food Stands	\$ 2,300,000	\$ 2,300,000	\$ 115,221	\$ 1,249,511	\$ 935,268	
19-01-1903	General Academic Classroom & Class Laboratory E-Locking	\$ 4,400,000	\$ 4,400,000	\$ -	\$ -	\$ 4,400,000	
19-01-1904	Kerr Hall A Tower Common Areas Renovation	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 945,803	\$ 1,554,197	
19-01-1907	Music Building Recital Hall and MEIT Renovation	\$ 3,660,000	\$ 3,660,000	\$ -	\$ 40,647	\$ 3,619,353	
19-01-1908	Clark Hall MEP Renovation	\$ 6,910,000	\$ 6,910,000	\$ -	\$ -	\$ 6,910,000	
HSC Facilities	17-03-0001	East Parking Garage Renovation	\$ 6,000,000	\$ 6,000,000	\$ 4,108,443	\$ 1,882,928	\$ 8,629
	19-03-1901	Campus Energy Infrastructure Improvements	\$ 8,000,000	\$ 8,000,000	\$ -	\$ -	\$ 8,000,000
	19-03-1902	Facilities Management and General Services Building	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

FY19 (in \$Million)

University of North Texas

Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
Previously Approved Projects:									
System OFPC Managed Projects									
16-1.20	College of Visual Arts and Design	TRB	65.00	5.00					70.00
16-1.84a	New Residence Hall - Phase 1 (Amend. 8/17)	RFS	45.72	13.18					58.90
16-2.66	Coliseum Concourse Renovation	RFS	8.00	-					8.00
16-2.67	1500 I-35 Building (Amend. 8/16)	RFS	12.50	-					12.50
16-2.82	Track and Field Stadium (Amend. 2/17, 8/18)	RFS	9.90	2.10					13.69
		AUX		1.69					
17-01-0005	Discovery Park Bio-Medical Engineering Addition	RFS	17.40	-					17.40
17-01-0010	New Classroom Building	RFS				25.10			25.10
18-01-0004	Art Building Roof Replacement	CP	1.35						1.35
18-01-0007	New Dining Hall	RFS	3.70	15.28	6.49				25.47
18-01-0008	Fouts Field Demolition, Parking, and Bus Transfer Station	RFS	2.00	12.00					14.00
18-01-0009	Athletic Indoor Practice Facility	RFS	1.50	9.90					18.90
		GIFT		7.50					
19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	AUX		0.60	8.95				9.55
19-01-1905	Art Studio Facility	HEAF		0.60	6.40				7.00
UNT Facilities Managed Projects									
2.20	Matthews Hall MEP (Amend. 8/17)	HEAF	1.20						1.20
2.21	Wooten Hall MEP (Amend. 8/16, 8/17)	HEAF	3.45						3.45
2.33	Willis Library MEP (Amend. 8/15, 8/17)	HEAF	9.85						9.85
16-2.25	General Academic Building MEP & Interior Renovation (Amend. 8/17)	HEAF	0.75	-					10.35
		RFS		9.60					
16-2.50	Life Science Lab Exhaust Upgrade (Amend. 8/17)	HEAF	5.95	-					5.95
16-2.55	Discovery Park MEP Upgrade (Amend. 8/17)	HEAF	1.00	9.00	4.00	4.60	2.00		20.60
16-2.77	Wooten Hall Code Upgrade (Amend. 8/17)	HEAF	4.76	-					4.76
17-01-0001	Terrill Hall MEP & Interior Renovation (Amend. 8/17)	HEAF	0.80			6.50			7.30
17-01-0002	Coliseum MEP Renovation (Amend. 8/17)	RFS				0.90	9.50		10.40
17-01-0003	Kerr Hall MEP & Interior Renovation (Amend. 8/17)	RFS							5.79
		AUX	5.79	-					
17-01-0004	USB MEP Renovation (Amend. 8/17, 8/18)	HEAF	3.60	-	2.00				5.60
17-01-0008	Coliseum Roof Replacement (Amend. 8/17)	Local/Cash	2.43	-					2.43
17-01-0009	Off-Site Campus #2	Local/Cash		-	1.50				1.50
17-01-0012	Eagle Point Parking Lot #84	CP	2.20	-					2.20
18-01-0001	Maple Hall MEP & Renovation	AUX	4.38						4.38
18-01-0002	Clark Hall Lobby Renovation	AUX	0.17	2.10					2.27
18-01-0003	Sage Hall Academic Success Center Phase III	HEAF	0.26	2.75					3.01
18-01-0005	Discovery Park Utility Capacity Upgrade	HEAF	2.00						2.00
18-01-0006	Music Building Courtyard Renovation	HEAF	1.59						2.59
		GIFT		1.00					
19-01-1902	Dining Food Stands	AUX		2.30					2.30
19-01-1903	General Academic Classroom & Class Laboratory E-Locking	HEAF			0.15	0.40	1.00	2.85	4.40
19-01-1904	Kerr Hall A Tower Common Areas Renovation	AUX		2.50					2.50
19-01-1906	Apogee Stadium Turf	RFS		0.73					0.73
19-01-1907	Music Building Recital Hall and MEIT Renovation	HEAF		0.36	3.30				3.66
19-01-1908	Clark Hall MEP Renovation	AUX			0.35	6.56			6.91
Previously Approved Projects Total			217.25	98.19	33.14	44.06	12.50	2.85	407.99
New Projects for Approval:									
New Projects for Approval Total			-	-	-	-	-	-	-
Planned Projects with Identified Funding Sources:									
01-1610	Administration Building Renovation	HEAF				1.10	9.90		11.00
01-1611	Curry Hall MEP	HEAF					0.54	5.46	6.00
01-1613	PAC Foundation Repairs	HEAF						2.15	2.15
01-1614	Physical Education Building (PEB) MEP	HEAF				0.80	8.20		9.00
01-1615	Language Building MEP	HEAF					0.45	6.05	6.50
01-1618	RTFP MEP Renovation	HEAF					0.75	7.00	7.75
01-1721	Chilton Restrooms and Envelope Repairs	HEAF			0.50	5.60			6.10
01-1725	Union Circle Drive Re-surface	AUX			2.00				2.00
01-1909	Campus Lighting Upgrades	HEAF				0.20	1.50	1.50	3.20
01-1910	Crumley Hall Lobby Renovation	AUX			0.25	1.25	1.25		2.75
01-1911	McConnell Hall Interior Renovation	AUX			0.40	2.00	2.00		4.40



FY19 (in \$Million)

University of North Texas

Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
01-1912	College Inn MEP and Renovation	AUX					0.60	6.00	6.60
01-1913	Wooten Hall Electrical Upgrades	HEAF				0.20	2.00		2.20
01-1914	Frisco Branch Campus Development	RFS		1.00	3.00	22.00	55.00	10.00	91.00
Planned Projects with Identified Funding Sources Total			-	1.00	6.15	33.15	82.19	38.16	160.65
Planned Land Acquisitions									
3.01	Land Acquisitions per Master Plan	HEAF		1.50	1.50	1.50	1.50	1.50	7.50
3.02	Property Acquisition - Frisco	RFS		9.00					9.00
Planned Land Acquisition Total			-	10.50	1.50	1.50	1.50	1.50	16.50
Capital Improvement Plan Total			217.25	109.69	40.79	78.71	96.19	42.51	585.14

Planned Project without Identified Funding Sources

New Construction:

- New Sports Arena
- Education & Outreach Center
- Science & Tech Research Building

Renovation:

- Athletic Center Renovation and Expansion
- Hickory Hall Renovation
- Underground Utility Repairs
- SRB 2nd Floor Renovation

Summary by Funding Source

Funding Source	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	35.21	14.21	17.85	20.90	27.84	26.51	142.52
Tuition Revenue Bonds	TRB	65.00	5.00	-	-	-	-	70.00
Commercial Paper	CP	3.55	-	-	-	-	-	3.55
Revenue Financing System Bonds	RFS	100.72	72.79	9.49	48.00	64.50	10.00	305.50
Auxiliary Reserves	AUX	10.34	9.19	11.95	9.81	3.85	6.00	51.14
Grants	GRNT	-	-	-	-	-	-	-
Student Fees	SF	-	-	-	-	-	-	-
Housing Revenue	HR	-	-	-	-	-	-	-
Gift/Donations	GIFT	-	8.50	-	-	-	-	8.50
Annual Budget, Operating and Capital	Local/Cash	2.43	-	1.50	-	-	-	3.93
Total		217.25	109.69	40.79	78.71	96.19	42.51	585.14

FY2019 (in \$Million)

University of North Texas Dallas

Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
Previously Approved Projects:									
System OFPC Managed Projects									
16-1.01	Student Learning & Success Center	TRB	49.40	13.60					63.00
Previously Approved Projects Total			49.40	13.60	-	-	-	-	63.00
New Projects for Approval:									
New Project for Approval Total									
			-	-	-	-	-	-	-
Planned Projects with Identified Funding Sources:									
02-1901	Landmark Tower	GIFT			4.50				4.50
02-1902	Second Residence Hall	RFS			3.00	20.00	7.00		30.00
02-1903	Event Center	RFS				2.00	8.00		15.00
		GIFT					3.00	2.00	
02-1904	Parking Garage	RFS						25.00	25.00
Planned Projects with Identified Funding Sources Total			-	-	7.50	22.00	18.00	27.00	74.50
Planned Land Acquisitions									
Planned Land Acquisition Total									
			-	-	-	-	-	-	-
Capital Improvement Plan Total			49.40	13.60	7.50	22.00	18.00	27.00	137.50

Planned Project without Identified Funding Sources

New Construction:

- STEM Building
- Business and Information Technology Building

Renovation:

Summary by Funding Source

Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	-	-	-	-	-	-
Tuition Revenue Bonds	TRB	49.40	13.60	-	-	-	63.00
Commercial Paper	CP	-	-	-	-	-	-
Revenue Financing System Bonds	RFS	-	-	3.00	22.00	15.00	65.00
Auxiliary Reserves	AUX	-	-	-	-	-	-
Grants	GRNT	-	-	-	-	-	-
Student Fees	SF	-	-	-	-	-	-
Housing Revenue	HR	-	-	-	-	-	-
Gift/Donations	GIFT	-	-	4.50	-	3.00	9.50
Annual Budget, Operating and Capital	Local/Cash	-	-	-	-	-	-
Total		49.40	13.60	7.50	22.00	18.00	137.50

FY2019 (in \$Million)

University of North Texas Health Science Center

Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
Previously Approved Projects:									
System OFPC Managed Projects									
16-1.40	Interdisciplinary Research Building	TRB	80.00						118.50
		RFS	20.80	16.47					
		GIFT		1.23					
16-2.96	Research and Education (RES) Level 4	RFS	0.01			4.49			4.50
UNT HSC Facilities Managed Projects									
17-03-0001	East Parking Garage Renovation	RFS		2.50					6.00
		Local/Cash		3.50					
19-03-1901	Campus Energy Infrastructure Improvements	RFS		0.40	6.60	1.00			8.00
19-03-1902	Facilities Management and General Services Buildings Renovation	RFS		2.70					2.70
Previously Approved Projects Total			100.81	26.80	6.60	5.49	-	-	139.70
New Projects for Approval:									
New Project for Approval Total									
			-	-	-	-	-	-	-
Planned Projects with Identified Funding Sources:									
Planned Projects with Identified Funding Sources Total									
			-	-	-	-	-	-	-
Planned Land Acquisitions									
3.01	Property Acquisition	HEAF		1.00					1.00
Planned Land Acquisition Total			-	1.00	-	-	-	-	1.00
Capital Improvement Plan Total			100.81	27.80	6.60	5.49	-	-	140.70

Planned Project without Identified Funding Sources

New Construction:
 Academic Building

Renovation:

Summary by Funding Source

Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total
HEAF	-	1.00	-	-	-	-	1.00
Tuition Revenue Bonds	80.00	-	-	-	-	-	80.00
Private Placement	-	-	-	-	-	-	-
Revenue Financing System Bonds	20.81	22.07	6.60	5.49	-	-	54.97
Auxiliary Reserves	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Student Fees	-	-	-	-	-	-	-
Housing Revenue	-	-	-	-	-	-	-
Gift/Donations	-	1.23	-	-	-	-	1.23
Annual Budget, Operating and Capital	-	3.50	-	-	-	-	3.50
Total	100.81	27.80	6.60	5.49	0.00	0.00	140.70

FY2019 (in \$Million)

University of North Texas System

Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
Previously Approved Projects:									
System OFPC Managed Projects									
16-2.01	Renovate Dallas Municipal Bldg and Assoc Law Bldgs	TRB	37.74	18.26					56.00
Previously Approved Projects Total			37.74	18.26	-	-	-	-	56.00
New Projects for Approval:									
New Project for Approval Total			-	-	-	-	-	-	-
Planned Projects with Identified Funding Sources:									
04-1801	Renovation of the Municipal Building for Historical Exhibit	GIFT			3.50				3.50
Planned Projects with Identified Funding Sources Total			-	-	3.50	-	-	-	3.50
Planned Land Acquisitions									
Planned Land Acquisition Total			-	-	-	-	-	-	-
Capital Improvement Plan Total			37.74	18.26	3.50	-	-	-	59.50

Planned Project without Identified Funding Sources

New Construction:

Renovation:

System Building 8th Floor
 System Building Floors 2-4
 1900 Elm Street Lobby

Summary by Funding Source

Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	-	-	-	-	-	-
Tuition Revenue Bonds	TRB	37.74	18.26	-	-	-	56.00
Commercial Paper	CP	-	-	-	-	-	-
Revenue Financing System Bonds	RFS	-	-	-	-	-	-
Auxiliary Reserves	AUX	-	-	-	-	-	-
Grants	GRNT	-	-	-	-	-	-
Student Fees	SF	-	-	-	-	-	-
Housing Revenue	HR	-	-	-	-	-	-
Gift/Donations	GIFT	-	-	3.50	-	-	3.50
Annual Budget, Operating and Capital	Local/Cash	-	-	-	-	-	-
Total		37.74	18.26	3.50	-	-	59.50

Information Technology Project Status Report

UNT SYSTEM

IT Shared Services Project Status Report

	Status	Progress	Start Date	Go-Live Date
Infrastructure				
Converged Infrastructure	●	◐	11/5/2018	9/30/2019
UNT Dallas Telephony Upgrade (Planning)	●	◐	6/14/2019	TBD

Finance and Administration Systems				
Banking Changes - Single Use Account (SUA)	●	◐	3/6/2019	7/26/2019
Merchant Services (Initiating)	●	◐	3/8/2019	TBD
Electronic Payments (NelNet)	●	◐	3/8/2019	7/25/2019
System Budget Cognos Reimplementation	●	◐	7/18/2018	10/1/2019
EDI/eProcurement Assessment (COMPLETE)	●	●	1/22/2019	7/1/2019

Student Administration Systems				
Campus Solutions 9.2 Fluid Implementation	●	◐	1/2/2019	9/22/2019
Campus Solutions Split from Employee Portal	●	◐	5/16/2019	9/22/2019
UNT Dallas EAB Student Success Collaborative	●	◐	1/15/2019	8/1/2019
UNT Dallas Greenlight Data Integration (Planning)	●	◐	3/19/2019	TBD

Security				
Lynda.com Migration to LinkedIn Learning (Initiating)	●	◐	7/8/2019	TBD
ITSS Web Accessibility Remediation	●	◐	3/12/2019	8/30/2019
Group 2 - HSC Security Services (Planning)	●	◐	4/24/2019	TBD
Multi-Factor Authentication	●	◐	5/29/2019	7/31/2019

Human Resources				
HR Data Quality - State Service Data Improvements	●	◐	4/26/2018	8/30/2019
HR Benefit Plan Limits, Recordkeeper Automation (COMPLETE)	●	●	4/10/2018	7/9/2019
HR People Admin Upgrade (Initiating)	●	◐	5/31/2019	TBD
HR Employment Periods Tracking (Planning)	●	◐	5/20/2019	TBD