



2020 CONSOLIDATED OPERATING BUDGET

2020 Consolidated Operating Budget

The University of North Texas System is proud to play an important role in providing high-quality, affordable higher education opportunities for students from the dynamic Dallas-Fort Worth region and across the state of Texas.

We are the only university system based exclusively in DFW and our universities are growing with our robust region. In the last decade, our system-wide enrollment has grown more than 25 percent to 44,000+ students and the number of degrees our institutions award annually has increased 45 percent to 10,000+.

Our institutions are:

- **UNT** – Flagship in Denton – record enrollment of 38,000+ students
- **UNT Dallas** - Designated minority-serving institution – record enrollment of 3,700+ students
- **UNT Health Science Center** – Graduate Medical Center in Fort Worth – 2,200+ students

UNT System institutions are committed to the success of our students. We are building a pipeline of workforce-ready college graduates to meet critical needs of the business community in our region and beyond.

UNT System institutions are collaborating with community colleges and DFW school districts to develop innovative degree pathway programs, including early college high schools and seamless transfer models.

We continue to grow the number of nationally recognized academic programs at UNT each year. Our flagship in Denton currently has more national merit scholars than ever before and graduated a record 9,400 students last year.

Our UNT Health Science Center is pioneering innovative methods of delivering healthcare in a patient-centric model that emphasizes collaboration among health professionals in pursuit of a modernized approach to healthcare.

UNT Dallas is focused on serving the city's higher education needs through collaborative efforts with area school districts, Dallas County College, industry partners, and foundations. This has led to a 51% increase in enrollment the last three years and a 34% increase in graduates in the last year alone.

The UNT System has been engaged in a central services initiative since 2012, focused on information technology, human resources and business services. This has led to more than \$10 million in efficiencies. Our system has partnered with Toyota to train our managers in the world-renown Toyota Production System. We believe this training in "lean" process management will contribute to a culture that values efficiency, and will ultimately lead to additional savings.

This document presents The UNT System's fiscal 2020 Consolidated Operating Budget including the member institutions and System Administration. Each institution has provided a narrative with highlights and assertions used to derive their budget submissions that support their individual strategic goals and objectives and the overarching vision of the UNT System.

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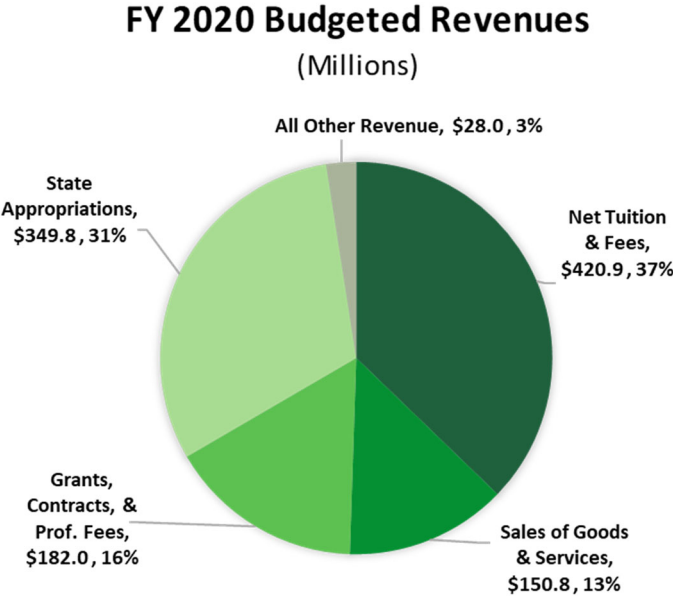
UNT System Consolidated Budget Overview

Executive Summary and Highlights

The University of North Texas System Consolidated Operating Budget Summary Book presents summary information on total revenues and expenses for the Member Institutions' and System Administration's funds by major fund groups for current and non-current funds. Budget planning and development was guided by the campus strategic plans, and the policy decisions and planning parameters of the Chancellor and the Board of Regents. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates and rate plans approved by the Board.

Revenues

UNT System Consolidated FY 2020 total current funds budgeted revenues are \$1.13 billion which is an increase over FY19 current funds budgeted revenues of \$40.3M (3.7%) and \$55.8M (5.2%) above FY19 forecasted actuals. This increase is largely due to State Appropriation revenues which increased System-wide by over \$22.6 (8.3%) when compared to FY19 budget, and an \$11.5M (2.8%) increase in consolidated Net Tuition and Fees revenues compared to FY19 budget. The increases in State appropriations resulted from increases in formula funding and specific nonformula support items funded during the 86th Legislative session (2020-2021 Biennium). The State of Texas increased funding for the UNT System in General Revenue funding and increased formula GR, Non-formula Support (formerly Special Items), and research. The increases in Net Tuition and Fees revenues across the System is attributed to increased enrollment, board approved tuition and fee increases, and new or updated tuition rate plans.



Expenses & Transfers

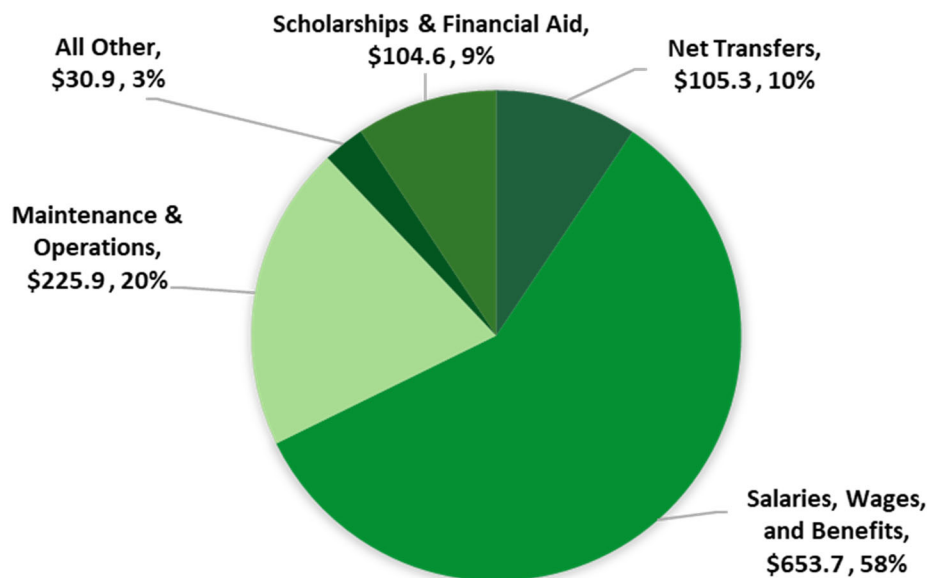
Total current funds budgeted Expenses and Transfers for UNT System for FY 2020 are \$1.12 billion. Total Personnel Costs make up the largest portion of expenses at \$653.7 M or 58% of the current funds expense budget and show an increase of \$29.3M over FY19 budget – increases in faculty lines for expanding and new programs, performance and market increases for faculty and staff, and an increase in benefit costs are the key drivers for this increase.

The majority of current fund expenses are from Education and General (E&G) funds (40%) and Designated Operating funds (38%).

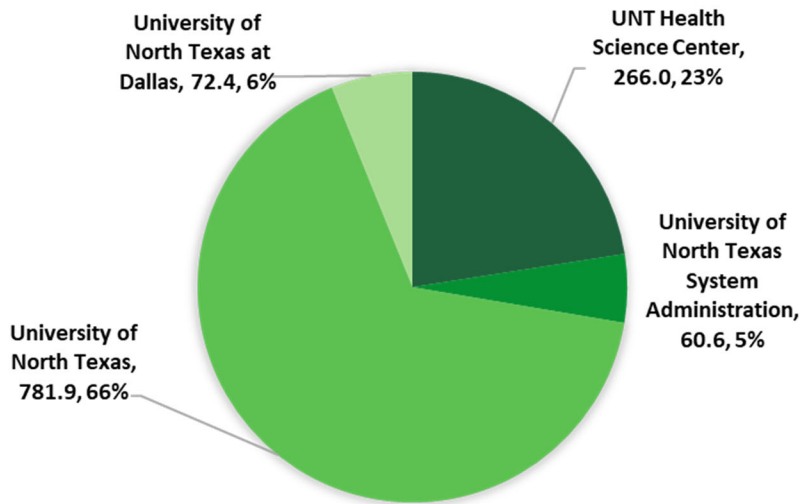
The UNT System Consolidated Operating Budget reflects an impact on fund balances in current funds of approximately \$12.85 M. Where applicable, planned usages of fund balance are included on an institution's budget template, and are included on the UNT System Consolidated detail template.

FY 2020 Budgeted Expenses and Net Transfers

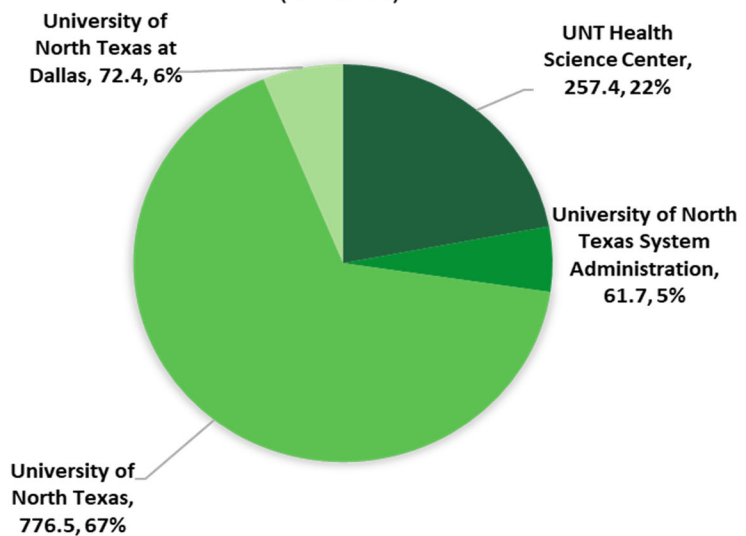
(Millions)



**FY 2020 Budgeted Revenues and Net Transfers In
By Component**
(Millions)

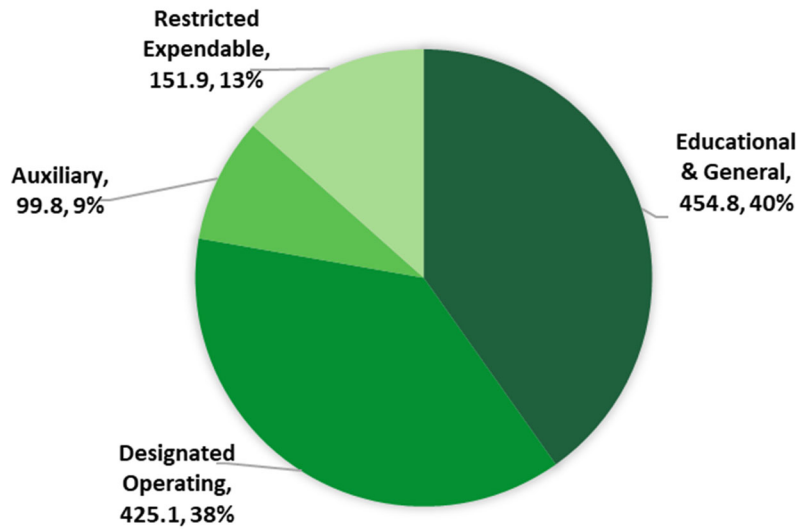


**FY 2020 Budgeted Expenses and Net Transfers Out
By Component**
(Millions)



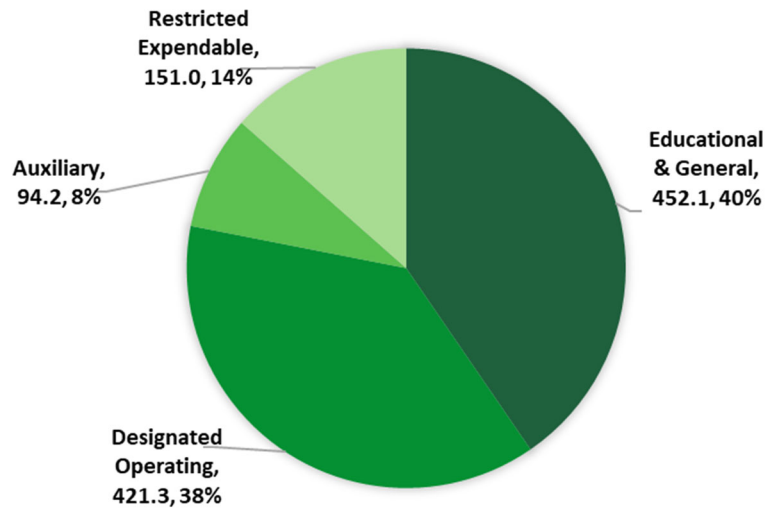
**FY 2020 Budgeted Revenues
By Fund Category**

(Millions)



**FY 2020 Budgeted Expenses and Net Transfers
By Fund Category**

(Millions)



FY 2020 Summary – Current Funds

Budget for Revenues, Expenses & Other Changes in Fund Balance

	FY 2019 Budget	FY 2019 Forecast (Actuals)	FY 2020 Budget	Increases (Decreases)	
				FY 2020 to FY 2019 Est Amount	Actuals Percent
Revenues					
Net Tuition and Fees	409,436,226	398,573,187	420,943,453	22,370,266	5.6%
Sales of Goods and Services	147,686,680	142,956,680	150,762,580	7,805,900	5.5%
Grants and Contracts	166,994,045	161,994,045	169,837,536	7,843,491	4.8%
State Appropriations	270,653,774	270,112,144	293,232,873	23,120,729	8.6%
Capital Appropriations	56,766,916	56,766,916	56,551,423	(215,493)	-0.4%
Net Professional Fees	13,740,100	13,000,000	12,200,000	(800,000)	-6.2%
Gift Income	14,936,496	16,936,496	14,689,582	(2,246,914)	-13.3%
Investment Income	9,242,899	13,572,728	11,188,599	(2,384,129)	-17.6%
Other Revenue	1,706,549	1,736,549	2,076,873	340,324	19.6%
Total Revenues	1,091,163,686	1,075,648,745	1,131,482,919	55,834,174	5.2%
Expenses					
Salaries - Faculty	209,199,833	196,384,564	217,611,193	21,226,629	10.8%
Salaries - Staff	260,194,287	252,809,311	276,448,261	23,638,950	9.4%
Wages and Other Compensation	31,026,685	30,681,142	29,870,133	(811,009)	-2.6%
Benefits and Other Payroll-Related Costs	123,980,114	121,025,009	129,807,272	8,782,263	7.3%
Subtotal - Personnel Costs	624,400,918	600,900,026	653,736,859	52,836,833	8.8%
Cost of Goods Sold	8,206,524	9,100,000	9,268,429	168,429	1.9%
Professional Fees and Services	58,418,738	56,789,453	61,546,114	4,756,661	8.4%
Travel	13,459,623	14,057,234	14,625,341	568,107	4.0%
Materials and Supplies	48,007,484	45,977,271	44,689,018	(1,288,253)	-2.8%
Communication and Utilities	18,960,768	19,878,761	19,858,310	(20,451)	-0.1%
Repairs and Maintenance	26,447,670	28,501,071	24,972,348	(3,528,723)	-12.4%
Rentals and Leases	7,956,585	15,177,155	15,027,494	(149,661)	-1.0%
Printing and Reproduction	6,235,352	6,139,344	6,291,766	152,422	2.5%
Other Expenditures	30,110,446	30,622,843	29,578,496	(1,044,347)	-3.4%
Subtotal - Maintenance & Operation Costs	217,803,190	226,243,132	225,857,316	(385,816)	-0.2%
Capital Expenditures	27,657,540	24,700,727	27,858,457	3,157,730	12.8%
Federal and State Pass-Through Expense	1,589,793	4,775,000	1,310,818	(3,464,182)	-72.5%
Scholarships	98,605,265	101,448,725	104,581,635	3,132,910	3.1%
Total Expenses	970,056,706	958,067,610	1,013,345,087	55,277,477	5.8%
Transfers					
Intra-campus Transfers Between Funds					
Inter-Fund Transfer In/(Out)	(32,428,130)	(32,879,175)	(24,810,158)	8,069,017	24.5%
Transfers Between UNTS Components					
System Services Allocations	-	(939,991)	-	939,991	100.0%
Other Inter-Unit Transfers In/(Out)	(76,642,261)	(98,727,768)	(81,957,123)	16,770,645	17.0%
Other Transfers					
Transfer to Other State Agencies In/(Out)	600,000	600,000	600,000	-	0.0%
Legislative Transfers In/(Out)	883,177	22,186,674	883,177	(21,303,497)	-96.0%
Total Transfers	(107,587,214)	(109,760,260)	(105,284,104)	4,476,156	4.1%
Estimated Impact on Fund Balance	13,519,766	7,820,875	12,853,728	5,032,853	64.4%

FY 2020 – Consolidated UNT System



Budget Detail by Fund Group - Current Funds

	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
REVENUES					
Net Tuition and Fees	78,159,275	325,263,491	17,520,687	-	420,943,453
Sales of Goods and Services	377,000	67,735,235	81,850,344	800,000	150,762,580
Grants and Contracts	26,263,671	3,217,820	-	140,356,045	169,837,536
State Appropriations	293,232,873	-	-	-	293,232,873
Capital Appropriations	56,551,423	-	-	-	56,551,423
Net Professional Fees	-	12,200,000	-	-	12,200,000
Gift Income	-	3,973,208	-	10,716,375	14,689,582
Investment Income	117,883	10,773,755	296,960	-	11,188,599
Other Revenue	58,000	1,919,373	99,500	-	2,076,873
Revenues	454,760,124	425,082,882	99,767,492	151,872,420	1,131,482,919
EXPENDITURES					
Salaries - Faculty	135,301,644	74,082,612	-	8,226,937	217,611,193
Salaries - Staff	120,917,340	115,240,578	21,494,069	18,796,274	276,448,261
Wages and Other Compensation	2,193,329	18,787,180	4,520,479	4,369,145	29,870,133
Benefits and Other Payroll-Related Costs	72,075,851	44,705,526	6,678,914	6,346,981	129,807,272
Cost of Goods Sold	-	961,001	8,307,428	-	9,268,429
Professional Fees and Services	3,433,542	40,671,353	3,212,926	14,228,293	61,546,114
Travel	132,226	12,651,788	110,256	1,731,071	14,625,341
Materials and Supplies	10,079,603	23,684,252	4,121,903	6,803,261	44,689,018
Communication and Utilities	3,068,649	11,590,170	5,078,123	121,369	19,858,310
Repairs and Maintenance	1,743,749	16,884,453	6,086,384	257,761	24,972,348
Rentals and Leases	301,794	13,027,967	1,380,669	317,064	15,027,494
Printing and Reproduction	33,792	5,597,136	424,603	236,235	6,291,766
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	15,979,892	7,858,758	1,565,986	2,453,821	27,858,457
Federal and State Pass-Through Expense	12,407	-	-	1,298,411	1,310,818
Scholarships	18,949,310	7,464,951	746,392	77,420,983	104,581,635
Other Expenditures	2,428,429	20,279,450	3,937,431	2,933,187	29,578,496
Expenditures	386,651,556	413,487,175	67,665,561	145,540,794	1,013,345,087
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(27,485,158)	11,101,220	(2,973,555)	(5,452,665)	(24,810,158)
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	(38,865,526)	(19,533,900)	(23,557,697)	-	(81,957,123)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	600,000	-	-	600,000
Legislative Transfers In/(Out)	883,177	-	-	-	883,177
Transfers	(65,467,507)	(7,832,680)	(26,531,253)	(5,452,665)	(105,284,104)
Estimated Impact on Fund Balance	2,641,061	3,763,028	5,570,678	878,961	12,853,728

Planned Use of Fund Balance & Debt Proceeds

Auxiliary Funded Projects	-	-	-	-	-
Instructional Program Fee Reserves	-	228,000	-	-	228,000
Prior Year Project Funds	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
HEF Reserves	-	-	-	-	-
Library Use Fee Reserves	-	1,088,000	-	-	1,088,000
Construction Management Fee Reserves	-	858,868	-	-	858,868
General Reserves - use for Lofts	-	-	303,133	-	303,133
Planned Use of Fund Balance & Debt Proceeds	-	2,174,868	-	-	2,478,001

FY 2020 – Consolidated UNT System



Budget Detail by Fund Group – Non-Current Funds

	Non-Current Funds				FY20
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	All Funds
REVENUES					
Net Tuition and Fees	-	393,000	-	393,000	421,336,453
Sales of Goods and Services	-	1,000	-	1,000	150,763,580
Grants and Contracts	934,955	-	-	934,955	170,772,491
State Appropriations	-	-	-	-	293,232,873
Capital Appropriations	-	-	-	-	56,551,423
Net Professional Fees	-	-	-	-	12,200,000
Gift Income	1,100,000	-	875,000	1,975,000	16,664,583
Investment Income	2,075,000	-	243,704	2,318,704	13,507,302
Other Revenue	100,000	105,000	-	205,000	2,281,873
Revenues	4,209,955	499,000	1,118,704	5,827,659	1,137,310,578
EXPENDITURES					
Salaries - Faculty	-	-	-	-	217,611,193
Salaries - Staff	-	-	-	-	276,448,261
Wages and Other Compensation	-	-	-	-	29,870,133
Benefits and Other Payroll-Related Costs	-	-	-	-	129,807,272
Cost of Goods Sold	-	-	-	-	9,268,429
Professional Fees and Services	600,000	45,000	-	645,000	62,191,114
Travel	-	-	-	-	14,625,341
Materials and Supplies	-	-	-	-	44,689,018
Communication and Utilities	-	-	-	-	19,858,310
Repairs and Maintenance	-	-	-	-	24,972,348
Rentals and Leases	-	-	-	-	15,027,494
Printing and Reproduction	-	-	-	-	6,291,766
Debt Service - Principal	-	-	45,819,061	45,819,061	45,819,061
Debt Service - Interest	-	-	37,589,001	37,589,001	37,589,001
Capital Expenditures	-	-	77,870,563	77,870,563	105,729,020
Federal and State Pass-Through Expense	-	-	-	-	1,310,818
Scholarships	-	930,928	-	930,928	105,512,563
Other Expenditures	-	18,068	-	18,068	29,596,564
Expenditures	600,000	993,996	165,558,625	167,152,621	1,176,217,708
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(2,675,000)	1,259,204	30,505,954	29,090,158	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	-
Other Inter-Unit Transfers In/(Out)	-	-	81,957,123	81,957,123	-
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	600,000
Legislative Transfers In/(Out)	-	-	-	-	883,177
Transfers	(2,675,000)	1,259,204	112,463,077	111,047,281	1,483,177
Estimated Impact on Fund Balance	934,955	764,208	(51,976,844)	(50,277,681)	(37,423,953)
Planned Use of Fund Balance & Debt Proceeds					
Auxiliary Funded Projects	-	-	10,470,000	10,470,000	10,470,000
Instructional Program Fee Reserves	-	-	-	-	228,000
Prior Year Project Funds	-	-	966,450	966,450	966,450
Debt Proceeds	-	-	32,754,098	32,754,098	32,754,098
HEF Reserves	-	-	8,910,000	8,910,000	8,910,000
Library Use Fee Reserves	-	-	-	-	1,088,000
Construction Management Fee Reserves	-	-	-	-	858,868
General Reserves - use for Lofts	-	-	-	-	303,133
Planned Use of Fund Balance & Debt Proceeds	-	-	53,100,548	53,100,548	55,578,549

FY 2020 – Consolidated UNT System



Budgeted Revenue Breakout by Fund - Current Funds

	<i>Current Funds</i>				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	48,049,586	224,200,721	-	-	272,250,307
Non-resident Undergrad Tuition	26,854,714	13,662,855	-	-	40,517,568
Other Undergrad Tuition	6,257,000	155,531	-	-	6,412,531
Waivers Undergrad Tuition	(18,844,155)	(135,760)	-	-	(18,979,915)
Gross Undergraduate Tuition	62,317,145	237,883,346	-	-	300,200,491
Resident Graduate Tuition	24,069,662	34,689,753	-	-	58,759,415
Non-resident Graduate Tuition	20,803,809	11,004,255	-	-	31,808,064
Other Graduate Tuition	111,638	2,608,777	-	-	2,720,415
Waivers Graduate Tuition	(4,005,845)	(28,860)	-	-	(4,034,705)
Gross Graduate Tuition	40,979,264	48,273,925	-	-	89,253,189
Fees - Instructional	264,436	28,535,438	-	-	28,799,874
Fees - Mandatory	-	84,931,127	17,237,084	-	102,168,212
Fees - Incidental	-	13,491,911	297,500	-	13,789,411
Waivers - Fees	(1,917,783)	(673,069)	(13,897)	-	(2,604,749)
Gross Fees	(1,653,347)	126,285,407	17,520,687	-	142,152,747
Disc & Allow-Tuition and Fee	(23,483,787)	(87,179,187)	-	-	(110,662,974)
Discount and Allowances	(23,483,787)	(87,179,187)	-	-	(110,662,974)
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	78,159,275	325,263,491	17,520,687	-	420,943,453
Athletics	-	8,040,251	-	-	8,040,251
Auxiliary Enterprises	-	350,663	77,226,698	-	77,577,361
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	377,000	59,344,321	4,623,646	800,000	65,144,967
Sales of Goods and Services	377,000	67,735,235	81,850,344	800,000	150,762,580
Federal Programs and Contracts	-	-	-	60,712,454	60,712,454
Federal Financial Aid	-	-	-	66,099,819	66,099,819
State Programs and Contracts	1,030,598	2,642,820	-	5,051,578	8,724,996
State Financial Aid	25,233,073	-	-	-	25,233,073
Other Grants and Contracts	-	575,000	-	8,492,194	9,067,194
Grants and Contracts	26,263,671	3,217,820	-	140,356,045	169,837,536
State Appropriations - General	241,650,870	-	-	-	241,650,870
State Appropriations - Additional	51,582,003	-	-	-	51,582,003
State Appropriations	293,232,873	-	-	-	293,232,873
Capital Appropriations - HEF	56,551,423	-	-	-	56,551,423
Capital Appropriations	56,551,423	-	-	-	56,551,423
Gross Professional Fees	-	30,155,700	-	-	30,155,700
Contractual Allowances and Discounts	-	(17,955,700)	-	-	(17,955,700)
Net Professional Fees	-	12,200,000	-	-	12,200,000
Gift Income	-	3,973,208	-	10,716,375	14,689,582
Investment Income	117,883	10,773,755	296,960	-	11,188,599
Other Revenue	58,000	1,919,373	99,500	-	2,076,873
Revenues	454,760,124	425,082,882	99,767,492	151,872,420	1,131,482,919

UNT Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY2020 Budget

At the University of North Texas, our caring and creative community prepares students for careers in a rapidly changing world. One of the state's largest public universities, UNT awarded 9,467 degrees in the 2017-18 academic year and anticipates surpassing that number in 2018-2019. Investments made during FY2020 and in subsequent years will ensure continued growth as a research institution that is focused on delivering an exceptional educational experience.

This year's University of North Texas budget reflects its commitment to our strategic goals to:

- Empower and transform our students
- Create an outstanding environment and culture to work and learn
- Enhance our creativity and innovation to benefit our students and the world around us

Investments in this budget that will support the university's strategic plan in the coming year, include:

- Increase enrollment and decrease time to graduation at UNT and UNT at Frisco
- Facilitate student success, well-being, and sense of belonging
- New innovative programs and educational experiences at UNT at Frisco
- Hiring new faculty and continued investment in faculty promotion, tenure, and equity
- Expanding the Center for Agile and Adaptive Additive Manufacturing (CAAAM) with the assistance of new state appropriation support
- Reserving 2% merit pool in recognition of outstanding faculty and staff members

Continuing investments in key areas will ensure UNT's ability to remain competitive while achieving strategic goals.

Revenues



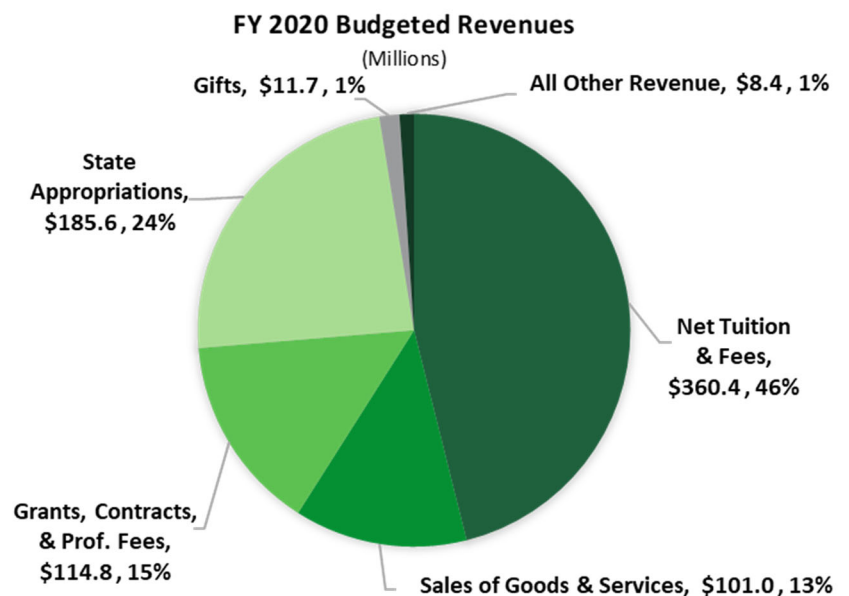
State Appropriations

Support from the 86th Texas Legislative session for the 2020-2021 biennium continues to help UNT to transform an increasingly first-generation college student population into the workforce leaders of tomorrow. For FY2020 UNT will receive:

- \$148.3 million in general revenue fund and allocations for employee benefits, which includes:
 - \$5.0 million for Center for Agile and Adaptive Additive Manufacturing (CAAAM)
 - \$3.5 million formula funding increase
 - \$2.4 million in research funding (core research support)
 - \$10.0 million in tuition revenue bond retirement
 - \$2.5 million for non-formula support item that belongs to UNT Health Science Center and will be transferred
- \$37.3 million in capital appropriation for Higher Education funds (HEF)

Tuition and Fees

UNT anticipates net tuition and fees of \$360.4 million in FY2020, an increase of \$18.4 million from FY2019 Year-End Forecast (\$10.2 million budget to budget increase). The estimated increase contains projected gross tuition of \$332.6 million, gross fee revenue of \$130.8 million, and discount and allowances of \$103 million. The increase of tuition and fees includes a 2.25% growth in semester credit hours from FY2019 actuals and reflects the UNT System Board of Regent's approved differential tuition rates.

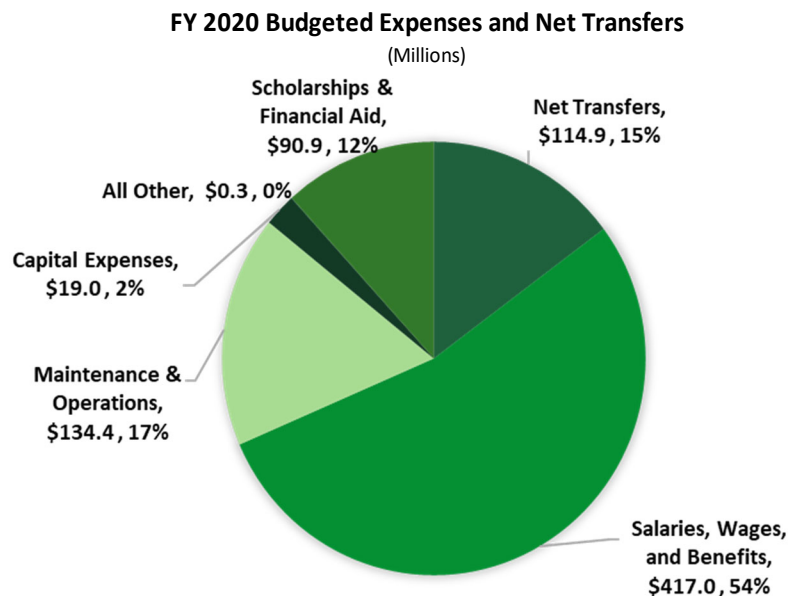


The university has a new residence hall opening Fall 2019. Joe Greene Hall, a 500 bed residence hall will exclusively offer double occupancy rooms to freshman residents. Retail dining will also expand with the addition of a stand-alone Starbucks as well as other new dining options to satisfy increased consumer demand.

Expenses

In FY2020 the university will focus on core issues with strategic reallocation and/or new funding including:

- \$5.0 million to support the Center for Agile and Adaptive Additive Manufacturing (CAAAM)
- \$2.6 million to further develop the educational experience for UNT at Frisco
- \$7.3 million increase in scholarships, exemptions, and financial aid
- \$1.43 million to Academic Affairs to support initiatives such as:
 - G. Brint Ryan College of Business Endowed Chairs
 - Graduate tuition benefit plan, and
 - Faculty promotion, tenure, and equity
- \$4.2 million in faculty lines funded from differential tuition
- \$2.2 million to prioritize student success initiatives that include:
 - more undergraduate and graduate advisors
 - increase the number of online courses that meet International standards for excellence
 - additional staff and peer mentors in the Career Center
 - increase the number of classrooms that meet university standards for excellence
 - increase number of internships on campus



Reserves and Capital Expenses



FY2020 plant increases will include new projects for:

- \$3.0 million for Frisco branch campus development
- \$0.6 million for Crumley Hall Lobby & mechanical, electrical, and plumbing (MEP) renovation

Previously approved capital projects include:

- \$6.5 million of revenue financing funds to complete the new dining hall
- \$16.8 million of HEF dedicated to the capital improvement plan that includes: art studio facility, Discovery Park MEP, University Services Building MEP, Music building recital hall, and land acquisitions
- \$7.5 million in auxiliary funding to renovate Maple dining and residence hall, Sage hall academic success center, and Kerr Hall Tower A common area.

Planned use of fund balance includes:

- \$1.09 million for library use fee reserves for a
 - Joint Library Facility with Texas A&M/University of Texas for joint ownership of over 1.5 million scholarly resources,
 - Willis Library first floor renovations to improve the student experience and enhance collaborative spaces, and
 - Server and storage refresh to support the libraries' digital collections
- \$0.23 million of instructional fee reserve to support Kinesiology equipment and musical instrument replacements.

FY 2020 Summary – Current Funds

Budget for Revenues, Expenses & Other Changes in Fund Balances



	FY 2019 Budget	FY 2019 Forecast (Actuals)	FY 2020 Budget	Increases (Decreases)	
				FY 2020 to FY 2019 Est Amount	Actuals Percent
Revenues					
Net Tuition and Fees	350,175,215	342,000,000	360,386,785	18,386,785	5.4%
Sales of Goods and Services	96,006,829	98,506,829	100,977,142	2,470,313	2.5%
Grants and Contracts	108,927,428	106,927,428	114,755,151	7,827,723	7.3%
State Appropriations	133,081,270	133,352,814	148,298,586	14,945,772	11.2%
Capital Appropriations	37,562,056	37,562,056	37,346,563	(215,493)	-0.6%
Net Professional Fees	-	-	-	-	-
Gift Income	10,509,621	12,009,621	11,670,020	(339,601)	-2.8%
Investment Income	5,401,332	7,851,987	7,351,850	(500,137)	-6.4%
Other Revenue	1,156,549	1,156,549	1,074,873	(81,676)	-7.1%
Total Revenues	742,820,301	739,367,284	781,860,969	42,493,685	5.7%
Expenses					
Salaries - Faculty	148,359,546	140,000,000	155,948,100	15,948,100	11.4%
Salaries - Staff	148,072,937	145,000,000	156,754,793	11,754,793	8.1%
Wages and Other Compensation	23,138,294	22,500,000	21,663,007	(836,993)	-3.7%
Benefits and Other Payroll-Related Costs	77,770,150	78,000,000	82,633,018	4,633,018	5.9%
Subtotal - Personnel Costs	397,340,926	385,500,000	416,998,918	31,498,918	8.2%
Cost of Goods Sold	8,196,524	9,100,000	9,268,429	168,429	1.9%
Professional Fees and Services	16,867,058	15,000,000	18,886,006	3,886,006	25.9%
Travel	9,947,492	11,000,000	11,276,166	276,166	2.5%
Materials and Supplies	33,360,309	31,000,000	28,916,457	(2,083,543)	-6.7%
Communication and Utilities	14,817,333	15,000,000	15,225,200	225,200	1.5%
Repairs and Maintenance	15,730,473	19,000,000	15,125,276	(3,874,724)	-20.4%
Rentals and Leases	4,117,441	9,900,000	11,467,923	1,567,923	15.8%
Printing and Reproduction	5,299,142	5,300,000	5,338,929	38,929	0.7%
Other Expenditures	20,610,209	20,000,000	18,871,006	(1,128,994)	-5.6%
Subtotal - Maintenance & Operation Costs	128,945,982	135,300,000	134,375,392	(924,608)	-0.7%
Capital Expenditures	17,875,791	15,000,000	18,988,721	3,988,721	26.6%
Federal and State Pass-Through Expense	339,793	275,000	310,818	35,818	13.0%
Scholarships	83,558,125	89,000,000	90,914,249	1,914,249	2.2%
Total Expenses	628,060,617	625,075,000	661,588,099	36,513,099	5.8%
Transfers					
Intra-campus Transfers Between Funds					
Inter-Fund Transfer In/(Out)	(22,750,556)	(26,879,175)	(22,115,563)	4,763,612	17.7%
Transfers Between UNTS Components					
System Services Allocations	(42,472,275)	(42,472,275)	(42,521,985)	(49,710)	-0.1%
Other Inter-Unit Transfers In/(Out)	(45,454,642)	(33,929,654)	(39,446,019)	(5,516,365)	-16.3%
Other Transfers					
Transfer to Other State Agencies In/(Out)	600,000	600,000	600,000	-	0.0%
Legislative Transfers In/(Out)	1,055,357	(10,469,631)	(11,457,594)	(987,963)	-9.4%
Total Transfers	(109,022,116)	(113,150,735)	(114,941,161)	(1,790,426)	-1.6%
Estimated Impact on Fund Balance	5,737,568	1,141,549	5,331,709	4,190,160	367.1%

FY 2020 – University of North Texas
Budget Detail by Fund Group – Current Funds



	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
REVENUES					
Net Tuition and Fees	59,607,945	283,268,153	17,510,687	-	360,386,785
Sales of Goods and Services	377,000	22,202,037	77,598,104	800,000	100,977,142
Grants and Contracts	22,843,958	2,642,820	-	89,268,373	114,755,151
State Appropriations	148,298,586	-	-	-	148,298,586
Capital Appropriations	37,346,563	-	-	-	37,346,563
Net Professional Fees	-	-	-	-	-
Gift Income	-	3,670,020	-	8,000,000	11,670,020
Investment Income	117,883	6,937,006	296,960	-	7,351,850
Other Revenue	58,000	917,373	99,500	-	1,074,873
Revenues	268,649,934	319,637,410	95,505,252	98,068,373	781,860,969
EXPENDITURES					
Salaries - Faculty	93,983,115	58,695,085	-	3,269,900	155,948,100
Salaries - Staff	58,103,839	68,713,201	21,131,803	8,805,950	156,754,793
Wages and Other Compensation	471,154	12,573,790	4,433,127	4,184,937	21,663,007
Benefits and Other Payroll-Related Costs	47,358,793	26,356,038	6,577,551	2,340,636	82,633,018
Cost of Goods Sold	-	961,001	8,307,428	-	9,268,429
Professional Fees and Services	890,039	11,063,008	2,704,666	4,228,293	18,886,006
Travel	38,501	10,230,007	94,756	912,902	11,276,166
Materials and Supplies	3,522,962	19,421,013	3,869,221	2,103,261	28,916,457
Communication and Utilities	1,917,485	8,453,006	4,835,628	19,081	15,225,200
Repairs and Maintenance	1,008,140	8,370,006	5,606,369	140,761	15,125,276
Rentals and Leases	208,445	9,765,007	1,263,407	231,064	11,467,923
Printing and Reproduction	28,876	4,742,003	402,815	165,235	5,338,929
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	9,429,264	6,045,004	1,263,407	2,251,046	18,988,721
Federal and State Pass-Through Expense	12,407	-	-	298,411	310,818
Scholarships	16,066,387	4,758,384	746,392	69,343,086	90,914,249
Other Expenditures	437,370	13,950,010	3,237,481	1,246,145	18,871,006
Expenditures	233,476,777	264,096,563	64,474,051	99,540,708	661,588,099
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(23,715,563)	3,179,520	(3,051,855)	1,472,335	(22,115,563)
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	(42,521,985)	-	-	(42,521,985)
Other Inter-Unit Transfers In/(Out)	-	(17,312,777)	(22,133,241)	-	(39,446,019)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	600,000	-	-	600,000
Legislative Transfers In/(Out)	(11,457,594)	-	-	-	(11,457,594)
Transfers	(35,173,157)	(56,055,242)	(25,185,097)	1,472,335	(114,941,161)
Estimated Impact on Fund Balance	-	(514,395)	5,846,104	-	5,331,709
Planned Use of Fund Balance & Debt Proceeds					
Auxiliary Funded Projects	-	-	-	-	-
Instructional Program Fee Reserves	-	228,000	-	-	228,000
Prior Year Project Funds	-	-	-	-	-
HEF Reserves	-	-	-	-	-
Library Use Fee Reserves	-	1,088,000	-	-	1,088,000
Planned Use of Fund Balance & Debt Proceeds	-	1,316,000	-	-	1,316,000

FY 2020 - University of North Texas
Budget Detail by Fund Group - Non-Current Funds



	Non-Current Funds				FY20
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	All Funds
REVENUES					
Net Tuition and Fees	-	393,000	-	393,000	360,779,785
Sales of Goods and Services	-	1,000	-	1,000	100,978,142
Grants and Contracts	934,955	-	-	934,955	115,690,106
State Appropriations	-	-	-	-	148,298,586
Capital Appropriations	-	-	-	-	37,346,563
Net Professional Fees	-	-	-	-	-
Gift Income	1,100,000	-	-	1,100,000	12,770,020
Investment Income	1,000,000	-	243,704	1,243,704	8,595,553
Other Revenue	100,000	105,000	-	205,000	1,279,873
Revenues	3,134,955	499,000	243,704	3,877,659	785,738,629
EXPENDITURES					
Salaries - Faculty	-	-	-	-	155,948,100
Salaries - Staff	-	-	-	-	156,754,793
Wages and Other Compensation	-	-	-	-	21,663,007
Benefits and Other Payroll-Related Costs	-	-	-	-	82,633,018
Cost of Goods Sold	-	-	-	-	9,268,429
Professional Fees and Services	600,000	45,000	-	645,000	19,531,006
Travel	-	-	-	-	11,276,166
Materials and Supplies	-	-	-	-	28,916,457
Communication and Utilities	-	-	-	-	15,225,200
Repairs and Maintenance	-	-	-	-	15,125,276
Rentals and Leases	-	-	-	-	11,467,923
Printing and Reproduction	-	-	-	-	5,338,929
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	-	8,635,563	8,635,563	27,624,284
Federal and State Pass-Through Expense	-	-	-	-	310,818
Scholarships	-	30,928	-	30,928	90,945,177
Other Expenditures	-	18,068	-	18,068	18,889,074
Expenditures	600,000	93,996	8,635,563	9,329,559	670,917,658
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(1,600,000)	-	23,715,563	22,115,563	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	(42,521,985)
Other Inter-Unit Transfers In/(Out)	-	-	(26,446,450)	(26,446,450)	(65,892,469)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	600,000
Legislative Transfers In/(Out)	-	-	-	-	(11,457,594)
Transfers	(1,600,000)	-	(2,730,887)	(4,330,887)	(119,272,048)
Estimated Impact on Fund Balance	934,955	405,004	(11,122,746)	(9,782,787)	(4,451,077)
Planned Use of Fund Balance & Debt Proceeds					
Auxiliary Funded Projects	-	-	10,470,000	10,470,000	10,470,000
Instructional Program Fee Reserves	-	-	-	-	228,000
Prior Year Project Funds	-	-	966,450	966,450	966,450
HEF Reserves	-	-	810,000	810,000	810,000
Library Use Fee Reserves	-	-	-	-	1,088,000
Planned Use of Fund Balance & Debt Proceeds	-	-	12,246,450	12,246,450	13,562,450

FY 2020 – University of North Texas
Budgeted Revenue Breakout by Fund - Current Funds



	<i>Current Funds</i>				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	44,205,238	207,922,567	-	-	252,127,805
Non-resident Undergrad Tuition	26,518,272	13,512,233	-	-	40,030,505
Other Undergrad Tuition	6,257,000	155,531	-	-	6,412,531
Waivers Undergrad Tuition	(18,844,155)	(135,760)	-	-	(18,979,915)
Gross Undergraduate Tuition	58,136,355	221,454,571	-	-	279,590,926
Resident Graduate Tuition	8,621,182	20,923,800	-	-	29,544,982
Non-resident Graduate Tuition	17,080,179	7,703,000	-	-	24,783,179
Other Graduate Tuition	111,638	2,608,777	-	-	2,720,415
Waivers Graduate Tuition	(4,005,845)	(28,860)	-	-	(4,034,705)
Gross Graduate Tuition	21,807,154	31,206,717	-	-	53,013,871
Fees - Instructional	264,436	23,933,702	-	-	24,198,137
Fees - Mandatory	-	77,299,164	17,237,084	-	94,536,248
Fees - Incidental	-	11,872,068	287,500	-	12,159,568
Waivers - Fees	-	(98,069)	(13,897)	-	(111,966)
Gross Fees	264,436	113,006,865	17,510,687	-	130,781,988
Disc & Allow-Tuition and Fee	(20,600,000)	(82,400,000)	-	-	(103,000,000)
Discount and Allowances	(20,600,000)	(82,400,000)	-	-	(103,000,000)
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	59,607,945	283,268,153	17,510,687	-	360,386,785
Athletics	-	8,040,251	-	-	8,040,251
Auxiliary Enterprises	-	350,663	75,249,458	-	75,600,121
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	377,000	13,811,123	2,348,646	800,000	17,336,769
Sales of Goods and Services	377,000	22,202,037	77,598,104	800,000	100,977,142
Federal Programs and Contracts	-	-	-	22,933,173	22,933,173
Federal Financial Aid	-	-	-	59,599,819	59,599,819
State Programs and Contracts	205,598	2,642,820	-	1,860,616	4,709,034
State Financial Aid	22,638,360	-	-	-	22,638,360
Other Grants and Contracts	-	-	-	4,874,765	4,874,765
Grants and Contracts	22,843,958	2,642,820	-	89,268,373	114,755,151
State Appropriations - General	115,469,831	-	-	-	115,469,831
State Appropriations - Additional	32,828,755	-	-	-	32,828,755
State Appropriations	148,298,586	-	-	-	148,298,586
Capital Appropriations - HEF	37,346,563	-	-	-	37,346,563
Capital Appropriations	37,346,563	-	-	-	37,346,563
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	3,670,020	-	8,000,000	11,670,020
Investment Income	117,883	6,937,006	296,960	-	7,351,850
Other Revenue	58,000	917,373	99,500	-	1,074,873
Revenues	268,649,934	319,637,410	95,505,252	98,068,373	781,860,969

**FY 2020 – University of North Texas
Budget - Current Funds by Quarter**



	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	161,492,039	318,710,216	357,055,893	360,386,785
Sales of Goods and Services	42,783,907	84,884,592	91,954,177	100,977,142
Grants and Contracts	7,165,057	63,926,587	77,083,085	114,755,151
State Appropriations	122,035,582	129,257,908	137,465,097	148,298,586
Capital Appropriations	37,346,563	37,346,563	37,346,563	37,346,563
Net Professional Fees	-	-	-	-
Gift Income	2,117,505	5,035,010	7,952,515	11,670,020
Investment Income	888,071	3,378,881	5,383,946	7,351,850
Other Revenue	268,718	537,437	806,155	1,074,873
Total Revenues	374,097,442	643,077,194	715,047,430	781,860,969
Expenditures				
Salaries - Faculty	46,340,380	92,962,710	139,569,126	155,948,100
Salaries - Staff	38,077,163	77,066,651	116,444,415	156,754,793
Wages and Other Compensation	6,500,473	11,783,932	16,890,563	21,663,007
Benefits and Other Payroll-Related Costs	19,736,493	41,353,430	63,142,320	82,633,018
Cost of Goods Sold	3,093,606	5,436,127	7,753,235	9,268,429
Professional Fees and Services	4,621,535	8,575,515	12,884,637	18,886,006
Travel	2,090,002	4,585,360	8,357,494	11,276,166
Materials and Supplies	6,003,932	12,970,773	19,036,753	28,916,457
Communication and Utilities	3,118,802	6,861,454	10,653,034	15,225,200
Repairs and Maintenance	3,961,648	7,460,262	10,168,353	15,125,276
Rentals and Leases	3,374,426	5,788,161	7,905,499	11,467,923
Printing and Reproduction	926,892	2,277,952	3,609,150	5,338,929
Capital Expenditures	6,729,322	11,985,910	15,275,173	18,988,721
Federal and State Pass-Through Expense	77,704	155,409	233,113	310,818
Scholarships, Exemptions, and Financial Aid	17,507,505	64,896,676	67,506,246	90,914,249
Other Expenditures	5,492,866	9,858,454	13,847,429	18,871,006
Total Expenditures	167,652,751	364,018,776	513,276,539	661,588,099
Transfers				
<i>Intra-campus Transfers Between Funds:</i>				
Debt Service Transfer In (Out)	(9,704,787)	(19,409,574)	(29,114,362)	(38,819,149)
Inter-Fund Transfer In/(Out)	(22,115,563)	(22,115,563)	(22,115,563)	(22,115,563)
<i>Transfers Between UNTS Components:</i>				
System Services Allocations	(10,630,496)	(21,260,993)	(31,891,489)	(42,521,985)
Other Inter-Unit Transfers In/(Out)	(156,718)	(313,435)	(470,153)	(626,870)
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)	-	-	600,000	600,000
Other Legislative Transfers In/(Out)	(12,482,594)	(12,482,594)	(11,457,594)	(11,457,594)
Total Transfers	(55,090,158)	(75,582,159)	(94,449,160)	(114,941,161)
Estimated Impact on Fund Balance	151,354,533	203,476,259	107,321,731	5,331,709

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UNT Health Science Center Budget Overview

Executive Summary and Highlights

UNT Health Science Center remains focused on its purpose **to transform lives in order to improve the lives of others** by producing the health care providers of the future, pursuing translational research and offering patient-centered clinical care. Budget priorities for the coming fiscal year reflect UNTHSC's commitment to instill an innovative mindset and an entrepreneurial spirit that prepares and fosters the campus community for the dynamic health care landscape of the future. Among the institutional priorities are:

- Applying market adjustments for faculty and staff salaries, reflecting our commitment to People and Teamwork.
- Expanding innovative DNA work for the State, which is focused on reducing sexual assault case backlog and increasing efforts to identify victims of human trafficking.
- Increasing commercialization of biotech and life sciences discoveries by devoting additional resources to the newly-established Institute of Translational Research with a significant emphasis on Alzheimer's research and treatment.
- Establishing a population health initiative with Quest Diagnostics and Catalyst Partners in pursuit of positive health outcomes for large groups of people.
- Partnering with Baylor Scott & White Health to add 120 GME residency positions to help address the State's physician shortage.

UNTHSC achieved several milestones during the last fiscal year:

- Launched the first-of-its-kind national clinical trial to determine if a simple blood test could be used to diagnose Alzheimer's disease in a primary care setting.
- Acquired additional space, as part of a comprehensive effort to ease crowding and improve space optimization.
- Opened the Interdisciplinary Research and Education Building, which provides an innovative space to learn and collaborate for educational and research purposes.
- Achieved preliminary accreditation by the TCU and UNTHSC School of Medicine, which welcomed its inaugural class July 2019.
- Granted a 10-year Accreditation with Exceptional Outcome for The Texas College of Osteopathic Medicine, which is the highest level of accreditation given by the American Osteopathic Association's accrediting board.
- Granted a 10-year accreditation for the Physical Therapy program.

In the coming year, UNTHSC plans to take the SACSCOC requirement of improving health and wellbeing outcomes for students and expand this program for the entire campus, as well as continue to create more residency positions through partnerships with health care systems.

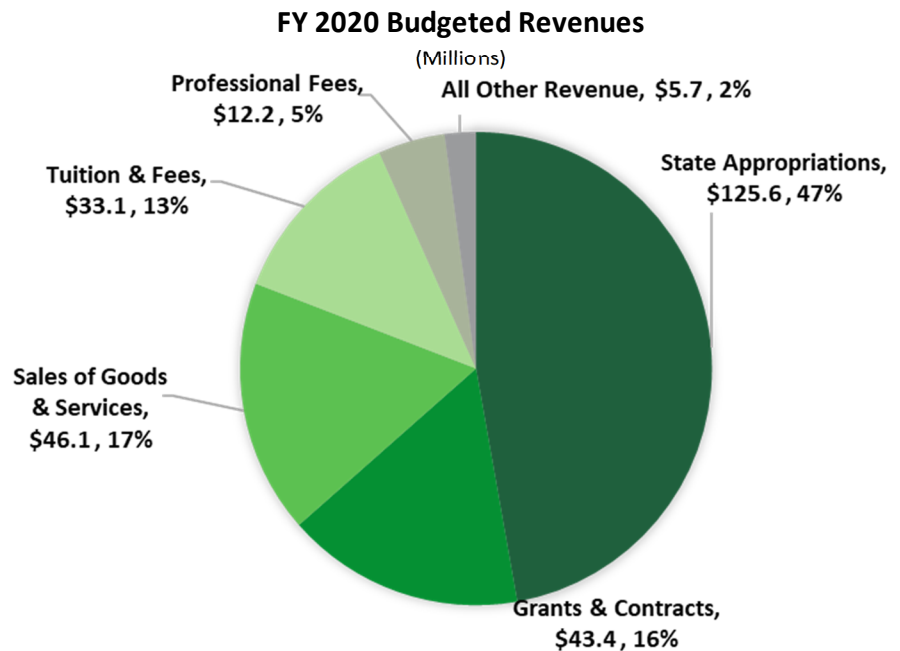
Revenues

Overall, UNTHSC expects to generate \$266.0 million in revenue over the next fiscal year. This represents a net decrease of \$0.8 million (0.3%) from FY2019. The majority of this decrease is attributable reduced awards for grants and contracts related to research programs.

State Appropriations

State appropriations, including State-paid benefits, reflect a net increase of \$4.6 million (4%) from the FY2019 budget. This change is attributable to additional formula funding, as well as new funding to combat human trafficking.

It should be noted that additional State funding of \$2.5 million was provided to reduce the significant State-wide backlog of sexual assault cases. The funding for this program will be treated as a transfer to UNTHSC and, as such, is not reflected in the abovementioned amount.



Tuition and Fees

Net tuition and fees are expected to increase by \$0.7 million (2%) from the FY2019 budget, primarily due to the restructuring the fees charged by the schools/colleges for various student-related activities and programs.

Sales of Goods & Services

Sales of Goods & Services reflect a net decrease of \$1.9 million (4%) from the FY2019 budget, due to the reduction of available funding from the 1115 Waiver program, as this federal initiative draws to a close.

Expenses

Total expenditures are estimated at \$231.1 million over the next fiscal year. This represents an overall increase of \$4.4 million (2%) from FY2019. The majority of this increase is attributable to additional State support for the Center for Human Identification (CHI) and market equity adjustments, as well as initiatives focused on translational research and population health.

Personnel Costs

Personnel costs represent 67% of the UNTHSC expenditure budget. Overall, UNTHSC is projecting a net increase of \$6.3 million (4%) from the FY2019 budget driven by market equity adjustments for current employees, along with recruiting key personnel for Translational Research and Population Health.

Moreover, additional hiring is required to augment CHI's efforts to process sexual assault examination kits and identify human trafficking victims.

Professional Fees and Services

Professional fees and services are expected to increase by \$0.7 million (2%) from the FY2019 budget, although the medical services provided to the federal prison population are expected to continue essentially at the same level.

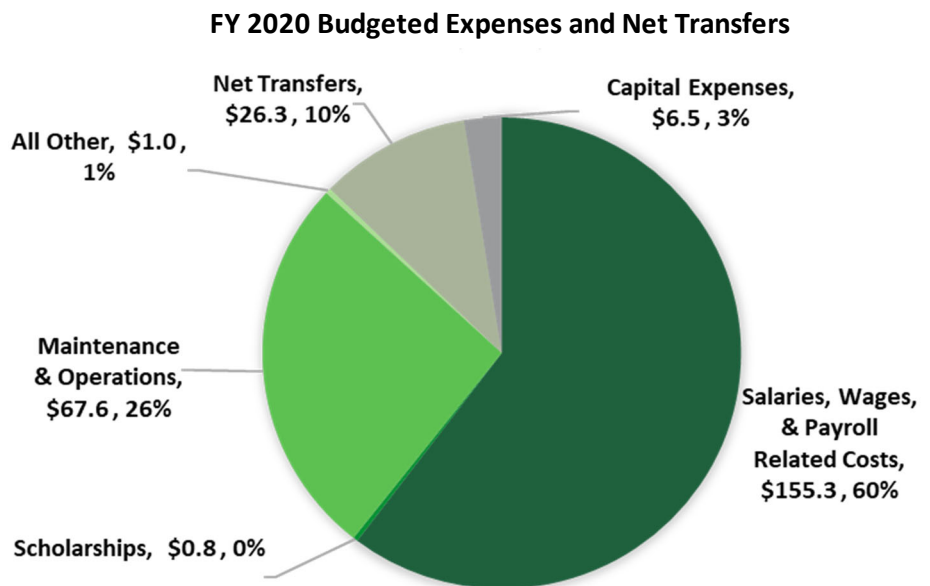
Capital Expenses

Capital Expenses are expected to decline by \$1.5 million (19%) from the FY2019 budget, which is mostly attributable to an overall projected decrease in planned renovations and maintenance projects.

Transfers

Net Transfers decreased \$5.4 million (17%) from FY2019, primarily due to a reduction in funding for major capital projects.

Additionally, this net decrease is offset by a \$2.5 million State appropriation that was provided to reduce the State-wide backlog of sexual assault cases.



Reserves and Capital Expenses



Capital Expenses

As part of the capital plan, UNTHSC will issue bonds for both new endeavors and previously-approved projects.

New Projects:

- EAD Level 6 School of Public Health Renovation (\$2.9 million - RFS)
- Master Plan Improvements (\$12.0 million total cost; \$6.9 million - RFS)

Previously-Approved Project:

- Campus Energy Infrastructure Improvements (\$8.0 million - RFS)

FY 2020 Summary – Current Funds

Budget for Revenues, Expenses & Other Changes in Fund Balances

	FY 2019 Budget	FY 2019 Forecast (Actuals)	FY 2020 Budget	Increases (Decreases)	
				FY 2020 to FY 2019 Est Amount	Actuals Percent
Revenues					
Net Tuition and Fees	32,400,000	31,750,000	33,100,000	1,350,000	4.3%
Sales of Goods and Services	48,000,000	41,000,000	46,100,000	5,100,000	12.4%
Grants and Contracts	46,500,000	43,500,000	43,400,000	(100,000)	-0.2%
State Appropriations	103,943,258	102,000,000	108,472,129	6,472,129	6.3%
Capital Appropriations	17,091,856	17,091,856	17,091,856	-	0.0%
Net Professional Fees	13,740,100	13,000,000	12,200,000	(800,000)	-6.2%
Gift Income	1,500,000	3,250,000	2,000,000	(1,250,000)	-38.5%
Investment Income	3,100,000	4,500,000	2,925,000	(1,575,000)	-35.0%
Other Revenue	500,000	300,000	750,000	450,000	150.0%
Total Revenues	266,775,214	256,391,856	266,038,985	9,647,129	3.8%
Expenses					
Salaries - Faculty	49,500,000	45,000,000	49,000,000	4,000,000	8.9%
Salaries - Staff	63,000,000	61,000,000	69,000,000	8,000,000	13.1%
Wages and Other Compensation	5,500,000	5,250,000	5,500,000	250,000	4.8%
Benefits and Other Payroll-Related Costs	31,000,000	28,500,000	31,750,000	3,250,000	11.4%
Subtotal - Personnel Costs	149,000,000	139,750,000	155,250,000	15,500,000	11.1%
Cost of Goods Sold	10,000	-	-	-	-
Professional Fees and Services	36,000,000	35,000,000	36,650,000	1,650,000	4.7%
Travel	2,400,000	2,050,000	2,400,000	350,000	17.1%
Materials and Supplies	11,500,000	12,000,000	12,250,000	250,000	2.1%
Communication and Utilities	2,750,000	3,250,000	2,750,000	(500,000)	-15.4%
Repairs and Maintenance	3,750,000	4,250,000	4,000,000	(250,000)	-5.9%
Rentals and Leases	2,000,000	2,750,000	2,000,000	(750,000)	-27.3%
Printing and Reproduction	500,000	500,000	500,000	-	0.0%
Other Expenditures	6,500,000	7,250,000	7,000,000	(250,000)	-3.4%
Subtotal - Maintenance & Operation Costs	65,410,000	67,050,000	67,550,000	500,000	0.7%
Capital Expenditures	8,000,000	7,000,000	6,500,000	(500,000)	-7.1%
Federal and State Pass-Through Expense	1,250,000	4,500,000	1,000,000	(3,500,000)	-77.8%
Scholarships	3,000,000	1,000,000	800,000	(200,000)	-20.0%
Total Expenses	226,660,000	219,300,000	231,100,000	11,800,000	5.4%
Transfers					
Intra-campus Transfers Between Funds					
Inter-Fund Transfer In/(Out)	(7,677,574)	(6,000,000)	(2,694,595)	3,305,405	55.1%
Transfers Between UNTS Components					
System Service Allocations	(3,323,282)	(3,323,282)	(4,028,282)	(705,000)	-21.2%
Other Inter-Unit Transfers in/(Out)	(15,476,812)	(15,476,812)	(17,282,087)	(1,805,275)	-11.7%
Other Transfers					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(5,179,124)	(5,179,124)	(2,250,000)	2,929,124	56.6%
Total Transfers	(31,656,792)	(29,979,218)	(26,254,964)	3,724,254	12.4%
Estimated Impact on Fund Balance	8,458,422	7,112,638	8,684,021	1,571,383	22.1%

FY 2020 – UNT Health Science Center
Budget Detail by Fund Group – Current Funds



	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
REVENUES					
Net Tuition and Fees	11,800,000	21,300,000	-	-	33,100,000
Sales of Goods and Services	-	45,425,000	675,000	-	46,100,000
Grants and Contracts	825,000	575,000	-	42,000,000	43,400,000
State Appropriations	108,472,129	-	-	-	108,472,129
Capital Appropriations	17,091,856	-	-	-	17,091,856
Net Professional Fees	-	12,200,000	-	-	12,200,000
Gift Income	-	-	-	2,000,000	2,000,000
Investment Income	-	2,925,000	-	-	2,925,000
Other Revenue	-	750,000	-	-	750,000
Revenues	138,188,985	83,175,000	675,000	44,000,000	266,038,985
EXPENDITURES					
Salaries - Faculty	31,224,776	12,990,918	-	4,784,306	49,000,000
Salaries - Staff	44,705,153	14,644,717	145,301	9,504,829	69,000,000
Wages and Other Compensation	1,722,174	3,655,145	2,352	120,329	5,500,000
Benefits and Other Payroll-Related Costs	17,745,548	10,135,514	43,371	3,825,567	31,750,000
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	2,243,503	24,356,497	50,000	10,000,000	36,650,000
Travel	93,725	1,512,775	5,500	788,000	2,400,000
Materials and Supplies	5,222,254	2,247,746	80,000	4,700,000	12,250,000
Communication and Utilities	1,151,164	1,488,837	10,000	100,000	2,750,000
Repairs and Maintenance	710,609	3,142,391	30,000	117,000	4,000,000
Rentals and Leases	90,364	1,823,636	-	86,000	2,000,000
Printing and Reproduction	4,916	416,584	7,500	71,000	500,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	6,050,628	205,325	82,476	161,571	6,500,000
Federal and State Pass-Through Expense	-	-	-	1,000,000	1,000,000
Scholarships	-	800,000	-	-	800,000
Other Expenditures	1,895,721	4,148,342	18,500	937,438	7,000,000
Expenditures	112,860,535	81,568,426	475,000	36,196,039	231,100,000
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(3,769,595)	8,000,000	-	(6,925,000)	(2,694,595)
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	(4,028,282)	-	-	(4,028,282)
Other Inter-Unit Transfers In/(Out)	(16,667,794)	(442,000)	(172,293)	-	(17,282,087)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(2,250,000)	-	-	-	(2,250,000)
Transfers	(22,687,389)	3,529,718	(172,293)	(6,925,000)	(26,254,964)
Estimated Impact on Fund Balance	2,641,061	5,136,292	27,707	878,961	8,684,021
Planned Use of Fund Balance & Debt Proceeds					
HEF Reserves	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Planned Use of Fund Balance & Debt Proceeds	-	-	-	-	-

FY 2020 – UNT Health Science Center



Budget Detail by Fund Group – Non-Current Funds

	Non-Current Funds				FY20
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	All Funds
REVENUES					
Net Tuition and Fees	-	-	-	-	33,100,000
Sales of Goods and Services	-	-	-	-	46,100,000
Grants and Contracts	-	-	-	-	43,400,000
State Appropriations	-	-	-	-	108,472,129
Capital Appropriations	-	-	-	-	17,091,856
Net Professional Fees	-	-	-	-	12,200,000
Gift Income	-	-	-	-	2,000,000
Investment Income	1,075,000	-	-	1,075,000	4,000,000
Other Revenue	-	-	-	-	750,000
Revenues	1,075,000	-	-	1,075,000	267,113,985
EXPENDITURES					
Salaries - Faculty	-	-	-	-	49,000,000
Salaries - Staff	-	-	-	-	69,000,000
Wages and Other Compensation	-	-	-	-	5,500,000
Benefits and Other Payroll-Related Costs	-	-	-	-	31,750,000
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	-	-	-	36,650,000
Travel	-	-	-	-	2,400,000
Materials and Supplies	-	-	-	-	12,250,000
Communication and Utilities	-	-	-	-	2,750,000
Repairs and Maintenance	-	-	-	-	4,000,000
Rentals and Leases	-	-	-	-	2,000,000
Printing and Reproduction	-	-	-	-	500,000
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	-	30,190,000	30,190,000	36,690,000
Federal and State Pass-Through Expense	-	-	-	-	1,000,000
Scholarships	-	900,000	-	900,000	1,700,000
Other Expenditures	-	-	-	-	7,000,000
Expenditures	-	900,000	30,190,000	31,090,000	262,190,000
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	(1,075,000)	1,259,204	2,510,391	2,694,595	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	(4,028,282)
Other Inter-Unit Transfers In/(Out)	-	-	-	-	(17,282,087)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	-	-	-	-	(2,250,000)
Transfers	(1,075,000)	1,259,204	2,510,391	2,694,595	(23,560,369)
Estimated Impact on Fund Balance	-	359,204	(27,679,609)	(27,320,405)	(18,636,385)
Planned Use of Fund Balance & Debt Proceeds					
HEF Reserves	-	-	8,100,000	8,100,000	8,100,000
Debt Proceeds	-	-	19,579,609	19,579,609	19,579,609
Planned Use of Fund Balance & Debt Proceeds	-	-	27,679,609	27,679,609	27,679,609

FY 2020 – UNT Health Science Center
Budgeted Revenue Breakout by Fund – Current Funds



	<i>Current Funds</i>				Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	
Resident Undergrad Tuition	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	-	-	-	-	-
Resident Graduate Tuition	11,600,000	10,100,000	-	-	21,700,000
Non-resident Graduate Tuition	3,525,000	3,225,000	-	-	6,750,000
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
Gross Graduate Tuition	15,125,000	13,325,000	-	-	28,450,000
Fees - Instructional	-	4,594,000	-	-	4,594,000
Fees - Mandatory	-	3,806,000	-	-	3,806,000
Fees - Incidental	-	950,000	-	-	950,000
Waivers - Fees	(1,725,000)	(575,000)	-	-	(2,300,000)
Gross Fees	(1,725,000)	8,775,000	-	-	7,050,000
Disc & Allow-Tuition and Fee	(1,600,000)	(800,000)	-	-	(2,400,000)
Discount and Allowances	(1,600,000)	(800,000)	-	-	(2,400,000)
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	11,800,000	21,300,000	-	-	33,100,000
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	675,000	-	675,000
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	45,425,000	-	-	45,425,000
Sales of Goods and Services	-	45,425,000	675,000	-	46,100,000
Federal Programs and Contracts	-	-	-	36,000,000	36,000,000
Federal Financial Aid	-	-	-	-	-
State Programs and Contracts	825,000	-	-	3,000,000	3,825,000
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	575,000	-	3,000,000	3,575,000
Grants and Contracts	825,000	575,000	-	42,000,000	43,400,000
State Appropriations - General	93,401,581	-	-	-	93,401,581
State Appropriations - Additional	15,070,548	-	-	-	15,070,548
State Appropriations	108,472,129	-	-	-	108,472,129
Capital Appropriations - HEF	17,091,856	-	-	-	17,091,856
Capital Appropriations	17,091,856	-	-	-	17,091,856
Gross Professional Fees	-	30,155,700	-	-	30,155,700
Contractual Allowances and Discounts	-	(17,955,700)	-	-	(17,955,700)
Net Professional Fees	-	12,200,000	-	-	12,200,000
Gift Income	-	-	-	2,000,000	2,000,000
Investment Income	-	2,925,000	-	-	2,925,000
Other Revenue	-	750,000	-	-	750,000
Revenues	138,188,985	83,175,000	675,000	44,000,000	266,038,985

FY 2020 – UNT Health Science Center
Budget – Current Funds by Quarter



	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	11,700,000	24,700,000	27,250,000	33,100,000
Sales of Goods and Services	8,000,000	23,000,000	32,000,000	46,100,000
Grants and Contracts	7,500,000	17,500,000	28,500,000	43,400,000
State Appropriations	96,000,000	99,000,000	102,500,000	108,472,129
Capital Appropriations	17,091,856	17,091,856	17,091,856	17,091,856
Net Professional Fees	4,000,000	7,500,000	10,500,000	12,200,000
Gift Income	500,000	1,000,000	1,500,000	2,000,000
Investment Income	500,000	1,300,000	2,000,000	2,925,000
Other Revenue	100,000	250,000	400,000	750,000
Total Revenues	145,391,856	191,341,856	221,741,856	266,038,985
Expenditures				
Salaries - Faculty	11,500,000	23,500,000	36,000,000	49,000,000
Salaries - Staff	15,750,000	33,500,000	51,000,000	69,000,000
Wages and Other Compensation	1,500,000	2,500,000	3,500,000	5,500,000
Benefits and Other Payroll-Related Costs	6,750,000	14,000,000	22,000,000	31,750,000
Cost of Goods Sold	-	-	-	-
Professional Fees and Services	6,500,000	15,000,000	24,000,000	36,650,000
Travel	400,000	800,000	1,500,000	2,400,000
Materials and Supplies	2,300,000	5,000,000	8,500,000	12,250,000
Communication and Utilities	650,000	1,500,000	2,000,000	2,750,000
Repairs and Maintenance	1,000,000	2,000,000	3,250,000	4,000,000
Rentals and Leases	600,000	1,000,000	1,500,000	2,000,000
Printing and Reproduction	200,000	300,000	400,000	500,000
Capital Expenditures	1,000,000	3,000,000	4,000,000	6,500,000
Federal and State Pass-Through Expense	300,000	550,000	700,000	1,000,000
Scholarships, Exemptions, and Financial Aid	200,000	300,000	400,000	800,000
Other Expenditures	1,500,000	3,500,000	5,500,000	7,000,000
Total Expenditures	50,150,000	106,450,000	164,250,000	231,100,000
Transfers				
<i>Intra-campus Transfers Between Funds:</i>				
Debt Service Transfer In (Out)	-	-	-	-
Inter-Fund Transfer In/(Out)	(500,000)	(1,000,000)	(2,000,000)	(2,694,595)
<i>Transfers Between UNTS Components:</i>				
System Services Allocations	-	-	(4,028,282)	(4,028,282)
Other Inter-Unit Transfers In/(Out)	(11,894,421)	(11,894,421)	(17,282,087)	(17,282,087)
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)	-	-	-	-
Other Legislative Transfers In/(Out)	(2,250,000)	(2,250,000)	(2,250,000)	(2,250,000)
Total Transfers	(14,644,421)	(15,144,421)	(25,560,369)	(26,254,964)
Estimated Impact on Fund Balance	80,597,435	69,747,435	31,931,487	8,684,021

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UNT Dallas Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY2020 Budget

The University of North Texas at Dallas continues to grow in enrollment, program offerings, and in the number of facilities on campus. The University has transitioned from a start-up into an emerging institution of higher education with record enrollment numbers, and its commitment to empower, transform, and strengthen the lives of students. As part of the FY2020 budget process, the University allocated available funds through its University Budget Advisory Committee (UBAC) after a thorough review of existing campus wide funding requests.

The University is on track to reach its strategic goal of 5,000 students by Fall 2022. UNT Dallas launched its new “Pathways” marketing campaign, an enrollment growth and branding initiative connected to the University mission statement: “Through education and community connectedness, UNT Dallas aspires to be the pathway to social mobility in its primary market”.

Construction on the new Student Center is nearing completion. Planned use of this space includes a one-stop-shop for student support services. Students will experience a central location for advising, registration, financial aid, tutoring, and more. Additional space is planned for large events, a modern library, a student operated radio station, and a Starbucks.

The University of North Texas at Dallas College of Law shares a strong commitment with UNT Dallas to diversify educational opportunities. The College of Law (COL) earned provisional accreditation from the American Bar Association (ABA) in the summer of 2017, and has recently completed a successful site visit this Spring in its bid for full accreditation. The mission of the COL is to provide affordable access to legal education with an annual tuition that is significantly lower than all other law schools in Texas. Furthermore, UNT Dallas College of Law is the only law school in Dallas offering night programs. Construction on the historic Municipal Building in downtown Dallas is nearly finished and will be available for the College of Law in Fall 2019.

Revenues

Total FY2020 current funds revenue for UNT Dallas is budgeted at \$72.4 million.

State Appropriations

FY2020 marks the first year of the State biennium and the beginning of the FY2020-21 Legislative cycle. State appropriations for FY2020 will increase by \$2.5 million. Funded by the State of Texas, Tuition Revenue Bonds (TRB) support Founder’s Hall, Dallas Building 1, the Student Center, and the Law Center construction projects, providing almost \$8 million of debt service support annually. In addition, appropriations cover benefits for most employees paid from Educational and General Funds.

Tuition and Fees

UNT Dallas is projecting a growth of 7% in semester credit hour production, while tuition and fee rates remain flat – no increase for FY2020. These funds will support new faculty for both growing and/or new programs, and additional student support functions.

The College of Law is projecting a slight increase in semester credit hour production with no increases in tuition rates. UNT Dallas College of Law received a record number of applications for the upcoming academic year as it continues its mission of providing quality and affordable legal education at the lowest cost in the State.

Grants and Contracts

Faculty and Staff have been increasingly active in pursuing grant funding from Federal, State, and Private sources. UNT Dallas received two grants from the U.S. Department of Education in support of TRIO Upward Bound programming, and FY2020 marks the third year of that funding activity.

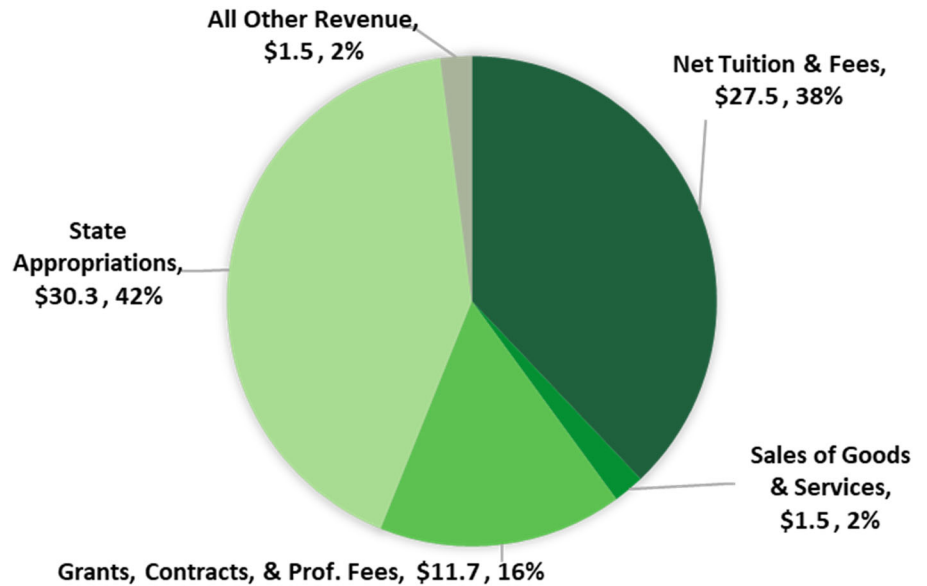
Financial Aid awards that include PELL Grants and TEXAS Grants will provide a large portion of grant revenue. UNT Dallas has received increased allocation amounts in both PELL Grant and TEXAS Grant financial aid programs due to the rapid growth of the student body.

Gift Income

The budget for gift income on current funds is significantly lower than FY2019 as revenue expected for contributions to fund specific capital projects on campus is now carried on non-current funds to align with the actual flow of revenue on the ledger. The estimated contribution for capital expenditures for FY2020 is \$875,000. There is also \$1 million in gift income budgeted on current funds for student aid and operations.

FY 2020 Budgeted Revenues

(Millions)



Expenses

Personnel

In response to enrollment growth, the University will add 14 new faculty positions to support new and existing academic program growth, as well as, new staff lines for student support activities.

Overall, personnel expenses for FY2020 are expected to increase from \$32.7 million to \$35.0 million or 7.2%.

Scholarships and Financial Aid

UNT Dallas' strategic initiative to remain one of the most affordable universities in North Texas requires a concerted effort around scholarships and financial aid. In support of this mission, the University has increased the budget for institutionally funded scholarships by \$750,000 from \$1.75 million to \$2.5 million.

This provides scholarship opportunities in addition to the funds already set aside for

tuition grants. In a unified effort to provide more scholarships to our students, the Office of University Advancement will focus fundraising efforts around spendable scholarships as well as increasing endowment funds. PELL Grants and TEXAS Grants continue to be the largest source of student aid for UNTD students.

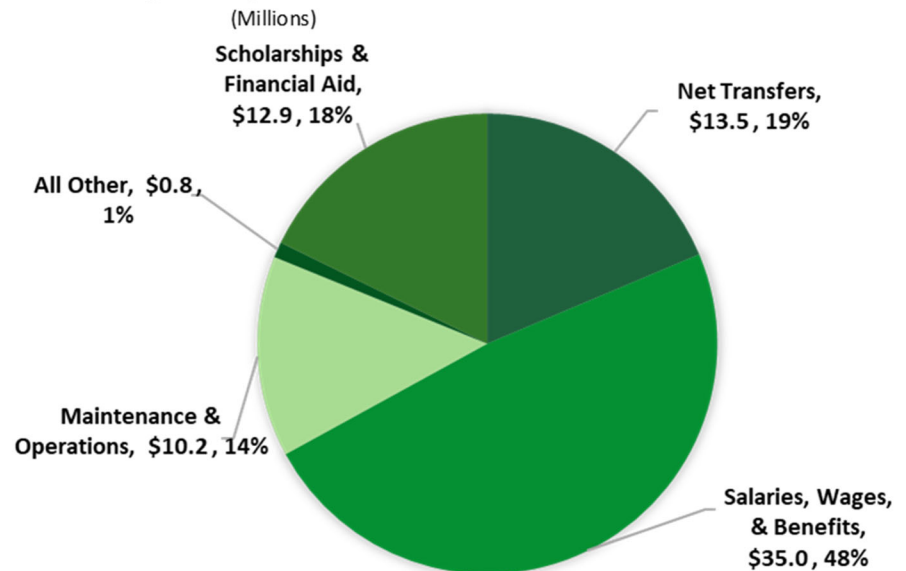
Debt Service

Debt service for UNT Dallas is relatively flat to prior year. Debt services the following buildings on UNTD's campus: Founder's Hall, Dallas Building 1, Student Center, Wisdom Hall, and the Law Center. Every building except for Wisdom Hall is serviced by Tuition Revenue Bonds, in which the debt payments are reimbursed by the State. Debt service is approximately \$8.7 million for FY2020.

Transfers

UNT Dallas participates in cost-cutting efficiencies through shared services. Costs associated with services provided by UNT System Administration and the University of North Texas will increase slightly for FY2020.

FY 2020 Budgeted Expenses and Net Transfers



Impact to Fund Balances

In conclusion, this budget represents a balanced budget. The University is committed to the proper utilization of the scarce resources we are entrusted with by ensuring these funds are spent in the most efficient manner. The University will continue to monitor spending throughout the year and will take measures necessary to ensure the fiscal health of the University now and into the future.

FY 2020 Summary – Current Funds

Budget for Revenues, Expenses & Other Changes in Fund Balances

	FY 2019 Budget	FY 2019 Forecast (Actuals)	FY 2020 Budget	Increases (Decreases)	
				FY 2020 to FY 2019 Est Amount	Actuals Percent
Revenues					
Net Tuition and Fees	26,861,011	24,823,187	27,456,668	2,633,481	10.6%
Sales of Goods and Services	1,479,851	1,349,851	1,485,438	135,587	10.0%
Grants and Contracts	11,566,617	11,566,617	11,682,385	115,768	1.0%
State Appropriations	25,659,330	25,659,330	28,195,294	2,535,964	9.9%
Capital Appropriations	2,113,004	2,113,004	2,113,004	-	0.0%
Net Professional Fees	-	-	-	-	-
Gift Income	2,926,875	1,676,875	1,019,563	(657,312)	-39.2%
Investment Income	424,749	570,741	424,749	(145,992)	-25.6%
Other Revenue	50,000	55,000	52,000	(3,000)	-5.5%
Total Revenues	71,081,437	67,814,605	72,429,101	4,614,496	6.8%
Expenses					
Salaries - Faculty	11,340,288	11,384,564	12,663,093	1,278,529	11.2%
Salaries - Staff	14,126,705	13,409,311	14,842,288	1,432,977	10.7%
Wages and Other Compensation	1,039,891	1,831,142	1,324,204	(506,938)	-27.7%
Benefits and Other Payroll-Related Costs	6,183,825	5,825,009	6,211,380	386,371	6.6%
Subtotal - Personnel Costs	32,690,709	32,450,026	35,040,965	2,590,939	8.0%
Cost of Goods Sold					
Professional Fees and Services	2,201,281	2,289,453	2,086,934	(202,519)	-8.8%
Travel	623,313	527,234	470,458	(56,776)	-10.8%
Materials and Supplies	2,557,259	1,777,271	2,943,363	1,166,092	65.6%
Communication and Utilities	636,102	578,761	1,027,075	448,314	77.5%
Repairs and Maintenance	1,406,539	551,071	495,516	(55,555)	-10.1%
Rentals and Leases	865,716	777,155	684,550	(92,605)	-11.9%
Printing and Reproduction	350,274	259,344	371,852	112,508	43.4%
Other Expenditures	1,697,779	1,622,843	2,144,873	522,030	32.2%
Subtotal - Maintenance & Operation Costs	10,338,261	8,383,132	10,224,621	1,841,489	22.0%
Capital Expenditures	196,320	600,727	786,307	185,580	30.9%
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships	12,047,139	11,448,725	12,867,386	1,418,661	12.4%
Total Expenses	55,272,429	52,882,610	58,919,278	6,036,668	11.4%
Transfers					
Intra-campus Transfers Between Funds					
Inter-Fund Transfer In/(Out)	(2,000,000)	-	-	-	-
Transfers Between UNTS Components					
System Service Allocations	(4,213,847)	(4,153,838)	(4,400,962)	(247,124)	-5.9%
Other Inter-Unit Transfers In/(Out)	(9,968,148)	(10,778,157)	(1,281,276)	9,496,881	88.1%
Other Transfers					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	-	-	(7,827,584)	(7,827,584)	-100.0%
Total Transfers	(16,181,995)	(14,931,995)	(13,509,822)	1,422,173	9.5%
Estimated Impact on Fund Balance	(372,986)	-	-	-	-

Budget Detail by Fund Group – Current Funds

	Current Funds				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
REVENUES					
Net Tuition and Fees	6,751,330	20,695,338	10,000	-	27,456,668
Sales of Goods and Services	-	108,198	1,377,240	-	1,485,438
Grants and Contracts	2,594,713	-	-	9,087,672	11,682,385
State Appropriations	28,195,294	-	-	-	28,195,294
Capital Appropriations	2,113,004	-	-	-	2,113,004
Net Professional Fees	-	-	-	-	-
Gift Income	-	303,188	-	716,375	1,019,563
Investment Income	-	424,749	-	-	424,749
Other Revenue	-	52,000	-	-	52,000
Revenues	39,654,340	21,583,473	1,387,240	9,804,047	72,429,101
EXPENDITURES					
Salaries - Faculty	10,093,753	2,396,609	-	172,731	12,663,093
Salaries - Staff	11,768,777	2,371,050	216,965	485,496	14,842,288
Wages and Other Compensation	-	1,175,324	85,000	63,880	1,324,204
Benefits and Other Payroll-Related Costs	4,965,417	1,007,193	57,991	180,779	6,211,380
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	300,000	1,781,434	5,500	-	2,086,934
Travel	-	430,289	10,000	30,169	470,458
Materials and Supplies	1,315,887	1,473,576	153,900	-	2,943,363
Communication and Utilities	-	983,687	41,100	2,288	1,027,075
Repairs and Maintenance	-	430,516	65,000	-	495,516
Rentals and Leases	-	649,550	35,000	-	684,550
Printing and Reproduction	-	358,515	13,338	-	371,852
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	500,000	225,000	20,103	41,204	786,307
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships	2,882,923	1,906,567	-	8,077,897	12,867,386
Other Expenditures	-	1,006,968	388,300	749,604	2,144,873
Expenditures	31,826,756	16,196,278	1,092,197	9,804,047	58,919,278
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	-	(78,300)	78,300	-	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	(4,400,962)	-	-	(4,400,962)
Other Inter-Unit Transfers In/(Out)	-	(907,933)	(373,344)	-	(1,281,276)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	(7,827,584)	-	-	-	(7,827,584)
Transfers	(7,827,584)	(5,387,195)	(295,044)	-	(13,509,822)
Estimated Impact on Fund Balance	-	-	-	-	-

Planned Use of Fund Balance & Debt Proceeds

Planned Use of Fund Balance & Debt Proceeds	-	-	-	-	-
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Budget Detail by Fund Group – Non-Current Funds

	Non-Current Funds				FY20
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	All Funds
REVENUES					
Net Tuition and Fees	-	-	-	-	27,456,668
Sales of Goods and Services	-	-	-	-	1,485,438
Grants and Contracts	-	-	-	-	11,682,385
State Appropriations	-	-	-	-	28,195,294
Capital Appropriations	-	-	-	-	2,113,004
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	875,000	875,000	1,894,563
Investment Income	-	-	-	-	424,749
Other Revenue	-	-	-	-	52,000
Revenues	-	-	875,000	875,000	73,304,101
EXPENDITURES					
Salaries - Faculty	-	-	-	-	12,663,093
Salaries - Staff	-	-	-	-	14,842,288
Wages and Other Compensation	-	-	-	-	1,324,204
Benefits and Other Payroll-Related Costs	-	-	-	-	6,211,380
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	-	-	-	2,086,934
Travel	-	-	-	-	470,458
Materials and Supplies	-	-	-	-	2,943,363
Communication and Utilities	-	-	-	-	1,027,075
Repairs and Maintenance	-	-	-	-	495,516
Rentals and Leases	-	-	-	-	684,550
Printing and Reproduction	-	-	-	-	371,852
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	-	875,000	875,000	1,661,307
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships	-	-	-	-	12,867,386
Other Expenditures	-	-	-	-	2,144,873
Expenditures	-	-	875,000	875,000	59,794,278
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	-	-	-	-	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	(4,400,962)
Other Inter-Unit Transfers In/(Out)	-	-	-	-	(1,281,276)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	-	-	-	-	(7,827,584)
Transfers	-	-	-	-	(13,509,822)
Estimated Impact on Fund Balance	-	-	-	-	-
Planned Use of Fund Balance & Debt Proceeds					
Planned Use of Fund Balance & Debt Proceeds	-	-	-	-	-

Budgeted Revenue Breakout by Fund – Current Funds

	<i>Current Funds</i>				
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Current Funds
Resident Undergrad Tuition	3,844,348	16,278,154	-	-	20,122,502
Non-resident Undergrad Tuition	336,442	150,622	-	-	487,063
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	4,180,790	16,428,775	-	-	20,609,565
Resident Graduate Tuition	3,848,480	3,665,953	-	-	7,514,433
Non-resident Graduate Tuition	198,630	76,255	-	-	274,885
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
Gross Graduate Tuition	4,047,110	3,742,208	-	-	7,789,318
Fees - Instructional	-	7,736	-	-	7,736
Fees - Mandatory	-	3,825,963	-	-	3,825,963
Fees - Incidental	-	669,843	10,000	-	679,843
Waivers - Fees	(192,783)	-	-	-	(192,783)
Gross Fees	(192,783)	4,503,542	10,000	-	4,320,759
Disc & Allow-Tuition and Fee	(1,283,787)	(3,979,187)	-	-	(5,262,974)
Discount and Allowances	(1,283,787)	(3,979,187)	-	-	(5,262,974)
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	6,751,330	20,695,338	10,000	-	27,456,668
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	1,302,240	-	1,302,240
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	108,198	75,000	-	183,198
Sales of Goods and Services	-	108,198	1,377,240	-	1,485,438
Federal Programs and Contracts	-	-	-	1,779,281	1,779,281
Federal Financial Aid	-	-	-	6,500,000	6,500,000
State Programs and Contracts	-	-	-	190,962	190,962
State Financial Aid	2,594,713	-	-	-	2,594,713
Other Grants and Contracts	-	-	-	617,429	617,429
Grants and Contracts	2,594,713	-	-	9,087,672	11,682,385
State Appropriations - General	24,512,594	-	-	-	24,512,594
State Appropriations - Additional	3,682,700	-	-	-	3,682,700
State Appropriations	28,195,294	-	-	-	28,195,294
Capital Appropriations - HEF	2,113,004	-	-	-	2,113,004
Capital Appropriations	2,113,004	-	-	-	2,113,004
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	303,188	-	716,375	1,019,563
Investment Income	-	424,749	-	-	424,749
Other Revenue	-	52,000	-	-	52,000
Revenues	39,654,340	21,583,473	1,387,240	9,804,047	72,429,101

FY 2020 – UNT Dallas
Budget - Current Funds by Quarter



	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	12,577,900	24,032,822	27,434,703	27,456,668
Sales of Goods and Services	642,452	1,217,316	1,423,050	1,485,438
Grants and Contracts	1,989,510	6,896,112	8,775,808	11,682,385
State Appropriations	25,462,594	26,412,594	27,362,594	28,195,294
Capital Appropriations	2,113,004	2,113,004	2,113,004	2,113,004
Net Professional Fees	-	-	-	-
Gift Income	231,719	463,438	695,156	1,019,563
Investment Income	55,472	157,667	379,726	424,749
Other Revenue	10,400	32,625	51,423	52,000
Total Revenues	43,083,051	61,325,577	68,235,463	72,429,101
Expenditures				
Salaries - Faculty	3,805,259	7,610,519	11,351,197	12,663,093
Salaries - Staff	3,666,045	7,329,122	11,087,189	14,842,288
Wages and Other Compensation	291,325	582,650	940,185	1,324,204
Benefits and Other Payroll-Related Costs	1,626,760	3,314,392	5,070,349	6,211,380
Cost of Goods Sold	-	-	-	-
Professional Fees and Services	521,734	1,043,467	156,520,050	2,086,934
Travel	117,615	235,229	35,284,350	470,458
Materials and Supplies	735,841	1,471,682	220,752,225	2,943,363
Communication and Utilities	256,769	513,538	77,030,625	1,027,075
Repairs and Maintenance	123,879	247,758	37,163,700	495,516
Rentals and Leases	171,138	342,275	51,341,250	684,550
Printing and Reproduction	92,963	185,926	27,888,900	371,852
Capital Expenditures	196,577	393,154	589,730	786,307
Federal and State Pass-Through Expense	-	-	-	-
Scholarships	3,474,194	9,135,844	9,779,213	12,867,386
Other Expenditures	536,218	1,072,437	1,608,655	2,144,873
Total Expenditures	15,616,316	33,477,991	646,407,618	58,919,278
Transfers				
<i>Intra-campus Transfers Between Funds:</i>				
Debt Service Transfer In (Out)	(224,671.75)	-	(839,343.00)	(839,343)
Inter-Fund Transfer In/(Out)	-	-	-	-
<i>Transfers Between UNTS Components:</i>				
System Services Allocations	(1,100,241)	(2,200,481)	(3,300,722)	(4,400,962)
Other Inter-Unit Transfers In/(Out)	(110,483)	(220,967)	(331,450)	(441,933)
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)				
Legislative Transfers In/(Out)	(12,482,594)	-	-	(7,827,584)
Total Transfers	(13,917,990)	(2,421,448)	(4,471,514)	(13,509,822)
Estimated Impact on Fund Balance				-

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UNT System Administration Budget Overview

Executive Summary and Highlights

Strategic Impact and Major Goals Addressed by FY2020 Budget

UNT System Administration's FY2020 budget was developed in collaboration with member institution leadership and aligns with the vision and strategic objectives of UNT World.

The continued goal of System Administration is to improve services, eliminate duplication, and reduce overhead expenses wherever possible in both campus and System operations. These enhancements are a natural and necessary progression of the original financial transformation which was undertaken to strengthen governance, and provide process efficiency, accountability, data transparency, and savings where applicable.

This budget and the related adjustments to processes, services, and expectations, have put in place a structure for continuous improvement that will bring further opportunities for cost savings, operational efficiencies, innovation, quality evaluation, customer satisfaction, communications, and collaboration.

System Administration's commitment to fiscal responsibility is demonstrated by the actions taken during FY2019 and by the FY2020 plan. Some examples of strategic initiatives that were funded without increasing allocable costs to members are:

- BSC Renovations resulting in rent savings
- Brand Audit – Phase I (all members)
- Enterprise Resource Planning Assessment
- ITSS External Review
- Downtown Dallas Program Assessment
- Axiom Implementation and Subscription – Long-Range Planning tool
- Multifactor Authentication (sign on)
- Improved Student Experience – Platform as a Service
- Increased IT Security Investments – data protection, vulnerability management, and threat defense
- Increased End User Computing Virtualization Services

Revenues

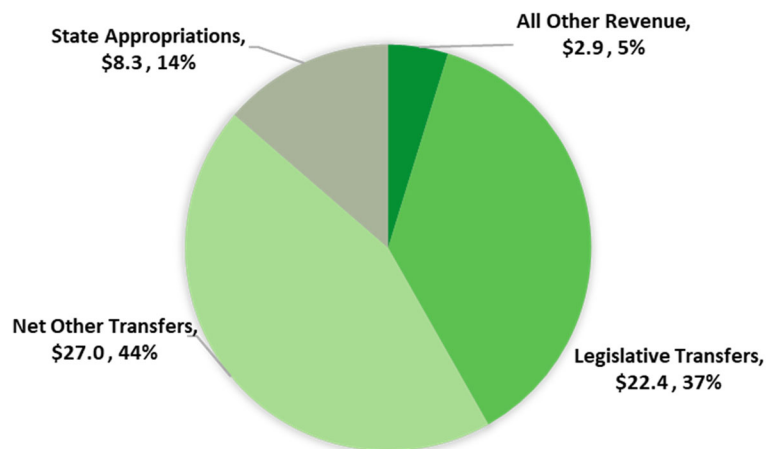
State Appropriations

- Supports salaries for the System Administration.
- Remainder of the appropriation supports the Universities Center at Dallas and Federation of North Texas Universities, which will be transferred to other state institutions as appropriate

Sales of Goods and Services – Lofts

- The Lofts maintain average of approximately 97% occupancy
- Due to the healthy downtown market, rents continue to increase for newly signed leases
- FY2020 budget reflects expenses in excess of revenues totaling \$300K – reflecting a potential loss for the Lofts.
- Restaurant opening in FY20
- Continue to seek tenants for other available space

FY 2020 Budgeted Revenues and Net Transfers
(Millions)



Transfers

Intra-Campus Transfers Between Funds

- Represents transfers from Current Funds to Plant Funds for debt service

Transfers Between UNTS Components

- Transfers to System Administration from member institutions support services provided to the institutions, System Facilities managed capital projects (new in FY2020), and debt service held by System Administration.
- Project based construction management fees support the operation of the Office of Facilities, Planning and Construction.

Other Transfers - Legislative

- Transfers to member institutions from System Administration reflect required legislative transfers of appropriations.

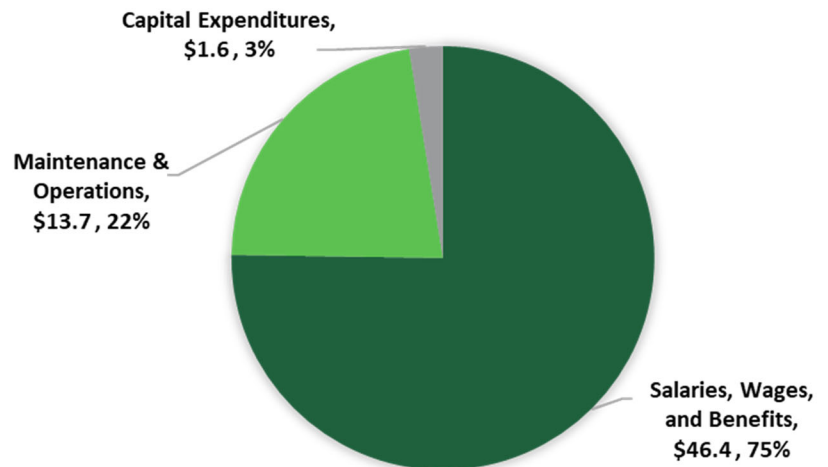
Expenses

The net increase in expenses reflected in the FY2020 budget includes \$365K increase in allocable expenses and \$1.3M reduction in Construction Management Fees (internal revenue/contra expense). Capital projects managed by System Facilities accrued fees in prior years and will incur the related expenses in FY2020. Increases to allocable expenses were offset by efficiencies with the exception of subscription costs for new systems (\$365K). Key drivers are:

- Increased salaries, wages, and benefits by \$472K for merit/performance incentives and \$528K for other personnel changes
- Increased budgets for new technology systems by \$387K
- Decreased Facilities budget by \$432K
- Decreases due to various other efficiencies \$590

FY 2020 Budgeted Expenses

(Millions)



Reserves and Capital Expenses

In FY2020, there are no new capital projects. System Administration's FY2020 budget reflects a potential use of reserves totaling \$1.16M. Of this, \$303K is attributable to the 1900 Elm Street lofts (auxiliary) – efforts to increase revenues and manage expenses will potentially prevent this use of reserves. The remaining \$858K are Construction Management fees collected in prior years where the related expenses will occur in FY2020.

Summary

UNT System Administration continues to strengthen its commitment to innovation, collaboration, and fiscal responsibility in support of the UNT System member institutions and the communities we serve.

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FY 2020 Summary – Current Funds

Budget for Revenues, Expenses & Other Changes in Fund Balances

	FY 2019 Budget	FY 2019 Forecast (Actuals)	FY 2020 Budget	Increases (Decreases)	
				FY 2020 to FY 2019 Est Amount	Actuals Percent
Revenues					
Net Tuition and Fees	-	-	-	-	-
Sales of Goods and Services	2,200,000	2,100,000	2,200,000	100,000	4.8%
Grants and Contracts	-	-	-	-	-
State Appropriations	7,969,916	9,100,000	8,266,864	(833,136)	-9.2%
Capital Appropriations	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	-
Investment Income	316,818	650,000	487,000	(163,000)	-25.1%
Other Revenue	-	225,000	200,000	(25,000)	-11.1%
Total Revenues	10,486,734	12,075,000	11,153,864	(921,136)	-7.6%
Expenses					
Salaries - Faculty	-	-	-	-	-
Salaries - Staff	34,994,645	33,400,000	35,851,181	2,451,181	7.3%
Wages and Other Compensation	1,348,500	1,100,000	1,382,922	282,922	25.7%
Benefits and Other Payroll-Related Costs	9,026,138	8,700,000	9,212,873	512,873	5.9%
Subtotal - Personnel Costs	45,369,283	43,200,000	46,446,976	3,246,976	7.5%
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	3,350,400	4,500,000	3,923,175	(576,825)	-12.8%
Travel	488,818	480,000	478,717	(1,283)	-0.3%
Materials and Supplies	589,916	1,200,000	579,198	(620,802)	-51.7%
Communication and Utilities	757,333	1,050,000	856,035	(193,965)	-18.5%
Repairs and Maintenance	5,560,658	4,700,000	5,351,555	651,555	13.9%
Rentals and Leases	973,428	1,750,000	875,020	(874,980)	-50.0%
Printing and Reproduction	85,936	80,000	80,985	985	1.2%
Other Expenditures	1,302,459	1,750,000	1,562,617	(187,383)	-10.7%
Subtotal - Maintenance & Operation Costs	13,108,948	15,510,000	13,707,302	(1,802,698)	-11.6%
Capital Expenditures	1,585,429	2,100,000	1,583,429	(516,571)	-24.6%
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships	-	-	-	-	-
Total Expenditures	60,063,660	60,810,000	61,737,709	927,709	1.5%
Transfers					
Intra-campus Transfers Between Funds					
Inter-Fund Transfer In/(Out)	-	-	-	-	-
Transfers Between UNTS Components					
System Service Allocations	50,009,404	49,009,404	50,951,229	1,941,825	4.0%
Other Inter-Unit Transfers In/(Out)	(5,742,660)	(38,543,145)	(23,947,741)	14,595,404	37.9%
Other Transfers					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	5,006,944	37,835,429	22,418,355	(15,417,074)	-31.9%
Total Transfers	49,273,688	48,301,688	49,421,843	1,120,155	2.3%
Estimated Impact on Fund Balance	(303,237)	(433,312)	(1,162,001)	(728,689)	-168.2%

FY 2020 – UNT System Administration
Budget Detail by Fund Group – Current Funds



	Current Funds				Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	
REVENUES					
Net Tuition and Fees	-	-	-	-	-
Sales of Goods and Services	-	-	2,200,000	-	2,200,000
Grants and Contracts	-	-	-	-	-
State Appropriations	8,266,864	-	-	-	8,266,864
Capital Appropriations	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	-
Investment Income	-	487,000	-	-	487,000
Other Revenue	-	200,000	-	-	200,000
Revenues	8,266,864	687,000	2,200,000	-	11,153,864
EXPENDITURES					
Salaries - Faculty	-	-	-	-	-
Salaries - Staff	6,339,571	29,511,610	-	-	35,851,181
Wages and Other Compensation	-	1,382,922	-	-	1,382,922
Benefits and Other Payroll-Related Costs	2,006,093	7,206,780	-	-	9,212,873
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	3,470,415	452,760	-	3,923,175
Travel	-	478,717	-	-	478,717
Materials and Supplies	18,500	541,916	18,782	-	579,198
Communication and Utilities	-	664,640	191,395	-	856,035
Repairs and Maintenance	25,000	4,941,540	385,015	-	5,351,555
Rentals and Leases	2,985	789,773	82,262	-	875,020
Printing and Reproduction	-	80,035	950	-	80,985
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Capital Expenditures	-	1,383,429	200,000	-	1,583,429
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships	-	-	-	-	-
Other Expenditures	95,338	1,174,129	293,150	-	1,562,617
Expenditures	8,487,487	51,625,908	1,624,314	-	61,737,709
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	-	-	-	-	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	50,951,229	-	-	50,951,229
Other Inter-Unit Transfers In/(Out)	(22,197,732)	(871,189)	(878,819)	-	(23,947,741)
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	22,418,355	-	-	-	22,418,355
Transfers	220,623	50,080,040	(878,819)	-	49,421,843
Estimated Impact on Fund Balance	0	(858,868)	(303,133)	-	(1,162,001)
Planned Use of Fund Balance & Debt Proceeds					
Construction Management Fee Reserves	-	858,868	-	-	858,868
General Reserves - use for Lofts	-	-	303,133	-	303,133
Debt Proceeds	-	-	-	-	-
Planned Use of Fund Balance & Debt Proceeds	-	858,868	303,133	-	1,162,001

FY 2020 - UNT System Administration



Budget Detail by Fund Group – Non-Current Funds

	Non-Current Funds				FY20
	Endowment Funds	Loan Funds	Plant and Debt	Non-Current	All Funds
REVENUES					
Net Tuition and Fees	-	-	-	-	-
Sales of Goods and Services	-	-	-	-	2,200,000
Grants and Contracts	-	-	-	-	-
State Appropriations	-	-	-	-	8,266,864
Capital Appropriations	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	-
Investment Income	-	-	-	-	487,000
Other Revenue	-	-	-	-	200,000
Revenues	-	-	-	-	11,153,864
EXPENDITURES					
Salaries - Faculty	-	-	-	-	-
Salaries - Staff	-	-	-	-	35,851,181
Wages and Other Compensation	-	-	-	-	1,382,922
Benefits and Other Payroll-Related Costs	-	-	-	-	9,212,873
Cost of Goods Sold	-	-	-	-	-
Professional Fees and Services	-	-	-	-	3,923,175
Travel	-	-	-	-	478,717
Materials and Supplies	-	-	-	-	579,198
Communication and Utilities	-	-	-	-	856,035
Repairs and Maintenance	-	-	-	-	5,351,555
Rentals and Leases	-	-	-	-	875,020
Printing and Reproduction	-	-	-	-	80,985
Debt Service - Principal	-	-	45,819,061	45,819,061	45,819,061
Debt Service - Interest	-	-	37,589,001	37,589,001	37,589,001
Capital Expenditures	-	-	38,170,000	38,170,000	39,753,429
Federal and State Pass-Through Expense	-	-	-	-	-
Scholarships	-	-	-	-	-
Other Expenditures	-	-	-	-	1,562,617
Expenditures	-	-	125,858,062	125,858,062	183,315,771
TRANSFERS					
<i>Intra-campus Transfers Between Funds:</i>					
Inter-Fund Transfer In/(Out)	-	-	-	-	-
<i>Transfers Between UNTS Components:</i>					
System Services Allocations	-	-	-	-	50,951,229
Other Inter-Unit Transfers In/(Out)	-	-	108,403,573	108,403,573	84,455,832
<i>Other Transfers:</i>					
Transfer to Other State Agencies In/(Out)	-	-	-	-	-
Legislative Transfers In/(Out)	-	-	-	-	22,418,355
Transfers	-	-	112,683,573	112,683,573	157,825,416
Estimated Impact on Fund Balance	-	-	(13,174,489)	(13,174,489)	(14,336,491)
Planned Use of Fund Balance & Debt Proceeds					
Construction Management Fee Reserves	-	-	-	-	858,868
General Reserves - use for Lofts	-	-	-	-	303,133
Debt Proceeds	-	-	13,174,489	13,174,489	13,174,489
Planned Use of Fund Balance & Debt Proceeds	-	-	13,174,489	13,174,489	14,336,491

FY 2020 – UNT System Administration
Budgeted Revenue Breakout by Fund – Current Funds



	<i>Current Funds</i>				Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	
Resident Undergrad Tuition	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-
Gross Undergraduate Tuition	-	-	-	-	-
Resident Graduate Tuition	-	-	-	-	-
Non-resident Graduate Tuition	-	-	-	-	-
Other Graduate Tuition	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-
Gross Graduate Tuition	-	-	-	-	-
Fees - Instructional	-	-	-	-	-
Fees - Mandatory	-	-	-	-	-
Fees - Incidental	-	-	-	-	-
Waivers - Fees	-	-	-	-	-
Gross Fees	-	-	-	-	-
Disc & Allow-Tuition and Fee	-	-	-	-	-
Discount and Allowances	-	-	-	-	-
Tuition and Waiver Conversion	-	-	-	-	-
Net Tuition and Fees	-	-	-	-	-
Athletics	-	-	-	-	-
Auxiliary Enterprises	-	-	-	-	-
Discounts and Allowances - Auxiliaries	-	-	-	-	-
Other Sales of Goods and Services	-	-	2,200,000	-	2,200,000
Sales of Goods and Services	-	-	2,200,000	-	2,200,000
Federal Programs and Contracts	-	-	-	-	-
Federal Financial Aid	-	-	-	-	-
State Programs and Contracts	-	-	-	-	-
State Financial Aid	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-
Grants and Contracts	-	-	-	-	-
State Appropriations - General	8,266,864	-	-	-	8,266,864
State Appropriations - Additional	-	-	-	-	-
State Appropriations	8,266,864	-	-	-	8,266,864
Capital Appropriations - HEF	-	-	-	-	-
Capital Appropriations	-	-	-	-	-
Gross Professional Fees	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-
Net Professional Fees	-	-	-	-	-
Gift Income	-	-	-	-	-
Investment Income	-	487,000	-	-	487,000
Other Revenue	-	200,000	-	-	200,000
Revenues	8,266,864	687,000	2,200,000	-	11,153,864

FY 2020 – UNT System Administration
Budget - Current Funds by Quarter



	Q1 FYTD Estimate	Q2 FYTD Estimate	Q3 FYTD Estimate	Q4 FYTD Budget
Revenues				
Net Tuition and Fees	-	-	-	-
Sales of Goods and Services	550,000	1,100,000	1,650,000	2,200,000
Grants and Contracts	-	-	-	-
State Appropriations	2,066,716	4,133,432	6,200,148	8,266,864
Capital Appropriations	-	-	-	-
Net Professional Fees	-	-	-	-
Gift Income	-	-	-	-
Investment Income	121,750	243,500	365,250	487,000
Other Revenue	50,000	100,000	150,000	200,000
Total Revenues	2,788,466	5,576,932	8,365,398	11,153,864
Expenditures				
Salaries - Faculty	-	-	-	-
Salaries - Staff	8,962,795	17,925,591	26,888,386	35,851,181
Wages and Other Compensation	345,731	691,461	1,037,192	1,382,922
Benefits and Other Payroll-Related Costs	2,303,218	4,606,437	6,909,655	9,212,873
Cost of Goods Sold	-	-	-	-
Professional Fees and Services	1,230,730	2,098,461	2,951,006	3,923,175
Travel	119,679	239,359	359,038	478,717
Materials and Supplies	146,003	306,024	442,611	579,198
Communication and Utilities	232,850	440,578	648,307	856,035
Repairs and Maintenance	2,570,847	3,550,578	4,476,500	5,351,555
Rentals and Leases	220,540	441,858	658,439	875,020
Printing and Reproduction	20,246	40,493	60,739	80,985
Capital Expenditures	90,375	1,402,679	1,493,054	1,583,429
Federal and State Pass-Through Expense	-	-	-	-
Scholarships	-	-	-	0
Other Expenditures	430,037	804,971	1,178,946	1,562,617
Total Expenditures	16,673,051	32,548,488	47,103,872	61,737,709
Transfers				
<i>Intra-campus Transfers Between Funds:</i>				
Debt Service Transfer In (Out)	-	-	-	-
Inter-Fund Transfer In/(Out)	-	-	-	-
<i>Transfers Between UNTS Components:</i>				
System Services Allocations	12,737,807	25,475,615	38,213,422	50,951,229
Other Inter-Unit Transfers In/(Out)	(4,682,286)	(4,471,133)	(24,158,894)	(23,947,741)
<i>Other Transfers:</i>				
Transfer to Other State Agencies In/(Out)	-	-	-	-
Legislative Transfers In/(Out)	7,630,588	7,630,588	22,418,355	22,418,355
Total Transfers	15,686,109	28,635,069	36,472,883	49,421,843
Estimated Impact on Fund Balance	\$ 1,801,524	\$ 1,663,513	\$ (2,265,591)	\$ (1,162,001)

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Proposed Board Order

Board Briefing



Committee: Finance & Facilities

Date Filed: August 1, 2019

Title: FY2020 UNT System Consolidated Operating Budget

Background:

The Office of the Vice Chancellor for Finance presents to the Board of Regents the FY2020 Consolidated Operating Budget for approval on behalf of the University of North Texas (UNT), UNT Health Science Center (UNTHSC), University of North Texas at Dallas (UNTD), and UNT System Administration (System Administration).

The proposed Consolidated UNT System Operating Budget is composed of current funds revenue of \$1,131.5M, current funds expenditures of \$1,013.3M, and total current funds net transfers of (\$105.3M).

Financial Analysis/History:

The UNT System Consolidated Operating Budget as presented provides detailed information on the proposed revenue, expense and transfer budgets and their impact on the financial health of the UNT System.

UNT Chief Financial Officer

UNTHSC Chief Financial Officer

UNT Dallas Chief Financial Officer

Vice Chancellor for Finance

Legal Review:

This item has been reviewed by General Counsel.

Vice Chancellor/General Counsel

Schedule:

Once approved, this budget will be implemented for fiscal year 2020 beginning September 1, 2019.

Recommendation:

Approval of the FY2020 Consolidated Current Fund Budget for UNT, UNTHSC, UNTD and System Administration.

Recommended By:

James Mauldin

Vice Chancellor for Finance

Chancellor

Attachments Filed Electronically:

- UNT System FY2020 Consolidated Operating Budget



Board Order

Title: FY2020 UNT System Consolidated Operating Budget

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on August 15-16, 2019, pursuant to a motion made by Regent _____ and seconded by Regent _____, the Board approved the motion presented below:

Whereas, each institution of the UNT System has developed a budget for the 2020 Fiscal Year, and

Whereas, the total Current Funds revenue budget of the UNT System is summarized in the following table, and

Current Funds Revenues by UNTS Component					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Total Current Funds
University of North Texas	\$ 268,649,934	\$ 319,637,410	\$ 95,505,252	\$ 98,068,373	\$ 781,860,969
UNT Health Science Center	\$ 138,188,985	\$ 83,175,000	\$ 675,000	\$ 44,000,000	\$ 266,038,985
UNT Dallas	\$ 39,654,340	\$ 21,583,473	\$ 1,387,240	\$ 9,804,047	\$ 72,429,101
UNT System Administration	\$ 8,266,864	\$ 687,000	\$ 2,200,000	\$ -	\$ 11,153,864
					\$ 1,131,482,919

Whereas, the total Current Fund expense budget of the UNT System is summarized in the following table, and

Current Funds Expenses by UNTS Component					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Total Current Funds
University of North Texas	\$ 233,476,777	\$ 264,096,563	\$ 64,474,051	\$ 99,540,708	\$ 661,588,099
UNT Health Science Center	\$ 112,860,535	\$ 81,568,426	\$ 475,000	\$ 36,196,039	\$ 231,100,000
UNT Dallas	\$ 31,826,756	\$ 16,196,278	\$ 1,092,197	\$ 9,804,047	\$ 58,919,278
UNT System Administration	\$ 8,487,487	\$ 51,625,908	\$ 1,624,314	\$ -	\$ 61,737,709
					\$ 1,013,345,087

Whereas, the total Current Fund transfer budget of the UNT System is summarized in the following table

Current Funds Transfers by UNTS Component					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Total Current Funds
University of North Texas	\$ (35,173,157)	\$ (56,055,242)	\$ (25,185,097)	\$ 1,472,335	\$ (114,941,161)
UNT Health Science Center	\$ (22,687,389)	\$ 3,529,718	\$ (172,293)	\$ (6,925,000)	\$ (26,254,964)
UNT Dallas	\$ (7,827,584)	\$ (5,387,195)	\$ (295,044)	\$ -	\$ (13,509,822)
UNT System Administration	\$ 220,623	\$ 50,080,040	\$ (878,819)	\$ -	\$ 49,421,843
					\$ (105,284,104)

Now, Therefore, The Board of Regents authorizes and approves the following:

1. The FY 2020 Current Funds operating budget for UNT System institutions (UNT, UNTHSC, UNTD and UNT System Administration) as presented
-

VOTE: ____ ayes ____ nays ____ abstentions

BOARD ACTION:

Attested By:

Approved By:

Rosemary R. Haggett, Secretary
Board of Regents

Brint Ryan, Chairman
Board of Regents

Budget Office Contact Information

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University of North Texas System Administration

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Glossary of Terms

All Funds – An all-funds perspective is commonly used in colleges, universities, and not-for-profit organizations to account for all resources received and used throughout an institution. Fund accounting classifies resources into funds according to limitations placed on their use by the resource providers. Each fund has its own revenues, Expenses, transfers, assets, liabilities, and fund balances.

Auxiliary Enterprises – Auxiliary Enterprise funds are generated from fees and sales of goods and services. Revenues and Expenses of auxiliaries are recorded in this fund group. Auxiliaries include parking and transportation, student activity centers, housing (residence halls), and dining services. Fees collected to support auxiliaries, such as housing fees and parking fees, are recognized in these funds.

Capital Appropriations-HEF – Higher Education Fund (HEF) revenues are received from the State of Texas General Revenue Fund for construction and other capital purposes. This constitutional appropriation is made for acquiring land with or without permanent improvements, constructing and equipping buildings or other permanent improvements, major repair or rehabilitation of building or other permanent improvements and acquisition of capital equipment, library books, and library materials. Construction, improvements, and capital equipment purchases made from HEF funds can only be used for structures used jointly for educational and general activities and for auxiliary enterprises to the extent of their use for educational and general activities.

Capital Expenses – These Expenses are for acquiring, renovating, or maintaining capitalized fixed assets, such as land, buildings, and equipment. This includes amounts expended for capitalized equipment, vehicles, software, leases, construction projects, and other capitalized Expenses. Any emergency maintenance or repairs that are above the capitalization thresholds should be included in capital Expenses. At the consolidated funds level, this amount will net to exclude amounts recorded as additions to capital (rather than as an expense) consistent with accounting guidelines.

Communication and Utilities – These Expenses are for communication and utilities fees, including amounts for telecommunication and utilities contracts.

Cost of Goods Sold – These Expenses are incurred by UNTS for goods that are sold, which usually generate revenue classified as Sales of Goods and Services.

Current Funds – Category of funds that include those funds that are most closely associated with day-to-day operations of the institution. These funds include Education & General, Designated Operating, Auxiliary Enterprises, and Restricted Expendable Funds and are approved by the governing board as part of the operating budget.

Debt Service - Interest – These Expenses are comprised of interest Expenses incurred on debt, including amounts for interest Expenses, and fiscal charges.

Debt Service - Principal – These Expenses comprise payments of principal due on debt.

Depreciation and Amortization – Depreciation and amortization Expenses are non-cash Expenses related to the amortization of capitalized amounts over time. Depreciation Expenses reduce the book value of capital assets to reflect the result of wear and tear, age, and/or obsolescence. Depreciation and amortization Expenses are generally recorded in Plant & Debt Funds.

Designated Operating – Designated Operating funds are unrestricted funds that have been designated to support the operating activities of the institution. Revenues and Expenses for operating activities of the academic enterprise are recorded in this fund group.

The sources of Designated Operating funds include revenues from professional services (e.g., medical services), grants and contracts (including cost recovery), designated tuition, other student fees, and quasi-endowment funds (e.g., Tobacco Funds).

Student fees collected as Designated Operating funds may be statutorily authorized under specific legislation, or may be allowable as mandatory or incidental fees under 54.504 or 55.16(c) of the Texas Education Code (TEC). Fees in Designated Operating funds include instructional fees, library use fees, publication fees, international education fees, and technology fees.

Most athletics revenues and Expenses are recorded in Designated Operating funds.

Discounts and Allowances – Discounts and allowances are defined as the difference between the stated charge to the student and what is actually paid by the student and/or third parties on behalf of the student. Discounts and allowances are generally given as institutional merit-based and/or need-based scholarships to offset the cost of tuition, fees, and/or housing and dining Expenses.

Educational and General – Educational and General (E&G) funds are used to support the University of North Texas System (UNTS) general educational operations, including faculty salaries, operating Expenses of instructional departments, library operations and acquisitions, general administration, student services, campus security, and operation and maintenance of educational and general buildings and facilities, as well as a limited number of special research units. E&G funds may only be expended for purposes as defined by the respective sources of funds; and the funds cannot be transferred to any other fund group.

E&G funds include all general revenue and general revenue-dedicated state appropriations. Biennially, in the General Appropriations Act (GAA), universities are allocated (appropriated) funds based on legislative decisions and formulas calculated by the Texas Legislative Budget Board. These appropriations include general revenue funds (e.g., appropriations for employee benefits and Texas Higher Education Fund appropriations for capital investments) and general revenue-dedicated funds (e.g., statutory and Board-authorized tuition and fees).

Appropriations of federal funds and other funds (e.g., Tobacco Funds) are not considered E&G and are recorded separately in designated operating or other funds.

The chart of accounts segregates E&G funds between General Operating Funds (general revenue-dedicated appropriations for statutory and Board-authorized tuition and fees) and State Appropriations (all other appropriations).

Endowment Funds – Endowment Funds include net income (realized and unrealized gains and losses) from the investment of gifts to the university, the uses of which are either restricted by donors or unrestricted. Endowment Funds may also include investment income from funds designated by administrative decision (quasi-endowment).

Defined amounts of income from the Endowment Funds are distributed to Designated Operating funds, Auxiliary Enterprises funds, and Restricted Expendable funds according to the designations of the respective donors. Endowment Funds do not include those of separately-incorporated foundations. Funds not distributed remain in the Endowment Funds to be invested and expended at a later time.

Fees – This consists of revenues generated from fees assessed to students. The fees are categorized as either instructional fees, mandatory fees (e.g., student service fee, intercollegiate athletics fee, library use fee, etc.), or incidental fees (e.g., lab fees, graduation fee, etc.).

Fund Balances – A fund balance is identified as the net difference between a fund's assets and liabilities. A change in fund balance represents the difference between fund additions (revenues and transfers-in) and deductions (Expenses and transfers-out). This differs from (but is inclusive of) institutional operating reserves which are funds within the unencumbered balance for which no use is presently planned and have been set aside for issues such as economic uncertainties, future apportionments, pending salary or price increase appropriations, etc. These reserves can include unrestricted-undesignated fund balances, and can also include unrestricted-designated fund balances, but should not include funds set aside for future capital replacement needs, future debt service needs, etc.

Gift Income – This includes amounts for operating and non-operating purposes. Gift income may occur in any fund group except E&G funds for which the donor may or may not set restrictions on use of the funds.

Grants and Contracts – These revenues result from grants, contracts, and cooperative agreements with governmental agencies, local, and private organizations for current operations, research or other specified purposes. This includes revenues from federal programs and contracts, federal financial aid, federal pass-through revenue, state programs and contracts, state financial aid, state pass-through revenue, and other grants and contracts.

Higher Education Fund (HEF) – See Capital Appropriations-HEF, above.

Inter-Fund Transfers In/(Out) – This includes all transfers between fund groups within a component unit (i.e., within a campus).

Internal Charges – This line item consists of expenses charged for services performed by one department for another within a single UNTS component (e.g., printing or advertising services performed by one department as a service for another department). These expenses will net to zero at the component level.

Internal Income – This line item consists of internal income earned by one department for

services rendered to another department within a single UNTS component (e.g., printing or advertising services performed by one department as a service for another department). These revenues will net to zero at the component level.

Intra-Campus Transfers Between Funds – See Inter-Fund Transfers In/(Out) above.

Investment Income – This includes revenues received from interest and dividends, realized and unrealized gains and losses on investments, and realized gains or losses on the sale of capital assets.

Loan Funds – Loan Funds consist of amounts that are held for making loans to students. These funds are derived from a number of sources, including private and governmental gifts and grants, federal borrowing, and unrestricted allocations. Interest income, in most instances, is returned to this fund as an increase to the available fund balance.

Materials and Supplies – These Expenses relate to general supplies and non-capitalized equipment costs.

Net Professional Fees – Net Professional Fees consist of Gross Professional Fees net of Contractual Allowances and Discounts. Professional fees are generated by physician services, counseling services, business consulting services, architectural services, and endowment services provided by UNTS.

Net Tuition and Fees – Student tuition and fee revenues, net of waivers, discounts, and allowances, are included in Net Tuition and Fees. Statutory tuition is authorized under TEC 54.501 and flows to E&G funds. Board-authorized tuition is authorized under TEC 54.008 for graduate programs and also flows to E&G funds. Per TEC 54.0513, Board-designated tuition amounts are approved by the governing board of UNTS and are recorded in Designated Operating funds.

Non-Current Funds – Category of funds that include those funds that are unpredictable in nature and not as closely associated with day-to-day operations of the institution as those in Current Funds. These funds are provided in the budget as estimates, so as to show the entire anticipated financial impact of the budget on the institution. These funds include Endowment, Loan, and Plant and Debt Funds and are not approved by the governing board as part of the operating budget.

Non-resident Graduate Tuition – This consists of revenue recognized for gross tuition charges to graduate or professional students for instructional services who are **not** Texas residents.

Non-resident Undergraduate Tuition – This consists of revenue recognized for gross tuition charges to undergraduate students for instructional services who are **not** Texas residents.

Other Expenses – Other Expenses include tax Expenses; insurance Expenses; postage and shipping Expenses; dues, memberships and licenses; patent and royalty Expenses; speaking

events; employee training Expenses; non-travel reimbursable Expenses; and other operating Expenses.

Other Inter-Unit Transfers In/(Out) – All other transfers of funds between UNTS component units are recorded here. This includes amounts transferred for reimbursement of special project work, various services rendered by one component to another (e.g., library services), or to pay bond payments for debt securities held by UNT System Administration for the benefit of the component units.

Other Legislative Transfers-In/(Out) – Transfers of legislative appropriations from one UNTS component to another.

Other Revenues – This includes revenues received from other activities not included above.

Other Transfers – Transfers to Other State Agencies and Other Legislative Transfers.

Other Undergraduate Tuition - This includes guaranteed tuition, tuition for repeat courses, and tuition for excess hours, and other amounts not included above.

Personnel Costs (Salaries, Wages and Other Compensation, Benefits and Other Payroll-related Costs) – These Expenses include compensation and benefits provided to faculty (including lecturers and teaching graduate students), staff (including administrators, professionals, support staff, and non-teaching graduate students), and hourly or other temporary employees (including student workers). This includes regular or periodic payments for non-regular work or services (e.g., overtime, supplemental compensation, summer compensation, and bonuses).

Planned Use of Fund Balances – Fund balances (positive or negative) that, with approval, are carried forward from the previous year's budget into the current year's budget to be used or made up throughout the FY.

Plant & Debt Funds – Plant and Debt Funds include unexpended plant funds, renewal and replacement funds, retirement of indebtedness funds, and investments in plant assets. These funds are used for the construction, renovation, and the acquisition of capital assets.

Printing and Reproduction – These Expenses relate to printing and copying Expenses paid to external vendors for printing Expenses, publications, and copying services.

Professional Fees and Services – These Expenses relate to unique services that are typically performed by professionals whose occupation is the rendering of such services exclusive of any employment by UNTS. These Expenses occur through accounts payable (i.e., rather than through payroll). Examples include consultant services; medical and veterinary; advertising fees; audit, financial and business services; legal expert services; collection agency services; architectural and engineering services; and other purchased services.

Rentals and Leases – These Expenses relate to non-capitalized lease and rental fees.

Repairs and Maintenance – These Expenses relate to non-capitalized projects, scheduled maintenance, emergency maintenance and repairs, and other non-capitalized amounts.

Resident Graduate Tuition – This consists of revenue recognized for gross tuition charges to graduate or professional students for instructional services who are Texas residents.

Resident Undergraduate Tuition – This consists of revenue recognized for gross tuition charges to undergraduate students for instructional services who are Texas residents.

Restricted Expendable – Restricted Expendable funds are generated from external sources that restrict the use of the funds. Sources of Restricted Expendable funds include restricted federal grants and contracts, restricted state grants and contracts, gifts and grants from private sources, and restricted distributions from endowments.

Restricted grant and contract funds are not earned until the terms of the agreement under which they were given have been met. FY budgets include estimates based on historical activity, but actual amounts may vary notably from year-to-year based on the timing and amounts of awards.

Gifts and grants in Restricted Expendable funds include revenues from bequests and pledges for operating purposes. These also include unrestricted gifts from private sources.

Sales of Goods and Services – This consists of revenues generated from the sales of goods and services. These revenues include those generated from athletics sales, auxiliary enterprises sales and services (net of discounts and allowances), library services, property rental revenues, clinical operations, and other sales of goods and services.

Scholarships, Exemptions, and Financial Aid – Scholarships, exemptions, and financial aid Expenses are for grants-in-aid or other financial aid payments, as well as tuition exemptions, awarded to students. This includes amounts received in revenues (e.g., federal financial aid) which are then recorded as an expenditure (as scholarships, exemptions, and financial aid) to fund tuition and fee payments.

State Appropriations – State Appropriations are revenues received from the State of Texas General Revenue Fund that supplement institutional revenue in order to meet operating Expenses such as faculty salaries, employee benefits, utilities, and institutional support. State Appropriations are split between State Appropriations-General and State Appropriations-Additional. State Appropriations may only be used for defined purposes and must be recorded in E&G funds as described above.

Transfers Between UNTS Components – Transfers between components of the UNTS that are used to fund core System Administration operations, shared services or other activities one component performs for another.

Transfers to Other State Agencies In/(Out) – This consists of transfers to other Texas state agencies.

Travel – Travel Expenses include direct Expenses for domestic and international travel and entertainment costs, as well as amounts reimbursed to employees for such incurred costs.

Waivers – Waivers are recorded as reductions to the gross tuition and fee amounts noted above.