

# FY2014 BUDGET

## **FY2014 CONSOLIDATED OPERATING BUDGET SUMMARY**



**UNIVERSITY OF NORTH TEXAS SYSTEM**

**UNIVERSITY OF NORTH TEXAS**

**UNIVERSITY OF NORTH TEXAS HEALTH  
SCIENCE CENTER**

**UNIVERSITY OF NORTH TEXAS AT DALLAS**

**UNIVERSITY OF NORTH TEXAS SYSTEM  
ADMINISTRATION**

# TABLE OF CONTENTS

## BOARD BRIEFING

### CONSOLIDATED OPERATING BUDGET

1. Consolidated Operating Budget Summary
2. Consolidated Proposed Budget by Institution
3. Consolidated Proposed Budget by Fund Group
4. Consolidated Revenue Analysis
5. Consolidated Expenditure Analysis
6. Consolidated Faculty and Staff FTE Analysis by Campus
7. Consolidated Faculty and Staff FTE Analysis

### UNIVERSITY OF NORTH TEXAS OPERATING BUDGET

8. Revenue and Expenditure Trend
9. Budget Summary
10. Budget Variance Explanations
11. Revenue Analysis
12. Expenditure Analysis
13. Proposed Budget by Fund Group
14. Expenditure Budget by Functional Area
15. Faculty and Staff FTE Analysis

### UNT HEALTH SCIENCE CENTER OPERATING BUDGET

16. Revenue and Expenditure Trend
17. Budget Summary
18. Budget Variance Explanations
19. Revenue Analysis
20. Expenditure Analysis
21. Proposed Budget by Fund Group
22. Expenditure Budget by Functional Area
23. Faculty and Staff FTE Analysis

### UNT AT DALLAS OPERATING BUDGET

24. Revenue and Expenditure Trend
25. Budget Summary
26. Budget Variance Explanations
27. Revenue Analysis
28. Expenditure Analysis
29. Proposed Budget by Fund Group
30. Expenditure Budget by Functional Area
31. Faculty and Staff FTE Analysis

# TABLE OF CONTENTS

## **UNT SYSTEM ADMINISTRATION OPERATING BUDGET**

- 32. Comparison of FY 2013 and 2014 Budget by System and Shared Services
- 33. Revenue and Expenditure Trend
- 34. Budget Summary
- 35. Budget Variance Explanations
- 36. Revenue Analysis
- 37. Expenditure Analysis
- 38. Proposed Budget by Fund Group
- 39. Expenditure Budget by Functional Area
- 40. Faculty and Staff FTE Analysis



# UNT | SYSTEM

## Board Briefing

**Committee:** Finance  
**Date Filed:** July 24, 2013

**Title:** UNT System FY 2014 Proposed Operating Budget

### Background:

The UNT System is comprised of four component institutions – University of North Texas (UNT), UNT Health Science Center (UNTHSC), University of North Texas at Dallas (UNT), and UNT System Administration (UNTS).

The proposed FY 2014 consolidated operating revenue budget for the UNT System totals \$870,582,770 which reflects an increase of \$55,405,089 or 6.8% over FY 2013 budget. The consolidated revenue budget was principally impacted by increased enrollment growth estimates and basic state funding increases for UNT and UNTHSC.

The proposed FY 2014 consolidated operating expenditure budget for the UNT System totals \$870,319,010. When compared to the FY 2013 budget of \$815,177,682, this represents an increase of \$55,141,328 or 6.8%. The budget includes a continued shift of expenditures from campuses to System Administration (approximately \$41.2M) to correspond with the startup of IT Shared Services and Human Resources.

When comparing FY 2014 Revenues to Expenditures, a consolidated operating surplus of \$263,760 (0.03%) is projected for FY 2014.

A summary of the Proposed Revenue and Expenditure budgets is as follows:

### Revenues:

Institution	FY2013 Budget	FY2014 Proposed Budget	\$ Change	% Change
UNT System Administration	\$46,273,552	\$56,901,427	\$10,627,875	23.0%
University of North Texas	\$528,229,365	\$543,088,286	\$14,858,921	2.8%
UNT Health Science Center	\$216,589,770	\$244,457,385	\$27,867,615	12.9%
UNT at Dallas	<u>\$24,084,995</u>	<u>\$26,135,672</u>	<u>\$2,050,678</u>	<u>8.5%</u>
<b>Total</b>	<b>\$815,177,681</b>	<b>\$870,582,770</b>	<b>\$55,405,089</b>	<b>6.8%</b>

**Expenditures:**

<b>Institution</b>	<b>FY2013 Budget</b>	<b>FY2014 Proposed Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>UNT System Administration</b>	<b>\$46,273,552</b>	<b>\$56,637,667</b>	<b>\$10,364,115</b>	<b>22.4%</b>
<b>University of North Texas</b>	<b>\$528,229,365</b>	<b>\$543,088,286</b>	<b>\$14,858,921</b>	<b>2.8%</b>
<b>UNT Health Science Center</b>	<b>\$216,589,770</b>	<b>\$244,457,385</b>	<b>\$27,867,615</b>	<b>12.9%</b>
<b>UNT at Dallas</b>	<b><u>\$24,084,995</u></b>	<b><u>\$26,135,672</u></b>	<b><u>\$2,050,677</u></b>	<b><u>8.5%</u></b>
<b>Total</b>	<b>\$815,177,682</b>	<b>\$870,319,010</b>	<b>\$55,141,328</b>	<b>6.8%</b>

**Financial Analysis/History:**

The UNT System Consolidated Operating Budget, presented as attachment A provides detailed information on the proposed revenue and expenditure budgets for FY 2014.

---

Institution Chief Financial Officer

---

Institution Chief Financial Officer

---

Institution Chief Financial Officer

---

Interim Vice Chancellor for Finance

**Legal Review:**

This item has been reviewed by General Counsel.

---

Vice Chancellor/General Counsel

---

**Schedule:**

The budget will be implemented September 1, 2013.

---

**Recommendation:**

Approval of the FY 2014 Operating Budget as submitted.

**Recommended By:**

\_\_\_\_\_  
Allen Clemson

Interim Vice Chancellor for Finance

\_\_\_\_\_  
Chancellor

Attachments Filed Electronically (List each item):

- UNT System Consolidated Operating Budget



# UNT | SYSTEM

## Board Order

**Title:** UNT System FY 2014 Proposed Operating Budget

### Board of Regents Order 2013-

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on August 15, 2013, pursuant to a motion made by Regent \_\_\_\_\_ and seconded by Regent \_\_\_\_\_, the Board approved the motion presented below:

Whereas, each institution of the UNT System has developed a budget for the 2014 Fiscal Year, and

Whereas, the total proposed revenue budgets of the UNT System is summarized in the following table,

Institution	FY2013 Budget	FY2014 Proposed Budget	\$ Change	% Change
UNT System Administration	\$46,273,552	\$56,901,427	\$10,627,875	23.0%
University of North Texas	\$528,229,365	\$543,088,286	\$14,858,921	2.8%
UNT Health Science Center	\$216,589,770	\$244,457,385	\$27,867,615	12.9%
UNT at Dallas	<u>\$24,084,995</u>	<u>\$26,135,672</u>	<u>\$2,050,678</u>	<u>8.5%</u>
<b>Total</b>	<b>\$815,177,681</b>	<b>\$870,582,770</b>	<b>\$55,405,089</b>	<b>6.8%</b>

Whereas, the total proposed expenditure budgets of the UNT System is summarized in the following table,

Institution	FY2013 Budget	FY2014 Proposed Budget	\$ Change	% Change
UNT System Administration	\$46,273,552	\$56,637,667	\$10,364,115	22.4%
University of North Texas	\$528,229,365	\$543,088,286	\$14,858,921	2.8%
UNT Health Science Center	\$216,589,770	\$244,457,385	\$27,867,615	12.9%
UNT at Dallas	<u>\$24,084,995</u>	<u>\$26,135,672</u>	<u>\$2,050,677</u>	<u>8.5%</u>
<b>Total</b>	<b>\$815,177,682</b>	<b>\$870,319,010</b>	<b>\$55,141,328</b>	<b>6.8%</b>

Now, Therefore, The Board of Regents authorizes and approves the following:

1. The FY 2014 operating budgets for UNT System Institutions (UNT, UNTHSC, UNTD, and UNTS) are approved as presented
- 

VOTE: \_\_\_\_\_ ayes \_\_\_\_\_ nays\_\_\_\_\_ abstentions

**BOARD ACTION:**

Attested By:

Approved By:

---

Julia A. Boyce, Secretary  
Board of Regents

---

Jack Wall, Chairman  
Board of Regents



## Glossary of Terms

### Operating Revenues:

STATE APPROPRIATIONS-GENERAL REVENUE – Appropriations from the State General Revenue Fund, which supplement UNT institutional revenue for operating expenses, such as faculty salaries, utilities, and institutional support.

TUITION AND FEES – All student tuition and fee revenues earned at UNT institutions for educational and general purposes. Tuition is reported net of discounting.

CONTRACTS AND GRANTS – Funding received from local, state, and federal governments or private agencies, organizations, or individuals. Includes amounts received for services performed on grants, contracts, and agreements from these entities for current operations. This also includes indirect cost recoveries and pass-through federal and state grants.

FINANCIAL AID PROGRAMS – Funding received from federal Pell Grants, Texas Grants and other miscellaneous awards from the State of Texas.

HEAF – Appropriations from the State General Revenue Fund appropriated for construction, library, and equipment expenses for Texas public universities. Includes entire HEAF appropriation (capital and non-capital) with amounts designated for capital plant purposes reported as transfer to plant funds within the transfers section of the report.

GIFTS INCOME – Consist of public and private gifts used in current operations, excluding gifts for capital acquisition and endowment gifts.

NET SALES AND SERVICES OF EDUCATIONAL ACTIVITIES – Revenues (net of discounts, allowances, and bad debt expense) related to the conduct of instruction, research, and public service and revenues from activities that exist to provide an instructional and laboratory experience for students that create goods and services that may be sold. Examples include revenues received from activities such as performing arts, continuing education, charter schools, trademarks programs, and sports camps.

NET SALES AND SERVICES OF MEDICAL ACTIVITIES – Revenues (net of discounts, allowances, and bad debt expense) generated from UNT health institutions' daily patient care, special or other services, as well as revenues from health clinics that are part of a hospital. Revenues derived from the fees charged by the professional staffs at UNT health institutions as part of the medical, dental and other practice plans. Examples of such fees include doctor's fees for clinic visits, medical and dental procedures, professional opinions, and anatomical procedures, such as analysis of specimens after a surgical procedure, etc.

NET AUXILIARY ENTERPRISES – Revenues (net of discounts, allowances, and bad debt expense) derived from a service to students, faculty, or staff in which a fee is charged that is directly related to, although not necessarily equal to the cost of the service (e.g., bookstores, dormitories, dining halls, snack bars, etc.).

NET INTER-COLLEGIATE ATHLETICS – Revenues (net of discounts, allowances, and bad debt expense) derived from inter-collegiate athletic activities.

NET INVESTMENT/INTEREST INCOME – Interest and dividend income (net of external fees), realized gains and losses, and patent and royalty income.

OTHER OPERATING INCOME – Other revenues generated from sales or services provided to meet current fiscal year operating expenses, which are not included in the preceding categories.

RESERVES – Funds allocated from prior year carry forwards or accumulated fund balance to meet current

## Glossary of Terms (continued)

fiscal year operating expenses.

**TRANSFERS** – Includes current operating fund transfers to plant funds for capital projects and all intrasystem transfers for services provided and received. This should include all UNT administrative and service related assessments.

### **Operating Expenses:**

**FACULTY SALARIES** – Expenditures for faculty, lecturer, adjunct, and teaching assistant, graduate student services and research assistant salaries.

**STAFF SALARIES** – Expenditures for administrative and professional, librarian, classified, and research staff salaries.

**WAGES** – Expenditures for student assistant, non-academic graduate assistant, and hourly salaries. Includes compensatory time, hazardous duty, overtime, longevity, lump sum, bonus, one-time merit, award, and emoluments and allowances payments.

**BENEFITS** – Expenditures for employer related benefits (i.e., retirement, OASI, insurance, etc.).

**SCHOLARSHIPS AND FINANCIAL AID** – Expenditures for scholarships and fellowships in the form of grants to students resulting from selection by the institution or from an entitlement program. Amounts reported are net of tuition discounting (tuition discount adjustment MUST equal amount reported in tuition and fees).

**MAINTENANCE AND OPERATIONS** – Expenditures in support of operational activities to include material and supplies, maintenance and repair of equipment, travel, and etc.

**UTILITIES** – Expenditures from basic services such as electricity, gas, water, and waste disposal (excludes telecom).

**CAPITAL OUTLAY** – Expenditures for capitalized assets purchased with current operating funds (do not include any plant fund activities or other non-current fund expenditures).

**DEBT SERVICE** – Reflects debt retirement of principal and interest for Revenue Financing System and Tuition Revenue bond programs.

**UNT SYSTEM**  
**CONSOLIDATED**

**FY2014**  
**OPERATING BUDGET**

**University of North Texas System  
Consolidated Operating Budget Summary**

**Consolidated Operating Budget Expenditures by Fund**

	FY2013 Budget	FY2013 Projected	FY2014 Proposed Budget	% Change (FY14 Bud - FY13 Bud)
Educational and General Funds	\$326,908,784	\$326,375,628	\$376,536,833	15.2%
Designated Funds	\$312,275,875	\$300,124,412	\$333,596,112	6.8%
Auxiliary Enterprises Funds	\$63,749,098	\$63,654,263	\$56,834,208	-10.8%
Restricted Current Funds	<u>\$112,243,924</u>	<u>\$118,028,023</u>	<u>\$103,351,855</u>	<u>-7.9%</u>
<b>Total</b>	<b>\$815,177,682</b>	<b>\$808,182,326</b>	<b>\$870,319,010</b>	<b>6.8%</b>

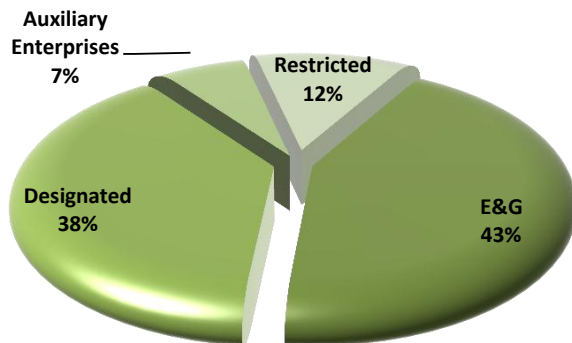
**Consolidated Operating Budget Expenditures by Institution**

	FY2013 Budget	FY2013 Projected	FY2014 Proposed Budget	% Change (FY14 Bud - FY13 Bud)
UNT System Administration	\$46,273,552	\$45,642,650	\$56,637,667	22.4%
University of North Texas	\$528,229,365	\$522,024,337	\$543,088,286	2.8%
UNT Health Science Center	\$216,589,770	\$215,001,400	\$244,457,385	12.9%
UNT at Dallas	<u>\$24,084,995</u>	<u>\$25,513,939</u>	<u>\$26,135,672</u>	<u>8.5%</u>
<b>Total</b>	<b>\$815,177,682</b>	<b>\$808,182,326</b>	<b>\$870,319,010</b>	<b>6.8%</b>

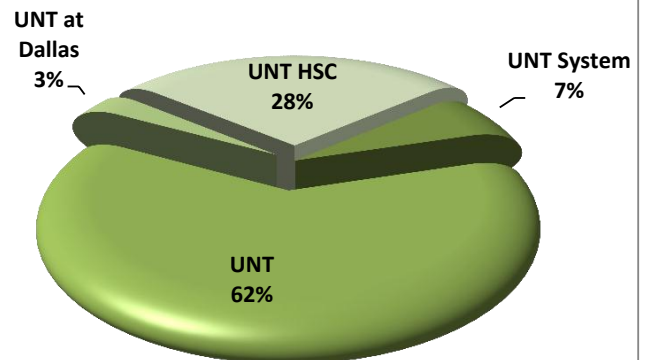
**Consolidated Operating Budget FTE's by Institution**

	FY2013 Budgeted FTE's	FY2014 Proposed FTE's	% Change
UNT System Administration	441.2	451.9	2.4%
University of North Texas	3,460.5	3,289.5	-5.2%
UNT Health Science Center	1,595.8	1,711.9	6.8%
UNT at Dallas	<u>155.3</u>	<u>173.0</u>	<u>10.2%</u>
<b>Total</b>	<b>5,652.8</b>	<b>5,626.2</b>	<b>-0.5%</b>

**FY2014 Consolidated Operating Budget by Fund**



**FY2014 Consolidated Operating Budget by Institution**



Note: FY13 Projected based on actuals as of 05/31/2013.

**University of North Texas System**  
**FY 2014 Consolidated Proposed Budget By Institution**

Description	UNT System				Totals
	Admin.	UNT	UNT Dallas	UNT HSC	
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$8,509,267	\$139,369,597	\$15,392,925	\$83,245,759	\$246,517,548
Tuition and Fees	\$0	\$238,588,002	\$11,773,811	\$24,193,420	\$274,555,233
Contracts and Grants	\$0	\$33,000,000	\$563,420	\$62,700,665	\$96,264,085
Financial Aid Programs	\$0	\$71,794,501	\$0	\$435,892	\$72,230,393
HEAF	\$0	\$27,846,476	\$780,000	\$8,771,265	\$37,397,741
Gift Income	\$0	\$7,532,000	\$250,000	\$443,068	\$8,225,068
Net Sales and Services of Educational Activities	\$0	\$562,521	\$120,655	\$1,803,003	\$2,486,179
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$57,643,866	\$57,643,866
Net Auxiliary Enterprises	\$2,119,952	\$62,502,219	\$194,030	\$376,184	\$65,192,385
Net Inter-collegiate Athletics	\$0	\$6,920,647	\$0	\$0	\$6,920,647
Net Investment/Interest Income	\$250,000	\$2,295,000	\$20,000	\$4,523,941	\$7,088,941
Other Operating Income	\$2,435,309	\$992,850	\$90,000	\$10,919,929	\$14,438,088
Reserves	\$2,415,781	\$2,816,100	\$165,375	\$1,418,715	\$6,815,971
<b>Total Revenue</b>	<b><u>\$15,730,309</u></b>	<b><u>\$594,219,913</u></b>	<b><u>\$29,350,216</u></b>	<b><u>\$256,475,707</u></b>	<b><u>\$895,776,145</u></b>
<b>Transfers</b>					
Intrasystem Transfers In/(Out)	\$41,171,118	(\$30,017,852)	(\$3,214,544)	(\$7,938,722)	\$0
Interfund Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0
Transfer to Plant Funds for Capital Projects	\$0	(\$21,113,775)	\$0	(\$4,079,600)	(\$25,193,375)
<b>Total Transfers</b>	<b><u>\$41,171,118</u></b>	<b><u>(\$51,131,627)</u></b>	<b><u>(\$3,214,544)</u></b>	<b><u>(\$12,018,322)</u></b>	<b><u>(\$25,193,375)</u></b>
<b>Total Funding All Sources</b>	<b><u>\$56,901,427</u></b>	<b><u>\$543,088,286</u></b>	<b><u>\$26,135,672</u></b>	<b><u>\$244,457,385</u></b>	<b><u>\$870,582,770</u></b>
<b>Expenses</b>					
Faculty Salaries	\$82,500	\$110,573,994	\$5,136,003	\$64,258,231	\$180,050,728
Staff Salaries	\$29,080,925	\$106,838,287	\$6,439,440	\$52,968,371	\$195,327,023
Wages	\$1,017,205	\$20,786,390	\$425,655	\$13,710,281	\$35,939,531
Benefits	\$7,885,418	\$61,225,711	\$2,753,291	\$27,416,784	\$99,281,204
Scholarships and Financial Aid (net of discounts)	\$0	\$71,794,501	\$3,245,983	\$2,781,539	\$77,822,023
Maintenance and Operations	\$15,491,281	\$128,713,648	\$4,019,000	\$66,539,326	\$214,763,255
Utilities	\$260,600	\$6,765,156	\$375,000	\$2,026,042	\$9,426,798
Capital Outlay	\$600,000	\$7,578,682	\$0	\$5,362,698	\$13,541,380
Debt Service	\$2,219,738	\$28,811,916	\$3,741,300	\$9,394,113	\$44,167,067
<b>Total Expenses</b>	<b><u>\$56,637,667</u></b>	<b><u>\$543,088,286</u></b>	<b><u>\$26,135,672</u></b>	<b><u>\$244,457,385</u></b>	<b><u>\$870,319,010</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>\$263,760</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$263,760</u></b>

**University of North Texas System**  
**FY 2014 Consolidated Proposed Budget by Fund Group**

Description	Educational &		Auxiliary		Totals
	General	Designated	Enterprises	Restricted	
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$246,517,548				\$246,517,548
Tuition and Fees	\$54,769,631	\$219,785,601			\$274,555,233
Contracts and Grants	\$1,125,298	\$28,449,519		\$66,689,268	\$96,264,085
Financial Aid Programs	\$17,508,321	\$6,190,720		\$48,531,352	\$72,230,393
HEAF	\$37,397,741				\$37,397,741
Gift Income		\$6,891,000		\$1,334,068	\$8,225,068
Net Sales and Services of Educational Activities	\$562,521	\$1,923,658			\$2,486,179
Net Sales and Services of Medical Activities		\$57,643,866			\$57,643,866
Net Auxiliary Enterprises			\$65,192,385		\$65,192,385
Net Inter-collegiate Athletics		\$6,920,647			\$6,920,647
Net Investment/Interest Income	\$220,000	\$6,618,941		\$250,000	\$7,088,941
Other Operating Income		\$14,438,088			\$14,438,088
Reserves		\$6,769,356		\$46,615	\$6,815,971
<b>Total Revenue</b>	<b>\$358,101,060</b>	<b>\$355,631,396</b>	<b>\$65,192,385</b>	<b>\$116,851,303</b>	<b>\$895,776,145</b>
<b>Transfers</b>					
Intrasystem Transfers In/(Out)	\$17,207,982	(\$17,207,982)			\$0
Interfund Transfers In/(Out)	\$2,182,055	(\$3,354,531)	\$1,172,476		\$0
Transfer to Plant Funds for Capital Projects	(\$24,210,795)	(\$982,580)			(\$25,193,375)
<b>Total Transfers</b>	<b>(\$4,820,759)</b>	<b>(\$21,545,093)</b>	<b>\$1,172,476</b>	<b>\$0</b>	<b>(\$25,193,375)</b>
<b>Total Funding Available</b>	<b><u>\$353,280,302</u></b>	<b><u>\$334,086,304</u></b>	<b><u>\$66,364,861</u></b>	<b><u>\$116,851,303</u></b>	<b><u>\$870,582,769</u></b>
<b>Expenses</b>					
Faculty Salaries	\$142,536,633	\$33,017,418		\$4,496,677	\$180,050,728
Staff Salaries	\$128,715,124	\$45,546,262	\$13,383,604	\$7,682,033	\$195,327,023
Wages	\$8,850,895	\$20,562,248	\$4,772,002	\$1,754,386	\$35,939,531
Benefits	\$80,183,101	\$15,950,572	\$86,585	\$3,060,946	\$99,281,204
Scholarships and Financial Aid (net of discounts)	\$12,093,632	\$63,805,215		\$1,923,176	\$77,822,023
Maintenance and Operations	(\$21,303,134)	\$122,849,026	\$28,825,864	\$84,391,500	\$214,763,255
Utilities	\$375,100	\$8,796,698	\$255,000		\$9,426,798
Capital Outlay	\$4,129,645	\$9,368,597		\$43,138	\$13,541,380
Debt Service	\$20,955,838	\$13,700,076	\$9,511,153		\$44,167,067
<b>Total Expenses</b>	<b>\$376,536,834</b>	<b>\$333,596,112</b>	<b>\$56,834,208</b>	<b>\$103,351,855</b>	<b>\$870,319,010</b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>(\$23,256,532)</u></b>	<b><u>\$490,192</u></b>	<b><u>\$9,530,653</u></b>	<b><u>\$13,499,447</u></b>	<b><u>\$263,760</u></b>

## University of North Texas System CONSOLIDATED REVENUE ANALYSIS

Method of Financing	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>State Appropriations -General Revenue</b>									
State Appropriations - Basic State Funding	\$188,827,619	\$173,567,605	\$166,659,430	\$167,130,543	\$471,113	0.3%	\$192,168,973	\$25,509,543	15.3%
State Appropriations - State Paid Benefits	\$46,617,856	\$41,522,014	\$53,739,445	\$54,090,132	\$350,687	0.7%	\$54,348,575	\$609,130	1.1%
State Appropriations - Reductions	(\$5,015,720)	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	0.0%
<b>Subtotal, State Appropriations -General Revenue</b>	<b>\$230,429,755</b>	<b>\$215,089,619</b>	<b>\$220,398,875</b>	<b>\$221,220,675</b>	<b>\$821,800</b>	<b>0.4%</b>	<b>\$246,517,548</b>	<b>\$26,118,673</b>	<b>10.6%</b>
<b>Tuition and Fees</b>									
Tuition - Statutory	\$59,527,077	\$64,839,560	\$57,702,327	\$61,807,354	\$4,105,027	7.1%	\$61,344,451	\$3,642,124	6.3%
Tuition - Designated	\$134,649,761	\$148,444,944	\$166,263,371	\$168,829,797	\$2,566,426	1.5%	\$180,649,926	\$14,386,555	8.7%
Discounts and Allowances - Tuition	(\$40,698,999)	(\$45,094,670)	(\$47,535,099)	(\$48,421,257)	(\$886,158)	1.9%	(\$51,080,280)	(\$3,545,181)	7.5%
Fees	\$85,363,201	\$86,370,907	\$100,815,890	\$99,927,019	(\$888,871)	(0.9%)	\$107,051,100	\$6,235,210	6.2%
Discounts and Allowances - Fees	(\$18,725,142)	(\$18,651,996)	(\$21,960,385)	(\$21,798,226)	\$162,159	(0.7%)	(\$23,409,965)	(\$1,449,580)	6.6%
<b>Subtotal, Tuition and Fees</b>	<b>\$220,115,898</b>	<b>\$235,908,745</b>	<b>\$255,286,104</b>	<b>\$260,344,687</b>	<b>\$5,058,583</b>	<b>2.0%</b>	<b>\$274,555,233</b>	<b>\$19,269,128</b>	<b>7.5%</b>
<b>Contracts and Grants</b>									
Federal	\$80,146,155	\$76,815,034	\$72,626,967	\$72,033,347	(\$593,620)	(0.8%)	\$67,698,057	(\$4,928,910)	(6.8%)
State	\$8,987,699	\$10,226,983	\$5,443,365	\$9,653,304	\$4,209,939	77%	\$5,451,365	\$8,000	0.1%
Private	\$16,186,207	\$25,005,651	\$22,091,555	\$22,600,038	\$508,483	2.3%	\$23,114,663	\$1,023,108	4.6%
<b>Subtotal, Contracts and Grants</b>	<b>\$105,320,062</b>	<b>\$112,047,668</b>	<b>\$100,161,887</b>	<b>\$104,286,688</b>	<b>\$4,124,801</b>	<b>4.1%</b>	<b>\$96,264,085</b>	<b>(\$3,897,802)</b>	<b>(3.9%)</b>
<b>Financial Aid Programs</b>	<b>\$75,539,974</b>	<b>\$64,539,403</b>	<b>\$62,060,710</b>	<b>\$61,998,892</b>	<b>(\$61,818)</b>	<b>(0.1%)</b>	<b>\$72,230,393</b>	<b>\$10,169,683</b>	<b>16.4%</b>
HEAF	\$37,397,741	\$37,397,741	\$37,397,741	\$37,397,741	\$0	0.0%	\$37,397,741	\$0	0.0%
Gift Income	\$12,809,635	\$16,740,467	\$5,464,435	\$8,855,203	\$3,390,768	62.1%	\$8,225,068	\$2,760,633	50.5%
Net Sales and Services of Educational Activities	\$9,108,404	\$4,053,890	\$5,104,694	\$3,709,346	(\$1,395,348)	(27%)	\$2,486,179	(\$2,618,515)	(51.3%)
Net Sales and Services of Medical Activities	\$55,123,833	\$52,608,052	\$58,307,165	\$53,583,769	(\$4,723,396)	(8%)	\$57,643,866	(\$663,299)	(1.1%)
Net Auxilliary Enterprises	\$58,585,117	\$61,390,211	\$67,453,288	\$67,495,475	\$42,187	0.1%	\$65,192,385	(\$2,260,903)	(3.4%)
Net Inter-collegiate Athletics	\$4,461,821	\$7,867,626	\$6,890,294	\$6,890,294	\$0	0.0%	\$6,920,647	\$30,353	0.4%
Net Investment/Interest Income	\$4,245,043	\$3,909,941	\$5,159,364	\$5,423,166	\$263,802	5.1%	\$7,088,941	\$1,929,577	37.4%
Other Operating Revenues	\$9,972,220	\$1,645,283	\$3,497,875	\$4,675,579	\$1,177,704	33.7%	\$14,438,088	\$10,940,213	312.8%
Reserves	\$1,000,000	\$8,300,229	\$16,328,035	\$18,909,812	\$2,581,777	15.8%	\$6,815,971	(\$9,512,064)	(58.3%)
<b>Transfers</b>									
Intrasystem Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	0.0%
Transfer to Plant Funds for Capital Projects	(\$24,787,230)	(\$27,265,767)	(\$28,332,787)	(\$26,749,063)	\$1,583,724	(5.6%)	(\$25,193,375)	\$3,139,412	(11.1%)
<b>Subtotal, Transfers</b>	<b>(\$24,787,230)</b>	<b>(\$27,265,767)</b>	<b>(\$28,332,787)</b>	<b>(\$26,749,063)</b>	<b>\$1,583,724</b>	<b>(5.6%)</b>	<b>(\$25,193,375)</b>	<b>\$3,139,412</b>	<b>(11.1%)</b>
<b>Total Revenue</b>	<b>\$799,322,274</b>	<b>\$794,233,108</b>	<b>\$815,177,681</b>	<b>\$828,042,265</b>	<b>\$12,864,584</b>	<b>1.6%</b>	<b>\$870,582,770</b>	<b>\$55,405,089</b>	<b>6.8%</b>

## University of North Texas System CONSOLIDATED EXPENDITURE ANALYSIS

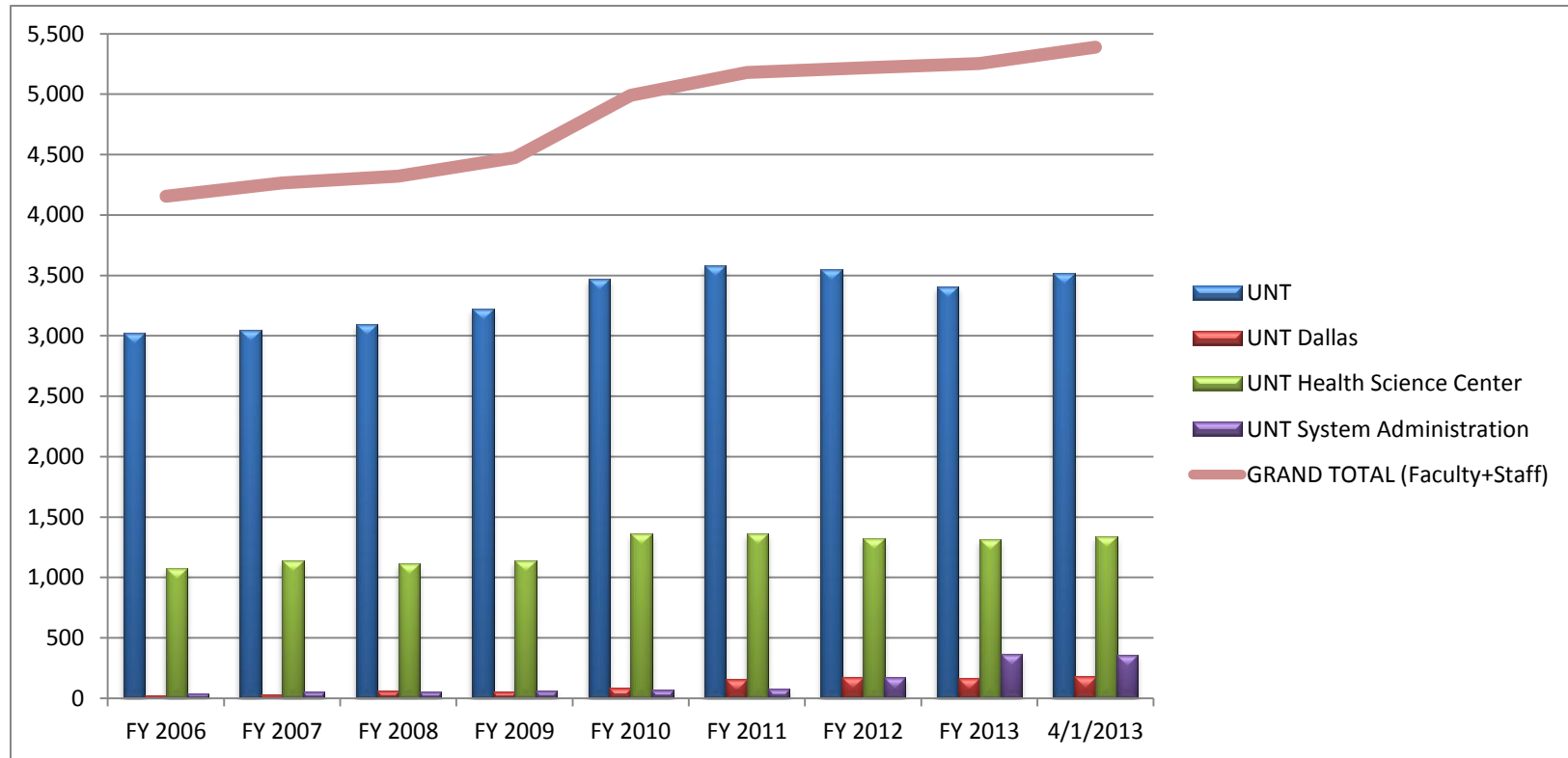
Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>Faculty Salaries</b>	\$178,091,321	\$178,445,371	\$174,085,736	\$173,916,594	(\$169,142)	(0.1%)	\$180,050,728	\$5,964,992	3.4%
<b>Staff Salaries</b>	\$172,322,105	\$187,800,726	\$191,157,655	\$185,146,323	(\$6,011,332)	(3.1%)	\$195,327,023	\$4,169,368	2.2%
<b>Wages</b>	\$34,064,585	\$39,827,136	\$33,864,609	\$33,940,510	\$75,901	0.2%	\$35,939,531	\$2,074,922	6.1%
<b>Benefits</b>	\$90,784,038	\$94,040,302	\$93,313,555	\$92,317,337	(\$996,218)	(1.1%)	\$99,281,204	\$5,967,649	6.4%
<b>Maintenance &amp; Operations</b>	\$116,238,901	\$118,813,114	\$130,003,254	\$131,610,981	\$1,607,727	1.2%	\$157,844,108	\$27,840,854	21.4%
<b>Scholarships &amp; Financial Aid</b>	\$115,601,912	\$97,684,317	\$127,825,137	\$127,058,947	(\$766,190)	(0.6%)	\$134,741,170	\$6,916,033	5.4%
<b>Debt Service</b>	\$23,038,663	\$23,151,640	\$21,561,947	\$21,488,697	(\$73,250)	(0.3%)	\$22,120,307	\$558,360	2.6%
<b>Capital Outlay</b>	\$19,453,903	\$22,560,181	\$11,907,837	\$11,622,415	(\$285,422)	(2.4%)	\$13,541,380	\$1,633,543	13.7%
<b>Utilities</b>	\$25,188,481	\$31,356,884	\$31,457,951	\$31,080,521	(\$377,430)	(1.2%)	\$31,473,558	\$15,607	0.0%
<b>Total Expenditures</b>	<b>\$774,783,909</b>	<b>\$793,679,671</b>	<b>\$815,177,682</b>	<b>\$808,182,326</b>	<b>(\$6,995,356)</b>	<b>(0.9%)</b>	<b>\$870,319,010</b>	<b>\$55,141,328</b>	<b>6.8%</b>



# University of North Texas System

## Consolidated Faculty and Staff FTE Analysis by Campus

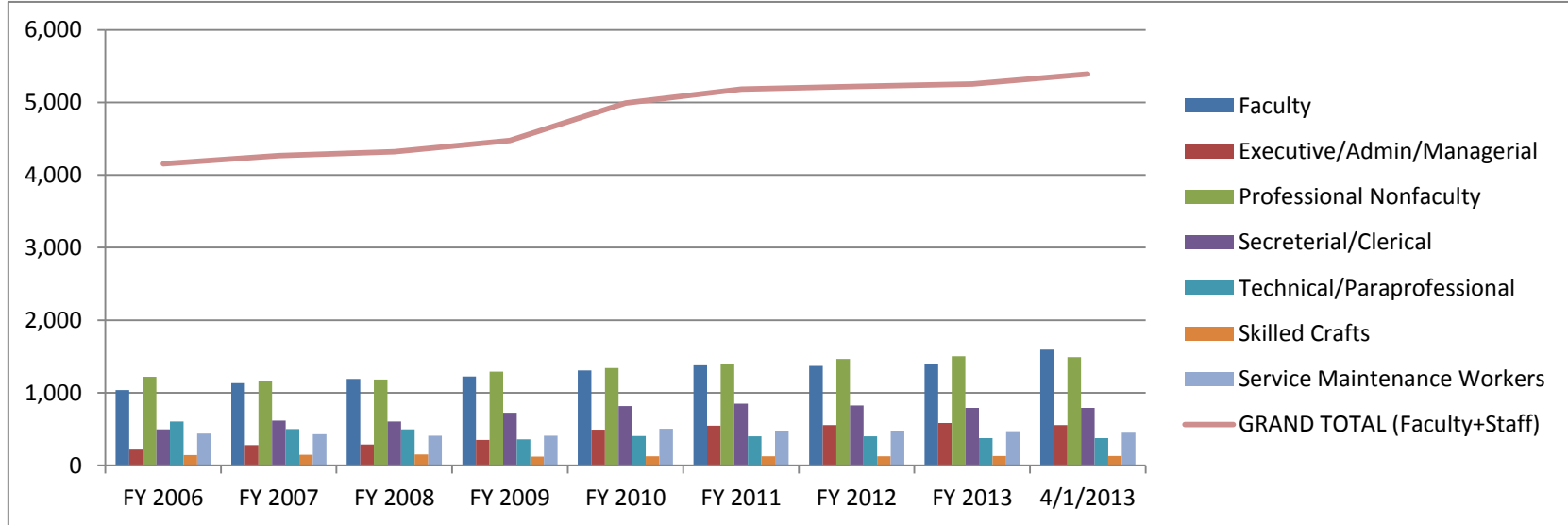
	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
UNT	3,021	3,044	3,097	3,220	3,473	3,586	3,546	3,408	3,514
UNT Dallas	22	30	57	53	85	154	176	166	178
UNT Health Science Center	1,074	1,139	1,113	1,142	1,365	1,363	1,324	1,315	1,339
UNT System Administration	37	53	53	61	68	77	172	366	358
<b>GRAND TOTAL (Faculty+Staff)</b>	<b>4,154</b>	<b>4,266</b>	<b>4,321</b>	<b>4,475</b>	<b>4,992</b>	<b>5,181</b>	<b>5,219</b>	<b>5,255</b>	<b>5,389</b>



# University of North Texas System

## Consolidated Faculty and Staff FTE Analysis

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
<b>Faculty</b>	1,039	1,133	1,192	1,226	1,306	1,379	1,369	1,397	1,595
<b>Executive/Admin/Managerial</b>	216	278	289	349	493	545	554	584	556
<b>Professional Nonfaculty</b>	1,219	1,163	1,184	1,290	1,340	1,399	1,464	1,504	1,492
<b>Secreterial/Clerical</b>	494	617	603	727	818	850	826	792	792
<b>Technical/Paraprofessional</b>	606	500	495	358	405	402	400	375	377
<b>Skilled Crafts</b>	144	145	150	120	126	127	126	130	128
<b>Service Maintenance Workers</b>	436	429	409	407	504	479	480	473	449
<b>GRAND TOTAL (Faculty+Staff)</b>	<b>4,154</b>	<b>4,266</b>	<b>4,321</b>	<b>4,475</b>	<b>4,992</b>	<b>5,181</b>	<b>5,219</b>	<b>5,255</b>	<b>5,389</b>



UNT<sup>™</sup>

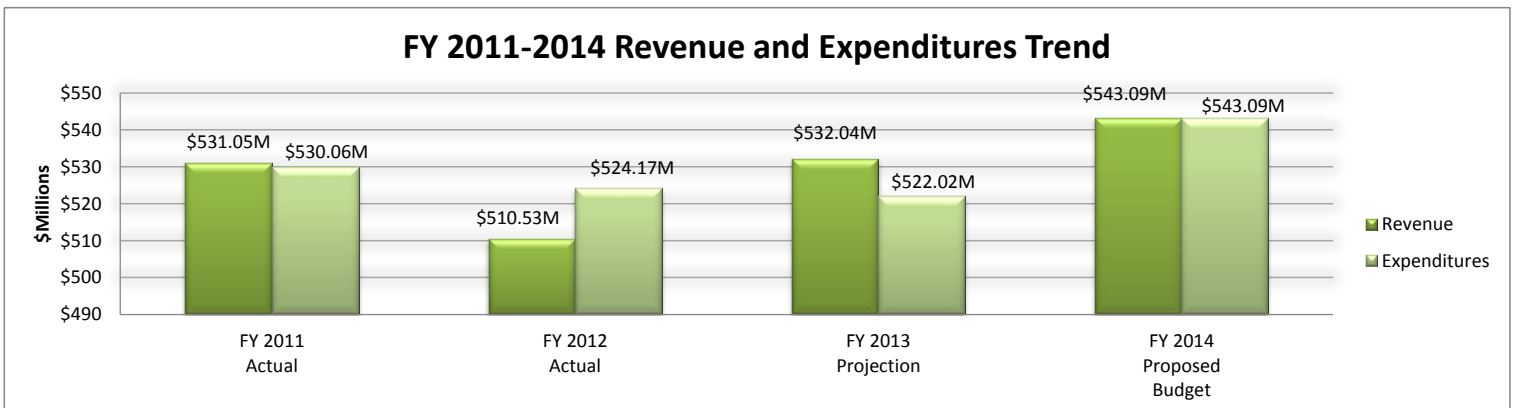
**FY2014**

**OPERATING BUDGET**



## REVENUE AND EXPENDITURE TREND

	FY 2011 Actual	FY 2012 Actual	FY 2013 Projection	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Proj)	% Change
<b>REVENUE</b>						
State Appropriations -General Revenue	\$136,206,422	\$123,769,550	\$133,549,914	\$139,369,597	\$5,819,683	4.4%
Tuition and Fees	\$195,019,292	\$205,566,562	\$225,671,275	\$238,588,002	\$12,916,726	6%
Contracts and Grants	\$40,129,808	\$44,224,581	\$37,032,529	\$33,000,000	(\$4,032,529)	(11%)
Financial Aid Programs	\$75,091,291	\$64,050,894	\$61,567,316	\$71,794,501	\$10,227,185	17%
HEAF	\$27,846,476	\$27,846,476	\$27,846,476	\$27,846,476	\$0	0%
Gift Income	\$11,941,387	\$15,998,604	\$8,026,933	\$7,532,000	(\$494,933)	(6%)
Net Sales and Services of Educational Activities	\$1,083,429	\$1,543,907	\$1,585,738	\$562,521	(\$1,023,217)	(65%)
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0	
Net Auxiliary Enterprises	\$56,231,128	\$58,716,926	\$64,843,045	\$62,502,219	(\$2,340,826)	(4%)
Net Inter-collegiate Athletics	\$4,461,821	\$7,867,626	\$6,890,294	\$6,920,647	\$30,353	0%
Net Investment/Interest Income	\$1,385,331	\$940,369	\$2,295,000	\$2,295,000	\$0	0%
Other Operating Income	\$2,770,351	\$126,459	\$992,850	\$992,850	\$0	0%
Reserves	\$0	\$0	\$10,000,000	\$2,816,100	(\$7,183,900)	(72%)
Transfers	(\$21,113,775)	(\$40,121,091)	(\$48,260,752)	(\$51,131,627)	(\$2,870,875)	6%
<b>Total Revenue</b>	<b>\$531,052,961</b>	<b>\$510,530,862</b>	<b>\$532,040,620</b>	<b>\$543,088,286</b>	<b>\$11,047,666</b>	<b>2.1%</b>
<b>EXPENDITURES</b>						
Faculty Salaries	\$115,527,366	\$115,842,688	\$109,610,451	\$110,573,994	\$963,543	1%
Staff Salaries	\$111,483,489	\$112,722,364	\$105,310,488	\$106,838,287	\$1,527,799	1%
Wages	\$24,236,793	\$26,616,917	\$21,157,704	\$20,786,390	(\$371,314)	(2%)
Benefits	\$63,566,751	\$63,222,751	\$59,504,051	\$61,225,711	\$1,721,660	3%
Scholarships and Financial Aid (net of discounts)	\$55,850,188	\$54,984,048	\$61,567,316	\$71,794,501	\$10,227,185	17%
Maintenance and Operations	\$111,480,080	\$93,820,670	\$121,549,039	\$128,713,648	\$7,164,609	6%
Utilities	\$10,906,987	\$11,004,189	\$7,251,750	\$6,765,156	(\$486,594)	(7%)
Capital Outlay	\$15,418,037	\$17,318,157	\$7,578,682	\$7,578,682	\$0	0%
Debt Service	\$21,586,029	\$28,642,983	\$28,494,855	\$28,811,916	\$317,061	1%
<b>Total Expenditures</b>	<b>\$530,055,720</b>	<b>\$524,174,767</b>	<b>\$522,024,337</b>	<b>\$543,088,286</b>	<b>\$21,063,949</b>	<b>4.0%</b>
<b>Surplus (Deficit)</b>	<b>\$997,241</b>	<b>(\$13,643,905)</b>	<b>\$10,016,283</b>	<b>\$0</b>	<b>(\$10,016,283)</b>	<b>(100.0%)</b>



# UNT

## SUMMARY

	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (FY13 Proj-FY13 Budget)	% Variance	Note #1	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change	Note #2
<b>REVENUE</b>											
State Appropriations -General Revenue	\$136,206,422	\$123,769,550	\$134,549,914	\$133,549,914	(\$1,000,000)	(0.7%)	1	\$139,369,597	\$4,819,683	3.6%	14
Tuition and Fees	\$195,019,292	\$205,566,562	\$223,517,883	\$225,671,275	\$2,153,392	1.0%	2	\$238,588,002	\$15,070,118	6.7%	15
Contracts and Grants	\$40,129,808	\$44,224,581	\$39,000,000	\$37,032,529	(\$1,967,471)	(5.0%)	3	\$33,000,000	(\$6,000,000)	(15.4%)	16
Financial Aid Programs	\$75,091,291	\$64,050,894	\$61,567,316	\$61,567,316	\$0	0.0%	4	\$71,794,501	\$10,227,185	16.6%	17
HEAF	\$27,846,476	\$27,846,476	\$27,846,476	\$27,846,476	\$0	0.0%		\$27,846,476	\$0	0.0%	
Gift Income	\$11,941,387	\$15,998,604	\$4,708,000	\$8,026,933	\$3,318,933	70.5%	5	\$7,532,000	\$2,824,000	60.0%	18
Net Sales and Services of Educational Activities	\$1,083,429	\$1,543,907	\$857,521	\$1,585,738	\$728,217	84.9%	6	\$562,521	(\$295,000)	(34.4%)	19
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Auxiliary Enterprises	\$56,231,128	\$58,716,926	\$64,843,045	\$64,843,045	\$0	0.0%		\$62,502,219	(\$2,340,826)	(3.6%)	20
Net Inter-collegiate Athletics	\$4,461,821	\$7,867,626	\$6,890,294	\$6,890,294	\$0	0.0%		\$6,920,647	\$30,353	0.4%	
Net Investment/Interest Income	\$1,385,331	\$940,369	\$2,275,000	\$2,295,000	\$20,000	0.9%	7	\$2,295,000	\$20,000	0.9%	
Other Operating Income	\$2,770,351	\$126,459	\$992,850	\$992,850	\$0	0.0%		\$992,850	\$0	0.0%	
Reserves	\$0	\$0	\$10,000,000	\$10,000,000	\$0	0.0%		\$2,816,100	(\$7,183,900)	(71.8%)	21
Transfers	(\$21,113,775)	(\$40,121,091)	(\$48,818,935)	(\$48,260,752)	\$558,183	(1.1%)	8	(\$51,131,627)	(\$2,312,692)	4.7%	22
<b>Total Revenue</b>	<b>\$531,052,961</b>	<b>\$510,530,862</b>	<b>\$528,229,365</b>	<b>\$532,040,620</b>	<b>\$3,811,255</b>	<b>0.7%</b>		<b>\$543,088,286</b>	<b>\$14,858,921</b>	<b>2.8%</b>	
<b>EXPENDITURES</b>											
Faculty Salaries	\$115,527,366	\$115,842,688	\$110,826,991	\$109,610,451	(\$1,216,540)	(1.1%)	9	\$110,573,994	(\$252,997)	(0.2%)	23
Staff Salaries	\$111,483,489	\$112,722,364	\$109,130,039	\$105,310,488	(\$3,819,551)	(3.5%)	10	\$106,838,287	(\$2,291,752)	(2.1%)	24
Wages	\$24,236,793	\$26,616,917	\$20,729,622	\$21,157,704	\$428,082	2.1%	11	\$20,786,390	\$56,768	0.3%	
Benefits	\$63,566,751	\$63,222,751	\$59,800,052	\$59,504,051	(\$296,001)	(0.5%)	12	\$61,225,711	\$1,425,659	2.4%	25
Scholarships and Financial Aid (net of discounts)	\$55,850,188	\$54,984,048	\$61,567,316	\$61,567,316	\$0	0.0%		\$71,794,501	\$10,227,185	16.6%	26
Maintenance and Operations	\$111,480,080	\$93,820,670	\$122,776,807	\$121,549,039	(\$1,227,768)	(1.0%)	13	\$128,713,648	\$5,936,841	4.8%	27
Utilities	\$10,906,987	\$11,004,189	\$7,325,000	\$7,251,750	(\$73,250)	-1%		\$6,765,156	(\$559,844)	-8%	28
Capital Outlay	\$15,418,037	\$17,318,157	\$7,578,682	\$7,578,682	\$0	0.0%		\$7,578,682	\$0	0.0%	
Debt Service	\$21,586,029	\$28,642,983	\$28,494,855	\$28,494,855	\$0	0.0%		\$28,811,916	\$317,061	1.1%	29
<b>Total Expenditures</b>	<b>\$530,055,720</b>	<b>\$524,174,767</b>	<b>\$528,229,365</b>	<b>\$522,024,337</b>	<b>(\$6,205,028)</b>	<b>(1.2%)</b>		<b>\$543,088,286</b>	<b>\$14,858,921</b>	<b>2.8%</b>	
<b>Surplus (Deficit)</b>	<b>\$997,241</b>	<b>(\$13,643,905)</b>	<b>\$0</b>	<b>\$10,016,283</b>	<b>\$10,016,283</b>			<b>\$0</b>	<b>\$0</b>		
<b>FTE's - Faculty and Staff</b>											
Faculty	1,008.67	1,014.10	1,062.76	1,023.64				1,026.89			
Administrative and Professional	305.63	314.35	254.70	303.12				235.60			
Classified	2,103.52	1,995.48	2,143.05	1,898.20				2,027.00			
Other											
<b>Total Approved FTE's</b>	<b>3,417.82</b>	<b>3,323.93</b>	<b>3,460.51</b>	<b>3,224.96</b>				<b>3,289.49</b>			



## NOTES - FY2013 AND FY2014 VARIANCES

Explanations of FY2013 Variances		
#	Item	Notes
1-	State Appropriations - General R GR	for state benefits anticipated to be lower than budgeted
2-	Tuition and Fees	Anticipate slight increase in net tuition and fees
3-	Contracts & Grants	Grants anticipated to be lower than original budget
4-	Financial Aid	Combined impact of Texas Grants (previously treated as pass-through) and lower than estimated federal aid funds
5-	Gift Income	Anticipate gift income will exceed budget
6-	Net Sales & Services	Anticipate exceeding original budgeted amount
7-	Net Investment/Interest Income	Income earned on endowments and long term pool will exceed original budget
8-	Transfers	ITSS transfer for PeopleSoft upgrade
9-	Faculty Salaries	Anticipated savings from hiring freeze
10-	Staff Salaries	Anticipated savings from hiring freeze
11-	Wages	Anticipated savings from budgeted wages
12-	Benefits	Anticipated savings primarily attributable to hiring freeze and waiting periods for new
13-	Maintenance & Operations	Anticipated spending will be less than original budget

Explanations of FY2014 Variances		
#	Item	Notes
14-	State Appropriations -General R	Net increase in formula appropriations partially offset by decrease in state benefits appropriations
15-	Tuition and Fees	Anticipated increase primarily attributable to approved increase in designated tuition and slight growth in enrollment
16-	Contracts & Grants	Anticipated reduced funding of federal (-\$5) and state pass-through grants (-\$1).
17-	Financial Aid Programs	Recognition of Texas Grants (\$17 m) offset by anticipated decline in federal aid programs(-\$7 M)
18-	Gift Income	Anticipate increases in scholarship gifts
19-	Net Sales and Services	Estimated lesser revenues from sales & service in FY2014
20-	Auxiliary enterprises	
21-	Reserves	Reduced draw from reserves for FY2013 (-\$10 m) & budgeted draw from reserves for PeopleSoft upgrade (\$2.8 m)
22-	Transfers	UNTS transfers: UNTS, ITSS, BSC, HR and PeopleSoft upgrade (HR & ITSS not finalized)
23-	Faculty Salaries	Elimination of 18 faculty lines (-\$1.24m); +\$750k for lecturers; +\$235k for promotions
24-	Staff Salaries	Elimination of 72 staff lines (-3.8); + classification review reserve (\$450k)+ changes in salaries from auxiliaries, fees, etc.
25-	Benefits	Anticipated additional benefits due to state benefit changes net of savings from position elimination
26-	Scholarships and Financial Aid	Budget Texas grants, reductions in federal aid, and additional set aside from tuition
27-	Maintenance & Operation	Includes budget reserve for 3% raise pool (4.6 million), auxiliaries, fees, based on budgeting for anticipated additional revenues
28-	Utilities	Utility savings moved to debt service (guaranteed source)
29-	Debt Service	Full year debt service for ESSO offset by cumulative changes in scheduled payments for bonded debt (all funds)

# UNT

## REVENUE ANALYSIS

Method of Financing	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>State Appropriations -General Revenue</b>									
State Appropriations - Basic State Funding	\$101,701,953	\$95,956,315	\$95,788,917	\$95,788,917	\$0	0.0%	\$102,347,161	\$6,558,244	6.8%
State Appropriations - State Paid Benefits	\$34,504,469	\$27,813,235	\$38,760,997	\$37,760,997	(\$1,000,000)	(2.6%)	\$37,022,436	(\$1,738,561)	(4.5%)
State Appropriations - Reductions	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
<b>Subtotal, State Appropriations -General Revenue</b>	<b>\$136,206,422</b>	<b>\$123,769,550</b>	<b>\$134,549,914</b>	<b>\$133,549,914</b>	<b>(\$1,000,000)</b>	<b>(0.7%)</b>	<b>\$139,369,597</b>	<b>\$4,819,683</b>	<b>3.6%</b>
<b>Tuition and Fees</b>									
Tuition - Statutory	\$49,149,795	\$53,112,969	\$47,022,409	\$48,800,000	\$1,777,591	3.8%	\$48,430,606	\$1,408,197	3.0%
Tuition - Designated	\$122,926,198	\$134,904,509	\$150,252,832	\$151,750,000	\$1,497,168	1.0%	\$162,088,790	\$11,835,958	7.9%
Discounts and Allowances - Tuition	(\$39,534,759)	(\$43,689,349)	(\$45,840,562)	(\$46,601,513)	(\$760,951)	1.7%	(\$48,918,087)	(\$3,077,525)	6.7%
Fees	\$81,114,182	\$79,775,826	\$93,903,401	\$93,433,884	(\$469,517)	(0.5%)	\$100,291,217	\$6,387,816	6.8%
Discounts and Allowances - Fees	(\$18,636,124)	(\$18,537,393)	(\$21,820,197)	(\$21,711,096)	\$109,101	(0.5%)	(\$23,304,525)	(\$1,484,328)	6.8%
<b>Subtotal, Tuition and Fees</b>	<b>\$195,019,292</b>	<b>\$205,566,562</b>	<b>\$223,517,883</b>	<b>\$225,671,275</b>	<b>\$2,153,392</b>	<b>1.0%</b>	<b>\$238,588,002</b>	<b>\$15,070,118</b>	<b>6.7%</b>
<b>Contracts and Grants</b>									
Federal	\$28,206,373	\$29,124,867	\$28,000,000	\$24,000,000	(\$4,000,000)	(14.3%)	\$23,000,000	(\$5,000,000)	(17.9%)
State	\$6,633,140	\$7,166,924	\$3,000,000	\$6,067,610	\$3,067,610	102.3%	\$2,000,000	(\$1,000,000)	(33.3%)
Private	\$5,290,295	\$7,932,790	\$8,000,000	\$6,964,920	(\$1,035,080)	(12.9%)	\$8,000,000	\$0	0.0%
<b>Subtotal, Contracts and Grants</b>	<b>\$40,129,808</b>	<b>\$44,224,581</b>	<b>\$39,000,000</b>	<b>\$37,032,529</b>	<b>(\$1,967,471)</b>	<b>(5.0%)</b>	<b>\$33,000,000</b>	<b>(\$6,000,000)</b>	<b>(15.4%)</b>
<b>Financial Aid Programs</b>	<b>\$75,091,291</b>	<b>\$64,050,894</b>	<b>\$61,567,316</b>	<b>\$61,567,316</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$71,794,501</b>	<b>\$10,227,185</b>	<b>0.0%</b>
HEAF	\$27,846,476	\$27,846,476	\$27,846,476	\$27,846,476	\$0	0.0%	\$27,846,476	\$0	0.0%
Gift Income	\$11,941,387	\$15,998,604	\$4,708,000	\$8,026,933	\$3,318,933	70.5%	\$7,532,000	\$2,824,000	60.0%
Net Sales and Services of Educational Activities	\$1,083,429	\$1,543,907	\$857,521	\$1,585,738	\$728,217	84.9%	\$562,521	(\$295,000)	(34.4%)
Net Sales and Services of Medical Activities					\$0		\$0	\$0	
Net Auxilliary Enterprises	\$56,231,128	\$58,716,926	\$64,843,045	\$64,843,045	\$0	0.0%	\$62,502,219	(\$2,340,826)	(3.6%)
Net Inter-collegiate Athletics	\$4,461,821	\$7,867,626	\$6,890,294	\$6,890,294	\$0	0.0%	\$6,920,647	\$30,353	0.4%
Net Investment/Interest Income	\$1,385,331	\$940,369	\$2,275,000	\$2,295,000	\$20,000	0.9%	\$2,295,000	\$20,000	0.9%
Other Operating Revenues	\$2,770,351	\$126,459	\$992,850	\$992,850	\$0	0.0%	\$992,850	\$0	0.0%
Reserves			\$10,000,000	\$10,000,000	\$0	0.0%	\$2,816,100	(\$7,183,900)	(71.8%)
Transfers						0%	\$0	\$0	0%
Intrasystem Transfers In/(Out)	\$0	(\$19,007,316)	(\$26,705,160)	(\$26,146,977)	\$558,183	(2.1%)	(\$30,017,852)	(\$3,312,692)	12.4%
Transfer to Plant Funds for Capital Projects	(\$21,113,775)	(\$21,113,775)	(\$22,113,775)	(\$22,113,775)	\$0	0.0%	(\$21,113,775)	\$1,000,000	(4.5%)
<b>Subtotal, Transfers</b>	<b>(\$21,113,775)</b>	<b>(\$40,121,091)</b>	<b>(\$48,818,935)</b>	<b>(\$48,260,752)</b>	<b>\$558,183</b>	<b>(1.1%)</b>	<b>(\$51,131,627)</b>	<b>(\$2,312,692)</b>	<b>4.7%</b>
<b>Total Revenue</b>	<b>\$531,052,961</b>	<b>\$510,530,862</b>	<b>\$528,229,365</b>	<b>\$532,040,620</b>	<b>\$3,811,255</b>	<b>0.7%</b>	<b>\$543,088,286</b>	<b>\$14,858,921</b>	<b>2.8%</b>



## EXPENDITURE ANALYSIS

Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>Faculty Salaries</b>	\$115,527,366	\$115,842,688	\$110,826,991	\$109,610,451	(\$1,216,540)	(1.1%)	\$110,573,994	(\$252,997)	(0.2%)
<b>Staff Salaries</b>	\$111,483,489	\$112,722,364	\$109,130,039	\$105,310,488	(\$3,819,551)	(3.5%)	\$106,838,287	(\$2,291,752)	(2.1%)
<b>Wages</b>	\$24,236,793	\$26,616,917	\$20,729,622	\$21,157,704	\$428,082	2.1%	\$20,786,390	\$56,768	0.3%
<b>Benefits</b>	\$63,566,751	\$63,222,751	\$59,800,052	\$59,504,051	(\$296,001)	(0.5%)	\$61,225,711	\$1,425,659	2.4%
<b>Scholarships and Financial Aid (net of discounts)</b>	\$55,850,188	\$54,984,048	\$61,567,316	\$61,567,316	\$0	0.0%	\$71,794,501	\$10,227,185	16.6%
<b>Maintenance and Operations</b>	\$111,480,080	\$93,820,670	\$122,776,807	\$121,549,039	(\$1,227,768)	(1.0%)	\$128,713,648	\$5,936,841	4.8%
<b>Utilities</b>	\$10,906,987	\$11,004,189	\$7,325,000	\$7,251,750	(\$73,250)	(1.0%)	\$6,765,156	(\$559,844)	(7.6%)
<b>Capital Outlay</b>	\$15,418,037	\$17,318,157	\$7,578,682	\$7,578,682	\$0	0.0%	\$7,578,682	\$0	0.0%
<b>Debt Service</b>	\$21,586,029	\$28,642,983	\$28,494,855	\$28,494,855	\$0	0.0%	\$28,811,916	\$317,061	1.1%
<b>Total Expenditures</b>	<b>\$530,055,720</b>	<b>\$524,174,767</b>	<b>\$528,229,365</b>	<b>\$522,024,337</b>	<b>(\$6,205,028)</b>	<b>(1.2%)</b>	<b>\$543,088,286</b>	<b>\$14,858,921</b>	<b>2.8%</b>





## FY 2014 Proposed Budget by Fund Group

Description	Educational and General	Designated	Auxiliary Enterprises	Restricted	Total
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$139,369,597				\$139,369,597
Tuition and Fees	\$56,796,604	\$254,014,009			\$310,810,613
Less Discount and Allowances	(\$13,197,745)	(\$59,024,867)			(\$72,222,611)
Contracts and Grants				\$33,000,000	\$33,000,000
Financial Aid Programs	\$17,508,321	\$6,190,720		\$48,095,460	\$71,794,501
HEAF	\$27,846,476				\$27,846,476
Gift Income		\$6,641,000		\$891,000	\$7,532,000
Net Sales and Services of Educational Activities	\$562,521				\$562,521
Net Sales and Services of Medical Activities					\$0
Net Auxiliary Enterprises			\$62,502,219		\$62,502,219
Net Inter-collegiate Athletics		\$6,920,647			\$6,920,647
Net Investment/Interest Income	\$220,000	\$1,825,000		\$250,000	\$2,295,000
Other Operating Income		\$992,850			\$992,850
Reserves		\$2,816,100			\$2,816,100
<b>Total Revenue</b>	<b>\$229,105,774</b>	<b>\$220,375,459</b>	<b>\$62,502,219</b>	<b>\$82,236,460</b>	<b>\$594,219,913</b>
<b>Transfers</b>					
Intrasystem Transfers In/(Out)		(\$30,017,852)			(\$30,017,852)
Interfund Transfers In/(Out)					\$0
Transfer to Plant Funds for Capital Projects	(\$21,113,775)				(\$21,113,775)
<b>Total Transfers</b>	<b>(\$21,113,775)</b>	<b>(\$30,017,852)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$51,131,627)</b>
<b>Total Funding Available</b>	<b>\$207,991,999</b>	<b>\$190,357,607</b>	<b>\$62,502,219</b>	<b>\$82,236,460</b>	<b>\$543,088,286</b>
<b>Expenses</b>					
Faculty Salaries	\$110,573,994				\$110,573,994
Staff Salaries	\$70,321,463	\$23,355,431	\$13,161,393		\$106,838,287
Wages	\$3,567,592	\$12,483,689	\$4,735,109		\$20,786,390
Benefits	\$59,404,249	\$1,821,462			\$61,225,711
Scholarships and Financial Aid (net of discounts)	\$11,761,089	\$59,266,954	\$0	\$766,459	\$71,794,501
Maintenance and Operations	(\$32,704,781)	\$66,780,226	\$26,667,649	\$67,970,554	\$128,713,648
Utilities		\$6,765,156			\$6,765,156
Capital Outlay		\$7,578,682			\$7,578,682
Debt Service	\$8,324,925	\$12,079,576	\$8,407,415		\$28,811,916
<b>Total Expenses</b>	<b>\$231,248,531</b>	<b>\$190,131,175</b>	<b>\$52,971,566</b>	<b>\$68,737,013</b>	<b>\$543,088,286</b>
<b>Estimated Net Change in Fund Balance</b>	<b>(\$23,256,531)</b>	<b>\$226,432</b>	<b>\$9,530,653</b>	<b>\$13,499,447</b>	<b>\$0</b>



## Expenditure Budget by Functional Area

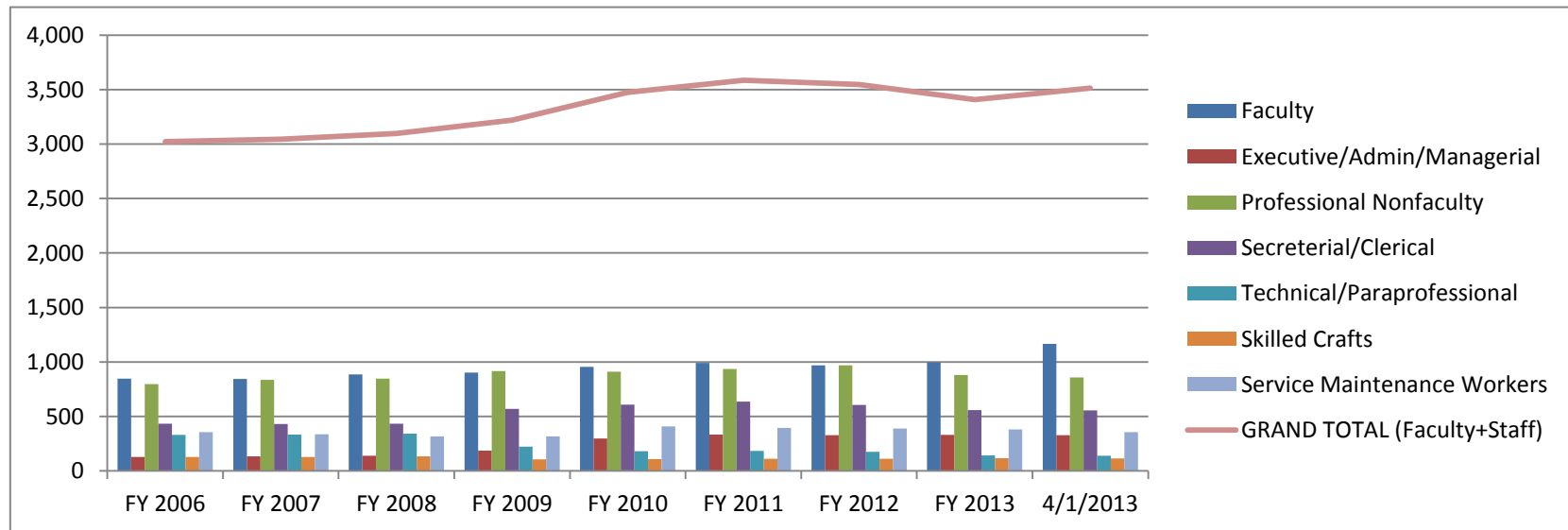
Operating Expenditures	FY 2011 Actual	FY 2012 Actual	FY2013 Budget	FY 2013 Projection	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	% of Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
Office of the President	\$2,613,323	\$2,655,671	\$1,778,563	\$1,750,322	(28,241)	(1.6%)	\$1,891,443	0.3%	112,880	6.3%
Athletics	15,032,669	16,510,542	18,882,030	18,582,212	(299,818)	(1.6%)	20,020,995	3.7%	1,138,966	6.0%
VP Equity & Diversity	1,172,000	1,060,311	1,143,796	1,125,634	(18,162)	(1.6%)	1,056,818	0.2%	(86,979)	(7.6%)
VP University Communications & Marketing	7,539,062	7,791,330	3,938,095	3,875,564	(62,531)	(1.6%)	3,312,577	0.6%	(625,518)	(15.9%)
VP Finance & Administration	705,342	1,044,004	2,501,511	2,461,791	(39,720)	(1.6%)	2,500,595	0.5%	(915)	(0.0%)
SR AVP for Finance	72,842,432	61,835,870	63,861,253	62,847,234	(1,014,020)	(1.6%)	63,563,220	11.7%	(298,033)	(0.5%)
SR AVP for Administration	32,890,558	32,801,095	28,624,446	28,169,933	(454,513)	(1.6%)	28,194,629	5.2%	(429,816)	(1.5%)
Provost & VP Academic Affairs	36,484,903	36,000,083	39,887,011	39,253,666	(633,345)	(1.6%)	41,812,068	7.7%	1,925,056	4.8%
Honors College	536,859	585,063	551,171	542,419	(8,752)	(1.6%)	682,529	0.1%	131,358	23.8%
Graduate School	1,585,752	1,750,898	1,468,860	1,445,537	(23,323)	(1.6%)	1,533,904	0.3%	65,043	4.4%
College of Arts & Sciences	68,902,512	65,210,672	56,834,150	55,931,710	(902,440)	(1.6%)	55,589,353	10.2%	(1,244,797)	(2.2%)
College of Visual Arts & Design	8,324,845	8,120,981	7,077,976	6,965,589	(112,387)	(1.6%)	6,917,179	1.3%	(160,797)	(2.3%)
School of Journalism	3,289,622	3,234,558	3,239,365	3,187,929	(51,436)	(1.6%)	3,364,322	0.6%	124,956	3.9%
College of Information	8,594,826	8,650,026	4,523,678	4,451,849	(71,829)	(1.6%)	4,092,089	0.8%	(431,589)	(9.5%)
College of Business	21,376,094	21,240,116	17,776,024	17,493,768	(282,256)	(1.6%)	18,544,610	3.4%	768,586	4.3%
College of Education	17,961,987	17,384,837	16,052,476	15,797,587	(254,889)	(1.6%)	15,206,246	2.8%	(846,230)	(5.3%)
College of Merchandising, Hospitality, & Tourism	3,589,640	3,799,636	3,271,043	3,219,104	(51,939)	(1.6%)	3,292,742	0.6%	21,699	0.7%
College of Music	16,393,811	15,894,774	13,448,434	13,234,894	(213,541)	(1.6%)	13,274,102	2.4%	(174,333)	(1.3%)
College of Public Affairs & Communication	12,527,212	12,593,331	8,796,779	8,657,100	(139,679)	(1.6%)	8,342,740	1.5%	(454,040)	(5.2%)
College of Engineering	13,405,890	15,298,811	12,772,847	12,570,034	(202,813)	(1.6%)	13,463,462	2.5%	690,615	5.4%
VP Research & Economic Development	4,672,751	4,099,721	3,194,999	3,144,268	(50,732)	(1.6%)	3,570,387	0.7%	375,387	11.7%
VP Development	4,240,728	4,564,164	4,164,331	4,098,208	(66,123)	(1.6%)	4,401,069	0.8%	236,738	5.7%
VP Student Affairs	57,489,088	55,559,521	55,150,161	54,274,460	(875,701)	(1.6%)	53,630,737	9.9%	(1,519,424)	(2.8%)
VP Info Tech/Chief Info Officer	11,441,253	11,563,958	1,519,432	1,495,306	(24,126)	(1.6%)	3,787,583	0.7%	2,268,151	149.3%
FY2014 Raise Pool & Operating Budget Reserves					-		4,582,157	0.8%	4,582,157	
Reserve for FY2013 raises/FY2014 PS Upgrade			2,053,601	2,053,601	-	0.0%	2,816,100	0.5%	762,499	37.1%
UNT System Support			26,655,160	26,736,615	81,455	0.3%	30,017,852	5.5%	3,362,692	12.6%
Scholarships & Financial Aid	55,850,188	54,984,048	61,567,316	61,567,316	-	0.0%	71,794,501	13.2%	10,227,185	16.6%
Federal, State & Private Grants & Contracts	29,006,343	31,297,765	39,000,000	38,595,833	(404,167)	(1.0%)	33,000,000	6.1%	(6,000,000)	(15.4%)
Debt Service (not included above)	21,586,029	28,642,983	28,494,855	28,494,855	-	0.0%	28,832,277	5.3%	337,422	1.2%
<b>Total</b>	<b>\$530,055,720</b>	<b>\$524,174,767</b>	<b>\$528,229,365</b>	<b>\$522,024,337</b>	<b>(6,205,028)</b>	<b>(1.2%)</b>	<b>\$543,088,286</b>	<b>100.0%</b>	<b>14,858,921</b>	<b>2.8%</b>



## Faculty and Staff FTE Analysis

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
Faculty	847	844	884	901	956	991	969	997	1,165
Executive/Admin/Managerial	128	135	139	186	297	333	327	332	328
Professional Nonfaculty	798	835	848	916	912	935	968	881	858
Secreterial/Clerical	433	432	434	571	609	637	605	558	556
Technical/Paraprofessional	332	334	341	222	182	185	175	142	138
Skilled Crafts	127	127	133	106	110	111	112	117	114
Service Maintenance Workers	356	337	318	318	408	395	389	382	356
<b>GRAND TOTAL (Faculty+Staff)</b>	<b>3,021</b>	<b>3,044</b>	<b>3,097</b>	<b>3,220</b>	<b>3,473</b>	<b>3,586</b>	<b>3,546</b>	<b>3,408</b>	<b>3,514</b>

\*FTE data as of September 1st of each fiscal year.



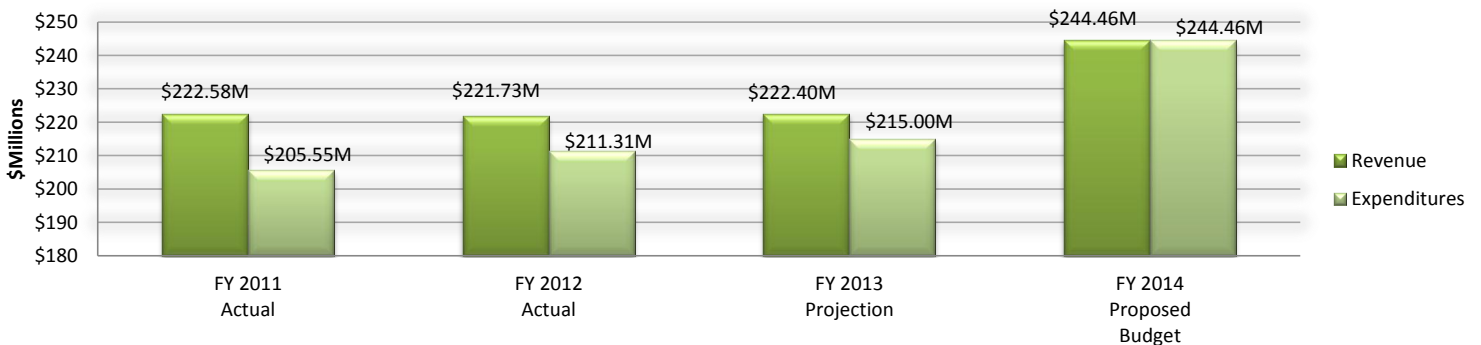


**FY2014**  
**OPERATING BUDGET**

**REVENUE AND EXPENDITURE TREND**

	FY 2011 Actual	FY 2012 Actual	FY 2013 Projection	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Proj)	% Change
<b>REVENUE</b>						
State Appropriations - General Revenue	\$72,194,783	\$68,640,290	\$63,824,165	\$83,245,759	\$19,421,594	30.4%
Tuition and Fees	\$16,538,694	\$21,385,346	\$23,419,508	\$24,193,420	\$773,912	3.3%
Contracts and Grants	\$61,536,250	\$66,583,653	\$66,664,787	\$62,700,665	(\$3,964,122)	(5.9%)
Financial Aid Programs	\$448,683	\$488,509	\$431,576	\$435,892	\$4,316	1.0%
HEAF	\$8,771,265	\$8,771,265	\$8,771,265	\$8,771,265	\$0	0.0%
Gift Income	\$305,002	\$207,867	\$678,270	\$443,068	(\$235,202)	(34.7%)
Net Sales and Services of Educational Activities	\$8,017,975	\$2,428,553	\$2,053,003	\$1,803,003	(\$250,000)	(12.2%)
Net Sales and Services of Medical Activities	\$55,123,833	\$52,608,052	\$53,583,769	\$57,643,866	\$4,060,097	7.6%
Net Auxiliary Enterprises	\$407,145	\$443,260	\$371,795	\$376,184	\$4,389	1.2%
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0	
Net Investment/Interest Income	\$2,812,966	\$2,875,060	\$2,820,571	\$4,523,941	\$1,703,370	60.4%
Other Operating Income	\$608,637	\$540,936	\$1,993,530	\$10,919,929	\$8,926,399	447.8%
Reserves	\$1,000,000	\$8,300,229	\$8,263,290	\$1,418,715	(\$6,844,575)	(82.8%)
Transfers	(\$5,181,574)	(\$11,545,163)	(\$10,472,469)	(\$12,018,322)	(\$1,545,853)	14.8%
<b>Total Revenue</b>	<b>\$222,583,659</b>	<b>\$221,727,857</b>	<b>\$222,403,060</b>	<b>\$244,457,385</b>	<b>\$22,054,325</b>	<b>9.9%</b>
<b>EXPENDITURES</b>						
Faculty Salaries	\$58,016,846	\$57,895,864	\$59,229,615	\$64,258,231	\$5,028,616	8.5%
Staff Salaries	\$48,566,004	\$48,223,485	\$49,169,033	\$52,968,371	\$3,799,338	7.7%
Wages	\$9,151,178	\$11,693,946	\$11,002,094	\$13,710,281	\$2,708,187	24.6%
Benefits	\$23,608,898	\$23,937,659	\$24,611,647	\$27,416,784	\$2,805,137	11.4%
Scholarships & Financial Aid (net of discounts)	\$2,327,043	\$2,203,717	\$2,726,999	\$2,781,539	\$54,540	2.0%
Maintenance & Operations	\$49,682,043	\$52,703,139	\$52,880,526	\$66,539,326	\$13,658,800	25.8%
Utilities	\$2,874,152	\$2,106,439	\$1,945,644	\$2,026,042	\$80,398	4.1%
Capital Outlay	\$4,035,866	\$5,242,024	\$4,043,733	\$5,362,698	\$1,318,965	32.6%
Debt Service	\$7,288,078	\$7,302,663	\$9,392,109	\$9,394,113	\$2,004	0.0%
<b>Total Expenditures</b>	<b>\$205,550,108</b>	<b>\$211,308,936</b>	<b>\$215,001,400</b>	<b>\$244,457,385</b>	<b>\$29,455,985</b>	<b>13.7%</b>
<b>Surplus (Deficit)</b>	<b>\$17,033,551</b>	<b>\$10,418,921</b>	<b>\$7,401,660</b>	<b>\$0</b>	<b>(\$7,401,660)</b>	<b>(100.0%)</b>

**FY 2011-2014 Revenue and Expenditures Trend**



**UNT HEALTH**  
SCIENCE CENTER

**SUMMARY**

	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (FY13 Proj - FY13 Budget)	% Variance	Note #1	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change	Note #2
<b>REVENUE</b>											
State Appropriations - General Revenue	\$72,194,783	\$68,640,290	\$63,589,758	\$63,824,165	\$234,407	0.4%		\$83,245,759	\$19,656,001	30.9%	8
Tuition and Fees	\$16,538,694	\$21,385,346	\$21,791,752	\$23,419,508	\$1,627,756	7.5%		\$24,193,420	\$2,401,668	11.0%	9
Contracts and Grants	\$61,536,250	\$66,583,653	\$60,610,962	\$66,664,787	\$6,053,825	10.0%	1	\$62,700,665	\$2,089,703	3.4%	
Financial Aid Programs	\$448,683	\$488,509	\$493,394	\$431,576	(\$61,818)	(12.5%)		\$435,892	(\$57,502)	(11.7%)	
HEAF	\$8,771,265	\$8,771,265	\$8,771,265	\$8,771,265	\$0	0.0%		\$8,771,265	\$0	0.0%	
Gift Income	\$305,002	\$207,867	\$256,435	\$678,270	\$421,835	164.5%	2	\$443,068	\$186,633	72.8%	10
Net Sales and Services of Educational Activities	\$8,017,975	\$2,428,553	\$4,178,553	\$2,053,003	(\$2,125,550)	(50.9%)	3	\$1,803,003	(\$2,375,550)	(56.9%)	11
Net Sales and Services of Medical Activities	\$55,123,833	\$52,608,052	\$58,307,165	\$53,583,769	(\$4,723,396)	(8.1%)		\$57,643,866	(\$663,299)	(1.1%)	
Net Auxiliary Enterprises	\$407,145	\$443,260	\$423,539	\$371,795	(\$51,744)	(12.2%)		\$376,184	(\$47,355)	(11.2%)	
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Investment/Interest Income	\$2,812,966	\$2,875,060	\$2,799,364	\$2,820,571	\$21,207	0.8%		\$4,523,941	\$1,724,577	61.6%	12
Other Operating Income	\$608,637	\$540,936	\$546,345	\$1,993,530	\$1,447,185	264.9%	4	\$10,919,929	\$10,373,584	1898.7%	13
Reserves	\$1,000,000	\$8,300,229	\$6,041,201	\$8,263,290	\$2,222,089	36.8%	5	\$1,418,715	(\$4,622,486)	(76.5%)	14
Transfers	(\$5,181,574)	(\$11,545,163)	(\$11,219,963)	(\$10,472,469)	\$747,494	(6.7%)		(\$12,018,322)	(\$798,359)	7.1%	
<b>Total Revenue</b>	<b>\$222,583,659</b>	<b>\$221,727,857</b>	<b>\$216,589,770</b>	<b>\$222,403,060</b>	<b>\$5,813,290</b>	<b>2.7%</b>		<b>\$244,457,385</b>	<b>\$27,867,615</b>	<b>12.9%</b>	
<b>EXPENDITURES</b>											
Faculty Salaries	\$58,016,846	\$57,895,864	\$58,656,355	\$59,229,615	\$573,260	1.0%		\$64,258,231	\$5,601,876	9.6%	
Staff Salaries	\$48,566,004	\$48,223,485	\$48,644,745	\$49,169,033	\$524,288	1.1%		\$52,968,371	\$4,323,626	8.9%	
Wages	\$9,151,178	\$11,693,946	\$11,922,562	\$11,002,094	(\$920,468)	(7.7%)		\$13,710,281	\$1,787,719	15.0%	15
Benefits	\$23,608,898	\$23,937,659	\$24,073,279	\$24,611,647	\$538,368	2.2%		\$27,416,784	\$3,343,505	13.9%	16
Scholarships & Financial Aid (net of discounts)	\$2,327,043	\$2,203,717	\$2,265,380	\$2,726,999	\$461,619	20.4%	6	\$2,781,539	\$516,159	22.8%	17
Maintenance & Operations	\$49,682,043	\$52,703,139	\$54,815,889	\$52,880,526	(\$1,935,363)	(3.5%)		\$66,539,326	\$11,723,437	21.4%	18
Utilities	\$2,874,152	\$2,106,439	\$2,490,296	\$1,945,644	(\$544,652)	(21.9%)	7	\$2,026,042	(\$464,254)	(18.6%)	19
Capital Outlay	\$4,035,866	\$5,242,024	\$4,329,155	\$4,043,733	(\$285,422)	(6.6%)		\$5,362,698	\$1,033,543	23.9%	20
Debt Service	\$7,288,078	\$7,302,663	\$9,392,109	\$9,392,109	\$0	0.0%		\$9,394,113	\$2,004	0.0%	
<b>Total Expenditures</b>	<b>\$205,550,108</b>	<b>\$211,308,936</b>	<b>\$216,589,770</b>	<b>\$215,001,400</b>	<b>(\$1,588,370)</b>	<b>(0.7%)</b>		<b>\$244,457,385</b>	<b>\$27,867,615</b>	<b>12.9%</b>	
<b>Surplus (Deficit)</b>	<b>\$17,033,551</b>	<b>\$10,418,921</b>	<b>\$0</b>	<b>\$7,401,660</b>	<b>\$7,401,660</b>			<b>\$0</b>	<b>\$0</b>		

<b>Budgeted FTE's - Faculty and Staff</b>				
Faculty	339.75	418.35	441.81	480.05
Administrative and Professional	326.09	355.00	369.89	405.34
Classified	782.37	833.73	782.08	826.25
Other	2.00	2.00	2.00	0.25
<b>Total Approved Budgeted FTE's</b>	<b>1,450.21</b>	<b>1,609.08</b>	<b>1,595.78</b>	<b>1,711.89</b>

**UNT HEALTH**  
SCIENCE CENTER  
**NOTES - FY2013 AND FY2014 VARIANCES**

Explanations of FY2013 Variances		
#	Item	Notes
1-	Contracts and Grants	The proposed budget reductions by the Federal government to NIH funding did not come to fruition as anticipated. As a result, Contract and Grant revenue exceeded our budget.
2-	Gift Income	The variance was caused by an unexpected level of gift income received from the community.
3-	Net Sales and Services of Educational Activities	The revenue for the Family Practice program and Continuing Education programs have continued to decline faster than anticipated.
4-	Other Operating Income	The variance was due to an unexpected DSRIP payment.
5-	Reserves	The increase in reserves was required to support the on-going activities of UNT Health's clinical practice.
6-	Scholarships & Financial Aid (net of discounts)	The distribution of student financial support was greater than what had been provided historically.
7-	Utilities	This variance was due to the energy cost-savings measures implemented campus-wide.

Explanations of FY2014 Variances		
#	Item	Notes
8-	State Appropriations - General Revenue	Increased appropriations provided by the 83rd State Legislature to support campus activities.
9-	Tuition and Fees	This variance is due to increased enrollment, which includes the newly-approved pharmacy program.
10-	Gift Income	Community support is expected to continue to grow at an increased level.
11-	Net Sales and Services of Educational Activities	The revenue from Continuing Education programs is expected to continue to decline from the current fiscal year.
12-	Net Investment/Interest Income	This variance is a result of a system-wide initiative to invest reserves in the Long-Term Pool, as well as the HSC's investment of its medical malpractice self-insurance plan through the HSC's Foundation, which is expected to increase returns.
13-	Other Operating Income	The variance will be due to an expected DSRIP payment.
14-	Reserves	The supplemental appropriations the 82nd State Legislature provided in House Bill 4 will be fully expended by the end of fiscal year 2013.
15-	Wages	The increase in wages is associated with the expansion of educational programs, research activities, and the implementation of DSRIP projects.
16-	Benefits	The variance is related to the increased salary expenditures associated with the hiring of additional faculty and staff, which support the expansion of educational programs, research activities, and DSRIP projects.
17-	Scholarships & Financial Aid (net of discounts)	The distribution of student financial support was greater than what had been provided historically. As such, it was necessary to reflect this increase in the budget.
18-	Maintenance & Operations	The increase in wages is associated with the expansion of educational programs, research activities, and the implementation of HSC's approved DSRIP projects.
19-	Utilities	The savings from HSC's energy cost-savings measures are expected increase. As a result, an adjustment to the budget was necessary to reflect these savings.
20-	Capital Outlay	The variance is primarily associated with the implementation of HSC's approved DSRIP projects.

**UNT | HEALTH**  
SCIENCE CENTER  
**REVENUE ANALYSIS**

Method of Financing	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
<b>State Appropriations - General Revenue</b>									
State Appropriations - Basic State Funding	\$67,564,129	\$59,235,376	\$53,886,456	\$53,886,456	\$0	0.0%	\$73,020,139	\$19,133,683	35.5%
State Appropriations - State Paid Benefits	\$9,588,242	\$9,404,914	\$9,703,302	\$9,937,709	\$234,407	2.4%	\$10,225,620	\$522,318	5.4%
State Appropriations - Reductions	(\$4,957,588)	\$0	\$0	\$0	\$0	-	\$0	\$0	-
<b>Subtotal, State Appropriations - General Revenue</b>	<b>\$72,194,783</b>	<b>\$68,640,290</b>	<b>\$63,589,758</b>	<b>\$63,824,165</b>	<b>\$234,407</b>	<b>0.4%</b>	<b>\$83,245,759</b>	<b>\$19,656,001</b>	<b>30.9%</b>
<b>Tuition and Fees</b>									
Tuition - Statutory	\$8,576,701	\$9,548,860	\$8,607,733	\$10,688,090	\$2,080,357	24.2%	\$10,349,752	\$1,742,019	20.2%
Tuition - Designated	\$5,643,812	\$7,150,800	\$8,486,804	\$8,606,700	\$119,896	1.4%	\$9,762,441	\$1,275,637	15.0%
Discounts and Allowances - Tuition	(\$1,164,240)	(\$1,405,321)	(\$1,694,537)	(\$1,819,744)	(\$125,207)	7.4%	(\$2,162,193)	(\$467,656)	27.6%
Fees	\$3,571,439	\$6,205,610	\$6,531,940	\$6,031,592	(\$500,348)	(7.7%)	\$6,348,860	(\$183,080)	(2.8%)
Discounts and Allowances - Fees	(\$89,018)	(\$114,603)	(\$140,188)	(\$87,130)	\$53,058	(37.8%)	(\$105,440)	\$34,748	(24.8%)
<b>Subtotal, Tuition and Fees</b>	<b>\$16,538,694</b>	<b>\$21,385,346</b>	<b>\$21,791,752</b>	<b>\$23,419,508</b>	<b>\$1,627,756</b>	<b>7.5%</b>	<b>\$24,193,420</b>	<b>\$2,401,668</b>	<b>11.0%</b>
<b>Contracts and Grants</b>									
Federal	\$48,478,551	\$47,222,331	\$44,076,042	\$47,482,422	\$3,406,380	7.7%	\$44,191,992	\$115,950	0.3%
State	\$2,208,167	\$2,727,461	\$2,443,365	\$3,553,247	\$1,109,882	45.4%	\$3,451,365	\$1,008,000	41.3%
Private	\$10,849,532	\$16,633,861	\$14,091,555	\$15,629,118	\$1,537,563	10.9%	\$15,057,308	\$965,753	6.9%
<b>Subtotal, Contracts and Grants</b>	<b>\$61,536,250</b>	<b>\$66,583,653</b>	<b>\$60,610,962</b>	<b>\$66,664,787</b>	<b>\$6,053,825</b>	<b>10.0%</b>	<b>\$62,700,665</b>	<b>\$2,089,703</b>	<b>3.4%</b>
<b>Financial Aid Programs</b>	\$448,683	\$488,509	\$493,394	\$431,576	(\$61,818)	(12.5%)	\$435,892	(\$57,502)	(11.7%)
<b>HEAF</b>	\$8,771,265	\$8,771,265	\$8,771,265	\$8,771,265	\$0	0.0%	\$8,771,265	\$0	0.0%
<b>Gift Income</b>	\$305,002	\$207,867	\$256,435	\$678,270	\$421,835	164.5%	\$443,068	\$186,633	72.8%
<b>Net Sales and Services of Educational Activities</b>	\$8,017,975	\$2,428,553	\$4,178,553	\$2,053,003	(\$2,125,550)	(50.9%)	\$1,803,003	(\$2,375,550)	(56.9%)
<b>Net Sales and Services of Medical Activities</b>	\$55,123,833	\$52,608,052	\$58,307,165	\$53,583,769	(\$4,723,396)	(8.1%)	\$57,643,866	(\$663,299)	(1.1%)
<b>Net Auxiliary Enterprises</b>	\$407,145	\$443,260	\$423,539	\$371,795	(\$51,744)	(12.2%)	\$376,184	(\$47,355)	(11.2%)
<b>Net Inter-collegiate Athletics</b>					\$0		\$0	\$0	
<b>Net Investment/Interest Income</b>	\$2,812,966	\$2,875,060	\$2,799,364	\$2,820,571	\$21,207	0.8%	\$4,523,941	\$1,724,577	61.6%
<b>Other Operating Income</b>	\$608,637	\$540,936	\$546,345	\$1,993,530	\$1,447,185	264.9%	\$10,919,929	\$10,373,584	1898.7%
<b>Reserves</b>	\$1,000,000	\$8,300,229	\$6,041,201	\$8,263,290	\$2,222,089	36.8%	\$1,418,715	(\$4,622,486)	(76.5%)
<b>Transfers</b>									
Intrasystem Transfers In/Out	(\$1,508,155)	(\$5,393,171)	(\$6,345,500)	(\$7,181,730)	(\$836,230)	13.2%	(\$7,938,722)	(\$1,593,222)	25.1%
Transfer to Plant Funds for Capital Projects	(\$3,673,419)	(\$6,151,992)	(\$4,874,463)	(\$3,290,739)	\$1,583,724	(32.5%)	(\$4,079,600)	\$794,863	(16.3%)
<b>Subtotal, Transfers</b>	<b>(\$5,181,574)</b>	<b>(\$11,545,163)</b>	<b>(\$11,219,963)</b>	<b>(\$10,472,469)</b>	<b>\$747,494</b>	<b>(6.7%)</b>	<b>(\$12,018,322)</b>	<b>(\$798,359)</b>	<b>7.1%</b>
<b>Total Revenue</b>	<b>\$222,583,659</b>	<b>\$221,727,857</b>	<b>\$216,589,770</b>	<b>\$222,403,060</b>	<b>\$5,813,290</b>	<b>2.7%</b>	<b>\$244,457,385</b>	<b>\$27,867,615</b>	<b>12.9%</b>



**UNT | HEALTH**  
SCIENCE CENTER  
**EXPENDITURE ANALYSIS**

Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>Faculty Salaries</b>	\$58,016,846	\$57,895,864	\$58,656,355	\$59,229,615	\$573,260	1.0%	\$64,258,231	\$5,601,876	9.6%
<b>Staff Salaries</b>	\$48,566,004	\$48,223,485	\$48,644,745	\$49,169,033	\$524,288	1.1%	\$52,968,371	\$4,323,626	8.9%
<b>Wages</b>	\$9,151,178	\$11,693,946	\$11,922,562	\$11,002,094	(\$920,468)	(7.7%)	\$13,710,281	\$1,787,719	15.0%
<b>Benefits</b>	\$23,608,898	\$23,937,659	\$24,073,279	\$24,611,647	\$538,368	2.2%	\$27,416,784	\$3,343,505	13.9%
<b>Scholarships &amp; Financial Aid (net of discounts)</b>	\$2,327,043	\$2,203,717	\$2,265,380	\$2,726,999	\$461,619	20.4%	\$2,781,539	\$516,159	22.8%
<b>Maintenance &amp; Operations</b>	\$49,682,043	\$52,703,139	\$54,815,889	\$52,880,526	(\$1,935,363)	(3.5%)	\$66,539,326	\$11,723,437	21.4%
<b>Utilities</b>	\$2,874,152	\$2,106,439	\$2,490,296	\$1,945,644	(\$544,652)	(21.9%)	\$2,026,042	(\$464,254)	(18.6%)
<b>Capital Outlay</b>	\$4,035,866	\$5,242,024	\$4,329,155	\$4,043,733	(\$285,422)	(6.6%)	\$5,362,698	\$1,033,543	23.9%
<b>Debt Service</b>	\$7,288,078	\$7,302,663	\$9,392,109	\$9,392,109	\$0	0.0%	\$9,394,113	\$2,004	0.0%
<b>Total Expenditures</b>	<b>\$205,550,108</b>	<b>\$211,308,936</b>	<b>\$216,589,770</b>	<b>\$215,001,400</b>	<b>(\$1,588,370)</b>	<b>(0.7%)</b>	<b>\$244,457,385</b>	<b>\$27,867,615</b>	<b>12.9%</b>

## FY 2014 Revenues, Expenditures, and Transfers by Fund Group

	Educational and General	Designated	Auxiliary Enterprises	Restricted	Total
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$83,245,759				\$83,245,759
Tuition and Fees	\$8,700,000	\$15,493,420			\$24,193,420
Contracts and Grants	\$1,125,298	\$28,449,519		\$33,125,848	\$62,700,665
Financial Aid Programs				\$435,892	\$435,892
HEAF	\$8,771,265				\$8,771,265
Gift Income				\$443,068	\$443,068
Net Sales and Services of Educational Activities		\$1,803,003			\$1,803,003
Net Sales and Services of Medical Activities		\$57,643,866			\$57,643,866
Net Auxiliary Enterprises			\$376,184		\$376,184
Net Inter-collegiate Athletics					\$0
Net Investment/Interest Income		\$4,523,941			\$4,523,941
Other Operating Income		\$10,919,929			\$10,919,929
Reserves		\$1,418,715			\$1,418,715
<b>Total Revenue</b>	<b><u>\$101,842,322</u></b>	<b><u>\$120,252,393</u></b>	<b><u>\$376,184</u></b>	<b><u>\$34,004,808</u></b>	<b><u>\$256,475,707</u></b>
<b>Transfers</b>					
Intrasystem Transfers In/(Out)	(\$2,517,000)	(\$5,421,722)			(\$7,938,722)
Interfund Transfers In/(Out)					\$0
Transfer to Plant Funds for Capital Projects	(\$3,097,020)	(\$982,580)			(\$4,079,600)
<b>Total Tranfers</b>	<b><u>(\$5,614,020)</u></b>	<b><u>(\$6,404,302)</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>(\$12,018,322)</u></b>
<b>Total Funding All Sources</b>	<b><u>\$96,228,302</u></b>	<b><u>\$113,848,091</u></b>	<b><u>\$376,184</u></b>	<b><u>\$34,004,808</u></b>	<b><u>\$244,457,385</u></b>
<b>Expenses</b>					
Faculty Salaries	\$26,814,136	\$32,947,418		\$4,496,677	\$64,258,231
Staff Salaries	\$28,661,041	\$16,652,280	\$138,703	\$7,516,347	\$52,968,371
Wages	\$4,838,975	\$7,187,291	\$15,093	\$1,668,922	\$13,710,281
Benefits	\$11,953,175	\$12,399,925	\$60,428	\$3,003,256	\$27,416,784
Scholarships and Financial Aid (net of discounts)		\$1,854,172		\$927,367	\$2,781,539
Maintenance and Operations	\$11,037,217	\$38,991,048	\$161,960	\$16,349,101	\$66,539,326
Utilities		\$2,026,042			\$2,026,042
Capital Outlay	\$3,529,645	\$1,789,915		\$43,138	\$5,362,698
Debt Service	\$9,394,113				\$9,394,113
<b>Total Expenses</b>	<b><u>\$96,228,302</u></b>	<b><u>\$113,848,091</u></b>	<b><u>\$376,184</u></b>	<b><u>\$34,004,808</u></b>	<b><u>\$244,457,385</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>



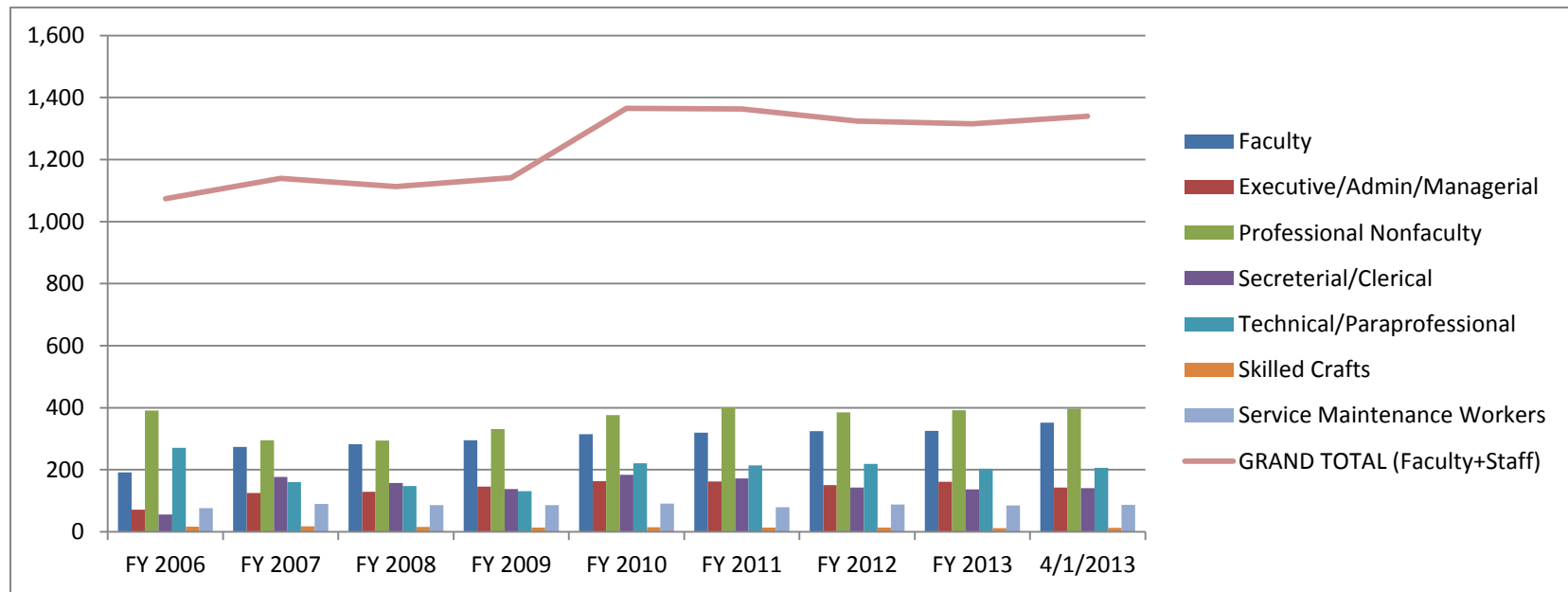
### Expenditure Budget by Functional Area

Operating Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (Proj-Budget)	% Variance	FY2014 Proposed Budget	% of Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
Texas College of Osteopathic Medicine	\$22,556,726	\$25,008,552	\$24,866,381	\$25,293,012	\$426,631	1.7%	\$31,860,278	13.0%	\$6,993,897	28.1%
Graduate School of Biomedical Sciences	\$32,250,708	\$33,471,914	\$33,459,723	\$30,263,729	(\$3,195,994)	(9.6%)	\$34,251,921	14.0%	\$792,198	2.4%
School of Public Health	\$6,805,704	\$7,982,119	\$7,755,828	\$9,205,123	\$1,449,295	18.7%	\$10,973,274	4.5%	\$3,217,446	41.5%
School of Health Professions	\$2,190,628	\$3,100,788	\$3,258,102	\$2,900,856	(\$357,246)	(11.0%)	\$3,344,222	1.4%	\$86,120	2.6%
College of Pharmacy	\$0	\$673,629	\$2,194,583	\$2,279,055	\$84,472	3.8%	\$6,791,750	2.8%	\$4,597,167	209.5%
EVP Academic Affairs & Provost	\$20,224,225	\$22,842,303	\$17,506,275	\$20,920,489	\$3,414,214	19.5%	\$22,721,846	9.3%	\$5,215,571	29.8%
VP for Administration	\$2,946,399	\$2,733,214	\$2,025,881	\$1,846,424	(\$179,457)	(8.9%)	\$2,026,209	0.8%	\$328	0.0%
VP for Finance, CFO	\$5,959,415	\$2,570,041	\$2,633,202	\$2,579,647	(\$53,555)	(2.0%)	\$2,784,613	1.1%	\$151,411	5.8%
VP for Operations	\$5,206,030	\$5,694,976	\$6,147,381	\$6,810,927	\$663,546	10.8%	\$6,527,404	2.7%	\$380,023	6.2%
EVP for Clinical Affairs, CEO UNT Health	\$78,115,615	\$77,847,958	\$82,810,712	\$79,826,558	(\$2,984,154)	(3.6%)	\$82,693,229	33.8%	(\$117,483)	(0.1%)
VP for Research & Biotechnology	\$2,374,458	\$2,801,502	\$2,522,979	\$3,174,811	\$651,832	25.8%	\$3,321,645	1.4%	\$798,666	31.7%
SVP for Community Engagement	\$3,054,617	\$2,726,754	\$2,495,621	\$3,061,217	\$565,596	22.7%	\$3,774,612	1.5%	\$1,278,991	51.2%
VP for Strategy & Measurement	\$811,366	\$801,306	\$876,048	\$832,125	(\$43,923)	(5.0%)	\$855,456	0.3%	(\$20,592)	(2.4%)
Financial Planning & Budget	\$22,424,661	\$22,273,083	\$27,410,182	\$25,557,441	(\$1,852,741)	(6.8%)	\$31,632,685	12.9%	\$4,222,503	15.4%
UNTS Shared Services/AVC Government Relations	\$629,556	\$780,797	\$626,872	\$449,986	(\$176,886)	(28.2%)	\$898,241	0.4%	\$271,369	43.3%
<b>Total</b>	<b>\$205,550,108</b>	<b>\$211,308,936</b>	<b>\$216,589,770</b>	<b>\$215,001,400</b>	<b>(\$1,588,370)</b>	<b>(0.7%)</b>	<b>\$244,457,385</b>	<b>100.0%</b>	<b>\$27,867,615</b>	<b>12.9%</b>

**Faculty and Staff FTE Analysis**

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
<b>Faculty</b>	192	274	282	295	315	320	325	325	352
<b>Executive/Admin/Managerial</b>	71	125	130	146	163	163	151	161	143
<b>Professional Nonfaculty</b>	391	295	294	331	376	402	385	392	397
<b>Secreterial/Clerical</b>	56	177	158	138	184	172	143	137	141
<b>Technical/Paraprofessional</b>	271	160	147	131	221	214	219	203	207
<b>Skilled Crafts</b>	17	18	16	14	15	14	14	12	13
<b>Service Maintenance Workers</b>	76	90	86	86	91	80	88	85	87
<b>GRAND TOTAL (Faculty+Staff)</b>	<b>1,074</b>	<b>1,139</b>	<b>1,113</b>	<b>1,142</b>	<b>1,365</b>	<b>1,363</b>	<b>1,324</b>	<b>1,315</b>	<b>1,339</b>

\*FTE data as of September 1st of each fiscal year.



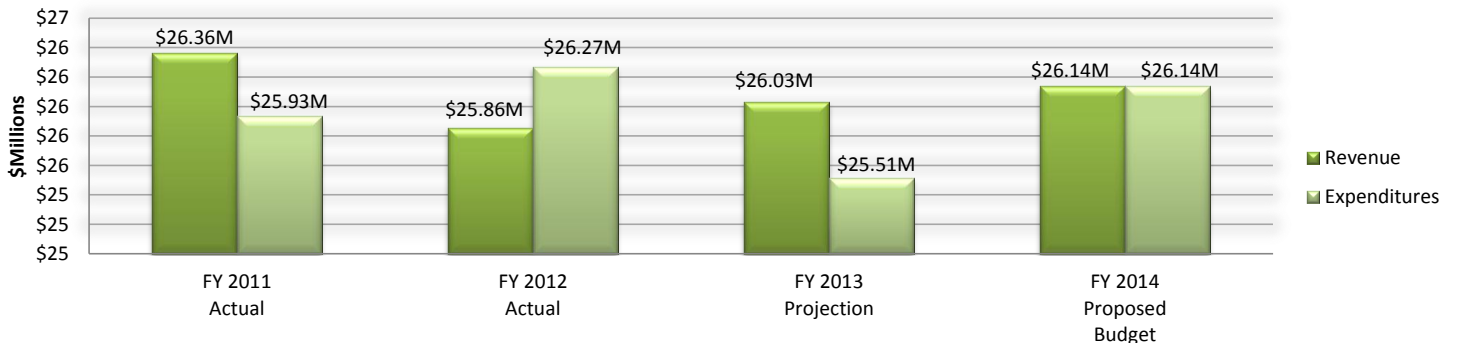


**FY2014**  
**OPERATING BUDGET**

**UNT | DALLAS**  
UNIVERSITY OF NORTH TEXAS AT DALLAS  
**REVENUE AND EXPENDITURE TREND**

	FY 2011 Actual	FY 2012 Actual	FY 2013 Projection	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Proj)	% Change
<b>REVENUE</b>						
State Appropriations - General Revenue	\$18,863,274	\$16,676,077	\$15,939,057	\$15,392,925	(\$546,132)	(3%)
Tuition and Fees	\$8,256,207	\$8,956,837	\$11,253,904	\$11,773,811	\$519,907	5%
Contracts and Grants	\$293,214	\$1,239,435	\$589,372	\$563,420	(\$25,952)	(4%)
Financial Aid Programs	\$0	\$0	\$0	\$0	\$0	
HEAF	\$780,000	\$780,000	\$780,000	\$780,000	\$0	0%
Gift Income	\$563,246	\$533,996	\$150,000	\$250,000	\$100,000	67%
Net Sales and Services of Educational Activities	\$7,000	\$81,430	\$70,605	\$120,655	\$50,050	71%
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0	
Net Auxiliary Enterprises	\$57,662	\$97,213	\$144,164	\$194,030	\$49,866	35%
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0	
Net Investment/Interest Income	\$42,469	\$8,086	\$7,595	\$20,000	\$12,405	163%
Other Operating Income	\$172,271	\$125,097	\$29,403	\$90,000	\$60,597	206%
Reserves	\$0	\$0	\$0	\$165,375	\$165,375	
Intrasystem Transfers	(\$2,670,471)	(\$2,641,665)	(\$2,935,095)	(\$3,214,544)	(\$279,449)	10%
<b>Total Revenue</b>	<b>\$26,364,872</b>	<b>\$25,856,506</b>	<b>\$26,029,005</b>	<b>\$26,135,672</b>	<b>\$106,667</b>	<b>0%</b>
<b>EXPENDITURES</b>						
Faculty Salaries	\$4,547,109	\$4,706,819	\$5,076,528	\$5,136,003	\$59,475	1%
Staff Salaries	\$5,690,978	\$5,792,325	\$5,987,790	\$6,439,440	\$451,650	8%
Wages	\$515,030	\$549,226	\$662,915	\$425,655	(\$237,260)	(36%)
Benefits	\$2,224,871	\$2,218,732	\$2,500,048	\$2,753,291	\$253,243	10%
Scholarships & Financial Aid (net of discounts)	\$1,794,788	\$1,659,930	\$2,782,909	\$3,245,983	\$463,074	17%
Maintenance & Operations	\$6,935,023	\$7,203,429	\$4,328,071	\$4,019,000	(\$309,071)	(7%)
Utilities	\$481,572	\$395,234	\$434,378	\$375,000	(\$59,378)	(14%)
Capital Outlay	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$3,742,260	\$3,742,050	\$3,741,300	\$3,741,300	\$0	0%
<b>Total Expenditures</b>	<b>\$25,931,631</b>	<b>\$26,267,745</b>	<b>\$25,513,939</b>	<b>\$26,135,672</b>	<b>\$621,733</b>	<b>2%</b>
<b>Surplus (Deficit)</b>	<b>\$433,241</b>	<b>(\$411,239)</b>	<b>\$515,066</b>	<b>\$0</b>	<b>(\$515,066)</b>	<b>(100%)</b>

**FY 2011-2014 Revenue and Expenditures Trend**



**SUMMARY**

	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (FY13 Proj - FY13 Budget)	% Variance	Note #1	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change	Note #2
<b>REVENUE</b>											
State Appropriations - General Revenue	\$18,863,274	\$16,676,077	\$14,731,777	\$15,939,057	\$1,207,280	8.2%	1	\$15,392,925	\$661,148	4.5%	
Tuition and Fees	\$8,256,207	\$8,956,837	\$9,976,469	\$11,253,904	\$1,277,435	12.8%	2	\$11,773,811	\$1,797,342	18.0%	8
Contracts and Grants	\$293,214	\$1,239,435	\$550,925	\$589,372	\$38,447	7.0%		\$563,420	\$12,495	2.3%	
Financial Aid Programs	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
HEAF	\$780,000	\$780,000	\$780,000	\$780,000	\$0	0.0%		\$780,000	\$0	0.0%	
Gift Income	\$563,246	\$533,996	\$500,000	\$150,000	(\$350,000)	(70.0%)	3	\$250,000	(\$250,000)	(50.0%)	9
Net Sales and Services of Educational Activities	\$7,000	\$81,430	\$68,620	\$70,605	\$1,985	2.9%		\$120,655	\$52,035	75.8%	
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Auxiliary Enterprises	\$57,662	\$97,213	\$150,000	\$144,164	(\$5,836)	(3.9%)		\$194,030	\$44,030	29.4%	
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Investment/Interest Income	\$42,469	\$8,086	\$35,000	\$7,595	(\$27,405)	(78.3%)		\$20,000	(\$15,000)	(42.9%)	
Other Operating Income	\$172,271	\$125,097	\$264,680	\$29,403	(\$235,277)	(88.9%)	4	\$90,000	(\$174,680)	(66.0%)	10
Reserves	\$0	\$0	\$0	\$0	\$0			\$165,375	\$165,375		11
Transfers	(\$2,670,471)	(\$2,641,665)	(\$2,972,477)	(\$2,935,095)	\$37,382	(1.3%)		(\$3,214,544)	(\$242,067)	8.1%	
<b>Total Revenue</b>	<b>\$26,364,872</b>	<b>\$25,856,506</b>	<b>\$24,084,995</b>	<b>\$26,029,005</b>	<b>\$1,944,010</b>	<b>8.1%</b>		<b>\$26,135,672</b>	<b>\$2,050,677</b>	<b>8.5%</b>	
<b>EXPENDITURES</b>											
Faculty Salaries	\$4,547,109	\$4,706,819	\$4,602,390	\$5,076,528	\$474,138	10.3%	5	\$5,136,003	\$533,613	11.6%	12
Staff Salaries	\$5,690,978	\$5,792,325	\$5,899,140	\$5,987,790	\$88,650	1.5%		\$6,439,440	\$540,300	9.2%	
Wages	\$515,030	\$549,226	\$302,900	\$662,915	\$360,015	118.9%	6	\$425,655	\$122,755	40.5%	
Benefits	\$2,224,871	\$2,218,732	\$1,676,330	\$2,500,048	\$823,718	49.1%	7	\$2,753,291	\$1,076,961	64.2%	13
Scholarships & Financial Aid (net of discounts)	\$1,794,788	\$1,659,930	\$2,782,950	\$2,782,909	(\$41)	(0.0%)		\$3,245,983	\$463,034	16.6%	14
Maintenance & Operations	\$6,935,023	\$7,203,429	\$4,607,185	\$4,328,071	(\$279,114)	(6.1%)		\$4,019,000	(\$588,185)	(12.8%)	15
Utilities	\$481,572	\$395,234	\$472,800	\$434,378	(\$38,422)	(8.1%)		\$375,000	(\$97,800)	(20.7%)	
Capital Outlay	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Debt Service	\$3,742,260	\$3,742,050	\$3,741,300	\$3,741,300	\$0	0.0%		\$3,741,300	\$0	0.0%	
<b>Total Expenditures</b>	<b>\$25,931,631</b>	<b>\$26,267,745</b>	<b>\$24,084,995</b>	<b>\$25,513,939</b>	<b>\$1,428,944</b>	<b>5.9%</b>		<b>\$26,135,672</b>	<b>\$2,050,677</b>	<b>8.5%</b>	
<b>Surplus (Deficit)</b>	<b>\$433,241</b>	<b>(\$411,239)</b>	<b>\$0</b>	<b>\$515,066</b>	<b>\$515,066</b>			<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	
<b>FTE's - Faculty and Staff</b>											
Faculty	54.00	53.00	54.00					61.0			
Administrative and Professional	10.00	9.00	9.00					10.00			
Classified	87.50	81.75	92.25					101.95			
Other											
<b>Total Approved FTE's</b>	<b>151.50</b>	<b>143.75</b>	<b>155.25</b>					<b>172.95</b>			

**NOTES - FY2013 AND FY2014 VARIANCES**

Explanations of FY2013 Variances		
#	Item	Notes
1-	State Appropriations - General Revenue	Increase due to state paid benefits not included in GAA but still funded by state
2-	Tuition and Fees	Actual semester credit hours exceeds budget estimates and Discounts and Allowances estimated to be less than original projection
3-	Gift Income	Reduction due to current status of gift income
4-	Other Operating Income	Re-estimated due to current projections
5-	Faculty Salaries	Enrollment growth required increase in instructional costs
6-	Wages	Increase in student employment and employee payouts
7-	Benefits	Increase due to state paid benefits not included in GAA but still funded by state

Explanations of FY2014 Variances		
#	Item	Notes
8-	Tuition and Fees	4% Board of Regents approved increase in board designated tuition and projected enrollment growth
9-	Gift Income	Gift distribution from UNTD Foundation
10-	Other Operating Income	Projection based on FY2013 anticipated income
11-	Reserves	FY2013 grant carry-forward and Student Services Fee allocation for one time expenses
12-	Faculty Salaries	Additional faculty (approximately 6 FTE) positions to support programmatic enrollment growth
13-	Benefits	Increase related to state paid employee benefits (noted in #7)
14-	Scholarships & Financial Aid	Increase related to grant funded scholarships and projected enrollment growth
15-	Maintenance & Operations	Reallocation of resources to other academic institutional priorities



**UNT | DALLAS**  
UNIVERSITY OF NORTH TEXAS AT DALLAS  
**REVENUE ANALYSIS**

Method of Financing	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>State Appropriations - General Revenue</b>									
State Appropriations - Basic State Funding	\$17,542,328	\$15,009,801	\$14,089,057	\$14,089,057	\$0	0.0%	\$13,435,560	(\$653,497)	(4.6%)
State Appropriations - State Paid Benefits	\$1,320,946	\$1,666,276	\$642,720	\$1,850,000	\$1,207,280	187.8%	\$1,957,365	\$1,314,645	204.5%
State Appropriations - Reductions	\$0	\$0	\$0	\$0	\$0		\$0	\$0	-
<b>Subtotal, State Appropriations - General Revenue</b>	<b>\$18,863,274</b>	<b>\$16,676,077</b>	<b>\$14,731,777</b>	<b>\$15,939,057</b>	<b>\$1,207,280</b>	<b>8.2%</b>	<b>\$15,392,925</b>	<b>\$661,148</b>	<b>4.5%</b>
<b>Tuition and Fees</b>									
Tuition - Statutory	\$1,800,581	\$2,177,731	\$2,072,185	\$2,319,264	\$247,079	11.9%	\$2,564,093	\$491,908	23.7%
Tuition - Designated	\$6,079,751	\$6,389,635	\$7,523,735	\$8,473,097	\$949,362	12.6%	\$8,798,695	\$1,274,960	16.9%
Discounts and Allowances - Tuition	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Fees	\$375,875	\$389,471	\$380,549	\$461,543	\$80,994	21.3%	\$411,023	\$30,474	8.0%
Discounts and Allowances - Fees	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
<b>Subtotal, Tuition and Fees</b>	<b>\$8,256,207</b>	<b>\$8,956,837</b>	<b>\$9,976,469</b>	<b>\$11,253,904</b>	<b>\$1,277,435</b>	<b>12.8%</b>	<b>\$11,773,811</b>	<b>\$1,797,342</b>	<b>18.0%</b>
<b>Contracts and Grants</b>									
Federal	\$42,240	\$467,837	\$550,925	\$550,925	\$0	0.0%	\$506,065	(\$44,860)	(8.1%)
State	\$204,594	\$332,598	\$0	\$32,447	\$32,447		\$0	\$0	
Private	\$46,380	\$439,000	\$0	\$6,000	\$6,000		\$57,355	\$57,355	
<b>Subtotal, Contracts and Grants</b>	<b>\$293,214</b>	<b>\$1,239,435</b>	<b>\$550,925</b>	<b>\$589,372</b>	<b>\$38,447</b>	<b>7.0%</b>	<b>\$563,420</b>	<b>\$12,495</b>	<b>2.3%</b>
<b>Financial Aid Programs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			<b>\$0</b>	<b>\$0</b>	
HEAF	\$780,000	\$780,000	\$780,000	\$780,000	\$0	0.0%	\$780,000	\$0	0.0%
Gift Income	\$563,246	\$533,996	\$500,000	\$150,000	(\$350,000)	(70.0%)	\$250,000	(\$250,000)	(50.0%)
Net Sales and Services of Educational Activities	\$7,000	\$81,430	\$68,620	\$70,605	\$1,985	2.9%	\$120,655	\$52,035	75.8%
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Net Auxiliary Enterprises	\$57,662	\$97,213	\$150,000	\$144,164	(\$5,836)	(3.9%)	\$194,030	\$44,030	29.4%
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Net Investment/Interest Income	\$42,469	\$8,086	\$35,000	\$7,595	(\$27,405)	(78.3%)	\$20,000	(\$15,000)	(42.9%)
Other Operating Income	\$172,271	\$125,097	\$264,680	\$29,403	(\$235,277)	(88.9%)	\$90,000	(\$174,680)	(66.0%)
Reserves	\$0	\$0	\$0	\$0	\$0		\$165,375	\$165,375	
<b>Transfers</b>									
Intrasystem Transfers In/(Out)	(\$2,670,471)	(\$2,641,665)	(\$2,972,477)	(\$2,935,095)	\$37,382	(1.3%)	(\$3,214,544)	(\$242,067)	8.1%
Transfer to Plant Funds for Capital Projects	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
<b>Subtotal, Transfers</b>	<b>(\$2,670,471)</b>	<b>(\$2,641,665)</b>	<b>(\$2,972,477)</b>	<b>(\$2,935,095)</b>	<b>\$37,382</b>	<b>(1.3%)</b>	<b>(\$3,214,544)</b>	<b>(\$242,067)</b>	<b>8.1%</b>
<b>Total Revenue</b>	<b>\$26,364,872</b>	<b>\$25,856,506</b>	<b>\$24,084,995</b>	<b>\$26,029,005</b>	<b>\$1,944,010</b>	<b>8.1%</b>	<b>\$26,135,672</b>	<b>\$2,050,677</b>	<b>8.5%</b>

**UNT | DALLAS**  
UNIVERSITY OF NORTH TEXAS AT DALLAS  
**EXPENDITURE ANALYSIS**

Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>Faculty Salaries</b>	\$4,547,109	\$4,706,819	\$4,602,390	\$5,076,528	\$474,138	10.3%	\$5,136,003	\$533,613	11.6%
<b>Staff Salaries</b>	\$5,690,978	\$5,792,325	\$5,899,140	\$5,987,790	\$88,650	1.5%	\$6,439,440	\$540,300	9.2%
<b>Wages</b>	\$515,030	\$549,226	\$302,900	\$662,915	\$360,015	118.9%	\$425,655	\$122,755	40.5%
<b>Benefits</b>	\$2,224,871	\$2,218,732	\$1,676,330	\$2,500,048	\$823,718	49.1%	\$2,753,291	\$1,076,961	64.2%
<b>Scholarships &amp; Financial Aid (net of discounts)</b>	\$1,794,788	\$1,659,930	\$2,782,950	\$2,782,909	(\$41)	(0.0%)	\$3,245,983	\$463,033	16.6%
<b>Maintenance &amp; Operations</b>	\$6,935,023	\$7,203,429	\$4,607,185	\$4,328,071	(\$279,114)	(6.1%)	\$4,019,000	(\$588,185)	(12.8%)
<b>Utilities</b>	\$481,572	\$395,234	\$472,800	\$434,378	(\$38,422)	(8.1%)	\$375,000	(\$97,800)	(20.7%)
<b>Capital Outlay</b>	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
<b>Debt Service</b>	\$3,742,260	\$3,742,050	\$3,741,300	\$3,741,300	\$0	0.0%	\$3,741,300	\$0	0.0%
<b>Total Expenditures</b>	<b>\$25,931,631</b>	<b>\$26,267,745</b>	<b>\$24,084,995</b>	<b>\$25,513,939</b>	<b>\$1,428,944</b>	<b>5.9%</b>	<b>\$26,135,672</b>	<b>\$2,050,677</b>	<b>8.5%</b>

**FY 2014 Proposed Budget by Fund Group**

Description	Educational and General	Designated	Auxiliary Enterprises	Restricted	Total
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$15,392,925				\$15,392,925
Tuition and Fees	\$2,470,772	\$9,303,039			\$11,773,811
Contracts and Grants				\$563,420	\$563,420
Financial Aid Programs					\$0
HEAF	\$780,000				\$780,000
Gift Income		\$250,000			\$250,000
Net Sales and Services of Educational Activities		\$120,655			\$120,655
Net Sales and Services of Medical Activities					\$0
Net Auxiliary Enterprises			\$194,030		\$194,030
Net Inter-collegiate Athletics					\$0
Net Investment/Interest Income		\$20,000			\$20,000
Other Operating Income		\$90,000			\$90,000
Reserves		<u>\$118,760</u>		<u>\$46,615</u>	<u>\$165,375</u>
<b>Total Revenue</b>	<b><u>\$18,643,697</u></b>	<b><u>\$9,902,454</u></b>	<b><u>\$194,030</u></b>	<b><u>\$610,035</u></b>	<b><u>\$29,350,216</u></b>
<b>Transfers</b>					
Intrasystem Transfers In/(Out)	<b>(\$3,214,544)</b>				<b>(\$3,214,544)</b>
Interfund Transfers In/(Out)	<b>\$2,182,055</b>	<b>(\$2,165,555)</b>	<b>(\$16,500)</b>		\$0
Transfer to Plant Funds for Capital Projects					\$0
<b>Total Transfers</b>	<b>(\$1,032,490)</b>	<b>(\$2,165,555)</b>	<b>(\$16,500)</b>	<b>\$0</b>	<b>(\$3,214,544)</b>
<b>Total Funding Available</b>	<b><u>\$17,611,208</u></b>	<b><u>\$7,736,900</u></b>	<b><u>\$177,530</u></b>	<b><u>\$610,035</u></b>	<b><u>\$26,135,672</u></b>
<b>Expenses</b>					
Faculty Salaries	\$5,066,003	\$70,000	\$0	\$0	\$5,136,003
Staff Salaries	\$5,689,103	\$563,040	\$21,611	\$165,686	\$6,439,440
Wages	\$0	\$319,711	\$20,480	\$85,464	\$425,655
Benefits	\$2,547,328	\$142,031	\$6,242	\$57,690	\$2,753,291
Scholarships and Financial Aid (net of discounts)	\$332,543	\$2,684,090	\$0	\$229,350	\$3,245,983
Maintenance and Operations	\$364,430	\$3,453,529	\$129,197	\$71,844	\$4,019,000
Utilities	\$375,000	\$0	\$0	\$0	\$375,000
Capital Outlay	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$3,236,800</u>	<u>\$504,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,741,300</u>
<b>Total Expenses</b>	<b><u>\$17,611,208</u></b>	<b><u>\$7,736,900</u></b>	<b><u>\$177,530</u></b>	<b><u>\$610,035</u></b>	<b><u>\$26,135,672</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>



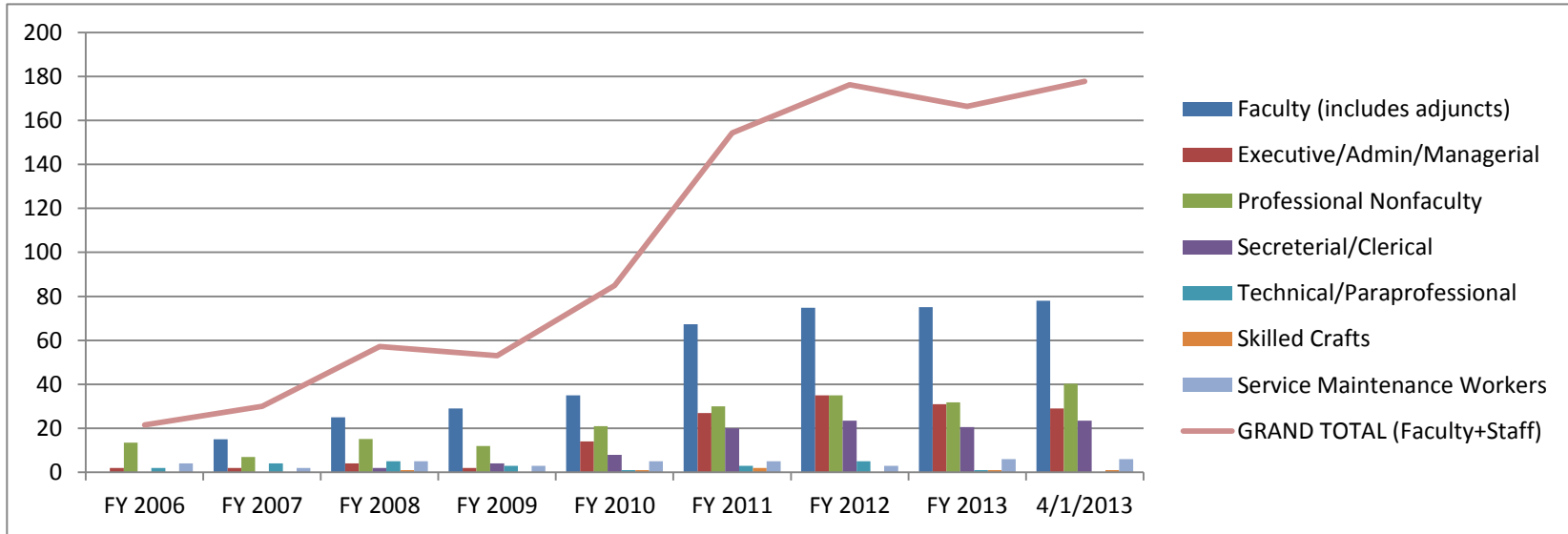
### Expenditure Budget by Functional Area

Operating Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	% of Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
President	\$1,021,948	\$558,680	\$949,400	\$949,400	\$0	0.0%	\$733,094	2.8%	(\$216,306)	(22.8%)
VP University Advancement	\$1,080,716	\$935,293	\$846,924	\$846,924	\$0	0.0%	\$794,491	3.0%	(\$52,433)	(6.2%)
VP Academic Excellence & Student Success and Provost (Academics)	\$1,093,071	\$1,338,355	\$1,518,607	\$2,030,127	\$511,520	33.7%	\$1,750,824	6.7%	\$232,217	15.3%
VP Academic Excellence & Student Success and Provost (Student Success)	\$2,187,446	\$3,267,003	\$2,491,303	\$2,939,968	\$448,665	18.0%	\$2,502,404	9.6%	\$11,101	0.4%
Business & Public Leadership	\$1,492,795	\$1,269,896	\$1,799,517	\$1,799,517	\$0	0.0%	\$1,828,578	7.0%	\$29,061	1.6%
Education & Human Services	\$1,710,799	\$1,637,333	\$2,089,802	\$2,089,802	\$0	0.0%	\$2,181,227	8.3%	\$91,425	4.4%
Liberal Arts & Life Sciences	\$1,949,239	\$1,530,256	\$1,928,598	\$1,928,598	\$0	0.0%	\$2,167,839	8.3%	\$239,241	12.4%
Assoc Provost for Institutional Effectiveness	\$250,650	\$270,371	\$291,299	\$291,299	\$1	0.0%	\$231,329	0.9%	(\$59,970)	(20.6%)
VP Finance & Administration/CFO	\$6,985,572	\$7,469,716	\$3,372,871	\$3,017,953	(\$354,918)	(10.5%)	\$4,170,781	16.0%	\$797,910	23.7%
Scholarships & Financial Aid	\$1,342,043	\$584,098	\$2,782,956	\$2,782,915	(\$41)	(0.0%)	\$3,016,633	11.5%	\$233,677	8.4%
Benefits	\$2,224,870	\$2,218,732	\$1,676,330	\$2,500,048	\$823,718	49.1%	\$2,407,137	9.2%	\$730,807	43.6%
Debt Service	\$3,742,260	\$3,742,050	\$3,741,300	\$3,741,300	\$0	0.0%	\$3,741,300	14.3%	\$0	0.0%
Federal, State & Private Grants & Contracts	\$850,222	\$1,445,962	\$596,088	\$596,088	\$0	0.0%	\$610,035	2.3%	\$13,947	2.3%
<b>Total</b>	<b>\$25,931,631</b>	<b>\$26,267,745</b>	<b>\$24,084,995</b>	<b>\$25,513,939</b>	<b>\$1,428,944</b>	<b>5.9%</b>	<b>\$26,135,672</b>	<b>100.0%</b>	<b>\$2,050,677</b>	<b>8.5%</b>

## Faculty and Staff FTE Analysis

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
Faculty (includes adjuncts)	0	15	25	29	35	67	75	75	78
Executive/Admin/Managerial	2	2	4	2	14	27	35	31	29
Professional Nonfaculty	14	7	15	12	21	30	35	32	40
Secreterial/Clerical	0	0	2	4	8	20	24	21	24
Technical/Paraprofessional	2	4	5	3	1	3	5	1	0
Skilled Crafts	0	0	1	0	1	2	0	1	1
Service Maintenance Workers	4	2	5	3	5	5	3	6	6
<b>GRAND TOTAL (Faculty+Staff)</b>	<b>22</b>	<b>30</b>	<b>57</b>	<b>53</b>	<b>85</b>	<b>154</b>	<b>176</b>	<b>166</b>	<b>178</b>

\*FTE data as of September 1st of each fiscal year.





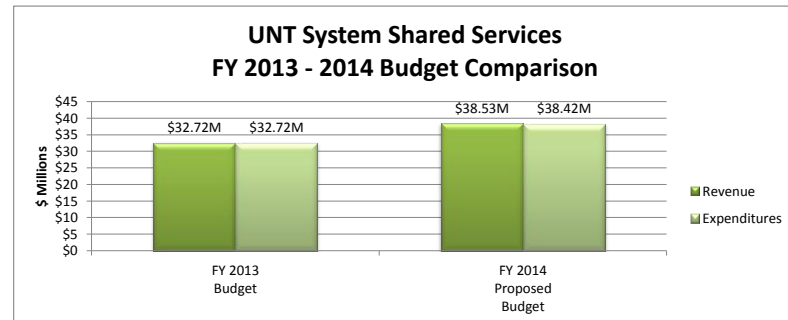
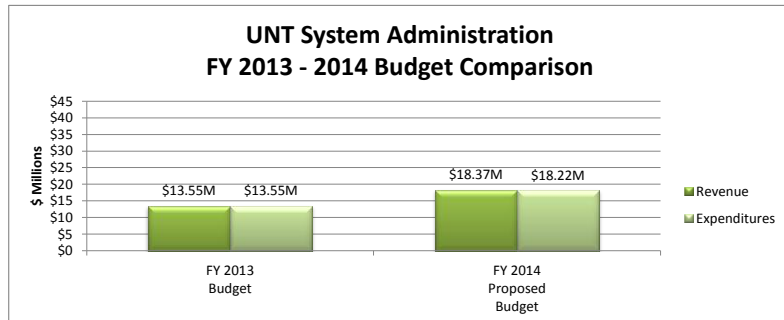
**FY2014**

**OPERATING BUDGET**

# UNT SYSTEM

## COMPARISON OF FY 2013 AND 2014 BUDGET

	UNT System Administration				UNT System Shared Services				UNT System Totals			
	FY 2013 Budget	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change	FY 2013 Budget	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change	FY 2013 Budget	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
<b>REVENUE</b>												
State Appropriations - General Revenue	\$4,297,932	\$4,910,328	\$612,396	14.2%	\$3,229,494	\$3,598,939	\$369,445	11.4%	\$7,527,426	\$8,509,267	\$981,841	13.0%
Tuition and Fees	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Contracts and Grants	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Financial Aid Programs	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
HEAF	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Gift Income	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Net Sales and Services of Educational Activities	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Net Sales and Services of Medical Activities	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Net Auxiliary Enterprises	\$2,036,704	\$2,119,952	\$83,248	4.1%	\$0	\$0	\$0		\$2,036,704	\$2,119,952	\$83,248	4.1%
Net Inter-collegiate Athletics	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Net Investment/Interest Income	\$50,000	\$250,000	\$200,000	400.0%	\$0	\$0	\$0		\$50,000	\$250,000	\$200,000	400.0%
Other Operating Income	\$1,694,000	\$2,435,309	\$741,309	43.8%	\$0	\$0	\$0		\$1,694,000	\$2,435,309	\$741,309	43.8%
Reserves	\$286,834	\$1,956,724	\$1,669,890	582.2%	\$0	\$459,057	\$459,057		\$286,834	\$2,415,781	\$2,128,947	742.2%
Transfers	\$5,184,189	\$6,698,798	\$1,514,609	29.2%	\$29,494,399	\$34,472,320	\$4,977,921	16.9%	\$34,678,588	\$41,171,118	\$6,492,530	18.7%
<b>Total Revenue</b>	<b>\$13,549,659</b>	<b>\$18,371,111</b>	<b>\$4,821,452</b>	<b>35.6%</b>	<b>\$32,723,893</b>	<b>\$38,530,316</b>	<b>\$5,806,423</b>	<b>17.7%</b>	<b>\$46,273,552</b>	<b>\$56,901,427</b>	<b>\$10,627,875</b>	<b>23.0%</b>
<b>EXPENDITURES</b>												
Faculty Salaries	\$0	\$82,500	\$82,500		\$0	\$0	\$0		\$0	\$82,500	\$82,500	
Staff Salaries	\$7,312,919	\$8,422,666	\$1,109,747	15.2%	\$20,170,812	\$20,658,258	\$487,446	2.4%	\$27,483,731	\$29,080,925	\$1,597,194	5.8%
Wages	\$84,639	\$134,193	\$49,554	58.5%	\$824,886	\$883,012	\$58,126	7.0%	\$909,525	\$1,017,205	\$107,680	11.8%
Benefits	\$1,670,495	\$2,046,865	\$376,370	22.5%	\$6,093,399	\$5,838,553	(\$254,846)	(4.2%)	\$7,763,894	\$7,885,418	\$121,524	1.6%
Scholarships & Financial Aid (net of discounts)	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	
Maintenance & Operations	\$3,378,068	\$4,457,136	\$1,079,068	31.9%	\$5,634,796	\$11,034,145	\$5,399,349	95.8%	\$9,012,864	\$15,491,281	\$6,478,417	71.9%
Utilities	\$0	\$255,000	\$255,000		\$0	\$5,600	\$5,600		\$0	\$260,600	\$260,600	
Capital Outlay	\$0	\$600,000	\$600,000		\$0	\$0	\$0		\$0	\$600,000	\$600,000	
Debt Service	\$1,103,538	\$2,219,738	\$1,116,200	101.1%	\$0	\$0	\$0		\$1,103,538	\$2,219,738	\$1,116,200	101.1%
<b>Total Expenditures</b>	<b>\$13,549,659</b>	<b>\$18,218,098</b>	<b>\$4,668,439</b>	<b>34.5%</b>	<b>\$32,723,893</b>	<b>\$38,419,569</b>	<b>\$5,695,676</b>	<b>17.4%</b>	<b>\$46,273,552</b>	<b>\$56,637,667</b>	<b>\$10,364,115</b>	<b>22.4%</b>
<b>Surplus (Deficit)</b>	<b>\$0</b>	<b>\$153,013</b>	<b>\$153,013</b>		<b>\$0</b>	<b>\$110,747</b>	<b>\$110,747</b>		<b>\$0</b>	<b>\$263,760</b>	<b>\$263,760</b>	
<b>FTE's - Faculty and Staff</b>												
Faculty		1.83							0.00	1.83		
Administrative and Professional	21.00	25.92			29.00	32.00			50.00	57.92		
Classified	55.00	58.42			336.23	333.73			391.23	392.15		
Other												
<b>Total Approved FTE's</b>	<b>76.00</b>	<b>86.17</b>			<b>365.23</b>	<b>365.73</b>			<b>441.23</b>	<b>451.90</b>		

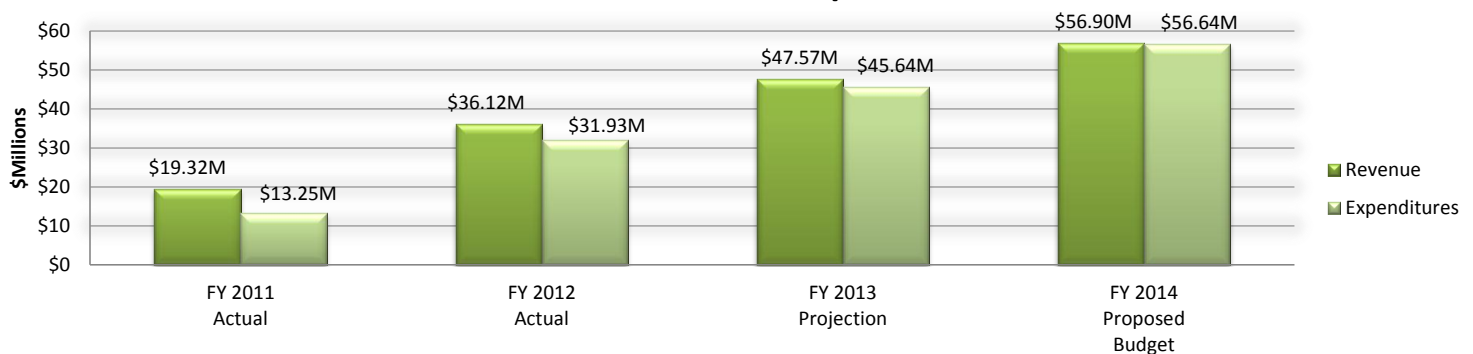


# UNT | SYSTEM™

## REVENUE AND EXPENDITURE TREND

	FY 2011 Actual	FY 2012 Actual	FY 2013 Projection	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Proj)	% Change
<b>REVENUE</b>						
State Appropriations - General Revenue	\$3,165,276	\$6,003,702	\$7,907,539	\$8,509,267	\$601,728	7.6%
Tuition and Fees	\$301,705	\$0	\$0	\$0	\$0	
Contracts and Grants	\$3,360,791	\$0	\$0	\$0	\$0	
Financial Aid Programs	\$0	\$0	\$0	\$0	\$0	
HEAF	\$0	\$0	\$0	\$0	\$0	
Gift Income	\$0	\$0	\$0	\$0	\$0	
Net Sales and Services of Educational Activities	\$0	\$0	\$0	\$0	\$0	
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0	
Net Auxiliary Enterprises	\$1,889,182	\$2,132,812	\$2,136,471	\$2,119,952	(\$16,519)	(0.8%)
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0	
Net Investment/Interest Income	\$4,277	\$86,426	\$300,000	\$250,000	(\$50,000)	(16.7%)
Other Operating Income	\$6,420,961	\$852,791	\$1,659,796	\$2,435,309	\$775,513	46.7%
Reserves	\$0	\$0	\$646,522	\$2,415,781	\$1,769,259	273.7%
Transfers	\$4,178,590	\$27,042,152	\$34,919,253	\$41,171,118	\$6,251,865	17.9%
<b>Total Revenue</b>	<b>\$19,320,782</b>	<b>\$36,117,883</b>	<b>\$47,569,581</b>	<b>\$56,901,427</b>	<b>\$9,331,846</b>	<b>19.6%</b>
<b>EXPENDITURES</b>						
Faculty Salaries	\$0	\$0	\$0	\$82,500	\$82,500	
Staff Salaries	\$6,581,634	\$21,062,552	\$24,679,012	\$29,080,925	\$4,401,912	17.8%
Wages	\$161,584	\$967,047	\$1,117,797	\$1,017,205	(\$100,592)	(9.0%)
Benefits	\$1,383,518	\$4,661,160	\$5,701,591	\$7,885,418	\$2,183,827	38.3%
Scholarships & Financial Aid (net of discounts)	\$0	\$0	\$0	\$0	\$0	
Maintenance & Operations	\$3,771,647	\$3,922,498	\$12,835,068	\$15,491,281	\$2,656,213	20.7%
Utilities	\$246,728	\$212,228	\$205,644	\$260,600	\$54,956	26.7%
Capital Outlay	\$0	\$0	\$0	\$600,000	\$600,000	
Debt Service	\$1,101,338	\$1,102,738	\$1,103,538	\$2,219,738	\$1,116,200	101.1%
<b>Total Expenditures</b>	<b>\$13,246,449</b>	<b>\$31,928,223</b>	<b>\$45,642,651</b>	<b>\$56,637,667</b>	<b>\$10,995,016</b>	<b>24.1%</b>
<b>Surplus (Deficit)</b>	<b>\$6,074,333</b>	<b>\$4,189,660</b>	<b>\$1,926,930</b>	<b>\$263,760</b>	<b>(\$1,663,170)</b>	<b>(86.3%)</b>

### FY 2011-2014 Revenue and Expenditures Trend





# UNT SYSTEM™

## SUMMARY

	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (Proj - Bud)	% Variance	Note #1	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change	Note #2
<b>REVENUE</b>											
State Appropriations - General Revenue	\$3,165,276	\$6,003,702	\$7,527,426	\$7,907,539	\$380,113	5.0%		\$8,509,267	\$981,841	13.0%	7
Tuition and Fees	\$301,705	\$0	\$0	\$0	\$0			\$0	\$0		
Contracts and Grants	\$3,360,791	\$0	\$0	\$0	\$0			\$0	\$0		
Financial Aid Programs	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
HEAF	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Gift Income	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Sales and Services of Educational Activities	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Auxiliary Enterprises	\$1,889,182	\$2,132,812	\$2,036,704	\$2,136,471	\$99,767	4.9%		\$2,119,952	\$83,248	4.1%	
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Net Investment/Interest Income	\$4,277	\$86,426	\$50,000	\$300,000	\$250,000	500.0%	1	\$250,000	\$200,000	400.0%	8
Other Operating Income	\$6,420,961	\$852,791	\$1,694,000	\$1,659,796	(\$34,204)	(2.0%)		\$2,435,309	\$741,309	43.8%	9
Reserves	\$0	\$0	\$286,834	\$646,522	\$359,688	125.4%	2	\$2,415,781	\$2,128,947	742.2%	10
Transfers	\$4,178,590	\$27,042,152	\$34,678,588	\$34,919,253	\$240,665	0.7%		\$41,171,118	\$6,492,530	18.7%	11
<b>Total Revenue</b>	<b>\$19,320,782</b>	<b>\$36,117,883</b>	<b>\$46,273,552</b>	<b>\$47,569,581</b>	<b>\$1,296,029</b>	<b>2.8%</b>		<b>\$56,901,427</b>	<b>\$10,627,875</b>	<b>23.0%</b>	
<b>EXPENDITURES</b>											
Faculty Salaries	\$0	\$0	\$0	\$0	\$0			\$82,500	\$82,500		
Staff Salaries	\$6,581,634	\$21,062,552	\$27,483,731	\$24,679,012	(\$2,804,719)	(10.2%)	3	\$29,080,925	\$1,597,194	5.8%	
Wages	\$161,584	\$967,047	\$909,525	\$1,117,797	\$208,272	22.9%	4	\$1,017,205	\$107,680	11.8%	12
Benefits	\$1,383,518	\$4,661,160	\$7,763,894	\$5,701,591	(\$2,062,303)	(26.6%)	5	\$7,885,418	\$121,524	1.6%	
Scholarships & Financial Aid (net of discounts)	\$0	\$0	\$0	\$0	\$0			\$0	\$0		
Maintenance & Operations	\$3,771,647	\$3,922,498	\$9,012,864	\$12,835,068	\$3,822,204	42.4%	6	\$15,491,281	\$6,478,417	71.9%	13
Utilities	\$246,728	\$212,228	\$0	\$205,644	\$205,644			\$260,600	\$260,600		
Capital Outlay	\$0	\$0	\$0	\$0	\$0			\$600,000	\$600,000		14
Debt Service	\$1,101,338	\$1,102,738	\$1,103,538	\$1,103,538	\$0	0.0%		\$2,219,738	\$1,116,200	101.1%	15
<b>Total Expenditures</b>	<b>\$13,246,449</b>	<b>\$31,928,223</b>	<b>\$46,273,552</b>	<b>\$45,642,651</b>	<b>(\$630,901)</b>	<b>(1.4%)</b>		<b>\$56,637,667</b>	<b>\$10,364,115</b>	<b>22.4%</b>	
<b>Surplus (Deficit)</b>	<b>\$6,074,333</b>	<b>\$4,189,660</b>	<b>\$0</b>	<b>\$1,926,930</b>	<b>\$1,926,930</b>			<b>\$263,760</b>	<b>\$263,760</b>		
<b>FTE's - Faculty and Staff</b>											
Faculty								1.83			
Administrative and Professional	17.00	31.00	50.00					57.92			
Classified	51.00	181.60	391.23					392.15			
Other											
<b>Total Approved FTE's</b>	<b>68.00</b>	<b>212.60</b>	<b>441.23</b>					<b>451.90</b>			

# UNT | SYSTEM™

## NOTES - FY2013 AND FY2014 VARIANCES

Explanations of FY2013 Variances	
# Item	Notes
1- Investment Income	Additional investment earnings expected primarily from the Long Term Pool.
2- Reserves	Additional funding to cover the Lofts property taxes inadvertently excluded from original budget.
3- Staff Salaries	Salary savings primarily from Shared Services areas.
4- Wages	Reallocation of longevity expenses from benefits to wages line to align with Annual Financial Report.
5- Benefits	Decrease due to related vacant and/or eliminated positions. Group insurance rates estimates were higher than actual increases.
6- Maintenance & Operations	Includes ITSS maintenance expenditures funded with fund balance.

Explanations of FY2014 Variances	
# Item	Notes
7- State Appropriations - General Revenue	State paid benefits are estimated to increase by \$510k. ORP and TRS contributions rates increased from 6% to 6.4%.
8- Investment Income	Additional investment earnings expected primarily from the Long Term Pool.
9- Other Operating Income	Construction management fees are estimated to increase by \$800k.
10- Reserves	Initial use of reserves for Law School start up in preparation for Fall 2014 opening, \$1.4M. ITSS estimated use of reserves to fund \$455k of operating expenditures.
11- Transfers	ITSS assessment increased by \$880k. New ITSS PeopleSoft upgrade project for \$3.6M. HR Shared Services assessment increased by \$650k. Transfer for \$1.3M to fund Building/Law School construction project ceased and added to debt service.
12- Wages	Shared Services reallocation of expenses from wages to M&O.
13- Maintenance & Operations	Increase due to additional Facilities and Planning expenses due to new projects for \$650k, Law School start up costs for \$860k, ITSS PeopleSoft upgrade project for \$3.7M, System building increased costs of \$375k, and new Chief of Staff position for \$245k.
14- Capital Outlay	Estimated Law School library books purchases of \$600k.
15- Debt Service	New debt service for Law School/Building renovation.

# UNT SYSTEM™

## REVENUE ANALYSIS

Method of Financing	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
<b>State Appropriations - General Revenue</b>									
State Appropriations - Basic State Funding	\$2,019,209	\$3,366,113	\$2,895,000	\$3,366,113	\$471,113	16%	\$3,366,113	\$471,113	16%
State Appropriations - State Paid Benefits	\$1,204,199	\$2,637,589	\$4,632,426	\$4,541,426	(\$91,000)	(2%)	\$5,143,154	\$510,728	11%
State Appropriations - Reductions	(\$58,132)	\$0	\$0	\$0	\$0	-	\$0	\$0	-
<b>Subtotal, State Appropriations - General Revenue</b>	<b>\$3,165,276</b>	<b>\$6,003,702</b>	<b>\$7,527,426</b>	<b>\$7,907,539</b>	<b>\$380,113</b>	<b>5%</b>	<b>\$8,509,267</b>	<b>\$981,841</b>	<b>13.0%</b>
<b>Tuition and Fees</b>									
Tuition - Statutory	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Tuition - Designated	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Discounts and Allowances - Tuition	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Fees	\$301,705	\$0	\$0	\$0	\$0		\$0	\$0	
Discounts and Allowances - Fees		\$0	\$0	\$0	\$0	-	\$0	\$0	-
<b>Subtotal, Tuition and Fees</b>	<b>\$301,705</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b>Contracts and Grants</b>									
Federal	\$3,418,992	\$0	\$0	\$0	\$0		\$0	\$0	
State	(\$58,202)	\$0	\$0	\$0	\$0		\$0	\$0	
Private	\$0	\$0	\$0	\$0	\$0		\$0	\$0	-
<b>Subtotal, Contracts and Grants</b>	<b>\$3,360,791</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b>Financial Aid Programs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
HEAF	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Gift Income	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Net Sales and Services of Educational Activities	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Net Sales and Services of Medical Activities	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Net Auxiliary Enterprises	\$1,889,182	\$2,132,812	\$2,036,704	\$2,136,471	\$99,767	5%	\$2,119,952	\$83,248	4%
Net Inter-collegiate Athletics	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Net Investment/Interest Income	\$4,277	\$86,426	\$50,000	\$300,000	\$250,000	500%	\$250,000	\$200,000	400%
Other Operating Income	\$6,420,961	\$852,791	\$1,694,000	\$1,659,796	(\$34,204)	(2%)	\$2,435,309	\$741,309	44%
Reserves	\$0	\$0	\$286,834	\$646,522	\$359,688	125%	\$2,415,781	\$2,128,947	742%
<b>Transfers</b>									
Intrasystem Transfers In/(Out)	\$4,178,626	\$27,042,152	\$36,023,137	\$36,263,802	\$240,665	1%	\$41,171,118	\$5,147,981	14%
Transfer to Plant Funds for Capital Projects	(\$36)		(\$1,344,549)	(\$1,344,549)	\$0	0%	\$0	\$1,344,549	-100%
<b>Subtotal, Transfers</b>	<b>\$4,178,590</b>	<b>\$27,042,152</b>	<b>\$34,678,588</b>	<b>\$34,919,253</b>	<b>\$240,665</b>	<b>1%</b>	<b>\$41,171,118</b>	<b>\$6,492,530</b>	<b>19%</b>
<b>Total Revenue</b>	<b>\$19,320,782</b>	<b>\$36,117,883</b>	<b>\$46,273,552</b>	<b>\$47,569,581</b>	<b>\$1,296,029</b>	<b>3%</b>	<b>\$56,901,427</b>	<b>\$10,627,875</b>	<b>23%</b>

# UNT | SYSTEM™

## EXPENDITURE ANALYSIS

Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projected	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	\$ Change (FY14 Prop-FY13 Budget)	% Change
Faculty Salaries	\$0	\$0	\$0	\$0	\$0		\$82,500	\$82,500	
Staff Salaries	\$6,581,634	\$21,062,552	\$27,483,731	\$24,679,012	(\$2,804,719)	(10%)	\$29,080,925	\$1,597,194	6%
Wages	\$161,584	\$967,047	\$909,525	\$1,117,797	\$208,272	23%	\$1,017,205	\$107,680	12%
Benefits	\$1,383,518	\$4,661,160	\$7,763,894	\$5,701,591	(\$2,062,303)	(27%)	\$7,885,418	\$121,524	2%
Scholarships & Financial Aid (net of discounts)	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Maintenance & Operations	\$3,771,647	\$3,922,498	\$9,012,864	\$12,835,068	\$3,822,204	42%	\$15,491,281	\$6,478,417	72%
Utilities	\$246,728	\$212,228		\$205,644	205644.48		\$260,600	\$260,600	
Capital Outlay	\$0	\$0	\$0	\$0	\$0		\$600,000	\$600,000	
Debt Service	\$1,101,338	\$1,102,738	\$1,103,538	\$1,103,538	\$0	0%	\$2,219,738	\$1,116,200	101%
<b>Total Expenditures</b>	<b>\$13,246,449</b>	<b>\$31,928,223</b>	<b>\$46,273,552</b>	<b>\$45,642,651</b>	<b>(\$630,901)</b>	<b>(1%)</b>	<b>\$56,637,667</b>	<b>\$10,364,115</b>	<b>22%</b>

# UNT | SYSTEM™

## FY 2014 Proposed Budget by Fund Group

	Educational and General	Designated	Auxiliary Enterprises	Restricted	Total
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$8,509,267				\$8,509,267
Tuition and Fees					\$0
Contracts and Grants					\$0
Financial Aid Program					\$0
HEAF					\$0
Gift Income					\$0
Net Sales and Services of Educational Activities					\$0
Net Sales and Services of Medical Activities					\$0
Net Auxiliary Enterprises			\$2,119,952		\$2,119,952
Net Inter-collegiate Athletics					\$0
Net Investment/Interest Income		\$250,000			\$250,000
Other Operating Income		\$2,435,309			\$2,435,309
Reserves		\$2,415,781			\$2,415,781
<b>Total Revenue</b>	<b><u>\$8,509,267</u></b>	<b><u>\$5,101,090</u></b>	<b><u>\$2,119,952</u></b>	<b><u>\$0</u></b>	<b><u>\$15,730,309</u></b>
<b>Transfers</b>					
Intrasystem Transfers In/(Out)	\$22,939,526	\$18,231,592			\$41,171,118
Interfund Transfers In/(Out)		(\$1,188,976)	\$1,188,976		\$0
Transfer to Plant Funds for Capital Projects					\$0
<b>Total Transfers</b>	<b><u>\$22,939,526</u></b>	<b><u>\$17,042,616</u></b>	<b><u>\$1,188,976</u></b>	<b><u>\$0</u></b>	<b><u>\$41,171,118</u></b>
<b>Total Funding Available</b>	<b><u>\$31,448,793</u></b>	<b><u>\$22,143,706</u></b>	<b><u>\$3,308,928</u></b>	<b><u>\$0</u></b>	<b><u>\$56,901,427</u></b>
<b>Expenses</b>					
Faculty Salaries	\$82,500				\$82,500
Staff Salaries	\$24,043,517	\$4,975,511	\$61,897		\$29,080,925
Wages	\$444,328	\$571,557	\$1,320		\$1,017,205
Benefits	\$6,278,349	\$1,587,154	\$19,915		\$7,885,418
Scholarships and Financial Aid (net of discounts)					\$0
Maintenance and Operations		\$13,624,223	\$1,867,058		\$15,491,281
Utilities	\$100	\$5,500	\$255,000		\$260,600
Capital Outlay	\$600,000				\$600,000
Debt Service	\$0	\$1,116,000	\$1,103,738		\$2,219,738
<b>Total Expenses</b>	<b><u>\$31,448,793</u></b>	<b><u>\$21,879,946</u></b>	<b><u>\$3,308,928</u></b>	<b><u>\$0</u></b>	<b><u>\$56,637,667</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>(\$0)</u></b>	<b><u>\$263,760</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$263,760</u></b>

# UNT SYSTEM

## Expenditure Budget by Functional Area

Operating Expenditures	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Projection	\$ Variance (Proj-Budget)	% Variance	FY 2014 Proposed Budget	% of Budget	\$ Change (FY14 Prop-FY13 Bud)	% Change
<b>Board of Regents</b>	\$185,402	\$120,512	\$136,500	\$125,440	(\$11,060)	(8.1%)	\$138,600	0.2%	\$2,100	1.5%
<b>Chancellor</b>	\$1,369,943	\$1,195,728	\$1,479,378	\$1,250,563	(\$228,815)	(15.5%)	\$1,536,529	2.7%	\$57,151	3.9%
<b>Vice Chancellor for Administration/Chief of Staff</b>	\$0	\$0	\$188,312	\$384,399	\$196,087	104.1%	\$449,532	0.8%	\$261,220	138.7%
<b>Vice Chancellor for Academic Affairs</b>	\$486,580	\$492,114	\$341,914	\$345,419	\$3,505	1.0%	\$351,386	0.6%	\$9,472	2.8%
<b>Vice Chancellor and General Counsel</b>	\$1,383,498	\$1,697,923	\$1,509,366	\$2,070,214	\$560,848	37.2%	\$1,575,722	2.8%	\$66,356	4.4%
<b>Vice Chancellor for Governmental Relations</b>	\$622,006	\$626,155	\$720,356	\$618,109	(\$102,247)	(14.2%)	\$735,928	1.3%	\$15,572	2.2%
<b>Vice Chancellor for Finance</b>	\$540,357	\$492,279	\$564,571	\$426,073	(\$138,498)	(24.5%)	\$577,691	1.0%	\$13,120	2.3%
<b>Vice Chancellor for Facilities Planning &amp; Construction</b>	\$1,698,156	\$1,762,550	\$1,634,000	\$1,518,477	(\$115,523)	(7.1%)	\$2,282,296	4.0%	\$648,296	39.7%
<b>Vice Chancellor for Strategic Partnerships</b>		\$234,025	\$0	\$0	\$0		\$0	0.0%	\$0	
<b>Internal Audit</b>	\$1,189,940	\$1,128,058	\$1,283,742	\$1,042,064	(\$241,678)	(18.8%)	\$1,312,429	2.3%	\$28,687	2.2%
<b>UNTD College of Law</b>	\$3,682	\$7,011	\$1,470,000	\$436,316	(\$1,033,684)	(70.3%)	\$2,326,964	4.1%	\$856,964	58.3%
<b>UNT System Operations</b>	\$108,652	\$90,591	\$86,729	\$90,536	\$3,808	4.4%	\$86,728	0.2%	(\$0)	(0.0%)
<b>Building Operations - 1901 Main St.</b>	\$373,710	\$400,936	\$480,000	\$456,077	(\$23,923)	(5.0%)	\$855,190	1.5%	\$375,190	78.2%
<b>Building Operations - Majestic Lofts</b>	\$1,141,867	\$1,342,924	\$800,000	\$1,335,161	\$535,161	66.9%	\$1,350,000	2.4%	\$550,000	68.8%
<b>Capital/1901 Main St. Acquisition (Debt Service)</b>	\$1,101,338	\$1,102,738	\$1,103,538	\$1,103,538	\$0	0.0%	\$1,103,738	1.9%	\$200	0.0%
<b>Capital/1901 Main St. Construction (Debt Service)</b>	\$0	\$0	\$0	\$0	\$0		\$1,116,000	2.0%	\$1,116,000	
<b>Benefits Expense - Non-State</b>	\$279,737	\$2,173,532	\$200,068	\$84,607	(\$115,461)	(57.7%)	\$178,939	0.3%	(\$21,129)	(10.6%)
<b>Benefits Expense - State Paid</b>	\$1,204,199	\$2,637,589	\$4,632,426	\$4,541,426	(\$91,000)	(2.0%)	\$5,143,154	9.1%	\$510,728	11.0%
<b>Reserve for Merit</b>	\$0		\$148,252	\$0	(\$148,252)	(100.0%)	\$152,105	0.3%	\$3,853	2.6%
<b>Information Technology Shared Services</b>	\$0	\$9,211,295	\$19,235,027	\$21,061,631	\$1,826,604	9.5%	\$24,674,680	43.6%	\$5,439,653	28.3%
<b>Business Service Center Shared Services</b>	\$116,997	\$6,866,384	\$7,889,105	\$6,198,810	(\$1,690,295)	(21.4%)	\$5,963,680	10.5%	(\$1,925,425)	(24.4%)
<b>Human Resources Shared Services</b>	\$0	\$345,877	\$2,370,267	\$2,324,349	(\$45,918)	(1.9%)	\$4,182,270	7.4%	\$1,812,003	76.4%
<b>UNT System Services Paid to Components</b>	\$330,277	\$0	\$0	\$0	\$0		\$544,106	1.0%	\$544,106	
<b>UNTD Presidential Search</b>	\$0	\$0	\$0	\$229,442	\$229,442		\$0	0.0%	\$0	
<b>Universities Center Dallas/Federation</b>	\$1,110,106	\$0	\$0	\$0	\$0		\$0	0.0%	\$0	
<b>Total</b>	<b>\$13,246,449</b>	<b>\$31,928,223</b>	<b>\$46,273,552</b>	<b>\$45,642,651</b>	<b>(\$630,900)</b>	<b>(1.4%)</b>	<b>\$56,637,667</b>	<b>100.0%</b>	<b>\$10,364,116</b>	<b>22.4%</b>

# UNT | SYSTEM™

## Faculty and Staff FTE Analysis

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	4/1/2013
Faculty	0	0	0	0	0	0	0	0	0
Executive/Admin/Managerial	15	16	16	15	19	22	41	60	57
Professional Nonfaculty	16	26	26	30	31	33	76	200	197
Secreterial/Clerical	5	9	9	14	17	21	54	77	72
Technical/Paraprofessional	1	2	2	2	1	1	1	29	32
Skilled Crafts	0	0	0	0	0	0	0	0	0
Service Maintenance Workers	0	0	0	0	0	0	0	0	0
<b>GRAND TOTAL (Faculty+Staff)</b>	<b>37</b>	<b>53</b>	<b>53</b>	<b>61</b>	<b>68</b>	<b>77</b>	<b>172</b>	<b>366</b>	<b>358</b>

