

# FY2012 BUDGET

## **FY2012 CONSOLIDATED OPERATING BUDGET SUMMARY**



**UNIVERSITY OF NORTH TEXAS SYSTEM  
ADMINISTRATION**

**UNIVERSITY OF NORTH TEXAS**

**UNIVERSITY OF NORTH TEXAS AT DALLAS**

**UNIVERSITY OF NORTH TEXAS HEALTH  
SCIENCE CENTER**

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## Executive Summary

### ***Institutional Profile:***

The University of North Texas System consists of the UNT System Administration (UNTS), University of North Texas (UNT), UNT at Dallas (UNTD) and the UNT Health Science Center (UNTHSC). The UNT System serves the North Texas region, boosting the economic activity by nearly \$2 billion annually. With more than 37,000 students enrolled in undergraduate, graduate and professional programs currently, the UNT System projects enrollment to increase to about 45,000 by 2015.

### ***Budget Summary:***

The recommended UNT System 2011-2012 consolidated budget totals \$1.13 billion, an increase of \$17.7 million (1.6 percent) compared to the budget approved by the Board for the current fiscal year. This growth reflects several changes since the last budget was prepared. The most significant changes affecting the proposed FY 2011-2012 consolidated operating budget are represented below:

#### Significant Expenditure Variances:

1. Faculty Salaries	\$2,911,960	<i>Increase over FY 2011</i>
2. Staff Salaries	\$1,927,111	<i>Increase over FY2011</i>
3. Wages & Benefits	\$64,369,758	<i>State paid benefits not budgeted in prior years</i>
4. M&O	\$86,379,330	<i>Increase over FY 2011</i>
5. Debt Retirement	\$3,518,542	<i>Increase over FY 2011</i>
6. Capital Outlay	( <u>\$79,744,225</u> )	<i>Decrease from FY 2011</i>
7. Other	( <u>\$61,664,369</u> )	<i>Decrease from FY 2011</i>
<b>Total Expenditure Variance</b>	<b><u>\$17,698,107</u></b>	

Each campus has remained mindful of our collective responsibility for fiscal stewardship, and this budget includes reallocation of existing resources to priority initiatives in support of this commitment.

### ***Sources and Uses Summary:***

**Sources of Funds:** Sources of current funds include budgeted revenue (tuition, fees, services, gifts, grants, etc.), re-appropriated fund balances, and transfers. Budgeted revenues, such as tuition, are considered recurring (i.e. expected to be received every year), while re-appropriated fund balances (Carry Forward or Reserves) are the accumulation of excess revenues from prior years and are considered non-recurring. Transfers include intra-campus and inter-campus transfers.

#### **The recommended FY2011-12 Consolidated Revenue Budget totals \$1,145,077,951.**

State Appropriations (+HEAF & Benefits)	\$255,980,371
Tuition & Fees	\$221,926,768
Fees	\$77,183,519
Gifts	\$7,445,358
Contracts & Grants	\$107,030,981
Sales & Services	\$5,476,095
Investment Income	\$3,736,168
Other Operating	\$164,472,367
Other Non-operating	\$290,826,323
<b>Totals</b>	<b><u>\$1,145,077,951</u></b>

Uses of Funds: Uses of current funds include employee salaries & wages, benefits, maintenance and operations (M&O), debt retirement, capital and other expenses related to campus needs.

**The recommended FY2011-12 Consolidated Expenditure Budget totals \$1,130,101,561.**

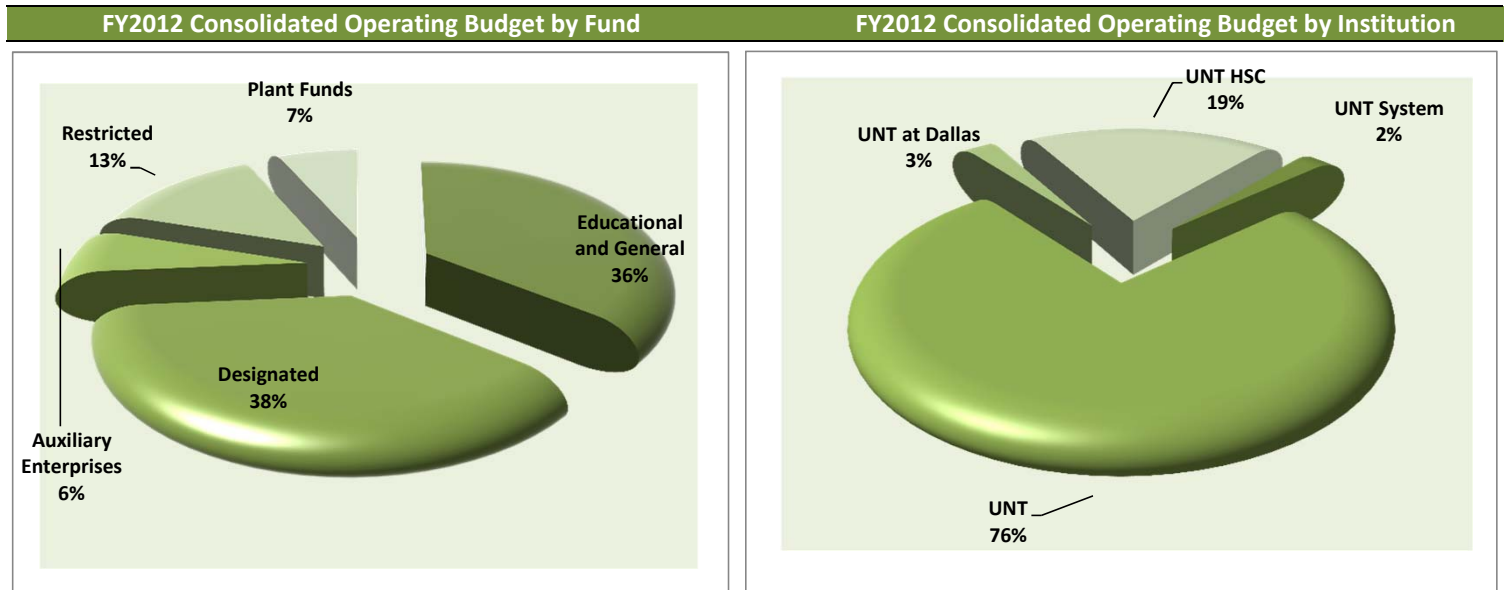
Faculty Salaries	\$166,039,182
Staff Salaries	\$185,340,326
Wages & Benefits	\$120,872,764
M&O	\$456,407,393
Debt Service	\$38,541,142
Capital Outlay	\$85,587,457
Other	\$77,313,297
<b>Total</b>	<b><u>\$1,130,101,561</u></b>

**University of North Texas System  
Proposed Consolidated Operating Budget Summary FY2012**

Proposed Consolidated Operating Budget Expenditures by Fund								
	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Proposed Budget	% Change	FY2011 FTE's	FY2012 FTE's	
Educational and General Funds	\$360,240,444	\$426,795,762	\$357,393,640	\$403,770,209	12.1%	3,862.1	3,763.6	
Designated Funds	\$377,841,609	\$375,945,490	\$302,260,499	\$428,392,314	13.4%	1,014.3	1,164.5	
Auxiliary Enterprises Funds	\$68,241,664	\$74,227,989	\$59,110,135	\$71,917,254	5.4%	448.3	449.2	
Restricted Current Funds	\$150,576,736	\$145,642,556	\$169,223,254	\$149,916,783	-0.4%	184.7	166.1	
Unexpended Plant Funds	<u>\$155,503,000</u>	<u>155,503,000</u>	<u>\$136,392,688</u>	<u>\$76,105,000</u>	-51.1%	-	-	
<b>Total</b>	<b>\$1,112,403,454</b>	<b>\$1,178,114,797</b>	<b>\$1,024,380,216</b>	<b>\$1,130,101,561</b>	<b>1.6%</b>	<b>5,509.4</b>	<b>5,543.3</b>	

Proposed Consolidated Operating Budget Expenditures by Institution								
	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Proposed Budget	% Change	FY2011 FTE's	FY2012 FTE's	
UNT System Administration	\$14,999,469	\$18,220,006	\$12,633,265	\$24,330,256	62.2%	82.5	212.6	
University of North Texas	\$858,616,604	\$926,651,901	\$839,608,455	\$862,010,536	0.4%	3,745.6	3,738.6	
UNT at Dallas	\$26,006,697	\$27,070,942	\$27,239,924	\$26,629,630	2.4%	167.0	167.0	
UNT Health Science Center	<u>\$212,780,683</u>	<u>\$206,171,949</u>	<u>\$144,898,571</u>	<u>\$217,131,139</u>	2.0%	<u>1,514.3</u>	<u>1,425.2</u>	
<b>Total</b>	<b>\$1,112,403,453</b>	<b>\$1,178,114,797</b>	<b>\$1,024,380,216</b>	<b>\$1,130,101,561</b>	<b>1.6%</b>	<b>5,509.4</b>	<b>5,543.4</b>	

*% of Change is FY2011 Board Approved Budget to FY2012 Proposed Budget.*



**University of North Texas System  
Proposed Consolidated Budget Comparisons  
FY2011 to FY2012**

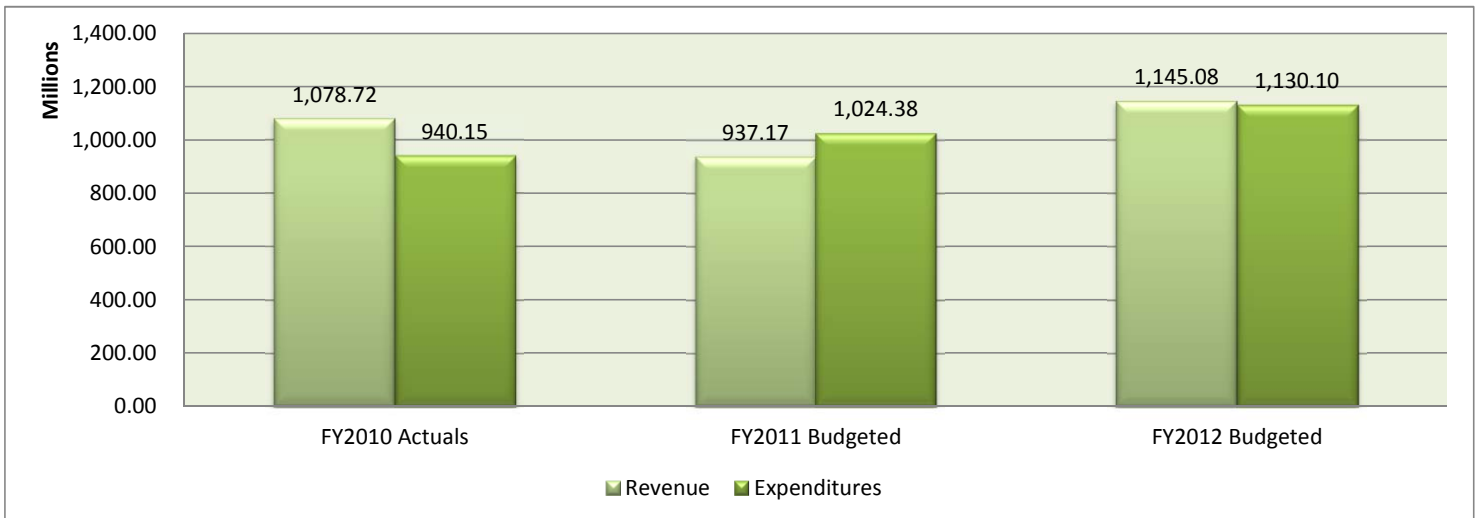
**Revenue Components**

Method of Finance	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budgeted	% Change
<b>State Appropriations:</b>					
General Revenue	\$191,312,279	\$177,728,982	\$172,103,996	\$172,048,545	-10.1%
State Paid Benefits	\$0	\$41,443,553	\$40,089,975	\$46,534,085	100.0%
HEAF	\$37,397,741	\$37,397,741	\$37,397,741	\$37,397,741	0.0%
<b>Student Tuition and Fees:</b>					
Statutory	\$53,941,567	\$55,584,822	\$54,054,778	\$61,288,863	13.6%
Designated	\$134,367,196	\$132,987,682	\$126,792,131	\$160,637,905	19.6%
Fees	\$77,309,959	\$76,961,959	\$68,381,905	\$88,183,519	14.1%
Gifts	\$5,998,590	\$5,998,590	\$5,224,921	\$7,445,358	24.1%
Grants and Contracts	\$114,140,574	\$110,996,052	\$85,914,039	\$107,030,981	-6.2%
Sales and Services	\$4,090,055	\$4,085,919	\$1,971,265	\$5,476,095	33.9%
Investment Income	\$5,504,886	\$5,504,886	\$2,014,580	\$3,736,168	-32.1%
<b>Other:</b>					
Medical Practice Plan	\$86,519,885	\$82,716,137	\$63,308,997	\$86,227,533	-0.3%
Other Operating Income	\$162,678,579	\$158,791,731	\$127,497,753	\$78,244,834	-51.9%
Other Non-Operating Income	\$212,704,163	\$157,387,911	\$152,420,051	\$290,826,323	36.7%
<b>Total</b>	<b>\$1,085,965,474</b>	<b>\$1,047,585,965</b>	<b>\$937,172,133</b>	<b>\$1,145,077,951</b>	<b>5.4%</b>

**Expenditures by Major Object**

Major Object	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budgeted	% Change
Faculty Salaries	\$163,127,222	\$166,354,067	\$149,377,909	\$166,039,182	1.8%
Staff Salaries	\$183,413,215	\$184,573,543	\$144,655,807	\$185,340,326	1.1%
Wages & Benefits	\$56,503,006	\$94,559,729	\$68,740,487	\$120,872,764	113.9%
Maintenance & Operations	\$370,028,063	\$393,813,451	\$436,690,368	\$456,407,393	23.3%
Debt Retirement	\$35,022,600	\$34,844,281	\$58,325,089	\$38,541,142	10.0%
Capital Outlay	\$165,331,682	\$165,331,682	\$144,106,848	\$85,587,457	-48.2%
Other	\$138,977,666	\$138,638,044	\$22,483,709	\$77,313,297	-44.4%
<b>Total</b>	<b>\$1,112,403,454</b>	<b>\$1,178,114,797</b>	<b>\$1,024,380,216</b>	<b>\$1,130,101,561</b>	<b>1.6%</b>

**Revenue and Expenditures Trends FY2010 through FY2012**



Note: Actuals are as of 05/31/2011.

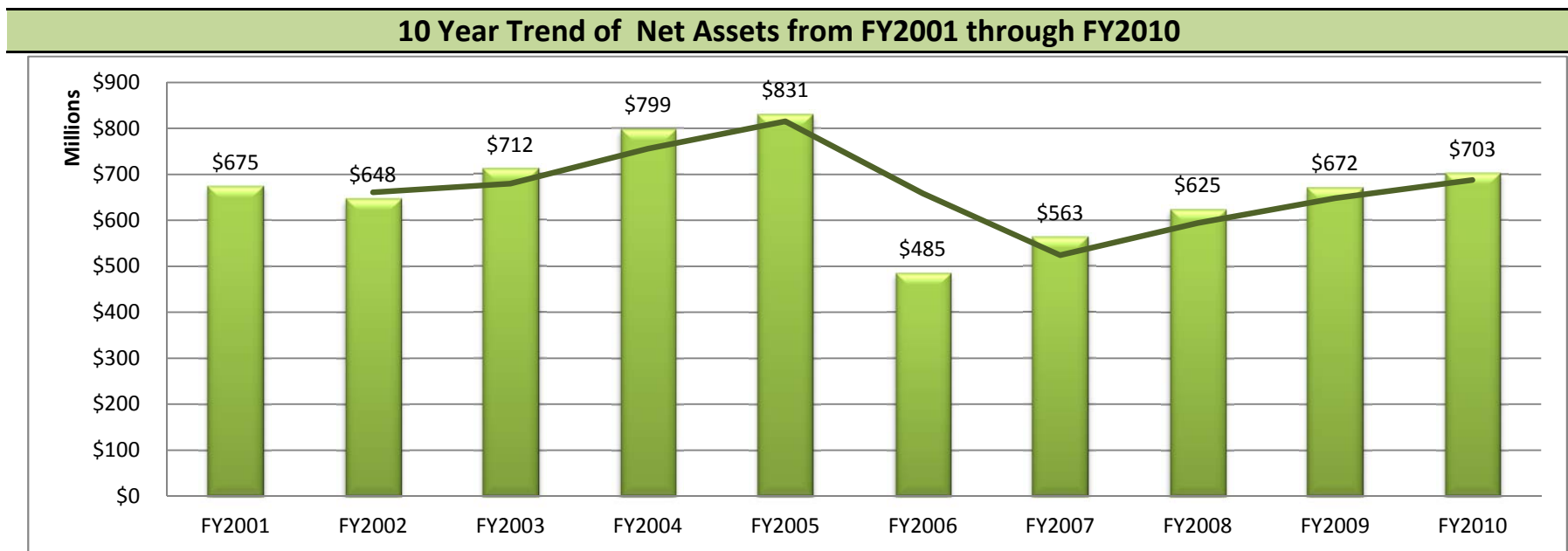
**University of North Texas System**  
**Consolidated Proposed Revenue and Expenditure Summary for FY2012**

Description	UNT System				Totals
	Admin.	UNT	UNT Dallas	UNT HSC	
<b>Revenues - Estimated Income</b>					
State Appropriations - General Revenue	\$2,895,000	\$96,115,121	\$14,076,346	\$58,962,078	\$172,048,545
State Appropriations - <i>Benefits Paid by State</i>	\$1,617,760	\$40,205,491	\$630,248	\$4,080,585	\$46,534,085
Tuition - State	\$0	\$52,218,843	\$2,070,020	\$7,000,000	\$61,288,863
Tuition - Designated	\$0	\$147,511,240	\$6,376,665	\$6,750,000	\$160,637,905
Fees	\$2,388,690	\$85,355,631	\$439,198	\$0	\$88,183,519
Contracts and Grants	\$0	\$74,000,000	\$175,000	\$32,855,980	\$107,030,981
HEAF	\$0	\$27,846,476	\$780,000	\$8,771,265	\$37,397,741
Gifts	\$0	\$5,340,358	\$2,105,000	\$0	\$7,445,358
Sales and Services	\$0	\$5,059,856	\$37,700	\$378,539	\$5,476,095
Investment income	\$25,000	\$3,676,168	\$35,000	\$0	\$3,736,168
Other Operating Income:	\$0	\$0	\$0	\$0	\$0
Institutional	\$3,181,084	\$63,654,952	\$67,535	\$500,000	\$67,403,571
Medical Practice Plan	\$0	\$0	\$0	\$86,227,533	\$86,227,533
Budgeted Designated	\$0	\$0	\$0	\$10,841,263	\$10,841,263
Other Non-Operating Income	\$0	\$290,826,323	\$0	\$0	\$290,826,323
<b>Total Revenue (Excluding Carry Forward/Reserves)</b>	<b>\$10,107,534</b>	<b>\$891,810,460</b>	<b>\$26,792,712</b>	<b>\$216,367,243</b>	<b>\$1,145,077,951</b>
<b>Transfers</b>					
Transfers In/(Out)	\$13,917,981	(\$10,066,806)	(\$837,544)	(\$3,013,631)	\$0
<b>Total Transfers</b>	<b>\$13,917,981</b>	<b>(\$10,066,806)</b>	<b>(\$837,544)</b>	<b>(\$3,013,631)</b>	<b>\$0</b>
<b>Total Funding Available</b>	<b><u>\$24,025,515</u></b>	<b><u>\$881,743,655</u></b>	<b><u>\$25,955,168</u></b>	<b><u>\$213,353,612</u></b>	<b><u>\$1,145,077,951</u></b>
<b>Expenses</b>					
Salaries - Faculty	\$0	\$104,405,749	\$4,650,099	\$56,983,334	\$166,039,182
Salaries - Non Faculty	\$13,220,727	\$120,257,143	\$5,931,303	\$45,931,154	\$185,340,326
Wages	\$173,829	\$21,487,323	\$289,254	\$9,582,121	\$31,532,527
Benefits	\$3,308,486	\$62,706,381	\$1,773,227	\$21,552,143	\$89,340,238
Utilities	\$198,000	\$10,814,094	\$466,560	\$4,449,588	\$15,928,242
Scholarships & Financial Aid	\$0	\$73,337,793	\$1,800,700	\$955,280	\$76,093,773
Scholarship Discounts	\$0	\$0	\$1,219,523	\$0	\$1,219,523
Maintenance and Operations	\$5,377,875	\$357,969,712	\$6,756,704	\$70,374,856	\$440,479,151
Equipment (Capitalized)	\$950,000	\$8,532,457	\$0	\$0	\$9,482,457
Capital Projects	\$0	\$76,105,000	\$0	\$0	\$76,105,000
Debt Service	\$1,101,338	\$26,394,881	\$3,742,260	\$7,302,663	\$38,541,142
<b>Total Expenses</b>	<b>\$24,330,256</b>	<b>\$862,010,534</b>	<b>\$26,629,630</b>	<b>\$217,131,139</b>	<b>\$1,130,101,561</b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>(\$304,741)</u></b>	<b><u>\$19,733,121</u></b>	<b><u>(\$674,462)</u></b>	<b><u>(\$3,777,527)</u></b>	<b><u>\$14,976,389</u></b>



## University of North Texas System Consolidated Statement of Net Assets

Net Assets from FY2006 through FY2010					
	FY2006	FY2007	FY2008	FY2009	FY2010
Invested in Capital Assets, Net of Related Debt	\$190,907,471	\$206,759,376	\$232,719,586	\$267,336,797	\$190,161,107
Restricted for:					
Debt Retirement	\$267,345	\$1,574,725	\$425,413	\$463,325	\$19,691
Capital Projects	\$2,532,688	\$7,533,397	\$24,203,165	\$28,245,001	\$146,476,798
Funds Held as Permanent Investments:					
Non-Expendable	\$14,589,843	\$47,830,065	\$44,038,665	\$38,836,997	\$40,603,811
Expendable	\$2,180,538	\$5,031,139	\$4,525,827	\$3,700,602	\$3,354,035
Other Restricted	\$37,051,743	\$40,581,718	\$54,147,030	\$53,806,659	\$57,376,516
Unrestricted	\$237,467,203	\$253,881,008	\$264,786,844	\$279,183,908	\$265,320,857
<b>Total Net Assets</b>	<b>\$484,996,833</b>	<b>\$563,191,428</b>	<b>\$624,846,530</b>	<b>\$671,573,289</b>	<b>\$703,312,817</b>



Note: FY2010 prior to UNT Dallas Audit entries.

Trend of Net Assets FY2001-FY2010 per Consolidated Annual Financial Statements.

**University of North Texas System  
Proposed Consolidated Revenue Detail  
FY2010 through FY2012**

Method of Financing	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change
<b>General Revenue</b>								
State Appropriations	\$211,099,398	\$198,782,861	\$190,795,309	\$182,929,957	\$172,048,545	15.0%	(\$26,734,316)	-13.4%
State Paid Benefits	\$0	\$0	\$41,443,553	\$40,089,975	\$46,534,085	100.0%	\$46,534,085	100.0%
State Appropriations - Reductions	(\$8,587,396)	(\$7,470,582)	(\$13,066,327)	(\$10,825,961)	\$0	0.0%	\$7,470,582	-100.0%
<b>Subtotal, General Revenue</b>	<b>\$202,512,002</b>	<b>\$191,312,279</b>	<b>\$219,172,535</b>	<b>\$212,193,971</b>	<b>\$218,582,630</b>	<b>19.1%</b>	<b>\$27,270,351</b>	<b>14.3%</b>
<b>Tuition</b>								
Tuition - State	\$54,386,760	\$53,941,567	\$55,584,822	\$54,054,778	\$61,288,863	5.4%	\$7,347,296	13.6%
Tuition - Designated	\$130,074,863	\$134,367,196	\$132,987,682	\$126,792,131	\$160,637,905	14.0%	\$26,270,709	19.6%
Discounts and Allowances - Tuition	(\$30,952,497)	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Tuition</b>	<b>\$153,509,126</b>	<b>\$188,308,763</b>	<b>\$188,572,504</b>	<b>\$180,846,909</b>	<b>\$221,926,768</b>	<b>19.4%</b>	<b>\$33,618,005</b>	<b>17.9%</b>
<b>Fees</b>								
Fees	\$92,120,262	\$77,309,959	\$76,961,959	\$68,381,905	\$88,183,519	7.7%	\$10,873,560	14.1%
Discounts and Allowances - Fees	(\$14,939,031)	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Fees</b>	<b>\$77,181,231</b>	<b>\$77,309,959</b>	<b>\$76,961,959</b>	<b>\$68,381,905</b>	<b>\$88,183,519</b>	<b>7.7%</b>	<b>\$10,873,560</b>	<b>14.1%</b>
<b>Contracts and Grants</b>								
Federal	\$104,002,023	\$96,285,366	\$94,197,923	\$76,383,027	\$91,097,496	8.0%	(\$5,187,870)	-5.4%
State	\$19,439,229	\$4,697,673	\$4,546,146	\$1,807,904	\$3,903,539	0.3%	(\$794,133)	-16.9%
Private	\$10,168,374	\$13,157,536	\$12,251,983	\$7,723,108	\$12,029,946	1.1%	(\$1,127,590)	-8.6%
<b>Subtotal, Contracts and Grants</b>	<b>\$133,609,626</b>	<b>\$114,140,574</b>	<b>\$110,996,052</b>	<b>\$85,914,039</b>	<b>\$107,030,981</b>	<b>9.3%</b>	<b>(\$7,109,593)</b>	<b>-6.2%</b>
<b>HEAF (Operating)</b>	<b>\$35,117,363</b>	<b>\$37,397,741</b>	<b>\$37,397,741</b>	<b>\$37,397,741</b>	<b>\$37,397,741</b>	<b>3.3%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Gifts</b>	<b>\$7,093,856</b>	<b>\$5,998,590</b>	<b>\$5,998,590</b>	<b>\$5,224,921</b>	<b>\$7,445,358</b>	<b>0.7%</b>	<b>\$1,446,768</b>	<b>24.1%</b>
<b>Sales and Services</b>								
Sales and Services	\$1,618,559	\$1,425,215	\$1,421,079	\$1,045,183	\$1,321,095	0.1%	(\$104,120)	-7.3%
Athletic Tick Sales, Promotions, Concert	\$1,358,180	\$2,664,840	\$2,664,840	\$926,082	\$4,155,000	0.4%	\$1,490,160	0.0%
<b>Subtotal, Sales and Services</b>	<b>\$2,976,739</b>	<b>\$4,090,055</b>	<b>\$4,085,919</b>	<b>\$1,971,265</b>	<b>\$5,476,095</b>	<b>0.5%</b>	<b>\$1,386,040</b>	<b>33.9%</b>
<b>Investment Income</b>	<b>\$3,937,740</b>	<b>\$5,504,886</b>	<b>\$5,504,886</b>	<b>\$2,014,580</b>	<b>\$3,736,168</b>	<b>0.3%</b>	<b>(\$1,768,718)</b>	<b>100.0%</b>
<b>Transfer of Funds</b>								
Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Other Operating Income</b>	<b>\$153,228,681</b>	<b>\$162,678,579</b>	<b>\$158,791,731</b>	<b>\$127,497,753</b>	<b>\$164,472,367</b>	<b>14.4%</b>	<b>\$1,793,788</b>	<b>1.1%</b>
<b>Other Non-Operating Income</b>	<b>\$309,557,040</b>	<b>\$299,224,048</b>	<b>\$240,104,048</b>	<b>\$215,729,048</b>	<b>\$290,826,323</b>	<b>25.4%</b>	<b>(\$8,397,725)</b>	<b>-2.8%</b>
<b>Total Revenue by Source</b>	<b>\$1,078,723,404</b>	<b>\$1,085,965,474</b>	<b>\$1,047,585,965</b>	<b>\$937,172,133</b>	<b>\$1,145,077,951</b>	<b>100.0%</b>	<b>\$59,112,478</b>	<b>5.4%</b>

**University of North Texas System**  
**Proposed Consolidated Expenditures Detail**  
**FY2010 through FY2012**

Expenditures by Fund Group	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTEs
<b>Grand Totals</b>									
Faculty Salaries	\$154,128,129	\$163,127,222	\$166,354,067	\$149,377,909	\$166,039,182	14.7%	\$2,911,960	1.8%	2,268.0
Staff Salaries	\$173,483,310	\$183,413,215	\$184,573,543	\$144,655,807	\$185,340,326	16.4%	\$1,927,111	1.1%	3,275.3
Wages & Benefits	\$74,457,897	\$56,503,006	\$94,559,729	\$68,740,487	\$120,872,764	10.7%	\$64,369,758	113.9%	
Maintenance & Operations	\$399,458,275	\$370,028,063	\$393,813,451	\$436,690,368	\$456,407,393	40.4%	\$86,379,330	23.3%	
Debt Retirement	\$32,412,148	\$35,022,600	\$34,844,281	\$58,325,089	\$38,541,142	3.4%	\$3,518,542	10.0%	
Capital Outlay	\$76,341,817	\$165,331,682	\$165,331,682	\$144,106,848	\$85,587,457	7.6%	(\$79,744,225)	-48.2%	
Other	\$29,872,727	\$138,977,666	\$138,638,044	\$22,483,709	\$77,313,297	6.8%	(\$61,664,369)	-44.4%	
<b>Total Expenditures</b>	<b>\$940,154,304</b>	<b>\$1,112,403,454</b>	<b>\$1,178,114,797</b>	<b>\$1,024,380,216</b>	<b>\$1,130,101,561</b>	<b>100.0%</b>	<b>\$17,698,107</b>	<b>1.6%</b>	<b>5,543.3</b>
<b>Educational and General Funds</b>									
Faculty Salaries	\$117,972,314	\$124,235,138	\$124,230,212	\$120,260,866	\$125,029,270	11.1%	\$794,132	0.6%	2,019.4
Staff Salaries	\$120,459,798	\$127,483,765	\$127,563,990	\$102,861,493	\$122,551,858	10.8%	(\$4,931,906)	-3.9%	1,744.2
Wages & Benefits	\$48,248,670	\$31,698,478	\$71,209,528	\$48,441,724	\$83,471,519	7.4%	\$51,773,041	163.3%	
Maintenance & Operations	\$57,345,509	\$54,034,388	\$79,493,267	\$56,857,564	\$52,932,189	4.7%	(\$1,102,198)	-2.0%	
Debt Retirement	\$21,098,140	\$21,883,421	\$21,705,102	\$21,705,102	\$18,974,488	1.7%	(\$2,908,933)	-13.3%	
Capital Outlay	\$6,121,415	\$0	\$0	\$2,532,024	\$500,000	0.0%	\$500,000	0.0%	
Other	\$2,786,420	\$905,255	\$2,593,663	\$4,734,867	\$310,885	0.0%	(\$594,370)	-65.7%	
<b>Subtotal</b>	<b>\$374,032,266</b>	<b>\$360,240,444</b>	<b>\$426,795,762</b>	<b>\$357,393,640</b>	<b>\$403,770,209</b>	<b>35.7%</b>	<b>\$43,529,765</b>	<b>12.1%</b>	<b>3,763.6</b>
<b>Designated Funds</b>									
Faculty Salaries	\$28,609,875	\$31,179,705	\$35,387,226	\$23,342,199	\$34,469,456	3.1%	\$3,289,751	10.6%	218.1
Staff Salaries	\$31,014,305	\$33,913,650	\$35,997,999	\$23,853,998	\$42,050,633	3.7%	\$8,136,984	24.0%	946.4
Wages & Benefits	\$15,346,058	\$17,548,217	\$16,299,528	\$11,690,146	\$27,971,856	2.5%	\$10,423,639	59.4%	
Maintenance & Operations	\$122,478,502	\$268,724,391	\$261,960,136	\$224,876,862	\$302,351,535	26.8%	\$33,627,143	12.5%	
Debt Retirement	\$3,013,798	\$4,831,352	\$4,831,352	\$3,243,784	\$9,857,039	0.9%	\$5,025,687	104.0%	
Capital Outlay	\$9,714,278	\$9,828,682	\$9,828,682	\$7,137,787	\$8,982,457	0.8%	(\$846,225)	-8.6%	
Other	\$8,474,083	\$11,815,612	\$11,640,567	\$8,115,723	\$2,709,338	0.2%	(\$9,106,274)	-77.1%	
<b>Subtotal</b>	<b>\$218,650,900</b>	<b>\$377,841,609</b>	<b>\$375,945,490</b>	<b>\$302,260,499</b>	<b>\$428,392,314</b>	<b>37.9%</b>	<b>\$50,550,705</b>	<b>13.4%</b>	<b>1,164.5</b>
<b>Auxiliary Enterprises Funds</b>									
Faculty Salaries	\$7,425	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	-
Staff Salaries	\$13,544,941	\$15,150,598	\$15,014,919	\$11,257,768	\$14,823,760	1.3%	(\$326,838)	-2.2%	449.2
Wages & Benefits	\$5,284,567	\$5,370,599	\$5,403,536	\$4,545,318	\$5,261,742	0.5%	(\$108,858)	-2.0%	
Maintenance & Operations	\$37,834,700	\$39,339,131	\$45,433,197	\$36,573,753	\$42,122,137	3.7%	\$2,783,006	7.1%	
Debt Retirement	\$8,300,210	\$8,307,827	\$8,307,827	\$6,506,205	\$9,709,615	0.9%	\$1,401,788	16.9%	
Capital Outlay	\$683,167	\$0	\$0	\$162,905	\$0	0.0%	\$0	0.0%	
Other	\$78,212	\$73,509	\$68,509	\$64,186	\$0	0.0%	(\$73,509)	-100.0%	
<b>Subtotal</b>	<b>\$65,733,222</b>	<b>\$68,241,664</b>	<b>\$74,227,989</b>	<b>\$59,110,135</b>	<b>\$71,917,254</b>	<b>6.4%</b>	<b>\$3,675,590</b>	<b>5.4%</b>	<b>449.2</b>
<b>Restricted Current Funds</b>									
Faculty Salaries	\$7,538,516	\$7,712,379	\$6,736,629	\$5,774,844	\$6,540,456	0.6%	(\$1,171,923)	-15.2%	30.6
Staff Salaries	\$8,464,266	\$6,865,203	\$5,996,635	\$6,682,548	\$5,914,074	0.5%	(\$951,129)	-13.9%	135.5
Wages & Benefits	\$5,578,601	\$1,885,712	\$1,647,136	\$4,063,298	\$4,167,648	0.4%	\$2,281,936	121.0%	
Maintenance & Operations	\$175,872,602	\$7,930,153	\$6,926,850	\$114,853,971	\$59,001,532	5.2%	\$51,071,379	644.0%	
Debt Retirement	\$0	\$0	\$0	\$26,869,998	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$2,002,924	\$0	\$0	\$1,409,662	\$0	0.0%	\$0	0.0%	
Other	\$13,395,944	\$126,183,290	\$124,335,306	\$9,568,933	\$74,293,074	6.6%	(\$51,890,216)	-41.1%	
<b>Subtotal</b>	<b>\$212,852,852</b>	<b>\$150,576,736</b>	<b>\$145,642,556</b>	<b>\$169,223,254</b>	<b>\$149,916,783</b>	<b>13.3%</b>	<b>(\$659,953)</b>	<b>-0.4%</b>	<b>166.1</b>
<b>Plant Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	-
Staff Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	-
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Maintenance & Operations	\$5,926,962	\$0	\$0	\$3,528,218	\$0	0.0%	\$0	0.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$57,820,033	\$155,503,000	\$155,503,000	\$132,864,470	\$76,105,000	6.7%	(\$79,398,000)	0.0%	
Other	\$5,138,068	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$68,885,063</b>	<b>\$155,503,000</b>	<b>\$155,503,000</b>	<b>\$136,392,688</b>	<b>\$76,105,000</b>	<b>6.7%</b>	<b>(\$79,398,000)</b>	<b>-51.1%</b>	<b>-</b>



# **FY2012**

## **OPERATING BUDGET**

The UNT System Administration operating budget totals \$24,330,256, this reflects an increase of \$9,330,787 (62%) when compared to the FY 2011 Board Approved Budget.

Significant variances include:

- Benefits costs increased approximately \$1.6M as State paid benefits are now included in the operating budget – These benefits were excluded in previous years.
- Operating costs increased approximately \$8.0M reflecting the transfer of employees from the campuses to the UNT System Business Service Center.
- Operating costs increased approximately \$0.5M as a result of establishing the office of the Vice Chancellor for Strategic Partnerships
- Funds received through the American Recovery and Reinvestment Act (ARRA) have been depleted and were only partially replaced through the legislative appropriation process resulting in a \$1.6M reduction in available funds. The law school budget has been adjusted to reflect this reduction.

**University of North Texas System Administration**  
**Proposed Revenue and Expenditure Summary for FY2012**

Description	Educational and		Auxiliary			Total
	General	Designated	Enterprises	Restricted	Plant Funds	
<b>Revenues - Estimated Income</b>						
State Appropriations - General Revenue	\$2,895,000	\$0	\$0	\$0	\$0	\$2,895,000
State Appropriations - <i>Benefits Paid by State</i>	\$1,617,760	\$0	\$0	\$0	\$0	\$1,617,760
Tuition - State	\$0	\$0	\$0	\$0	\$0	\$0
Tuition - Designated	\$0	\$0	\$0	\$0	\$0	\$0
Fees	\$0	\$2,388,690	\$0	\$0	\$0	\$2,388,690
Contracts and Grants	\$0	\$0	\$0	\$0	\$0	\$0
HEAF	\$0	\$0	\$0	\$0	\$0	\$0
Gifts	\$0	\$0	\$0	\$0	\$0	\$0
Sales and Services	\$0	\$0	\$0	\$0	\$0	\$0
Investment income	\$0	\$25,000	\$0	\$0	\$0	\$25,000
Other Operating Income:						\$0
Institutional	\$0	\$1,754,438	\$1,426,646	\$0	\$0	\$3,181,084
Medical Practice Plan	\$0	\$0	\$0	\$0	\$0	\$0
Budgeted Designated	\$0	\$0	\$0	\$0	\$0	\$0
Other Non-Operating Income	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue (Excluding Carry Forward/Reserves)</b>	<b><u>\$4,512,760</u></b>	<b><u>\$4,168,128</u></b>	<b><u>\$1,426,646</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$10,107,534</u></b>
<b>Transfers</b>						
Transfers In/(Out)	\$5,182,721	\$8,735,260	\$0	\$0	\$0	\$13,917,981
<b>Total Transfers</b>	<b><u>\$5,182,721</u></b>	<b><u>\$8,735,260</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$13,917,981</u></b>
<b>Total Funding Available</b>	<b><u>\$9,695,481</u></b>	<b><u>\$12,903,388</u></b>	<b><u>\$1,426,646</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$24,025,515</u></b>
<b>Expenses</b>						
Salaries - Faculty	\$0	\$0	\$0	\$0	\$0	\$0
Salaries - Non Faculty	\$7,192,744	\$6,027,983	\$0	\$0	\$0	\$13,220,727
Wages	\$25,000	\$148,829	\$0	\$0	\$0	\$173,829
Benefits	\$1,617,760	\$1,690,727	\$0	\$0	\$0	\$3,308,486
Utilities	\$0	\$198,000	\$0	\$0	\$0	\$198,000
Scholarships	\$0	\$0	\$0	\$0	\$0	\$0
Scholarship Discounts	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance and Operations	\$480,725	\$4,084,258	\$812,892	\$0	\$0	\$5,377,875
Equipment (Capitalized)	\$500,000	\$450,000	\$0	\$0	\$0	\$950,000
Capital Projects	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$1,101,338	\$0	\$0	\$1,101,338
<b>Total Expenses</b>	<b><u>\$9,816,229</u></b>	<b><u>\$12,599,797</u></b>	<b><u>\$1,914,230</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$24,330,256</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>(\$120,748)</u></b>	<b><u>\$303,591</u></b>	<b><u>(\$487,584)</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>(\$304,741)</u></b>

**University of North Texas System Administration**  
**Proposed Revenue Detail**  
**FY2010 through FY2012**

Method of Financing	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change
<b>General Revenue</b>								
State Appropriations	\$3,479,739	\$2,540,970	\$4,752,914	\$2,674,705	\$2,895,000	12%	\$354,030	13.9%
State Paid Benefits	\$0	\$0	\$2,211,944	\$858,366	\$1,617,760	7%	\$1,617,760	100.0%
State Appropriations - Reductions	(\$177,074)	\$0	(\$66,868)	(\$66,868)	\$0	0%	\$0	0.0%
<b>Subtotal, General Revenue</b>	<b>\$3,302,665</b>	<b>\$2,540,970</b>	<b>\$6,897,990</b>	<b>\$3,466,203</b>	<b>\$4,512,760</b>	<b>19%</b>	<b>\$1,971,790</b>	<b>77.6%</b>
<b>Tuition</b>								
Tuition - State	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%
Tuition - Designated	\$274,820	\$0	\$0	\$0	\$0	0%	\$0	0.0%
Discounts and Allowances - Tuition	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%
<b>Subtotal, Tuition</b>	<b>\$274,820</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Fees</b>								
Fees	\$571,264	\$2,313,109	\$2,253,109	\$1,777,567	\$2,388,690	10%	\$75,581	3.3%
Discounts and Allowances - Fees	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%
<b>Subtotal, Fees</b>	<b>\$571,264</b>	<b>\$2,313,109</b>	<b>\$2,253,109</b>	<b>\$1,777,567</b>	<b>\$2,388,690</b>	<b>10%</b>	<b>\$75,581</b>	<b>3.3%</b>
<b>Contracts and Grants</b>								
Federal	\$1,581,008	\$1,629,334	\$3,418,992	\$1,012,841	\$0	0%	(\$1,629,334)	-100.0%
State	\$58,202	\$0	\$0	\$0	\$0	0%	\$0	0.0%
Private	\$600,000	\$0	\$0	\$0	\$0	0%	\$0	0.0%
<b>Subtotal, Contracts and Grants</b>	<b>\$2,239,209</b>	<b>\$1,629,334</b>	<b>\$3,418,992</b>	<b>\$1,012,841</b>	<b>\$0</b>	<b>0%</b>	<b>(\$1,629,334)</b>	<b>-100.0%</b>
<b>HEAF (Operating)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Gifts</b>	<b>(\$575,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Sales and Services</b>								
Sales and Services	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%
Athletic Tick Sales, Promotions, Concerts	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%
<b>Subtotal, Sales and Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Investment Income</b>	<b>\$20,208</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>0%</b>	<b>\$25,000</b>	<b>0.0%</b>
<b>Transfer of Funds</b>								
Transfers In/(Out)	\$0	\$0	\$0	\$0	\$13,917,981	58%	\$13,917,981	100.0%
<b>Other Operating Income</b>	<b>\$7,302,617</b>	<b>\$7,921,704</b>	<b>\$7,921,704</b>	<b>\$7,705,295</b>	<b>\$3,181,084</b>	<b>13%</b>	<b>(\$4,740,620)</b>	<b>0.0%</b>
<b>Other Non-Operating Income</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Total Revenue by Source</b>	<b>\$13,135,783</b>	<b>\$14,405,117</b>	<b>\$20,491,795</b>	<b>\$13,961,906</b>	<b>\$24,025,515</b>	<b>100%</b>	<b>\$9,620,398</b>	<b>66.8%</b>

**University of North Texas System Administration**  
**Proposed Expenditures Detail**  
**FY2010 through FY2012**

Expenditures by Fund Group	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTEs
<b>Grand Total</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	0.0
Staff Salaries	\$5,904,219	\$8,537,205	\$8,328,871	\$6,572,278	\$13,220,727	54.3%	\$4,683,522	54.9%	212.6
Wages & Benefits	\$2,700,008	\$133,158	\$1,361,864	\$1,312,909	\$3,482,316	14.3%	\$3,349,158	2515.2%	
Maintenance & Operations	\$3,615,960	\$5,227,768	\$7,427,933	\$3,646,741	\$5,575,875	22.9%	\$348,107	6.7%	
Debt Retirement	\$1,104,538	\$1,101,338	\$1,101,338	\$1,101,338	\$1,101,338	4.5%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$950,000	3.9%	\$950,000	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Total</b>	<b>\$13,324,724</b>	<b>\$14,999,469</b>	<b>\$18,220,005</b>	<b>\$12,633,266</b>	<b>\$24,330,256</b>	<b>100.0%</b>	<b>\$9,330,787</b>	<b>62.2%</b>	<b>212.6</b>
<b>Educational and General Funds</b>									
Faculty Salaries	\$0	\$0.00	\$0.00	\$0.00	\$0	0.0%	\$0	0.0%	
Staff Salaries	\$5,290,959	\$7,931,575	\$7,725,221	\$5,968,922	\$7,192,744	29.6%	(\$738,831)	-9.3%	80.0
Wages & Benefits	\$2,582,015	\$91,885	\$1,230,376	\$1,231,473	\$1,642,760	6.8%	\$1,550,875	1687.8%	
Maintenance & Operations	\$462,324	\$557,799	\$646,250	\$327,143	\$480,725	2.0%	(\$77,074)	-13.8%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$500,000	2.1%	\$500,000	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$8,335,298</b>	<b>\$8,581,259</b>	<b>\$9,601,846</b>	<b>\$7,527,538</b>	<b>\$9,816,229</b>	<b>40.3%</b>	<b>\$1,234,969</b>	<b>14.4%</b>	<b>80.0</b>
<b>Designated Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Staff Salaries	\$613,260	\$605,630	\$603,650	\$603,356	\$6,027,983	24.8%	\$5,422,353	895.3%	132.6
Wages & Benefits	\$117,992	\$41,273	\$131,488	\$81,437	\$1,839,556	7.6%	\$1,798,283	4357.0%	
Maintenance & Operations	\$2,096,021	\$3,857,077	\$5,968,791	\$2,362,806	\$4,282,258	17.6%	\$425,181	11.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$450,000	1.8%	\$450,000	100.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$2,827,274</b>	<b>\$4,503,980</b>	<b>\$6,703,929</b>	<b>\$3,047,598</b>	<b>\$12,599,797</b>	<b>51.8%</b>	<b>\$8,095,817</b>	<b>179.7%</b>	<b>132.6</b>
<b>Auxiliary Enterprises Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Maintenance & Operations	\$1,057,615	\$812,892	\$812,892	\$956,792	\$812,892	3.3%	\$0	0.0%	
Debt Retirement	\$1,104,538	\$1,101,338	\$1,101,338	\$1,101,338	\$1,101,338	4.5%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$2,162,153</b>	<b>\$1,914,230</b>	<b>\$1,914,230</b>	<b>\$2,058,130</b>	<b>\$1,914,230</b>	<b>7.9%</b>	<b>\$0</b>	<b>0.0%</b>	<b>0.0</b>
<b>Restricted Current Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Maintenance & Operations	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>	<b>0.0</b>
<b>Plant Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Maintenance & Operations	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>	<b>0.0</b>

**University of North Texas System Administration**  
**Proposed Total Operating Budget by Functional Area**  
**FY2010 through FY2012**

Operating Expenditures	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTE's	
									FY2012	FY2011
Board of Regents	\$146,720	\$125,384	\$194,281	\$192,300	\$136,500	0.6%	\$11,116	8.9%	1.0	1.0
Chancellor	\$1,411,788	\$1,478,307	\$1,998,470	\$1,364,787	\$1,347,291	5.5%	(\$131,016)	-8.9%	3.0	3.0
Vice Chancellor for Academic Affairs	\$256,226	\$495,872	\$515,295	\$484,448	\$500,779	2.1%	\$4,907	1.0%	5.0	5.5
Vice Chancellor for Administrative Services	\$1,592,210	\$1,828,669	\$1,721,974	\$1,703,997	\$1,827,414	7.5%	(\$1,255)	-0.1%	22.0	24.0
Vice Chancellor for Finance	\$187,501	\$548,992	\$537,274	\$537,198	\$564,571	2.3%	\$15,579	2.8%	5.0	5.0
Vice Chancellor and General Counsel	\$1,448,167	\$1,505,667	\$1,442,848	\$1,430,884	\$1,509,366	6.2%	\$3,699	0.2%	14.0	16.0
Vice Chancellor for Governmental Relations	\$650,764	\$930,381	\$714,287	\$615,785	\$720,356	3.0%	(\$210,025)	-22.6%	5.0	5.0
Vice Chancellor for Strategic Partnerships	\$0	\$0	\$0	\$0	\$450,000	1.8%	\$450,000	0.0%	2.0	0.0
Internal Audit	\$1,258,797	\$1,294,159	\$1,244,140	\$1,224,936	\$1,283,742	5.3%	(\$10,417)	-0.8%	16.0	16.0
UNTD College of Law	\$20,918	\$1,629,334	\$1,654,334	\$3,640	\$1,808,225	7.4%	\$178,891	11.0%	6.0	0.0
<i>Cost Sharing - UNTD College of Law/VC SP</i>	\$0	\$0	\$0	\$0	(\$45,000)	-0.2%	(\$45,000)	0.0%	0.0	0.0
Auxiliary Enterprises	\$2,162,153	\$1,914,230	\$1,914,230	\$2,058,130	\$1,914,230	7.9%	\$0	0.0%	0.0	0.0
UNTS Benefits Paid	\$2,506,428	\$66,135	\$1,148,318	\$1,173,205	\$1,617,760	6.6%	\$1,551,625	2346.1%	0.0	0.0
UNT System Building Operations	\$45,694	\$45,305	\$465,262	\$405,430	\$500,908	2.1%	\$455,603	1005.6%	0.0	0.0
UNT System Services Paid to Components	\$427,445	\$427,445	\$427,445	\$0	\$153,578	0.6%	(\$273,867)	-64.1%	0.0	0.0
UNTS Information Technology Shared Services	\$0	\$0	\$0	\$0	\$711,882	2.9%	\$711,882	100.0%	1.0	0.0
UNTS Business Service Center	\$45,814	\$45,814	\$271,322	\$220,300	\$7,889,105	32.4%	\$7,843,291	17119.9%	132.6	0.0
Reserve for Debt Service - Capital Improvement	\$31,000	\$1,344,549	\$2,658,098	\$36	\$1,344,549	5.5%	\$0	0.0%	0.0	0.0
<i>Institutional Direct Pays (UNT/UNT-HSC)</i>	\$335,133	\$421,873	\$537,965	\$468,845	\$421,873	1.7%	\$0	0.0%	0.0	0.0
<i>Institutional Direct - UNT HSC</i>	(\$332,022)	(\$326,873)	(\$326,873)	(\$323,952)	(\$326,873)	-1.3%	\$0	0.0%	0.0	0.0
<i>Universities Center Dallas/Federation</i>	\$1,129,988	\$1,224,226	\$1,101,336	\$1,073,296	\$0	0.0%	(\$1,224,226)	-100.0%	0.0	7.0
<b>Total</b>	<b>\$13,324,724</b>	<b>\$14,999,469</b>	<b>\$18,220,006</b>	<b>\$12,633,265</b>	<b>\$24,330,256</b>	<b>100.0%</b>	<b>\$9,330,787</b>	<b>62.2%</b>	<b>212.6</b>	<b>82.5</b>





# FY2012

## OPERATING BUDGET

The UNT operating budget totals \$862,010,536, this reflects an increase of \$3,393,932 (0.4%) when compared to the FY 2011 Board Approved Budget.

Significant variances include:

- Benefits costs increased approximately \$40M as State paid benefits are now included in the operating budget – These benefits were excluded in previous years.
- Transfer out increased \$9.7M reflecting the transfer to System Administration for operations and the Business Service Center. (These were not reflected as transfers in previous years)
- Operating costs increased approximately \$40.0M reflecting costs associated with new campus initiatives.
- Capital expenditures are decreasing approximately \$80M as a result of current year completion of several construction projects.

V. Lane Rawlins, President

August 3, 2011

MEMORANDUM

To: Board of Regents

From: V. Lane Rawlins, President

RE: 2011-12 (FY 2012) Budget Process

I am pleased to report that as a result of careful budgeting over the past year and some enrollment-based revenue increases, the University of North Texas has prepared a budget that will allow us to make significant progress in the coming biennium. Our plans call for clear and measurable improvement in instruction and research, more careful and cost-effective management of resources, and a stronger presence in the region.

When we started the budget process, the economic situation for the biennium was dire and we were anticipating state general revenue reductions of 10 to 20 percent. We had prepared our budget for a worst-case scenario, asking the vice presidents, deans and athletic director to identify a total 5 percent reduction for their unit from the base budget that would be considered a permanent reduction.

With the regular 82<sup>nd</sup> Texas Legislative session now over and HB 1 finalized, we know how much state general revenue to expect and can finalize our FY 2012 budget allocations. The outcome is better than anticipated and we can look to the future with renewed optimism.

In setting the budget, we have asked each unit to give thoughtful consideration to:

- UNT's mission as a student-focused, major public research university
- UNT's goal of offering the best undergraduate education in Texas
- The values and goals defined in *UNT's Strategic Plan*

Our priorities for budget allocations are to:

- Protect the quality of instruction and the integrity of UNT degrees. We are among the best at giving students of all backgrounds a high-quality education and at supporting the state by educating so many young Texans.
- Protect our excellence, especially in areas where we might not be able to recover ground lost to budget cuts. We have made significant progress in new areas while retaining our core strengths.
- Take care of and protect our staff and faculty.

Any decisions we make about programs and initiatives to cut, add or enhance are centered on these guiding principles. The budget requests are tied to specific strategic goals and include benchmarks so that we can measure our progress and remain accountable and transparent. Enclosed you will find more detail about UNT's budget by major funding sources.

I am proud of how the UNT community has come together during this budget process. Each unit has made sacrifices and tough decisions, but we've made sure to preserve our essence and to continue supporting our journey to excellence. Our collective prudence and strategic planning helped us build a budget that not only helps us maintain our ground, but to continue our momentum to grow as a major research university offering the best undergraduate education in Texas.

## Significant Budget Variances of the FY2012 Budget

Appropriated and designated tuition-funded budget (allocable budget)			Total
<b>Original budget:</b>			
Base budget (net of 5% general revenue reductions)			\$287.1 million
<b>Revenues:</b>			<b>\$54.8 million</b>
General revenue reduction (based on final HB 1, includes (TRB reduction from refinance)		(\$5.7 million)	
FY 2011 unbudgeted revenues		\$3.3 million	
FY 2012 additional funds from tuition increases, growth (assumes 3% growth) (unadjusted for set-asides)		\$17.5 million	
Faculty/staff benefit funds appropriated on behalf of UNT to other state agencies (change from monthly adjustment to annual budget)		\$40.2 million	
UNT Dallas overhead and contracts		(\$1.3 million)	
Universities Center at Dallas (UCD) appropriations and revenues		\$801K	
<b>Expenditures:</b>			<b>(\$10.5 million)</b>
FY 2012 budget cuts		(\$10.5 million)	
<b>Commitments from 2.8% tuition increase (approved March 2011):</b>			<b>\$5.0 million</b>
Additional faculty and lecturers		\$2.5 million	
Classroom and building needs (first project underway, Auditorium Building remodel)		\$1.5 million	
Maintenance and Operations for Academics		\$1.0 million	

<b>Rebuilding the budget and investing in strategic initiatives:</b>			
Academic units (reallocation from cuts + additional allocations and additions):			\$7.0 million
	Reallocation from cuts	\$5.0 million	
	College-level research support (pending input from deans)	\$370K	
	Sr. vice provost and staff support	\$263K	
	Honors College	\$250K	
	Summer Incentive (beginning summer 2011)	\$250K	
	UCD & Other	\$873K	
<b>Student Financial Support:</b>			<b>\$4.7 million</b>
	Financial aid set-asides from board designated tuition (growth and tuition increases)	\$4.3 million	
	Merit Scholarships	\$200K	
	Emerald Eagle Scholarships	\$200K	
<b>Non-Academic units:</b>			<b>\$2.3 million</b>
	VP Finance and Administration	\$1.1 million	
	VP Advancement	\$170K	
	VP Research	\$35K	
	VP URCM	\$141K	
	Athletics (central allocation only)	\$255K	
	Equity and Diversity	\$87K	
	Custodial, utilities & maintenance support for BLB	\$537K	
<b>Other:</b>			<b>\$254K</b>
	Debt service assumed for remaining bond funds from second Dallas building	\$400K	
	TRB debt service (equal reduction in appropriations due to refinance)	(\$1.5 million)	
	University operating reserve	\$550K	
	Unallocated budget	\$354K	
	Staff classification reserve	\$450K	
<b>Faculty/Staff benefits:</b>			<b>\$41.5 million</b>
	Higher Ed group insurance (local share)	\$1.3 million	
	Faculty/staff benefits appropriated to other agencies (previously budgeted as received)	\$40.2 million	

<b>Reserve for FY2013 faculty/staff raise pool (use for one-time allocations in FY2012)</b>			<b>\$4.6 million</b>
	<i>One-time allocations already committed in FY2012</i>		
	<i>Student grants (merit component)</i>	\$1.5 million	
	<i>Voluntary Separation Program for temp faculty covering classes (one-time allocation)</i>	\$1.0 million	
	<i>Courses and program development</i>	\$1.0 million	
	<i>Faculty equipment, research travel and research assistance evaluation</i>	\$235K	
<b>UNT System</b>			<b>\$2.0 million</b>
UNT System support		\$813K	
Business Services Center (BSC)		\$1.2 million	
<b>Student and other fees (from growth and student service fee net decrease in fee)</b>			
<b>Revenues/Expenditures:</b>			<b>\$1.9 million</b>
Student Service fee		(\$1.5 million)	
Library fee		\$1.3 million	
Environmental Services fee		\$155K	
Technology use fee		\$706K	
Transportation fee		\$300K	
Instructional Fees		\$190K	
Misc. other fees (admissions, late registration, publication, UG advising, rec center, international student)		\$590K	

<b>Athletics (in addition to central allocation above)</b>			
<b>Revenues:</b>			<b>\$8.2 million</b>
Athletic fee/student service fee net change		\$5.9 million	
Athletics revenue (tickets, gifts, etc.)		\$2.3 million	
<b>Expenditures:</b>			<b>\$8.2 million</b>
Debt service on new stadium		\$5.0 million	
Capital improvements/equipment		\$200K	
Salaries & wages		\$1.4 million	
Benefits		\$413K	
Scholarships		\$398K	
Utilities		\$240K	
Operating		\$579K	
<b>Auxiliaries</b>			
<b>Revenues:</b>			<b>\$4.5 million</b>
Housing		\$1.25 million	
Dining		\$434K	
University Union		(\$365K)	
Parking		\$2.6 million	
Health Services		\$110K	
Bookstore		\$100K	
Misc.		\$329K	
<b>Expenditures:</b>			<b>\$3.8 million</b>
Housing		\$192K	
Dining		\$626K	
University Union		\$117K	
Parking		\$2.6 million	
Health Services		\$110K	
Bookstore		\$152K	
Misc.		\$31K	
<b>Federal, state and private grants and contracts</b>			<b>(\$489K)</b>
Federal		(\$989K)	
State		\$500K	
Private		\$0	

**University of North Texas**  
**Proposed Revenue and Expenditure Summary for FY2012**

Description	Educational and		Auxiliary		Plant Funds	Total
	General	Designated	Enterprises	Restricted		
<b>Revenues - Estimated Income</b>						
State Appropriations - General Revenue	\$96,115,121	\$0	\$0	\$0	\$0	\$96,115,121
State Appropriations - <i>Benefits Paid by State</i>	\$40,205,491	\$0	\$0	\$0	\$0	\$40,205,491
Tuition - State	\$52,218,843	\$0	\$0	\$0	\$0	\$52,218,843
Tuition - Designated	\$0	\$147,511,240	\$0	\$0	\$0	\$147,511,240
Fees	\$3,862,271	\$81,493,360	\$0	\$0	\$0	\$85,355,631
Contracts and Grants	\$0	\$0	\$0	\$74,000,000	\$0	\$74,000,000
HEAF	\$0	\$27,846,476	\$0	\$0	\$0	\$27,846,476
Gifts	\$0	\$4,554,826	\$0	\$785,532	\$0	\$5,340,358
Sales and Services	\$858,309	\$4,201,547	\$0	\$0	\$0	\$5,059,856
Investment income	\$325,000	\$2,850,000	\$0	\$501,168	\$0	\$3,676,168
Other Operating Income:						
Institutional	\$0	\$0	\$63,654,952	\$0	\$0	\$63,654,952
Medical Practice Plan	\$0					
Budgeted Designated	\$0					
Other Non-Operating Income	\$105,852,681	\$39,595,891	\$9,646,658	\$41,551,093	\$94,180,000	\$290,826,323
<b>Total Revenue (Excluding Carry Forward/Reserves)</b>	<b><u>\$299,437,717</u></b>	<b><u>\$308,053,340</u></b>	<b><u>\$73,301,610</u></b>	<b><u>\$116,837,793</u></b>	<b><u>\$94,180,000</u></b>	<b><u>\$891,810,460</u></b>
<b>Transfers</b>						
Transfers In/(Out)	<b><u>(\$142,035)</u></b>	<b><u>(\$9,924,770)</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>(\$10,066,806)</u></b>
<b>Total Transfers</b>	<b><u>(\$142,035)</u></b>	<b><u>(\$9,924,770)</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>(\$10,066,806)</u></b>
<b>Total Funding Available</b>	<b><u>\$299,295,682</u></b>	<b><u>\$298,128,570</u></b>	<b><u>\$73,301,610</u></b>	<b><u>\$116,837,793</u></b>	<b><u>\$94,180,000</u></b>	<b><u>\$881,743,655</u></b>
<b>Expenses</b>						
Salaries - Faculty	\$104,405,749	\$0	\$0	\$0	\$0	\$104,405,749
Salaries - Non Faculty	\$89,134,942	\$16,488,217	\$14,633,984	\$0	\$0	\$120,257,143
Wages	\$5,175,500	\$11,122,641	\$5,189,182	\$0	\$0	\$21,487,323
Benefits	\$62,706,381	\$0	\$0	\$0	\$0	\$62,706,381
Utilities	\$10,814,094	\$0	\$0	\$0	\$0	\$10,814,094
Scholarships & Financial Aid	\$0	\$0	\$0	\$73,337,793	\$0	\$73,337,793
Scholarship Discounts	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance and Operations	\$19,424,626	\$253,913,032	\$41,132,055	\$43,500,000	\$0	\$357,969,712
Equipment (Capitalized)	\$0	\$8,532,457	\$0	\$0	\$0	\$8,532,457
Capital Projects					\$76,105,000	\$76,105,000
Debt Service	\$8,435,775	\$9,350,829	\$8,608,277	\$0	\$0	\$26,394,881
<b>Total Expenses</b>	<b><u>\$300,097,067</u></b>	<b><u>\$299,407,176</u></b>	<b><u>\$69,563,499</u></b>	<b><u>\$116,837,793</u></b>	<b><u>\$76,105,000</u></b>	<b><u>\$862,010,536</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>(\$801,385)</u></b>	<b><u>(\$1,278,606)</u></b>	<b><u>\$3,738,112</u></b>	<b><u>\$0</u></b>	<b><u>\$18,075,000</u></b>	<b><u>\$19,733,119</u></b>



**University of North Texas  
Proposed Revenue Detail  
FY2010 through FY2012**

Method of Financing	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change
<b>General Revenue</b>								
State Appropriations	\$131,580,966	\$114,013,403	\$103,972,784	\$98,891,584	\$96,115,121	10.9%	(\$17,898,282)	-15.7%
State Paid Benefits	\$0	\$0	\$34,693,393	\$34,693,393	\$40,205,491	4.6%	\$40,205,491	100.0%
State Appropriations - Reductions	(\$4,528,118)	(\$4,773,911)	(\$7,160,867)	(\$7,160,867)	\$0	0.0%	\$4,773,911	-100.0%
<b>Subtotal, General Revenue</b>	<b>\$127,052,848</b>	<b>\$109,239,492</b>	<b>\$131,505,310</b>	<b>\$126,424,110</b>	<b>\$136,320,612</b>	<b>15.5%</b>	<b>\$27,081,120</b>	<b>24.8%</b>
<b>Tuition</b>								
Tuition - State	\$49,490,376	\$48,754,524	\$48,709,524	\$47,213,897	\$52,218,843	5.9%	\$3,464,319	7.1%
Tuition - Designated	\$120,584,789	\$123,881,514	\$123,881,514	\$117,063,091	\$147,511,240	16.7%	\$23,629,726	19.1%
Discounts and Allowances - Tuition	(\$30,466,853)	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Tuition</b>	<b>\$139,608,312</b>	<b>\$172,636,038</b>	<b>\$172,591,038</b>	<b>\$164,276,988</b>	<b>\$199,730,083</b>	<b>22.7%</b>	<b>\$27,094,045</b>	<b>15.7%</b>
<b>Fees</b>								
Fees	\$91,548,998	\$74,318,290	\$74,318,290	\$66,160,778	\$85,355,631	9.7%	\$11,037,341	14.9%
Discounts and Allowances - Fees	(\$14,939,031)	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Fees</b>	<b>\$76,609,967</b>	<b>\$74,318,290</b>	<b>\$74,318,290</b>	<b>\$66,160,778</b>	<b>\$85,355,631</b>	<b>9.7%</b>	<b>\$11,037,341</b>	<b>14.9%</b>
<b>Remissions and Waivers</b>								
<b>Contracts and Grants</b>								
Federal	\$73,422,850	\$64,011,240	\$64,011,240	\$55,517,174	\$65,000,000	7.4%	\$988,760	1.5%
State	\$18,367,749	\$3,500,000	\$3,500,000	\$1,032,000	\$3,000,000	0.3%	(\$500,000)	-14.3%
Private	\$3,743,306	\$6,000,000	\$6,000,000	\$3,086,149	\$6,000,000	0.7%	\$0	0.0%
<b>Subtotal, Contracts and Grants</b>	<b>\$95,533,905</b>	<b>\$73,511,240</b>	<b>\$73,511,240</b>	<b>\$59,635,323</b>	<b>\$74,000,000</b>	<b>8.4%</b>	<b>\$488,760</b>	<b>0.7%</b>
<b>HEAF (Operating)</b>	<b>\$27,122,687</b>	<b>\$27,846,476</b>	<b>\$27,846,476</b>	<b>\$27,846,476</b>	<b>\$27,846,476</b>	<b>3.2%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Gifts</b>	<b>\$7,668,856</b>	<b>\$4,529,090</b>	<b>\$4,529,090</b>	<b>\$4,699,723</b>	<b>\$5,340,358</b>	<b>0.6%</b>	<b>\$811,268</b>	<b>17.9%</b>
<b>Sales and Services</b>								
Sales and Services	\$865,303	\$851,676	\$851,676	\$535,297	\$904,856	0.1%	\$53,180	6.2%
Athletic Tick Sales, Promotions, Concerts	\$1,358,180	\$2,664,840	\$2,664,840	\$926,082	\$4,155,000	0.5%	\$1,490,160	55.9%
<b>Subtotal, Sales and Services</b>	<b>\$2,223,483</b>	<b>\$3,516,516</b>	<b>\$3,516,516</b>	<b>\$1,461,379</b>	<b>\$5,059,856</b>	<b>0.6%</b>	<b>\$1,543,340</b>	<b>43.9%</b>
<b>Investment Income</b>	<b>\$3,917,532</b>	<b>\$5,504,886</b>	<b>\$5,504,886</b>	<b>\$2,014,580</b>	<b>\$3,676,168</b>	<b>0.4%</b>	<b>(\$1,828,718)</b>	<b>0.0%</b>
<b>Transfer of Funds</b>								
Transfers In/(Out)	\$0	\$0	\$0	\$0	(\$10,066,806)	-1.1%	(\$10,066,806)	-100.0%
<b>Other Operating Income (Auxiliaries)</b>	<b>\$51,040,203</b>	<b>\$59,170,106</b>	<b>\$59,170,106</b>	<b>\$48,289,328</b>	<b>\$63,654,952</b>	<b>7.2%</b>	<b>\$4,484,846</b>	<b>7.6%</b>
<b>Other Non-Operating Income</b>	<b>\$309,344,835</b>	<b>\$299,224,048</b>	<b>\$240,104,048</b>	<b>\$215,729,048</b>	<b>\$290,826,323</b>	<b>33.0%</b>	<b>(\$8,397,725)</b>	<b>-2.8%</b>
<b>Total Revenue by Source</b>	<b>\$840,122,628</b>	<b>\$829,496,182</b>	<b>\$792,597,000</b>	<b>\$716,537,733</b>	<b>\$881,743,655</b>	<b>100.0%</b>	<b>\$53,264,922</b>	<b>6.4%</b>

**University of North Texas**  
**Proposed Expenditures Detail**  
**FY2010 through FY2012**

Expenditures by Fund Group	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTEs
<b>Grand Total</b>									
Faculty Salaries	\$101,496,218	\$103,655,131	\$103,655,131	\$103,196,488	\$104,405,749	12%	\$750,618	0.7%	1,826.3
Staff Salaries	\$116,892,378	\$120,816,627	\$121,770,832	\$98,216,106	\$120,257,142	14%	(\$559,485)	-0.5%	1,912.3
Wages & Benefits	\$62,146,980	\$39,258,867	\$76,387,075	\$58,240,660	\$84,193,704	10%	\$44,934,837	114.5%	
Maintenance & Operations	\$339,031,652	\$296,548,314	\$325,777,961	\$390,215,062	\$368,783,810	43%	\$72,235,496	24.4%	
Debt Retirement	\$20,100,790	\$21,429,247	\$22,152,483	\$45,633,291	\$26,394,881	3%	\$4,965,634	23.2%	
Capital Outlay	\$74,320,280	\$165,331,682	\$165,331,682	\$144,106,848	\$84,637,457	10%	(\$80,694,225)	-48.8%	
Other	\$5,138,068	\$111,576,736	\$111,576,736	\$0	\$73,337,793	9%	(\$38,238,943)	-34.3%	
<b>Subtotal</b>	<b>\$719,126,365</b>	<b>\$858,616,604</b>	<b>\$926,651,901</b>	<b>\$839,608,455</b>	<b>\$862,010,536</b>	<b>100%</b>	<b>\$3,393,932</b>	<b>0.4%</b>	<b>3,738.6</b>
<b>Educational and General Funds (Fund 01 incl HEAF)</b>									
Faculty Salaries	\$100,896,431	\$103,655,131	\$103,655,131	\$102,474,119	\$104,405,749	12%	\$750,618	0.7%	1,826.3
Staff Salaries	\$85,967,238	\$90,108,260	\$90,108,260	\$72,034,049	\$89,134,941	10%	(\$973,319)	-1.1%	1,120.4
Wages & Benefits	\$41,586,311	\$23,514,308	\$59,094,984	\$41,460,313	\$67,881,881	8%	\$44,367,573	188.7%	
Maintenance & Operations	\$40,773,936	\$34,607,549	\$57,799,539	\$44,195,023	\$30,238,724	4%	(\$4,368,825)	-12.6%	
Debt Retirement	\$9,891,319	\$9,905,656	\$10,628,892	\$10,628,892	\$8,435,775	1%	(\$1,469,881)	-14.8%	
Capital Outlay	\$4,107,764	\$0	\$0	\$2,532,024	\$0	0%	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$283,222,999</b>	<b>\$261,790,904</b>	<b>\$321,286,807</b>	<b>\$273,324,420</b>	<b>\$300,097,070</b>	<b>35%</b>	<b>\$38,306,165</b>	<b>14.6%</b>	<b>2,946.7</b>
<b>Designated Funds (Fund 11)</b>									
Faculty Salaries	\$140,494	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
Staff Salaries	\$14,662,905	\$15,865,255	\$16,955,437	\$12,943,286	\$16,488,217	2%	\$622,962	3.9%	348.7
Wages & Benefits	\$11,615,040	\$10,419,731	\$11,928,482	\$9,426,513	\$11,122,641	1%	\$702,910	6.7%	
Maintenance & Operations	\$86,658,604	\$223,561,299	\$223,561,299	\$197,301,160	\$253,913,032	29%	\$30,351,733	13.6%	
Debt Retirement	\$3,013,798	\$4,317,102	\$4,317,102	\$2,729,534	\$9,350,829	1%	\$5,033,727	116.6%	
Capital Outlay	\$9,706,392	\$9,828,682	\$9,828,682	\$7,137,787	\$8,532,457	1%	(\$1,296,225)	-13.2%	
Other	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$125,797,233</b>	<b>\$263,992,069</b>	<b>\$266,591,002</b>	<b>\$229,538,280</b>	<b>\$299,407,176</b>	<b>35%</b>	<b>\$35,415,107</b>	<b>13.4%</b>	<b>348.7</b>
<b>Auxiliary Enterprises Funds</b>									
Faculty Salaries	\$7,425	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
Staff Salaries	\$13,312,281	\$14,843,112	\$14,707,135	\$11,053,702	\$14,633,984	2%	(\$209,128)	-1.4%	443.3
Wages & Benefits	\$5,249,541	\$5,324,828	\$5,363,608	\$4,525,888	\$5,189,182	1%	(\$135,646)	-2.5%	
Maintenance & Operations	\$36,649,280	\$38,379,466	\$44,417,123	\$35,531,831	\$41,132,055	5%	\$2,752,589	7.2%	
Debt Retirement	\$7,195,673	\$7,206,489	\$7,206,489	\$5,404,867	\$8,608,277	1%	\$1,401,788	19.5%	
Capital Outlay	\$683,167	\$0	\$0	\$162,905	\$0	0%	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$63,097,367</b>	<b>\$65,753,895</b>	<b>\$71,694,356</b>	<b>\$56,679,193</b>	<b>\$69,563,498</b>	<b>8%</b>	<b>\$3,809,603</b>	<b>5.8%</b>	<b>443.3</b>
<b>Restricted Current Funds</b>									
Faculty Salaries	\$451,868	\$0	\$0	\$722,369	\$0	0%	\$0	0.0%	
Staff Salaries	\$2,949,954	\$0	\$0	\$2,185,069	\$0	0%	\$0	0.0%	
Wages & Benefits	\$3,696,088	\$0	\$0	\$2,827,945	\$0	0%	\$0	0.0%	
Maintenance & Operations	\$169,022,870	\$0	\$0	\$109,658,830	\$43,500,000	5%	\$43,500,000	0.0%	
Debt Retirement	\$0	\$0	\$0	\$26,869,998	\$0	0%	\$0	0.0%	
Capital Outlay	\$2,002,924	\$0	\$0	\$1,409,662	\$0	0%	\$0	0.0%	
Other	\$0	\$111,576,736	\$111,576,736	\$0	\$73,337,793	9%	(\$38,238,943)	-34.3%	
<b>Subtotal</b>	<b>\$178,123,704</b>	<b>\$111,576,736</b>	<b>\$111,576,736</b>	<b>\$143,673,874</b>	<b>\$116,837,793</b>	<b>14%</b>	<b>\$5,261,057</b>	<b>4.7%</b>	<b>-</b>
<b>Plant Funds (fund 61, 66)</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
Maintenance & Operations	\$5,926,962	\$0	\$0	\$3,528,218	\$0	0%	\$0	0.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
Capital Outlay	\$57,820,033	\$155,503,000	\$155,503,000	\$132,864,470	\$76,105,000	9%	(\$79,398,000)	-51.1%	
Other	\$5,138,068	\$0	\$0	\$0	\$0	0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$68,885,063</b>	<b>\$155,503,000</b>	<b>\$155,503,000</b>	<b>\$136,392,688</b>	<b>\$76,105,000</b>	<b>9%</b>	<b>(\$79,398,000)</b>	<b>-51.1%</b>	<b>-</b>

**University of North Texas**  
**Proposed Total Operating Budget by Functional Area**  
**FY2010 through FY2012**

Operating Expenditures	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTE's FY2012	
Office of the President	\$2,308,351	\$1,611,928	\$1,604,437	\$1,104,074	\$1,398,100	0.2%	(\$213,828.14)	-13.3%	9.5	0.0
Athletics	\$15,941,695	\$16,952,006	\$18,388,562	\$16,015,616	\$25,044,264	2.9%	\$8,092,258.00	47.7%	94.3	0.0
VP Equity & Diversity	\$1,079,613	\$1,164,766	\$1,141,796	\$956,122	\$1,139,927	0.1%	(\$24,839.27)	-2.1%	13.5	0.0
VP University Communications & Marketing	\$10,493,953	\$9,983,069	\$11,357,895	\$8,441,639	\$10,041,123	1.2%	\$58,054.11	0.6%	62.5	0.0
VP Finance & Administration	\$836,205	\$876,039	\$5,734,955	\$698,466	\$6,900,772	0.8%	\$6,024,733.02	687.7%	7.0	0.0
SR AVP for Finance	\$104,866,990	\$73,172,470	\$109,019,008	\$98,250,389	\$102,396,604	11.9%	\$29,224,134.12	39.9%	81.5	0.0
SR AVP for Administration	\$33,447,901	\$36,467,414	\$35,846,538	\$27,879,897	\$39,727,500	4.6%	\$3,260,086.50	8.9%	414.8	0.0
Provost & VP Academic Affairs	\$70,454,599	\$70,932,324	\$64,098,984	\$68,909,737	\$67,359,071	7.8%	(\$3,573,253.17)	-5.0%	506.3	0.0
Honors College	\$497,294	\$563,496	\$488,990	\$413,625	\$543,517	0.1%	(\$19,978.83)	-3.5%	6.0	0.0
Graduate School	\$1,680,008	\$1,530,368	\$2,163,627	\$1,385,350	\$1,775,062	0.2%	\$244,693.47	16.0%	18.1	0.0
College of Arts & Sciences	\$58,079,820	\$52,499,932	\$62,188,163	\$55,301,419	\$54,473,765	6.3%	\$1,973,832.95	3.8%	668.6	0.0
College Of Visual Arts & Design	\$7,729,114	\$6,651,488	\$7,783,803	\$7,011,282	\$7,016,014	0.8%	\$364,525.62	5.5%	92.3	0.0
School of Journalism	\$2,941,563	\$3,059,935	\$3,049,262	\$2,577,819	\$2,855,148	0.3%	(\$204,786.60)	-6.7%	24.5	0.0
Colege of Information	\$7,379,312	\$4,817,783	\$6,786,182	\$6,553,455	\$6,415,447	0.7%	\$1,597,663.95	33.2%	53.3	0.0
College of Business	\$19,856,584	\$18,378,484	\$20,703,624	\$17,967,618	\$18,608,950	2.2%	\$230,465.56	1.3%	167.8	0.0
College of Education	\$16,489,179	\$14,405,816	\$17,087,130	\$14,911,086	\$15,088,822	1.8%	\$683,005.80	4.7%	183.1	0.0
School of Merchandising & Hospitality Mgmt.	\$3,240,744	\$3,208,054	\$3,332,944	\$2,889,778	\$3,405,544	0.4%	\$197,489.66	6.2%	43.5	0.0
College of Music	\$14,213,060	\$12,389,549	\$14,679,729	\$13,608,169	\$12,370,105	1.4%	(\$19,443.68)	-0.2%	154.8	0.0
College of Public Affairs & Communication	\$9,229,047	\$8,453,269	\$8,952,607	\$8,796,305	\$8,801,922	1.0%	\$348,652.66	4.1%	121.1	0.0
College of Engineering	\$11,291,632	\$11,228,557	\$12,949,955	\$10,952,406	\$13,423,286	1.6%	\$2,194,729.82	19.5%	139.5	0.0
VP Research & Economic Development	\$4,752,624	\$3,902,159	\$3,878,556	\$3,049,536	\$3,632,636	0.4%	(\$269,522.79)	-6.9%	13.0	0.0
VP Development	\$4,457,132	\$5,189,093	\$5,029,353	\$3,387,905	\$4,774,054	0.6%	(\$415,038.44)	-8.0%	62.6	0.0
VP Student Affairs	\$71,611,356	\$76,466,644	\$79,200,337	\$62,570,538	\$78,235,779	9.1%	\$1,769,135.27	2.3%	508.4	0.0
VP Info Tech/Chief Info Officer	\$20,537,867	\$22,083,187	\$23,271,520	\$18,615,374	\$22,566,905	2.6%	\$483,717.78	2.2%	292.7	0.0
Unallocated Budget & Operating Budget Reserve	\$0	\$550,000	\$550,000	\$0	\$904,097	0.1%	\$354,097.00	64.4%	0.0	0.0
Reserve for FY2013 raises	\$0	\$0	\$0	\$0	\$4,640,023	0.5%	\$4,640,023.00	100.0%	0.0	0.0
UNT System Support	\$3,786,488	\$4,284,549	\$4,574,014	\$4,574,014	\$78,658	0.0%	(\$4,205,891.04)	-98.2%	0.0	0.0
Scholarships & Financial Aid	\$55,580,073	\$38,065,496	\$38,197,770	\$38,197,770	\$42,837,793	5.0%	\$4,772,297.00	12.5%	0.0	0.0
Federal, State & Private Grants & Contracts	\$91,790,569	\$73,511,240	\$73,511,240	\$68,206,336	\$74,000,000	8.6%	\$488,760.00	0.7%	0.0	0.0
Capital Projects	\$74,320,280	\$155,503,000	\$155,503,000	\$132,864,470	\$76,105,000	8.8%	(\$79,398,000.00)	-51.1%	0.0	0.0
Debt Service (not included above)	\$233,310	\$1,473,920	\$1,473,920	\$1,473,920	\$2,214,606	0.3%	\$740,686.00	50.3%	0.0	0.0
Other (incl Transfers & Cost Sharing not incl ab	\$0	\$129,240,569	\$129,240,569	\$142,044,328	\$153,236,041	17.8%	\$23,995,472.00	18.6%	0.0	0.0
<b>Total</b>	<b>\$719,126,365</b>	<b>\$858,616,604</b>	<b>\$921,788,470</b>	<b>\$839,608,445</b>	<b>\$862,010,536</b>	<b>100.0%</b>	<b>\$3,393,931.33</b>	<b>0.4%</b>	<b>3738.6</b>	<b>3745.6</b>



# **FY2012**

## **OPERATING BUDGET**

The UNT Dallas operating budget totals \$26,629,630, this reflects an increase of \$622,933 (2.4%) when compared to the FY 2011 Board Approved Budget.

Significant variances include:

- Benefits costs increased approximately \$630,000 as State paid benefits are now included in the operating budget – These benefits were excluded in previous years.
- Transfer out increased \$837,544 reflecting the transfer to System Administration for operations and the Business Service Center. (These were not reflected as transfers in previous years)
- Faculty and staff salaries are being reduced approximately \$480,000 in response to reduced State Appropriations. Reductions are being accomplished through adjustments to the campus start-up staffing plan.



## UNT Dallas CFO Budget Message

The 2012-2013 state budget resulted in an additional 7% reduction in state funding, for a reduction of over \$1,080,000 per year. This reduction is in addition to the 5% decrease in state funding in the current biennium.

The budget provides similar staffing levels as FY 2011, with 167 full time employees. There is a strategic shift to increase staffing levels in Advancement as efficiencies have been gained in other areas. The overall operating budget is \$26 million recurring costs, and just over \$600,000 in non-recurring priority projects. These projects will be funded from cash reserves. The budget does not provide any merit or other comprehensive salary adjustment program.

FY 2012 enrollment growth of 12% is projected, from 1,029 FTSE to 1,150 FTSE, for a total of 121 additional full time students, and tuition is increased from \$155 to \$160 per hour by prior Board action. There is no change in the student service fee, which is the university's only mandatory fee.

The budget includes a significant increase in third party giving, from \$525,000 in FY 2011 to \$2,100,000 in FY 2012. If this target is not achieved, other budget adjustments will be required.

**University of North Texas at Dallas**  
**Proposed Revenue and Expenditure Summary FY2012**

Description	Educational and		Auxiliary			Total
	General	Designated	Enterprises	Restricted	Plant Funds	
<b>Revenues - Estimated Income</b>						
State Appropriations - General Revenue	\$14,076,346	\$0	\$0	\$0	\$0	\$14,076,346
State Appropriations - Benefits Paid by State	630,248	-	-	-	-	630,248
Tuition - State	2,070,020	-	-	-	-	2,070,020
Tuition - Designated	-	6,376,665	-	-	-	6,376,665
Fees	-	439,198	-	-	-	439,198
Contracts and Grants	-	-	-	175,000	-	175,000
HEAF	780,000	-	-	-	-	780,000
Gifts	-	2,105,000	-	-	-	2,105,000
Sales and Services	-	37,700	-	-	-	37,700
Investment income	-	35,000	-	-	-	35,000
Other Operating Income:	-	-	-	-	-	-
Institutional	-	-	67,535	-	-	67,535
Medical Practice Plan	-	-	-	-	-	-
Budgeted Designated	\$0	\$0	\$0	\$0	\$0	\$0
Other Non-Operating Income	-	-	-	-	-	-
<b>Total Revenue (Excluding Carry Forward/Reserves)</b>	<b><u>\$17,556,614</u></b>	<b><u>\$8,993,563</u></b>	<b><u>\$67,535</u></b>	<b><u>\$175,000</u></b>	<b><u>\$0</u></b>	<b><u>\$26,792,712</u></b>
<b>Transfers</b>						
Transfers In/(Out)	\$0	(\$837,544)	\$0	\$0	\$0	(\$837,544)
<b>Total Transfers</b>	<b><u>\$0</u></b>	<b><u>(\$837,544)</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>(\$837,544)</u></b>
<b>Total Funding All Sources</b>	<b><u>\$17,556,614</u></b>	<b><u>\$8,156,019</u></b>	<b><u>\$67,535</u></b>	<b><u>\$175,000</u></b>	<b><u>\$0</u></b>	<b><u>\$25,955,168</u></b>
<b>Expenses</b>						
Salaries - Faculty	\$4,607,022	\$0	\$0	\$43,077	\$0	\$4,650,099
Salaries - Non Faculty	5,148,315	604,468	48,112	130,408	-	5,931,303
Wages	-	289,254	-	-	-	289,254
Benefits	1,715,207	29,996	-	28,024	-	1,773,227
Utilities	-	466,560	-	-	-	466,560
Scholarships	-	1,800,700	-	-	-	1,800,700
Scholarship Discounts	310,885	908,638	-	-	-	1,219,523
Maintenance and Operations	2,539,135	4,183,193	12,875	21,501	-	6,756,704
Equipment (Capitalized)	-	-	-	-	-	-
Capital Projects	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	3,236,050	506,210	-	-	-	3,742,260
<b>Total Expenses</b>	<b><u>\$17,556,614</u></b>	<b><u>\$8,789,019</u></b>	<b><u>\$60,987</u></b>	<b><u>\$223,010</u></b>	<b><u>\$0</u></b>	<b><u>\$26,629,630</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>\$0</u></b>	<b><u>(\$633,000)</u></b>	<b><u>\$6,548</u></b>	<b><u>(\$48,010)</u></b>	<b><u>\$0</u></b>	<b><u>(\$674,462)</u></b>

**University of North Texas at Dallas**  
**Proposed Revenue Detail**  
**FY2010 through FY2012**

Method of Financing	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change
<b>General Revenue</b>								
State Appropriations	\$15,110,901	\$18,664,359	\$18,505,482	\$17,799,539	\$14,076,346	54.3%	(\$4,588,013)	-24.6%
State Paid Benefits	\$0	\$0	\$0	\$0	\$630,248	2.4%	\$630,248	100.0%
State Appropriations - Reductions	(\$542,414)	-	(\$881,004)	-	-	0.0%	\$0	0.0%
<b>Subtotal, General Revenue</b>	<b>\$14,568,487</b>	<b>\$18,664,359</b>	<b>\$17,624,478</b>	<b>\$17,799,539</b>	<b>\$14,706,594</b>	<b>56.7%</b>	<b>(\$3,957,765)</b>	<b>-21.2%</b>
<b>Tuition</b>								
Tuition - State	\$0	\$287,145	\$1,975,400	\$1,940,983	\$2,070,020	8.0%	\$1,782,875	620.9%
Tuition - Designated (FY2011 Net of Set-Asides)	5,653,100	5,860,693	4,481,179	5,104,051	\$6,376,665	24.6%	\$515,972	8.8%
Discounts and Allowances - Tuition	(\$485,644)	-	-	-	\$0	0.0%	\$0	0.0%
<b>Subtotal, Tuition</b>	<b>\$5,167,456</b>	<b>\$6,147,838</b>	<b>\$6,456,579</b>	<b>\$7,045,034</b>	<b>\$8,446,685</b>	<b>32.6%</b>	<b>\$2,298,847</b>	<b>37.4%</b>
<b>Fees</b>								
Fees	-	\$678,560	\$390,560	\$443,560	\$439,198	1.7%	(\$239,362)	-35.3%
Discounts and Allowances - Fees	-	-	-	-	-	0.0%	\$0	0.0%
<b>Subtotal, Fees</b>	<b>-</b>	<b>\$678,560</b>	<b>\$390,560</b>	<b>\$443,560</b>	<b>\$439,198</b>	<b>1.7%</b>	<b>(\$239,362)</b>	<b>-35.3%</b>
<b>Contracts and Grants</b>								
Federal	-	-	-	-	\$175,000	0.7%	\$175,000	0.0%
State	\$266,597	-	-	-	-	0.0%	\$0	0.0%
Private	\$891,261	-	-	-	-	0.0%	\$0	0.0%
<b>Subtotal, Contracts and Grants</b>	<b>\$1,157,858</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>	<b>0.7%</b>	<b>\$175,000</b>	<b>0.0%</b>
<b>HEAF (Operating)</b>	<b>\$0</b>	<b>\$780,000</b>	<b>\$780,000</b>	<b>\$780,000</b>	<b>\$780,000</b>	<b>3.0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Gifts</b>	<b>\$0</b>	<b>\$1,469,500</b>	<b>\$1,469,500</b>	<b>\$525,198</b>	<b>\$2,105,000</b>	<b>8.1%</b>	<b>\$635,500</b>	<b>43.2%</b>
<b>Sales and Services</b>								
Sales and Services	\$81,278	-	-	-	37,700.00	0.1%	\$37,700	0.0%
Athletic Tick Sales, Promotions, Concerts	-	-	-	-	-	0.0%	\$0	0.0%
<b>Subtotal, Sales and Services</b>	<b>\$81,278</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$37,700</b>	<b>0.1%</b>	<b>\$37,700</b>	<b>0.0%</b>
<b>Investment Income</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,000</b>	<b>0.1%</b>	<b>\$35,000</b>	<b>0.0%</b>
<b>Transfer of Funds</b>								
Transfers In/(Out)	\$0	\$0	\$0	\$0	(\$837,544)	-3.2%	(\$837,544)	0.0%
<b>Other Operating Income</b>	<b>\$4,287,172</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$338,365</b>	<b>\$67,535</b>	<b>0.3%</b>	<b>\$67,535</b>	<b>0.0%</b>
<b>Other Non-Operating Income</b>	<b>\$212,205</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Total Revenue by Source</b>	<b>\$25,474,456</b>	<b>\$27,740,257</b>	<b>\$26,731,117</b>	<b>\$26,931,696</b>	<b>\$25,955,168</b>	<b>88.9%</b>	<b>(\$2,455,589)</b>	<b>-8.9%</b>

Note: Actuals are as of 05/31/2011.

**University of North Texas at Dallas**  
**Proposed Expenditures Detail**  
**FY2010 through FY2012**

Expenditures by Fund Group	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTEs
<b>Grand Total</b>									
Faculty Salaries	\$2,898,780	\$5,020,000	\$4,800,253	\$5,390,267	\$4,650,099	17.5%	(\$369,901)	-7.4%	57.0
Staff Salaries	\$3,186,019	\$6,046,202	\$5,988,417	\$5,209,200	\$5,931,303	22.3%	(\$114,899)	-1.9%	110.0
Wages & Benefits	\$511,149	\$275,782	\$244,232	\$298,266	\$2,062,481	7.7%	\$1,786,699	647.9%	
Maintenance & Operations	\$5,484,284	\$8,339,397	\$8,813,183	\$8,334,742	\$7,223,264	27.1%	(\$1,116,133)	-13.4%	
Debt Retirement	\$3,789,266	\$4,302,382	\$4,302,382	\$4,302,382	\$3,742,260	14.1%	(\$560,122)	-13.0%	
Capital Outlay	\$2,021,537	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other (Scholarships)	\$0	\$2,022,934	\$2,922,475	\$3,705,067	\$3,020,223	11.3%	\$997,289	49.3%	
<b>Subtotal</b>	<b>17,891,035</b>	<b>26,006,697</b>	<b>27,070,942</b>	<b>27,239,924</b>	<b>26,629,630</b>	<b>100.0%</b>	<b>\$622,933</b>	<b>2.4%</b>	<b>167.0</b>
<b>Educational and General Funds</b>									
Faculty Salaries	\$2,898,567	\$5,020,000	\$4,800,253	\$5,390,267	\$4,607,022	\$0	(\$412,978)	-8.2%	57.0
Staff Salaries	\$3,052,264	\$5,876,587	\$5,779,362	\$4,903,867	\$5,148,315	\$0	(\$728,272)	-12.4%	104.0
Wages & Benefits	\$255,901	\$275,782	\$244,232	\$262,533	\$1,715,207	\$0	\$1,439,425	521.9%	
Maintenance & Operations	\$665,813	\$780,000	\$5,264,880	\$3,815,612	\$2,539,135	\$0	\$1,759,135	225.5%	
Debt Retirement	\$3,789,266	\$3,788,132	\$3,788,132	\$3,788,132	\$3,236,050	\$0	(\$552,082)	-14.6%	
Capital Outlay	\$2,013,651	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Other (Scholarships)	\$0	\$0	\$1,558,019	\$2,219,467	\$310,885	\$0	\$310,885	100.0%	
<b>Subtotal</b>	<b>\$12,675,462</b>	<b>\$15,740,501</b>	<b>\$21,434,878</b>	<b>\$20,379,878</b>	<b>\$17,556,614</b>	<b>\$1</b>	<b>\$1,816,113</b>	<b>11.5%</b>	
<b>Designated Funds (Fees)</b>									
Faculty Salaries	\$213	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
Staff Salaries	\$133,755	\$169,615	\$209,055	\$305,333	\$604,468	\$0	\$434,853	256.4%	4.0
Wages & Benefits	\$255,248	\$0	\$0	\$35,733	\$319,250	\$0	\$319,250	100.0%	
Maintenance & Operations	\$4,767,976	\$7,559,397	\$3,498,303	\$4,507,306	\$4,649,753	\$0	(\$2,909,644)	-38.5%	
Debt Retirement	\$0	\$514,250	\$514,250	\$514,250	\$506,210	\$0	(\$8,040)	-1.6%	
Capital Outlay	\$7,886	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Other	\$0	\$2,022,934	\$1,364,456	\$1,485,600	\$2,709,338	\$0	\$686,404	33.9%	
<b>Subtotal</b>	<b>\$5,165,078</b>	<b>\$10,266,196</b>	<b>\$5,586,064</b>	<b>\$6,848,222</b>	<b>\$8,789,019</b>	<b>\$0</b>	<b>(\$1,477,177)</b>	<b>-14.4%</b>	
<b>Auxiliary Enterprises Funds (Parking)</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$48,112	\$0	\$48,112	100.0%	1.0
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
Maintenance & Operations	\$0	\$0	\$50,000	\$11,824	\$12,875	\$0	\$12,875	100.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$11,824</b>	<b>\$60,987</b>	<b>\$0</b>	<b>\$60,987</b>	<b>100.0%</b>	
<b>Restricted Current Funds (Grants)</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$43,077	\$0	\$43,077	100.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$130,408	\$0	\$130,408	100.0%	1.0
Wages & Benefits	\$0	\$0	\$0	\$0	\$28,024	\$0	\$28,024	100.0%	
Maintenance & Operations	\$50,495	\$0	\$0	\$0	\$21,501	\$0	\$21,501	100.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Other (Benefits)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	100.0%	
<b>Subtotal</b>	<b>\$50,495</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$223,010</b>	<b>\$0</b>	<b>\$223,010</b>	<b>100.0%</b>	
<b>Plant Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Maintenance & Operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	



**University of North Texas at Dallas**  
**Proposed Total Operating Budget by Functional Area**  
**FY2010 through FY2012**

Operating Expenditures	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Projected	FY2012 Budget	% of Budget	\$ Change	% Change	FTE's FY2012	
<b>President</b>		\$745,691	\$1,117,431	\$1,061,840	\$857,225	3.22%	\$111,534	14.96%	4.0	0.0
<b>Associate Provost for Institutional Effectiveness</b>		168,900	228,900	245,718	285,155	1.07%	\$116,255	68.83%	4.0	0.0
<b>Provost &amp; VP for Academic Excellence and Student Success</b>		9,442,190	9,346,970	8,989,319	10,586,348	39.75%	\$1,144,158	12.12%	121.0	0.0
<b>Vice President for University Advancement</b>		1,293,508	1,508,559	1,025,134	1,364,990	5.13%	\$71,482	5.53%	7.0	0.0
<b>Vice President of Finance &amp; Administration/CFO</b>		3,967,325	3,808,847	4,728,045	4,666,549	17.52%	\$699,224	17.62%	30.0	0.0
<b>UNTD Benefits Paid</b>		1,055,000	1,598,019	1,677,732	1,735,229	6.52%	\$680,229	64.48%	0.0	0.0
<b>Other (FY 2011 all IntraSystem Agreements)</b>		3,556,701	2,969,532	3,055,766	368,208	1.38%	(\$3,188,493)	-89.65%	0.0	0.0
<b>Scholarships, Fellowships, Set-asides</b>		1,750,000	1,360,302	1,360,302	3,020,223	11.34%	\$1,270,223	72.58%	0.0	0.0
<b>Auxiliary Enterprises</b>		-	50,000	11,824	60,987	0.23%	\$60,987	100.00%	1.0	0.0
<b>Debt Service</b>		4,302,382	4,302,382	4,304,288	3,742,260	14.05%	(\$560,122)	-13.02%	0.0	0.0
<b>HEAF</b>		780,000	780,000	780,000	780,000	-93.13%	\$0	0.00%	0.0	0.0
<b>UNT System Assessments FY2011</b>		-	-	-	(837,544)	-3.15%	(\$837,544)	-100.00%	0.0	0.0
<b>Total</b>	<b>\$17,891,035</b>	<b>\$27,061,697</b>	<b>\$27,070,942</b>	<b>\$27,239,968</b>	<b>\$26,629,630</b>	<b>3.94%</b>	<b>(\$432,067)</b>	<b>-1.60%</b>	<b>167.0</b>	<b>167.0</b>



# FY2012

## OPERATING BUDGET

The UNT Health Science Center operating budget totals \$217,131,139, this reflects an increase of \$4,350,456 (2.0%) when compared to the FY 2011 Board Approved Budget.

Significant variances include:

- Benefits costs increased approximately \$4,080,585 as State paid benefits are now included in the operating budget – These benefits were excluded in previous years
- Transfer out increased \$3.0M reflecting the transfer to System Administration for operations and the Business Service Center. (These were not reflected as transfers in previous years)
- Maintenance and operations is increasing by approximately \$14.9M while other expenditures are decreasing by \$25.3M

**University of North Texas Health Science Center  
Proposed Revenue and Expenditure Summary for FY2012**

Description	Educational and		Auxiliary			Total
	General	Designated	Enterprises	Restricted	Plant Funds	
<b>Revenues - Estimated Income</b>						
State Appropriations - General Revenue	\$58,962,078	\$0	\$0	\$0	\$0	\$58,962,078
State Appropriations - <i>Benefits Paid by State</i>	\$4,080,585	\$0	\$0	\$0	\$0	\$4,080,585
Tuition - State	\$7,000,000	\$0	\$0	\$0	\$0	\$7,000,000
Tuition - Designated	\$0	\$6,750,000	\$0	\$0	\$0	\$6,750,000
Fees	\$0	\$0	\$0	\$0	\$0	\$0
Contracts and Grants	\$0	\$0	\$0	\$32,855,980	\$0	\$32,855,980
HEAF	\$8,771,265	\$0	\$0	\$0	\$0	\$8,771,265
Gifts	\$0	\$0	\$0	\$0	\$0	\$0
Sales and Services	\$0	\$0	\$378,539	\$0	\$0	\$378,539
Investment income	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating Income:						
Institutional Funds	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Medical Practice Plan	\$0	\$86,227,533	\$0	\$0	\$0	\$86,227,533
Budgeted Designated	\$0	\$10,841,263	\$0	\$0	\$0	\$10,841,263
Other Non-Operating Income	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Revenue (Excluding Carry Forward/Reserves)</b>	<b><u>\$79,313,928</u></b>	<b><u>\$103,818,796</u></b>	<b><u>\$378,539</u></b>	<b><u>\$32,855,980</u></b>	<b><u>\$0</u></b>	<b><u>\$216,367,243</u></b>
<b>Transfers</b>						
Transfers In/(Out)	<b>(\$3,013,631)</b>	\$0	\$0	\$0	\$0	<b>(\$3,013,631)</b>
<b>Total Transfers</b>	<b>(\$3,013,631)</b>	\$0	\$0	\$0	\$0	<b>(\$3,013,631)</b>
<b>Total Funding All Sources</b>	<b><u>\$76,300,297</u></b>	<b><u>\$103,818,796</u></b>	<b><u>\$378,539</u></b>	<b><u>\$32,855,980</u></b>	<b><u>\$0</u></b>	<b><u>\$213,353,612</u></b>
<b>Expenses</b>						
Salaries - Faculty	\$16,016,499	\$34,469,456	\$0	\$6,497,379	\$0	\$56,983,334
Salaries - Non Faculty	\$21,075,858	\$18,929,966	\$141,664	\$5,783,666	\$0	\$45,931,154
Wages	\$3,254,392	\$4,703,530	\$35,560	\$1,588,639	\$0	\$9,582,121
Benefits	\$8,977,279	\$9,986,879	\$37,000	\$2,550,985	\$0	\$21,552,143
Utilities	\$4,449,588	\$0	\$0	\$0	\$0	\$4,449,588
Scholarships	\$0	\$0	\$0	\$955,280	\$0	\$955,280
Scholarship Discounts	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance and Operations	\$15,224,018	\$39,506,492	\$164,315	\$15,480,031	\$0	\$70,374,856
Equipment (Capitalized)	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$7,302,663</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$7,302,663</u>
<b>Total Expenses</b>	<b><u>\$76,300,297</u></b>	<b><u>\$107,596,323</u></b>	<b><u>\$378,539</u></b>	<b><u>\$32,855,980</u></b>	<b><u>\$0</u></b>	<b><u>\$217,131,139</u></b>
<b>Estimated Net Change in Fund Balance</b>	<b><u>\$0</u></b>	<b><u>(\$3,777,527)</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>(\$3,777,527)</u></b>

**University of North Texas Health Science Center  
Proposed Revenue Detail  
FY2010 through FY2012**

Method of Financing	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Actuals as of 5/31/2011	FY2012 Budget	% of Budget	\$ Change	% Change
<b>General Revenue</b>								
State Appropriations	\$60,927,792	\$63,564,129	\$63,564,129	\$63,564,129	\$58,962,078	27.6%	(\$4,602,051)	-7.2%
State Paid Benefits	\$0	\$0	\$4,538,216	\$4,538,216	\$4,080,585	1.9%	\$4,080,585	0.0%
State Appropriations - Reductions	(\$3,339,790)	(\$2,696,671)	(\$4,957,588)	(\$3,598,226)	\$0	0.0%	\$2,696,671	0.0%
<b>Subtotal, General Revenue</b>	<b>\$57,588,002</b>	<b>\$60,867,458</b>	<b>\$63,144,757</b>	<b>\$64,504,119</b>	<b>\$63,042,663</b>	<b>29.5%</b>	<b>\$2,175,205</b>	<b>3.6%</b>
<b>Tuition</b>								
Tuition - State	\$4,896,384	\$4,899,898	\$4,899,898	\$4,899,898	\$7,000,000	3.3%	\$2,100,102	42.9%
Tuition - Designated	\$3,562,154	\$4,624,989	\$4,624,989	\$4,624,989	\$6,750,000	3.2%	\$2,125,011	45.9%
Discounts and Allowances - Tuition	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Tuition</b>	<b>\$8,458,538</b>	<b>\$9,524,887</b>	<b>\$9,524,887</b>	<b>\$9,524,887</b>	<b>\$13,750,000</b>	<b>6.4%</b>	<b>\$4,225,113</b>	<b>44.4%</b>
<b>Fees</b>								
Fees	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
Discounts and Allowances - Fees	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Fees</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Contracts and Grants</b>								
Federal	\$28,998,165	\$30,644,792	\$26,767,691	\$19,853,012	\$25,922,495	12.2%	(\$4,722,296)	-15.4%
State	\$746,682	\$1,197,673	\$1,046,146	\$775,904	\$903,539	0.4%	(\$294,133)	-24.6%
Private	\$4,933,807	\$7,157,536	\$6,251,983	\$4,636,959	\$6,029,945	2.8%	(\$1,127,591)	-15.8%
<b>Subtotal, Contracts and Grants</b>	<b>\$34,678,654</b>	<b>\$39,000,000</b>	<b>\$34,065,820</b>	<b>\$25,265,875</b>	<b>\$32,855,980</b>	<b>15.4%</b>	<b>(\$6,144,020)</b>	<b>-15.8%</b>
<b>HEAF (Operating)</b>	<b>\$7,994,676</b>	<b>\$8,771,265</b>	<b>\$8,771,265</b>	<b>\$8,771,265</b>	<b>\$8,771,265</b>	<b>4.1%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Gifts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Sales and Services</b>								
Sales and Services	\$671,978	\$573,539	\$569,403	\$509,886	\$378,539	0.2%	(\$195,000)	-34.0%
Athletic Tick Sales, Promotions, Concerts	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Subtotal, Sales and Services</b>	<b>\$671,978</b>	<b>\$573,539</b>	<b>\$569,403</b>	<b>\$509,886</b>	<b>\$378,539</b>	<b>0.2%</b>	<b>(\$195,000)</b>	<b>-34.0%</b>
<b>Investment Income</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Transfer of Funds</b>								
Transfers In/(Out)	\$0	\$0	\$0	\$0	(\$3,013,631)	-1.4%	(\$3,013,631)	-100.0%
<b>Other Operating Income</b>								
Tobacco Funds	\$2,280,420	\$2,280,420	\$2,280,420	\$1,650,114	\$2,280,420	1.1%	\$0	0.0%
Medical Practice Plan Income	\$82,586,543	\$86,519,885	\$82,716,137	\$63,308,997	\$86,227,533	40.4%	(\$292,352)	-0.3%
Indirect Cost Recovery	\$3,673,354	\$3,673,354	\$3,673,354	\$3,673,354	\$4,053,354	1.9%	\$380,000	10.3%
Designated Budgetary	\$1,058,372	\$2,113,110	\$2,020,010	\$1,532,300	\$4,507,489	2.1%	\$2,394,379	113.3%
Institutional Funds	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$500,000	0.2%	(\$500,000)	-50.0%
<b>Subtotal, Other Operating Income</b>	<b>\$90,598,689</b>	<b>\$95,586,769</b>	<b>\$91,689,921</b>	<b>\$71,164,765</b>	<b>\$97,568,796</b>	<b>45.7%</b>	<b>\$1,982,027</b>	<b>2.1%</b>
<b>Other Non-Operating Income</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>
<b>Total Revenue by Source</b>	<b>\$199,990,537</b>	<b>\$214,323,918</b>	<b>\$207,766,053</b>	<b>\$179,740,798</b>	<b>\$213,353,612</b>	<b>100.0%</b>	<b>(\$970,306)</b>	<b>-0.5%</b>

Note: Actuals are as of 05/31/2011.

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**University of North Texas Health Science Center**  
**Proposed Expenditures Detail**  
**FY2010 through FY2012**

Expenditures by Fund Group	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Actuals as of 5/31/3011	FY2012 Budget	% of Budget	\$ Change	% Change	FTEs
<b>Grand Totals</b>									
Faculty Salaries	\$49,733,131	\$54,452,091	\$57,898,683	\$40,791,154	\$56,983,334	26.2%	\$2,531,243	4.6%	384.8
Staff Salaries	\$47,500,695	\$48,013,181	\$48,485,423	\$34,658,223	\$45,931,154	21.2%	(\$2,082,027)	-4.3%	1040.4
Wages & Benefits	\$9,099,760	\$16,835,199	\$16,566,558	\$8,888,652	\$31,134,264	14.3%	\$14,299,065	84.9%	
Maintenance & Operations	\$51,326,379	\$59,912,584	\$51,794,373	\$34,493,823	\$74,824,444	34.5%	\$14,911,860	24.9%	
Debt Retirement	\$7,417,555	\$8,189,633	\$7,288,078	\$7,288,078	\$7,302,663	3.4%	(\$886,970)	-10.8%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$24,734,659	\$25,377,996	\$24,138,833	\$18,778,642	\$955,281	0.4%	(\$24,422,715)	-96.2%	
<b>Total</b>	<b>\$189,812,180</b>	<b>\$212,780,683</b>	<b>\$206,171,949</b>	<b>\$144,898,571</b>	<b>\$217,131,139</b>	<b>100.0%</b>	<b>\$4,350,456</b>	<b>2.0%</b>	<b>1425.2</b>
<b>Educational and General Funds</b>									
Faculty Salaries	\$14,177,316	\$15,560,007	\$15,774,828	\$12,396,480	\$16,016,499	7.4%	\$456,492	2.9%	136.1
Staff Salaries	\$26,149,338	\$23,567,342	\$23,951,147	\$19,954,655	\$21,075,858	9.7%	(\$2,491,484)	-10.6%	439.8
Wages & Benefits	\$3,824,442	\$7,816,503	\$10,639,936	\$5,487,405	\$12,231,671	5.6%	\$4,415,168	56.5%	
Maintenance & Operations	\$15,443,436	\$18,089,040	\$15,782,598	\$8,519,786	\$19,673,606	9.1%	\$1,584,566	8.8%	
Debt Retirement	\$7,417,555	\$8,189,633	\$7,288,078	\$7,288,078	\$7,302,663	3.4%	(\$886,970)	-10.8%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$2,786,420	\$905,255	\$1,035,644	\$2,515,400	\$0	0.0%	(\$905,255)	0.0%	
<b>Subtotal</b>	<b>\$69,798,508</b>	<b>\$74,127,780</b>	<b>\$74,472,231</b>	<b>\$56,161,805</b>	<b>\$76,300,297</b>	<b>35.1%</b>	<b>\$2,172,518</b>	<b>2.9%</b>	<b>575.9</b>
<b>Designated Funds</b>									
Faculty Salaries	\$28,469,167	\$31,179,705	\$35,387,226	\$23,342,199	\$34,469,456	15.9%	\$3,289,751	10.6%	218.1
Staff Salaries	\$15,604,385	\$17,273,150	\$18,229,857	\$10,002,024	\$18,929,966	8.7%	\$1,656,816	9.6%	461.2
Wages & Benefits	\$3,357,778	\$7,087,213	\$4,239,558	\$2,146,463	\$14,690,409	6.8%	\$7,603,196	107.3%	
Maintenance & Operations	\$28,955,901	\$33,746,618	\$28,931,743	\$20,705,590	\$39,506,492	18.2%	\$5,759,874	17.1%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$8,474,083	\$9,792,678	\$10,276,111	\$6,630,123	\$0	0.0%	(\$9,792,678)	0.0%	
<b>Subtotal</b>	<b>\$84,861,315</b>	<b>\$99,079,364</b>	<b>\$97,064,494</b>	<b>\$62,826,399</b>	<b>\$107,596,323</b>	<b>49.6%</b>	<b>\$8,516,958</b>	<b>8.6%</b>	<b>679.2</b>
<b>Auxiliary Enterprises Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	0.0
Staff Salaries	\$232,659	\$307,486	\$307,784	\$204,065	\$141,664	0.1%	(\$165,822)	-53.9%	5.0
Wages & Benefits	\$35,026	\$45,771	\$39,928	\$19,430	\$72,560	0.0%	\$26,789	58.5%	
Maintenance & Operations	\$127,805	\$146,773	\$153,182	\$73,306	\$164,315	0.1%	\$17,542	12.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$78,212	\$73,509	\$68,509	\$64,186	\$0	0.0%	(\$73,509)	0.0%	
<b>Subtotal</b>	<b>\$473,703</b>	<b>\$573,539</b>	<b>\$569,403</b>	<b>\$360,988</b>	<b>\$378,539</b>	<b>0.2%</b>	<b>(\$195,000)</b>	<b>-34.0%</b>	<b>5.0</b>
<b>Restricted Current Funds</b>									
Faculty Salaries	\$7,086,647	\$7,712,379	\$6,736,629	\$5,052,474	\$6,497,379	3.0%	(\$1,215,000)	-15.8%	30.6
Staff Salaries	\$5,514,312	\$6,865,203	\$5,996,635	\$4,497,479	\$5,783,666	2.7%	(\$1,081,537)	-15.8%	134.5
Wages & Benefits	\$1,882,513	\$1,885,712	\$1,647,136	\$1,235,353	\$4,139,624	1.9%	\$2,253,912	119.5%	
Maintenance & Operations	\$6,799,237	\$7,930,153	\$6,926,850	\$5,195,141	\$15,480,031	7.1%	\$7,549,878	95.2%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$13,395,944	\$14,606,554	\$12,758,570	\$9,568,933	\$955,281	0.4%	(\$13,651,273)	-93.5%	
<b>Subtotal</b>	<b>\$34,678,654</b>	<b>\$39,000,000</b>	<b>\$34,065,820</b>	<b>\$25,549,380</b>	<b>\$32,855,980</b>	<b>15.1%</b>	<b>(\$6,144,020)</b>	<b>-15.8%</b>	<b>165.1</b>
<b>Plant Funds</b>									
Faculty Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Staff Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Wages & Benefits	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Maintenance & Operations	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Debt Retirement	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
Other	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%	
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>0.0%</b>	<b>0.0</b>

**University of North Texas Health Science Center  
Proposed Total Operating Budget by Functional Area  
FY2010 through FY2012**

Operating Expenditures	FY2010 Actuals	FY2011 Board Approved Budget	FY2011 Adjusted Budget	FY2011 Actuals as of 5/31/3011	FY2012 Budget	% of Budget	\$ Change	% Change	FTE's FY2011	FY2012
Texas College of Osteopathic Medicine	\$17,500,800	\$24,399,133	\$20,668,843	\$13,650,833	\$22,475,630	10.4%	(\$1,923,503.00)	-7.9%	387.7	382.1
Graduate School of Biomedical Sciences	\$35,901,506	\$40,355,042	\$36,566,660	\$26,237,235	\$36,824,906	17.0%	(\$3,530,136.27)	-8.7%	289.7	289.7
School of Public Health	\$6,446,942	\$7,368,254	\$6,241,510	\$4,543,283	\$6,020,527	2.8%	(\$1,347,727.33)	-18.3%	70.2	70.2
School of Health Professions	\$1,477,600	\$2,118,724	\$2,021,300	\$1,303,597	\$3,103,437	1.4%	\$984,713.00	46.5%	30.1	30.1
EVP Academic Affairs & Provost	\$13,375,976	\$14,394,673	\$14,777,465	\$9,411,404	\$17,137,036	7.9%	\$2,742,362.84	19.1%	144.6	144.6
VP for Administration	\$3,570,569	\$3,182,970	\$3,260,395	\$2,400,509	\$2,938,611	1.4%	(\$244,359.01)	-7.7%	22.1	30.1
VP for Finance, CFO	\$6,357,255	\$6,191,781	\$7,046,228	\$3,425,082	\$4,825,544	2.2%	(\$1,366,236.60)	-22.1%	25.0	54.0
VP for Operations	\$8,723,963	\$7,008,635	\$5,703,365	\$4,917,925	\$7,116,352	3.3%	\$107,716.99	1.5%	136.0	138.0
EVP for Clinical Affairs, CEO UNT Health	\$76,753,509	\$84,086,058	\$81,819,170	\$59,112,810	\$87,720,060	40.4%	\$3,634,002.00	4.3%	373.9	379.1
VP for Research & Biotechnology	\$2,270,790	\$1,922,545	\$2,317,564	\$1,713,618	\$2,800,415	1.3%	\$877,870.23	45.7%	53.7	53.7
SVP for Community Engagement	\$1,898,895	\$1,823,740	\$1,828,577	\$1,348,617	\$2,107,740	1.0%	\$284,000.00	15.6%	28.0	28.0
VP for Strategy & Measurement	\$878,189	\$519,141	\$880,741	\$667,610	\$882,481	0.4%	\$363,340.00	70.0%	6.6	6.6
Financial Planning & Budget	\$12,934,687	\$17,671,082	\$21,299,044	\$14,397,366	\$22,851,527	10.5%	\$5,180,445.00	29.3%	-	-
UNTS Shared Services/AVC Government Relations	\$1,721,499	\$1,738,905	\$1,740,086	\$1,768,681	\$3,340,504	1.5%	\$1,601,599.00	92.1%	2.0	2.0
UNT System Administration/BSC Assessment	\$0	\$0	\$0	\$0	(\$3,013,631)	-1.4%	\$0.00		-	-
<b>Total</b>	<b>\$189,812,180</b>	<b>\$212,780,683</b>	<b>\$206,170,948</b>	<b>\$144,898,570</b>	<b>\$217,131,139</b>	<b>100.0%</b>	<b>\$4,350,455.85</b>		<b>1,569.6</b>	<b>1,608.2</b>