

Emerging Capability & Prototyping

Mr. Earl Wyatt

Deputy Assistant Secretary of Defense, Emerging Capability & Prototyping Office of the Assistant Secretary of Defense (Research and Engineering)

http://www.acq.osd.mil/ecp/



Leadership Perspective





Secretary Carter
Submitted Statement
Senate Armed Services Committee
FY2016 Budget Request
3 March 2015

"For decades, U.S. global power projection has relied on the ships, planes, submarines, bases, aircraft carriers, satellites, networks, and other advanced capabilities that comprise our military's unrivaled technological edge.

But today that superiority is being challenged in unprecedented ways.

Advanced military technologies, from rockets and drones to chemical and biological capabilities, have found their way into the arsenals of both non-state actors as well as previously less capable militaries.

And other nations – among them Russia, China, Iran, and North Korea – have been pursuing long-term, comprehensive military modernization programs to close the technology gap that has long existed between them and the United States."



Strategic Environment



AFFORDABILITY

Strategic Guidance



Prototyping and Experimentation

Ouadrennial Defense Review 2014 Operational / Mission Defense Innovation Initiative November 2014 Technology Cultural **PROTOTYPING** Globalization **DoDI 5000.02** January 2015 **Better Buying Fiscal** Power 3.0, April 2015 Long-Range Research and

Development Program Plan

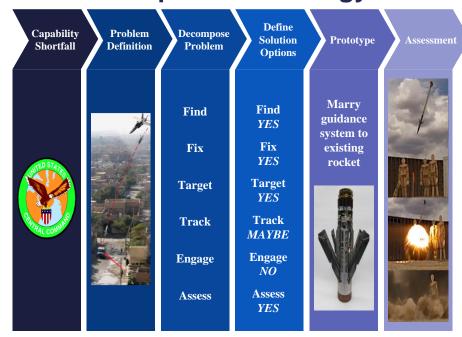
(LRRDPP)

July 2015

Sample Methodology

INNOVATION

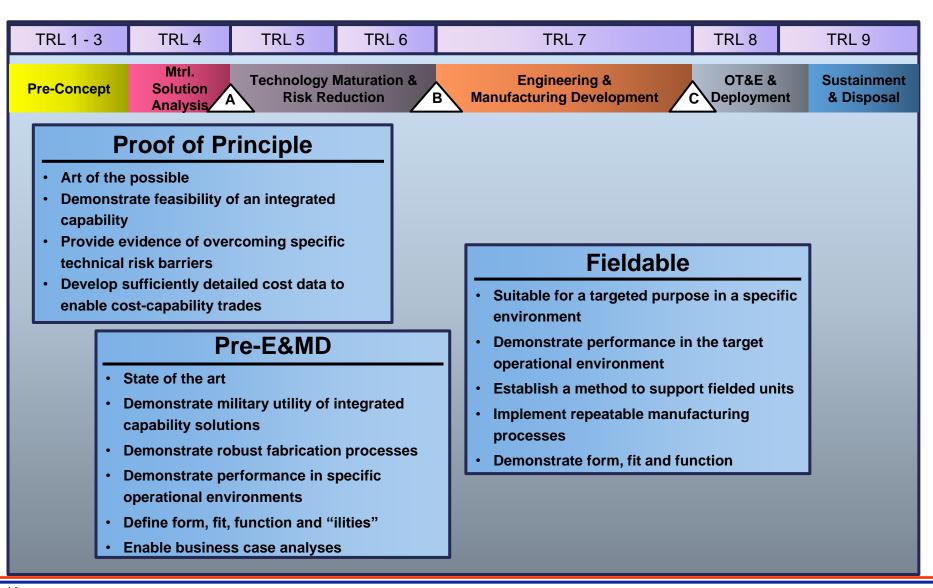
AGILITY





Prototyping Categories









Asymmetric Force Application:

- Use of non-traditional technologies, tactics, and weapons to provide a clear military advantage to our forces during maneuver and engagement operations
- Solutions will reduce U.S. reliance on overleveraged blue capabilities and creatively exploit increasingly capable adversary systems while adjusting the cost curve in our favor
- Of particular interest are applications that provide an innovative technology offset and / or cost calculus advantage
- Includes technologies needed for -
 - Countering threats associated with integrated air defense systems
 - Long range penetrating strike
 - Offensive and defensive air superiority operations





Space Capability Resilience:

- Responds to a sophisticated adversary's attempts to deny us access to our space-based capabilities and adverse space conditions that degrade our space-based capabilities
- Resilient response includes:
 - Taking proactive and reactive defensive measures (Avoidance)
 - Designing systems with enhanced survivability features (Robustness)
 - Conducting operations to replenish lost or diminished capacity (Reconstitution)
 - Help re-establish space capability and capacity (Recovery)
 - Subsystems and activities that support any systems architecture able to achieve effects normally associated with current space systems





Autonomous Systems:

- Capability that enables a particular action of a system to be automatic or, within programmed boundaries, or 'self-governing'
- Important for mobile unmanned systems that must maneuver in an environment with little or no human assistance, or systems that aid human cognitive tasks, including:
 - Target recognition and systems that aid the human in the coordination of multiple sensors and multiple weapons to support the completion of blue, and the defeat of red, detect-to-engage sequences
 - Improving capability without increasing capacity by better coordinating and synchronizing current sensors and weapon systems, while maximizing the combat efficiency of both
 - Combing through large volumes of Intelligence, Surveillance and Reconnaissance (ISR) data, and notify the analyst of pattern of life anomalies or other data that meets user-specified criteria





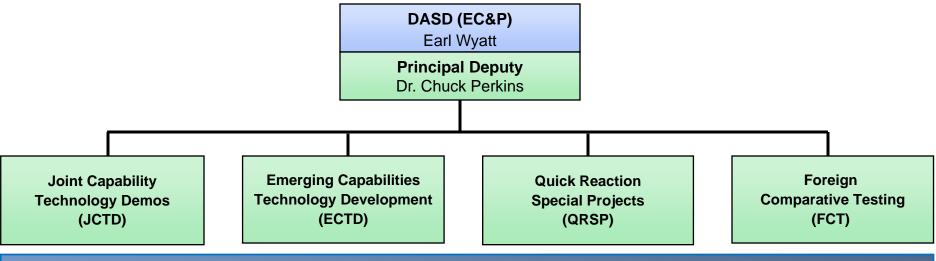
Electromagnetic Spectrum Agility:

- Capabilities that allow Department of Defense (DoD) forces to operate with freedom of maneuver in the electro-magnetic spectrum (EMS). Operations include:
 - Gaining and attaining access to spectrum for friendly forces, denying and/or degrading spectrum to our adversaries
 - Conducting EM deception operations to degrade an adversary's understanding of our intent and capability
 - Otherwise preventing the adversary from leveraging the EM domain to conduct operations in other domains (i.e., air, space, maritime, land and cyber)
 - New effects in the EMS domain to include directed energy and radio frequency disruption



Emerging Capability & Prototyping Program Elements





Joint Capability Technology Demonstration (JCTD)

- Pre-EMD and fieldable prototypes; < 48 months, < \$100M
- Topic areas: Asymmetric Force Application, Space Capability Resilience, Counter WMD

Emerging Capabilities Technology Development (ECTD)

- Proof-of-Principle prototypes; < 36 months, < \$6M
- Topic areas: EM Spectrum Agility, Dismounted Soldier Systems

Quick Reaction Special Projects (QRSP)

- Respond to time-sensitive operational needs
- QRF Conventional warfare needs focusing on A2/AD (ex: IWAS); < 12 months, < \$3M
- RRF Irregular warfare needs with global focus (ex: ANDE); < 18 months, < \$1.5M

Foreign Comparative Test (FCT)

- International partners, developed technologies; < 24 months, < \$2.5M
- Topic areas: Force Protection, Interoperability



Resources for DoD R&E Enterprise Defense Innovation Marketplace

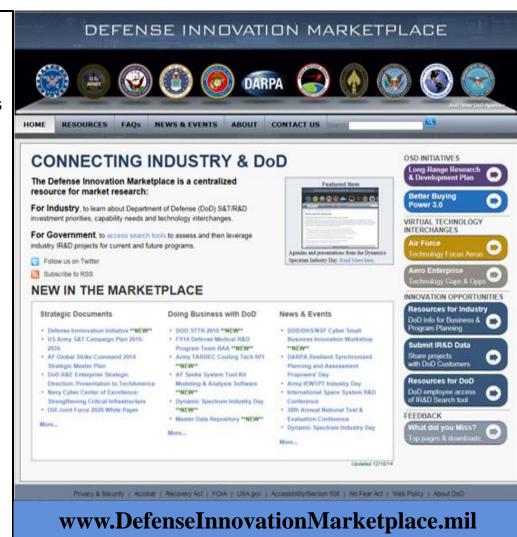


Resources for Industry

- DoD Technology Roadmaps and Investment Strategies
 - DoD R&E Strategic Guidance documents are all posted to the Marketplace
- DoD/Service Solicitations
- Virtual Technology Interchanges & Events
- Opportunity to grow and expand DoD relationships / partnerships
- Secure Portal for IR&D Project Summaries

Resources for DOD

- Market Research for approved DoD S&T, R&D and Acquisition professionals:
 - Secure portal with more than 15,000 IR&D Project Summaries
 - Technical Maturity and Surveillance
 - Guide DoD R&E investments
 - Potential for risk / cost reduction
- Opportunity to grow and expand new relationships and partnerships







BACKUP



Better Buying Power 3.0



Achieving Dominant Capabilities through Technical Excellence and Innovation

Achieve Affordable Programs

Continue to set and enforce affordability caps

Achieve Dominant Capabilities While Controlling Lifecycle Costs

- Strengthen and expand "should cost" based cost management
- Anticipate and plan for responsive and emerging threats by building stronger partnerships of acquisition, requirements and intelligence communities
- Institutionalize stronger DoD level Long Range R&D Planning
- Strengthen cybersecurity throughout the product lifecycle

Incentivize Productivity in Industry and Government

- Align profitability more tightly with Department goals
- Employ appropriate contract types, but increase the use of incentive type contracts
- Expand the superior supplier incentive program
- Ensure effective use of Performance-Based Logistics
- Remove barriers to commercial technology utilization
- Improve the return on investment in DoD laboratories
- Increase the productivity of corporate IRAD

Incentivize Innovation in Industry and Government

- Increase the use of prototyping and experimentation
- Emphasize technology insertion and refresh in program planning
- Use Modular Open Systems Architecture to stimulate innovation
- Increase the return on and access to small business research and development
- Provide draft technical requirements to industry early and involve industry in funded concept definition
- Provide clear and objective "best value" definitions to industry

Eliminate Unproductive Processes and Bureaucracy

- Emphasize acquisition chain of command responsibility, authority, and accountability
- Reduce cycle times while ensuring sound investments
- Streamline documentation requirements and staff reviews
- Remove unproductive requirements imposed on industry

Promote Effective Competition

- Create and maintain competitive environments
- Improve technology search and outreach in global markets
- Increase small business participation, including more effective use of market research

Improve Tradecraft in Acquisition of Services

- Strengthen contract management outside the normal acquisition chain – installations, etc.
- Improve requirements definition for services
- Improve the effectiveness and productivity of contracted engineering and technical services

Improve the Professionalism of the Total Acquisition Workforce

- Establish higher standards for key leadership positions
- Establish stronger professional qualification requirements for all acquisition specialties
- · Strengthen organic engineering capabilities
- Ensure development program leadership is technically qualified to manage R&D activities
- Improve our leaders' ability to understand and mitigate technical risk
- Increase DoD support for STEM education

Continue Strengthening Our Culture of: Cost Consciousness, Professionalism, and Technical Excellence



DII and LRRDPP



- <u>Defense Innovation Initiative (DII)</u>: Identify and *invest in innovative ways* to sustain and advance our national security into the 21st century.
 - *People*: Integrate leadership development with emerging opportunities and re-think how we develop mangers and leaders.
 - *Wargaming*: Reinvigorate wargaming to test alternative ways of achieving strategic objectives, and help us think more clearly about the future security environment.
 - *New Operational Concepts*: Explore how to employ resources to greater strategic effect and deal with emerging threats in more innovative ways.
 - Business Practices: Find ways to be more efficient and effective through external benchmarking and focused internal reviews.
- Long-Range Research and Development Program Plan (LRRDPP): Study and prioritize *new* or unconventional technology that could provide significant, national security advantages.
 - Reach out to the best and brightest minds inside and outside the DoD
 - Help us think through the technologically-enabled systems and architectures that we will want to have available post-2025.
 - Request for Information (RFI) posted (FedBizOpps and Defense Innovation Marketplace)
 - Share your Ideas (Submission portal)