

Executive Summary

Losing Facility Name and Type: Central Mass P&DC
Street Address: 192 Main Street
City, State: Shrewsbury, MA
Current 3D ZIP Code(s): 014-017: Letters to Boston, Flats to Middlesex Essex
Type of Distribution to Consolidate: Orig & Dest
Miles to Gaining Facility: 46 to Boston, 52 to Middlesex Essex
Gaining Facility Name and Type: Boston MA P&DC and Middlesex Essex MA P&DC
Current 3D ZIP Code(s): Boston 021, 022; Middlesex Essex 018, 019, 055

Summary of AMP Worksheets

Savings/Costs

Mail Processing Craft Workhour Savings =	\$4,800,462	from <i>Workhour Costs - Proposed</i>
Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) =	\$634,651	from <i>Other Curr vs Prop</i>
PCES/EAS Supervisory Workhour Savings =	\$1,394,730	from <i>Other Curr vs Prop</i>
Transportation Savings =	(\$3,757,646)	from <i>Transportation (HCR and PVS)</i>
Maintenance Savings =	\$4,869,317	from <i>Maintenance</i>
Space Savings =	\$0	from <i>Space Evaluation and Other Costs</i>
Total Annual Savings =	\$7,941,514	
Total One-Time Costs =	\$11,074,180	from <i>Space Evaluation and Other Costs</i>
Total First Year Savings =	(\$3,132,666)	

Staffing Positions

Craft Position Loss =	119	from <i>Staffing - Craft</i>
PCES/EAS Position Loss =	9	from <i>Staffing - PCES/EAS</i>

Volume

Total FHP to be Transferred (Average Daily Volume) =	63,709	from <i>Workhour Costs - Current</i>
Current FHP at Gaining Facility (Average Daily Volume) =	2,755,642	from <i>Workhour Costs - Current</i>
Losing Facility Cancellation Volume (Average Daily Volume) =		(= Total TPH / Operating Days)

Service

Service Standard Impacts by ADV

First-Class Mail®
 Priority Mail®
 Package Services
 Periodicals
 Standard Mail

UPGRADED	DOWNGRADED	Unchanged + Upgrades	Unchanged + Upgrades
ADV	ADV	ADV	%
TBD	TBD	TBD	TBD
TBD	TBD	TBD	TBD
TBD	TBD	TBD	TBD
N/A*	N/A*	N/A*	N/A*
N/A*	N/A*	N/A*	N/A*

Code to destination 3-digit ZIP Code volume is not available

AMP Savings/Costs

	<u>Boston</u>	<u>Middlesex Essex</u>	<u>Total</u>
Mail Processing Craft Workhour Savings	\$4,682,533	\$117,929	\$4,800,462
Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans)	\$634,655	(\$4)	\$634,651
PCES/EAS Supervisory Workhour Savings	\$1,394,730	\$0	\$1,394,730
Transportation Savings	(\$3,757,646)	\$0	(\$3,757,646)
Maintenance Savings	\$3,066,765	\$1,802,552	\$4,869,317
Space Savings			\$0
Total Annual Savings	\$6,021,037	\$1,920,477	\$7,941,514
Total One-Time Costs	\$10,024,180	\$1,050,000	\$11,074,180
Total First Year Savings	(\$4,003,143)	\$870,477	(\$3,132,666)

Staffing Positions

	<u>Boston</u>	<u>Middlesex Essex</u>	<u>Total</u>
Craft Staffing Changes			
Central Mass	300	61	-119
-480			
Management Staffing Changes			
Central Mass	23	1	-9
-33			

----- AMP Data Entry Page -----

1. Losing Facility Information

Type of Distribution to Consolidate: Orig & Dest MODS/BPI Office
Facility Name & Type: Central Mass P&DC
Street Address: 192 Main St
City: Shrewsbury
State: MA
5D Facility ZIP Code: 01546
District: Greater Boston
Area: Northeast
Finance Number: 249623
Current 3D ZIP Code(s): 014,015,016,017
Miles to Gaining Facility: 46
EXFC office: Yes
Plant Manager: Robert Fitzgerald
Senior Plant Manager: John Lespasio
District Manager: Charles Lynch
Facility Type after AMP: CLOSED

2. Gaining Facility Information

Facility Name & Type: Boston P&DC
Street Address: 25 Dorchester Avenue
City: Boston
State: MA
5D Facility ZIP Code: 02205
District: Greater Boston
Area: Northeast
Finance Number: 240801
Current 3D ZIP Code(s): 021,022
EXFC office: Yes
Plant Manager: John Lespasio
Senior Plant Manager: John Lespasio
District Manager: Charles Lynch

3. Background Information

Start of Study: 09/15/11
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822

Date of HQ memo, *DAR Factors/Cost of Borrowing/* **New**
Facility Start-up Costs Update

June 16, 2011

Date & Time this workbook was last saved:

2/20/2012 7:52

4. Other Information

Area Vice President: Richard P. Uluski
Vice President, Network Operations: David E. Williams
Area AMP Coordinator: George Fusaro
HQ AMP Coordinator: Monique Packer

rev 09/13/2010

Approval Signatures

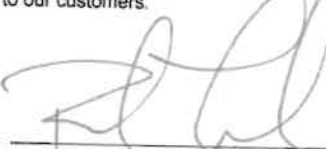
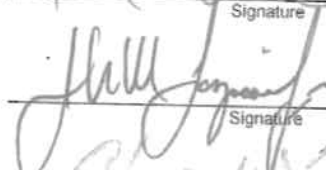
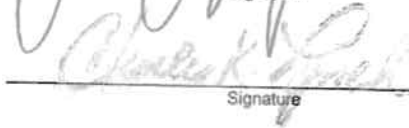
Last Saved: November 28, 2011

Losing Facility Name and Type: Central Mass P&DC
Street Address: 192 Main St
City: Shrewsbury
State: MA
Facility ZIP Code: 01546
Finance Number: 249623
Current 3D ZIP Code(s): 014,015,016,017
Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Boston P&DC
Street Address: 25 Dorchester Avenue
City: Boston
State: MA
Facility ZIP Code: 02205
Finance Number: 240801
Current 3D ZIP Code(s): 021,022

ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers.

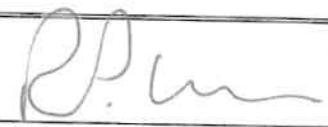
LOSING FACILITY:

Postmaster or Plant Manager: Robert Fitzgerald		12-1-11
Printed Name	Signature	Date
Senior Plant Manager: John Lespasio		12/1/11
Printed Name	Signature	Date
District Manager: Charles Lynch		12/1/11
Printed Name	Signature	Date

GAINING FACILITY:

Plant Manager: John Lespasio		
Printed Name	Signature	Date
Senior Plant Manager: John Lespasio		
Printed Name	Signature	Date
District Manager: Charles Lynch		
Printed Name	Signature	Date

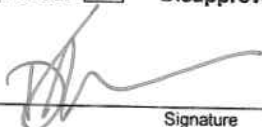
AREA OFFICE:

Area Vice President: Richard P. Uluski		2/17/12
Printed Name	Signature	Date

Implementation Date: _____

HEADQUARTERS:

Approved: Disapproved:

Vice President, Network Operations: David E. Williams		2/20/12
Printed Name	Signature	Date

Comments: _____

Summary Narrative

Last Saved: February 20, 2012

Losing Facility Name and Type: Central Mass P&DC

Current 3D ZIP Code(s): 014,015,016,017

Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Boston P&DC

Current 3D ZIP Code(s): 021,022

Background:

The Greater Boston Performance Cluster with assistance from the Northeast Area office has completed an Area Mail Processing (AMP) study to determine the feasibility of relocating the Central Mass P&DC Originating and destinating mail volumes for processing in the Boston P&DC. The proposal encompasses mail processing for the Zip Code range of 014-017.

Currently, Central Mass is an owned facility that processes all incoming letter, flat and package mail in the 014-017 Zip range. There is an active AMP proposal to add processing for the 013 zip range from the Springfield P&DC. This AMP proposal will address the movement of all letter processing operations into the Boston P&DC. The Middlesex facility will house all flats and bundle processing for the Greater Boston District

Along with the processing operations, the Central Mass facility houses carrier routes for Shrewsbury and a BMAU. There is no retail at the Central Mass facility.

Financial Summary:

Financial savings proposed for this consolidation are for the consolidation of letters into Boston P&DC and are:

Total Annual Savings:	\$ 6,021,037
Total First Year Savings:	\$(4,003,143)
One Time Costs:	\$10,024,180

Proposed savings reflect one-time costs for relocation of equipment into the Boston P&DC.

Customer Service Considerations:

There is a Business Mail Acceptance Unit (BMAU) in Central Mass which will be retained, as well as the carrier unit. The employee workhours will be listed under finance number 249622 and will not be reflected in this AMP. There is no retail window service in the Central Mass facility.

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

The collection box times will not be impacted with this consolidation.

Maintenance Impacts: The Maintenance current cost in this AMP package reflects 70% of the total cost for the losing site. The remaining 30% of the Maintenance cost will be shown in the concurrent AMP – Central Mass to Middlesex, as to not double count the savings.

Transportation Changes:

The transportation costs associated with this consolidation is \$3,680,805 for HCR and \$66,796 for PVS. This increase in transportation is related to the establishment of 2 transfer HUBS for the 013, 016 zips, as well as a modification to transportation that will facilitate the 017 and 014 zips to run directly from the Boston P&DC.

rev 06/10/2009

Summary Narrative *(continued)*

Staffing Impacts:

Current projections from the AMP study indicate a net reduction of 138 craft employees with Central Mass losing 438 positions and Boston gaining 300 employees. The projected change in the number of EAS positions as a result of the AMP is net gain of 23, with Central Mass retaining 33 positions, and Boston gaining 23. The Postal Service ensures that its standard practices comply with the Worker Adjustment and Retraining Notification (WARN) Act.

Management and Craft Staffing Impacts

	Central Mass			Boston			Net Diff
	Total Current On-Rolls	Total Proposed	Diff	Total Current On-Rolls	Total Proposed	Diff	
Craft ¹	480	42	(438)	1,176	1,476	300	(138)
Management	33	33	(0)	92	115	23	23

¹ Craft = FTR+PTR+PTF+Casuals

Mail Processing Management to Craft Ratio

Management to Craft ₂ Ratios	Current		Proposed	
	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)
Central Mass	1 : 13	1 : 11	#DIV/0!	#DIV/0!
Boston	1 : 24	1 : 20	1 : 25	1 : 22

¹ Craft = FTR+PTR+PTF+Casuals

² Craft = F1 + F4 at Losing; F1 only at Gaining

Space Considerations

One time costs of \$ 24,180 are included to relocate 3 DIOSS machines. The Central Mass facility will be referred for asset disposal upon approval of the AMP, the disposal costs are not reflected in this AMP package. The Central Mass facility will be referred to the FSO for a node study upon approval of the AMP.

24 Hour Clock

Last Saved: February 20, 2012

Losing Facility Name and Type: Central Mass P&DC

Current 3D ZIP Code(s): 014,015,016,017

Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Boston P&DC

Current 3D ZIP Code(s): 021,022

24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day			Facility	Cancelled by 2000 Data Source = EDW/MCRS	CGP Cleared by 2300 Data Source = EDW EOR	CGS Cleared by 2400 Data Source = EDW EOR	MMP Cleared by 2400 Data Source = EDW EOR	MMP Volume On Hand at 2400 Data Source = EDW/MCRS	Mail Assigned Commercial / FedEx By 0230 Data Source = EDW SASS	DPS 2nd Pass Cleared by 0700 Data Source = EDW EOR	Trips On-Time 0400 - 0900 Data Source = EDW TIMES
		%									
16-Apr	SAT	4/16	CENTRAL MASS P&DC	74.0%	98.5%	93.3%	84.5%	#VALUE!	100.0%	97.5%	99.3%
23-Apr	SAT	4/23	CENTRAL MASS P&DC	69.8%	99.1%	92.0%	76.4%	#VALUE!	100.0%	98.4%	99.6%
30-Apr	SAT	4/30	CENTRAL MASS P&DC	66.1%	95.8%	90.5%	76.2%	#VALUE!	100.0%	97.0%	98.5%
7-May	SAT	5/7	CENTRAL MASS P&DC	69.0%	97.3%	83.8%	87.7%	#VALUE!	100.0%	98.3%	99.3%
14-May	SAT	5/14	CENTRAL MASS P&DC	71.3%	97.8%	96.0%	88.1%	#VALUE!	100.0%	99.4%	99.8%
21-May	SAT	5/21	CENTRAL MASS P&DC	69.9%	99.8%	100.0%	91.6%	#VALUE!	100.0%	99.1%	99.4%
28-May	SAT	5/28	CENTRAL MASS P&DC	61.7%	95.7%	90.0%	77.3%	#VALUE!	100.0%	98.1%	99.4%
4-Jun	SAT	6/4	CENTRAL MASS P&DC	75.2%	99.5%	99.6%	90.5%	#VALUE!	100.0%	97.6%	99.4%
11-Jun	SAT	6/11	CENTRAL MASS P&DC	71.4%	99.6%	97.6%	84.2%	#VALUE!	100.0%	98.6%	99.1%
18-Jun	SAT	6/18	CENTRAL MASS P&DC	76.0%	99.3%	92.0%	85.7%	#VALUE!	100.0%	99.5%	99.4%
25-Jun	SAT	6/25	CENTRAL MASS P&DC	67.7%	93.9%	75.7%	83.1%	#VALUE!	98.7%	97.6%	97.6%
2-Jul	SAT	7/2	CENTRAL MASS P&DC	58.3%	96.5%	100.0%	77.1%	#VALUE!	100.0%	98.7%	94.9%
9-Jul	SAT	7/9	CENTRAL MASS P&DC	60.3%	94.8%	88.9%	91.7%	#VALUE!	96.4%	99.4%	96.7%
16-Jul	SAT	7/16	CENTRAL MASS P&DC	68.8%	98.1%	91.9%	86.8%	#VALUE!	100.0%	98.7%	97.9%
23-Jul	SAT	7/23	CENTRAL MASS P&DC	66.9%	98.7%	100.0%	90.6%	#VALUE!	100.0%	98.5%	95.9%
30-Jul	SAT	7/30	CENTRAL MASS P&DC	62.5%	98.1%	98.3%	92.0%	#VALUE!	100.0%	99.2%	95.4%
6-Aug	SAT	8/6	CENTRAL MASS P&DC	60.5%	97.3%	93.2%	89.5%	#VALUE!	100.0%	99.3%	98.1%
13-Aug	SAT	8/13	CENTRAL MASS P&DC	58.1%	98.4%	100.0%	85.2%	#VALUE!	100.0%	98.9%	98.3%
20-Aug	SAT	8/20	CENTRAL MASS P&DC	59.0%	97.4%	92.4%	89.5%	#VALUE!	100.0%	99.9%	99.2%
27-Aug	SAT	8/27	CENTRAL MASS P&DC	64.4%	99.0%	98.0%	90.0%	#VALUE!	100.0%	99.8%	97.9%
3-Sep	SAT	9/3	CENTRAL MASS P&DC	58.9%	97.1%	87.0%	87.8%	#VALUE!	100.0%	98.8%	92.5%
24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day			Facility	Cancelled by 2000 Data Source = EDW/MCRS	CGP Cleared by 2300 Data Source = EDW EOR	CGS Cleared by 2400 Data Source = EDW EOR	MMP Cleared by 2400 Data Source = EDW EOR	MMP Volume On Hand at 2400 Data Source = EDW/MCRS	Mail Assigned Commercial / FedEx By 0230 Data Source = EDW SASS	DPS 2nd Pass Cleared by 0700 Data Source = EDW EOR	Trips On-Time 0400 - 0900 Data Source = EDW TIMES
		%									
16-Apr	SAT	4/16	BOSTON P&DC	64.0%	98.3%	97.9%	95.9%	0.2	100.0%	100.0%	98.6%
23-Apr	SAT	4/23	BOSTON P&DC	67.1%	99.5%	99.6%	94.8%	0.2	100.0%	99.9%	99.1%
30-Apr	SAT	4/30	BOSTON P&DC	65.4%	99.2%	98.8%	94.9%	0.1	99.7%	99.8%	98.0%
7-May	SAT	5/7	BOSTON P&DC	70.2%	100.0%	99.8%	95.4%	0.1	97.8%	100.0%	98.7%
14-May	SAT	5/14	BOSTON P&DC	64.4%	99.9%	99.9%	97.0%	0.1	99.3%	100.0%	98.0%
21-May	SAT	5/21	BOSTON P&DC	64.3%	100.0%	96.6%	97.6%	0.1	96.7%	100.0%	99.1%
28-May	SAT	5/28	BOSTON P&DC	50.9%	99.2%	99.9%	95.7%	0.1	98.9%	99.8%	98.5%
4-Jun	SAT	6/4	BOSTON P&DC	65.3%	99.7%	100.0%	95.2%	0.1	100.0%	99.6%	98.9%
11-Jun	SAT	6/11	BOSTON P&DC	62.5%	99.5%	96.3%	96.1%	0.4	98.1%	99.2%	99.5%
18-Jun	SAT	6/18	BOSTON P&DC	51.4%	98.8%	87.7%	94.4%	0.0	99.4%	100.0%	98.7%
25-Jun	SAT	6/25	BOSTON P&DC	57.7%	96.1%	86.7%	94.9%	0.1	98.3%	100.0%	98.6%
2-Jul	SAT	7/2	BOSTON P&DC	56.9%	93.4%	80.7%	93.9%	0.7	97.8%	98.7%	97.7%
9-Jul	SAT	7/9	BOSTON P&DC	46.6%	96.8%	90.0%	95.9%	0.6	95.9%	99.5%	98.4%
16-Jul	SAT	7/16	BOSTON P&DC	57.8%	98.2%	95.9%	94.3%	0.3	97.5%	98.9%	99.1%
23-Jul	SAT	7/23	BOSTON P&DC	50.8%	96.9%	87.4%	94.5%	0.1	99.5%	100.0%	99.1%
30-Jul	SAT	7/30	BOSTON P&DC	56.5%	97.2%	94.9%	94.0%	0.4	98.2%	100.0%	97.1%
6-Aug	SAT	8/6	BOSTON P&DC	57.6%	97.9%	97.6%	94.3%	0.2	98.9%	100.0%	98.3%
13-Aug	SAT	8/13	BOSTON P&DC	56.1%	99.6%	100.0%	97.3%	0.2	99.7%	99.9%	98.8%
20-Aug	SAT	8/20	BOSTON P&DC	57.7%	99.3%	100.0%	98.5%	0.4	100.0%	98.8%	98.0%
27-Aug	SAT	8/27	BOSTON P&DC	52.3%	93.7%	87.3%	98.6%	0.7	99.6%	99.5%	98.3%
3-Sep	SAT	9/3	BOSTON P&DC	51.1%	96.0%	85.7%	98.6%	0.5	96.2%	98.2%	95.2%

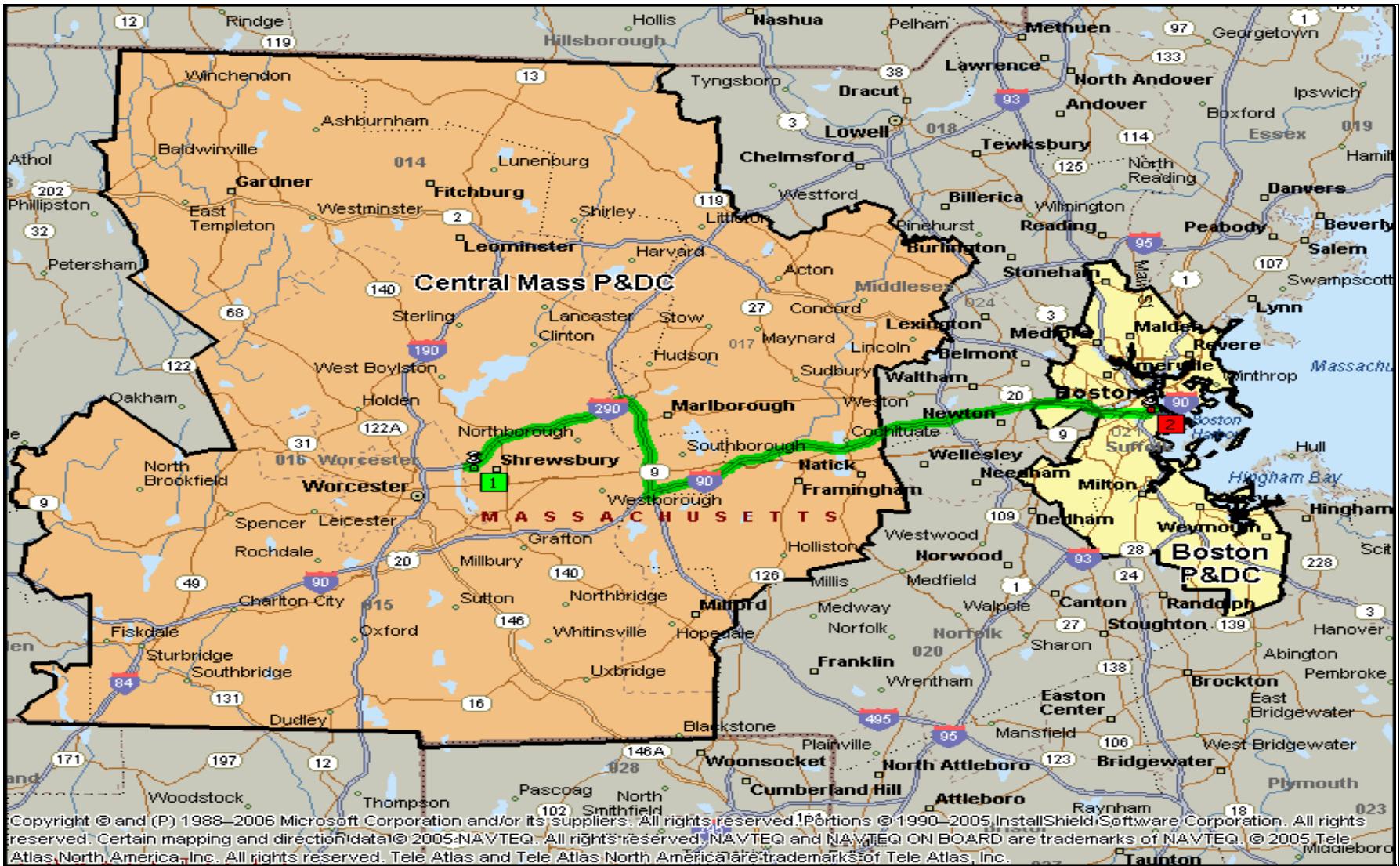
rev 04/2/2008

MAP

Last Saved: February 20, 2012

Losing Facility Name and Type: Central Mass P&DC
Current 3D ZIP Code(s): 014,015,016,017
Miles to Gaining Facility: 46

Gaining Facility Name and Type: Boston P&DC
Current 3D ZIP Code(s): 021,022



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rev 03/20/2008

Service Standard Impacts

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Losing Facility 3D ZIP Code(s): 014,015,016,017

Gaining Facility 3D ZIP Code(s): 021,022

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

Service Standard Changes - Average Daily Volume (data obtained from ODIS is derived from sampling and may vary from actual volume)																
	FCM						PRI		PER *		STD *		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																TBD
DOWNGRADE																TBD
TOTAL																TBD
NET UP+NO CHNG																TBD
VOLUME TOTAL																TBD

* - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the *Executive Summary*

Service Standard Changes - Pairs																
	FCM						PRI		PER		STD		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																TBD
DOWNGRADE																TBD
TOTAL																TBD
NET																TBD

Stakeholders Notification

(WorkBook Tab Notification - 1)

Last Saved: February 20, 2012

Stakeholder Notification Page 1

Losing Facility: Central Mass P&DC

AMP Event: Start of Study

Workhour Costs - Current

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Gaining Facility: Boston P&DC

Date Range of Data: 07/01/10 <<==== : =====>> 06/30/11

Losing Current Workhour Rate by LDC		
LDC	Function 1	Function 4
11	\$35.91	\$0.00
12	\$47.07	\$0.00
13	\$41.26	\$0.00
14	\$43.28	\$0.00
15	\$37.52	\$0.00
16	\$0.00	\$0.00
17	\$40.90	\$0.00
18	\$41.93	\$0.00

Gaining Current Workhour Rate by LDC		
LDC	Function 1	Function 4
11	\$46.34	\$0.00
12	\$41.13	\$35.72
13	\$44.10	\$35.71
14	\$40.67	\$0.00
15	\$37.05	\$0.00
16	\$0.00	\$0.00
17	\$41.76	\$0.00
18	\$38.93	\$32.79

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
002	100.0%					\$253,783
010	100.0%					\$498,175
014	100.0%					\$0
015	100.0%					\$258,609
017	100.0%					\$276
018	100.0%					\$699,849
021	100.0%					\$0
022	100.0%					\$0
030	100.0%					\$838,243
040	100.0%					\$28,570
044	100.0%					\$611,515
060	100.0%					\$361,761
066	100.0%					\$0
067	100.0%					\$0
070	100.0%					\$67
074	100.0%					\$674,764
083	100.0%					\$70,873
084	100.0%					\$55,728
087	100.0%					\$0
088	100.0%					\$0
089	100.0%					\$7,855
090	100.0%					\$182
091	100.0%					\$32,601
092	100.0%					\$52,738
093	100.0%					\$34,907
094	100.0%					\$441
095	100.0%					\$432
096	100.0%					\$872
097	100.0%					\$59,248
098	100.0%					\$73,982
099	100.0%					\$22,139
109	100.0%					\$61,013
110	100.0%					\$409
114	100.0%					\$169,548
121	100.0%					\$66,833
123	100.0%					\$228,226
124	100.0%					\$390,277
125	100.0%					\$84,041
126	100.0%					\$257,384
127	100.0%					\$173,642

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP Volume	(11) Current Annual TPH or NATPH Volume	(12) Current Annual Workhours	(13) Current Productivity (TPH or NATPH)	(14) Current Annual Workhour Costs
002						\$189,244
010						\$120,003
014						\$0
015						\$725,295
017						\$285,343
018						\$1,604,855
021						\$91
022						\$155,874
030						\$1,322,706
040						\$310,418
044						\$125
060						\$507,017
066						\$20,770
067						\$0
070						\$0
074						\$374
083						\$0
084						\$0
087						\$0
088						\$0
089						\$0
090						\$0
091						\$0
092						\$0
093						\$151
094						\$0
095						\$0
096						\$0
097						\$0
098						\$0
099						\$0
109						\$133,364
110						\$155,526
114						\$0
121						\$1,477,861
123						\$4,770
124						\$893,129
125						\$0
126						\$8,167
127						\$1,407

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
140	100.0%					\$1,671,852
141	100.0%					\$61,907
144	100.0%					\$213,688
146	100.0%					\$137,381
180	100.0%					\$313,004
181	100.0%					\$52,470
185	100.0%					\$341,445
208	100.0%					\$310,608
209	100.0%					\$20,236
210	100.0%					\$2,230,391
212	100.0%					\$490
229	100.0%					\$1,970,881
230	100.0%					\$818,626
231	100.0%					\$1,051,492
232	100.0%					\$370,396
233	100.0%					\$205,721
235	100.0%					\$315,643
238	100.0%					\$287,044
240	100.0%					\$0
261	100.0%					\$564
264	100.0%					\$0
271	100.0%					\$330,291
281	100.0%					\$7,883
282	100.0%					\$967
284	100.0%					\$1,885
294	100.0%					\$65
328	100.0%					\$74,282
329	100.0%					\$6,266
340	100.0%					\$9,115
468	100.0%					\$0
481	100.0%					\$283,386
486	100.0%					\$3,562
487	100.0%					\$0
488	100.0%					\$0
489	100.0%					\$112
549	100.0%					\$296,492
554	100.0%					\$47,448
560	100.0%					\$227,006
563	100.0%					\$113,828
564	100.0%					\$25,366
565	100.0%					\$821
585	100.0%					\$552,343
586	100.0%					\$42,301
607	100.0%					\$41,819
612	100.0%					\$40,031
619	100.0%					\$334,685
620	100.0%					\$26
629	100.0%					\$368,477
630	100.0%					\$790
793	100.0%					\$335
891	100.0%					\$90,550
892	100.0%					\$6,799
893	100.0%					\$677,029
894	100.0%					\$1,052,176
895	100.0%					\$170
896	100.0%					\$66,704
918	100.0%					\$3,650,107
919	100.0%					\$473,236
962	100.0%					\$2,044
964	100.0%					\$17,227

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP	(11) Current Annual TPH or	(12) Current Annual	(13) Current Productivity	(14) Current Annual Workhour Costs
140						\$1,414,939
141						\$399,406
144						\$44,755
146						\$783,374
180						\$115,778
181						\$0
185						\$669,339
208						\$0
209						\$1,103,277
210						\$1,680,165
212						\$2,309,308
229						\$3,840,527
230						\$1,297,173
231						\$4,599,165
232						\$383,159
233						\$411,337
235						\$1,825,898
238						\$0
240						\$0
261						\$3,998
264						\$0
271						\$753,161
281						\$17,698
282						\$2,803
284						\$0
294						\$602
328						\$0
329						\$0
340						\$49,993
468						\$0
481						\$505,384
486						\$0
487						\$0
488						\$19,388
489						\$289
549						\$171,443
554						\$965,545
560						\$96
563						\$5
564						\$112
565						(\$564)
585						\$1,213,374
586						\$0
607						\$474,043
612						\$154,981
619						\$7,440
620						\$88,443
629						\$2,056,241
630						\$87,145
793						\$171,519
891						\$413,148
892						\$125,558
893						\$1,153,106
894						\$18,983
895						\$1,157,501
896						\$6,227
918						\$5,517,664
919						\$2,078,380
962						\$17,849
964						\$116,565

Workhour Costs - Proposed

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Gaining Facility: Boston P&DC

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
002	0	0	0	No Calc	\$0
010	0	0	0	No Calc	\$0
014	0	0	0	No Calc	\$0
015	0	0	0	No Calc	\$0
017	0	0	0	No Calc	\$0
018	0	0	0	No Calc	\$0
021	0	0	0	No Calc	\$0
022	0	0	0	No Calc	\$0
030	0	0	0	No Calc	\$0
040	0	0	0	No Calc	\$0
044	0	0	0	No Calc	\$0
060	0	0	0	No Calc	\$0
066	0	0	0	No Calc	\$0
067	0	0	0	No Calc	\$0
070	0	0	0	No Calc	\$0
074	0	0	0	No Calc	\$0
083	0	0	0	No Calc	\$0
084	0	0	0	No Calc	\$0
087	0	0	0	No Calc	\$0
088	0	0	0	No Calc	\$0
089	0	0	0	No Calc	\$0
090	0	0	0	No Calc	\$0
091	0	0	0	No Calc	\$0
092	0	0	0	No Calc	\$0
093	0	0	0	No Calc	\$0
094	0	0	0	No Calc	\$0
095	0	0	0	No Calc	\$0
096	0	0	0	No Calc	\$0
097	0	0	0	No Calc	\$0
098	0	0	0	No Calc	\$0
099	0	0	0	No Calc	\$0
109	0	0	0	No Calc	\$0
110	0	0	0	No Calc	\$0
114	0	0	0	No Calc	\$0
121	0	0	0	No Calc	\$0
123	0	0	0	No Calc	\$0
124	0	0	0	No Calc	\$0
125	0	0	0	No Calc	\$0
126	0	0	0	No Calc	\$0
127	0	0	0	No Calc	\$0
140	0	0	0	No Calc	\$0
141	0	0	0	No Calc	\$0
144	0	0	0	No Calc	\$0
146	0	0	0	No Calc	\$0
180	0	0	0	No Calc	\$0
181	0	0	0	No Calc	\$0
185	0	0	0	No Calc	\$0
208	0	0	0	No Calc	\$0
209	0	0	0	No Calc	\$0

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
002					\$318,813
010					\$374,345
014					\$0
015					\$1,013,582
017					\$285,483
018					\$1,962,161
021					\$91
022					\$155,874
030					\$2,073,542
040					\$333,355
044					\$557,522
060					\$831,694
066					\$20,145
067					\$19,066
070					\$61
074					\$615,421
083					\$60,861
084					\$28,452
087					\$929
088					\$0
089					\$4,011
090					\$166
091					\$50,493
092					\$69,026
093					\$39,286
094					\$3,561
095					\$1,863
096					\$2,296
097					\$59,942
098					\$43,658
099					\$56,511
109					\$175,085
110					\$155,735
114					\$86,562
121					\$1,511,982
123					\$121,290
124					\$1,092,384
125					\$42,907
126					\$139,574
127					\$90,060
140					\$2,268,498
141					\$508,158
144					\$583,315
146					\$1,354,178
180					\$275,581
181					\$26,788
185					\$843,663
208					\$158,580
209					\$1,113,608

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
210	0	0	0	No Calc	\$0
212	0	0	0	No Calc	\$0
229	0	0	0	No Calc	\$0
230	0	0	0	No Calc	\$0
231	0	0	0	No Calc	\$0
232	0	0	0	No Calc	\$0
233	0	0	0	No Calc	\$0
235	0	0	0	No Calc	\$0
238	0	0	0	No Calc	\$0
240	0	0	0	No Calc	\$0
261	0	0	0	No Calc	\$0
264	0	0	0	No Calc	\$0
271	0	0	0	No Calc	\$0
281	0	0	0	No Calc	\$0
282	0	0	0	No Calc	\$0
284	0	0	0	No Calc	\$0
294	0	0	0	No Calc	\$0
328	0	0	0	No Calc	\$0
329	0	0	0	No Calc	\$0
340	0	0	0	No Calc	\$0
468	0	0	0	No Calc	\$0
481	0	0	0	No Calc	\$0
486	0	0	0	No Calc	\$0
487	0	0	0	No Calc	\$0
488	0	0	0	No Calc	\$0
489	0	0	0	No Calc	\$0
549	0	0	0	No Calc	\$0
554	0	0	0	No Calc	\$0
560	0	0	0	No Calc	\$0
563	0	0	0	No Calc	\$0
564	0	0	0	No Calc	\$0
565	0	0	0	No Calc	\$0
585	0	0	0	No Calc	\$0
586	0	0	0	No Calc	\$0
607	0	0	0	No Calc	\$0
612	0	0	0	No Calc	\$0
619	0	0	0	No Calc	\$0
620	0	0	0	No Calc	\$0
629	0	0	0	No Calc	\$0
630	0	0	0	No Calc	\$0
793	0	0	0	No Calc	\$0
891	0	0	0	No Calc	\$0
892	0	0	0	No Calc	\$0
893	0	0	0	No Calc	\$0
894	0	0	0	No Calc	\$0
895	0	0	0	No Calc	\$0
896	0	0	0	No Calc	\$0
918	0	0	0	No Calc	\$0
919	0	0	0	No Calc	\$0
962	0	0	0	No Calc	\$0
964	0	0	0	No Calc	\$0
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	

(7) Proposed Operation Numbers	(8) Proposed Annual FHP	(9) Proposed Annual TPH or	(10) Proposed Annual	(11) Proposed Productivity	(12) Proposed Annual Workhour Costs
210					\$2,818,885
212					\$2,309,558
229					\$4,846,754
230					\$1,715,120
231					\$5,136,001
232					\$727,057
233					\$602,341
235					\$1,987,049
238					\$250,512
240					\$0
261					\$8,472
264					\$0
271					\$1,097,013
281					\$24,373
282					\$4,748
284					\$64,346
294					\$511
328					\$37,925
329					\$3,199
340					\$49,993
468					\$0
481					\$958,330
486					\$5,351
487					\$509
488					\$16,160
489					\$1,772
549					\$374,185
554					\$997,990
560					\$155,323
563					\$77,841
564					\$17,457
565					(\$2)
585					\$1,591,068
586					\$28,926
607					\$502,639
612					\$182,354
619					\$317,048
620					\$88,461
629					\$2,340,147
630					\$87,685
793					\$171,830
891					\$609,092
892					\$205,753
893					\$2,305,311
894					\$898,295
895					\$934,346
896					\$165,259
918					\$6,780,395
919					\$6,177,038
962					\$30,529
964					\$82,568
					\$2,198
					\$0
					\$364,774
					\$1,052,804

Other Workhour Move Analysis

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Gaining Facility: Boston P&DC

Date Range of Data: 07/01/10 to 06/30/11

Current Other Craft Workhours

Losing Facility					Gaining Facility				
Current MODS Operation Number	Percent Moved to Gaining (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)	Current MODS Operation Number	Percent Moved to Losing (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)
515	0.0%	100.0%		\$0	515				\$916
582	0.0%	100.0%		\$98,442	582				\$156,135
614	100.0%			\$0	614				\$89,102
616	100.0%			\$12,630	616				\$171,051
617	100.0%			\$17	617				\$68,723
624	100.0%			\$7,499	624				\$0
634	0.0%	100.0%		\$563	634				\$10,921
653	0.0%	100.0%		\$82,168	653				\$0
665	0.0%	100.0%		\$40,616	665				\$83,455
666	0.0%	100.0%		\$42,206	666				\$0
673	0.0%	100.0%		\$311,259	673				\$183,145
679	100.0%	0.0%		\$110,398	679				\$195,974
680	0.0%	100.0%		\$156,214	680				\$207
745	100.0%			\$164,374	745				\$1,187,799
747	3.7%	96.3%		\$564,060	747				\$5,249,321
749	100.0%			\$308,745	749				\$1,033,727
750	50.3%	49.7%		\$3,192,620	750				\$5,059,632
751	0.0%	100.0%		\$78,261	751				\$4,208,028
752	0.0%	100.0%		\$1,931	752				\$295,291
753	0.0%	100.0%		\$628,697	753				\$3,259,573
763	100.0%	0.0%		\$14,077	763				\$3,133
765	100.0%	0.0%		\$538,540	765				\$7,681,652
766	100.0%	100.0%		\$12,981	766				\$3,522,474
					570				\$61,183
					571				\$28
					581				\$1,199,200
					595				\$0
					645				\$140,157
					672				\$85,471
					754				\$268,818
					761				\$303
					764				\$488,608
					900				\$423

Proposed Other Craft Workhours

Losing Facility			Gaining Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)	Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
515		\$0	515		\$916
582		\$0	582		\$156,135
614		\$0	614		\$89,102
616		\$0	616		\$182,581
617		\$0	617		\$68,737
624		\$0	624		\$6,846
634		\$0	634		\$10,921
653		\$0	653		\$0
665		\$0	665		\$83,455
666		\$0	666		\$0
673		\$0	673		\$183,145
679		\$0	679		\$286,978
680		\$0	680		\$207
745		\$0	745		\$1,337,859
747		\$0	747		\$5,272,605
749		\$0	749		\$1,378,179
750		\$0	750		\$6,670,359
751		\$0	751		\$4,208,028
752		\$0	752		\$295,291
753		\$0	753		\$3,259,573
763		\$0	763		\$14,737
765		\$0	765		\$8,228,968
766		(\$12,981)	766		\$3,535,666
			570		\$61,183
			571		\$28
			581		\$1,199,200
			595		\$0
			645		\$140,157
			672		\$85,471
			754		\$268,818
			761		\$303
			764		\$488,608
			900		\$423

Staffing - Management

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Data Extraction Date: _____

Finance Number: 249623

Management Positions						
Line	(1) Position Title	(2) Level	(3) Current Auth Staffing	(4) Current On-Rolls	(5) Proposed Staffing	(6) Difference
1	MGR PROCESSING/DISTRIBUTION	EAS-25	1	1	1	0
2	MGR DISTRIBUTION OPERATIONS	EAS-22	1	1	1	0
3	MGR MAINTENANCE	EAS-22	1	1	1	0
4	MGR IN-PLANT SUPPORT	EAS-21	1	1	1	0
5	MGR DISTRIBUTION OPERATIONS	EAS-19	1	1	1	0
6	MGR MAINTENANCE OPERATIONS	EAS-19	1	1	1	0
7	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	1	0
8	MGR TRANSPORTATION/NETWORKS	EAS-18	1	1	1	0
9	OPERATIONS SUPPORT SPECIALIST	EAS-18	1	1	1	0
10	OPERATIONS SUPPORT SPECIALIST	EAS-17	3	3	3	0
11	SUPV DISTRIBUTION OPERATIONS	EAS-17	15	14	14	0
12	SUPV MAINTENANCE OPERATIONS	EAS-17	5	4	4	0
13	SUPV TRANSPORTATION OPERATIONS	EAS-17	1	1	1	0
14	NETWORKS SPECIALIST	EAS-16	1	1	1	0
15	SECRETARY (FLD)	EAS-12	1	1	1	0
16						
17						
18						
19						
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21						
22						
23						
24						
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78						
79						
	Totals		35	33	33	0

Retirement Eligibles: 0

Position Loss: 0

Management Positions						
Line	(12) Position Title	(13) Level	(14) Current Auth Staffing	(15) Current On-Rolls	(16) Proposed Staffing	(17) Difference
1	PLANT MANAGER (METRO)	PCES-01	1	1	1	0
2	MGR IN-PLANT SUPPORT	EAS-25	1	1	1	0
3	MGR MAINTENANCE (LEAD)	EAS-25	1	1	1	0
4	SR MGR DISTRIBUTION OPERATIONS	EAS-25	1	1	1	0
5	MGR DISTRIBUTION OPERATIONS	EAS-24	2	2	2	0
6	MGR MAINTENANCE OPERATIONS	EAS-23	3	3	3	0
7	MGR TRANSPORTATION/NETWORKS	EAS-23	1	1	1	0
8	MGR DISTRIBUTION OPERATIONS	EAS-22	1	1	1	0
9	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-22	3	1	3	2
10	MGR DISTRIBUTION OPERATIONS	EAS-20	1	1	1	0
11	MGR MAINT ENGINEERING SUPPORT	EAS-20	1	1	1	0
12	MGR MAINTENANCE OPERATIONS SUPPT	EAS-20	1	1	1	0
13	OPERATIONS SUPPORT SPECIALIST	EAS-20	1	1	1	0
14	MAINTENANCE ENGINEERING SPECIALIST	EAS-19	2	2	2	0
15	MGR DISTRIBUTION OPERATIONS	EAS-19	1	1	1	0
16	MGR FIELD MAINT OPRNS (LEAD)	EAS-19	1	1	1	0
17	MGR PVS OPERATIONS	EAS-19	1	1	1	0
18	NETWORKS SPECIALIST	EAS-18	1	1	1	0
19	OPERATIONS SUPPORT SPECIALIST	EAS-18	3	3	3	0
20	OPERATIONS SUPPORT SPECIALIST	EAS-17	6	5	6	1
21	SUPV DISTRIBUTION OPERATIONS	EAS-17	34	31	46	15
22	SUPV MAINTENANCE OPERATIONS	EAS-17	22	18	22	4
23	SUPV MAINTENANCE OPERATIONS SUPPOR	EAS-17	1	1	1	0
24	SUPV TRANSPORTATION OPERATIONS	EAS-17	8	7	8	1
25	NETWORKS SPECIALIST	EAS-16	2	2	2	0
26	OPERATIONS SUPPORT SPECIALIST	EAS-15	2	2	2	0
27	SECRETARY (FLD)	EAS-12	1	1	1	0
28						
29						
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79						
	Total		103	92	115	23

Retirement Eligibles: 0

Position Loss: **(23)**

Total PCES/EAS Position Loss: **(23)** (This number carried forward to the *Executive Summary*)

rev 11/05/2008

Staffing - Craft

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Finance Number: 249623

Data Extraction Date: 09/19/11

Craft Positions	(1) Casuals/PSE's On-Rolls	(2) Part Time On-Rolls	(3) Full Time On-Rolls	(4) Total On-Rolls	(5) Total Proposed	(6) Difference
Function 1 - Clerk	34	0	150	184	0	(184)
Function 4 - Clerk	0	0	0			
Function 1 - Mail Handler	6	12	162	180	34	(146)
Function 4 - Mail Handler	0	0	0			
Function 1 & 4 Sub-Total	40	12	312	364	34	(330)
Function 3A - Vehicle Service	1	0	9	10	0	(10)
Function 3B - Maintenance	3	0	93	96	8	(88)
Functions 67-69 - Lmtd/Rehab/WC	2	2	3	5	0	(5)
Other Functions	0	0	5	5	0	(5)
Total	44	14	422	480	42	(438)

Retirement Eligibles: 133

Gaining Facility: Boston P&DC

Finance Number: 240801

Data Extraction Date: 09/19/11

Craft Positions	(7) Casuals/PSE's On-Rolls	(8) Part Time On-Rolls	(9) Full Time On-Rolls	(10) Total On-Rolls	(11) Total Proposed	(12) Difference
Function 1 - Clerk	13	0	374	387	528	141
Function 1 - Mail Handler	10	23	331	364	496	132
Function 1 Sub-Total	23	23	705	751	1,024	273
Function 3A - Vehicle Service	5	1	130	136	136	0
Function 3B - Maintenance	0	1	258	259	286	27
Functions 67-69 - Lmtd/Rehab/WC	0	0	23	23	23	0
Other Functions	0	0	7	7	7	0
Total	28	25	1,123	1,176	1,476	300

Retirement Eligibles: 527

Total Craft Position Loss: 138 (This number carried forward to the *Executive Summary*)

(13) Notes: Boston Maint. Increase is for (3) relocated DIOSS machines. Remaining CMASS staffing is related to APPS operations.

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Maintenance

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Gaining Facility: Boston P&DC

Date Range of Data: Jul-01-2010 : Jun-30-2011

	(1) Current Cost	(2) Proposed Cost	(3) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 3,272,812	\$ 0	\$ (3,272,812)
LDC 37 Building Equipment	\$ 628,697	\$ 0	\$ (628,697)
LDC 38 Building Services <i>(Custodial Cleaning)</i>	\$ 872,805	\$ 0	\$ (872,805)
LDC 39 Maintenance Operations Support	\$ 341,280	\$ 0	\$ (341,280)
LDC 93 Maintenance Training	\$ 98,070	\$ 0	\$ (98,070)
Workhour Cost Subtotal	\$ 5,213,664	\$ 0	\$ (5,213,664)
Other Related Maintenance & Facility Costs	Current Cost	Proposed Cost	Difference
Total Maintenance Parts, Supplies & Facility Utilities	\$ 1,873,267	\$ 0	\$ (1,873,267)
Adjustments <i>(from "Other Curr vs Prop" tab)</i>	\$ 0	\$ 0	\$ 0
Grand Total	\$ 7,086,931	\$ 0	\$ (7,086,931)

	(4) Current Cost	(5) Proposed Cost	(6) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 9,562,950	\$ 11,173,677	\$ 1,610,727
LDC 37 Building Equipment	\$ 3,528,391	\$ 3,528,391	\$ 0
LDC 38 Building Services <i>(Custodial Cleaning)</i>	\$ 6,283,048	\$ 6,650,784	\$ 367,736
LDC 39 Maintenance Operations Support	\$ 1,369,979	\$ 1,538,416	\$ 168,437
LDC 93 Maintenance Training	\$ 380,713	\$ 380,713	\$ 0
Workhour Cost Subtotal	\$ 21,125,082	\$ 23,271,981	\$ 2,146,899
Other Related Maintenance & Facility Costs	Current Cost	Proposed Cost	Difference
Total Maintenance Parts, Supplies & Facility Utilities	\$ 6,705,771	\$ 8,579,038	\$ 1,873,267
Adjustments <i>(from "Other Curr vs Prop" tab)</i>	\$ 0	\$ 0	\$ 0
Grand Total	\$ 27,830,853	\$ 31,851,019	\$ 4,020,166

Annual Maintenance Savings: **\$3,066,765** (This number carried forward to the Executive Summary)

(7) Notes: The amount shown in the current cost is 70% to the total current cost, the remaining 30% will be shown in the concurrent AMP Central Mass to Middlesex Essex.

Transportation - PVS
Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC
Finance Number: 249623
Date Range of Data: 07/01/10 -- to -- 06/30/11

Gaining Facility: Boston P&DC
Finance Number: 240801

	(1) Current	(2) Proposed	(3) Difference
PVS Owned Equipment			
Seven Ton Trucks	1	1	0
Eleven Ton Trucks	6	0	6
Single Axle Tractors	2	0	2
Tandem Axle Tractors	0	0	0
Spotters	0	0	0
PVS Transportation			
Total Number of Schedules	12	0	12
Total Annual Mileage	238,655	0	238,655
Total Mileage Costs	\$2,248,134	\$0	\$2,248,134
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs	\$0	\$0	\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$110,415	\$0	\$110,415
LDC 34 (765, 766)	\$551,521	(\$12,981)	\$564,502
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$661,936	(\$12,981)	\$674,917

	(4) Current	(5) Proposed	(6) Difference
PVS Owned Equipment			
Seven Ton Trucks	46	47	(1)
Eleven Ton Trucks	15	21	(6)
Single Axle Tractors	15	20	(5)
Tandem Axle Tractors			0
Spotters	2	2	0
PVS Transportation			
Total Number of Schedules	204	216	(12)
Total Annual Mileage	2,115,735	2,354,390	(238,655)
Total Mileage Costs	\$20,818,832	\$23,167,198	(\$2,348,366)
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$753,305	\$844,322	(\$91,018)
LDC 34 (765, 766)	\$11,204,125	\$11,764,634	(\$560,509)
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$11,957,430	\$12,608,956	(\$651,526)

PVS Transportation Savings (Losing Facility): \$2,923,051

PVS Transportation Savings (Gaining Facility): (\$2,999,892)

Total PVS Transportation Savings: (\$76,841) <<== (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings)

(7) Notes: _____

1	2	3	4	5	6	7
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

8	9	10	11	12	13	14
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

Proposed Trip Impacts	Current Losing	Moving to Gain (-)	Other Changes (+/-)	Trips from Gaining	Proposed Result
	155,485	4	0	0	155,489

Proposed Trip Impacts	Current Gaining	Moving to Lose (-)	Other Changes (+/-)	Trips from Losing	Proposed Result
	236,582	0	0	(4)	236,578

HCR Annual Savings (Losing Facility): **(\$1,390,980)**

HCR Annual Savings (Gaining Facility): **(\$2,289,825)**

Total HCR Transportation Savings: (\$3,680,805)

<<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings)

Total HCR Transportation Savings are based upon direct transportation to and from Boston as opposed to full utilization of transfer hubs Estimated cost for transfer hub scenerio is \$923,400.

rev 11/05/2008

MPE Inventory

Last Saved: February 20, 2012

Lossing Facility: Central Mass P&DC

Gaining Facility: Boston P&DC

Data Extraction Date: 09/19/11

Equipment Type	(1) Current Number	(2) Proposed Number	(3) Difference
AFCS	5	0	(5)
AFCS 200	0	0	0
AFSM - ALL	2	0	(2)
APPS	1	1	0
CIOSS	3	0	(3)
CSBCS	0	0	0
DBCS	21	0	(21)
DBCS-OSS	0	0	0
DIOSS	3	0	(3)
FSS	0	0	0
SPBS	0	0	0
UFSM	0	0	0
FC / MICRO MARK	0	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	1	0	(1)
LIPS	0	0	0
MPBCS-OSS	0	0	0
TABBER	0	0	0
PIV	0	0	0
LCREM	1	0	(1)

Equipment Type	(4) Current Number	(5) Proposed Number	(6) Difference	(7) Excess Equipment	(8) Relocation Costs
AFCS	8	8	0	(5)	
AFCS 200	0	0	0	0	
AFSM - ALL	4	4	0	(2)	
APPS	1	1	0	0	
CIOSS	0	0	0	(3)	
CSBCS	0	0	0	0	
DBCS	22	22	0	(21)	
DBCS-OSS	5	5	0	0	
DIOSS	7	10	3	0	\$24,180
FSS	0	0	0	0	
SPBS	0	0	0	0	
UFSM	0	0	0	0	
FC / MICRO MARK	0	0	0	0	
ROBOT GANTRY	7	7	0	0	
HSTS / HSUS	0	0	0	0	
LCTS / LCUS	1	1	0	(1)	
LIPS	0	0	0	0	
MPBCS-OSS	0	0	0	0	
TABBER	0	0	0	0	
PIV	0	0	0	0	
LCREM	1	1	0	(1)	

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: \$24,180 (This number is carried forward to *Space Evaluation and Other Costs*)

(9) Notes: _____

rev 03/04/2008

Customer Service Issues

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

5-Digit ZIP Code: 01546

Data Extraction Date: 11/18/11

1. Collection Points

Number picked up before 1 p.m.
 Number picked up between 1-5 p.m.
 Number picked up after 5 p.m.
 Total Number of Collection Points

3-Digit ZIP Code: 014		3-Digit ZIP Code: 015		3-Digit ZIP Code: 016		3-Digit ZIP Code: 017	
Current		Current		Current		Current	
Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.
48	115	77	240	2	154	148	218
124	120	171	151	156	77	188	224
66	0	150	0	91	6	155	7
238	235	398	391	249	237	491	449

2. How many collection boxes are designated for "local delivery"?

3. How many "local delivery" boxes will be removed as a result of AMP?

4. Delivery Performance Report

% Carriers returning before 5 p.m.

Quarter/FY	Percent
QTR 3 FY11	77.6%
QTR 2 FY11	71.8%
QTR 1 FY11	76.3%
QTR 4 FY10	74.4%

5. Retail Unit Inside Losing Facility (Window Service Times)

	Current		Proposed	
	Start	End	Start	End
Monday	N/A	N/A	N/A	N/A
Tuesday	N/A	N/A	N/A	N/A
Wednesday	N/A	N/A	N/A	N/A
Thursday	N/A	N/A	N/A	N/A
Friday	N/A	N/A	N/A	N/A
Saturday	N/A	N/A	N/A	N/A

6. Business (Bulk) Mail Acceptance Hours

	Current		Proposed	
	Start	End	Start	End
Monday	8:00am	7:00pm	8:00am	7:00pm
Tuesday	8:00am	7:00pm	8:00am	7:00pm
Wednesday	8:00am	7:00pm	8:00am	7:00pm
Thursday	8:00am	7:00pm	8:00am	7:00pm
Friday	8:00am	7:00pm	8:00am	7:00pm
Saturday	Closed	Closed	Closed	Closed

7. Can customers obtain a local postmark in accordance with applicable policies in the *Postal Operations Manual*? _____

8. Notes: The BMAU will be retained in Central Mass and will nto be impacted by this AMP. There is no retail unit at this facility.

Gaining Facility: Boston P&DC

9. What postmark will be printed on collection mail?

Line 1 _____

Line 2 _____

rev 6/18/2008

Space Evaluation and Other Costs

Last Saved: February 20, 2012

Lossing Facility: Central Mass P&DC

Space Evaluation

1. Affected Facility

Facility Name: _____
 Street Address: _____
 City, State ZIP: _____
2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost: _____
 Enter lease expiration date: _____
 Enter lease options/terms: _____
3. Current Square Footage

Enter the total interior square footage of the facility: _____
 Enter gained square footage expected with the AMF: _____
4. Planned use for acquired space from approved AMI

5. Facility Costs

Enter any projected one-time facility costs: \$10,000,000
 (This number shown below under One-Time Costs section.)
6. Savings Information

Space Savings (\$): _____
 (This number carried forward to the *Executive Summary*)
7. Notes The on time facility costs are for the modifications that are necessary for Boston P&DC. The modifications are itemized in the Summary Narrative under Space Considerator

One-Time Costs

Employee Relocation Costs: _____

Mail Processing Equipment Relocation Costs: **\$24,180**
(from MPE Inventory)

Facility Costs: \$10,000,000
(from above)

Total One-Time Costs: \$10,024,180
(This number carried forward to *Executive Summary*)

Remote Encoding Center Cost per 1000

Lossing Facility: Central Mass P&DC **Gaining Facility:** Boston P&DC

YTD Range of Report: 07/01/10 : 06/30/11

(1) Product	(2) Associated REC	(3) Current Cost per 1,000 Images
Letters		
Flats		
PARS COA		
PARS Redirects		
APPS		

(4) Product	(5) Associated REC	(6) Current Cost per 1,000 Images
Letters		
Flats		
PARS COA		
PARS Redirects		
APPS		

rev 9/24/2008

----- AMP Data Entry Page -----

1. Losing Facility Information

Type of Distribution to Consolidate: Destinating MODS/BPI Office
Facility Name & Type: Central Mass P&DC
Street Address: 192 Main St
City: Shrewsbury
State: MA
5D Facility ZIP Code: 01546
District: Greater Boston
Area: Northeast
Finance Number: 249623
Current 3D ZIP Code(s): 014,015,016,017
Miles to Gaining Facility: 52
EXFC office: Yes
Plant Manager: Robert Fitzgerald
Senior Plant Manager: John Lespasio
District Manager: Charles Lynch
Facility Type after AMP: CLOSED

2. Gaining Facility Information

Facility Name & Type: Middlesex Essex P&DC
Street Address: 76 Main Street
City: North Reading
State: MA
5D Facility ZIP Code: 01889
District: Greater Boston
Area: Northeast
Finance Number: 244591
Current 3D ZIP Code(s): 018, 019, 055
EXFC office: Yes
Plant Manager: John Gannon
Senior Plant Manager: John Lespasio
District Manager: Charles Lynch

3. Background Information

Start of Study: 09/15/11
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822

**Date of HQ memo, DAR Factors/Cost of Borrowing/
Facility Start-up Costs Update** **New**

June 16, 2011

Date & Time this workbook was last saved:

2/20/2012 7:55

4. Other Information

Area Vice President: Richard P. Uluski
Vice President, Network Operations: David E. Williams
Area AMP Coordinator: George Fusaro
HQ AMP Coordinator: Monique Packer

rev 09/13/2010

Approval Signatures

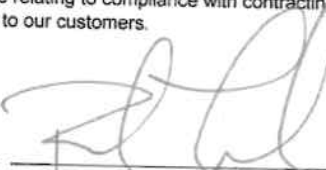
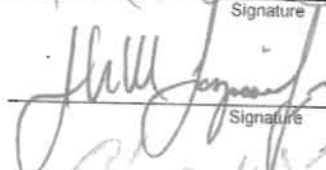
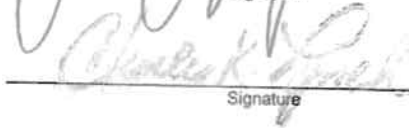
Last Saved: November 28, 2011

Losing Facility Name and Type: Central Mass P&DC
Street Address: 192 Main St
City: Shrewsbury
State: MA
Facility ZIP Code: 01546
Finance Number: 249623
Current 3D ZIP Code(s): 014,015,016,017
Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Boston P&DC
Street Address: 25 Dorchester Avenue
City: Boston
State: MA
Facility ZIP Code: 02205
Finance Number: 240801
Current 3D ZIP Code(s): 021,022

ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers.

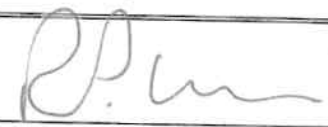
LOSING FACILITY:

Postmaster or Plant Manager:		
Robert Fitzgerald		12-1-11
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>
Senior Plant Manager:		
John Lespasio		12/1/11
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>
District Manager:		
Charles Lynch		12/1/11
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>

GAINING FACILITY:

Plant Manager:		
John Lespasio		
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>
Senior Plant Manager:		
John Lespasio		
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>
District Manager:		
Charles Lynch		
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>

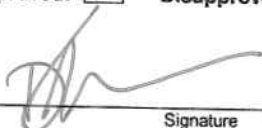
AREA OFFICE:

Area Vice President:		
Richard P. Uluski		2/17/12
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>

Implementation Date: _____

HEADQUARTERS:

Approved: Disapproved:

Vice President, Network Operations:		
David E. Williams		2/20/12
<small>Printed Name</small>	<small>Signature</small>	<small>Date</small>

Comments: _____

Summary Narrative

Last Saved: February 20, 2012

Losing Facility Name and Type: Central Mass P&DC

Current 3D ZIP Code(s): 014,015,016,017

Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Middlesex Essex P&DC

Current 3D ZIP Code(s): 018, 019, 055

The Greater Boston Performance Cluster with assistance from the Northeast Area office has completed an Area Mail Processing (AMP) study to determine the feasibility of relocating the Central Mass P&DC Destinating mail volumes for processing in the Middlesex-Essex P&DC. The proposal encompasses mail processing for the Zip Code range of 014-017.

Background:

Currently, Central Mass is an owned facility that processes all incoming letter, flat and package mail in the 014-017 Zip range. There is an active AMP proposal to add processing for the 013 zip range from the Springfield P&DC. This AMP proposal will address the movement of all flats and bundle processing operations into the Middlesex Essex P&DC. The Middlesex facility will house all destinating flats and bundle processing for the Greater Boston District.

Along with the processing operations, the Central Mass facility houses carrier routes for Shrewsbury and a BMAU. There is no retail at the Central Mass facility.

Financial Summary:

Financial savings proposed for this consolidation are for the consolidation of flats into Middlesex Essex and are::

Total Annual Savings: \$ 1,920,477
 Total First Year Savings: \$ 870,477
 One Time Costs: \$ 1,050,000

Customer Service Considerations:

There is a Business Mail Acceptance Unit (BMAU) in Central Mass which will be retained, as well as the carrier unit. The employee workhours will be listed under finance number 249622 and will not be reflected in this AMP. There is no retail window service in the Central Mass facility.

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

The collection box times will not be impacted with this consolidation.

Transportation Changes:

Transportation changes have been reflected in the Central Mass to Boston AMP proposal due to the requirements for both letter and flats volumes being transported on the same vehicles. The Central Mass facility will be utilized as a hub for collections and HCR service

Staffing Impacts:

Current projections from the AMP study indicate a net reduction of 419 craft employees with Central Mass losing 480 positions and Middlesex gaining 61 employees. These craft employees are assigned to the APPS operations. The projected change in the number of EAS positions as a result of the AMP is 32, with Central Mass losing 33, and Middlesex gaining 1. The Postal Service ensures that its standard practices comply with the Worker Adjustment and Retraining Notification (WARN) Act.

Management and Craft Staffing Impacts

	Central Mass			Middlesex Essex			Net Diff
	Total Current On-Rolls	Total Proposed	Diff	Total Current On-Rolls	Total Proposed	Diff	
Craft ¹	480	0	(480)	509	570	61	(419)
Management	33	0	(33)	36	37	1	(32)

¹ Craft = FTR+PTR+PTF+Casuals

Summary Narrative *(continued)*

Mail Processing Management to Craft Ratio				
Management to Craft ₂ Ratios	Current		Proposed	
	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)
Central Mass	1 : 26	1 : 23	1 : 24	1 : 21
Middlesex Essex	1 : 29	1 : 25	1 : 29	1 : 25

¹ Craft = FTR+PTR+PTF+Casuals
² Craft = F1 + F4 at Losing; F1 only at Gaining

Maintenance Impacts: The Maintenance current cost reflected in this AMP, are 30% of the current costs. The remaining 70% are shown in a concurrent Central Mass to Boston AMP.

Space Considerations

One time costs of \$1,050,000 are included to relocate the APPS machine to Middlesex-Essex and consolidate bundle operations for the Greater Boston district. The Central Mass facility will continue to maintain a BMAU, and the platform will be utilized as a collection and HCR hub. The Central Mass facility will be referred to the FSO for a node study.

24 Hour Clock

Last Saved: February 20, 2012

Losing Facility Name and Type: Central Mass P&DC

Current 3D ZIP Code(s): 014,015,016,017

Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Middlesex Essex P&DC

Current 3D ZIP Code(s): 018, 019, 055

24 Hour Indicator Report			80%	100%	100%	100%	Millions	100%	100%	86.9%	
Weekly Trends Beginning Day		Facility	Cancelled by 2000 Data Source = EDW/MCRS	CGP Cleared by 2300 Data Source = EDW/EOR	CGS Cleared by 2400 Data Source = EDW/EOR	MVP Cleared by 2400 Data Source = EDW/EOR	MVP Volume On Hand at 2400 Data Source = EDW/MCRS	Mail Assigned Commercial / FedEx By 0230 Data Source = EDW/SASS	DPS 2nd Pass Cleared by 0700 Data Source = EDW/EOR	Trips On-Time 0400 - 0900 Data Source = EDW/TIMES	
		%									
16-Apr	SAT	4/16	CENTRAL MASS P&DC	74.0%	98.5%	93.3%	84.5%	#VALUE!	100.0%	97.5%	99.3%
23-Apr	SAT	4/23	CENTRAL MASS P&DC	69.8%	99.1%	92.0%	76.4%	#VALUE!	100.0%	98.4%	99.6%
30-Apr	SAT	4/30	CENTRAL MASS P&DC	66.1%	95.8%	90.5%	76.2%	#VALUE!	100.0%	97.0%	98.5%
7-May	SAT	5/7	CENTRAL MASS P&DC	69.0%	97.3%	83.8%	87.7%	#VALUE!	100.0%	98.3%	99.3%
14-May	SAT	5/14	CENTRAL MASS P&DC	71.3%	97.8%	96.0%	88.1%	#VALUE!	100.0%	99.4%	99.8%
21-May	SAT	5/21	CENTRAL MASS P&DC	69.9%	99.8%	100.0%	91.6%	#VALUE!	100.0%	99.1%	99.4%
28-May	SAT	5/28	CENTRAL MASS P&DC	61.7%	95.7%	90.0%	77.3%	#VALUE!	100.0%	98.1%	99.4%
4-Jun	SAT	6/4	CENTRAL MASS P&DC	75.2%	99.5%	99.6%	90.5%	#VALUE!	100.0%	97.6%	99.4%
11-Jun	SAT	6/11	CENTRAL MASS P&DC	71.4%	99.6%	97.6%	84.2%	#VALUE!	100.0%	98.6%	99.1%
18-Jun	SAT	6/18	CENTRAL MASS P&DC	76.0%	99.3%	92.0%	85.7%	#VALUE!	100.0%	99.5%	99.4%
25-Jun	SAT	6/25	CENTRAL MASS P&DC	67.7%	93.9%	75.7%	83.1%	#VALUE!	98.7%	97.6%	97.6%
2-Jul	SAT	7/2	CENTRAL MASS P&DC	58.3%	96.5%	100.0%	77.1%	#VALUE!	100.0%	98.7%	94.9%
9-Jul	SAT	7/9	CENTRAL MASS P&DC	60.3%	94.8%	88.9%	91.7%	#VALUE!	96.4%	99.4%	96.7%
16-Jul	SAT	7/16	CENTRAL MASS P&DC	68.8%	98.1%	91.9%	86.8%	#VALUE!	100.0%	98.7%	97.9%
23-Jul	SAT	7/23	CENTRAL MASS P&DC	66.9%	98.7%	100.0%	90.6%	#VALUE!	100.0%	98.5%	95.9%
30-Jul	SAT	7/30	CENTRAL MASS P&DC	62.5%	98.1%	98.3%	92.0%	#VALUE!	100.0%	99.2%	95.4%
6-Aug	SAT	8/6	CENTRAL MASS P&DC	60.5%	97.3%	93.2%	89.5%	#VALUE!	100.0%	99.3%	98.1%
13-Aug	SAT	8/13	CENTRAL MASS P&DC	58.1%	98.4%	100.0%	85.2%	#VALUE!	100.0%	98.9%	98.3%
20-Aug	SAT	8/20	CENTRAL MASS P&DC	59.0%	97.4%	92.4%	89.5%	#VALUE!	100.0%	99.9%	99.2%
27-Aug	SAT	8/27	CENTRAL MASS P&DC	64.4%	99.0%	98.0%	90.0%	#VALUE!	100.0%	99.8%	97.9%
3-Sep	SAT	9/3	CENTRAL MASS P&DC	58.9%	97.1%	87.0%	87.8%	#VALUE!	100.0%	98.8%	92.5%
24 Hour Indicator Report			80%	100%	100%	100%	Millions	100%	100%	86.9%	
Weekly Trends Beginning Day		Facility	Cancelled by 2000 Data Source = EDW/MCRS	CGP Cleared by 2300 Data Source = EDW/EOR	CGS Cleared by 2400 Data Source = EDW/EOR	MVP Cleared by 2400 Data Source = EDW/EOR	MVP Volume On Hand at 2400 Data Source = EDW/MCRS	Mail Assigned Commercial / FedEx By 0230 Data Source = EDW/SASS	DPS 2nd Pass Cleared by 0700 Data Source = EDW/EOR	Trips On-Time 0400 - 0900 Data Source = EDW/TIMES	
		%									
16-Apr	SAT	4/16	MIDDLESEX-ESSEX P&DC	72.7%	99.7%	100.0%	64.0%	#VALUE!	100.0%	99.8%	98.6%
23-Apr	SAT	4/23	MIDDLESEX-ESSEX P&DC	70.4%	100.0%	100.0%	67.5%	0.1	100.0%	100.0%	99.0%
30-Apr	SAT	4/30	MIDDLESEX-ESSEX P&DC	70.3%	99.8%	100.0%	70.2%	#VALUE!	100.0%	99.4%	97.2%
7-May	SAT	5/7	MIDDLESEX-ESSEX P&DC	75.1%	100.0%	100.0%	72.2%	0.0	100.0%	99.4%	96.9%
14-May	SAT	5/14	MIDDLESEX-ESSEX P&DC	74.1%	99.9%	100.0%	85.2%	0.1	100.0%	100.0%	98.0%
21-May	SAT	5/21	MIDDLESEX-ESSEX P&DC	72.9%	99.9%	100.0%	71.2%	#VALUE!	100.0%	99.8%	96.6%
28-May	SAT	5/28	MIDDLESEX-ESSEX P&DC	67.6%	99.9%	100.0%	84.4%	0.0	100.0%	100.0%	96.8%
4-Jun	SAT	6/4	MIDDLESEX-ESSEX P&DC	71.5%	100.0%	100.0%	83.8%	0.1	100.0%	100.0%	93.6%
11-Jun	SAT	6/11	MIDDLESEX-ESSEX P&DC	72.1%	100.0%	100.0%	86.4%	0.1	100.0%	100.0%	95.6%
18-Jun	SAT	6/18	MIDDLESEX-ESSEX P&DC	69.9%	100.0%	100.0%	73.1%	0.0	100.0%	100.0%	94.2%
25-Jun	SAT	6/25	MIDDLESEX-ESSEX P&DC	69.7%	100.0%	100.0%	87.3%	#VALUE!	100.0%	100.0%	92.1%
2-Jul	SAT	7/2	MIDDLESEX-ESSEX P&DC	67.4%	99.9%	100.0%	77.9%	#VALUE!	100.0%	99.9%	93.7%
9-Jul	SAT	7/9	MIDDLESEX-ESSEX P&DC	63.1%	99.6%	100.0%	89.7%	#VALUE!	100.0%	99.8%	94.3%
16-Jul	SAT	7/16	MIDDLESEX-ESSEX P&DC	71.0%	100.0%	100.0%	83.7%	0.1	100.0%	99.3%	92.2%
23-Jul	SAT	7/23	MIDDLESEX-ESSEX P&DC	72.3%	100.0%	100.0%	67.5%	0.0	100.0%	100.0%	95.0%
30-Jul	SAT	7/30	MIDDLESEX-ESSEX P&DC	68.1%	99.1%	100.0%	68.5%	0.0	100.0%	97.7%	85.6%
6-Aug	SAT	8/6	MIDDLESEX-ESSEX P&DC	66.0%	99.7%	100.0%	66.7%	0.0	100.0%	99.3%	90.9%
13-Aug	SAT	8/13	MIDDLESEX-ESSEX P&DC	65.5%	99.5%	100.0%	63.5%	0.0	100.0%	98.9%	94.6%
20-Aug	SAT	8/20	MIDDLESEX-ESSEX P&DC	69.5%	99.8%	100.0%	72.5%	#VALUE!	100.0%	99.9%	93.5%
27-Aug	SAT	8/27	MIDDLESEX-ESSEX P&DC	65.5%	99.4%	100.0%	61.8%	#VALUE!	100.0%	99.7%	93.0%
3-Sep	SAT	9/3	MIDDLESEX-ESSEX P&DC	62.3%	98.9%	100.0%	72.8%	0.1	100.0%	99.5%	90.6%

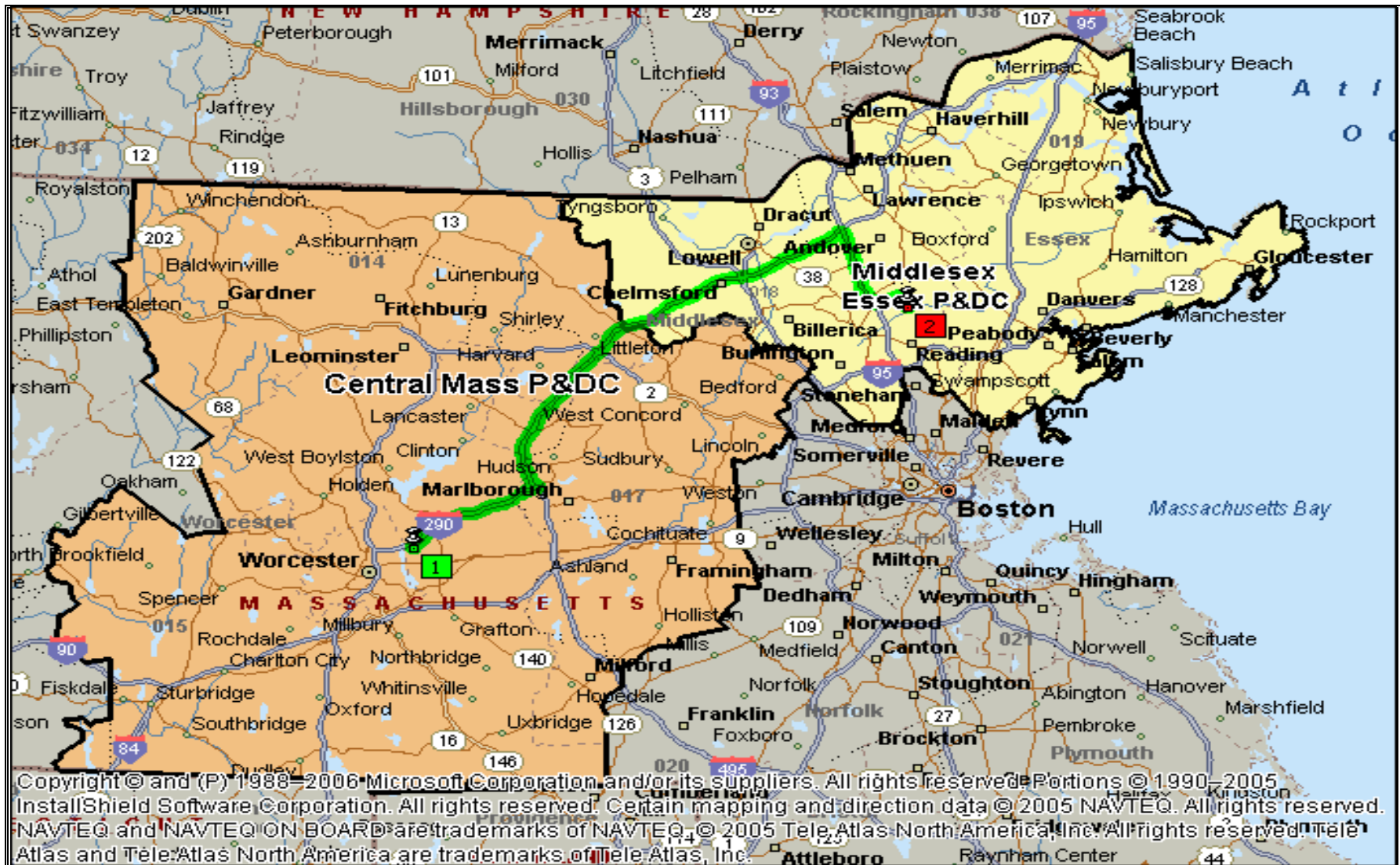
rev 04/2/2008

MAP

Last Saved: February 20, 2012

Losing Facility Name and Type: Central Mass P&DC
Current 3D ZIP Code(s): 014,015,016,017
Miles to Gaining Facility: 52

Gaining Facility Name and Type: Middlesex Essex P&DC
Current 3D ZIP Code(s): 018, 019, 055



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rev 03/20/2008

Service Standard Impacts

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Losing Facility 3D ZIP Code(s): 014,015,016,017

Gaining Facility 3D ZIP Code(s): 018, 019, 055

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

Service Standard Changes - Average Daily Volume (data obtained from ODIS is derived from sampling and may vary from actual volume)																
	FCM						PRI		PER *		STD *		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																TBD
DOWNGRADE																TBD
TOTAL																TBD
NET UP+NO CHNG																TBD
VOLUME TOTAL																TBD

* - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the *Executive Summary*

Service Standard Changes - Pairs																
	FCM						PRI		PER		STD		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																TBD
DOWNGRADE																TBD
TOTAL																TBD
NET																TBD

Stakeholders Notification

(WorkBook Tab Notification - 1)

Last Saved: February 20, 2012

Stakeholder Notification Page 1

Losing Facility: Central Mass P&DC

AMP Event: Start of Study

Other Workhour Move Analysis

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Gaining Facility: Middlesex Essex P&DC

Date Range of Data: 07/01/10 to 06/30/11

Current Other Craft Workhours

Losing Facility					Gaining Facility				
Current MODS Operation Number	Percent Moved to Gaining (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)	Current MODS Operation Number	Percent Moved to Losing (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)
750	26.0%			\$1,368,266	750				\$5,494,416
753	0.0%	100.0%		\$269,442	753				\$727,525
515				\$0	515				\$81,575
582				\$42,190	582				\$80,408
614				\$0	614				\$307
616				\$5,413	616				\$763
617				\$7	617				\$1,022
624				\$3,214	624				\$0
634				\$241	634				\$3,041
653				\$35,215	653				\$0
665				\$17,407	665				\$0
666				\$18,088	666				\$238
673				\$133,397	673				\$0
679				\$47,314	679				\$142,014
680				\$66,949	680				\$0
745				\$70,446	745				\$452,887
747				\$241,740	747				\$1,829,989
749				\$132,319	749				\$0
751				\$33,540	751				\$213
752				\$827	752				\$0
763				\$6,033	763				\$0
765				\$230,803	765				\$287,725
766				\$5,563	766				\$505,803
					570				\$68,319
					581				\$530,891
					668				\$60,422
					691				\$323
					764				\$77,356

Proposed Other Craft Workhours

Losing Facility			Gaining Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)	Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
750		\$1,012,517	750		\$5,843,768
753		\$0	753		\$727,525
515		\$4	515		\$81,575
582		\$42,190	582		\$80,408
614		\$0	614		\$307
616		\$5,413	616		\$763
617		\$7	617		\$1,022
624		\$3,214	624		\$0
634		\$241	634		\$3,041
653		\$35,215	653		\$0
665		\$17,407	665		\$0
666		\$18,088	666		\$238
673		\$133,397	673		\$0
679		\$47,314	679		\$142,014
680		\$66,949	680		\$0
745		\$70,446	745		\$452,887
747		\$241,740	747		\$1,829,989
749		\$132,319	749		\$0
751		\$33,540	751		\$213
752		\$827	752		\$0
763		\$6,033	763		\$0
765		\$230,803	765		\$287,725
766		\$5,563	766		\$505,803
			570		\$68,319
			581		\$530,891
			668		\$60,422
			691		\$323
			764		\$77,356

Staffing - Management

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Data Extraction Date: _____

Finance Number: 249623

Management Positions						
Line	(1) Position Title	(2) Level	(3) Current Auth Staffing	(4) Current On-Rolls	(5) Proposed Staffing	(6) Difference
1	MGR PROCESSING/DISTRIBUTION	EAS-25	1	1	0	-1
2	MGR DISTRIBUTION OPERATIONS	EAS-22	1	1	0	-1
3	MGR MAINTENANCE	EAS-22	1	1	0	-1
4	MGR IN-PLANT SUPPORT	EAS-21	1	1	0	-1
5	MGR DISTRIBUTION OPERATIONS	EAS-19	1	1	0	-1
6	MGR MAINTENANCE OPERATIONS	EAS-19	1	1	0	-1
7	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	0	-1
8	MGR TRANSPORTATION/NETWORKS	EAS-18	1	1	0	-1
9	OPERATIONS SUPPORT SPECIALIST	EAS-18	1	1	0	-1
10	OPERATIONS SUPPORT SPECIALIST	EAS-17	3	3	0	-3
11	SUPV DISTRIBUTION OPERATIONS	EAS-17	15	14	0	-14
12	SUPV MAINTENANCE OPERATIONS	EAS-17	5	4	0	-4
13	SUPV TRANSPORTATION OPERATIONS	EAS-17	1	1	0	-1
14	NETWORKS SPECIALIST	EAS-16	1	1	0	-1
15	SECRETARY (FLD)	EAS-12	1	1	0	-1
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	Totals		35	33	0	(33)

Retirement Eligibles: 0

Position Loss: 33

Management Positions						
Line	(12) Position Title	(13) Level	(14) Current Auth Staffing	(15) Current On-Rolls	(16) Proposed Staffing	(17) Difference
1	PLANT MANAGER (4)	PCES-01	1	1	1	0
2	MGR MAINTENANCE	EAS-24	1	1	1	0
3	MGR DISTRIBUTION OPERATIONS	EAS-22	1	1	1	0
4	MGR IN-PLANT SUPPORT	EAS-21	1	1	1	0
5	MGR MAINTENANCE OPERATIONS	EAS-21	1	1	1	0
6	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-21	1	1	1	0
7	MGR DISTRIBUTION OPERATIONS	EAS-19	1	1	1	0
8	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	1	0
9	MGR TRANSPORTATION/NETWORKS	EAS-18	1	1	1	0
10	OPERATIONS SUPPORT SPECIALIST	EAS-18	2	2	2	0
11	OPERATIONS SUPPORT SPECIALIST	EAS-17	3	3	3	0
12	SUPV DISTRIBUTION OPERATIONS	EAS-17	15	13	15	2
13	SUPV MAINTENANCE OPERATIONS	EAS-17	7	6	6	0
14	SUPV TRANSPORTATION OPERATIONS	EAS-17	1	1	0	-1
15	NETWORKS SPECIALIST	EAS-16	1	1	1	0
16	SECRETARY (FLD)	EAS-12	1	1	1	0
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	Total		39	36	37	1

Retirement Eligibles: 0

Position Loss: **(1)**

Total PCES/EAS Position Loss: **32** (This number carried forward to the *Executive Summary*)

rev 11/05/2008

Staffing - Craft

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Finance Number: 249623

Data Extraction Date: 09/19/11

Craft Positions	(1) Casuals/PSE's On-Rolls	(2) Part Time On-Rolls	(3) Full Time On-Rolls	(4) Total On-Rolls	(5) Total Proposed	(6) Difference
Function 1 - Clerk	34	0	150	184	0	(184)
Function 4 - Clerk	0	0	0	0	0	0
Function 1 - Mail Handler	6	12	162	180	0	(180)
Function 4 - Mail Handler	0	0	0	0		0
Function 1 & 4 Sub-Total	40	12	312	364	0	(364)
Function 3A - Vehicle Service	1	0	9	10	0	(10)
Function 3B - Maintenance	3	0	93	96	0	(96)
Functions 67-69 - Lmtd/Rehab/WC		2	3	5	0	(5)
Other Functions	0	0	5	5	0	(5)
				0		0
Total	44	14	422	480	0	(480)

Retirement Eligibles: 133

Gaining Facility: Middlesex Essex P&DC

Finance Number: 244591

Data Extraction Date: 09/19/11

Craft Positions	(7) Casuals/PSE's On-Rolls	(8) Part Time On-Rolls	(9) Full Time On-Rolls	(10) Total On-Rolls	(11) Total Proposed	(12) Difference
Function 1 - Clerk	35	0	160	195	195	0
Function 1 - Mail Handler	16	4	160	180	214	34
Function 1 Sub-Total	51	4	320	375	409	34
Function 3A - Vehicle Service	0	0	9	9	9	0
Function 3B - Maintenance	2	0	118	120	147	27
Functions 67-69 - Lmtd/Rehab/WC		0	2	2	2	0
Other Functions	0	0	3	3	3	0
Total	53	4	452	509	570	61

Retirement Eligibles: 173

Total Craft Position Loss: 419 (This number carried forward to the *Executive Summary*)

(13) Notes: _____

rev 11/05/2008

Maintenance

Last Saved: February 20, 2012

Lossing Facility: Central Mass P&DC

Gaining Facility: Middlesex Essex P&DC

Date Range of Data: Jul-01-2010 : Jun-30-2011

	(1) Current Cost	(2) Proposed Cost	(3) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 1,402,634	\$ 1,046,884	\$ (355,749)
LDC 37 Building Equipment	\$ 269,442	\$ 0	\$ (269,442)
LDC 38 Building Services <i>(Custodial Cleaning)</i>	\$ 374,059	\$ 374,059	\$ 0
LDC 39 Maintenance Operations Support	\$ 146,263	\$ 146,263	\$ 0
LDC 93 Maintenance Training	\$ 42,030	\$ 42,030	\$ 0
Workhour Cost Subtotal	\$ 2,234,428	\$ 1,609,237	\$ (625,191)
Other Related Maintenance & Facility Costs	Current Cost	Proposed Cost	Difference
Total Maintenance Parts, Supplies & Facility Utilities	\$ 1,873,267	\$ 346,554	\$ (1,526,713)
Adjustments <i>(from "Other Curr vs Prop" tab)</i>	\$ 0		
Grand Total	\$ 4,107,695	\$ 1,955,791	\$ (2,151,904)

	(4) Current Cost	(5) Proposed Cost	(6) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 5,494,629	\$ 5,843,982	\$ 349,352
LDC 37 Building Equipment	\$ 727,525	\$ 727,525	\$ 0
LDC 38 Building Services <i>(Custodial Cleaning)</i>	\$ 1,829,989	\$ 1,829,989	\$ 0
LDC 39 Maintenance Operations Support	\$ 456,690	\$ 456,690	\$ 0
LDC 93 Maintenance Training	\$ 477,405	\$ 477,405	\$ 0
Workhour Cost Subtotal	\$ 8,986,239	\$ 9,335,591	\$ 349,352
Other Related Maintenance & Facility Costs	Current Cost	Proposed Cost	Difference
Total Maintenance Parts, Supplies & Facility Utilities	\$ 2,254,243	\$ 2,254,243	\$ 0
Adjustments <i>(from "Other Curr vs Prop" tab)</i>	\$ 0		
Grand Total	\$ 11,240,482	\$ 11,589,834	\$ 349,352

Annual Maintenance Savings: **\$1,802,552** (This number carried forward to the Executive Summary)

(7) Notes: The Maintenance current cost is 30% of the current cost. The remaining 70% are shown in a concurrent Central Mass to Boston AMP.

Transportation - PVS
Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC
Finance Number: 249623
Date Range of Data: 07/01/10 -- to -- 06/30/11

Gaining Facility: Middlesex Essex P&DC
Finance Number: 244591

	(1) Current	(2) Proposed	(3) Difference
PVS Owned Equipment			
Seven Ton Trucks			0
Eleven Ton Trucks			0
Single Axle Tractors			0
Tandem Axle Tractors			0
Spotters			0
PVS Transportation			
Total Number of Schedules			0
Total Annual Mileage			0
Total Mileage Costs			\$0
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$47,321	\$47,321	\$0
LDC 34 (765, 766)	\$236,366	\$236,366	\$0
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$283,687	\$283,687	\$0

	(4) Current	(5) Proposed	(6) Difference
PVS Owned Equipment			
Seven Ton Trucks			0
Eleven Ton Trucks			0
Single Axle Tractors			0
Tandem Axle Tractors			0
Spotters			0
PVS Transportation			
Total Number of Schedules			0
Total Annual Mileage			0
Total Mileage Costs			\$0
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$220,392	\$220,392	\$0
LDC 34 (765, 766)	\$793,528	\$793,528	\$0
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$1,013,920	\$1,013,920	\$0

PVS Transportation Savings (Losing Facility):

PVS Transportation Savings (Gaining Facility):

Total PVS Transportation Savings: <<== (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings)

(7) Notes: _____

1	2	3	4	5	6	7
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

8	9	10	11	12	13	14
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

Proposed Trip Impacts	Current Losing	Moving to Gain (-)	Other Changes (+/-)	Trips from Gaining	Proposed Result
	155,485	0	0	0	155,485

Proposed Trip Impacts	Current Gaining	Moving to Lose (-)	Other Changes (+/-)	Trips from Losing	Proposed Result
	118,809	0	0	0	118,809

HCR Annual Savings (Losing Facility): \$0

HCR Annual Savings (Gaining Facility): \$0

Total HCR Transportation Savings: \$0

<<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings)

rev 11/05/2008

Distribution Changes

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Type of Distribution to Consolidate: Destinating

Indicate each DMM labeling list affected by placing an "X" to the left of the list.

DMM L001	DMM L011
<input checked="" type="checkbox"/> DMM L002	<input checked="" type="checkbox"/> DMM L201
<input checked="" type="checkbox"/> DMM L003	DMM L601
<input checked="" type="checkbox"/> DMM L004	DMM L602
<input checked="" type="checkbox"/> DMM L005	DMM L603
DMM L006	DMM L604
DMM L007	DMM L605
<input checked="" type="checkbox"/> DMM L008	DMM L606
DMM L009	DMM L607
DMM L010	<input checked="" type="checkbox"/> DMM L801

If revisions to DMM L005 or DMM L201 are needed, indicate proposed DMM label change below.

(2) DMM Labeling List L005 - 3-Digit ZIP Code Prefix Groups - SCF Sortation		
From:		
Action Code*	Column A - 3-Digit ZIP Code Prefix Group	Column B - Label to
To:		
Action Code*	Column A - 3-Digit ZIP Code Prefix Group	Column B - Label to

*Action Codes: A=add D=delete CF=change from CT=change to

Important Note: Section 2 & 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for DMM changes after AMP approval.

(3) **DMM Labeling List L201 - Periodicals Origin Split**

Action Code*	Column A - Entry ZIP Codes	Column B - 3-Digit ZIP Code Destinations	Column C - Label to
CF			
CF			Column C - Label to
CT			

*Action Codes: A=add D=delete CF=change from CT=change to

(4) **Drop Shipments for Destination Entry Discounts - FAST Appointment Summary Report**

Month	Losing/Gaining	NASS Code	Facility Name	Total Sched Appts	No-Show		Late Arrival		Open		Closed		Unsched Count
					Count	%	Count	%	Count	%	Count	%	
JUL	Losing Facility	015	Central Mass	542	71	13%	231	43%	0	0%	471	87%	0
AUG	Losing Facility	015	Central Mass	626	95	15%	242	39%	0	0%	531	85%	3
JUL	Gaining Facility	018	Middlesex Essex	363	49	14%	139	38%	0	0%	314	87%	15
AUG	Gaining Facility	018	Middlesex Essex	389	54	14%	156	40%	0	0%	335	86%	11

(5) **Notes:**

MPE Inventory

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

Gaining Facility: Middlesex Essex P&DC

Data Extraction Date: 09/19/11

Equipment Type	(1) Current Number	(2) Proposed Number	(3) Difference
AFCS	0	0	0
AFCS 200	0	0	0
AFSM - ALL	0	0	0
APPS	1	0	(1)
CIOSS	0	0	0
CSBCS	0	0	0
DBCS	0	0	0
DBCS-OSS	0	0	0
DIOSS	0	0	0
FSS	0	0	0
SPBS	0	0	0
UFSM	0	0	0
FC / MICRO MARK	0	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	0	0	0
LIPS	0	0	0
MPBCS-OSS	0	0	0
TABBER	0	0	0
PIV	0	0	0
LCREM	0	0	0

Equipment Type	(4) Current Number	(5) Proposed Number	(6) Difference	(7) Excess Equipment	(8) Relocation Costs
AFCS	5	5	0	0	
AFCS 200	0	0	0	0	
AFSM - ALL	2	2	0	0	
APPS	0	1	1	0	\$1,050,000
CIOSS	3	3	0	0	
CSBCS	0	0	0	0	
DBCS	17	17	0	0	
DBCS-OSS	4	4	0	0	
DIOSS	2	2	0	0	
FSS	3	3	0	0	
SPBS	0	0	0	0	
UFSM	0	0	0	0	
FC / MICRO MARK	0	0	0	0	
ROBOT GANTRY	1	1	0	0	
HSTS / HSUS	0	0	0	0	
LCTS / LCUS	0	0	0	0	
LIPS	0	0	0	0	
MPBCS-OSS	0	0	0	0	
TABBER	0	0	0	0	
PIV	0	0	0	0	
LCREM	1	1	0	0	

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: \$1,050,000 (This number is carried forward to *Space Evaluation and Other Costs*)

(9) Notes: _____

rev 03/04/2008

Customer Service Issues

Last Saved: February 20, 2012

Losing Facility: Central Mass P&DC

5-Digit ZIP Code: 01546

Data Extraction Date: _____

1. Collection Points

Number picked up before 1 p.m.
 Number picked up between 1-5 p.m.
 Number picked up after 5 p.m.
 Total Number of Collection Points

3-Digit ZIP Code: 014		3-Digit ZIP Code: 015		3-Digit ZIP Code: 016		3-Digit ZIP Code: 017	
Current		Current		Current		Current	
Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.
48	115	77	240	2	154	148	218
124	120	171	151	156	77	188	224
66	0	150	0	91	6	155	7
238	235	398	391	249	237	491	449

2. How many collection boxes are designated for "local delivery"?

3. How many "local delivery" boxes will be removed as a result of AMP?

4. Delivery Performance Report

% Carriers returning before 5 p.m.

Quarter/FY	Percent
QTR 3 FY11	77.60%
QTR 2 FY11	71.80%
QTR 1 FY11	76.30%
QTR 4 FY10	74.40%

5. Retail Unit Inside Losing Facility (Window Service Times)

	Current		Proposed	
	Start	End	Start	End
Monday	N/A	N/A	N/A	N/A
Tuesday	N/A	N/A	N/A	N/A
Wednesday	N/A	N/A	N/A	N/A
Thursday	N/A	N/A	N/A	N/A
Friday	N/A	N/A	N/A	N/A
Saturday	N/A	N/A	N/A	N/A

6. Business (Bulk) Mail Acceptance Hours

	Current		Proposed	
	Start	End	Start	End
Monday	8:00am	7:00pm	8:00am	7:00pm
Tuesday	8:00am	7:00pm	8:00am	7:00pm
Wednesday	8:00am	7:00pm	8:00am	7:00pm
Thursday	8:00am	7:00pm	8:00am	7:00pm
Friday	8:00am	7:00pm	8:00am	7:00pm
Saturday	Closed	Closed	Closed	Closed

7. Can customers obtain a local postmark in accordance with applicable policies in the *Postal Operations Manual*? _____

8. Notes: The BMAU will be retained in Central Mass and will not be impacted by this AMP. There is no retail unit at this facility.

Gaining Facility: Middlesex Essex P&DC

9. What postmark will be printed on collection mail?

Line 1 _____

Line 2 _____

rev 6/18/2008

Space Evaluation and Other Costs

Last Saved: February 20, 2012

Lossing Facility: Central Mass P&DC

Space Evaluation

1. Affected Facility

Facility Name: Central Mass P&DC
 Street Address: 192 Main Street
 City, State ZIP: Shrewsbury, MA 01546

2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost _____
 Enter lease expiration date _____
 Enter lease options/terms _____

3. Current Square Footage

Enter the total interior square footage of the facility: 242,777
 Enter gained square footage expected with the AMF: _____

4. Planned use for acquired space from approved AMI

5. Facility Costs

Enter any projected one-time facility costs: _____
 (This number shown below under One-Time Costs section.)

6. Savings Information

Space Savings (\$): _____
 (This number carried forward to the *Executive Summary*)

7. Notes The facility costs have been shown in the concurrent Northwest Boston to Middlesex AMP.

One-Time Costs

Employee Relocation Costs: _____

Mail Processing Equipment Relocation Costs: \$1,050,000
 (from MPE Inventory)

Facility Costs: \$0
 (from above)

Total One-Time Costs: \$1,050,000
 (This number carried forward to *Executive Summary*)

Remote Encoding Center Cost per 1000

Lossing Facility: Central Mass P&DC

Gaining Facility: Middlesex Essex P&DC

YTD Range of Report: 07/01/10 : 06/30/11

(1) Product	(2) Associated REC	(3) Current Cost per 1,000 Images
Letters		
Flats		
PARS COA		
PARS Redirects		
APPS		

(4) Product	(5) Associated REC	(6) Current Cost per 1,000 Images
Letters		
Flats		
PARS COA		
PARS Redirects		
APPS		

rev 9/24/2008