

----- AMP Data Entry Page -----

1. Losing Facility Information

Type of Distribution to Consolidate: Orig & Dest Non-MODS/Non-BPI Office
Facility Name & Type: Bend OR CSMPC
Street Address: 2300 NE 4th St
City: Bend
State: OR
5D Facility ZIP Code: 97701
District: Portland
Area: Western
Finance Number: 400736
Current 3D ZIP Code(s): 977
Miles to Gaining Facility: 175
EXFC office: Yes
Plant Manager: Nathan Leigh
Senior Plant Manager: Lisa Shear
District Manager: Kim Anderson
Facility Type after AMP: Post Office

2. Gaining Facility Information

Facility Name & Type: Portland OR P&DC
Street Address: 715 NW Hoyt St
City: Portland
State: OR
5D Facility ZIP Code: 97208
District: Portland
Area: Western
Finance Number: 406785
Current 3D ZIP Code(s): 970-972, 986
EXFC office: Yes
Plant Manager: Lisa Shear
Senior Plant Manager: Lisa Shear
District Manager: Kim Anderson

3. Background Information

Start of Study: 9/15/2011
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822

**Date of HQ memo, DAR Factors/Cost of Borrowing/
New Facility Start-up Costs Update**

June 16, 2011

Date & Time this workbook was last saved:

2/19/2012 8:16

4. Other Information

Area Vice President: Sylvester Black
Vice President, Network Operations: David E. Williams
Area AMP Coordinator: Steve Murray
HQ AMP Coordinator: Kathy S Peterson

rev 10/10/2011

Approval Signatures

Losing Facility Name and Type: Bend OR CSMPC
Street Address: 2300 NE 4th St
City: Bend
State: OR
Facility ZIP Code: 97701
Finance Number: 400736
Current 3D ZIP Code(s): 977
Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Portland OR P&DC
Street Address: 715 NW Hoyt St
City: Portland
State: OR
Facility ZIP Code: 97208
Finance Number: 406785
Current 3D ZIP Code(s): 970-972, 986

ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers

LOSING FACILITY:

Postmaster or Plant Manager:
 Nathan Leigh N. Leigh 12/2/2011
Printed Name Signature Date

Senior Plant Manager:
 Lisa Shear Lisa Shear 12/2/11
Printed Name Signature Date

District Manager:
 Kim Anderson Kim Anderson 12/2/11
Printed Name Signature Date

GAINING FACILITY:

Plant Manager:
 Lisa Shear Lisa Shear 12/2/11
Printed Name Signature Date

Senior Plant Manager:
 Lisa Shear Lisa Shear 12/2/11
Printed Name Signature Date

District Manager:
 Kim Anderson Kim Anderson 12/2/11
Printed Name Signature Date

AREA OFFICE:

Area Vice President:
 Sylvester Black Sylvester Black 2/2/12
Printed Name Signature Date

Implementation Date: _____

HEADQUARTERS:

Approved: Disapproved:

Vice President, Network Operations:
 David E. Williams David E. Williams 2/20/12
Printed Name Signature Date

Comments: _____

rev 12/31/2008

Executive Summary

Last Saved: January 30, 2012

Losing Facility Name and Type: Bend OR CSMPC

Street Address: 2300 NE 4th St

City, State: Bend , OR

Current 3D ZIP Code(s): 977

Type of Distribution to Consolidate: Orig & Dest

Miles to Gaining Facility: 175

Gaining Facility Name and Type: Portland OR P&DC

Current 3D ZIP Code(s): 970-972, 986

Summary of AMP Worksheets

Savings/Costs

Mail Processing Craft Workhour Savings =	<u>\$1,110,594</u>	from Workhour Costs - Proposed
Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) =	<u>\$0</u>	from Other Curr vs Prop
PCES/EAS Supervisory Workhour Savings =	<u>\$328,238</u>	from Other Curr vs Prop
Transportation Savings =	<u>(\$305,156)</u>	from Transportation (HCR and PVS)
Maintenance Savings =	<u>\$966,433</u>	from Maintenance
Space Savings =	<u>\$0</u>	from Space Evaluation and Other Costs
Total Annual Savings =	<u>\$2,100,108</u>	
Total One-Time Costs =	<u>\$93,000</u>	from Space Evaluation and Other Costs
Total First Year Savings =	<u>\$2,007,108</u>	

Staffing Positions

Craft Position Loss =	<u>18</u>	from Staffing - Craft
PCES/EAS Position Loss =	<u>(1)</u>	from Staffing - PCES/EAS

Volume

Total FHP to be Transferred (Average Daily Volume) =	<u>0</u>	from Workhour Costs - Current
Current FHP at Gaining Facility (Average Daily Volume) =	<u>2,961,602</u>	from Workhour Costs - Current
Losing Facility Cancellation Volume (Average Daily Volume) =	<u>54,317</u>	(= Total TPH / Operating Days)

Service

Service Standard Impacts by ADV

	UPGRADED ADV	DOWNGRADED ADV	Unchanged + Upgrades ADV	Unchanged + Upgrades %
First-Class Mail®	0	0	0	#DIV/0!
Priority Mail®	0	0	0	#DIV/0!
Package Services	0	0	0	#DIV/0!
Periodicals	N/A*	N/A*	N/A*	N/A*
Standard Mail	N/A*	N/A*	N/A*	N/A*

Code to destination 3-digit ZIP Code volume is not available

rev 10/15/2009

Summary Narrative

Last Saved: February 19, 2012

Losing Facility Name and Type: Bend OR CSMPC

Current 3D ZIP Code(s): 977

Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Portland OR P&DC

Current 3D ZIP Code(s): 970-972, 986

BACKGROUND

This is a summary of the feasibility study for the consolidation of all originating and destinating mail processing from the Bend OR CSMPC (977) to the Portland OR P&DC (970). This study was conducted to determine the feasibility of relocating the Originating and Destinating distribution operations 169 miles from Bend OR into Portland every day, Monday through Saturday.

FINANCIAL SUMMARY

The annual baseline for this AMP feasibility study is taken from the period of July 01, 2010 – June 30, 2011. Financial savings proposed for the consolidation of originating mail volumes from the Bend OR CSMPC into the Portland P&DC are:

Total First Year Savings:	\$2,007,108
Total Annual Savings:	\$2,100,108

The one-time cost associated with this AMP feasibility study if implemented is \$93,000 and this total is factored into the savings stated above.

CUSTOMER & SERVICE IMPACTS

The retail unit, PO boxes, and caller service located at the Bend OR facility will not be affected if the AMP is implemented. The BMEU located at the Bend OR facility will remain. The F4 work hours needed to provide these services are accounted for in the study and will not change. A local postmark will continue to be available at retail service locations.

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

The collection box times will not be impacted with this consolidation.

TRANSPORTATION

The Bend CSMPC is located 169 miles (one way) from the Portland P&DC, OR. The route of travel is Hwy. 26, literally over Mt. Hood, and then onto Hwy 97 South. In winter months inclement weather is experienced. The travel time is approximately 4 - 4.5 hrs dependant on the trip, traffic, and road conditions. Because no mileage reduction or a more efficient line of travel are possible, no mail from any 977 Associate Office will be dispatched from or delivered directly to the Portland OR P&DC

Collection mail will be dropped at the Bend Hub on existing HCR transportation.

rev 06/10/2009

Summary Narrative *(continued)*

DPS and processed mail will be dispatched from the Portland Metro Processing facilities to the Bend Hub on HCR 97020 on current trips and one additional trip that will be added with the AMP start-up.

Mail for the 977 Associate Offices will be dispatched from Bend in the on existing highway contract transportation.

There are no PVS routes at either location to be affected if the AMP is implemented.

The one existing NDC round trip to and from the Bend facility will not be affected as a result of this AMP. Transportation supporting the Bend OR AMP feasibility study contains HCR service. One additional round trip HCR service will be added between Bend OR CSMPC and Portland OR P&DC at a cost of \$196,135 annually. Existing round trip service between Bend OR CSMPC and Portland OR P&DC will be reduced/rerouted by eliminating a current stop in Salem OR resulting in a savings of \$15,168 annually for that service.

EMPLOYEE IMPACTS

In this feasibility study, there will be a net reduction of 18 craft positions and an increase of 1 management position. Craft staffing includes the reduction of 23 mail processing clerk positions, 8 Mail Handlers, and 10 Maintenance employees at the Bend OR CSMPC. Portland OR P&DC will gain 21 mail processing clerk positions, 1 Mail Handler, and 1 Maintenance craft position under this AMP plan. Current total management staffing in Bend OR CSMPC will not change due to AMP. Portland OR P&DC will gain an additional 1 SDO position.

Management and Craft Staffing Impacts							
	Bend OR CSMPC			Portland OR P&DC			Net Diff
	Total Current On-Rolls	Total Proposed	Diff	Total Current On-Rolls	Total Proposed	Diff	
Craft ¹	89	48	(41)	814	837	23	(18)
Management	3	3	-	58	59	1	1

¹ Craft = FTR+PTR+PTF+Casuals

Mail Processing Management to Craft Ratio				
Management to Craft ₂ Ratios	Current		Proposed	
	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)
Bend OR CSMPC	N/A	N/A	N/A	N/A
Portland OR P&DC	1 : 29	1 : 27	1 : 28	1 : 27

¹ Craft = FTR+PTR+PTF+Casuals

² Craft = F1 + F4 at Losing; F1 only at Gaining

As a matter of policy, the Postal Service follows the Worker Adjustment and Retraining Notification Act's ("WARN") notification requirements when the number of employees experiencing an employment loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments.

EQUIPMENT RELOCATION AND MAINTENANCE IMPACTS

The AMP feasibility study projects an annual Maintenance savings of \$966,433. This savings consists of the removal of all Mail Processing equipment at the Bend OR CSMPC along with the corresponding maintenance reductions assigned to support this equipment.

SPACE IMPACTS

If the AMP feasibility study is approved, the 23000 SF made available in the USPS-owned Bend OR CSMPC will potentially be utilized to consolidate delivery operations from the Bend area.

OTHER CONCURRENT INITIATIVES

Eugene OR P&DF – Portland OR P&DC AMP Study
Salem OR P&DF – Portland OR P&DC AMP Study
Pendleton OR CSMPC – Portland OR P&DC AMP Study

24 Hour Clock

Last Saved: January 30, 2012

Losing Facility Name and Type: Bend OR CSMPC

Current 3D ZIP Code(s): 977

Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Portland OR P&DC

Current 3D ZIP Code(s): 970-972, 986

			24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day	Facility		Cancelled by Data Source = EDW MCRS	OGP Cleared by Data Source = EDW EOR	OGS Cleared by Data Source = EDW EOR	MMP Cleared by Data Source = EDW EOR	MMP Volume On Hand Data Source = EDW MCRS	Mail Assigned Commercial/ FedEx By Data Source = EDW SASS	DPS 2nd Pass Cleared Data Source = EDW EOR	Trips On-Time Data Source = EDW TIMES				
16-Apr	SAT	4/16	PORTLAND P&DC	59.1%	84.1%	47.7%	79.9%	#VALUE!	80.9%	100.0%	47.5%			
23-Apr	SAT	4/23	PORTLAND P&DC	59.9%	85.8%	50.2%	84.1%	#VALUE!	80.6%	98.7%	49.3%			
30-Apr	SAT	4/30	PORTLAND P&DC	54.5%	82.2%	35.7%	86.7%	#VALUE!	81.8%	100.0%	44.7%			
7-May	SAT	5/7	PORTLAND P&DC	58.8%	85.0%	46.7%	82.9%	#VALUE!	86.4%	99.7%	61.3%			
14-May	SAT	5/14	PORTLAND P&DC	57.5%	84.1%	31.6%	90.8%	#VALUE!	82.3%	100.0%	51.1%			
21-May	SAT	5/21	PORTLAND P&DC	56.9%	81.5%	27.6%	84.2%	0.0	80.1%	99.8%	50.0%			
28-May	SAT	5/28	PORTLAND P&DC	46.3%	71.6%	45.3%	77.1%	0.0	81.5%	99.2%	39.1%			
4-Jun	SAT	6/4	PORTLAND P&DC	54.8%	81.0%	45.3%	63.7%	#VALUE!	81.5%	100.0%	47.2%			
11-Jun	SAT	6/11	PORTLAND P&DC	50.6%	74.4%	29.2%	81.3%	#VALUE!	78.9%	99.7%	49.3%			
18-Jun	SAT	6/18	PORTLAND P&DC	49.5%	78.2%	38.6%	71.0%	#VALUE!	79.4%	100.0%	58.0%			
25-Jun	SAT	6/25	PORTLAND P&DC	49.8%	73.3%	38.4%	71.9%	#VALUE!	79.0%	99.9%	59.3%			
2-Jul	SAT	7/2	PORTLAND P&DC	45.9%	71.2%	37.1%	68.6%	#VALUE!	79.3%	99.7%	51.1%			
9-Jul	SAT	7/9	PORTLAND P&DC	52.4%	77.9%	50.1%	69.2%	#VALUE!	84.8%	99.9%	52.2%			
16-Jul	SAT	7/16	PORTLAND P&DC	56.2%	80.0%	49.2%	68.4%	#VALUE!	81.7%	100.0%	53.6%			
23-Jul	SAT	7/23	PORTLAND P&DC	54.7%	77.2%	50.9%	70.9%	#VALUE!	82.4%	99.9%	52.8%			
30-Jul	SAT	7/30	PORTLAND P&DC	49.8%	73.3%	53.2%	72.5%	#VALUE!	83.0%	99.7%	49.0%			
6-Aug	SAT	8/6	PORTLAND P&DC	52.3%	79.1%	52.0%	83.1%	#VALUE!	82.0%	99.9%	43.0%			
13-Aug	SAT	8/13	PORTLAND P&DC	54.4%	82.5%	56.2%	82.2%	#VALUE!	80.0%	100.0%	50.8%			
20-Aug	SAT	8/20	PORTLAND P&DC	53.8%	82.3%	56.3%	83.2%	#VALUE!	79.6%	100.0%	46.2%			
27-Aug	SAT	8/27	PORTLAND P&DC	51.8%	77.8%	59.9%	80.6%	#VALUE!	81.6%	99.9%	39.5%			
3-Sep	SAT	9/3	PORTLAND P&DC	49.1%	76.5%	45.2%	81.5%	#VALUE!	82.5%	99.7%	43.5%			

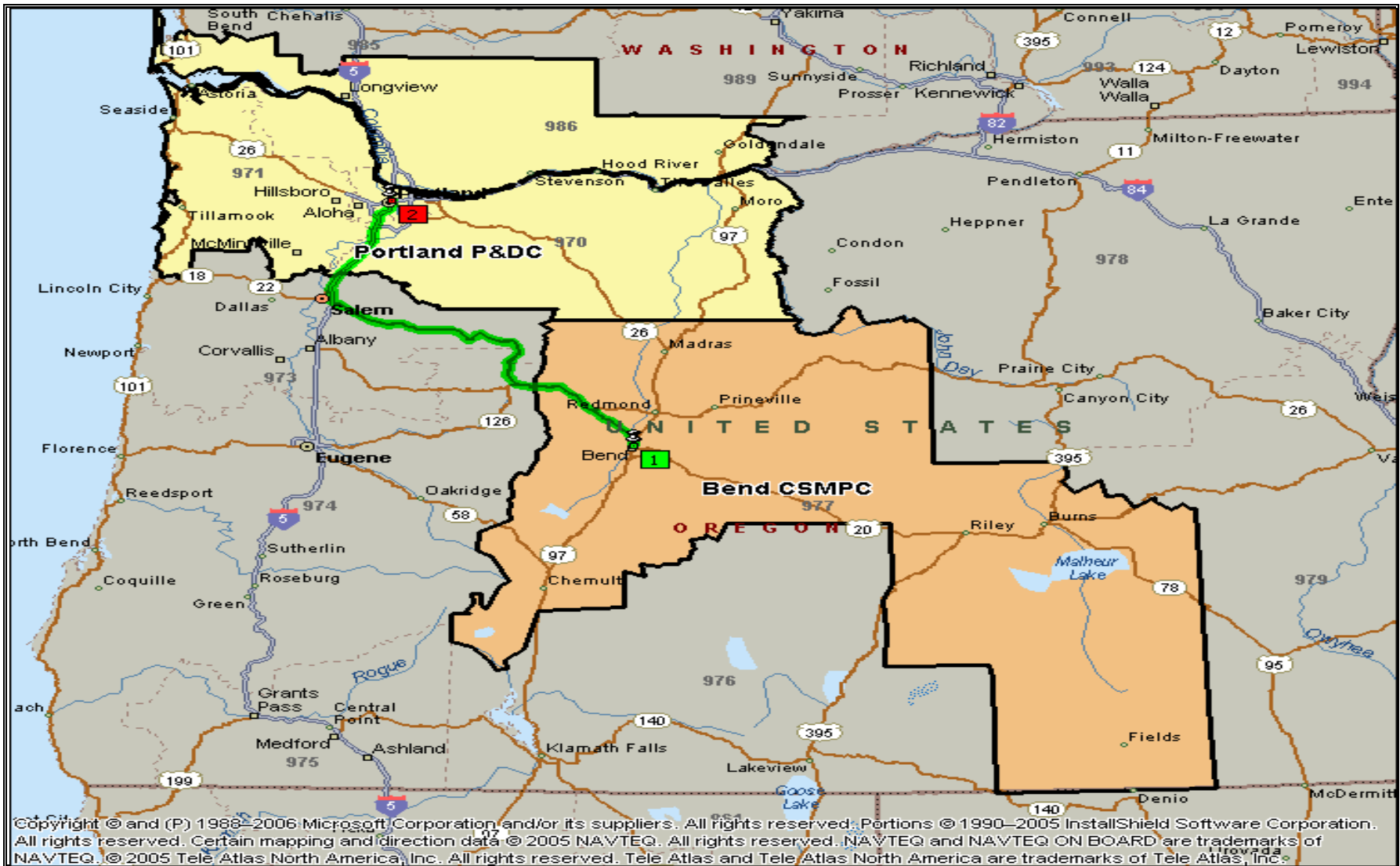
rev 04/2/2008

MAP

Last Saved: January 30, 2012

Losing Facility Name and Type: Bend OR CSMPC
Current 3D ZIP Code(s): 977
Miles to Gaining Facility: 175

Gaining Facility Name and Type: Portland OR P&DC
Current 3D ZIP Code(s): 970-972, 986



rev 03/20/2008

Service Standard Impacts

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Losing Facility 3D ZIP Code(s): 977

Gaining Facility 3D ZIP Code(s): 970-972, 986

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

Service Standard Changes - Average Daily Volume (data obtained from ODIS is derived from sampling and may vary from actual volume)																
	FCM						PRI		PER *		STD *		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																
DOWNGRADE																
TOTAL																
NET UP+NO CHNG																
VOLUME TOTAL																

* - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the *Executive Summary*

Service Standard Changes - Pairs																
	FCM						PRI		PER		STD		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																
DOWNGRADE																
TOTAL																
NET																

Stakeholders Notification

(WorkBook Tab Notification - 1)

Last Saved: January 30, 2012

Stakeholder Notification Page 1

Losing Facility: Bend OR CSMPC

AMP Event: Start of Study

Workhour Costs - Proposed

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Gaining Facility: Portland OR P&DC

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
037					\$0
076					\$0
241					\$228,932
361					\$0
366					\$0
371					\$0
391					\$0
411					\$0
414					\$0
416					\$0
801					\$0
806					\$0
821					\$0
824					\$0
826					\$0
912					\$0
913					\$0
079					\$81,199
637					\$0
769					\$97,084
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
030					\$722,249
060					\$430,738
241					\$0
481					\$562,895
896					\$1,003,163
481dup					\$0
481dup					\$0
331					\$787,803
334					\$54,892
336					\$1,950,979
331dup					\$0
336dup					\$0
891					\$637,916
894					\$99,587
896dup					\$0
918					\$2,565,680
919					\$2,289,744
079					\$0
637					\$0
769					\$0
002					\$758
009					\$5,094
010					\$149,625
014					\$18,972
015					\$498,417
017					\$143,113
018					\$2,439,952
019					\$40,928
021					\$0
022					\$0
030dup					\$0
035					\$214,612
040					\$163,069
043					\$1,591,284
044					\$90,862
060dup					\$0
066					\$12,028
067					\$13,978
070					\$86,775
073					\$291,422
074					\$292,430
083					\$172,779
084					\$31,384
087					\$1,508
088					\$0
089					\$53,840
090					\$18,544
091					\$94,495
092					\$110,150

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
334dup					\$0
335					\$303
336dup					\$0
337					\$21,000
341					\$67,116
468					\$0
481dup					\$0
483					\$219,288
486					\$8,557
487					\$1,272
488					\$1,660
489					\$11,799
549					\$303,349
555					\$1,030,415
560					\$39,238
563					\$12,720
565					\$45
585					\$512,759
588					\$70,070
607					\$324,464
612					\$76,622
618					\$643,190
619					\$1,890,873
620					\$26,712
630					\$2,917
677					\$2,456
776					\$39,951
811					\$684
812					\$84
813					\$6,012
815					\$490
816					\$177,343
817					\$18,297
818					\$0
819					\$0
891dup					\$0
892					\$307,315
893					\$194,001
894dup					\$0
895					\$145,900
896dup					\$0
897					\$4,566
899					\$0
918dup					\$0
919dup					\$0
930					\$255,491
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
---	---	--	--	---	---

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
---	---	--	---	--	--

(13) New Flow Adjustments at Losing Facility					
Op#	FHP	TPH/NATPH	Workhours	Productivity	Workhour Cost
Totals	0	0	0	No Calc	\$0

(14) New Flow Adjustments at Gaining Facility					
Op#	FHP	TPH/NATPH	Workhours	Productivity	Workhour Cost
Totals	0	0	0	No Calc	\$0

Combined Current Annual Workhour Cost : \$46,888,581
 (This number brought forward from *Workhour Costs - Current*)

Proposed Annual Workhour Cost : \$45,777,987
 (Total of Columns 6 and 12 on this page)

Minimum Function 1 Workhour Savings : \$615,520
 (This number represents proposed workhour savings with no productivity improvements applied to operations at the gaining facility)

Function 1 Workhour Savings : \$1,110,594
 (This number equals the difference in the current and proposed workhour costs above and is carried forward to the *Executive Summary*)

Comb Totals	Impact to Gain	627,790,696	1,231,895,297	268,807	4,583	\$11,334,578
	Impact to Lose	0	0	0	No Calc	\$0
	Total Impact	627,790,696	1,231,895,297	268,807	4,583	\$11,334,578
	Non-impacted	0	3,366,092	4,453	756	\$178,283
	Gain Only	290,305,852	966,490,778	821,023	1,177	\$34,265,125
	Tot Before Adj	918,096,548	2,201,752,166	1,094,283	2,012	\$45,777,987
	Lose Adj	0	0	0	No Calc	\$0
	Gain Adj	0	0	0	No Calc	\$0
	All	918,096,548	2,201,752,166	1,094,283	2,012	\$45,777,987

Cost Impact	Comb Current	918,096,548	2,201,752,166	1,107,051	1,989	\$46,888,581
	Proposed	918,096,548	2,201,752,166	1,094,283	2,012	\$45,777,987
	Change	0	0	(12,768)		(\$1,110,594)
	Change %	0.0%	0.0%	-1.2%		-2.4%

Other Workhour Move Analysis

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Gaining Facility: Portland OR P&DC

Date Range of Data: 07/01/10 to 06/30/11

Current Other Craft Workhours

Losing Facility					Gaining Facility				
Current MODS Operation Number	Percent Moved to Gaining (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)	Current MODS Operation Number	Percent Moved to Losing (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)
745	0.0%	100.0%		\$93,484	745				\$850,733
747	0.0%	76.7%		\$164,579	747				\$3,056,081
750	0.0%	100.0%		\$652,371	750				\$7,371,745
753	0.0%	57.0%		\$121,901	753				\$1,491,685
065				\$728,409	065				\$0
355				\$377,224	355				\$0
569				\$5,486	569				\$0
647				\$63,542	647				\$0
713				\$1,482,095	713				\$0
714				\$1,002,800	714				\$0
731				\$43,718	731				\$0
743				\$6,295	743				\$0
					515				\$931
					571				\$88,770
					582				\$204,471
					593				\$0
					614				\$1,294
					616				\$110,741
					617				\$82,174
					624				\$41,422
					634				\$447
					668				\$1,037,669
					679				\$295,527
					754				\$415,755
					765				\$4,845,092
					766				\$163,024
					773				\$1

Proposed Other Craft Workhours

Losing Facility			Gaining Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)	Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
745		\$0	745		\$850,733
747		\$38,303	747		\$3,056,081
750		\$0	750		\$7,371,745
753		\$52,447	753		\$1,491,685
065		\$728,409	065		\$0
355		\$377,224	355		\$0
569		\$5,486	569		\$0
647		\$63,542	647		\$0
713		\$1,482,095	713		\$0
714		\$1,002,800	714		\$0
731		\$43,718	731		\$0
743		\$6,295	743		\$0
			515		\$931
			571		\$88,770
			582		\$204,471
			593		\$0
			614		\$1,294
			616		\$110,741
			617		\$82,174
			624		\$41,422
			634		\$447
			668		\$1,037,669
			679		\$295,527
			754		\$415,755
			765		\$4,845,092
			766		\$163,024
			773		\$1

Staffing - Management

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Data Extraction Date: 11/01/11

Finance Number: 400736

Management Positions						
Line	(1) Position Title	(2) Level	(3) Current Auth Staffing	(4) Current On-Rolls	(5) Proposed Staffing	(6) Difference
1	POSTMASTER (F)	EAS-24	1	1	1	0
2	MGR MAINTENANCE	EAS-17	1	1	0	-1
3	SUPV CUSTOMER SERVICES	EAS-17	3	1	2	1
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						
22						
23						
24						
25						
26						
27						
28						
29						
30						
31						

44						
45						
46						
47						
48						
49						
50						
51						
52						
53						
54						
55						
56						
57						
58						
59						
60						
61						
62						
63						
64						
65						
66						
67						
68						
69						
70						
71						
72						
73						
74						
75						
76						
77						
78						
79						
	Totals		5	3	3	0

Retirement Eligibles: 1

Position Loss: 0

Management Positions						
Line	(12) Position Title	(13) Level	(14) Current Auth Staffing	(15) Current On-Rolls	(16) Proposed Staffing	(17) Difference
1	SR PLANT MANAGER (2)	PCES-01	1	1	1	0
2	MGR IN-PLANT SUPPORT	EAS-25	1	1	1	0
3	MGR DISTRIBUTION OPERATIONS	EAS-24	1	1	1	0
4	MGR MAINTENANCE (LEAD)	EAS-24	1	1	1	0
5	MGR MAINTENANCE OPERATIONS	EAS-21	3	3	3	0
6	MGR TRANSPORTATION/NETWORKS	EAS-21	1	0	0	0
7	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-21	4	3	3	0
8	MGR DISTRIBUTION OPERATIONS	EAS-20	2	1	1	0
9	MGR MAINT ENGINEERING SUPPORT	EAS-20	1	1	1	0
10	OPERATIONS SUPPORT SPECIALIST	EAS-20	1	1	1	0
11	MAINTENANCE ENGINEERING SPECIALIST	EAS-19	1	1	1	0
12	MGR DISTRIBUTION OPERATIONS	EAS-19	1	1	1	0
13	MGR FIELD MAINT OPRNS (LEAD)	EAS-19	1	1	1	0
14	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	1	0
15	NETWORKS SPECIALIST	EAS-18	1	1	1	0
16	OPERATIONS SUPPORT SPECIALIST	EAS-18	2	2	2	0
17	OPERATIONS SUPPORT SPECIALIST	EAS-17	4	4	4	0
18	SUPV DISTRIBUTION OPERATIONS	EAS-17	23	20	21	1
19	SUPV MAINTENANCE OPERATIONS	EAS-17	12	10	10	0
20	SUPV TRANSPORTATION OPERATIONS	EAS-17	4	3	3	0
21	NETWORKS SPECIALIST	EAS-16	1	0	0	0
22	SECRETARY (FLD)	EAS-12	1	1	1	0
23						
24						
25						
26						
27						
28						
29						
30						
31						
32						
33						
34						

47					
48					
49					
50					
51					
52					
53					
54					
55					
56					
57					
58					
59					
60					
61					
62					
63					
64					
65					
66					
67					
68					
69					
70					
71					
72					
73					
74					
75					
76					
77					
78					
79					
	Total	68	58	59	1

Retirement Eligibles: 20

Position Loss: **(1)**

Total PCES/EAS Position Loss: **(1)** (This number carried forward to the *Executive Summary*)

rev 11/05/2008

Staffing - Craft

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Finance Number: 400736

Data Extraction Date: 11/01/11

Craft Positions	(1) Casuals/PSEs On-Rolls	(2) Part Time On-Rolls	(3) Full Time On-Rolls	(4) Total On-Rolls	(5) Total Proposed	(6) Difference
Function 1 - Clerk	0	0	0		0	0
Function 4 - Clerk	1	0	38	39	16	(23)
Function 1 - Mail Handler	0	0	0		0	0
Function 4 - Mail Handler	0	0	11	11	3	(8)
Function 1 & 4 Sub-Total	1	0	49	50	19	(31)
Function 3A - Vehicle Service	0	0	0			
Function 3B - Maintenance	0	0	12	12	2	(10)
Functions 67-69 - Lmtd/Rehab/WC	0	0	0		0	0
Other Functions	0	1	26	27	27	0
Total	1	1	87	89	48	(41)

Retirement Eligibles: 25

Gaining Facility: Portland OR P&DC

Finance Number: 406785

Data Extraction Date: 09/19/11

Craft Positions	(7) Casuals/PSEs On-Rolls	(8) Part Time On-Rolls	(9) Full Time On-Rolls	(10) Total On-Rolls	(11) Total Proposed	(12) Difference
Function 1 - Clerk	21	0	352	373	394	21
Function 1 - Mail Handler	0	3	194	197	198	1
Function 1 Sub-Total	21	3	546	570	592	22
Function 3A - Vehicle Service	2	0	60	62	62	0
Function 3B - Maintenance	7	0	171	178	179	1
Functions 67-69 - Lmtd/Rehab/WC	0	0	3	3	3	0
Other Functions	0	0	1	1	1	0
Total	30	3	781	814	837	23

Retirement Eligibles: 309

Total Craft Position Loss: 18 (This number carried forward to the *Executive Summary*)

(13) Notes: Modified workhours and staffing based on Western Area recommendations.

rev 11/05/2008

Maintenance

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Gaining Facility: Portland OR P&DC

Date Range of Data: Jul-01-2010 : Jun-30-2011

	(1) Current Cost	(2) Proposed Cost	(3) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 652,371	\$ 0	\$ (652,371)
LDC 37 Building Equipment	\$ 121,901	\$ 52,447	\$ (69,454)
LDC 38 Building Services <i>(Custodial Cleaning)</i>	\$ 164,579	\$ 38,303	\$ (126,276)
LDC 39 Maintenance Operations Support	\$ 93,484	\$ 0	\$ (93,484)
LDC 93 Maintenance Training	\$ 18,907	\$ 0	\$ (18,907)
Workhour Cost Subtotal	\$ 1,051,242	\$ 90,750	\$ (960,492)
Other Related Maintenance & Facility Costs			
Total Maintenance Parts, Supplies & Facility Utilities	\$ 248,605	\$ 56,185	\$ (192,420)
Adjustments <i>(from "Other Curr vs Prop" tab)</i>	\$ 0		
Grand Total	\$ 1,299,847	\$ 146,935	\$ (1,152,912)

	(4) Current Cost	(5) Proposed Cost	(6) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 7,371,745	\$ 7,371,745	\$ 0
LDC 37 Building Equipment	\$ 1,907,439	\$ 1,907,439	\$ 0
LDC 38 Building Services <i>(Custodial Cleaning)</i>	\$ 3,056,081	\$ 3,056,081	\$ 0
LDC 39 Maintenance Operations Support	\$ 1,003,344	\$ 1,003,344	\$ 0
LDC 93 Maintenance Training	\$ 182,642	\$ 182,642	\$ 0
Workhour Cost Subtotal	\$ 13,521,250	\$ 13,521,250	\$ 0
Other Related Maintenance & Facility Costs			
Total Maintenance Parts, Supplies & Facility Utilities	\$ 2,581,210	\$ 2,581,210	\$ 0
Adjustments <i>(from "Other Curr vs Prop" tab)</i>		\$ 186,479	
Grand Total	\$ 16,102,460	\$ 16,288,940	\$ 186,479

Annual Maintenance Savings: **\$966,433** (This number carried forward to the Executive Summary)

(7) Notes: _____

Transportation - PVS

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC
Finance Number: 400736
Date Range of Data: 07/01/10 -- to -- 06/30/11

Gaining Facility: Portland OR P&DC
Finance Number: 406785

	(1) Current	(2) Proposed	(3) Difference
PVS Owned Equipment			
Seven Ton Trucks			0
Eleven Ton Trucks			0
Single Axle Tractors			0
Tandem Axle Tractors			0
Spotters			0
PVS Transportation			
Total Number of Schedules			0
Total Annual Mileage			0
Total Mileage Costs			\$0
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$0	\$0	\$0
LDC 34 (765, 766)	\$0	\$0	\$0
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$0	\$0	\$0

	(4) Current	(5) Proposed	(6) Difference
PVS Owned Equipment			
Seven Ton Trucks			0
Eleven Ton Trucks			0
Single Axle Tractors			0
Tandem Axle Tractors			0
Spotters			0
PVS Transportation			
Total Number of Schedules			0
Total Annual Mileage			0
Total Mileage Costs			\$0
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$377,701	\$377,701	\$0
LDC 34 (765, 766)	\$5,008,116	\$5,008,116	\$0
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$5,385,818	\$5,385,818	\$0

PVS Transportation Savings (Losing Facility):

PVS Transportation Savings (Gaining Facility):

Total PVS Transportation Savings: <<<< (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings)

(7) Notes: _____

Distribution Changes

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Type of Distribution to Consolidate Orig & Dest

Indicate each DMM labeling list affected by placing an "X" to the left of the list.

DMM L001	DMM L011
X DMM L002	X DMM L201
DMM L003	DMM L601
DMM L004	DMM L602
X DMM L005	DMM L603
DMM L006	DMM L604
DMM L007	DMM L605
DMM L008	DMM L606
DMM L009	DMM L607
DMM L010	DMM L801

If revisions to DMM L005 or DMM L201 are needed, indicate proposed DMM label change below.

(2) DMM Labeling List L005 - 3-Digit ZIP Code Prefix Groups - SCF Sortation		
From:		
Action Code*	Column A - 3-Digit ZIP Code Prefix Group	Column B - Label to
D	977	BEND OR 977
CF	970-972,986	SCF PORTLAND 970
To:		
Action Code*	Column A - 3-Digit ZIP Code Prefix Group	Column B - Label to
CT	970-972,977,986	SCF PORTLAND 970

*Action Codes: A=add D=delete CF=change from CT=change to

Important Note: Section 2 & 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for DMM changes after AMP approval.

(3) **DMM Labeling List L201 - Periodicals Origin Split**

Action Code*	Column A - Entry ZIP Codes	Column B - 3-Digit ZIP Code Destinations	Column C - Label to
D	977	590-599,800-816,821,832-838,840-847,850-853,855-857,859,860,863-865,870-875,877-879,881-884,889-891,893-895,897,898,900-908,910-928,930-966,970-986,988-994,998,999	OMX BEND OR 977
CF	970-972,986	590-599,800-816,821,832-838,840-847,850-853,855-857,859,860,863-865,870-875,877-879,881-884,889-891,893-895,897,898,900-908,910-928,930-966,970-986,988-994,998,999	OMX PORTLAND OR 970
CT	970-972,977,986	590-599,800-816,821,832-838,840-847,850-853,855-857,859,860,863-865,870-875,877-879,881-884,889-891,893-895,897,898,900-908,910-928,930-966,970-986,988-994,998,999	OMX PORTLAND OR 970

*Action Codes: A=add D=delete CF=change from CT=change to

(4) **Drop Shipments for Destination Entry Discounts - FAST Appointment Summary Report**

Month	Losing/Gaining	NASS Code	Facility Name	Total Sched Appts	No-Show		Late Arrival		Open		Closed		Unsched Count
					Count	%	Count	%	Count	%	Count	%	
Sep	Losing Facility	977	Bend	144	41	28.47%	22	15.28%	0	0.00%	103	71.53%	2
Oct	Losing Facility	977	Bend	141	17	12.06%	26	18.44%	0	0.00%	124	87.94%	1
Sep	Gaining Facility	970	Portland	787	195	24.78%	234	29.73%	0	0.00%	589	74.84%	80
Oct	Gaining Facility	970	Portland	808	232	28.71%	212	26.24%	1	0.12%	571	70.67%	62

(5) **Notes**

rev 5/14/2009

MPE Inventory

Last Saved: January 30, 2012

Lossing Facility: Bend OR CSMPC

Gaining Facility: Portland OR P&DC

Data Extraction Date: 09/19/11

Equipment Type	(1) Current Number	(2) Proposed Number	(3) Difference
AFCS	1	0	(1)
AFCS200		0	0
AFSM - ALL		0	0
APPS		0	0
CIOSS		0	0
CSBCS		0	0
DBCS	2	0	(2)
DBCS-OSS		0	0
DIOSS	2	0	(2)
FSS		0	0
SPBS		0	0
UFSM	1	0	(1)
FC / MICRO MARK		0	0
ROBOT GANTRY		0	0
HSTS / HSUS		0	0
LCTS / LCUS		0	0
LIPS		0	0
MPBCS-OSS		0	0
TABBER		0	0
PIV		0	0
LCREM		0	0

Equipment Type	(4) Current Number	(5) Proposed Number	(6) Difference	(7) Equipment Change	(8) Relocation Costs
AFCS	7	9	2	1	
AFCS200		0	0	0	
AFSM - ALL	3	3	0	0	
APPS		0	0	0	
CIOSS	2	2	0	0	
CSBCS		0	0	0	
DBCS	22	24	2	0	
DBCS-OSS		0	0	0	
DIOSS	5	5	0	(2)	
FSS		0	0	0	
APBS/SPBS	2	2	0	0	
UFSM		0	0	(1)	
FC / MICRO MARK		0	0	0	
ROBOT GANTRY		0	0	0	
HSTS / HSUS		0	0	0	
LCTS / LCUS	3	3	0	0	
LIPS		0	0	0	
MPBCS-OSS		0	0	0	
TABBER		0	0	0	
PIV		0	0	0	
LCREM	1	1	0	0	

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: \$0 (This number is carried forward to *Space Evaluation and Other Costs*)

(9) Notes: _____

rev 03/04/2008

Customer Service Issues

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

5-Digit ZIP Code: 97701

Data Extraction Date: 10/18/11

1. Collection Points

Number picked up before 1 p.m.
 Number picked up between 1-5 p.m.
 Number picked up after 5 p.m.
 Total Number of Collection Points

3-Digit ZIP Code: 977		3-Digit ZIP Code:		3-Digit ZIP Code:		3-Digit ZIP Code:	
Current		Current		Current		Current	
Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.
15	36						
63	55						
28	10						
106	101	0	0	0	0	0	0

2. How many collection boxes are designated for "local delivery"?

3. How many "local delivery" boxes will be removed as a result of AMP?

4. Delivery Performance Report

% Carriers returning before 5 p.m.

Quarter/FY	Percent

5. Retail Unit Inside Losing Facility (Window Service Times)

	Current		Proposed	
	Start	End	Start	End
Monday	8:30	17:30	8:30	17:30
Tuesday	8:30	17:30	8:30	17:30
Wednesday	8:30	17:30	8:30	17:30
Thursday	8:30	17:30	8:30	17:30
Friday	8:30	17:30	8:30	17:30
Saturday	10:00	13:00	10:00	13:00

6. Business (Bulk) Mail Acceptance Hours

	Current		Proposed	
	Start	End	Start	End
Monday	11:00	18:00	11:00	18:00
Tuesday	11:00	18:00	11:00	18:00
Wednesday	11:00	18:00	11:00	18:00
Thursday	11:00	18:00	11:00	18:00
Friday	11:00	18:00	11:00	18:00
Saturday	Closed	Closed	Closed	Closed

7. Can customers obtain a local postmark in accordance with applicable policies in the *Postal Operations Manual*?

yes

8. Notes: Local Express and Priority cut off time; collection box pickup time; and office dispatch time will require adjustments of up to 1 hour earlier in order to meet the planned arrival time of 2300 of these volumes at the Portland OR P&DC

Gaining Facility: Portland OR P&DC

9. What postmark will be printed on collection mail?

Line 1 Portland OR 970

Line 2 _____

rev 6/18/2008

Space Evaluation and Other Costs

Last Saved: January 30, 2012

Losing Facility: Bend OR CSMPC

Space Evaluation

1. Affected Facility

Facility Name: Bend OR CSMPC
Street Address: 2300 NE 4th St
City, State ZIP: Bend, OR 97701

2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost: owned
Enter lease expiration date: _____
Enter lease options/terms: _____

3. Current Square Footage

Enter the total interior square footage of the facility: 33060
Enter gained square footage expected with the AMP: 23000

4. Planned use for acquired space from approved AMP

5. Facility Costs

Enter any projected one-time facility costs: \$53,000
(This number shown below under One-Time Costs section.)

6. Savings Information

Space Savings (\$): _____
(This number carried forward to the *Executive Summary*)

7. Notes _____

One-Time Costs

Employee Relocation Costs: \$40,000
Mail Processing Equipment Relocation Costs: \$0
(from MPE Inventory)
Facility Costs: \$53,000
(from above)

Total One-Time Costs: \$93,000
(This number carried forward to *Executive Summary*)

Remote Encoding Center Cost per 1000

Losing Facility: Bend OR CSMPC **Gaining Facility:** Portland OR P&DC