

UNITED STATES DEPARTMENT OF ENERGY

ELECTRICITY ADVISORY COMMITTEE MEETING

Arlington, Virginia

Monday, June 29, 2015

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## 1 P R O C E E D I N G S

2 (8:01 a.m.)

3 CHAIRMAN COWART: This is an official  
4 meeting of the Electricity Advisory Committee, and  
5 as usual, at the beginning of these meetings, I  
6 remind people that a transcript is being taken of  
7 everything that's said here. And that requires  
8 that we take certain actions to make life easier  
9 for those who are making the transcript. And so  
10 if you would speak when your mike is lit, and turn  
11 your mike off when you're not speaking, that helps  
12 everybody. If you would like to be called on to  
13 make a comment, please put your tent card on end,  
14 and I'll try to call on you in order.

15 For members of the public who are  
16 present, there is an opportunity at the end of  
17 these meetings, to make a public statement, to  
18 address the committee. And you must sign up for  
19 that. There is a sign-up sheet available for you  
20 to do so. We'll reserve time at the end of the  
21 meeting tomorrow for any who do wish to address  
22 the committee.

20                   CHAIRMAN COWART: And for all of us.  
21 All right, a quick rundown of some activities  
22 since our last meeting. When Rob Curry rejoins  
1 us, we have an announcement about him. But the  
2 department and the process that seems to take  
3 forever in terms of appointments to this  
4 committee, has successfully concluded with a new  
5 round of appointments. And the department has  
6 decided, and I think this was discussed last time,  
7 that everybody's terms will begin and end on July  
8 1. So for new members, the first meeting will be  
9 September. And for members who are concluding  
10 their terms, this meeting, the June meeting, is  
11 the last meeting.

12                   I'm happy to report that we have a  
13 terrific list of new committee members, who will  
14 be joining us in September. And we can circulate  
15 those names in a few minutes. We'll have six new  
16 members in September.

17                   For those of you working on projects in  
18 the subcommittees, you'll be thrilled with the  
19 fact that there's some new folks coming on. And  
20 we're going to try and recruit them immediately  
21 for work on the subcommittees' work products, and  
22 not wait until after September.

1           A second item, and I think I'll defer to  
2           Pat on this, is that we've received comments from  
3           the department on the work products that we  
4           delivered recently. I appreciate that.

5           This is an unusual committee meeting  
6           actually, because we're not voting on any new work  
7           products at this meeting. So it's an opportunity  
8           to reflect on the fact that we have done a lot.  
9           We've delivered a lot. And at this particular  
10          meeting, are not adding anything. But we're going  
11          to make up for that in the next couple of meetings  
12          coming up.

13          One topic that did get addressed in  
14          between the last two meetings, is the potential of  
15          a cybersecurity paper. And there was an ad hoc  
16          cybersecurity work group that concluded that we  
17          should not advance that paper from the full  
18          committee -- a decision that I agreed with. So we  
19          didn't take action on it. But I would like to ask  
20          Roy and maybe Mark, to comment on that just to let  
21          people know what happened, and why you formed that  
22          conclusion.

1                   MR. THILLY: Well very briefly, there  
2 was a concern that this committee was probably not  
3 the best place in terms of expertise to address  
4 that issue. And in fact, there's a CEO group, the  
5 Energy Sector Coordinating Council, working  
6 closely with DOE, specifically on strengthening  
7 cyber and cyber protection. There's a review of  
8 the ISAC operated by NERC that will involve a  
9 number of enhancements. And the thought was that  
10 this paper, which I think originated outside of  
11 the committee, wasn't really bought on to by the  
12 group that had been formed, in terms of taking it  
13 further. Instead, we recommended it be given to  
14 the ESCC for their consideration.

15                   MR. LAUBY:: Yeah, that's exactly my  
16 view as well. And I think actually, if you were  
17 to look at some of the recommendations coming out  
18 of ESCC, they dovetail very nicely with the  
19 results of that paper too, which is working more  
20 on content and that kind of thing. So I think  
21 that it makes more sense to advise DOE through the  
22 ESCC.



1                   CHAIRMAN COWART: All right, thanks very  
2 much. I'd like to thank Granger, Mark, David  
3 Till, and Roy for the work that they put in to  
4 review that question and to make that  
5 recommendation. I appreciate it. Thanks. I  
6 think our next topic is to hear from Pat Hoffman.

7                   MS. HOFFMAN: So I would like to also  
8 express my thanks for everybody being here today  
9 and tomorrow. I will be here the whole time. I  
10 realize how important your time is, and how  
11 valuable your time is, that you spend it with the  
12 Department of Energy. And I appreciate the time  
13 that you spend here. I look forward to the  
14 discussion, but I'd also like to thank the host,  
15 NRECA, for allowing us to have our meeting at this  
16 location. It is a wonderful location to have a  
17 meeting, so I do appreciate that. And thank you  
18 for allowing us to do that.

19                   I guess where I'd like to start is, now  
20 that Rich said that there were no documents being  
21 reviewed by the committee, it's my opportunity to  
22 maybe put a whole bunch of wish lists on the table

1 for more work for you all to do.

2 But besides that, I think I'll just give  
3 you some thoughts and directions on where the  
4 department is heading. What are some of our  
5 priorities? What's happening? And so you guys  
6 can think about that as you move forward.

7 I will tell you the importance of  
8 modernization of grid security. Both of those  
9 topics are extremely important in the Department  
10 of Energy. We did the grid modernization  
11 strategy, multi-year, program plan. We have, as  
12 was mentioned, the Electricity Subsector  
13 Coordinating Council, which is raising awareness  
14 on the grid security issues. We have the  
15 Quadrennial Energy Review, that raised the  
16 importance of both of those topics, as part of the  
17 Quadrennial Energy Review. So the topics are very  
18 ripe for what the electricity committee has been  
19 talking about. And the importance of your  
20 feedback to the department is even more valuable  
21 in the coming months and the coming years, as we  
22 continue to fine tune our prioritization, and the

1 activities and the messages that the department is  
2 going to push with respect to grid modernization  
3 and securing the electric grid.

4 I value your input as we move forward.  
5 I think it's exciting, but yet it can be  
6 challenging. There's a lot of interest out there.  
7 There's a lot of diversion of opinions on  
8 different topics and where we should go in the  
9 future. I feel this committee is a great forum  
10 for us to talk about the challenges and the  
11 issues, but also bring some of those debates out,  
12 as well as potential solutions. So I hope we can  
13 continue to do that.

14 If anything, I'm looking forward to  
15 continuing to get appreciation of your priorities,  
16 the sense of urgency that you see, on some of the  
17 different topics that are facing the department.  
18 And what is the role the department can provide in  
19 helping the industry move forward, as we try to  
20 keep the industry moving forward.

21 The challenge that we get constantly is,  
22 what is the role of the federal government? What

1 is the value that the federal government brings?  
2 And what are some of the opportunities in which we  
3 can add the most value, given the limited  
4 resources that we have.

5 I've already mentioned the QER. We'll  
6 get an update, hopefully, a little bit later on  
7 the QER. That was a major policy document that  
8 came out of the department, in looking at some of  
9 the needs from the grid space. It was  
10 transmission, distribution and storage. The Grid  
11 Modernization Lab Consortium is another major  
12 document, which talks about some of the R&D  
13 efforts moving forward on grid modernization.  
14 Just to give you a sense of how serious we are  
15 taking these documents, with the Grid  
16 Modernization Lab Consortium, we're looking at our  
17 partnership with the laboratory, and refreshing  
18 about one-third of our budget to the topics that  
19 were identified in the Grid Modernization Lab  
20 Consortium. So that is significant for our  
21 program to take about a third of its budget, and  
22 look at opportunities and re-emphasizing some of

1 the directions, provided by the multi-year program  
2 plan.

3           For the grid security side of things, we  
4 do have the ESCC group, but what we are doing is  
5 focusing a comprehensive effort around grid  
6 security, looking at, what are the needs from a  
7 physical security point of view, a cybersecurity  
8 point of view, interdependency point of view, and  
9 weather risks. And so those are the primary risks  
10 that we're looking at, across the department for  
11 impact to the electric sector. I think those are  
12 some of the most challenging things that the  
13 industry has to look at. We do have another area  
14 within the department that we're looking at for  
15 geomagnetic disturbances, and look at things along  
16 the research along those lines. But we're trying  
17 to move forward with efforts to help the industry  
18 in understanding where, I think, some of the value  
19 that the NERC report came out on GMD and how --  
20 what is the value that the department can add  
21 along those lines?

22           From that perspective, I guess the only

1 last thing that I would say is, moving forward in  
2 some of the topics for the committee, as we move  
3 forward, is the things that would be more helpful  
4 in the near term, is probably continuing to  
5 reflect on the multi-year program plan from the  
6 grid modernization side, and provide feedback on  
7 some of the objectives and measures that we're  
8 moving forward to number one.

9           Number two, it is documenting the value  
10 and contribution that has already been ongoing and  
11 in place from the Recovery Act, and the work  
12 that's been done from the Recovery Act Program of  
13 what we've accomplished with a 4 1/2 billion  
14 dollar investment in infrastructure.

15           And then number three, pretty much goes  
16 on to where I think some of the framework has  
17 already developed. And that is your sense of  
18 priorities, and what do you feel the urgency is,  
19 in moving things forward in the grid space,  
20 whether it's on the security side of things or the  
21 grid modernization side of things. And I know I  
22 use those two -- but they're not totally

1 exclusive. I mean, there is the interdependency  
2 between the two. So don't take that as two  
3 exclusive topics, because we do have a complete  
4 network.

5           So some of the things we're looking at  
6 is, what are the major game changers moving  
7 forward? And once again, what is the role of the  
8 department and some of those major game changers.  
9 I think there's a lot of pressure, and a lot of  
10 advancements on the distribution system, that we  
11 have to pay attention to. I think with respect to  
12 the transmission system, it's how to best value  
13 the transmission system, but also best utilize the  
14 transmission system and the changing dynamics.  
15 And then ultimately, it goes back to the  
16 distribution system, but the role of the customer,  
17 and sometimes how the customer can provide -- just  
18 the role of the customer for the evolution of the  
19 future grid.

20           So with that, I will stop there. And I  
21 guess I will ask my colleagues here sitting to my  
22 right, if you have anything else you would like to

1 add to my comments.

2 MR. MEYER: I would add briefly that we  
3 need to be constantly mindful of the fact that  
4 this is one interactive system that we're dealing  
5 with. These parts have to work, and work well.  
6 We're transforming this very complicated network  
7 of components, and there are a lot of  
8 uncertainties, which make it all the more  
9 difficult to think holistically about what we're  
10 trying to do. But in the end, this system has to  
11 work, and it has to work well. If it just works  
12 in a clunky, rudimentary way, it doesn't deliver  
13 what we need it to deliver. And to accomplish  
14 that considerable list of key characteristics,  
15 reliability, affordability, resilience, you know,  
16 you've all heard that litany. But to do that, all  
17 the time, the only way you can do it is if this  
18 system is very well integrated. And that's the  
19 challenge to us. Yes, we have to work on the  
20 components, but those components have to fit and  
21 support each other.

22 MS. HOFFMAN: Oh, Larry is doing it.



1                   CHAIRMAN COWART: Larry is doing it.  
2 All right. Larry Mansueti, I believe you're next.  
3                   MR. MANSUETI: Good afternoon. I'm a  
4 last minute substitute for Karen Wayland, who  
5 about 11 o'clock called me and said, guess what?  
6 I have to be at the secretary's office at 2  
7 o'clock, where we're going to discuss the next  
8 QER, so please can I talk. So that's what I'm  
9 going to be doing here. And hopefully, I'll do at  
10 least a halfway decent job, compared to what she  
11 would do. She did ask one thing. Actually not  
12 for this QER that I'm going to talk about, but for  
13 the next QER. Once the White House decides what  
14 the next QER will be, and there's a decent chance  
15 it might be on some part of the electric system,  
16 such an end- use and/or generation of electricity.  
17 Or it might just be end-use of all forms of  
18 energy. Anyway, whatever it is, she asked that  
19 the committee send in a letter now, soon, saying  
20 these are the kinds of questions this particular  
21 -- this next QER should address. So that's one  
22 request she has of all of you, early input on the

1 next QER. Questions they should look at, and try  
2 to answer.

3           What I'm going to do is -- I'm not going  
4 to go through the entire PowerPoint on QER.  
5 You've already been talked to by Karen, and I  
6 think myself on QER. What I'm going to leave with  
7 the staff, for your looking at later on, is the  
8 full PowerPoint deck on the QER results, that you  
9 can have. Also, I've gone through a couple of --  
10 I've taken out all of the electricity-related  
11 slides -- all the stuff in PowerPoint, and put  
12 them in here as a package at the front end. And  
13 actually, many of them I'll skip, because you've  
14 already heard from Karen what the findings are of  
15 the electricity-related parts. And I'll try to go  
16 just to the recommendations.

17           One thing in how the QER is organized.  
18 It's based on analysis -- either quantitative  
19 analysis or qualitative analysis. That's how each  
20 chapter is written. And the chapters are not by  
21 energy source. They're not by electricity or oil  
22 or gas. They're by themes, that all the various

1 types of energy have. Except for electricity,  
2 which is modernizing electric grids is the theme  
3 there. But sheer transport, for example,  
4 environmental aspects of the infrastructure and so  
5 forth. And so that's what you'll see, both when  
6 you look at the QER, as well as this talk.

7 I'm going to repeat a few things. This  
8 is just telling us that the situation with MG is  
9 very different than it was a decade ago, even five  
10 years ago. Who would have known that we would  
11 have energy abundance in this country, with the  
12 oil and gas production that we have in this  
13 country. It's just astonishing to think that we  
14 have that situation now. And there's security in  
15 terms of -- foreign dependence on energy is in  
16 much better shape. We also have lots of new  
17 technologies coming on the electric grid. I'm not  
18 going to bore you with them. You deal with them  
19 all the time with your talk.

20 And let's see, what else? And there's  
21 always an evolving policy mix that we have. Next  
22 slide. A review of the stakeholder meetings --

1       why don't we go to the next slide. We had 14  
2       meetings. Many of them covered electricity or  
3       related topics to electricity. Some of you  
4       actually were there, according to Bob Marley. And  
5       Carl, I think you were there, or your principals  
6       were there.

7                   And why don't we go to the next slide.  
8       And Karen went and tried to put all the various  
9       testimony and statements and so forth, at the QER  
10      hearings into buckets. She put them into these  
11      three buckets. How to operate the system fairly,  
12      safely, efficiently. Who should be responsible  
13      for that, and particularly, reliability and  
14      security and safety? And who pays -- how to  
15      allocate the cost of resilience measures. That's  
16      in all corners of energy.

17                   The next slide -- and by the way, these  
18      slides, all these graphics are really the chapters  
19      of the QER. This one right here is the chapter  
20      under resiliency and reliability and safety.

21                   And why don't we go to the next slide.  
22      This really is not related to electricity, but the

1 reason I wanted to show you this slide is, the  
2 secretary, and Melanie Kenderline, who runs our  
3 policy office, are very enamored of having  
4 graphics. Pictures tell stories. We've heard  
5 that phrase before. And here -- well, the QER is  
6 peppered with those kind of graphics or pictures.  
7 Here is a picture that we made, up in the upper  
8 left-hand corner, of all the types of weather  
9 events, severe weather events that affect energy  
10 restructure. In the bottom-right corner, the  
11 purple lines are obviously hurricane tracks. And  
12 then we have tornados in the middle part of the  
13 country. And then out west, I think it's red or  
14 orange and green, earthquakes and wildfires. The  
15 outages that one has in the electricity system are  
16 going to be very different, depending on where you  
17 are in the country. The bottom right is storm  
18 surges in the Gulf Coast. Substations -- how many  
19 of them are vulnerable?

20 So why don't we go to the next slide.  
21 This is on the resiliency chapter. The only one  
22 that's -- well there's two or three that are

1 related to electricity recommendations. One or  
2 two of them relate to giving money to states.  
3 There's money from Congress. The 2 1/2 to 3 1/2  
4 billion competitive grants -- that would be really  
5 over ten years. So it's not 2 1/2 billion  
6 dollars in one year. It's more manageable in  
7 terms of getting money from Congress, perhaps. So  
8 there's a couple different grant programs that  
9 help states sort out energy insurance plans and so  
10 forth and prove resiliency. The fourth one down  
11 is on transformers, really large transformers. We  
12 all know about how they're very custom. What if  
13 there's an outage of them, due to terrorist or  
14 physical or something. And still the  
15 recommendation there is for the administration  
16 department to finish its study -- Pat's very  
17 involved with that -- finish the study of large  
18 transformers, with an eye toward perhaps some kind  
19 of a national stockpile of some kind. I note that  
20 eight utilities a few weeks ago, announced a  
21 consortium called Grid Assurance, to have a  
22 company that you could sort of buy insurance --

1 and they would stock various critical  
2 transformers.

3 I want to go to the next slide. And  
4 this is modernizing the electric grid chapter.  
5 And the next slide. I think Karen would have  
6 talked about this slide before. The main takeaway  
7 is that things are different in the electrical  
8 system. We have growth or lack of growth,  
9 compared to historical means, and it seems to be  
10 flattened out. And it looks like it may stay that  
11 way for a while, in addition to not just energy  
12 efficiency, but changes in the U.S. economy, and  
13 how we consume electricity different, for many  
14 different reasons, not just one or two. And also  
15 we have perhaps self-generation as a coming trend  
16 too.

17 The last point -- lack of adequate  
18 information and tools, that they came across in a  
19 bunch of areas of the QER findings. Lack of  
20 adequate data sometimes prevents us from making  
21 decisions.

22 The next slide -- this is actually from

1 Edison Electric Institute using FERC form one  
2 data, as well as EIA data. It's looking at where  
3 is transition being built for what reason. These  
4 reasons will change over time. Right now long  
5 distance renewables went in solar, some  
6 geothermal, 26 percent. That would have changed  
7 -- 20 or 30 years ago it would have been nuclear  
8 long distance (inaudible), so that changed with  
9 time. But this is an example of the quantitative  
10 analysis. There's a lot of data out there, and  
11 that's one of the ways we did the report.

12 The next slide -- I'm not going to go  
13 through all of these findings. Some of these were  
14 already gone through before. The second one is  
15 the one that I want to go into, because it can be  
16 misinterpreted. You might think with saying,  
17 well, we don't have to build any more  
18 transmission. No, quite the contrary -- what it's  
19 saying is that modeling that was done for the QER,  
20 as well as looking at the existing modeling that's  
21 been done -- for example, in the connection-wide  
22 planning processes. If you look at it in



1 historical context, that's the upper left-hand  
2 graphic there. That goes back to 1960 or so.  
3 When you look at the build-outs of transmission,  
4 particularly for the generation mix that was being  
5 added in the sixties and seventies, there was a  
6 large build-out of transmissions in this country,  
7 and the conclusion was, we can do it, if we need  
8 to. Now, it might be a little bit harder than it  
9 was in the sixties and seventies, because siding  
10 is perhaps more tougher. So I won't bore you with  
11 the stories about transmission siding and so  
12 forth.

13           The other two things on here is -- oh, I  
14 did not mention the findings here, that we pick up  
15 as recommendations on the next slide. Because  
16 those recommendations have their own supporting  
17 related findings. So it's not on here. One thing  
18 -- down at the bottom, one size does not fit all.  
19 I think we know that. The U.S. is very diverse,  
20 not just in population and culture, geography,  
21 electricity resources, values in terms of what one  
22 state's population wants for its generation

1 sources, if they've done any legislation on that.  
2 And we have to respect that, and we think we did  
3 in the QER. And the one above it, relating to  
4 that is -- part of that diversity is the state's  
5 are the test beds for all of the things that are  
6 occurring out there on the grid in many cases.

7 Let's go to the next one and drill down  
8 -- let's go back one more. Yeah, right there --  
9 recommendations -- these are the recommendations.  
10 These will be new from our last meeting, because  
11 Karen only talked about the findings for  
12 electricity -- the grid modernization. The first  
13 one is, let's spend some money on grid  
14 modernization. I won't go into that. Kevin Lynn  
15 and Bill Parks from DOE are here, and they'll talk  
16 about that in the next few talks on QER and grid  
17 modernization or grid consortium, and so forth.

18 Also, a recommendation is a review of  
19 national transmission plans and bearings to the  
20 implementation. Before, I should say -- if you're  
21 going to ask me, exactly how are you going to  
22 implement this particular recommendation? How is

1 this department going to implement recommendation  
2 number six on there? We're working on it. I  
3 don't think there's any QER work recommendation.  
4 Perhaps in the transformer one, that has a study  
5 -- the spare transformer that has the study  
6 underway. But many of them are in the formulation  
7 phase. You know, we're talking inside/outside the  
8 building and so forth. So the national transition  
9 plans -- the available ad that we thought of would  
10 be -- we want to take all the transition plans  
11 that have been filed under FERC's order 1,000,  
12 look at them, put them together in a national  
13 mosaic, and see if there's any patterns there.  
14 Actually see if others may want to (inaudible)  
15 from there. We talked about FERC, and all they're  
16 doing is approving or disapproving -- you did not  
17 meet our process on the order 1,000 filings. So  
18 they said this would be valuable, and that's what  
19 is going to be done. It will be part of an annual  
20 transition data review that they will monitor on,  
21 and we'll be involved with. Along with that would  
22 be any accessing of barriers to the various

1 transmission plants.

2           Let's see. We're going to look at  
3 storage, and try to come up with a flexibility in  
4 storage, framework, and strategy. That one we  
5 just really haven't yet thought of how to do.  
6 Another one is to give grants to states OE's FY  
7 '16 budget request has \$27 million in grants to  
8 states on reliability, electricity planning and so  
9 forth. So far the House and Senate have said  
10 zero. We'll see. And we'll see for FY '17.  
11 Coordinating goals across jurisdictions -- that's  
12 something that I'll be involved in implementing.  
13 We have a constitutional form of government, the  
14 10th amendment leaves everything to the states,  
15 except -- it's by a constitutional order -- I  
16 forgot how that goes. So obviously transmission  
17 siding is one area that there's been historical  
18 conflict between states and the federal  
19 government. There are other areas that you're  
20 familiar with. The main response, FERC, there's a  
21 Supreme Court case on that. Our thinking is,  
22 instead of opening up things like that, maybe do

1 something that's different. Well, for one, I  
2 found out we couldn't really get engaged on the  
3 main response FERC states' issue, because it's a  
4 party to a Supreme Court case. So we couldn't  
5 talk about that. Power plant -- you could say,  
6 well, there's some commissioners that say there's  
7 a conflict between states and federal government.  
8 Well, the administration has proposed (inaudible).  
9 We can't work on that either. So the thought is,  
10 why not look at evolving -- well, the whole  
11 plethora of new modern technologies for the grid.  
12 Grid large -- not any specific one -- their nature  
13 may be causing conflicts between state governments  
14 and federal governments on jurisdiction. Is there  
15 something we can do there? Get some people  
16 thinking, and maybe we could do -- we could arm  
17 both the federal government and our states with  
18 some kind of thinking that could perhaps resolve  
19 those potential conflicts before they happen.  
20 That's our thinking so far.

21 I'll skip to the bottom one. That's  
22 improving grid communication through standards and

1 operability. The reason for doing that, I think,  
2 is -- we all know -- we use it in the QER. The  
3 analogy of the USB standard for all the gizmos  
4 that we have -- smart phones and all that kind of  
5 stuff. Well, it's a fact that there's a USB  
6 standard, allowed a lot more of these devices to  
7 be invented and used -- much more plug-and-play.  
8 Well, there are versions kind of like that in the  
9 electric space. IEEE 1547 for DG interconnection  
10 -- that's already out there, but it needs to be  
11 upgraded. What the DOE can do is -- it's already  
12 been spending money, actually since the 1990s to  
13 accelerate its adoption -- IEEE is a voluntary  
14 organization. Maybe we could accelerate it even  
15 further. And the same thing with grid out and  
16 smart grid in operability standards. Those are  
17 two areas we want to work on there. Following new  
18 grid services and technologies -- that's been of a  
19 lot of interest, and the secretary has spoken  
20 about it before Congress. And it's not just about  
21 net metering, it's a little bit larger, and the  
22 secretary has said that he hopes to have a broader

1 approach to valuation, that will also include how  
2 to bundle and value all the different services  
3 provided by both conventional jurisdiction, as  
4 well as ER on improving baseload, and the services  
5 that the grid itself provides. It may be  
6 difficult. We may not try to come up with  
7 consensus, but can we better inform the various  
8 methods that can be used by those who do have to  
9 do the valuation.

10 I'm going to go to the next slide.  
11 Shared transport -- that was a new theme that we  
12 put on there -- gas and electric  
13 interdependencies. This one shows -- the  
14 upper-left graphic shows how many coal units in  
15 this country are -- coal regeneration are  
16 dependent on Powder River coal. Well, there's  
17 been a lot of interplay between our competition  
18 for rail transport, between all the oil from the  
19 Balkan, grain, coal. We had some problems with  
20 the reliability of coal.

21 Yeah, let's go to the next one there --  
22 recommendations. One of the recommendations is to

1 get better data on that. There was a lot of  
2 recommendations in other areas. There was a  
3 graphic that is in the appendix to this PowerPoint  
4 that showed a ship channel down in New Orleans  
5 that's dredged -- at least it's designed for two  
6 tankers, and the graphic is two tankers. They're  
7 supposed to be able to go side-by-side, and the  
8 reality is the image on the right, which is just  
9 one tanker that's doing, basically self-dredging  
10 of the channel, because it hasn't been dredged in  
11 a long time by the Corps.

12 I'm going to go to the next slide.  
13 North American energy markets -- next slide --  
14 this again, is one of those graphics that tells a  
15 large story. It's not location specific. You'll  
16 see all the different kinds of energy that flows  
17 across the two borders. When I saw the first  
18 graph, I said, where's the Northwest Hydro? It's  
19 in there. The electricity is on the right, but  
20 that's not really location specific. It's the  
21 whole border. But do you see -- most of the  
22 energy that goes across the Canadian border is





1 think this is my last slide. Why don't we go to  
2 the next one? And some findings there is, for  
3 electricity we do have a rapid-response team for  
4 transmission to better coordinate the federal  
5 permitting. Because we all recognize that as a  
6 problem. Particularly where there's federal lands  
7 in the west. Well, one of the recommendations is,  
8 let's enact that authority, that executive branch  
9 action into law. There are some other things that  
10 are in play on the Hill too. Department of  
11 Transportation will do the same thing too. A  
12 bunch of signals recommendation is the second one.  
13 Some of these agencies that are in charge of  
14 permitting -- Rural Land Management or Forest  
15 Service, permitting is not their main mission. So  
16 we often don't have the staff or the money to  
17 devote to it. So it's calling on Congress to make  
18 sure -- and the administration itself -- ask and  
19 provide enough money for the staff to do the  
20 permitting.

21           Again, it's a boring buttons and signals  
22 issue, but down at the field level it's important.

1 And similar would be -- some agencies cannot  
2 recover costs -- a lot of cost recovery, as FERC  
3 can do. And apparently RUS cannot do cost  
4 recovery, when it's doing permitting. I think I  
5 want to go to the next slide which says, I'm done.  
6 So let's leave it open for questions and answers.

7 CHAIRMAN COWART: Questions for Larry?

8 MR. GELLINGS: 1547 has been revised.  
9 It's been balloted and published. The issue which  
10 I nudged (inaudible) about, and I'm going to do it  
11 right now, is that the states each individually  
12 have to adopt the revised -- what is now called  
13 1547A. It's desperately needed, in order for us  
14 to get the integration, particularly of  
15 distributable resources correct. And so I don't  
16 know what to do. It was in our recommendations to  
17 Pat, to suggest that you have some role to play.  
18 I don't know what word to use best here, but  
19 influencing -- you can't force, I understand that.  
20 I travelled 34 weeks last year, and many of them  
21 were to address commissions to try to highlight  
22 some of the issues around integrating distributed

1 energy resources. And one of the points I made in  
2 each case was, that they need to, you know, adopt  
3 1547A, in place of what now is 1547. And they  
4 don't know what to do with it. They don't  
5 understand it. There are several options for  
6 implementing it. This is not a high budget item,  
7 but it really could use DOE help in making 1547A  
8 the standard for the nation.

9 MR. MANSUETI: Perhaps we should talk to  
10 (inaudible). If that's a scenario he wants to  
11 help his members in, the department maybe can help  
12 with some funding.

13 MR. MORGAN: I've looked through the set  
14 of recommendations in the Quadrennial Energy  
15 Review. But what I don't understand is the  
16 mechanism by which this enormous amount of effort  
17 and time, will actually be used to shape DOE  
18 activities going forward. So will you talk a  
19 little bit about the mechanisms by which, having  
20 produced this big and lovely report, something  
21 will change within the agency.

22 MR. MANSUETI: Well, there are 63

1 recommendations in the QER, if you go through  
2 every chapter. What you're saying is we need to  
3 -- well for one, we know it's 63, and the  
4 secretary did have an internal meeting a few weeks  
5 ago. We rank ordered them and assigned people.  
6 You're in charge of this recommendation, and you  
7 are in charge of that recommendation. The proof  
8 is in the pudding. We have to implement these  
9 recommendations. There's only a handful that  
10 require Congress to make a change.

11 MR. MORGAN: Well, there are some out of  
12 your control. It's up to our congressional  
13 budget.

14 MR. MANSUETI: Yeah, yeah.

15 MR. MORGAN: There are many that don't.

16 MR. MANSUETI: You're right. You're  
17 right. And it's on us in the administration to  
18 make sure we actually implement them. That they  
19 don't end up on a bookshelf. I've heard the  
20 secretary himself say, this is not going to be a  
21 report that ends up on the bookshelf. But the  
22 onus is on us. You're right.

1 MS. HOFFMAN: So that I would like to  
2 respond to, because that's probably what my  
3 comments were going to be. So I apologize if I'm  
4 going to jump in from here. Some of the questions  
5 that OE and other offices within the department  
6 are trying to address -- one of them goes down to  
7 -- what is the metrics around resiliency? And how  
8 does one define or advance the resiliency  
9 conversation? You know, there is a national  
10 academy study, I believe that they did on risk or  
11 resilience. There's a couple different reports  
12 out there. But what does it really mean to the  
13 electric sector, when they say resilience? And so  
14 that's one thing that I know there will probably  
15 (inaudible), or some sort of thought process  
16 around resilience. Transformers -- we are  
17 probably going to do an RFI around transformers,  
18 but we do and have talked about a transformer  
19 strategy that's more comprehensive. It's  
20 mitigating the criticality of substations, looking  
21 for long lead time components to accelerate  
22 manufacturing, to look at the next generation

1       transformers. In addition to, you know, what  
2       potentially could be a transformer reserve. But  
3       we recognize that on the transformer side, there's  
4       a comprehensive approach. And it's more than  
5       just, you know, a reserve, and looking at the  
6       transformers.

7                 The third aspect of the QER that we're  
8       trying to pull out -- it comes to the whole  
9       valuation discussion. Whether it's value of  
10      distributed generation; value of the distribution  
11      system; value of the transmission system; value of  
12      the network, using David Meyer's point. And  
13      that's something that we're trying to really get  
14      our arms around that side of the conversation. So  
15      those are three things that I just wanted to pull  
16      out, that personally I'm aware of. That within  
17      OE, we're trying to implement those  
18      recommendations. On the state side, looking at  
19      technical assistance to the states and so on,  
20      that's kind of budget related.

21                 CHAIRMAN COWART: Thank you, that helps.  
22      Merwin.

1                   MR. BROWN: Merwin Brown with the  
2                   University of California. Pat, you answered my  
3                   question, I think, to some degree. And that is,  
4                   how do you prioritize what needs to be focused on  
5                   in this report? It sounds like you need a lot of  
6                   metrics first. So that sounds like that's your  
7                   first big goal, is to get as many metrics as  
8                   possible in place, and then you can begin to  
9                   prioritize. I guess the other question I ask, and  
10                  maybe it was done and I missed it. Did anything  
11                  really big pop out? Did any really big urgent  
12                  thing, whether or not we can tackle it or not,  
13                  that the nation needs to be aware of, that kind of  
14                  thing? You mentioned one surprise, for example,  
15                  was the sudden abundance of oil in this country,  
16                  which raises another question. How did that  
17                  happen? How did we not know that this was all  
18                  going on? It didn't happen overnight. Why did it  
19                  catch almost every policymaker and planner by  
20                  surprise? That's a rhetorical question, by the  
21                  way. But did anything crop up in that sense, that  
22                  really stands out as something to watch out for?



1                   MR. MANSUETI: I'm deferring to my boss  
2 here, my other boss.

3                   MS. HOFFMAN: I'll go first, and then  
4 I'll leave it open to some of the other federal  
5 employees for their thoughts. Some of the things  
6 that came out to me, that we knew, but we actually  
7 hadn't done enough detailed analysis, is the  
8 shared infrastructure and interdependencies. And  
9 we spent some time talking about gas and electric.  
10 And I remember, you know, I forget how many EAC  
11 meetings a long time ago, where the committee was  
12 turning around to the department, and saying, this  
13 is going to be a big issue. You look at the  
14 energy water issues. You look at the rail issues.  
15 What you're seeing is a tightly interconnected  
16 network, instead of networks. And I don't think  
17 we can look at whether we're talking economic  
18 evaluation or a reliability evaluation of just  
19 singular stovepipes anymore. And so that was  
20 probably one of the big lessons learned, from my  
21 perspective. The other is, that it's just a  
22 dynamic environment, which goes back to my earlier

1 set of comments. There's a lot of things coming  
2 at, or pulling at the electric industry at large,  
3 from the EPA regulations to distributed  
4 generation, to modernization, and the use of  
5 information technology, to cybersecurity, that --  
6 we've got to take all of this into account, as we  
7 move forward. It's exciting, but it's also a  
8 massive amount of work that's out there. And  
9 there's a lot of risk involved.

10 MR. MANSUETI: All right, one more  
11 thing. And that is, it's outside the electricity  
12 area, but it's one of the main significant  
13 findings, or recommendations, actually -- the  
14 strategic petroleum reserve. We came up with that  
15 in this country in the 1970s, when we thought we'd  
16 have a shortage, oil embargo, what have you, so  
17 that physically we'd be short of oil.

18 Now it turns out, we have lots of oil in  
19 this country, and the SPR was designed just for  
20 enabling laws to pull oil out of the ground,  
21 during a shortage. While enabling laws really --  
22 the critical thing now is energy. Oil is an

1 international commodity, so it's market price,  
2 world market price. So we do not have the legal  
3 ability to try to mitigate price spikes for oil.  
4 That is probably the oil strategic thing we have  
5 to be careful of, and (inaudible) in Congress, to  
6 take a look at the authorizing laws, update them  
7 from the 1970s.

8 MS. SANDERS: One thing that I thought  
9 was really interesting in the recommendations was  
10 this need to align jurisdictional goals. And I  
11 want to comment on this right now, because one of  
12 the critical areas that needs to be figured out is  
13 this jurisdiction on interconnection. In  
14 California right now, we have a lot of distributed  
15 energy resources being added to the grid. These  
16 distributed energy resources want to participate  
17 in the wholesale market to access that revenue  
18 stream. Many of them are not net exporting from  
19 behind that meter. How do they interconnect? Is  
20 it a wholesale distribution access tariff, or is  
21 it a local distribution, state-regulated tariff?  
22 In California, it's called Rule 21. This has got

1 to be figured out. And what's happening right  
2 now, is we're mostly at a stalemate. Because  
3 these resources want to interconnect under Rule  
4 21. It's cheaper. It's faster. But then they  
5 want to come into the wholesale market, and then  
6 there's this question about metering, visibility,  
7 jurisdiction. The state doesn't know. The  
8 utilities aren't motivated to go to FERC and  
9 figure that out. So this one is pretty critical  
10 in making the most out of these distributed  
11 resources that are now coming onto the system, so  
12 that they can participate in many services, both  
13 distribution and transmission.

14 MR. MANSUETI: Point taken, and  
15 hopefully I will cover that in the implementation  
16 of that recommendation. Thank you.

17 CHAIRMAN COWART: I was taken, in  
18 addition to the other comments already made, by  
19 the recommendation of 300 to 350 million to  
20 states, in assistance for -- I was unclear.  
21 Policies toward grid modernization or pilot  
22 projects, what is behind that bullet?

1                   MR. MANSUETI: There's a couple  
2 different pots of state money. One would be just  
3 for energy assurance planning. A second pot would  
4 be for resiliency efforts. And the third one  
5 would be for electricity and reliability, which  
6 could include state or particularly region,  
7 getting together and planning for 111(b), for  
8 example, or other attributes. We haven't yet --  
9 it's pretty broad right now, the recommendation  
10 and the RFP, or what's called a bureaucratize  
11 fallout. We haven't written that yet, so we  
12 haven't yet figured out exactly how to do that.

13                   CHAIRMAN COWART: Thanks very much,  
14 Larry. Anjan.

15                   MR. BOSE: I was just wondering -- I  
16 mean, DOE put together a very large effort to put  
17 out the QER, and there was a lot of people who put  
18 it together. And I was wondering if that will  
19 continue in some form, as a follow up? This is  
20 kind of Granger's question. The reason I ask is  
21 because I was somewhat involved with IEEE. I was  
22 one of the people that were asked to come in.

1 Just like many other outside entities were asked  
2 by DOE to get involved. And since then, IEEE has  
3 been asked to continue some sort of liaison with  
4 DOE. And I was wondering if there is going to be  
5 continuing activity, or this thing will just  
6 disband until the next QER will come in five years  
7 from now or something.

8 MR. MANSUETI: A two-part answer --  
9 that's (inaudible). Thank you, Anjan. The  
10 secretary has made it important that he's setting  
11 up an infrastructure to implement these 63  
12 recommendations, and they've been rank ordered.  
13 Which are the most important ones to do, and so  
14 forth, both by the secretary in combination with  
15 the White House staff. I'm looking over  
16 shoulders. So we've got to keep going with the  
17 QER, and not let it fall in space, and start  
18 working on the next QER. As I said at the  
19 beginning, the next QER, we don't know what the  
20 topic is going to be. We thought we'd have it by  
21 now, but the secretary was busy with Iran and  
22 other kind of things. And the White House staff

1 were focusing on other things. Hopefully, maybe  
2 this week -- maybe today at 5 o'clock -- there's a  
3 meeting at the White House at 5 o'clock. That's  
4 why Karen is not here right now to discuss the  
5 next QER.

6 What the secretary has said to Congress  
7 is a two- part -- the next QER will have two  
8 phases. One, something that will have results of  
9 something in six months. So things that are easy  
10 for us to analyze and make recommendations on, in  
11 six months.

12 And then stuff that takes a little bit  
13 longer, because we really were stretched for 12  
14 months, many nights and weekends. There was a bit  
15 of exhaustion going on with the staff. And also,  
16 we didn't like giving people a week's notice,  
17 before we had a venue set up for one of the field  
18 hearings, and asking people to come with a week's  
19 notice. We didn't feel good about that. So we'll  
20 try to come up with a second part of the QER in 18  
21 months. So it will give us more time to get --  
22 and more time for folks to weigh in, as well as

1 more time to do the analysis. I'll leave it to  
2 you, whether that means also, anything that will  
3 be controversial, will be done as the  
4 administration is leading. But I won't speculate  
5 on that.

6 CHAIRMAN COWART: Merwin.

7 MR. BROWN: Merwin Brown, University of  
8 California. Another follow up on the metrics  
9 thing -- I agree with you. There's a lot not  
10 known about the electric delivery system. And  
11 it's going to take a lot of measurements to find  
12 out what isn't known, and particularly, if you're  
13 going to go smart grid, it's all about knowledge.  
14 It's all about knowing something. We, meaning  
15 CIEE, the organization I work for -- we've been  
16 involved in quite a bit of research recently,  
17 following that path. Trying to learn more about  
18 the electric grid by measurement technique. And  
19 one of the things we're finding out is that it's  
20 actually very difficult to get data. And I think  
21 it's become a big issue for us to go forward with  
22 any of these plans, as a large group, like the



1 Department of Energy or any organized approach,  
2 because of the security problems, the market  
3 competitiveness issues, legal liability issues.  
4 It just seems to be getting tougher and tougher.  
5 So I guess, you're nodding your head. I'm not  
6 telling you anything you don't already know, but I  
7 see it as a big challenge that needs some  
8 attention somehow.

9 MR. MANSUETI: Yeah, there are many  
10 areas in the QER, where we had to pull back from  
11 making a recommendation. If someone proposed a  
12 recommendation, someone else would say internally,  
13 well, actually, the data doesn't exist to make  
14 that recommendation. So, we're agreeing. We  
15 found that out in many different areas.

16 CHAIRMAN COWART: Anything further?  
17 Larry, thank you very much.

18 MS. HOFFMAN: So next up is going to be  
19 AK from our office. And he has been taking the  
20 major lead on working with the S4, which is the  
21 under secretary for science and energy, on doing  
22 an update to the quadrennial technology review.

1 Some of you may be familiar with the department's  
2 earlier release of the first Quadrennial  
3 Technology Review. We're in the process of  
4 updating that, and so AK is going to provide us an  
5 update on that.

6 MR. KAUSHIVA: Good afternoon. My name  
7 is Akhlesh Kaushiva. You may call me AK for  
8 short. I am here to share with you, our  
9 experience on the QTR, the Quadrennial Technology  
10 Review. This is the outline of all the different  
11 chapters. The first thing I would like to do is  
12 go over the process that the department used. The  
13 initiative was started last year. And there were  
14 quite a few people within the department that  
15 worked on it. Right from the onset, we wanted to  
16 make sure that we engaged the industry. There was  
17 a big outreach effort to the industry, to  
18 academia, and some of the folks that are here, I  
19 know have participated in the process. Our  
20 challenge was to limit ourselves to the four  
21 technology issues. So this is a snapshot of where  
22 we are in 2015, in terms of the energy related

1       technology status.

2                   So if you look at the middle section,  
3       there are seven chapters there for assessments.  
4       You'll see that the electric power system was the  
5       first one. Then we talked about the clean power  
6       technology, the efficiency of the (inaudible) and  
7       what have you. The clean energy technologies for  
8       manufacturing, and then we had the fuel part,  
9       transportation, and science and energy in terms of  
10      the enabling capabilities. All that was captured,  
11      as part of this QTR review process. And in  
12      addition to this, when you had, on a separate  
13      basis, six technology assessments -- that's where  
14      we took a very deep dive on those six topics,  
15      which kind of fed into this process here, for the  
16      report.

17                   Now you may be wondering, where are we,  
18      and when is this going to come out and be  
19      released? Right now the chapters have been  
20      written. They've been reviewed at various levels,  
21      and the current target is to have it released in  
22      July for the general public.

1                   This slide here, I just have for the  
2                   landscape. I think I'm preaching to the choir  
3                   here, in terms of what we have, in terms of the  
4                   number of operators across the countries. The  
5                   different flavors of it in utilities, the co-ops  
6                   and municipalities, and what have you -- the number of  
7                   substations in the transmission's line. So we had  
8                   a daunting challenge, when we tried to modernize  
9                   the grid, when the delivery system is so  
10                  deep-rooted and widespread across the county. The  
11                  distribution system usually was kind of a  
12                  neglected one, because most of the effort and  
13                  concentration went into the generation and the  
14                  transmission side. And there was not much  
15                  happening on the distribution system. The current  
16                  technology and the smart grid is changing all  
17                  that.

18                  We had a driver, in terms of obligation  
19                  to serve. And now we are trying to make sure that  
20                  we are adapting to the changes in the system, and  
21                  the drivers in the industry to react to and  
22                  deliver the power in the most reliable fashion,

1 including the changes that are coming in from the  
2 customer's side.

3           This slide here -- if you look at it,  
4 you have about 38 quads going through the energy  
5 into about 40 percent of the 97 quads of energy  
6 that goes through the system for the country.  
7 Electricity plays a very important critical role,  
8 as you can see there.

9           So in terms of the different components,  
10 we have the generation side. We had the load  
11 side. Then we had the delivery in the middle.  
12 And then we had the expectations of the customers.  
13 It's often said that Graham Bell would not  
14 recognize the telephone system, and I think Edison  
15 was feeling left out, so now we are about to  
16 change all that. And if it were to be reviewed,  
17 you'd probably not recognize the soon to be  
18 changes in the infrastructure.

19           So in terms of the mix and the  
20 generation, as you know, we are moving away from  
21 the measure -- big plants next to the water  
22 sources, and what have you, and going into the

1 smaller, more adaptable distributed energy  
2 resources. We have the market side, the customer  
3 engagement is increasing at a very rapid pace.  
4 This market technology is changing the middle  
5 section in terms of how the distribution systems  
6 are reacting and adapting to these changing  
7 environments. And then the customer expectations  
8 keep going up. So we have the entire chain of  
9 different segments that we have in our industry,  
10 changing at a very rapid pace.

11           You may have seen this chart here. We  
12 are kind of here. The transition has already  
13 started on the smart grid and adaptation here.  
14 This volume is going to continue to increase. The  
15 saturation is going to continue to increase. And  
16 you can look at it from the communication side,  
17 the smart grid devices side, the customer  
18 engagement side. They are all going to go up in  
19 saturation, and that's what is kind of the  
20 upcoming challenge in terms of how do we manage  
21 this and make sure that the grid is going to be  
22 reliable -- as reliable as in the past, if not

1 more, as we react to these changes.

2           So the problem was a difficult one. The  
3 concept is rather very simple. You have all the  
4 drivers of change, you put them in a bucket, and  
5 you kind of analyze it, to see how you want to go  
6 about doing it, and what are the prioritizations  
7 -- not prioritizations, but the R&D elements that  
8 you need to do. One thing I like to emphasize is  
9 that as we started this initiative, we wanted to  
10 stay away from prioritization. We wanted to stay  
11 away from the budget issues and what have you.  
12 This is strictly a technology review, so we wanted  
13 to make sure that we were doing (inaudible) job,  
14 in terms of capturing, what are the technology  
15 issues? What are the challenges? And what are  
16 the things that we need to do, in order to react  
17 to each of those challenges. How do we solve that  
18 problem? And that's the main concept that is the  
19 driver for this initiative.

20           So now I'm going to quickly go through  
21 some of the different components of the QTR. For  
22 the T&D -- as you know, we had the PMU saturation,

1 and if you look at the map here for 2007, you'd be  
2 amazed how few dots we had. And as part of the  
3 ARRA grants, and the other initiatives from the  
4 industry, we have lots of PMUs there. They are  
5 producing a good amount of data, and if you were  
6 looking at the state items, they are very  
7 short-term, four second or so duration, a  
8 snapshot. Now what we are trying to do is look  
9 ahead. And we are concentrating in terms of the  
10 dynamic models that are needed. And we have to  
11 have simulation tools and stuff, to look at it, to  
12 see how the system will behave, and whether we  
13 will reach the stability and the steady state on  
14 it or not.

15 This one here is controllability, and  
16 the problem was not hard enough. Instead of a few  
17 controllable points, the magnitude of those nodes  
18 is considerably increasing. So from (inaudible),  
19 if you have less than 20 or so nodes, now you are  
20 talking about going to the building. Now we're  
21 going to go through all the details in the middle.  
22 I think it's very intuitive. You folks are very



1 well aware of those things. You have up to 150  
2 million points conceivably. You have the customer  
3 relationship changing, with the distribution  
4 operation, and this is the timeline here. And the  
5 other (inaudible) part coming in. And we are  
6 starting to see the tip of the iceberg on that  
7 front pretty quickly. So that's the challenge  
8 that we looked at on the T&D side.

9           The next component that we looked at was  
10 the T&D components. In this dynamic environment,  
11 the analog devices and the systems that we have,  
12 can't really function because they are not really  
13 designed to be so reactive in terms of changing  
14 the (inaudible) the states. So you have the  
15 solid- state transformers, in terms of the  
16 technology. We've got flow controllers, because  
17 now you're talking about a two-way flow. The  
18 customer is generating the power also. The  
19 protective devices have a new challenge.  
20 Previously they were designed and rated for  
21 one-way flow. Now we have to make sure that we  
22 are protecting the expensive equipment for the

1 contingencies and the back flow also.

2           And then we have the cables and the  
3 conductors for the distribution system.  
4 Traditionally, you had the higher rated cable up  
5 front, and as the feeder went out, the (inaudible)  
6 kept on going down, because there was not that  
7 much power going in here. All of that is designed  
8 for (inaudible) now, because you're talking about  
9 supplying power from the other substation and  
10 reverse current coming in. So we've got to make  
11 sure that we have good control on the cables and  
12 conductors.

13           DER, a game changer -- as you can see,  
14 we are getting into the micro-grid area. There  
15 are lots of projects going in across the country.  
16 We are experimenting and trying to learn how we  
17 simulate the concept of the micro-grid, and the  
18 DER into the grid on a larger scale. And that's  
19 the challenge that we have here.

20           I'm going to go through some of these  
21 slides rather quickly, because these concepts are  
22 very well known. And here for energy storage --

1       if you look at the size, which is the main  
2       problem, to bring it to the level where it is up  
3       to the distribution level in terms of megawatts  
4       that we need to transmit, or store rather. And  
5       with the PD and other resources available, there  
6       are challenges in terms of the technology  
7       available. We had the (inaudible) is much more  
8       adaptable. There is no memory loss. Where it  
9       usually works great for a shaver or a small  
10      appliance, not for a megawatt level. And those  
11      are the challenges we are running here for the  
12      storage part.

13               Each one of these categories warrants a  
14      lot of discussion, and with the deep drive that we  
15      had for the six technical assessments, we went  
16      into that much level of detail. Now with all the  
17      data coming in, both in real time, as well as for  
18      planning needs, we need lots and lots of planning  
19      tools, which can react to the changing  
20      environment, allow the distribution planners, as  
21      well as the control room operators, to be able to  
22      do their job. And this is where we'll need

1        computing skills. The industry is changing. It  
2        used to be that you could have a distribution  
3        operator or a transmission system operator kind of  
4        grow within the organization, but you now pretty  
5        much need an electrical engineer to play that  
6        role, because of the complexity that we are going  
7        to be having soon in the control rooms.

8                    With all of that coming at us, based on  
9        the technology changes and the infusion of the  
10       electronic equipment that we are putting in there,  
11       cybersecurity is becoming an issue also. And the  
12       effort that we have to really emphasize at this  
13       point, is that the cybersecurity has to be at the  
14       ground level, not an afterthought being put in,  
15       once the devices have been put in and so forth.  
16       And with cybersecurity, we also have the  
17       interoperability issues for the digital devices.  
18       And so we have a lot of challenges in terms of  
19       some of the factors that we just mentioned, in  
20       terms of the drivers for the vendors. There are  
21       proprietary issues. There are legal issues, and  
22       what have you. And it is incumbent upon us to

1 make sure that we are looking at all of these  
2 different challenges, coming to a solution in an  
3 amicable fashion, so that no one sector is  
4 penalized by getting negatively impacted. That  
5 includes most of all, the customer also. Because  
6 once they have the PD and what have you, the other  
7 devices, they want to make sure that they are  
8 playing a role in the market and not getting  
9 sidetracked and getting the benefit of that.

10 So, on this one here, we have to close  
11 the loop of all these monumental changes. We have  
12 to improve the grid. It's not an option. Failure  
13 is not an option. We have to change. We have to  
14 make sure that the new generational components are  
15 put in place, starting from the generation side,  
16 all the way up to the delivery point. The  
17 distribution system seems to be getting the bulk  
18 of the impact at this time -- the customer  
19 engagement on all that. And as you know, you can  
20 deal with the hardware and stuff, but dealing with  
21 the customer reaction and behavior, and how they  
22 will adapt to a given piece of technology, and as

1 part of the smart grid programs, we saw that there  
2 were a lot of utilities, that the consumer  
3 behavioral study, in terms of getting the display  
4 and the reaction is different in terms of how  
5 engaged the customers were on that front, in order  
6 to be able to change their behavior, once they see  
7 your message and so forth. And then the other  
8 planners and decision- makers for the new  
9 generation of tools that support the change. And  
10 that is a major training issue for workforce. And  
11 the electric utility industry, as you know, has  
12 been kind of a very conservative industry. It  
13 hasn't had much of a change. And now, with the  
14 aging workforce, we are having all these kind of  
15 changes come in. So we have to make sure that the  
16 institutional knowledge is transferred to the new  
17 workforce, to make sure that we have a very  
18 trained, efficient workforce in place, to react to  
19 these tools. And then we have the cybersecurity  
20 becoming more and more critical.

21 On these three last slides, I have a  
22 very high level. The different categories that we

1 did and R&D opportunities. And this is kind of  
2 the end result in the chapter. The chapter we  
3 started at about 55 pages at one point. We are  
4 down to about 30, in order to make sure that all  
5 11 chapters are within limits, that people will  
6 read them. And will be able to appreciate the  
7 entire wide spectrum, the coverage that we have.  
8 So we have the control system for T&D. In the  
9 next one, we have the components, the resources,  
10 the DER and the storage. And the last one was the  
11 tools in the cybersecurity. And I think these  
12 slides will be available, so you'll have the  
13 details in terms of that. And I have about two  
14 minutes left.

15 CHAIRMAN COWART: Are there questions or  
16 comments? All right, Paul, Merwin, and Wanda, in  
17 that order.

18 MR. CENTOLELLA: So thank you for the  
19 presentation. I'm wondering as you are going  
20 through the QTR, to what extent are you attempting  
21 to do a gap analysis between where the  
22 technologies are evolving today, and where you

1 think they will need to be, you know, 20, 30, 40  
2 years from now. And if so, how are you defining  
3 the standard against which you are assessing that  
4 gap?

5 MR. KAUSHIVA: That's a very good  
6 question, but very heavily loaded also. So I'm  
7 going to try to answer to the best of my ability.  
8 In terms of the long term, it's a very difficult  
9 projection to make. I've seen one slide, and I  
10 think Craig from (inaudible) has it, in terms of  
11 how many computers were expected to be in use.  
12 And look at what we have today. So I think it is  
13 prudent to look for another 10, 15 years, and kind  
14 of end it. Not 20, 30, 40 years, and for that  
15 one, when we did the review here for the R&D  
16 initiatives that we are outlining in this QTR, our  
17 vision is for the 10, 15 years, is that you will  
18 see improvements in material, science,  
19 computations, where the computer will come in. A  
20 super computer might be even needed if it was a  
21 challenge. So it's a mixture of trying to look at  
22 which components we are trying to address, and how



1 far we can see in a realistic fashion, in terms of  
2 the R&D that can be conducted in the next four or  
3 five years.

4 MR. CENTOLELLA: What I would urge you  
5 to think about, is to think broadly about what the  
6 power system may need to become. You know, as  
7 we're potentially moving to a very low or zero  
8 carbon environment for example.

9 MR. KAUSHIVA: Right.

10 MR. CENTOLELLA: Or as we're moving to a  
11 much more secure environment. Because there may  
12 be things that we need, that aren't on the  
13 research agenda for the next four or five years,  
14 but ought to be. And unless you draw a clear  
15 picture of what the future need is, you may not  
16 identify them.

17 MR. KAUSHIVA: Thank you. Good point.

18 CHAIRMAN COWART: Merwin.

19 MR. BROWN: Merwin Brown, University of  
20 California. Actually, I'm piggybacking on your  
21 comments. And that is, the presentation gave me a  
22 tone of -- we have a legacy grid, and we're trying

1 to do obscene things to it, with these new things  
2 coming. And we've got to develop new technologies  
3 to handle them. It's a logical approach, I think.  
4 But maybe you did this as a group, but step back  
5 and think about some fundamental sea changes that  
6 are taking place. Like one, I notice on  
7 protection systems, it was talked about worrying  
8 about reverse power flow and things like that.  
9 When in reality, if you sum it all up, actually  
10 we're getting into a place where the protection  
11 system is creating an autoimmune disease, in which  
12 the very system it is protecting, is causing worse  
13 illness in cascading outages. The fact is that  
14 the grid is getting less and less inertia in it,  
15 as it goes along. That creates problems. It also  
16 creates opportunities --

17 MR. KAUSHIVA: Mm-hmm.

18 MR. BROWN: -- for a new kind of  
19 activity. The ability to use more realistic  
20 approaches to operating the grid, and if we can  
21 get the data, using lots of data to do that.  
22 Again, it opens up opportunities to look at a

1 whole new way of doing contingency analysis and  
2 running the grid and planning the grid. Then  
3 minus one criteria might not mean all that much,  
4 going into the future. I give you those reasons  
5 to think in terms of -- I think what you did is  
6 right, and it's in the right direction. Could it  
7 go a step further and think in terms of, what else  
8 could happen, if we were to take these new  
9 technologies coming along, and using them in new  
10 ways to change the legacy system even more.

11 MR. KAUSHIVA: Thank you. Again, a good  
12 question. Most of the stuff that you mentioned,  
13 was discussed as part of the QTR, in terms of the  
14 modeling and all the other things you mentioned.  
15 And I think this is a good point, where we should  
16 recognize all the help that we got from the  
17 industry and the academia. And the processes were  
18 pretty open and stuff. And these are the type of  
19 things that were raised, and are duly incorporated  
20 in the process.

21 MS. REDER: Just a few comments. I  
22 really like what you had to say. I think that the

1 rate of change we are going through as an  
2 industry, is far faster than anything that we have  
3 gone through for a hundred-plus years. So the  
4 concept of change management, and how do we really  
5 embrace the rate, is something that I think is  
6 well worth pondering. And you mentioned in some  
7 of your comments, the need for the competency  
8 building. We know we're going through some  
9 significant attrition, but the skills coming in  
10 are much different than the skills that we've had  
11 in the past. I heard the words. I don't  
12 necessarily see it in the bullets up there. And I  
13 do think it's a really big deal, in order to  
14 fulfill this vision.

15 MR. KAUSHIVA: Yes.

16 MS. REDER: A couple of other areas is,  
17 no matter what we do, we end up kind of  
18 bucketizing things. It's just a method to the  
19 madness, I guess, in terms of organization. But  
20 in doing so, we also kind of create these silos.  
21 And it kind of gets back to David's comment  
22 earlier. I think we have silos of excellence in

1 the organization methodology, no matter how we  
2 slice it. And in the end, we have to think about  
3 how we get the whole thing to work together. I  
4 don't expect an answer, but I think how we  
5 organize, we really have to think about the  
6 cross-functional aspect to make sure the inputs  
7 and outputs are connecting in an architectural  
8 design.

9           And the last comment that I have is lots  
10 of commentary here on modeling, simulation, using  
11 the real time information, on it goes. I think we  
12 could use some help on, you know, how much is  
13 distributed in nature versus central. You know,  
14 how much of it can intelligence actually take  
15 action on its own, versus we're extrapolating the  
16 information, using the intelligence to make better  
17 decisions. Where is the break-even point? On it  
18 goes. That type of added oversight, I guess, on  
19 how we use the analytics to better further the  
20 agenda would be useful.

21           MR. KAUSHIVA: Thank you. All the  
22 points were very valid, and I appreciate you

1 making them.

2 CHAIRMAN COWART: We have time for two  
3 more questions. Heather and --

4 MR. PARKS: Rich, can I just --

5 CHAIRMAN COWART: Yeah, sure, Bill.

6 MR. PARKS: I'm going to touch on a  
7 couple of those points that both Merwin and Wanda  
8 brought up in the next presentation.

9 CHAIRMAN COWART: Okay.

10 MR. PARKS: So we'll just continue into  
11 this.

12 CHAIRMAN COWART: Are you okay to stay a  
13 little bit later, because we need to take a break  
14 --

15 MR. PARKS: Sure.

16 CHAIRMAN COWART: -- and we're running a  
17 little behind.

18 MR. PARKS: Absolutely.

19 CHAIRMAN COWART: Thank you. Heather  
20 and then Marilyn -- and then I think we'll cut it  
21 off.

22 MS. SANDERS: Heather Sanders,

1 California ISO. I really appreciate the way this  
2 is laid out. And it strikes me that there's a lot  
3 of focus on coordination, control systems,  
4 prioritization, the control of real-time  
5 measurement and visibility. But the non-sexy  
6 topic of after-the-fact measurement, didn't seem  
7 to be covered. And what we need to do from a  
8 technology perspective, is think about how we move  
9 beyond, you know, the smart meter concept, into  
10 more of these onboard sub-metering capabilities.  
11 As we think about it, especially in an energy  
12 storage area, where you have several different  
13 opportunities for energy storage to contribute to  
14 grid management, not all occurring at the same  
15 time, how do you measure that? Because people  
16 want to get paid for these things. And I think  
17 this, while very un-sexy -- who wants to talk  
18 about metering -- is really challenging, because  
19 when you have this physical device that has to be  
20 certified and sealed, and that's what you pay on,  
21 you can only achieve so much on baseline  
22 technology. So what I'd like to see, is an

1 advancement in how do we use these onboard  
2 measurement devices that can be as accurate. How  
3 do we secure them? How do we make that work?  
4 Yeah, it's super non-sexy, but it's really  
5 important, because it's about money. So I'd like  
6 to see some of that enter our technology  
7 conversation.

8 MR. KAUSHIVA: Okay. Good point again.  
9 As you know, the smart meter implementation that  
10 we went through the ARRA grants, there was a lot  
11 of work done by the utilities, that we know from  
12 first-hand information, because we went for site  
13 visits for those grants. That they went through  
14 sort of a vocational program for the meter. And a  
15 lot of the utilities had the analog meter and the  
16 smart meter on a parallel basis recording. And,  
17 you know, the analog meter, just over time, slows  
18 down. It seems that there were a lot of other  
19 issues that were identified, but the utilities  
20 have, I think, in my personal judgment, have done  
21 a good job of trying to be sensitive to the  
22 accuracy part. And you have a very valid point in



1 terms of when we get into the DER and stuff, we  
2 have to make sure that our after-the-fact  
3 measurements, and the reimbursement, is a process  
4 that the customers can have confidence in.  
5 Because if you don't do that, then we'll lose the  
6 confidence, and it's very hard to earn it back.

7 CHAIRMAN COWART: Thank you very much.  
8 I can't help myself from commenting on something  
9 Heather just said. She said it was really not  
10 sexy, but it's all about money. And that's a  
11 pretty unusual combination of statements.

12 MS. SANDERS: It's not an autoimmune  
13 disease at least. (Laughter) I've got to at  
14 least go there. But good visual, Merwin. You got  
15 to like that.

16 CHAIRMAN COWART: All right, thank you  
17 very much. We're running about 15 or 20 minutes  
18 behind. Bill Parks has agreed to work with us on  
19 that. But it's time for a break. I sadly  
20 announce that the café that's in this building is  
21 still closed. And so those of you, who were  
22 looking for a place to find coffee, I actually

1 don't know where it is.

2 MR. ZICHELLA: There is a Starbucks  
3 right around the corner.

4 CHAIRMAN COWART: Oh, that's right. It  
5 is right -- last time the Starbucks was also  
6 closed. This time it's right around the corner at  
7 the Westin. There's a Starbucks. But we're going  
8 to start right again at 3 o'clock.

9 (Recess)

10 CHAIRMAN COWART: Folks, please take  
11 your seats.

12 We've discovered that congestion  
13 paragraphs arise in many different ways  
14 (Laughter).

15 MR. PARKS: Including Starbucks?

16 CHAIRMAN COWART: (Laughter) Including  
17 the line at Starbucks. Bill Parks, we're happy to  
18 hear from you on the grid modernization update.

19 MR. PARKS: So, thank you very much for  
20 the chance to be here. And I'm going to continue  
21 on a little bit from what you heard from Larry and  
22 A.K. on how some of this starts to come together

1 and will implemented. And I want to acknowledge  
2 Kevin Lynn, sitting in the back room. We're going  
3 to work on all of this together, and he'll be  
4 helping on the Q&A part. I'm just going to walk  
5 through this pretty quickly, so you'll have the  
6 slides, and then try to bring up a few points, and  
7 we can have discussion about it, if I can figure  
8 out which of these buttons is actually going to do  
9 this. And here we go.

10 So, we talked before about a vision, and  
11 this really fits into again, those other documents  
12 that you've seen. And the five bulleted things,  
13 the ILITIES in the QER reliable -- some of the  
14 ILITIES -- reliable, affordable, secure, resilient  
15 and clean, we're going to concentrate on in this  
16 talk a little bit, because exactly to Merwin's  
17 point earlier, is we have to understand, first of  
18 all, what it is we're after, and secondly, how do  
19 we measure it and how are we going to go.

20 And we think that we're going to have  
21 to, you know, start from where we are and what we  
22 can baseline; take advantage of things like the

1 spark grid investments, but we're going to have to  
2 establish as we go along, what are the right kind  
3 of metrics for the world that we're moving to.  
4 And that is a non trivial issue from how we see  
5 it. So, we couldn't agree more with Merwin, and  
6 you know, buckets of security liability, economic  
7 growth, innovation, environmental sustainability,  
8 those drivers that we've all been looking at and  
9 many people here are very familiar with.

10 What we're trying to do is talk about  
11 the grid modernization, in addition to how do we  
12 actually start implementing this. And we're  
13 concentrating in the short- term on getting the  
14 national labs organized and directed, and as we  
15 talked about last time, we've been working on the  
16 multi year program plan that really targets, you  
17 know, the five year period.

18 But we're really trying to think about  
19 how do we accelerate the modernization through  
20 2025, and the things we're going to do, and the  
21 kind of activities. And again, it gets to some of  
22 the dialogue earlier, and I'll touch on it in a

1 little bit, of what are we going to do within  
2 those, to use Wanda's words, stovepipes of  
3 activities, and how are we going to integrate  
4 those to make sure they really come together?

5           And here, all of the things that really  
6 make up part of that is, we kind of see as working  
7 on these technology activities and demonstrating  
8 them periodically as we go through to make sure  
9 that they come together, and that we can talk  
10 about an integrated system, and how do we work in  
11 partnerships to do that, because of the complexity  
12 of all of this, it's going to take a lot of the --  
13 not just the federal and state entities, but the  
14 different parts of the prime sector really make  
15 this come forward.

16           We talked about this before, as well.  
17 Our six areas that we put in -- institutional  
18 support, tying into the technology areas,  
19 designing planning tools, you heard. And these  
20 mirror very closely what A.K. was talking about,  
21 and as you look at the MYPP and also, as QTR comes  
22 out, you'll see that mirroring.

1                   System operations and power flowing  
2           control issues -- how do you get to new  
3           architecture; what are the controls as you think  
4           about distributed controls and how that works.  
5           Sensing and measurement -- what sensors do we need  
6           in the distribution side? How do you move that  
7           down? How do we take advantage of you know, the  
8           PMUs, and how do we get access to that data? Or  
9           who gets access to that data? All of those kind  
10          of things are critical things. And then, what do  
11          you do with it once you have it? Who gets to use  
12          it?

13                   And pieces of that are being talked  
14          about throughout the industry, in terms of who has  
15          access to data. But that needs to also  
16          accelerate, if we're really going to move this  
17          space. Devices, integrated testing -- how do they  
18          all come together, especially at the distribution  
19          scale? How do you put all of these different  
20          things in? Are they interoperable? What kind of  
21          market structures do they play in? What signals  
22          do they send out to the utilities or the market

1 space, and at what level? How does aggregation  
2 occur? All of those are really, really important  
3 questions.

4                   And lastly, can you do this? How do you  
5 do this in a way that is both secure and resilient  
6 as we move forward? And we're seeing, in just our  
7 discussions of things -- it's kind of really  
8 interesting, that connections, even with our own  
9 programs, have strengthened just through the  
10 dialogue of all of the QER, QTR, MYPP discussions  
11 of things like okay, we've always talked about if  
12 we're going to do a solar call.

13                   How is that connection to cyber  
14 security, as an example, as they're working on  
15 inverters -- how do we strengthen that? And we've  
16 got actual calls out working those programs that  
17 are targeting that space between programs; some of  
18 those gaps that have been there, and people have  
19 been kind of aware of, but we've not worked as  
20 hard as we plan to in the future.

21                   So, I'm going to cover those three very  
22 quickly, again. High level outcomes, what are we

1 looking to do? But a lot of these topics have  
2 come up in the discussion. What is the value of  
3 DER? How do we get at that? And as many of you  
4 know, we had an evaluation workshop last year  
5 moving into the next phase of that and how we're  
6 going to work on that.

7           How do you do distribution planning to  
8 the point in California? And you know, the work  
9 in our FY '16 budget request and others on -- to  
10 accelerate, as Larry talked about, working with  
11 the states, working on their planning activities  
12 and their coordination of all of those things are  
13 all embedded in that.

14           Design and planning tools. How do we  
15 get to new tools? How do we, you know, think  
16 about (Inaudible) and different ways to even  
17 approach this fundamentally? And as many of you  
18 know, in the grid modeling work and working with  
19 the Office of Science has gone back into, what are  
20 the basic computations and modeling even  
21 capabilities? Can we just challenge our  
22 assumptions in some of that space, and move to



1 more parallel processing or different ways to come  
2 at getting information in the actual operations  
3 and the feedback loops with those controllers; as  
4 A.K. talked about, trying to get into a more  
5 predictive world as we go forward.

6           So, let's talk about how we really do  
7 that, and what are the steps we need to make those  
8 things happen, and how do we get to contingency  
9 analysis tools? You know? And we have some  
10 targets that were thrown out here into the size of  
11 some of this, as you see on this. And these we'll  
12 continue to refine, and all of the numbers in  
13 here, we'll continue to refine as we go out, as we  
14 talk about the outreach that we're going to do  
15 toward the end, and get a feel for what are the  
16 best targets, and continue to try to sharpen that.

17           From the operations power flow idea, the  
18 grid architecture work is really important. What  
19 does this overall blueprint, this integrated  
20 system look like, and what are the tradeoffs that  
21 you make as you show interest in something and  
22 work out of our own activities, and New York Rev

1 and other things going on, to try to really get at  
2 what is this thing that we want to go forward and  
3 make rules about, and then plan to go forward?

4           And how does it really work? You know?  
5 What do you need that we don't have today to  
6 really have an operable control system? And how  
7 can we take advantage of some of the breakthroughs  
8 in RPE and in the outside world on power  
9 electronics and some of the devices that are  
10 coming in terms of their capabilities that go  
11 beyond where we are today.

12           Analytics computation model, wide area  
13 control -- how do we get to that? Now that we've  
14 had some wide area visibility, how do we move that  
15 to control on the PMU situation, for example? And  
16 then sensing measurements, reduction cost of these  
17 across the sector -- how can we make them cheap  
18 enough to put into a lot of different places?

19           How do we really connect to the  
20 buildings? We're all working a lot with the  
21 buildings program and the grid space, to think  
22 about how does load play differently? What are

1 the different aspects of it going to be? How can  
2 you do things like have HVAC systems working with  
3 the PV system to levelize the output from a  
4 building, as an example? And then, real time data  
5 management -- and again, how do you get at those  
6 low cost sensors?

7           Devices integrated systems. How do we  
8 look at energy storage? How do we look at the  
9 micro-grids? What do we do about getting the cost  
10 of not only the devices down, but the  
11 interconnection of those things? How do we start  
12 to look and think about our world, where there's  
13 more transactive opportunities going on, and what  
14 structures really are looking for that kind of  
15 thing as we move forward?

16           Security and resiliency. Pat talked  
17 about hardening the transformers. How do you get  
18 resilient architectures, as you think about, you  
19 know, inter-nested micro-grids or  
20 interconnectivity in different ways; networking  
21 among the system more than it is today? How do  
22 you make that safe, at the same time?

1                   So, we were kind of thinking this is,  
2                   over the next 10 years, a concentration on the  
3                   kind of R&D needed, as you can see in the first  
4                   left hand side of the slide. And then, how do we  
5                   think about regional demonstrations and how they  
6                   go out. And can we work with partners at the  
7                   states and industry level to demonstrate the right  
8                   kind of things needed for that region and  
9                   activity, and yet, continue the core R&D?

10                   Some of this can be done in the three to  
11                   five year period. Some if it's going to take  
12                   longer. So, kind of different -- you know, how  
13                   fast can you go in the control space? And at what  
14                   point do you spin off and say, I need to test this  
15                   out, really get some feedback on it, simulate,  
16                   model it differently and feed into the R&D that's  
17                   continuing to go on?

18                   So, it's that iterative loop that needs  
19                   to happen as you go forward. And I think a little  
20                   bit in the discussion with A.K., I think Merwin,  
21                   you had -- how far in our -- Paul's point of how  
22                   far does this -- do you hit this? And I think

1       it's a set of iterations as you go forward, and  
2       feedbacks to really make it happen.

3                 We talked about the five ILITIES very  
4       briefly. These are the ones that were  
5       concentrating on a grid space -- reliability,  
6       affordability, security, clean and resilient. And  
7       it's a balance of those in an integrated system  
8       that's what we're trying to get at. So, that's  
9       the hard part.

10                You know, we know how to go after parts  
11       of these. We have parts of these already embedded  
12       in the system, but as we move forward to this  
13       future vision of whatever this set of things are  
14       in the future, how do we make sure that all of  
15       these are in play, and we're thinking of them?

16                I talked about demos being very  
17       important. I'm going to talk about three kinds  
18       that we're hoping to move forward with early in  
19       the FY '17 - '18 kind of timeframe in our multi  
20       year plan with demonstrations charting in the '20  
21       timeframe -- FY '20 timeframe. But the ideas that  
22       we're trying to talk about in this place, and we

1       talked a little bit about these before, if you  
2       recall -- so I didn't go into great detail about  
3       it, it's how can we think about lean bulk power  
4       (sic) systems? How can we start to think about  
5       fewer reserves?

6                   And what are the things that make up and  
7       give you the confidence that you can operate with  
8       fewer reserves? How much can you pull from the  
9       load side? What is the quicker balancing of the  
10      system, and to make it work? And then, what are  
11      the kind of measurements and metrics that you want  
12      to do that hit at those 'ilities' that you're  
13      talking about and start to get at those?

14                   And we're going through and talking  
15      about you know, what our are baselines, what do we  
16      need, what do we need to really even understand  
17      that we don't understand in order to get at the  
18      baselines for these demonstrations. So, if the  
19      demonstrations are a couple of years out, we're  
20      working now try to get at how do we baseline those  
21      demonstrations, so that when we actually get the  
22      results of those demonstrations five years from

1       now, we've got a delta that we understand, and we  
2       did not, you know, totally miss the boat?

3                 Similarly we want to do clean  
4       distribution systems; do a series of these around  
5       the nation, kind of look at the coordinated  
6       micro-grids with you know, fewer outages, shorter  
7       recovery times. How do you get to affordable,  
8       secure and clean in those environments, thinking  
9       about higher concentrations of DDR in some cases;  
10      thinking about again, what from a regional  
11      standpoint, do you need to really make those go?

12                And lastly, the linking grid, planning  
13      and analysis and working with the states on what  
14      tools -- how can we really speed up the planning  
15      tools and make them accurate at the same time, and  
16      have them represent what's really going on there?  
17      I think this is another critical piece, and again,  
18      but embedded within trying to move in space on all  
19      of the 'ilities' at the same time.

20                So, that's really what we're trying to  
21      do and lead toward that integration occurring by  
22      kind of forcing ourselves into that demonstration

1 space and linking all of those together, and then  
2 learning from that to move downstream.

3 In terms of the MYPP, we finished the  
4 technical sections. We're pretty close. We're  
5 continuing to work on the QTR and the QER -- the  
6 draft of the QTR and the QER that's out there, an  
7 alignment to that, and both an alignment of the  
8 '16 request that's already on the Hill, and the  
9 '17 request that's being done. So, we're pretty  
10 close to those things.

11 In terms of a lab call, we're doing a  
12 lab call first for planning for FY '16. We're  
13 hoping to send that out this week. Kevin and I,  
14 we're walking around this week with crossed  
15 fingers that this will actually launch this week,  
16 and really answer some of the questions, I think a  
17 little bit too, about what are the things we're  
18 concentrating on here as we go back to MYPP.

19 And this is looking at coordination  
20 across OEE, EPSA and a little bit at fossil on how  
21 are we going to tackle the grid space. What are  
22 the things we're going to ask for the next three



1 years of the natural labs to concentrate on? So,  
2 there will be some definite requests. It's an  
3 integrated lab call that not only touches the  
4 integration space of all of the activities, but  
5 also, what are the program priorities in the grid  
6 space?

7           So, it's not only contributions by, for  
8 example, on the (Inaudible) side building with  
9 solar -- what do solar buildings want to do in  
10 this space that coordinates back? So, this is  
11 really the first time Dewey's pulled together and  
12 integrated approach to getting all of that out  
13 there at the same time, and having people in the  
14 labs respond and their partners respond to how  
15 this will go forward.

16           And then, as we go forward -- the plan  
17 is kind of as we move into FY '16 proper, we'll do  
18 that with the industry, with the university work  
19 and that kind of thing, and think about how do we  
20 coordinate those calls across programs and across  
21 offices in a way that we've not, and be more  
22 effective at getting this connected, integrated

1 approach to things.

2           So, that's what we're trying to do in  
3 the kind of first phase, hopefully after this  
4 week on our lab related activities. And I really  
5 -- a suggestion back to you, Rich, is, you know,  
6 does it make sense for a subgroup of us to meet  
7 with us once that issue -- and say, hey, this is  
8 what we're doing; feedback back to you? And you  
9 know, what is the way that EAC can contribute here  
10 in terms of what we're doing?

11           We're actually hoping to make awards on  
12 those three lab calls in the fall; in the early  
13 fall, so it's a pretty fast schedule. And we hope  
14 to move forward this week.

15           Outreach activities -- we're also  
16 meeting next week with the labs to talk about how  
17 are we doing in coordinated outreach. As you saw  
18 Larry talk about earlier, the QER has done some.  
19 The QER will do more. Some that are specific are  
20 being planned from the list of things that QER  
21 talked about. Some are being coordinated with us.

22           We're also working with people like

1       Gridwise Alliance on the lining things and the  
2       interest areas about -- again, everybody is trying  
3       to get toward the same direction of what are the  
4       things we need to do, what do we need to  
5       understand from the localities and the regions  
6       about their interest in the things, and how does  
7       that dovetail and working well at all.

8                 So, you'll see activities going forward  
9       in some of this space here. And lastly, what we  
10      plan to do is, now that we've got connection and  
11      know the things that we're asking for, how do we  
12      do a better job with these regional dialogues?  
13      How do we take it down to the next level?

14                We have some resources you know, in part  
15      -- using the labs to do that. And how do we  
16      really get that dialogue to be a more robust  
17      dialogue, and again, try to accelerate some things  
18      that are going on. That's really what I had to  
19      say today.

20                CHAIRMAN COWART: All right, Bill,  
21      thanks very much. I think you left us with those  
22      last two slides -- two or three slides with an

1 open question.

2 MR. PARKS: Yes.

3 CHAIRMAN COWART: Could we collect a  
4 subcommittee or a working group of the EAC to take  
5 a look at the lab call -- I assume that's what you  
6 meant.

7 MR. PARKS: Yes.

8 CHAIRMAN COWART: And to then, give some  
9 feedback on what we think is most important. Is  
10 that --

11 MR. PARKS: That's correct. And you  
12 know, what kinds of things would you like -- would  
13 it make sense to have come out of that. Is this  
14 robust enough? You know, as we think about the  
15 responses from the labs, which are going to give  
16 very specific value milestones and deliverables,  
17 that kind of thing -- are these the kinds of  
18 things that we should look for? And that kind of  
19 thing would be helpful input.

20 CHAIRMAN COWART: Any comments or  
21 questions from the committee? We do need to move  
22 on to the panel. Paul?

1                   MR. CENTOLELLA: So Bill, thanks for the  
2 presentation. I am interested you know, in this  
3 topic, you know, and seeing more about what you're  
4 doing with the lab calls. I would like if you  
5 could talk briefly to -- you know, it seems like  
6 you sort of went from, this is what the labs are  
7 doing to demonstrations.

8                   And it strikes me that the innovation  
9 process -- there's a lot that generally comes in  
10 between things that the labs may be good at and  
11 getting to demonstrations, and particularly,  
12 involving folks from the private sector, as well.

13                   MR. PARKS: Right.

14                   MR. CENTOLELLA: And you know, seeing  
15 some of those entrepreneurs participate in a way,  
16 and supporting that activity, whether it's through  
17 test beds or simulation facilities or other  
18 things. And I'm wondering if you can -- I think  
19 of demonstrations as being kind of towards the  
20 back end of the innovation process.

21                   And at least parts of what the labs do  
22 is more on the front end. And it's the middle

1 pieces that oftentimes get neglected. I'm  
2 wondering how you're thinking about the process.

3 MR. PARKS: So, without trying to talk  
4 about something that's getting ready to come out  
5 and things, I agree. I agree with you. And so,  
6 even the lab call itself is not just about the  
7 labs. It's about how they partner and the ties to  
8 that regional outreach and the partnerships that  
9 happen.

10 And so, what we want to do is make those  
11 demonstrations and their research leading into  
12 that as robust as possible. And that doesn't all  
13 reside at any one place, whether it's the national  
14 lab at universities or the private sector. So,  
15 how do we take advantage of all of that? And it  
16 will take a while to get this -- we're not going  
17 to get everything in one single call, obviously.  
18 Right?

19 And as I said, we're going to try to  
20 coordinate also, the university and the private  
21 sector work that we're doing in these program  
22 areas, as well. So, all of that together leads

1       towards the demonstrations. The demonstrations  
2       are not just a result of the lab work itself.

3               CHAIRMAN COWART: All right. I think we  
4       need to cut this conversation off here. Bill, I  
5       have a request for you. If you could create a  
6       question in the form of a couple of paragraphs or  
7       a one page statement of a question or challenge to  
8       the committee, we will circulate it, and we will  
9       collect a willing group of committee members who  
10      would give you feedback in response to that  
11      question.

12              MR. PARKS: Very good. Will do. Thank  
13      you very much.

14              CHAIRMAN COWART: David? So, we're now  
15      going to discuss the ever present, wonderful,  
16      challenging, theoretical, practical (Laughter),  
17      important question of what is the value of a VAR.

18              MR. TILL: Let me start by saying we  
19      have nothing for you today (Laughter). I couldn't  
20      resist with that introduction, Rich. If the  
21      panelists would come to the table. Let me say  
22      that in the ever present, and I don't remember all

1 the rest, discussion about the value of the VAR,  
2 one of the things that's come up is directly aimed  
3 at me and my speech patterns, and what you can  
4 infer from them.

5           And that is that I'm implying when I  
6 speak to you, that I don't think we have enough  
7 dynamic VARs on the system. And so, I want to  
8 provide a little clarification there. That's not  
9 exactly true. These people will help us figure  
10 that out. I don't know what I think. And that  
11 bothers me.

12           We never want to be in an untested  
13 state, and we never want to be without the  
14 knowledge that we need, and I worry that as we're  
15 making decisions that are sound decisions about  
16 where we need to go in a larger context than just  
17 the power grid, but the power grid being a huge  
18 context, that we might be eroding our margin of  
19 dynamic VARs. And with our planning process  
20 that's setting up an operational disaster in the  
21 future without knowing it.

22           And I exaggerate that greatly when I say



1       it, but my point is that we might not, and we want  
2       to make sure that we do have enough VArS, enough  
3       voltage support. And so, that's where I'm aiming  
4       with this. We have four very distinguished  
5       gentleman here, and I got very excited during the  
6       telecon where we discussed this panel with each  
7       other.

8                       We have Ken Donohoo, who is the director  
9       of system planning and distribution and  
10      transmission at Oncor. We have Dennis Bergeron,  
11      the director of the energy programs division with  
12      the Maine PUC. We have Tom Sloan, representative  
13      -- Kansas House of Representatives. We have  
14      Charlie Vartanian, Northwest territory manager,  
15      Mitsubishi Electric Power Products.

16                      Now, let me ignore what they turned in  
17      as bios and tell you what I think is important  
18      about them. Ken has been around the planning  
19      world forever in leadership roles. Ken has headed  
20      up the NERC transmission issues subcommittee and  
21      many other various venues, and he's just  
22      intimately familiar with the planning world for

1 the grid.

2           Dennis is doing a lot of work -- has  
3 done a lot of work in wholesale electric markets,  
4 something that I know nothing about, and I'm  
5 looking forward to a perspective from, and in  
6 transmission planning with Maine and with the  
7 surrounding area. Really, that's regional  
8 transmission planning, so not just Maine. And you  
9 find too many PSE PUC people stepping up to speak  
10 to this topic, so obviously, he's a courageous  
11 man.

12           Then, we have Tom Sloan, who  
13 concentrates on renewable energy and transmission  
14 reform from his position as a representative in  
15 the Kansas House of Representatives. Most of us  
16 in the room, if not all, know him from the  
17 Electricity Advisory Committee, and appreciate his  
18 leadership.

19           And then, there's Charlie Vartanian.  
20 Charlie is a salesman, but he's not a salesman.  
21 Charlie looks to match up solutions, technological  
22 solutions with needs, but he's really representing

1 on this panel -- we have Ken from the planning  
2 community, Dennis from the regulatory community,  
3 Tom from the policy making community, and Charlie  
4 was nominated to represent environmental  
5 stakeholders. And that says a lot about him.

6 I think a great deal of Carl Zichella,  
7 and he trusts Charlie to make sure that every  
8 possible solution is considered, and that the  
9 right ones are picked in a process that Charlie is  
10 in. So, I appreciate you all. You know the order  
11 of your presentations, and I'm going to get out of  
12 the way.

13 MR. DONOHOO: Just so I know how to  
14 drive it -- David? Okay. Ken Donohoo from Oncor  
15 out of Texas. We're based out of Dallas, kind of  
16 gives you an idea. I want to make clear, we're  
17 not an energy company. We don't buy or sell  
18 energy. We're just wires.

19 Remember the old TXU Holding Company?  
20 Essentially, Dallas Power and Light, Texas Power  
21 and Light and Tesco Companies, and essentially the  
22 red kind of shows you. Our biggest light center

1 is Dallas-Fort Worth, but we go all the way to  
2 East Texas, almost all the way to Austin. We go  
3 out to Midland, Odessa, north to Wichita Falls.  
4 It kind of gives you the area that we're dealing  
5 with. We're number six as a wires company in the  
6 United States. We're the largest in Texas. So,  
7 that kind of gives you a idea.

8 I want to hit a couple of planning  
9 concepts real quickly with you. Now, you talked  
10 about the customer earlier. That is becoming more  
11 and more an issue; knowing your customer, talking  
12 to your customer. The expectations, the interest,  
13 the communications is increasing, not decreasing.

14 Recently, I was on a trip. What was  
15 everybody doing at the airport? Looking for a  
16 place to plug in. What do you every night before  
17 you go to bed, guys? You plug in. So, think  
18 about that. They want to know what's going on.  
19 They want to hear what happened. They want to  
20 know what you're doing about it. It's not just  
21 the same old environment anymore, and it's got to  
22 be quicker, faster, better, and they want to know

1 the right answer, not just a pat answer, and  
2 particularly for their situation.

3 Compliance and oversight increasing --  
4 normal. I think that's fine. It's really good.  
5 One of the biggest things is full employment for  
6 planners. I'll tell you. The problem is finding  
7 them, developing them. That's the bigger issue.  
8 I hope to retire someday, but right now, over half  
9 my staff are new engineers. They don't have the  
10 experience and don't know sometimes what they're  
11 working with.

12 But they do know computers. They know  
13 software. They know how to automate those things.  
14 They just aren't sure about what they're getting  
15 out of it. Generations are locating away from  
16 load centers. That's been going on for a while.  
17 Think about that. That's a big factor.

18 VARs are a local issue. About 10 to 20  
19 miles is about as far as you're going to -- they  
20 do not wheel across the system. It's local. So,  
21 you're talking about Dallas-Fort Worth, 10 to 20  
22 miles across -- you aren't bringing in VARs

1 outside of Dallas-Fort Worth. Big issue.

2           Increasing renewable distributed  
3 generation demand response in our world. I think  
4 we've been hearing this for a while. It's going  
5 to continue. That is the way that our industry is  
6 heading, period. It's there. There are people  
7 saying no, no, no. We're heading there right now.

8           Another one -- big concern -- NERC's  
9 talked about this. Low system inertia. Where are  
10 your big units? Where is your frequency control?  
11 How do you control frequency? Renewables do not  
12 lead frequency at this point. In the future, they  
13 may. But right now, you've got to have big units  
14 that lead frequency on the system. And when you  
15 get down to certain levels, you're going to have a  
16 problem maintaining frequency.

17           System strength is weaker. What do I  
18 mean there? Fault duty. Low short circuit  
19 ratios. If you get generation as your primary  
20 source of your fault duties locating farther away  
21 from loads, you've got some issues. Out in West  
22 Texas, our fault duties are as high as our low

1 current. System protection guys, do you see a  
2 problem? We do.

3 Dynamic and transient stability is  
4 limiting transfer capability more than static  
5 limits. The old static limits, your steady state  
6 voltage, your thermal aren't your limiting factors  
7 anymore. That's what we're finding out.

8 Oscillation and the control interactions  
9 are an increasing concern. Big time. How are  
10 these things going to interact? What are they  
11 going to do to each other? How do they work  
12 together? Here's one I got for you: Load and  
13 peak demand projection, highly variable based upon  
14 many factors.

15 How are we going to project peak load  
16 with DER? Think about that? What does a planner  
17 plan for? Do we plan to have DER in place, or do  
18 we ignore and plan ahead and have an extra margin?  
19 That's being debated right now all over the place.

20 System operational center and  
21 coordination is very complex and is getting worse.  
22 Think about the operator sitting there. Most of

1 the time, something happens -- well, what just  
2 happened? Usually, too late, the timeframe that  
3 we're talking about.

4 System security, flexibility needed for  
5 events under changing conditions. That's a big  
6 factor in what we do. The HILF events, High  
7 Impact, Low Frequency events, the CIP, the  
8 physical security concerns. We are now factoring  
9 those in to our planning efforts. Why don't we  
10 plan in those in our planning, instead of just  
11 trying to work around them?

12 By the way, if you put up a big wall  
13 around a station, what is it? Maybe that's one I  
14 should attack. Makes you wonder. So, we've  
15 learned a lot through. And by the way, we have  
16 done a lot of analysis around those scenarios that  
17 we don't make public. So, outages and clearances.  
18 That's our biggest issue.

19 Right now, most planning is done on a  
20 base case that has no outages or clearances in it.  
21 Every day, there is something out or being  
22 maintained for clearances. Every single day. But



1       our planning doesn't account for that. So, maybe  
2       we should be forcing N minus one minus one  
3       analysis more and looking at that.

4               Change load types. We've gone -- just  
5       an example. Lighting -- we've gone from  
6       incandescent to CFL to LEDs. I love the LEDs.  
7       I've got about half my house in them right now.  
8       You know why? They don't burn out. They're very  
9       efficient, but they're also in places that I don't  
10      really like changing light bulbs. Big guy on top  
11      of a ladder -- not good (Laughter).

12              Here's my big one. I used to have a  
13      different term for this. Models to support good  
14      decisions. Bad models make bad decisions. And  
15      what I mean by models, I mean, like load models,  
16      motor models, dynamic models. Something we talked  
17      about over here -- what are the right models?  
18      Right now, that is a big issue, getting proper  
19      models from proper places.

20              And I'll tell you, Charlie, I'm going to  
21      pick on you a little bit. Some of the  
22      manufacturers, you get a model from them. It's a

1 black box. You get a model from somebody else.  
2 They don't play well together sometimes in our  
3 simulations.

4 Here's another one I see. You're  
5 probably going to see this in the next 10 years.  
6 Power electronics enabling transmission control  
7 and re- dispatch. That's coming. Heard of the  
8 voltage source converter? We think that device  
9 may be one of our controlling aspects in the near  
10 future, being able to change the flow on an AC  
11 line.

12 Right now, our problem is, is the  
13 physics -- the voltage, the impedance. That's  
14 what drives what we do. Can we affect the physics  
15 by using these voltage source converters in unique  
16 ways to control the flow, and actually work around  
17 a transmission problem. What's the issue there?  
18 Communications and control.

19 It's got to be fast enough, and we've  
20 got to be able to have control of our wired area  
21 in a very short period of time. We're in a unique  
22 industry. We have to immediately respond to load

1 requests.

2           Going to that part, the power system is  
3 dynamic. It's constantly changing. It's actually  
4 essential to understand the power system  
5 reliability and stability. The system is never  
6 truly in a state of steady state, ever. Frankly,  
7 I think years ago, we used to just do power flow  
8 analysis using steady state cases. That's where we  
9 started.

10           Frankly, our guys are starting from  
11 dynamics cases now and then going over to steady  
12 state. Radical approach? All my planners on  
13 transmission all know how to run dynamics. My  
14 assistant protection group knows how to run  
15 dynamics. You aren't really -- what makes a power  
16 system planner? Right now, it's static analysis,  
17 system protection and dynamics -- all of those  
18 together. So, that's kind of where we're heading.

19           Right now, we have a number of small  
20 disturbances all the time, changes in load, change  
21 in a generation, ambient temperature. Solar.  
22 Clouds come over. Big change in the system. And

1 we have to immediately respond to those  
2 adjustments very, very quickly.

3 Frankly, a strong or robust system can  
4 usually absorb these changes easily. Right now,  
5 and under those things, a steady state is a pretty  
6 good approximation. But really, who has a robust  
7 system these days? So, kind of interesting.

8 Here's your stability problem. It's  
9 just not one piece, but what I'm going to  
10 primarily talk about is voltage stability.  
11 There's many different pieces to this analysis,  
12 both short and long-term. The voltage stability  
13 problem is mainly the ability of the source to  
14 maintain stable bus voltages following a  
15 disturbance or a deviation from an initial  
16 operating condition.

17 And you know the things that happen when  
18 we have voltage stability. You've experienced  
19 them yourself. One fairly recent one. So,  
20 ultimately, we don't want a voltage collapse.  
21 That's where we really get in bad shape; and then  
22 trying to rebuild the system. I'll tell you what

1 probably the biggest thing is, the load is  
2 typically the driving factor.

3 Dallas-Forth Worth -- we are susceptible  
4 to a voltage collapse or a delayed cleared fault.  
5 It's due to the air conditioners. We get a drop  
6 in voltage. We use mega VArS. Capacitors are  
7 dependent upon the system voltage. So, if your  
8 voltage goes down, you lose capability.

9 By the way, Dallas-Forth Worth is a very  
10 fast collapse. An under voltage load shed scheme  
11 for load does not work. It will happen before the  
12 system even realizes what happens. We have a  
13 delayed cleared fault. Our air conditioners  
14 seize, and then we have a voltage collapse.

15 It used to be the units used to take up  
16 the difference. Your permanent solutions normally  
17 for voltage -- increase the reactive power support  
18 in areas of depressed voltage, of course, improve  
19 load power factor. Another thing is, you need to  
20 know what your load is.

21 Distribution feeder capacitors -- they  
22 can be automated to be controlled. Substation

1 capacitors -- we've done that. By the way, in our  
2 analysis, we found out that we have the most  
3 highly corrected system in the world. We went to  
4 consult and we went all the around the world. We  
5 have so many transmission capacitors and  
6 distribution capacity, he said he'd never seen  
7 this many.

8           But our problem is, they're dependent  
9 upon voltage. You can also add generation in an  
10 area with dynamic reactive capability. What's our  
11 problem in Dallas-Fort Worth? Not a (Inaudible)  
12 area. That is actually one of the quickest fixes.  
13 That same consultant (Inaudible) said, well, can  
14 you get generation here? No. Okay, move on.  
15 That variable is gone.

16           We're now looking at -- honestly, you  
17 heard about synchronous condensers? We're back  
18 looking at them in (Inaudible). Not rebuilding  
19 old units, putting in new ones. That actually  
20 helps the low system strength problem. Right now,  
21 our fix that we put in that we're using, dynamic  
22 reactive device. SVCs. I think we're going to

1       STATCOMs. STATCOMs are our D.C. based capacitor.  
2       It is not dependent upon system voltage. I think  
3       if we ever put in another one, we'll be looking at  
4       STATCOMs rather than SVC. That's our next step.  
5       Essentially, a fax device.

6               Also, you can decrease the reactive  
7       power losses in the network -- serious capacitors  
8       to lines. In other words, shortening the lines  
9       electrically. Static synchronous serious  
10       compensators, fax devices, those in there.

11               I've heard of this. I haven't seen one  
12       in place yet. Super conducting magnetic energy  
13       storage. Maybe. I probably will not buy version  
14       1. I'd like version 10, maybe (Laughter). You  
15       know, I really don't like being the tester. So,  
16       those sometimes are not pretty.

17               By the way, this is the side of our  
18       list, SVC. This is down in Brown, near Brownwood.  
19       This part of the CREZ Initiative, the Renewable  
20       Initiative. This is a Mitsubishi static VAR  
21       compensator. There are two of them here, each one  
22       rated at plus 300 mega VARs, minus 265 mega VARs.

1 The response time, 20 milliseconds. That's a  
2 blink of your eye.

3 That is a huge 345 KV station down in  
4 Brown County that wasn't there five years ago, in  
5 service and operating right now. I've thought of  
6 Dallas, back when we had the last shutdown of  
7 plants in Dallas due to environmental reasons. We  
8 had to very quickly go out and put in SVCs. June  
9 of 2008, we started construction, August. See  
10 downtown in the background? That's downtown  
11 Dallas, September, October, December, February of  
12 2009, in service. One year. We had to do it  
13 very, very quickly.

14 Again, same size, plus 300, minus 265.  
15 Two of them at this site. We put in two more at  
16 Rinner on the north side of Dallas. There is also  
17 another one at Parker. We have seven of these  
18 devices in the Dallas- Fort Worth metroplex. I  
19 sleep a lot better at night, I will tell you,  
20 because of these. And they work, and we've  
21 confirmed they're still continuing to work.

22 We re-analyze them every single year.



1 That's who we are. So, are we holding the  
2 questions, still, till the end of the panel?  
3 Okay. David? Hey, Dennis. Charlie? Charlie's  
4 next?

5 MR. VARTANIAN: Good afternoon. Charlie  
6 Vartanian from Mitsubishi Power Products, U.S.  
7 And thank you, to the Committee and the Power  
8 Delivery Sub-Chair for this chance to speak today,  
9 and exchange some ideas.

10 Real quickly, for background, Mitsubishi  
11 Electric Power, U.S., was a joint venture between  
12 Westinghouse and Mitsubishi Electric about 30  
13 years ago. Mitsubishi now is the sole owner, and  
14 our tradition has been larger-scale FACTS devices,  
15 circuit breakers, power transformers. But I think  
16 it's very telling that we have started an energy  
17 -- an electric distribution division, and I'll be  
18 touching on some of that technology, and how it  
19 actually supports the bulk system.

20 I'm an Internal Subject Matter Expert, I  
21 work with customers to make sure that we  
22 understand their issue, and dynamic VARs is about

1 as complex as you can get, and understanding and  
2 then making sure the delivered solution works.  
3 But for those interested in touching on some of  
4 the business drivers of why would this company  
5 with a very established business on the  
6 transmission side dove into the realm of electric  
7 distribution which is a new area.

8           Tricia Breeger, the General Manger of the  
9 new Electric Distribution Division is here, and  
10 I'll pre- point any of those questions to her.  
11 But before, I'm going to actually throw out some  
12 numbers what is the value of a VAR? But first we  
13 need to understand, and this builds on Ken's  
14 comments, you need to ask me for the right VAR.  
15 If you just need a static capacitor, buy a static  
16 capacitor. But as Ken pointed out, one of the  
17 real limitations when you are challenged with a  
18 situation, a grid event, a grid condition that  
19 requires support through deep voltage deviations  
20 -- yes, your VARS go away as the voltage comes  
21 down with the capacitor, and you'll notice SVC  
22 isn't noted there, because there are many ways and

1 SVC is just a power electronic switch to a  
2 capacitor that could be brought on very quickly.

3 But once it's on, if you've got a very  
4 deep voltage excursion, though the VAR, the VAR,  
5 the Q, coming out of your SVC declines as voltage  
6 drops. So that's why there is an interest in  
7 devices that hold their VAR support output through  
8 events that include deep voltage deviation. So,  
9 there you give into the dynamic VAR 2 Quadrant,  
10 stat column and synchronous condensers are two  
11 units that provide that capability.

12 And I'll take a quick aside. I just  
13 came back from a factory visit, where was an  
14 integrated circuit switch with IGBT transformers  
15 on them, going into an inverter. And I asked our  
16 factory person, literally, (inaudible) to get in,  
17 is that the same IGBT switch that goes into our  
18 STATCOM? The simple answer was, yes.

19 This was part of the revolution, the  
20 good news is to do a STATCOM even five years ago,  
21 you are building from very expensive discrete  
22 components, now we literally have integrated

1 circuit chips, it looks like a blown-up version of  
2 what you'd put on a PC board in your computer,  
3 that not only has the power capability, it had  
4 onboard monitoring, and onboard control.

5           So when I looked inside the inverter,  
6 there was one there, with the number of control  
7 panels, because the switch was also integrated,  
8 but it was amazing. But here is the issue, I need  
9 to research. I bet it's the same integrated  
10 circuit power switch that's also in Mitsubishi  
11 train drive product. It may also be the same  
12 integrated circuit power switch in the Mitsubishi  
13 electric car.

14           So there is this convergence and  
15 crossing over of industries, and I know we have  
16 one competitor that purposely pursued an electric  
17 car switch to build a distribution, a  
18 transformerless smart converter, and that actually  
19 grew out of Georgia Tech, the same man whose last  
20 product was a very appealing PMU sensor that was a  
21 plug-in outlet level.

22           But that being said, the point is,

1 Mitsubishi is leveraging just the availability in  
2 advancements and technologies to deliver STATCOMS  
3 with these devices that once they are  
4 mass-produced will drive down the cost. It  
5 doesn't necessarily increase the capabilities, I  
6 mean that could have given Ken amazing  
7 capabilities; he could have bought a SMS 10 years  
8 ago. The issue was really cast in my mind.

9           Now, you go to 4 Quadrant, I was part of  
10 a team at -- in investigating and utility, and  
11 most of my career was transmission planning that  
12 eliminated the need for annual contracts for 1,000  
13 megawatts of generation that were on contract  
14 annually for nothing but local voltage support.  
15 We would place 1,000 megawatts of generation with  
16 about 1,200 megavar of switch caps.

17           So, here is my first point, well what's  
18 the value of VAR? If you look at that annual  
19 contract value and put it -- a carrying charge  
20 rate for utility, those VARs cost about 1,200 per  
21 kilowatt in generating capacity contracts. How  
22 did this get through so easily? It was a slam

1       dunk, those costs of those VARs was about \$20 per  
2       megavar. It was avoiding -- You know that,  
3       essentially a capacity purchase. So I'll throw  
4       that as one point.

5               Now the issue is; do you want to run  
6       generation for support of VARs? Well that was a  
7       case in point if you need static VARs; by no means  
8       do you want generation to put out the capacitor.  
9       Where it gets more complex is when you truly need  
10      the dynamic VAR.

11             Synchronous condensers, STATCOM are here  
12      today, they are technically viable, I think that  
13      STATCOM has more room for some dynamic cost  
14      reduction; just because the synchronous condensers  
15      are more based on establish generating technology  
16      where I don't think anyone is anticipating  
17      technology breakthroughs that will drive down cost  
18      from where it's at.

19             The other issue, what's the value of  
20      VAR, what you are getting out of it? And I think  
21      a lot of the value is based on how you apply it.  
22      Again, if you need steady state, voltage boost,

1 use a cap, but in California, example, where solar  
2 noon, and a massive amount of PV is coming on to  
3 the distribution circuit, you get spot cases where  
4 you've got high penetration, circuit by circuit,  
5 where they are having high voltage problems, and  
6 if you've traditionally only put out caps that  
7 boost voltage, you literally don't have a tool to  
8 drop voltage.

9           So, again the capacitor of a single  
10 quadrant, an example of an in-hand problem, where  
11 now there's a need to regulate even in steady  
12 state to reduce voltage during certain times a  
13 day. That's really a new requirement driven by  
14 high PV penetration in certain areas. You have  
15 the 2 Quadrant in the dynamic aspect, and you do  
16 get the dynamic V-boost and V-buck, and these are  
17 solving what I call the NERC liability type  
18 challenges.

19           The one in 10 year worst-fault system  
20 level, heat bust voltage, these solutions exist,  
21 SVCs get put out, synchronous condenser. Once  
22 again, with the STATCOM you've got the ability to

1 stick in there, and one comparison is the SVC is  
2 in the capacitors or cats, STATCOMs and  
3 synchronous condensers are dogs, they kind of  
4 stick through it a bit better.

5           Again, and highlighting, that ability to  
6 follow system voltages, one term is fault-induced  
7 voltage, delayed voltage recovery, and NERC has  
8 done a lot of work, and that's an example of  
9 phenomenon that's increasingly present where you  
10 do need these solutions, that really stick with  
11 the system, don't fall off or diminish their  
12 output through the whole event. They can go 10,  
13 30 seconds, out to a minute, which in terms of  
14 volt system dynamic issues and responses, it's  
15 fairly long term.

16           Now I'm going to touch quickly on 4  
17 Quadrant; 4 Quadrant, the other two are just real  
18 power, and here is the ability to absorb and  
19 inject power, energy storage is a much more  
20 increasing, a much more prevalent aspect on our  
21 grids. I think it really behooves both the  
22 solution providers and those people meeting



1 reliability, obligations to look at this option,  
2 not just for, you know, a lot of people look at it  
3 as a market resource but black start support,  
4 providing synthetic inertia.

5           So as the last of, you know, energy from  
6 traditional assets go away, I've got a couple  
7 links to some papers and actual examples of  
8 experience, where synthetic inertia can be  
9 provided to the right inverter and energy storage.  
10 As a solution provider it all comes down to, I  
11 need the solution needer, just to characterize  
12 that need, so we can match that solution. Again,  
13 if it's not asked for, we really won't provide the  
14 right solution.

15           The value of a VAR; Oak Ridge National  
16 -- ORNL, Oak Ridge National Labs has done great  
17 work. They have distributed energy resources lab  
18 that work a lot on dynamic VARs as input to the  
19 creation of a capacity market for dynamic VARs mid  
20 2000s in the East Coast. And these numbers are  
21 still representative of what I see in the market.  
22 You know, if you need a shunt cap, you are going

1 to do that for \$20 per megavar.

2 If you need the full dynamic VARs, you  
3 are going to be going from \$80 to 100 per mega  
4 VAR. And, again, if you were going to put out a  
5 generator or user generator, for provision of  
6 nothing but dynamic voltage, it's a factor of 10  
7 more expensive.

8 And in fact, if you are going to burn  
9 fuel, if you look at the NPC of the OpEx, you'll  
10 find that it actually does make more economic  
11 sense today to put out a power electronics-based  
12 dynamic VAR solution, versus either burning the  
13 gas or the coal, in a sun-cast it with no CapEx,  
14 or investing the CapEx for the most efficient or  
15 investing the CapEX for the most efficient gas-  
16 burning, you know, CT or combined solar  
17 (inaudible) you can get.

18 Now, if you need that sustained energy  
19 output, you know, this is apples to apples, I'm  
20 talking just VARs. Now if you are putting in a  
21 generator because you need a generator, that's a  
22 different issue. You know, I kind of previewed, I

1 hope, some of this message. These are Mitsubishi  
2 products that run the spectrum from hundreds of  
3 MVA synchronous condensers, hundreds of MVA, SVC  
4 to STATCOM, and to the upper right is where we are  
5 headed. The VARs don't travel.

6 If you look at the impedance of a  
7 transmission line or a circuit, you are going to  
8 get 4 to 10 times the reactive impedance versus  
9 the resistance impedance. So, it's what's -- you  
10 know, the good news it's nothing more than basics  
11 physics, there is more impedance to reactor flow,  
12 so you do want to place those resources to where  
13 the need is, and the reactive needs are usually  
14 load- driven.

15 So that upper right is 100 kilowatts at  
16 a time of dynamic VAR. Now, at some point we will  
17 likely have an offering where you add energy  
18 storage to that reactive device, and you have the  
19 distributive full 4 Quadrant system that I'd love  
20 to see at price points, the value related to price  
21 well under that cost of putting out generation,  
22 and hopefully not too far north, of putting out

1 the shunt cap.

2 Thank you, again. And I do have some  
3 references if someone wants to go deeper into a  
4 few of these ideas.

5 MR. BERGERON: Okay. Great. Thank you.  
6 Denis Bergeron, I've been with the Maine Public  
7 Utilities Commission for close to 30 years now,  
8 and sitting here today listening to the  
9 perspectives from the DOE folks about how things  
10 are changing. I look back and I think, through my  
11 career, I've actually never been bored at work,  
12 I've never had a dull day at work, and I'm  
13 thinking to myself, boy, are things going to be  
14 fun now.

15 So, I was asked to come up and give a  
16 presentation on the value of a VAR to a regulator,  
17 and Ken and Charlie are the implementers and the  
18 solutions providers. Tom does the policy stuff,  
19 and we are the guys who have to find out how to  
20 pay for all this stuff. So, that's kind of the  
21 perspective I'm bringing to this -- and how --  
22 Here we go.

1           Okay. So, they send you to regulator  
2 school and, you know, you learn this maxim, safe  
3 and reliable service at just and reasonable rates.  
4 And it's good that safety and reliability are job  
5 one, and then, you know, the economics what is  
6 just and reasonable follows. It's clear from the  
7 order of the objectives, that the first one is  
8 reliability.

9           And as I thought through it, I realize  
10 that value is really a matter of perception. It  
11 matters whether you are a Federal regulator, you  
12 know, if your perception is different. If you are  
13 a Federal regulator, or if you are a State  
14 regulator, your perception is different, if you  
15 are a transmission provider of reactive power it's  
16 different, if you are a generator who provides  
17 reactive power it's different, and vertical  
18 integration, it's different under unbundled  
19 regulation.

20           It was actually the -- it was the  
21 development of large Federally-funded hydro power  
22 that started lots of increasing wholesale

1 transactions across the system, a lot of it,  
2 actually by public power, wanting to get across  
3 systems of integrated utilities in wheeling power,  
4 where people would recognize that reactive power  
5 needed to be furnished to the system to be able to  
6 wheel that power. And it was in 1990 where FERC  
7 actually recognized that it could be a separate  
8 charge for reactive power.

9           And in those days when everybody was  
10 pretty much vertically bundled you thought of it  
11 as an incremental -- just an incremental service.  
12 Everybody was under cost of service regulation,  
13 and turn on equity for their rate base, and when  
14 they started looking at how much the increment of  
15 providing reactive power was it seemed vanishingly  
16 small --

17           Okay. All right, so under Order 888,  
18 reactive power now is, FERC decides after the  
19 unbundling that reactive power is an ancillary  
20 service. Still, you know, it was said to be quite  
21 different, quite low, and there were, you know,  
22 when generators were coming, wholesale generators

1       were coming to interconnect to the system, people  
2       were actually thinking about it, as well, you  
3       know, it's such a low incremental cost that you  
4       really ought to be connecting to the system, and  
5       providing a service as your contribution to  
6       connecting, and that really didn't work very well.

7                 We found out that when generators are  
8       not working on return on equity, but when they are  
9       actually requiring to earn a return the  
10      competitive power industry, that they value the  
11      generation as an opportunity cost and it has to be  
12      -- and you have to pay them for their opportunity  
13      cost -- I'm really have a hard time with this  
14      device here.

15                So, it's a matter of perception, and one  
16      of the things is if you try to introduce reactive  
17      power in a market and have the market self-select  
18      reactive power, it doesn't work very well. The  
19      liability is a public good, and you need reactive  
20      power to maintain reliability, need VARS,  
21      therefore reactive power is akin to the public and  
22      the studies show that when society tries to value

1 public good, they always undervalue it. It's like  
2 clean air. It's like police protection.

3           So, you need to have a central  
4 administrator wherever you are -- whenever you are  
5 producing this reactive power, and that central  
6 administrator needs to be the one that sets the  
7 rules and buys the correct amount for the system.  
8 You know, as the regulator you quickly realize  
9 that you get what you pay for. If the reactive  
10 power is being furnished through a transmission  
11 device, Charlie just said how inexpensive it can  
12 be -- how inexpensive it can be through -- Thank  
13 you.

14           So, if it's coming from the transmission  
15 device, transmission owners still are under cost  
16 of service regulation, and it's still a return on  
17 equity, it's still a balance sheet, it's still low  
18 incremental cost, and there isn't -- You know,  
19 from the transmission provider perspective, it's  
20 great to be able to provide reactive power  
21 services on their system. Again, if it's  
22 generation-based in an unbundled region it really



1 needs -- you really need to provide their energy  
2 market opportunity cost.

3           And now that we are starting to talk  
4 about stuff on the distribution system, there's  
5 been a lot of talk about that here today as well.  
6 So, our perceptions again are changing, you know,  
7 that's what keeps our jobs interesting. We are  
8 seeing the opportunity cost piece, but we are also  
9 seeing technological advances and dynamic volt/VAR  
10 optimization going on. That's become quite a  
11 topic these days.

12           That is an opportunity to provide some  
13 voltage support on your systems, but it's much  
14 akin to demand response and energy efficiency  
15 where you are reducing the energy consumption, and  
16 so there's lost revenues there. And we are  
17 talking decoupling. You know, we are -- people  
18 need to be compensated or else they will not want  
19 to do it.

20           And then, again, if you are looking to  
21 people with distributed generation to be providing  
22 dynamic reactive power onto the system, they are

1 going to view it much like generators do, and it  
2 is an opportunity cost of not producing energy and  
3 not getting the sale. So, they have to be  
4 compensated, and we have to figure out a mechanism  
5 to be able to compensate them if we want to  
6 realize this advancing source. Look at this!

7           Okay. So, getting down to the question  
8 of value, if you look at most of the recent power  
9 failures we've had on the system, the widespread  
10 outages, if you read the reports about the  
11 blackouts that have rolled through the country,  
12 you'll find that every one of them, there's a  
13 mention of a lack of adequate reactive power.  
14 It's some kind of vegetation problem, and there's  
15 a lack of reactive power to restore the system.

16           And when you look at the first energy  
17 outages, it was 70,000 megawatts, 55 million  
18 people, four hours, if you look at value of loss  
19 load calculations you'd come up with an estimate.  
20 I came up with over a billion bucks in cost. You  
21 know, when value is -- really, it's the measure of  
22 utility of a device or service, compared to its

1 cost, so when you think about the value of a VAR  
2 there, they really are quite valuable and it's  
3 just a matter of trying to figure out how to pay  
4 for them, and which devices provide them to the  
5 system most effectively.

6 And Charlie, I'm going to give this to  
7 you. Thank you.

8 MR. SLOAN: I appreciate the opportunity  
9 to be here today with you. I have missed  
10 attending your meetings because I've learned so  
11 much in the time I've spent with you.

12 CHAIRMAN COWART: We missed you, too,  
13 Tom, so we are going to keep inviting you back.

14 MR. SLOAN: All right. I'm going to  
15 take the liberty of an elected official and go  
16 beyond VAR as an issue, because there are things  
17 that the EAC has worked on in previous years that  
18 I think tie into this, in terms of previous  
19 recommendations. And we also need to understand  
20 that -- I don't know how many of you know State  
21 legislators, as a group we are not very bright.  
22 We are certainly not very knowledgeable in any

1 specific area, I'll give you an example, in the  
2 Kansas House of Representative, the Utility  
3 Committee has 23 members, the closest to a person  
4 with utility experience, is a geologist.

5           So they have no idea how anything works,  
6 and we are not abnormal in the respect. For the  
7 policymakers and the regulators, ignorance is the  
8 greatest threat to the Department's ability to  
9 guide grid modernization while maintaining  
10 reliability and resiliency, if we don't understand  
11 utilities will be less inclined to act due to  
12 concerns about cost recovery and earnings.

13           And a lot of this I think is coming down  
14 to just the ability of customers to monetize  
15 their self-generation capability going forward.  
16 That's going to create problems that panelists  
17 have talked about, and you all know far better  
18 than me, but allowing customers greater control  
19 over their own electric consumption and generation  
20 is directly contributing to instability, and when  
21 problems occur, customers call the utilities, they  
22 all regulators, and they call me, and I don't want

1 those calls.

2 All right. This one we can kind of skip  
3 over in a hurry, voltage regulation is important  
4 to engineers and technical nerds but, you know,  
5 not to the customer. And now I'm having problems  
6 here too. Here we go.

7 You already know adding intermittent  
8 generation affects this and these are the things  
9 we can skip over. Now, what is it that the DOE  
10 can do to help us? And some of these as I've  
11 said, tie into previous recommendations from the  
12 EAC and some other subjects, particularly where we  
13 recommended model-building assistance in terms of  
14 how system operates going forward.

15 But provide webinars for policymakers  
16 and regulators, and why voltage regulation or  
17 anything else is important. Be innovative and put  
18 descriptive interactive videos on YouTube and have  
19 Netflix-like downloadable videos. Develop  
20 game-like simulations, similar to the partnership  
21 you have with NARUC on some of the energy  
22 assurance issues. Provide non-technical

1 conferences in conjunction with legislative and  
2 regulatory groups.

3 And you want to be reaching out to where  
4 we are. My folks, my colleagues are not going to  
5 go into DOE websites, and so it has to be, you  
6 know, in areas that we understand and we frequent.

7 Develop and make available electricity  
8 operations and reliability factors, explanations  
9 for dummies, meaning you've got, you know, all  
10 kinds of books in the bookstore shelves about, you  
11 know, programming for dummies, or, you know, word  
12 processing for dummies. You need to bring it down  
13 onto our knowledge level.

14 Now, when I was in college, and there  
15 were cliff notes to help you understand some  
16 books. There also were comic books on the classic  
17 English novels. One of them being The Hunchback  
18 of Notre Dame, or Hunchback of North Dakota, I  
19 don't care, but the idea is, you look for ways to  
20 make things, technical terms, that these guys have  
21 been talking about, understandable to the non-  
22 technician.

1           You've got your, you know, national labs  
2           and such. And why is it important? Because if I  
3           can't explain it to my constituents when they call  
4           about why rates need to go up, or why investments  
5           in smart grid need to be made, they are going to make  
6           rates go up, then all of us have problems.

7           Again, the technical assistants help us  
8           by providing alternative models for use by  
9           decision-makers in defining, assessing, measuring,  
10          mitigating risks to electricity, including the  
11          risk of not doing anything, or associated with not  
12          doing anything. Provide us the tools. Again, I  
13          can't emphasize enough, in simple terms. And help  
14          us to anticipate, I mean, it's been mentioned by a  
15          couple of the people in terms of asking questions  
16          and making comments on the DOE presentations  
17          before this Panel.

18          It's not enough just to tell us what's  
19          going on today, what should we be thinking about?  
20          What are you thinking about? What keeps you up at  
21          night, you know, so to speak, that I need to be  
22          concerned about, because if I'm not setting the

1 rules for the regulators in this room, then they  
2 are not going to have the tools they need to meet  
3 the forthcoming term.

4           You know, a glossary of terms is always  
5 important, and you've got all kinds of resources,  
6 we talked about some of that. You know, again, as  
7 we are looking at the -- in this case, the  
8 volt/VAR optimization, what can the utilities do?  
9 They know what that is; how they can recover their  
10 cost becomes important. If they can't justify an  
11 investment it's not going to occur. They have to  
12 justify it to the regulatory community, but in a  
13 larger sense they have to justify to me, and to my  
14 colleagues, because the constituents are aware  
15 that electric costs are rising, and they  
16 understand why.

17           They don't understand the impact on  
18 rates of the power plan from EPA, or MATS, or  
19 anything else. They don't understand that the  
20 investment in smart grid results in improved  
21 efficiencies and performance. All they see is  
22 their electric going up compared to what it was a



1 year ago or a month ago.

2           You already support pilot demonstration  
3 projects and I know from previous EAC Reports  
4 we've sometimes said that those reports on the  
5 demonstration or pilot projects are not  
6 necessarily well receive across the country,  
7 because the regulator in Kansas will say, well  
8 whatever you did in Kentucky has no relevance to  
9 us. And so we have to address that as an ongoing.

10           The labs can also help, validate claims  
11 whether it's - you know, we have the good  
12 housekeeping seal of approval on a lot of  
13 appliances, you know, for the home. How do we  
14 understand where AEP's bold technology, really  
15 might be applicable, and where it isn't? How do  
16 we understand what integrated controls will do as  
17 compared to a power plant, as was mentioned by  
18 Charlie? How do we make those determinations?

19           And please don't promote best practices,  
20 because best practice is dependent upon being  
21 applicable, affordable, feasible, and if I don't  
22 adopt your best practice, then I'm a bad

1 policymaker, utility executive or regulator.  
2 Instead promote options to consider, alternative  
3 technologies and processes to ensure grid  
4 reliability, and electricity affordability. And,  
5 you know, that modeling assistance that I've  
6 harped on a couple of times.

7           And above all else, be visible,  
8 informative, be an asset to the smallest and  
9 largest, but most, at least well informed public  
10 official, and a consumer looking for information.

11           And so, in summary, I'm not asking you  
12 or encouraging you to duplicate what FERC, NERC,  
13 RTOs and others are doing, but I am asking that  
14 the Department, in conjunction with the EAC  
15 Members, really provide us the necessary tools to  
16 operationalize how we adjust to the changing  
17 electric industry. And with that, thank you.

18           MR. TILL: Thank you. Before I open it  
19 up to the floor for questions, I want to ask Denis  
20 -- I'm saying two speakers, Denis and Tom, how  
21 much of what Ken and Charlie said that you all  
22 understand? Use the mic, if you would?

1                   MR. SLOAN: All right, Tom Sloan. I  
2 understood more of what Ken was talking about than  
3 what Charlie was saying.

4                   MR. TILL: Okay.

5                   MR. SLOAN: I think, close to my point.

6                   MR. TILL: What about you, Denis?

7                   MR. BERGERON: I've got a fair -- I've  
8 got a fair understanding of it, you know, we mind  
9 our Ps and Qs when we do our transmission planning  
10 at home.

11                  MR. TILL: You also have a mechanical  
12 engineering background, right?

13                  MR. BERGERON: I do.

14                  MR. TILL: So, although not electrical.  
15 Now, what was it, Tom, that kept you from  
16 understanding everything about what they had to  
17 say?

18                  MR. SLOAN: My degrees are in political  
19 science, that's about as far from electrical  
20 engineering as you can get. And in my role as a  
21 legislator, in the course of a normal day I can be  
22 looking at banking issues, farming issues,

1 environmental, water protection, maybe something  
2 related to oil and natural gas, et cetera. So, I  
3 and my colleagues are not going to be subject  
4 matter experts on technological changes and cost  
5 factors or comparisons.

6 MR. TILL: Okay. I am an Electrical  
7 Engineer, I've headed a planning department, a  
8 pretty stinking good one, but I didn't follow  
9 everything, because I'm a slow- talking,  
10 slow-thinking individual, and the acronyms came so  
11 quickly that I couldn't follow along. So, I'm not  
12 saying this to our Panel, because they've done  
13 anything wrong, I'm saying this because we all,  
14 together, are trying to reach a point where we can  
15 communicate.

16 And in earlier discussion with the Panel  
17 we talked about the fact that initially some SVCs  
18 and STATCOMs, which are just two different  
19 technologies that can either raise or lower  
20 voltage fairly instantaneously, but STATCOM is  
21 doing it much instantaneously, really couldn't be  
22 applied in a situation where they were applied in

1       some cases to prevent voltage collapse, because  
2       they didn't a right-through capability for the  
3       event.

4                   They would often be the first thing to  
5       go off the system, and the issue was not whether  
6       the STATCOMs or SVCs were being constructed  
7       properly, it wasn't a planning issue, it was  
8       primarily a communications issue between the  
9       planners and the designers. And as I listened I  
10      found that I've got a long way to go to understand  
11      anybody. And so, with just saying that, let me  
12      throw it open to the floor for questions.

13                   MR. BROWN: Merwin Brown, the University  
14      of California. Lots of good stuff here, but Tom,  
15      I think, was the only one who actually brought up,  
16      in a very definite way, the use of load for VAR  
17      control. And yet load is the cause of most of the  
18      VAR problems. And so I was wondering why --

19                   MR. TILL: And the customers.

20                   MR. BROWN: That's right. Can you get  
21      rid of the customer? From a serious note, should  
22      that be looked at too. For example, a lot of the

1       delay voltage recovery problems are due to air  
2       conditioners nowadays because they use a  
3       temperature cutoff, and they have lower loss or  
4       internal impedance compared to the old-fashioned  
5       ones.

6                        So if they had voltage cutoffs it  
7       wouldn't necessarily be creating the same problem  
8       they are today. So, just raise that question, is  
9       what about demand response or -- I don't mean it  
10      in the limited sense, but in the very broadest  
11      sense of regulations, codes standards changes of  
12      customers' products. And now as we bring in  
13      distributor generation that essentially are owned  
14      and managed by customers they also become a  
15      Volt/VAR source as well. Both the source of  
16      problem, and potential source of solution, I  
17      think.

18                      MR. BERGERON: One of the things that I  
19      mentioned is how do you compensate people for  
20      providing that kind of service, and Heather  
21      actually mentioned something about it in  
22      California, because of the magnitude of the PV

1 impacts that they are having on your systems there  
2 right now, and it's very difficult because people  
3 -- small customers that want to transact business  
4 in the wholesale energy markets have a host of  
5 issues that are -- you know, that are -- the  
6 transactional management that go on to be able to  
7 do that are very, very difficult.

8           And our office as a public advocate has  
9 actually come up with an idea that -- is to have  
10 somebody -- have an entity that's like an central  
11 procurement office that bundles all of the  
12 resources together, and then manages that  
13 transaction, manages those transactions for the  
14 smaller customers, so that they can interface with  
15 the wholesale markets and maybe bring the value to  
16 the customers, but that's as far as I've gone down  
17 that road.

18           MR. DONOHOO: I think it's always an  
19 idea that load can respond, the question is,  
20 example of Dallas/Fort Worth our issue is the air  
21 conditions that are already out there, thousands  
22 of them, will they respond appropriately? Can we

1 retrofit enough to get a response? How can we  
2 verify the responses adequate enough? All of  
3 those different things, it's not just, yeah, it's  
4 a good idea, there's an implementation problem,  
5 especially when you have thousands of them already  
6 in place.

7           So, again, you've got to get back to  
8 know your customer, know what load you are trying  
9 to serve, that's been the big impact, and that's  
10 always an option, but most of the time, the load  
11 is not very open to that a lot of times. It's got  
12 to be a fairly big impact to them before they are  
13 going to consider it, and there is always going to  
14 be a segment of customers that no, I'll pay that  
15 difference, handle it.

16           MR. VARTANIAN: I think load is an  
17 active participant, could be a challenge, but I  
18 point to the fact that steady state VARs are  
19 managed by the load usually being required to  
20 maintain a power factor or you know -- and this  
21 usually applies to commercial and industrial more  
22 than residential. But that's an example where an



1 existing tool, while it meets that steady state  
2 where we'll be -- the requirement will not support  
3 the dynamic VARs.

4 I want to make a comment on the supply  
5 side for DER, the IEEE 1547 even with the  
6 amendment, and everything before the amendment,  
7 cannot provide voltage support at the point of  
8 common coupling, if you are meeting the baseline  
9 requirement, and there are real-life scenarios  
10 where some (inaudible) PV that supplies real power  
11 and they will trigger power factor penalties.  
12 Because that inverter, because it's meeting the  
13 base most -- lowest level of 1547 compliance is  
14 not providing any VARs at that location.

15 I am on the IEEE 1547 Forward Vision  
16 Working Group that has just opened activity, and a  
17 couple more people in this room, and I'd like to  
18 just say it. In fact, Henrique sponsored one of  
19 her meetings recently, so really this area where  
20 the crossover, it's a great form for the grain  
21 between what's T what D? What's the impact of  
22 autonomous fleet action? And more importantly and

1 for this group, what's the fleet impact of  
2 controlled or intentional DER action? And I think  
3 that's where the DOE can really help us,  
4 especially that intentional fleet action.

5 MR. SLOAN: Since Charlie brought back  
6 up the 1547-A issue, I would point the Council  
7 State Government has a suggested State legislation  
8 list that's approved every year, that states look  
9 at, so to model legislation. So, IEEE and DOE and  
10 such are looking for ways to get into the  
11 legislators' hands, what might be the appropriate  
12 legislation, that's one way. NCSL has, you know,  
13 a different process but it's the same thing. So,  
14 I guess I'd go back to where -- through ignorance,  
15 we can cause you more problems than you can solve.

16 MR. BROWN: I'd like to follow up, with  
17 somewhat of a loaded question, but the reason I  
18 asked it, is that the topic was the value of the  
19 VAR, and also related to what's the cost to fix  
20 the VAR problem goes into part of that value, and  
21 I don't think we know what the different cost  
22 would be, whether we fix it at the grid level,

1 with an active mechanism, or whether we fix it at  
2 the customer level through various codes and  
3 standard that go into the various appliances.

4 And I have a feeling I just stirred  
5 Clarke here. And so that would be a question I  
6 would like to see answered, and it's, what is the  
7 variable cost? I was involved in this -- we did a  
8 project for the State of California on the delayed  
9 voltage recovery problem with air conditioners,  
10 and developed a new load model process for that at  
11 our institution.

12 And I was thinking, how inexpensive it  
13 would be to put voltage -- low -- voltage cutoffs  
14 on the air conditioners that were the major cause  
15 of this problem, when we ran right into the  
16 problems you were talking about. Huge  
17 institutional problems, and there was no real  
18 argument, from a value point of view, which was  
19 the better way to go. We just gave up and said,  
20 okay, we'll just make the grid solve the problem.  
21 So anyway, sorry or that speech.

22 MR. TILL: Before we go to next

1 question, let me point out that when you put those  
2 cutoffs on air conditioners you are going to still  
3 lose the air conditioning load. It's just another  
4 -- a different mechanism by which you lose it, you  
5 lose it by the cutoffs as opposed to the  
6 uncontrolled, which one decides it's reached the  
7 summer limit first.

8           And so having heard the cutoffs proposed  
9 for years now, I'm sensitive to the fact that some  
10 people out there still that's the total solution,  
11 I don't think you do, but I think it's a simple  
12 solution and it's just the air conditioning  
13 industry, and that's just not the case. I would  
14 point out, if you've got the time, you've got to  
15 decide if you are going to leave or not, so.

16           CHAIRMAN COWART: I have Mark and then  
17 Tom.

18           MR. LAUBY:: Thank you. You know, NERC  
19 is very interested in this area, certainly we've  
20 done some work handling what we call now, the  
21 Essential Reliability Services, we used to call  
22 Ancillary Servicers. We identify two areas, one

1 is voltage support and other is frequency  
2 response, and as a result of that we actually  
3 developed a tutorial to describe this -- you know,  
4 nothing more the flummox of (inaudible) is asking  
5 him to describe reactive power to a lay person,  
6 it's just -- well, squared to the minus 1, and  
7 then they go off, yeah, they go off in the  
8 never-never land.

9           But most engineers kind of understand it  
10 from a mathematical perspective, but the point is,  
11 we did actually try to put together tutorials  
12 available on NERC's website to try to describe  
13 this to policymakers. And why do we think it was  
14 important was because policymakers were coming up  
15 with things like, 30 percent shall be renewable  
16 resources. But within that needs to be this  
17 construct that meeting certain types of essential  
18 reliability services to support the actual  
19 integration of those megawatts, and all that kind  
20 of resource.

21           And it can be done, but needs to be  
22 understood, and I think that's what's key here.

1 And when I start thinking about some of the, you  
2 know, the VARs and how to actually do the  
3 engineering, you first have to understand that  
4 there's a local phenomenon, and I think that  
5 that's what Ken was talking about, and the fact  
6 that load drives voltage collapse and voltage  
7 stability, and the fact that we need good models  
8 for load, not only today, but also then forecast  
9 in the future.

10 And when I talk about models, I talk  
11 about the nitty-gritty engineering stuff, and the  
12 dynamics of load, and how that's changing so  
13 dramatically, and how do we make sure that we  
14 model it correctly, we have to understand what  
15 VARs we have today, and what VARs we need now and  
16 in the future as a result of understanding that  
17 concept NERC has gone out now and started actually  
18 measuring that, and asking through pilots with  
19 certain industry, organizations to tell us, well,  
20 you know, on an ongoing basis how many VARs do you  
21 have.

22 And of course, the first thing we ran

1       into is, well, it's a big balancing area, so now  
2       you've got this kind of cloudy to really actually  
3       and you need to understand the zones within, the  
4       reactive zones within a balancing area. So now  
5       you've got this kind of cloudy, you know, do we  
6       really actually need to understand the zones  
7       within, the reactive zones within a balancing  
8       area. So that gets into a lot of - kind of an  
9       engineering messiness.

10               I guess in the end what we are looking  
11       for is to understand how much reactive power we  
12       need now and in the future as we go through this  
13       transition of generation, and actually, you know,  
14       the transformation of load, and the different  
15       types of load et cetera, and ensure that we have  
16       the interconnection correct -- interconnection  
17       agreements correct so that. For example, if wind  
18       turbine or wind generator can provide those kind  
19       of VARs that you need, and frequency response that  
20       you need, as long as you, of course, make sure  
21       that it's in the interconnection agreement and  
22       that they can get a rate of return on that.

1                   And that just comes down, just kind of  
2                   getting it right to begin with so, you know, I  
3                   think that it -- I really love what the Panel has  
4                   done here, because it kind of laid out what the  
5                   issues are, and from both a technical perspective,  
6                   a policy perspective, the potential solutions that  
7                   are out there, we need to be able to tie all that  
8                   together, and to make sure that we are ready  
9                   today, but also in the future. Thank you.

10                   MR. TILL: Thank you, Mark. Let me say  
11                   real quickly, Charlie had a 4:30 hard stop, so if  
12                   he decides to leave with hard stop, excuse him.

13                   CHAIRMAN COWART: And before anybody  
14                   makes a move then, let me ask the Committee to  
15                   give the Panelists a round of applause. (Applause)

16                   SPEAKER: (off mic).

17                   MR. VARTANIAN: I'm sorry for that. I  
18                   will withhold the after-duty beer mug, phone VAR  
19                   description.

20                   MR. ZICHELLA: This is Carl Zichella. I  
21                   want to just start out by thanking Charlie, who I  
22                   asked to do the impossible task of representing an



1 environmental perspective when he represents  
2 Mitsubishi, but I wanted to thank you for being  
3 here, Charlie, and we communicated on email and  
4 such. We haven't actually met, so I'm really glad  
5 you could make it, and thank you for your  
6 presentation.

7 I thought the overall Panel was  
8 terrific. I think Mark just some of what I wanted  
9 to say, so I'll try not to repeat it. I think the  
10 key takeaways for me, were how localized things  
11 are, that there is a broad array of ways of  
12 meeting these needs, and that they can be tailored  
13 in specific locations based upon what's available,  
14 and it could be used to take into account some of  
15 the environmental considerations that are driving  
16 some of these things.

17 Like, reducing the amount of generation  
18 that's needed to provide this, if you have these  
19 other tools available to provide VAR in certain  
20 locations, recognizing not every location is going  
21 to have every tool in the basket. So, figuring  
22 that out is going to be, I think, really one of

1 the bigger challenges for us, but I do think the  
2 key aspect to his is, inventory as Mark said, how  
3 much you need, but also how you can get it;  
4 looking at the menu of options available to you,  
5 and considering that the options that perhaps  
6 help, or don't contradict the environmental goals.

7           So, greenhouse gas reductions, or  
8 ambient air pollution problems as we saw from  
9 Ken's presentation in Dallas. Of course, we have  
10 a few of the same in California. So, your choices  
11 may be different in your location, based on a  
12 whole variety of factors, but you need to take  
13 stock of what you do have, that you could use to  
14 meet the need.

15           No one disputes the need is there and  
16 it's really critical and impossible to run a  
17 system if you are not certain that you have it, so  
18 that quantification part of this is, I think,  
19 something that is really important. How much do  
20 you need and how much can you get from what you've  
21 got?

22           MR. TILL: Okay.

1                   CHAIRMAN COWART: I tried to write  
2                   everybody's name down. I have Paul, Wanda,  
3                   Gordon, Tim --

4                   MR. CENTOLELLA: All right. Well, I  
5                   have to say I approach this as an economist rather  
6                   than an engineer, so this may be a challenge for  
7                   you guys. But I keep -- every time I encounter  
8                   this topic I keep getting this feeling, this  
9                   nagging feeling that I'm left with a set of  
10                  administrative rules rather than something that  
11                  actually puts everything in a common framework and  
12                  gives me a common sense of value. And lets me  
13                  know, should I be, you know, for example,  
14                  installing these fancy power electronics at  
15                  secondary distribution levels that can equalize  
16                  voltage across those distribution levels and  
17                  giving, you know, 5 to 7 percent reduction in  
18                  generation requirements.

19                  Should I be using smart inverters, but I  
20                  don't know how they coordinate with anything else.  
21                  Should I be relying on more conventional  
22                  technology, and is there a way that I could -- our

1       should I be including load in here and charging  
2       load that puts, you know, reactive power burdens  
3       on the system in some way?

4                   And is there a way that I can create  
5       some sort of economic or market, or some other  
6       framework that allows these things; number one, to  
7       be valued; and number two to be integrated on a  
8       common framework; and number three, to be  
9       coordinated in real time so that I'm actually able  
10      to use those things that make the most sense.  
11      Engineers, tell me how I can do that?

12                   MS. REDER:  You are asking them to tell  
13      you?

14                   (Inaudible/no mic)

15                   MR. CENTOLELLA:  If I can -- if I was  
16      going to make you tell me I can.  I can't.  I  
17      don't know.

18                   MR. DONOHOO:  Okay.  Let's go from an  
19      economist to an engineer.  As a planner when we  
20      come up with, we identify a problem, and we come  
21      up with a list of solutions, and there's ones that  
22      are viable, and ones that aren't viable.  But we

1 consider all those solutions, then we analyze each  
2 one of those, can we do it? Does it fix the  
3 problem? So, all those things have to go in.

4 The problem is, you get so many  
5 different variables now working, are they  
6 necessarily together or not, the only group that  
7 can really put all those pieces together is to  
8 analyze it, but we've got another problem too, how  
9 long is that analysis going to take?

10 We've got a term we use, sometimes we  
11 get stuck in analysis paralysis, sometimes we have  
12 to see, what are the variables, what's the most  
13 sensitive elements, we do a real quick sensitivity  
14 study and try to focus on what can give us the  
15 most bang for the buck, and that's where we tend  
16 to go a lot of times.

17 So, we continue studying for years on  
18 end, but that still doesn't solve the problem to  
19 the customer. So, I guess I would still, one step  
20 further, if we are going to have all these  
21 distributive resources out there, you know,  
22 somebody is going to have to be solving some

1 version that in near real time to know which one  
2 should be operating.

3 That is the real key to what's going on  
4 right now. I'll let you know, on the Alpha Grid,  
5 we have over 4,600 DG sites right now. And we are  
6 actually trying to figure out, number one, what is  
7 the penetration level on particular feeders, on  
8 particular subs? Is there a unique character to  
9 where these things are locating? And what is the  
10 impact?

11 And that's actually what we are watching  
12 right now like crazy. It's on our radar screen,  
13 we haven't gotten up to a level of concern yet,  
14 but we are tracking it like crazy. By the way, on  
15 our system, I know the rules in Texas, every  
16 single side has to sign an interconnection  
17 agreement, and every single has to have a meter.  
18 So, luckily we've got the data and that was set up  
19 right up front.

20 I think other areas have different  
21 issues, but we are right in on it now, and we are  
22 trying to decide all these factors. And how do we

1 factor those in the plan, should we count them, or  
2 not? That's actually one of the debates going on  
3 right now.

4 CHAIRMAN COWART: Clark, I had a sense  
5 you wanted to respond to Paul, so maybe -- Paul's  
6 question.

7 MR. GELLINGS: It really started with  
8 him. So, this has actually been said, it's just  
9 that I haven't said it. It kind of reminds me of  
10 FERC Order 888m where, you know, in testifying I  
11 would be asked this question, like, how can I  
12 increase the power flow on this corridor? And my  
13 answer was, it depends.

14 That frustrated the hell out of everyone  
15 in the room except for the engineers, because it  
16 does depend. It's already been said that you've  
17 got a whole array of technology options, you've  
18 got a whole variety of systems, and Ken, I think  
19 you just made the point.

20 I mean, distributed energy resources,  
21 like it or not is going to be a feeder-by-feeder  
22 analysis. Every feeder is going to be different

1 and there is no -- you know, this question about,  
2 what's a VAR worth? And I know that was, David,  
3 big tongue in cheek, when you asked that, because  
4 there is no one answer, it is absolutely all  
5 local, and it's all very dependent on the  
6 configuration of the power systems, and the  
7 technologies involved, and so on and so forth.

8 So, Paul, no, I'm not going to answer  
9 your question, it's a silly question, (laughter)  
10 but I am pleased that you asked it, so that you  
11 were elicit this response from me. Thank you.

12 MR. CENTOLELLA: Can I follow up, just  
13 briefly? So, if you can't answer my question, can  
14 you at least tell me, is it possible to structure  
15 a market that would answer that question in real  
16 time?

17 SPEAKER: No.

18 MR. GELLINGS: That's going to be a very  
19 difficult problem -- I'd say not.

20 CHAIRMAN COWART: Let me just suggest  
21 this -- I'm going to jump in on part of this  
22 dialogue. Sometimes because the value of



1 something is very distributed and very variable we  
2 don't -- we decide not to make a market for it, we  
3 decide to provide socially, and just collect the  
4 money and distribute it across all users. And we  
5 do that for, you know, stream crossings and  
6 highways or, you know, you can think up a thousand  
7 examples, but I'm just tossing this out as a  
8 question.

9 We do that for things that are widely  
10 distributed, widely variable, and in individual  
11 instances, don't cost that much, so my question  
12 for the Panel would be, does that describe this  
13 situation, or are there situations where the  
14 individual cost causers are causing really big  
15 things to -- big expenses where we ought to be  
16 able to answer one of Paul's question is, how are  
17 we going to allocate the cost?

18 MR. MOUNT: Do you want an answer?

19 CHAIRMAN COWART: Yes.

20 MR. MOUNT: So, a few years ago -- This  
21 is Tim Mount -- A few years ago, FERC was very  
22 excited about the prospect of a VAR market, and at

1 the time we were testing different market  
2 structures at Cornell, and basically we concluded  
3 that those markets would not work, they could not  
4 possibly be competitive, because VARs are worth  
5 nothing most of the time if they are provided by  
6 generators, they are extremely valuable at other  
7 times.

8 And so it's a situation that's much more  
9 akin to wanting to ensure against those bad  
10 situations. So you pay your supplier a fee to be  
11 there when needed.

12 MR. van WELIE: So, may I ask Tim a  
13 question, because it sorts of goes to my question  
14 as well. You've got a rolling debate going here,  
15 Rich. But it's pertinent to what he just said. I  
16 think what you just said is absolutely true with  
17 today's grid, where you are getting the VAR  
18 support free, inherent of the capacity that you  
19 are buying.

20 But in a world 20 or 30 years from now  
21 when, what you are trying to do is run the power  
22 system, the solar panel and wind turbans, it's not

1 going to be inherently free in part of the  
2 capacity, and so does your answer to the question  
3 change?

4 MR. MOUNT: Yes, it does. We were  
5 looking at VARs provided by generators, and we  
6 were looking at that curve which I called the line  
7 SAC curve turn 90-degrees but I don't remember  
8 what the real name is. What are those things  
9 called? Reactive power, real power --

10 SPEAKER: The bullnose, the bullnose  
11 curve?

12 MR. MOUNT: Yeah. That curve, right.

13 MR. TILL: That is the D-curve, right?

14 MR. MOUNT: That was the technology we  
15 would --

16 SPEAKER: The D, it's the D-curve, yeah.

17 MR. van WELIE: Rich, I had a follow on  
18 question for the Panel, which was, it seems to me  
19 -- I listened to the Panel and say, this is  
20 locally corresponding by the load, can only be  
21 supplied locally, and so if you set aside the  
22 free-rider problem that Tim describes in today's

1 marketplace, it seems that you should be able to  
2 create a market for something like this, if you  
3 can measure the supply and demand in balance. And  
4 so my question to the Panel was is there a  
5 practical way of doing that on a large scale?

6 MR. BERGERON: I will never run a  
7 stability model. But it seems to me that the  
8 disparity of the situation down at the  
9 distribution system makes it very difficult unless  
10 -- I just don't know the communications exist to  
11 do that right now.

12 MR. DONOHOO: Okay there's today,  
13 there's the future. Twenty, thirty years from now  
14 I think we're going to have the computing and the  
15 communications out there. I don't think we're  
16 going to -- we're going to have to. Today -- a  
17 couple facts about DG and DER. We reconfigure our  
18 feeders all the time, the feeders move around, the  
19 DG moves around, I got another one for you in the  
20 market. If we move the DG and just change his  
21 market is he going to come after us? Kind of  
22 interesting. I think one of the problems you're

1 going to have on creating this type of market is  
2 how do you police it? Right now I don't think you  
3 are going to get there?

4 MR. VAN WELIE: It seems to me that  
5 Tim's point that until one can actually measure  
6 this thing that you are wanting to buy through the  
7 market you are stuck with having to socialize --  
8 estimate how much you need in advance and then  
9 socialize the cost of it.

10 MR. DONOHOO: It's not just what you  
11 have in the market but what's available in the  
12 market also. How can you verify those limits?

13 MR. TILL: Could I ask a question of my  
14 own? And then I'll start it with a statement.  
15 When -- there is a very tight core group -- not  
16 too many in our nation really when you think about  
17 it, of people that study stability and that work  
18 on it daily. You don't have to get far out of  
19 that community. You don't have to leave the  
20 departments that they work in to find people that  
21 don't fully understand what they are doing. And  
22 one of the things that drove my interest in this

1 is that as I go into planning departments and I  
2 ask do you have an intuitive feel or do you have a  
3 methodology -- for determining as we are making  
4 policy decisions. And understand I'm not against  
5 shutting down coal, but the grid has to be  
6 protected along the way and that's my interest in  
7 asking this question. Whenever we look at  
8 shutting down a coal unit or a plant we do a very  
9 detailed study as Ken has mentioned of generally  
10 that area and then try to project outside that  
11 area, but the VARs are limited in how far they'll  
12 go. We do this real detailed study and we put  
13 back into the system an amount not equal to what  
14 we're taking out by retiring the units. We'll put  
15 back in what we'll need for the next year planning  
16 one. And so we're giving up potentially -- not  
17 always -- please understand that. If we put a gas  
18 plan in this would be an entirely different  
19 situation, but depending on what we do we could be  
20 giving up head room and insuring that we're going  
21 to have to spend money in the future, not in every  
22 site but in the -- particularly in the urban

1 sites. We are going to have to put back in VARs  
2 later to go beyond the 10 years. And so I'm  
3 interested in being able to show the executives a  
4 conscious decision here. This is what it's going  
5 to cost immediately to retire that versus all the  
6 other cost and benefit, but there is also this  
7 issue of -- in the 11th year we might be running  
8 into more and when I ask people how are you  
9 keeping up with that? Almost always their answer  
10 comes back to the D curve. But the D curve is a  
11 curve that tells along it, places that you can be  
12 stably and places that you can be firmly without  
13 messing up the generator. If you are on x  
14 megawatts you can put out y megaVARs and that  
15 changes as you go around the curb. All of that is  
16 based on steady state, not on the most feared  
17 situations where we need a quick dynamic rush of  
18 voltage support in the system and so any time I  
19 hear a D curve I think well you are talking about  
20 a market and that's a different thing. But that  
21 market is not protecting against this sudden  
22 voltage collapse. Let me shut up and let the

1 experts talk but I just wanted to point that out  
2 that I'm seeing people that are very knowledgeable  
3 confuse these studies and I'm no more  
4 knowledgeable -- somebody's just taught me along  
5 the way and explained it.

6 MR. SLOAN: This series of questions  
7 have been kind of interesting because what we are  
8 really talking about is how do you monetize grid  
9 protection? And whether as been said it's the  
10 cost causer or the socialization of the cost, but  
11 we're fundamentally saying what is the regulatory  
12 model going to be going forward? How does the PUC  
13 oversee that self-generator and how do they hold  
14 those people accountable either for performance or  
15 for not screwing up the system. And that comes  
16 back then to the role of the policy maker, does  
17 the commissioner have the tools he or she needs in  
18 order to regulate the non-traditional utility and  
19 the non- traditional grid?

20 CHAIRMAN COWART: All right, we're  
21 having a lovely time. We're cutting into your  
22 subcommittee time and as you are aware but --



1                   MR. TILL: I'll give up all my  
2                   subcommittee time.

3                   CHAIRMAN COWART: Okay, Tim I assume  
4                   your card needs to go down? Is that right?

5                   MR. MOUNT: I would like to challenge  
6                   the implication that sort of cost to know the need  
7                   about VARs. I mean I've worked with system  
8                   engineers for 20 years and I don't want to know  
9                   anything about VARs. Basically I want to offer  
10                  two issues that I'd like your reactions to dealing  
11                  with voltage problems on distribution systems.  
12                  The first one is hierarchical control. And that  
13                  is having distribution system operators,  
14                  aggregators, I don't care what you call them but  
15                  they run the distribution systems and they provide  
16                  a well behaved load to the grid. And this is  
17                  essentially what the wholesale customers like  
18                  Cornell do now. We have a range of power factor  
19                  and we get our hands slapped and our pocket book  
20                  raided if we violate it. That is in a way to pay  
21                  for bar control because Cornell has a lot of stuff  
22                  on campus. Only four people know what it is but

1       it sort of works. The second thing is the  
2       problems -- a lot of people are pointing at air  
3       conditioners which is absolutely correct. We are  
4       completely subjected to these wretched things in  
5       determining the systematic (inaudible) requirement  
6       so what about thermal storage? Why isn't that  
7       more of an issue so that you basically shift your  
8       air conditioning load, you can have variable speed  
9       chillers and do a heck of a lot better than we're  
10      doing at the moment.

11               MR. DONOHOO: Kind of interesting about  
12      air conditioners. I want to let you know I don't  
13      have a back up generator at my house, I told my  
14      wife I said if I get one you better be worried.  
15      But guess what I do have? I do have a back up  
16      window unit air conditioner for my house. Texas  
17      we know how to chill. It's kind of interesting  
18      but yeah I think there needs to be some things  
19      done. I got another one I'm going to add to you.  
20      Just ground return air conditioners. I've looked  
21      at those. What it really comes down to is money.  
22      I've looked at it myself in my own house. Just so

1 much cheaper and so much more effective to put in  
2 one. Next time I will do it I will zone it, but  
3 that this point my unit's running. I'm not going  
4 to modify it. My electricity costs are fairly  
5 low. I'm more worried about water than  
6 electricity at this point. Kind of interesting  
7 but it's a good question. I think there is a  
8 thing we could do in those areas.

9 MR. MOUNT: Can I make a response to  
10 this? I think one of the problems why thermal  
11 storage does not have a good business plan if you  
12 like is because you don't get sufficient credit  
13 for not having demand on the peak and until  
14 regulators can figure that out we're never going  
15 to move forward.

16 MR. DONOHOO: I will let you know we  
17 have a number of schools that are doing thermal  
18 storage. I think it's another area that could be  
19 expanded and increased. It would help quite a bit  
20 along with just some basic changes.

21 MR. TILL: It's certainly Tim an idea  
22 that needs serious consideration. We looked at

1 replacing air conditioning and we looked at it too  
2 early and we didn't fully understand what you are  
3 talking about because we weren't looking at it in  
4 relation to the FIDVR exposure that we had at our  
5 cities particularly two of them but particularly  
6 V1 that's our largest that we've had FIDVR in.  
7 And so we looked at it like it was a pump storage  
8 hydro- plan. Really as your implying we should be  
9 looking at it to get out of our summer situation.  
10 And it's insurance and it seems like it would be  
11 good insurance, certainly useful to get air  
12 conditioners -- large commercial air conditioners  
13 grouped in a resort type setting all on this and  
14 to get some load off the system that way at the  
15 very time that we are vulnerable to our worst  
16 fear. So this is a case of what goes around, goes  
17 around and around and around and we just need to  
18 come back to that I think.

19 CHAIRMAN COWART: Anjan's been patient  
20 and we're back to Merlin and maybe that's it for  
21 this panel.

22 MR. BOSE: Actually Clark defended the

1 engineer very well, but usually what happens with  
2 these kind of discussions about VARs is I find  
3 that everybody is left with the feeling that this  
4 question is very fuzzy. But actually the  
5 engineering part of the question is not fuzzy.  
6 It's very clear. We have to balance the VARs in  
7 the system just like we balance the real power and  
8 as Ken pointed out there is many ways to solve  
9 that problem, there is many solutions, they cost a  
10 different amount and so on, but we know exactly  
11 how to do it. Where things do get fuzzy is when  
12 we ask the question who's supposed to do it?  
13 That's when things go haywire. And that's -- some  
14 policy maker will have to decide that. We used to  
15 do it when we had the vertically integrated power  
16 systems. We knew exactly how to do that. We  
17 would say the power factor at this point and at  
18 that point that work will always have to be won.  
19 And you just design the (inaudible) whether it  
20 came from the distribution side, whether you did  
21 it from the grid side it didn't matter. We knew  
22 how to do that and we still do so the engineer

1 already know how to do that. The other question  
2 that always messes this up is if you are going to  
3 put a dollar value on it and this is the economics  
4 question that Paul adds because how many times  
5 they'll try to look at this problem and as Tim  
6 pointed out the big issue always is that the  
7 answer is very volatile. The dollar figure comes  
8 out very volatile so it's really hard to put a  
9 market together and so it tends not to be a market  
10 and I don't see even with all the communications  
11 and everything just because the VAR requirements  
12 and the sources have to be localized. They have  
13 to be close to each other which makes the market  
14 -- which even in the longer run it's going to be a  
15 hard market to design. Once some of these policy  
16 question are decided if it says that it's the  
17 transmission system -- the grid operator whose  
18 going to make sure that VARs are going to be  
19 balanced on the grid? Okay, so you put in a whole  
20 bunch of VSCs or whatever and you get it done. If  
21 you want the distribution people to do it, the  
22 distribution operator will have to then figure out

1       how to handle it and then with the DMSs going in  
2       today you can do it in real time. The answers are  
3       all there, the policies are not there.

4                   MR. TILL: Can I respond? I agree with  
5       you that the policies are a huge piece of this but  
6       when you say that we know exactly how to do it  
7       technically I'm touched by your faith. I  
8       appreciate it. When I was running the department  
9       I needed people to think that. But the situation  
10      -- and this is a variation of it. I don't agree  
11      -- I don't disagree with much of what you said but  
12      a little piece I think is important and it goes  
13      back to what Kim said that we really don't what  
14      the loads are. We have made a lot of improvement  
15      with DOE's assistance and NERCS and others in  
16      getting aggregate residential models better so  
17      that we've got the models out there, but there is  
18      a key piece of information that we are missing and  
19      that's the load research that back when we used to  
20      have just a heck of a lot of time to go do things  
21      that we wanted to do most utilities that I know of  
22      have given up their load research departments

1 years ago. We don't have that key piece of how  
2 much of this is inductive and how much of this is  
3 resistive and how much is -- thank you for your  
4 faith.

5 MR. BOSE: I think Ken kind of suggested  
6 the answer to -- load modeling has always been  
7 difficult and it will continue to be difficult and  
8 we'll probably never get it right but you can  
9 always put sensors and measure it and that's I  
10 think what Ken was saying.

11 DR. DONOHOO: I think that's one of the  
12 things that we're seeing on the syncphasers is  
13 giving us the level -- in the past we didn't have  
14 the technology to give us that level of detail.  
15 The syncphasers are now giving us that level for  
16 both the gen. and the load and we're starting to  
17 model it. Be careful David the engineers --  
18 actually I wish we knew exactly what the load was.  
19 I tell you how we do it now. We do a range at  
20 different levels and see where we are at and then  
21 we go out and test and see if we go anything so  
22 now we're out there doing it but we wish we knew



1 more, where it was heading, where it was going,  
2 but right now we just actually plan and arrange  
3 and see if we get into the situation and like in  
4 Dallas it was inert category C at the time we did  
5 the saves and the plant -- the standards have  
6 changed but we went to our management when we  
7 found it and we found that over a certain motor  
8 penetration level we got into this situation. Our  
9 management made the decision we needed to go  
10 forward now to get this problem resolved. It was  
11 a bad enough situation that we responded. Some of  
12 the gaps I wanted to point out, we were talking  
13 about storage. I want to plant the seed  
14 especially for David's presentation tomorrow.  
15 Does battery storage have a place in fixing this  
16 problem not just thermal storage?

17 CHAIRMAN COWART: Merwin?

18 MR. BROWN: Merwin Brown, University of  
19 California, two comments on these exact points,  
20 one of them is and I'm probably going to have  
21 trouble managing expectation here, we are in the  
22 middle of a research project at CIEE developing

1 micro-synco phaser. We've got some installed.  
2 We're now shipping them out to utilities to be put  
3 in place for application development. We think  
4 that we can use macrosyncophaser to tell you what  
5 each customer -- what each distributed generation  
6 is doing on the system by using the angle  
7 measurement type thing. It may not be that far  
8 off before we can do that if you can figure out  
9 how to handle all the data and get policy in place  
10 and regulations and markets in place to do  
11 something with it. The other comment I was just  
12 thinking, a lot of the VAR control and VAR support  
13 systems are actually energy storage systems. They  
14 don't have much ride through, they are very short  
15 term. It would lead me to think that energy  
16 storage with greater capacity could play a big  
17 role in VAR support. Yes, I think the answer to  
18 the question is that it really could. Again if  
19 you could find a value for it, so someone would  
20 put it in for that reason.

21 CHAIRMAN COWART: I'm seeing the other  
22 Ken so I think we're back to you just for

1 concluding remarks and what you'd like to say  
2 about the paper.

3 MR. TILL: Ken mentioned they got there  
4 just in time and the point of discussion and the  
5 point of the paper is to push this forward into  
6 the planning world so that we're not so rushed for  
7 time and don't have the risk associated with  
8 needing to put something together in a year as the  
9 project that you talked about where normally we  
10 wouldn't stretch the organization that way. I  
11 felt a lot better about our panel discussion the  
12 first time that the EAC and the panel laughed. I  
13 cannot overemphasize how important it is for us to  
14 be in conversations like this. That drive  
15 understanding forward and give us a better idea of  
16 what type of understanding we need to create  
17 outside this room and that's where the paper is  
18 going and I appreciate the fact that it can be  
19 informed by excellent panelist and I appreciate  
20 the fact that it can be informed by excellent  
21 discussion on the part of the EAC. Thank you.  
22 (Applause)

1                   MS. REDER: Okay, the next session is on  
2                   the smart good subcommittee. There are a few  
3                   slides. We're going to start with Carlos Coe.  
4                   He's been working with Merwin on a distributed  
5                   energy storage paper, so he's going to give us an  
6                   update and then I will give you some added insight  
7                   on some other work deliverables and Joe Palladino  
8                   will follow me quickly on some of the ARA efforts.

9                   MR. COE: Good afternoon, it's always  
10                  great to be brought after a panel like that. That  
11                  was excellent. As you know we've been looking at  
12                  the DES space and one of the things that's great  
13                  about this space is when you talked about earlier  
14                  is how quick this market is changing. But first I  
15                  would go back and tell you kind of what we set out  
16                  to do, how this has kind of changed a little bit  
17                  as we've gone through it. The first part was to  
18                  describe what we meant by DES and we're focused on  
19                  distributed energy storage that's located at the  
20                  station or all the way down behind the meter. We  
21                  also agreed to look at other categories that Tim  
22                  mentioned earlier that's related to thermal energy

1 storage and how DES actually plays in what we are  
2 going to call the DER space, but also as you look  
3 at this DES is actually a very important piece or  
4 element in microgrids and so there is going to be  
5 a microgrid slant to this discussion and we're  
6 covering the broadest possible way to look at it  
7 from market to regulatory and interconnect to I'll  
8 call it status or technology issues to benefits,  
9 codes and safety and again I was describing an  
10 appendix that we're writing or including which is  
11 going to address DER which will include also  
12 thermal energy storage. And the goal of this was  
13 to first of all identify gaps and I think gaps here  
14 refer to gaps of the broadest possible perspective  
15 and last -- by some recommendations and  
16 suggestions to DOE. I showed this map the last  
17 time. This is going to be updated and I will tell  
18 you that from the time that we talked the last  
19 time to now we've probably doubled the number of  
20 locations. We talk about an area that's changing  
21 rapidly that's the part that we mean, this is a  
22 market that's changing and it's changing as we're

1 talking about discussing it. Where this market  
2 will change the most -- in places like California  
3 which has incentives for these kind of programs  
4 but even in Texas this will change it. If you see  
5 something cropping up in Texas then you know  
6 there's something going on to this. I know if  
7 it's in Texas, I'm from Texas so I can just tell  
8 you that it's an interesting place to be in the  
9 power industry. And that goes back to the recent  
10 DS news which our encore folks are still here.  
11 But I think as you may or may not know encore made  
12 roughly a five billion dollar proposal to the PUC  
13 that is focused mainly in distributive energy  
14 storage. And that's the idea to put a significant  
15 DES resources into a largescale grid system and  
16 use that system for not just balancing the bulk  
17 system but we talked about VAr support. Another  
18 key issue I think that came out of the panel that  
19 Charlie mentioned was what happens when we take  
20 all of these large scale resources off the grid  
21 and we lose inertia. How do we replace inertia?  
22 And that's an area that I think storage is

1 uniquely suited for, to provide what I call  
2 synthetic inertia or any other term you would like  
3 to use. We also had the announcement from Tesla  
4 and Tesla is providing a DS product offering in  
5 large scale and that product offering is going to  
6 span all the way from residential application to  
7 small commercial to large scale commercial. And  
8 they've established a pricepoint for that product  
9 offering that they believe will generate a major  
10 penetration of storage into the DES world. When  
11 you look at what TESLA is offering you also  
12 understand that's a key contribution also and to  
13 Solar City World where there goal is to take a lot  
14 of these distributed generation resources, now  
15 distributed energy resources, storage resources  
16 and package those together to be a major impact on  
17 -- in a particular grid or application. And  
18 they're -- internally they are looking at the  
19 majority of that Giga battery factory capacity to  
20 go to the energy storage space versus the vehicle  
21 space. In looking at putting this white paper  
22 together we decided not just to depend on the

1       experience set of our panelists. We have great  
2       people on our panels, but when you actually went  
3       out and did expert interviews those expert  
4       interviews covered all the folks that you see on  
5       this list. And we got a wide range of interesting  
6       items and we basically allowed the interviewers to  
7       cover the topics that they thought were important  
8       to this particular market. We got a wide range of  
9       interesting ideas and perceptions. When we first  
10      did this we didn't cover electric vehicles and  
11      thermal storage in the interview process. Since  
12      then I have covered the EBs with three OEMs. I  
13      would call and say I did that informally for a  
14      couple of reasons. One we were talking about the  
15      idea of using the batteries and EVs as a DES  
16      resource. I think what we got from the OEMs said  
17      that this is not a technical issue to them, this  
18      is a liability issue for them. So they are trying  
19      to figure out how to address the liability of  
20      using that battery set in the vehicle for reverse  
21      flow as they call it. Reverse flow. A lot of  
22      them are also looking at the approach that TESLA



1 is taking, remember going back to the previous  
2 stage where TESLA is coming out with a product  
3 offering specifically using the same batteries  
4 that are in those vehicles in a stationary  
5 application. The other battery -- the other  
6 vehicle OEMs are considering the same process.

7           If we take our expert interview objects  
8 of recommendations again the market is developing  
9 and evolving very quickly and when we looked at  
10 that map I said that map would look double the  
11 number of sites that have been projected. If you  
12 add in the encore discussion and the TESLA impact  
13 that maps going to become much more involved.  
14 When you look at the market models and the market  
15 mechanics we have great application. We have a  
16 rate base -- a large weight based example going  
17 into -- through the process and then we have what  
18 we consider an open market condition where the  
19 market and this is happening mainly behind the  
20 meter side of it. There appears to be quite a bit  
21 of traction going on in developing the DES market  
22 certainly behind the meter. What's lacking in

1       this are what I call DES physical models. We saw  
2       that in the discussion earlier about where DOE  
3       sees opportunities. I would say models on the  
4       distribution side. When you look at the bulk  
5       models, the bulk models are I'd say pretty well  
6       advanced. When you look at the models on the  
7       distribution side they are covered with a lot of  
8       what ifs. And so the question is how do you  
9       develop models that can be used effectively  
10      without getting into as Ken said analysis  
11      paralysis, but models that can help drive the kind  
12      of meaningful dialogue that's needed to talk about  
13      leading into the next topic -- controls. What  
14      kind of controls are needed for this kind of  
15      system? Is it local versus central? That means  
16      if you let the distribution system operate on its  
17      own, in a sense with a set of rules or is it  
18      strictly controlled by the bulk system? And then  
19      obviously what's the interface that ties those  
20      things together and how does that look and what's  
21      the hand shaking and so forth beyond that? And if  
22      you talk to people in this space I think that they

1 -- I meant the providers, the technology providers  
2 in this space, you'll get a wide range of answers  
3 of what they think this should look like but  
4 everyone is debating a question that we don't have  
5 necessarily the models to fully understand it.

6           The next major topic for this is on the  
7 codes and standards and the question is what kind  
8 of codes and standards are required for the rapid  
9 deployment of -- rapid and safe deployment of DES.  
10 And when you think about putting energy storage at  
11 a substation that's one level of risk, but when  
12 you thought about putting energy storage inside a  
13 residential or commercial building and things  
14 that's a whole other level of risk. And the  
15 question is how do we address that? And I think  
16 that what most of the response that we got from  
17 the interviews were that those standards should be  
18 based on risk, but also should allow the codes to  
19 basically cover all types of applications. In  
20 essence a plug and play kind of approach which  
21 leads into what kind of interconnect standards and  
22 when you look at these in some ways when you are

1 behind the meter the codes and standards should  
2 include the interconnect and how that should look.

3           And that interconnect standard should  
4 look like what we talked about -- the standards  
5 for inverters and bidirectional inverters, but I  
6 think you need to go beyond that and look at a  
7 standard that's for a device. That's something  
8 much more complicated than just an inverter. A  
9 device that has an inverter storage and other  
10 control systems around it. And the last part is  
11 where this fits in the microgrid development and  
12 advancement. And as these systems -- as DS is  
13 deployed you effectively are creating the  
14 capability for microgrids. And the question is is  
15 how are those devices going to be controlled or  
16 integrated into the bulk system or how will they  
17 operate with or independent of the bulk system. I  
18 think instead of giving you the actual  
19 recommendations to draft our convention why don't  
20 you give me the categories that it appears that  
21 these are heading into? And we will basically be  
22 fully fleshing out these recommendations through

1 the two subcommittees both the smart grid and the  
2 energy storage subcommittee before we release it  
3 to the final committee. And this is the schedule  
4 that we're on. We basically have completed all  
5 the expert interviews. We are still drafting the  
6 recommendations so I would say we are not there  
7 yet. I put June on here but really I think is  
8 going to spill into July and we do have the guts  
9 of the white paper together that we expect to  
10 release to the two subcommittees by July. I think  
11 the target completion date by September still -- I  
12 think that's optimistic to give ourselves time to  
13 fully vet out these comments. I do want to go  
14 back and say I think the work associated with this  
15 is in a market that's actually -- this is probably  
16 a timely perspective of a marketplace that's  
17 evolved.

18 MS. REDER: Any questions for Carlos?

19 MR. CENTOLELLA: I just have one  
20 comment. I'm sorry I didn't have a chance to be  
21 more involved in this particular paper. But there  
22 is another category of what I'll call virtual

1 storage that I think is actually in some ways --  
2 potentially dwarfs the kinds of things that we are  
3 talking about in terms of electrical energy  
4 storage and that's the ability to take advantage  
5 of the thermal inertia buildings and in water  
6 heaters, refrigerators and flexible loads of all  
7 sorts and this is a capacity that already exists.

8           It simply requires a connection to  
9 control signals of some sort and actually DOE has  
10 done some work through LBNL suggesting that this a  
11 very large resource and there was a potential  
12 study done in California that looked at simply  
13 managing a couple of degrees of flexibility in the  
14 temperature, thermostat, a little bit more in  
15 water heaters and refrigerators. Essentially a  
16 level that customers wouldn't even notice and  
17 suggested that the power capacity of treating that  
18 like storage would be for the residential class in  
19 California, 40 gigawatts, the energy capacity --  
20 11 gigawatt hours and that's a majority of  
21 residential demand throughout the year in  
22 California. And that's just in the residential

1 sector and it doesn't take into account the  
2 commercial buildings like this one are going to  
3 have a lot more thermal inertia than most  
4 residences. This is I think a very high priority  
5 area for the department and something that really  
6 ought to be looked at in terms of how one could  
7 best take advantage of that kind of capability  
8 since we're really only talking about how to use  
9 primarily existing communications and begin to tap  
10 into smart controls of these kinds of loads in a  
11 way that could dramatically change the power  
12 system.

13 CHAIRMAN COWART: That's fine and while  
14 Wanda is coming up I'll just mention this connect.  
15 I've an observation that connects our last  
16 conversation to this one. It's just a short story  
17 from Europe. The European system operators  
18 recently put a proposal to the European commission  
19 regarding the next round of standards for major  
20 appliances including storage water heaters and the  
21 air conditioners and what have you and they  
22 proposed that there would be -- required to be

1 installed in each of those appliances a smart chip  
2 that from the get go accept that -- their proposal  
3 was that the chip would only be addressable to  
4 deal with frequency regulation and not also load  
5 management of the type that Paul was just talking  
6 about. And numerous people woke up and said why  
7 would you want to be so smart that you would  
8 enable some frequency regulation off of these  
9 appliances but that you would not at the same time  
10 make them addressable by demand response program  
11 or the equivalent of the thermal storage idea that  
12 you just talked about.

13 And so thankfully the commission woke up  
14 and said I guess we better not approve that so  
15 they ended up with no requirement. I think at the  
16 moment they are going to have no requirement but  
17 we're hoping that we can get them to go the next  
18 step.

19 MS. REDER: Okay, I guess with that  
20 input from a buildings perspective and thermal  
21 inertia we will kind of transition into this smart  
22 grid subcommittee report. As Carlos mentioned



1 certainly his piece with distributing the energy  
2 storage is one of the work product deliverables  
3 that we have in process right now. We suspect  
4 that that will be in final form this fall. Three  
5 others that I want to talk about that are in  
6 various stages is the ARA project status and the  
7 next steps. And I'll talk about that and how it's  
8 morphed a bit over time. Also I want to introduce  
9 a couple of new ideas. One is to bring forward  
10 some reflections on the Clean Air Act section  
11 111(d). We know that's in flight but in  
12 anticipation of that I have some ideas of how I  
13 might get organized. And then the last one is a  
14 microvented work product deliverable which would  
15 likely be next year. With that the ARA --  
16 American Reinvestment Recovery Act as you well  
17 know was 4.5 billion dollars of federal funds that  
18 were allocated as shown in a pie chart there about  
19 five years ago. Those project are now concluding  
20 and there is a requirement for a report to go  
21 forward. In 2016 the systems report and Joe will  
22 talk about that. But anyway our thought from

1 smart grid subcommittee is that we would reflect  
2 upon the importance of that effort covering all  
3 facets. In fact in some respect it was spelled  
4 out by Congress in 2009 that we're obligated to  
5 weigh in on this. The approach that we are taking  
6 to weight in has kind of changed a little bit over  
7 time. We definitely want to talk about the  
8 importance that the effort has had in technology  
9 adoption.

10           Clearly there is much more will in the  
11 marketplace and I think those of us that are kind  
12 of ingrained day in and day out see that now there  
13 is enthusiasm for technology. Folks that are in  
14 utilities are talking about it with each other.  
15 The interest to take on technology and imbed it  
16 into day to day processes is there and it's there  
17 in spades. I think that ARA efforts really made a  
18 big difference in making sure that that adoption  
19 about technology is moved forward much faster than  
20 what it would have otherwise. In fact, it's truly  
21 expedited the acceptance rate market from my  
22 perspective. So we want to give accolades where

1        accolades are due and bring that enthusiasm out in  
2        the report. We think from the EAC that's the  
3        appropriate role for us to take. Now are the  
4        markets there? Certainly we've had a lot of  
5        discussion on that. There's a lot of opportunity  
6        on the market space and on the workforce  
7        development and on the list goes. But technology  
8        adoption has certainly come along ways in a short  
9        amount of time. In addition to that we also want  
10       to take and lay out what we think is next. What  
11       does it mean for the grid of the future in terms  
12       of a vision? What are the implications, so that  
13       there is a bit of a stake in the ground on that  
14       forward looking aspect.

15                    And also weave in themes around the  
16        change in relationship with the consumer that's  
17        likely to happen in the foreseeable future. And  
18        we believe in coupling these two facts into the  
19        report yet if we can get it out in this fall  
20        timeframe when we meet again it's there in a  
21        timely way for the smart grid systems report to be  
22        done in 2016 because they can use it as an input.

1 We've been busy collecting numbers and trying to  
2 sync up with the plans that are underway within  
3 DOE to get the smart grid systems report and the  
4 respective schedule put together. And I'll let  
5 Joe talk about the language to the extent that he  
6 wants to here, but essentially the schedule -- as  
7 you look at these pieces interwoven through 2015  
8 there is a bit of a briefing that Joe's going to  
9 do shortly. We're in the process of finalizing  
10 the smart grid systems report outline. You can  
11 see that EAC input. It's essentially our fall  
12 deliverable from the EAC. To the extent that we  
13 can craft out perspective on how the ARA piece  
14 went our vision -- it becomes a bit of an anchor  
15 for the report going forward. And then of course  
16 in 2016 the actual smart grid systems report will  
17 be delivered to Congress with obviously input from  
18 a lot of different sources. That's the approach.  
19 Soon I will be routing a round paper for more  
20 participants in this effort. It's definitely an  
21 exciting piece of work and I think a very  
22 important one. Switching gears many of you have

1       been in a lot of different ways in this Clean Air  
2       Act section 111(d) which is in flight -- the rules  
3       are not formalized. We also know that state by  
4       state what the solutions are -- going to likely be  
5       different. It's going to be local but we thought  
6       there is certainly a likelihood of reliability  
7       implications. There might be implications in  
8       terms of the coordination.

9                 What's the role of DOE in the federal  
10       scene versus at the state level? So we're not  
11       exactly sure what scope this might take, but we  
12       think that there probably is a role for the EAC to  
13       weigh in from a very reflective perspective. So  
14       the thought is to have actually a panel at the  
15       next EAC meeting that's focused on this aspect  
16       because then the rules will be finalized. We'll  
17       have more certainty on where we are headed here  
18       and that panel then could be a springboard for  
19       narrowing the scope on what we might take on to  
20       the extent that we want to obviously. So this is  
21       early stages but I thought well -- it's well worth  
22       teeing up. I think that this is something that

1 would go across all of the EAC -- any folks that  
2 are interested in contributing from any committee.  
3 They certainly would be welcome to. We'd need to  
4 figure out the organization and the leadership but  
5 to the extent that you want to put forward a work  
6 deliverable along these lines -- it takes a while  
7 to get it organized so it's probably worth talking  
8 about it now.

9           And then the last one that I wanted to  
10 mention. Tomorrow morning we'll have a panel on  
11 micro grid. As Carlos mentioned the storage piece  
12 is a facet of it, but certainly not all. The idea  
13 is that the piece tomorrow is more focused on the  
14 market viability, the financing, not necessarily  
15 the technical aspect but actually how to move this  
16 forward more in a commercial respect. And this  
17 could be a springboard into a work product that  
18 would be finalized sometime next year. So those  
19 are the pieces that we have underway in the smart  
20 grid subcommittee. I am now going to be really  
21 bold and run around some sign-up sheet if you are  
22 interested in participating in any of these --

1 111(d) is the first one. Actually these contain  
2 all of the committee efforts from all of the  
3 subcommittees so feel free to write names down on  
4 anything that you might be interested in. And yes  
5 we are going to be recruiting from the new members  
6 very quickly as well. Implications of high  
7 penetration storage is the second, distributed  
8 energy storage is the third, ARA project  
9 information recommendations fourth, value of the  
10 VAr, grid modernization lab consortium and  
11 micro-grids so don't be shy. Now what I'm going  
12 to do is have Joe come up and you can talk a  
13 little bit about the smart grid systems report and  
14 then after that we'll take the remaining time for  
15 questions and dialogue.

16 MR. PALADINA: Wanda asked that I give  
17 one slide on the status of the recovery act which  
18 I'll do now, hopefully. All of the Recovery Act  
19 funds are to be costed and the end of costing  
20 occurs at the end of -- by September 30th of this  
21 year. Project are beginning to close. They will  
22 continue to close throughout the end of the year

1 -- that's 2016. We've expended almost all the  
2 funds on the SGIG side. We will probably have  
3 expended most of the funds although it's going a  
4 little bit slower on the SGDP side. We released  
5 about 14 or so reports in 2014. We'll send you  
6 the latest listing of all those documents and this  
7 listing has all the links to the documents. Some  
8 of the documents for instance -- one of the  
9 documents focused in on fault location, isolation  
10 and system restoration. Specifically focused on  
11 some specific utilities that we're applying that  
12 technology and talking about the results we got.  
13 Another report talks about the cost of  
14 synchrophasors. Another report that talks about  
15 the application of electric vehicle charging  
16 stations and things like that. We have some very  
17 detailed focus reports that we issued last year.  
18 This year we've issued the interim customer  
19 behavior study report. Talks about things like  
20 opt in and opt out and how that has affected  
21 customer participation. It gets into how much  
22 response we're getting with in some of the



1 variable pricing programs and it also gives us  
2 some cost benefit analysis.

3 We will issue the final consumer  
4 behavior study report in June of next year because  
5 those studies are continuing again for at least  
6 another year. We'll have some interim special  
7 topic reports. There is going to be a final  
8 report that we're preparing right now on the  
9 advancement and applications of synchophasor  
10 technology that's expected out in July of this  
11 year. There are other reports that will talk  
12 about the application and costs and benefits and  
13 impacts of distribution automation technology.  
14 That's expected to be out July 2015 and a similar  
15 report on advance metering infrastructure and  
16 customer assistance which is expected out  
17 September 2015.

18 Final SGIG report will probably be out  
19 in the last quarter of this year and then on the  
20 smart grid demo program side the recipients are  
21 still issuing technology performance reports.  
22 These will continue to be issued throughout 2016

1 and some will be even issued later than 2016. In  
2 fact I think one is due in 2023. I don't remember  
3 what the name of that one is, but it has to do  
4 with energy storage. That's where we are with  
5 respect to the recovery act project. Let me  
6 switch topics here quickly and talk about the  
7 smart grid systems report. Here is another  
8 report. It's actually mandate by Congress. We've  
9 issued three reports already. It was initiated by  
10 a paragraph in the Energy Infrastructure Security  
11 Act, Title XIII, section 1302 which asks DOE to  
12 submit a report to Congress every two years on the  
13 status of smart grid diplomas nationwide. And  
14 Title XIII came out in 2007 and the world has  
15 changed significantly in this space since then.  
16 We've gone through a whole recovery act  
17 implementation deployment program, we've got field  
18 devices out there, now we've got DNR integration,  
19 active market, et cetera.

20 And so we're taking a really hard look  
21 at how we want to craft this report. The language  
22 -- the paragraph in 1302 asks us to identify

1 regulatory or government barriers to the  
2 deployment and the continued deployment of smart  
3 grid technology. It also talked about the current  
4 status of prospect of smart grid development  
5 including what the penetration of this technology  
6 is in the marketplace, what kind of communication  
7 network capabilities we need, the cost of the  
8 technology and the obstacles that are currently in  
9 place with respect to continuing to deploy the  
10 technology and it also asks us to include  
11 recommendations or challenges with respect to  
12 state and federal policies. And we're supposed to  
13 consult with you and the smart grid advisory  
14 committee, et cetera on this.

15           Now one of the big questions we've got  
16 with respect to this report is at what level do we  
17 write it? And I'm particularly sensitive to the  
18 comments that Tom Sloan gave today, because we  
19 want to be able to provide insight to policy  
20 makers. I think the audience are policymakers in  
21 Congress because obviously they ask for it, but  
22 also policymakers probably at the state level,

1 legislators, regulators, et cetera, what level do  
2 we rate it at? And what kind of insights do we  
3 provide in it that can truly inform these  
4 policymakers. And so we really need to think  
5 about that. And I say jokingly -- I've said this  
6 jokingly but I'm actually half serious when I say  
7 this, is we should develop an infographic. And  
8 there are very intelligent, amazingly informative  
9 infographics and it'd be actually kind of fun to  
10 do something like that.

11 But I say that jokingly but if everybody  
12 raised their hand here and said let's do an  
13 infographic we would seriously probably consider  
14 that. In addition, the other questions that are  
15 key questions are how do we describe smart grid  
16 technology? We have not been very good at  
17 describing the IT aspect of it. We can talk about  
18 the operational aspects. When it comes to the  
19 evolution of the information management system and  
20 the evolution of the sensing communications and  
21 control systems we have not been very good at that  
22 and how do we describe that in a meaningful way

1       again to regulators? And then also how do we  
2       package the technology so we can actually talk  
3       about its current and forecasted rate of  
4       deployment. That's one area of questioning.  
5       Another one is what are the factors that are  
6       driving and enabling smart grid deployment?

7                   And we talked about that a lot. We've  
8       talked about the availability of digital  
9       technologies and how that is being adopted and how  
10      utilities are actually deriving more information  
11      as a result of that and it's sort of transforming  
12      the utility business space. And their ability to  
13      operate in a more efficient manner. We talked  
14      about state policies and government policies.  
15      State policies driving DER integration. Some  
16      state policies actually changing markets and  
17      markets at the distribution system level. And  
18      we've talked about again with respect to those  
19      markets how consumers and third parties are  
20      actively engaged in the management and generation  
21      of electricity. These are all things that we can  
22      talk about, but then we have to be able to talk

1       about how those drivers and how their affecting  
2       the system in how they are transforming the  
3       system.

4                 All of a sudden we've got a system where  
5       -- all of a sudden everybody needs information and  
6       data and data has to be readily available. We  
7       need to be able to describe this advanced system  
8       especially in the IT area and then we want to be  
9       able to address what market regulatory and  
10      technological issues will affect the ability to  
11      realize the potential smart grid technologies and  
12      then again what are those challenges and then how  
13      should we address them. Those are the key  
14      questions. We'd be very happy to work closely  
15      with you or working closely with Wanda to really  
16      take a hard look at the questions and to be able  
17      to hone and determine how we should craft this  
18      paper. Which doesn't have to be long, but need to  
19      be focused in just the right way.

20                Currently we are in a planning phase  
21      where we're providing you this briefing on where  
22      we are I think over the next two months we want to

1 be able to develop a fairly detailed annotated  
2 outline and I think we'll be talking to current  
3 stakeholder groups to do that. We'll be talking  
4 amongst ourselves and we will share that with you  
5 and then finally after enough bantering we will go  
6 ahead and begin to write the report. We have  
7 groups of subject matter experts that we are  
8 actually working with right now to do that and  
9 then go into report development and hopefully have  
10 a report ready by December 2016. And that's where  
11 we're at. Thanks.

12 MS. REDER: Are there any comments on  
13 the approach for the ARA work product support,  
14 seems like a reasonable way to go? Just done for  
15 the day? Heather.

16 MS. SANDERS: (off mic)

17 MS. REDER: Joe, you got a vote there.

18 MS. SANDERS: But they can be very  
19 effective when you walk into that legislators or  
20 regulators office. You've got one page with  
21 pictures. You can actually get them to look at  
22 it. I support that.

1 MS. REDER: Good. We certainly talked  
2 about how important it is to keep it a level can  
3 relate to the regulatory arena. There's been so  
4 much detail that's been written and it's been well  
5 done. The intent is not to read the detail but to  
6 somehow convey the drivers, the importance, the  
7 next steps and so thank you for that feedback.  
8 Anybody else? All right, we'll switch then,  
9 111(d). Good idea? Carl.

10 MR. ZICHELLA: Potentially, yes. I  
11 think we should look more into this and I think we  
12 need to assess what others are doing as well and  
13 see that what we are doing is adding value there.  
14 I think there's a lot of work going on in this  
15 space right now. Also, some of our new members  
16 have actually been doing some work in this space  
17 too, so we have some capacity there if we need it.  
18 But, I think tentatively after we take a look  
19 around, possibly we could really add some value  
20 there. There are aspects of it that may be not as  
21 quite fully explored. We'd consider any of those.

22 MS. REDER: Excellent. I would just



1 challenge over the outcoming few months that we  
2 think about what role we could play that would be  
3 valuable and hopefully that will be leading  
4 towards a more fruitful discussion when we meet  
5 next time.

6 MR. MORGAN: On 111(d) as I told you  
7 I'll get you some names, but there's a group of  
8 folks, Paul Fishbeck, ZHi and Jeff Anderson in our  
9 shop who have built a decision support model that  
10 models the performance of every coal fired boiler  
11 in the country and allows one to go in and do  
12 analysis that says suppose the following  
13 assumptions. Don't hold up and in fact we only  
14 get that and looks at the implications. This has  
15 only just recently been publicly released. It's  
16 available now. I think this is a resource that  
17 might be helpful to -- as the committee figures  
18 out what it's going to do and as I say I will get  
19 you the contact information.

20 MS. REDER: That will be great, thanks,  
21 Marilyn?

22 MS. BROWN: Yeah, on this one I think

1 that the timeline that we talked about in the  
2 committee was really more expansive than this  
3 maybe would convey. The idea is that the next  
4 meeting we would have a scope, not an actual  
5 product or even an outline. Just the -- because  
6 the final rules aren't due out until mid-summer  
7 which I think people are saying mid-August and  
8 there's some really big decisions that will --  
9 could play out and would impact what approach we  
10 might want to take. For instance, whether or not  
11 peakers are included in the CO2 budgets for states  
12 is really big and lots of other decisions along  
13 those lines. The idea was just to talk now about  
14 what role we might want to play, but not do any  
15 work until we see how it all evolves, is that  
16 right?

17 MS. REDER: Yeah, that's right, 2016 to  
18 look at the role and to the extent that we might  
19 to move forward on one so this slide is a little  
20 -- missing the year by one. Anybody else?

21 CHAIRMAN COWART: It's an impressive  
22 amount of work and I hope we can mobilize the

1 brain power of the EAC to contribute really  
2 helpfully to the department and one thing I would  
3 ask our department partners is to give us and each  
4 of the subcommittees feedback on what looks like  
5 it would be most valuable to you.

6 MS. REDER: Thanks.

7 CHAIRMAN COWART: All right, thank you  
8 Wanda. I think we are at the end of the agenda  
9 for today. We managed to bring it in --

10 MS. REDER: On schedule.

11 CHAIRMAN COWART: -- and a very  
12 productive set of panels and discussion. Is Samir  
13 in the room, he's not in the room? This is the  
14 time where we start to tell you where we are going  
15 to be for dinner. What's that say? Maureen?

16 MS. MALLOY: Maureen, we are going to be  
17 eating at Il Forno again, the same restaurant we  
18 did the last meeting. Right around the corner  
19 yes. All AC and panelists are invited to join us.

20 CHAIRMAN COWART: We'll be convening  
21 over there at 6:00 but I suspect if we show up  
22 early they will -- the doors will be open.

1 Anything further anybody wants to bring up? As I  
2 said at the beginning of the meeting today we are  
3 set up to receive public comments at the end of  
4 the session tomorrow and if anyone has signed up  
5 then we'll make sure that they will have time to  
6 address the committee at the end of our committee  
7 meeting time tomorrow. Thanks very much, we're  
8 adjourned.

9 (Whereupon, the PROCEEDINGS were  
10 adjourned.)

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## 1 CERTIFICATE OF NOTARY PUBLIC

## 2 COMMONWEALTH OF VIRGINIA

3 I, Carleton J. Anderson, III, notary  
4 public in and for the Commonwealth of Virginia, do  
5 hereby certify that the forgoing PROCEEDING was  
6 duly recorded and thereafter reduced to print under  
7 my direction; that the witnesses were sworn to tell  
8 the truth under penalty of perjury; that said  
9 transcript is a true record of the testimony given  
10 by witnesses; that I am neither counsel for,  
11 related to, nor employed by any of the parties to  
12 the action in which this proceeding was called;  
13 and, furthermore, that I am not a relative or  
14 employee of any attorney or counsel employed by the  
15 parties hereto, nor financially or otherwise  
16 interested in the outcome of this action.

17

18 (Signature and Seal on File)

19 Notary Public, in and for the Commonwealth of  
20 Virginia

21 My Commission Expires: November 30, 2016

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