



Adaptive Reuse: Reimagining Existing Buildings

Better Buildings Summit
May 27-29, 2015



NH&RA

NATIONAL HOUSING &
REHABILITATION ASSOCIATION

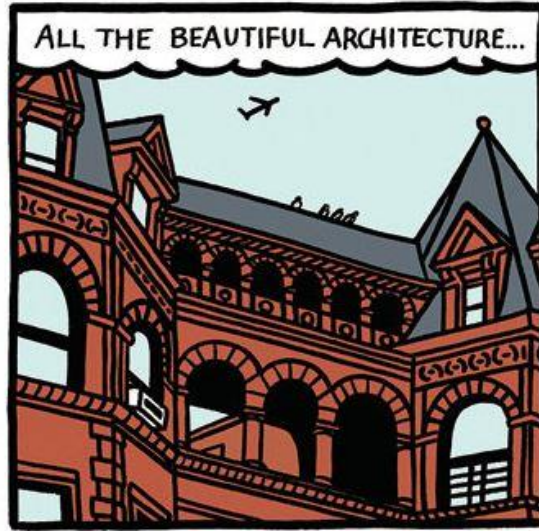
Sustaining Our Future By Preserving Our Past

Adaptive Reuse of Historic Properties

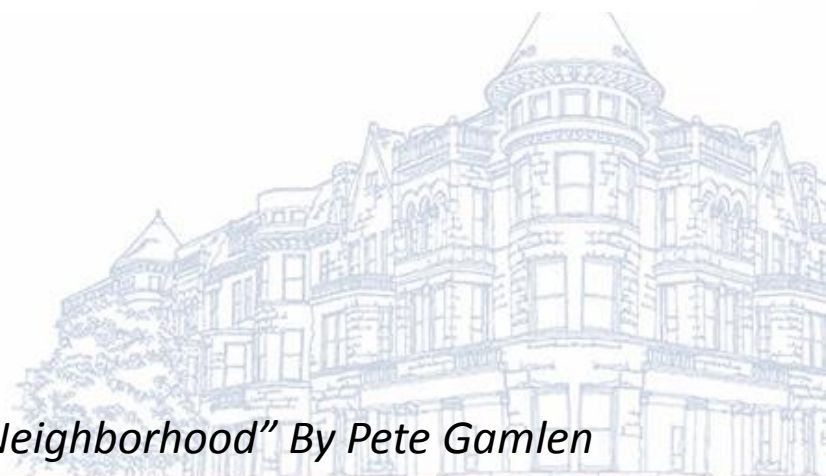
Peter Bell

President & CEO of NH&RA

www.housingonline.com

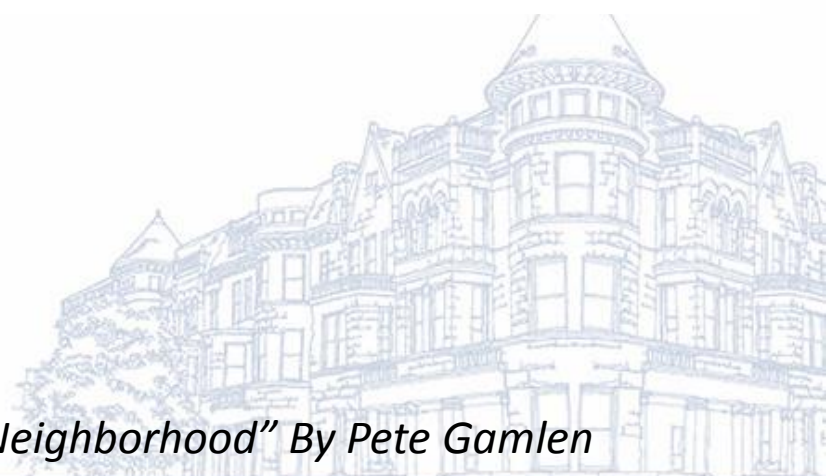


New York Times Magazine "His New 'Old New York' Neighborhood" By Pete Gamlen





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National Housing & Rehabilitation Association

www.housingonline.com

J. Timothy Anderson



- Pioneer of adaptive reuse
- Transformed Boston's waterfront
- First school-to-residential conversion
- Professor at Boston University



The Timmy Awards

- Awards for Excellence in Historic Rehabilitation
- 5 categories
 - Best Commercial/Retail/Non-Residential Project
 - Best Historic Rehab Utilizing LIHTCs – Small
 - Best Historic Rehab Utilizing LIHTCs – Large
 - Best Historic Rehab Utilizing New Markets Tax Credits
 - Best Market-Rate or Mixed-Income Residential
- 4 judges' awards
- Judged based on:
 - Overall design and quality
 - Interpretation and respect of historic elements
 - Market/financial success
 - Innovative approach to construction and use of building materials
 - Community impact
 - Sustainability
- 11th Annual Awards
- Submissions due July 31



Central Grammar Apartments



Central Grammar Apartments

- Constructed in 1889 as high school
- Became grammar school in 1940
- Abandoned in 1971
- Tim Anderson designed 1975 adaptive reuse
- \$1,800,000 to convert school into 80 units for elderly



Central Grammar Apartments

- \$7 million renovation in 2012
- 80 affordable units for elderly residents
- Updated mechanical systems, windows, roofing, skylights, site drainage, bathrooms, kitchens, and hallways



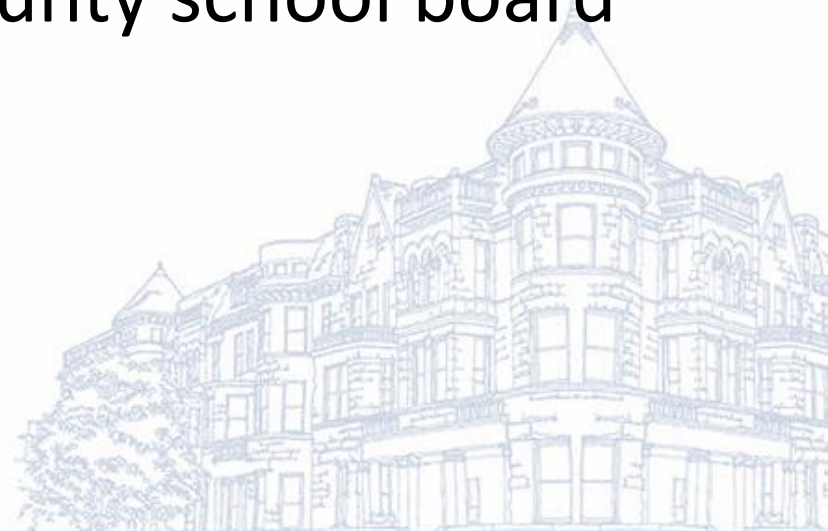
First Ward School Apartments



First Ward School Apartments



- Elkins, WV
- Constructed in 1908
- 70 years as school
- 30 years as storage for county school board



Before



Before



After



After



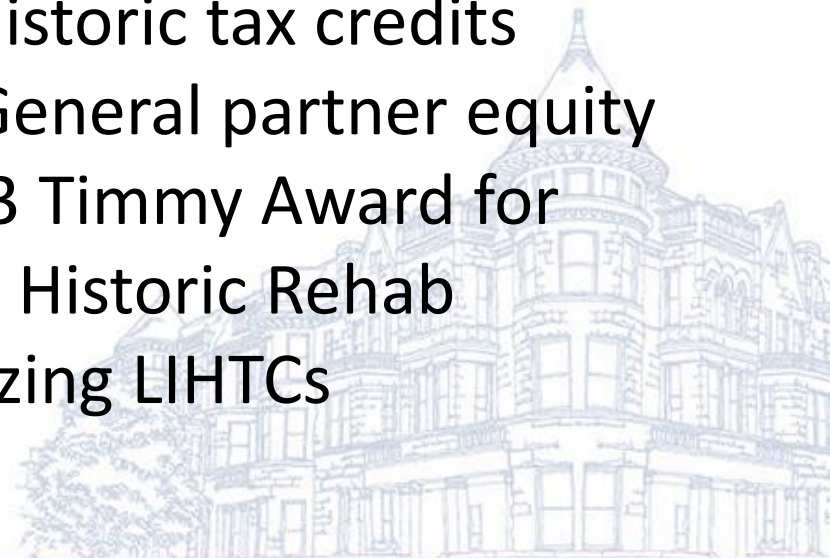
After



First Ward School Apartments



- \$3.7 million
- 16 affordable units
- Funding sources:
 - LIHTC
 - Federal and state historic tax credits
 - General partner equity
- 2013 Timmy Award for Best Historic Rehab Utilizing LIHTCs



Lafayette Place Lofts



Before



Lafayette Place Lofts



- Pontiac, MI
- Constructed in 1928/1929
- Sears, Roebuck & Company department store
- Sat empty for decades
- \$19.2 million historic rehab project
- Won 2013 Timmy Judges Award for Achievement in Sustainability



Before



Before



After



Lafayette Place Lofts

- 30 affordable, 16 market-rate units
- First fresh market and fitness center for area in 40+ years
- LEED Platinum-certified



After



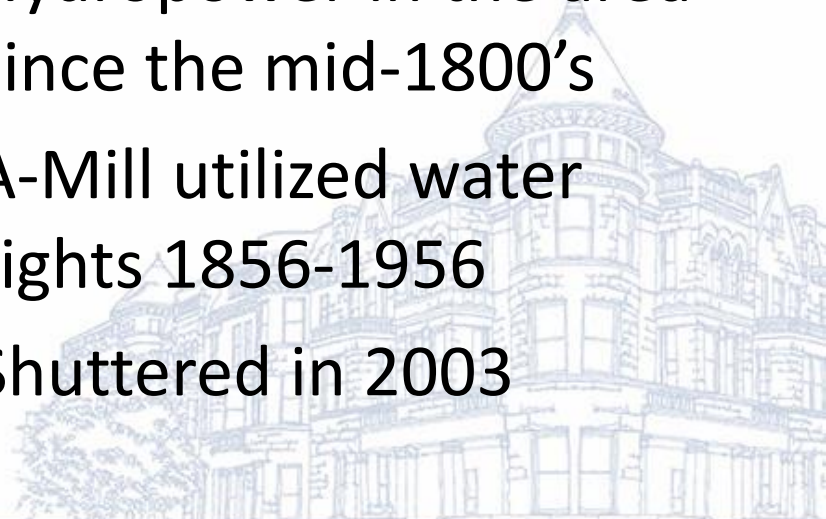
A-Mill Artist Lofts



A-Mill Artist Lofts



- Pillsbury A-Mill served as the largest flourmill in the world for 40 years
- Hydropower in the area since the mid-1800's
- A-Mill utilized water rights 1856-1956
- Shuttered in 2003



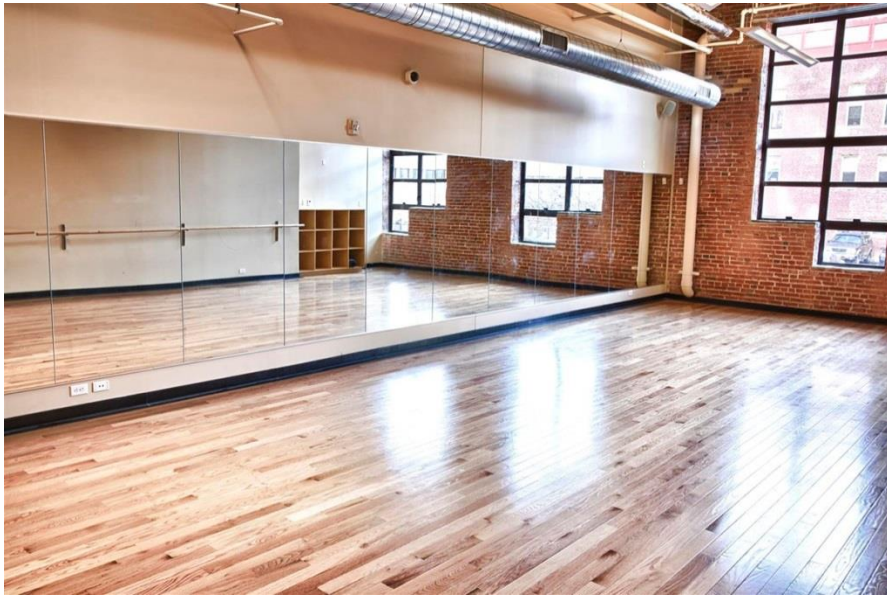
Before



Before



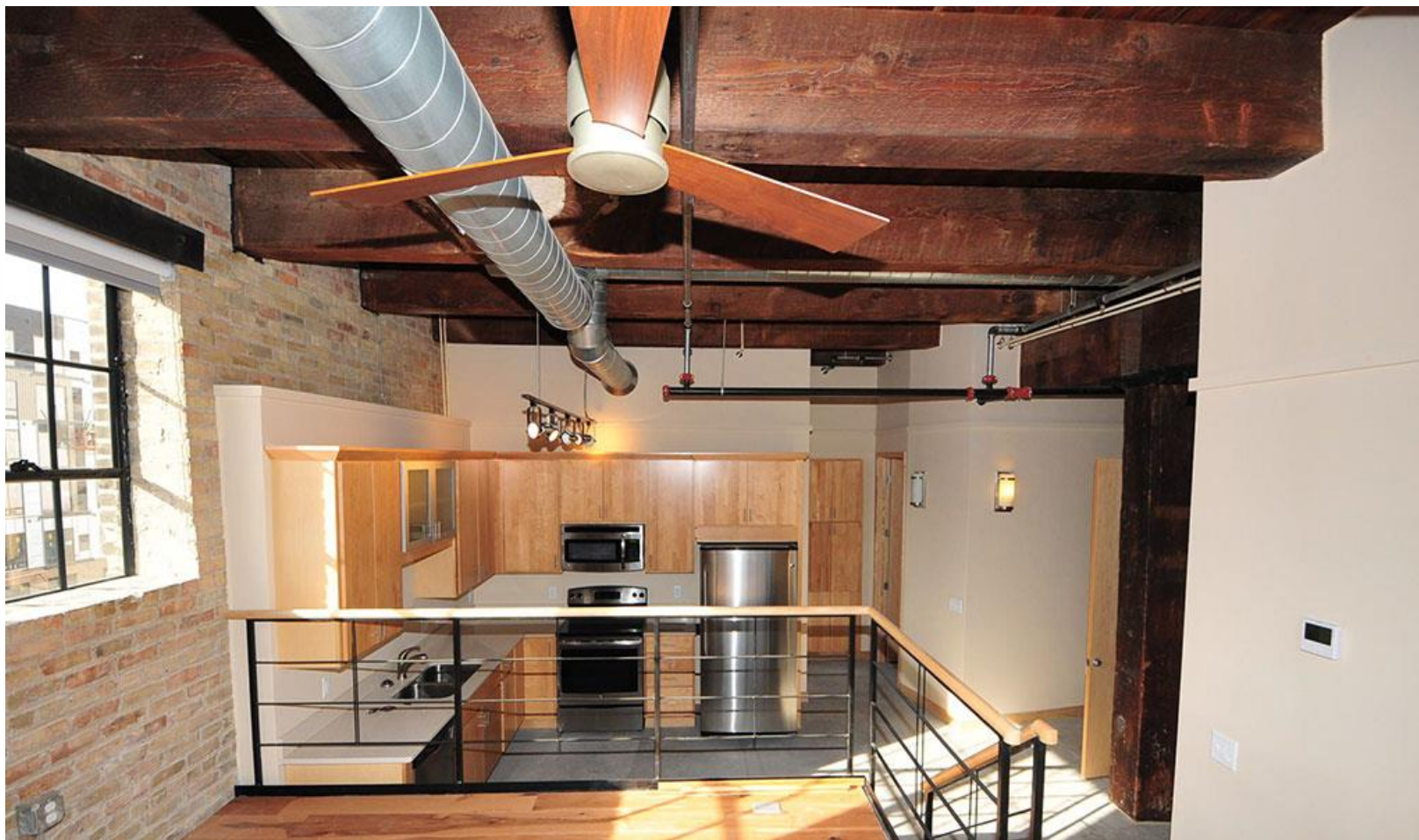
Pillsbury A-Mill Complex



- \$156 million
- 251 affordable artist apartments
- 70% of building energy met by hydroelectric power
- Galleries, artist studios, culinary kitchen, dance studio, performance center
- Fitness center, yoga studio



After



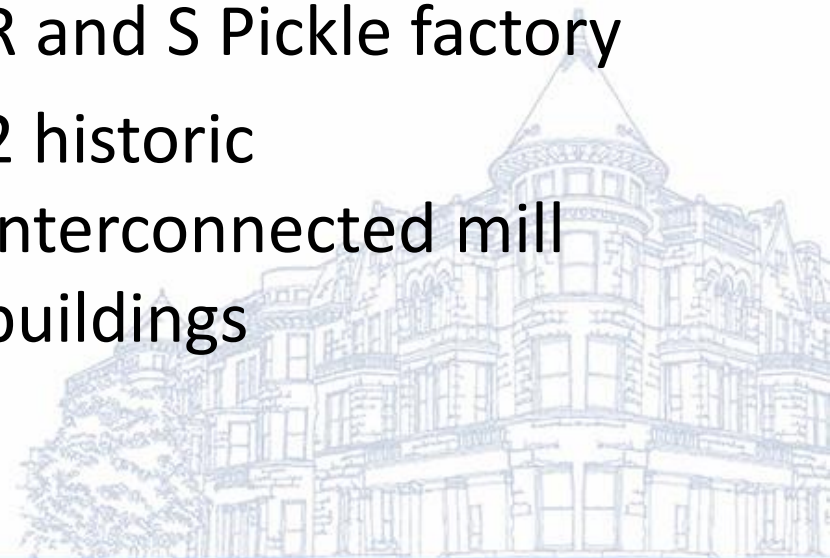
After



Oliver Lofts



- Boston, MA
- 1892: Constructed as brewery bottling and storage facility
- R and S Pickle factory
- 2 historic interconnected mill buildings



Oliver Lofts



After



Before



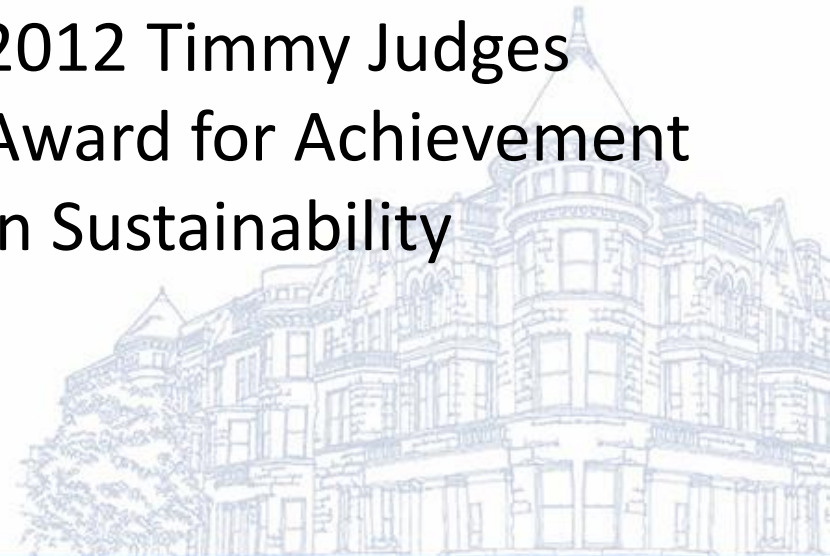
After



Oliver Lofts



- \$24.8 million
- 62 affordable and market-rate apartments
- LEED Platinum
- 2012 Timmy Judges Award for Achievement in Sustainability



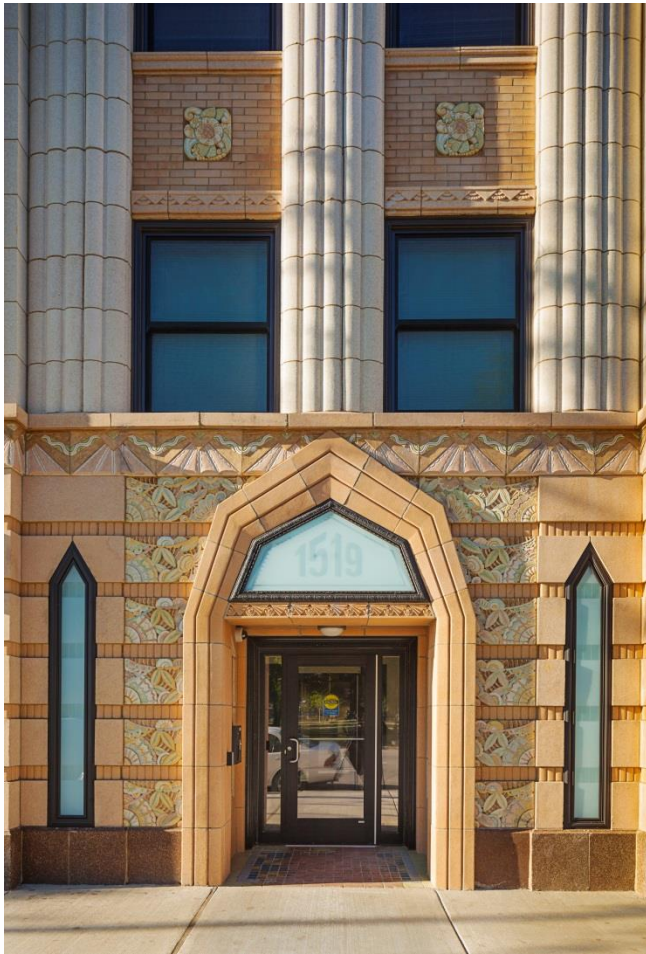
Harvest Commons Apartments



historic photograph c. 1933



Harvest Commons Apartments



- Built 1929 as Union Park Hotel
- Converted to SRO
- Fell into disrepair and closed
- City sold to Heartland Housing in 2011 for \$1



Before



Before



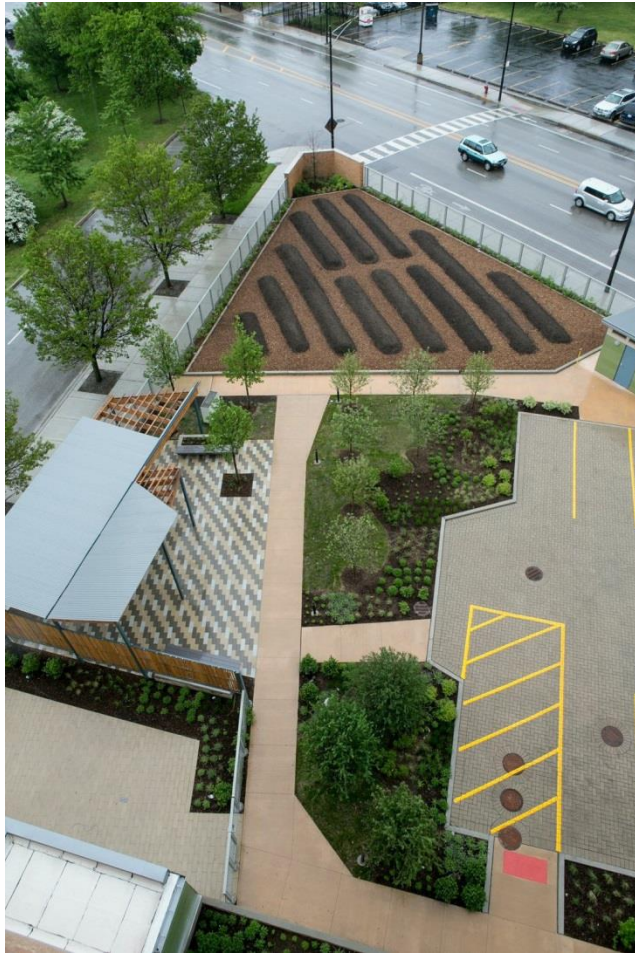
After



After



Harvest Commons Apartments

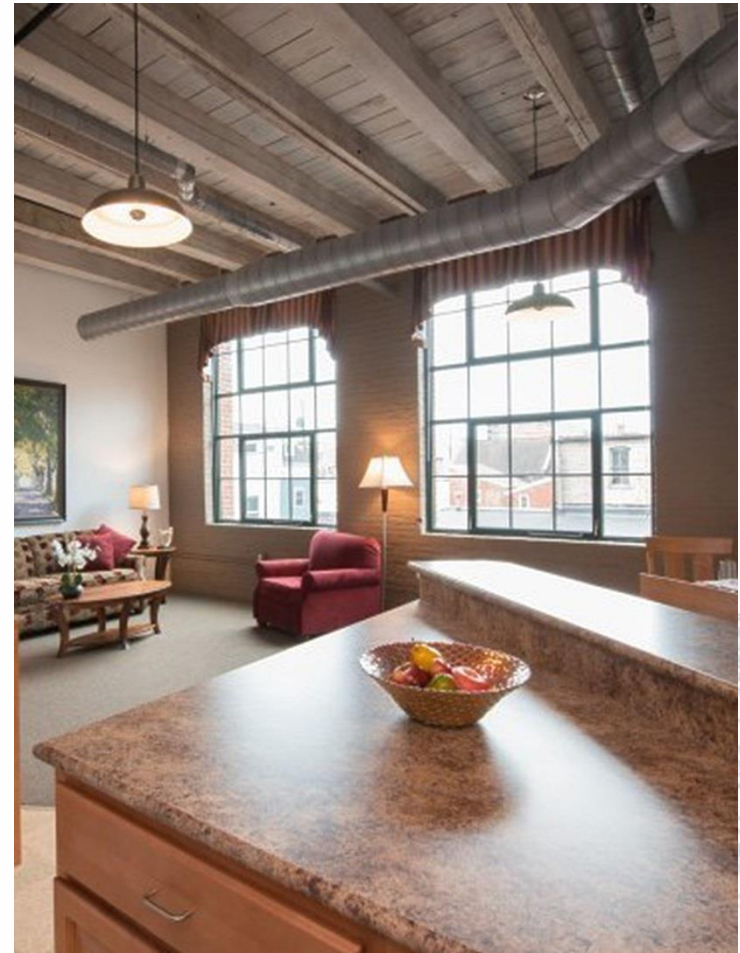


- Placed in service 2013
- 89 affordable units
- Urban farm
- Training kitchen
- Rooftop solar
- Geothermal heating and cooling
- Solar-thermal domestic hot water system



Challenges of Adaptive Reuse

- Reconciling historic preservation and sustainable design
 - Windows
 - Rooftop solar
 - Materials
 - Emergency egress
 - Interior details





Better Building Challenge
An Adaptive Reuse

Reimagining the Lace Mill as Creative Placemaking

Kevin O'Connor
May 28, 2015

Strengthening Homes, Communities and Lives



Our mission is to create homes, support people and improve communities.

Our vision is for strong, vibrant communities with opportunity and a home for everyone.



Strengthening Homes, Communities and Lives

Real Estate Development leads the way



Strengthening Homes, Communities and Lives



In 2007, RUPCO joins
US Green Building Council



Strengthening Homes, Communities and Lives

In 2012, RUPCO achieved its
Green NeighborWorks
designation



Strengthening Homes, Communities and Lives



In 2013, RUPCO was one of only 24 organizations nationwide to first achieve HUD's Sustainable Performance Institute accreditation



Strengthening Homes, Communities and Lives



Also in 2013, RUPCO signed onto the Better Building Challenge as multi-family residential partner

Strengthening Homes, Communities and Lives



The Lace Mill

An Adaptive Reuse

Strengthening Homes, Communities and Lives



Strengthening Homes, Communities and Lives



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Strengthening Homes, Communities and Lives



Creative Placemaking

- Artplace defines creative placemaking as strengthening the social, physical and economic fabric of a community through arts and culture.



Creative Placemaking in Kingston's Midtown Arts District

- Energy-efficient
- Adaptive Reuse
- Historic Preservation
- Urban Revitalization
- Economic Motivator



Strengthening Homes, Communities and Lives



Creative Placemaking

- Creating a place where people want to be...where people want to linger.





RENDERING OF MAIN ENTRY

Strengthening Homes, Communities and Lives



Strengthening Homes, Communities and Lives



RENDERING OF REAR COURTYARD

Strengthening Homes, Communities and Lives



Strengthening Homes, Communities and Lives



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Strengthening Homes, Communities and Lives

Adaptive Reuse Challenges



Involved disciplines:

Affordable Housing

Historic Preservation

Energy Efficiency

Health, Safety & Comfort

Building Science

Adaptive Reuse Challenges



Program:

55 rental units

All preferenced for artists

Community space

Common gallery & studio space

BEAHIVE

Adaptive Reuse Challenges



Building Conditions

Never insulated

40-50 year disrepair condition

Spalling brick, mortar joint erosion

Bricks exhausted 50% of useful life

Missing window fabric

Adaptive Reuse Challenges



Historic and Energy

Leave exposed brick because the factory never had interior walls

Energy code exempts historic buildings

NYSERDA creates Energy Smart designation for adaptive reuse

Building Science says:

Evaluate proper amount of insulation to install

More insulation – less heat to brick exterior wall

Adaptive Reuse Challenges



Water Management

Gutters, leaders, cracks

Minimize moisture impact, etc.

Wall Insulation

Optimum: 1/2" closed cell spray foam

Installed : Rigid foam board

More labor & cost

Achieved R-10 per Building Science recommendation

Policy Consideration: Reconsider reversibility

Adaptive Reuse Challenges



Wall Insulation

Alternative: Parging over brick and installing insulation on outside

Possible to Achieve R-60

R-10: 60-75% better than doing nothing at all

R-10 with Energy Star Windows (R-3)

Results: Not great, very good

Adaptive Reuse Challenges



Tighten Building Envelope, Shell

Greatest energy loss is through air loss
Penetrations to brick sealed

Roof Insulation

On top, limited by parapet wall height
Achieved R-42 - Code is R-49

Under New Slab Insulation

Spray foam
Achieved R-12

Adaptive Reuse Challenges



Ventilation

Heat Recovery Ventilation (ERV)

Achieved 65% more efficiency

HVAC

Water Source Heat Pumps (70 units)

Tempered water loop by HE gas boiler & cooling tower

Premium water pumps

Electric Storage Water Heaters (EF 0.93)

Adaptive Reuse Challenges



Solar

On-roof installation – 160k rated capacity

Estimated power generation: 182,715 kWhr/Yr

Expected to cover 70% of common load

Lighting

More than 60% LED lighting

Appliances

Energy Star

Adaptive Reuse Challenges



Safety

Compartmentalize each living unit through air sealing

Sound

Detenuation from other units, halls common space & exterior including CSX Railroad Line



Permanent Sources of Funding

HFA first mortgage	\$ 1,640,000
LIHTC (4% bond, HFA)	\$ 5,437,295
Federal Historic TC	\$ 2,870,508
NYS Historic TC	\$ 1,794,067
HFA second mortgage	\$ 4,368,000
RUPCO sponsor loan	\$ 1,142,787
\$150k Urban Initiatives (HCR)	
\$75k Central Hudson Utility	
\$100k TD Charitable Foundation	
\$200k NeighborWorks	
\$16.5k Ulster Savings Bank	
City of Kingston CDBG	\$ 100,000
Deferred Dev. Fee	\$ 971,215
GP Capital Fund Reserves	\$ 266,888
RUPCO LOC	<u>\$ 300,000</u>
 Total:	 \$18,890,760

Strengthening Homes, Communities and Lives

Uses of Funds

Acquisition	\$ 1,400,000
Construction	\$10,019,500
Contingency	\$ 1,520,000
Environ. Remediation	\$
185,000	
Developer's Fee	\$ 2,240,000
Soft Costs	\$ 3,165,249
Cap. Reserves	\$
<u>361,011</u>	
Total:	\$18,890,760



Strengthening Homes, Communities and Lives



Architect:

Scott Dutton Associates

Construction Manager:

Affordable Housing Concepts

Energy Consultant:

Integral Building & Design

Historical Consultant:

Heritage Consulting

Syndicator:

National Equity Fund

Lender:

CHASE Bank

Special thanks to:
Mayor Shayne Gallo



Strengthening Homes, Communities and Lives

Bringing Green Home



Kevin O'Connor
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Home Matters™



Strengthening Homes, Communities and Lives

The University of Virginia: Where History and Sustainability Cohabit

Kristine Vey, LEED AP ID+C

Senior Project Manager at the University of Virginia

Agenda

UVA Then & Now

- Historic Context
- Current Stats
- Framework Plan

Sustainability at UVA

- Timeline
- Where are we now?

Sustainability & Preservation

- Where are we now?
- How did we do it?
- Strategies & Projects
- Tips



An Academical Village



Cornerstone laid October 6, 1817

Classes start March 7, 1825

8 faculty

68 students

100 +/- staff and enslaved workers

**Along with Monticello,
designated a UNESCO world
Heritage site in 1987**

A Large and Growing Academic and Medical Community

Rotunda
↓



Nearly 21,000
Students



13,500+ Staff and
Faculty



642,777 Outpatient
Visits



176,614 Patient Days



Over 15,000,000 GSF built space

UVA Sustainability Timeline



Sustainability at the University of Virginia calls for collaboration and ingenuity to promote the well-being of the community, solve local and global challenges through scholarship and practice, educate ethical leaders and steward this special place.

-U.Va. Sustainability Statement

UNIVERSITY OF VIRGINIA GREEN WORKPLACE PROGRAM



Green Workplace Program

The Green Workplace Program engages U.Va. employees and workplaces in actions that conserve energy, save money, and advance sustainability. [Learn more...](#)



U.Va. Sustainability Plan

Make your voice a part of the five year U.Va. sustainability plan to steward this special place. The Plan will compile new and existing ideas while building upon U.Va.'s current initiatives and accomplishments. Add your voice... [Learn more...](#)

chuck IT FOR CHARITY!



Chuck It For Charity

Chuck It For Charity is an annual collection drive to enable students to donate their unwanted furniture, appliances, non-perishable food and clothing to local charities. Drop-off at the SAC from Thursday, April 30, through Tuesday, May 12. [Learn more...](#)



From the Grounds Up Blog

Follow the latest sustainability initiatives happening on Grounds and beyond with the recently launched U.Va. Sustainability blog. [Learn more...](#)



Earth Week 2015

Earth Week is a celebration of sustainability, aiming to bring together students, faculty, and staff for a week of events that build awareness, inspire creativity, and foster stewardship of our world and ourselves. All events are free and welcoming to all. [Learn more...](#)



Explore Our Research

The University of Virginia supports research and embraces innovation to address current and future needs. [Learn more...](#)

April 2015

41
LEED Projects/
Buildings
Certified to
Date



LEED Platinum

1

LEED Gold

8

1 Historic
Building



LEED Silver

19

LEED Certified

13

4 Historic
Buildings

Project: New Cabell Hall

“Contributing” in the
Historic Buildings
Framework Plan



Six
Stories

150,000
GSF

Targeting Gold



New Cabell Hall – Landscape and Daylight



New Cabell Hall – Transformed Environment



New Cabell Hall – Making It Work



Project:

**Garrett Hall
LEED 2.2**

“Essential” in the Historic
Buildings Framework
Plan



Garrett Hall - Unseen Improvements

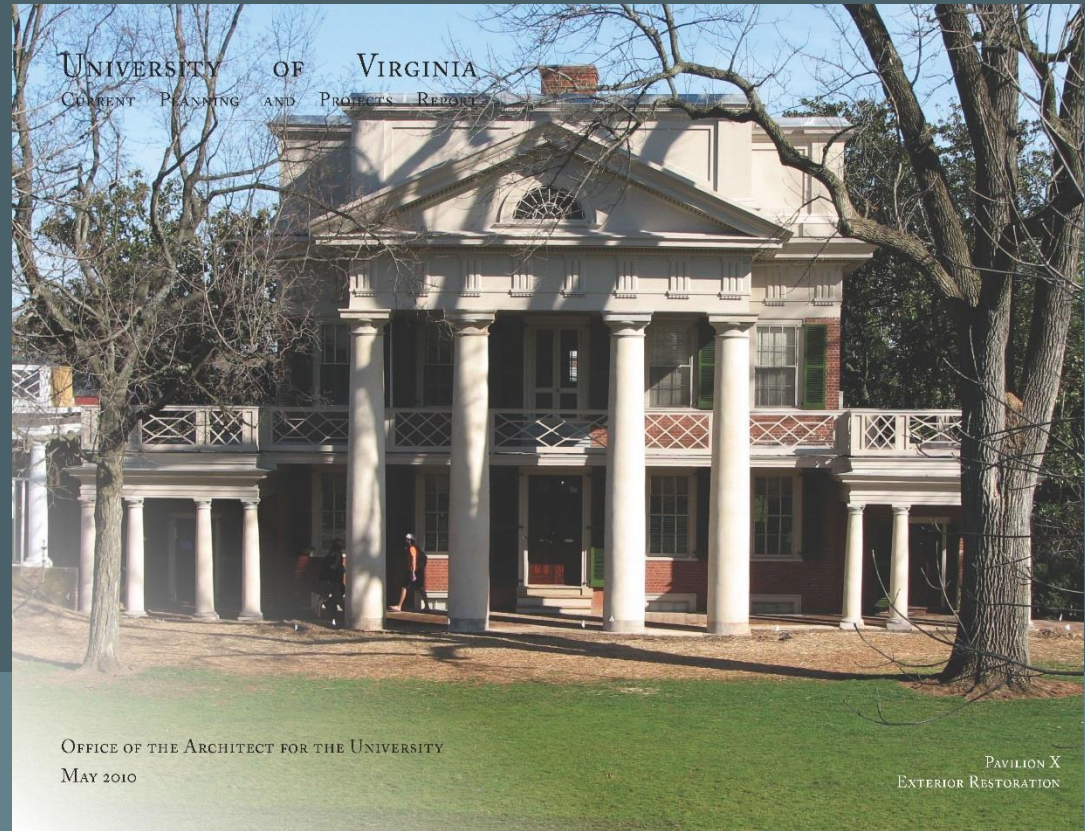


Garrett Hall - Some Old Ideas Still Work



Pavilion X

LEED 2009
Certified



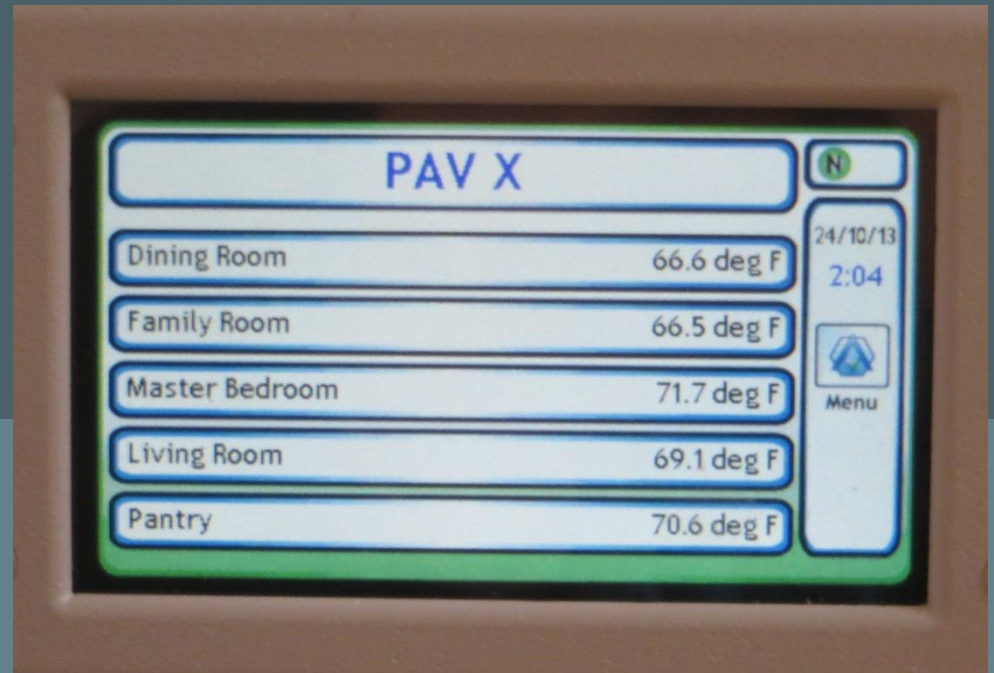
Pavilion X – Blending the 19th and 21st Centuries



Pavilion X – Making It All Work



Pavilion X – Blending the 19th and 21st Centuries



Preservation Update

Pavilion IX

LEED 2009
Certified



Pavilion IX Renovation



What We Didn't Do – Replace Doors



What We Didn't Do – Replace Windows



Materials And Finishes

Easy Choices

Reclaimed heart pine for repairs and new floors

Linoleum for bathrooms

FSC wood for the new cabinets

Low VOC caulks, paint and sealants

Water-based polyurethane for wood floors in kitchens and bathrooms

Hard Choices - Floor finishes

Turpentine and mineral spirit cleaners are customary for removing wax.

Shellac, historically used as sealant, is diluted with ethyl alcohol at high concentrations.



Up Next



Tips:

Use district generated chilled and hot water to save energy

Develop relationships with skilled crafts people

Learn the Buildings – reuse as much as possible

Consider basement/attic space for Mechanical Systems equipment



Special Thanks to:

Connie Warnock, Assistant University Architect, Office of the University Architect

Brian Hogg, Senior Preservation Planner, Office of the University Architect

James Zehmer, Project Manager, Facilities Planning and Construction

Jesse Warren, Sustainability Program Manager, Office for Sustainability

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