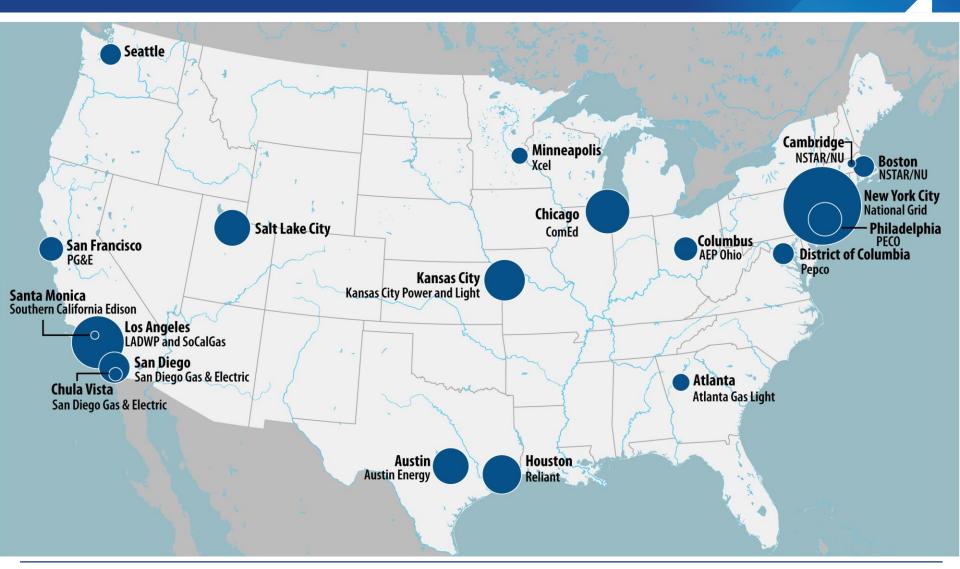


Energy Data Accelerator: Reviewing Goals, Objectives, Status

Kristen Taddonio, DOE Kristin Field, NREL



City-Utility Partners







Re

Resources, Activities, Outcomes

OE Resources

- SEE Action Utility Regulator's Guide to Data Access for Commercial Building Energy Performance Benchmarking
- DOE's Data Aggregation Analysis to inform policy discussions on whole-building data access and privacy
- DOE best practice documents and convening on wholebuilding data access and benchmarking technical, policy and stakeholder engagement

ccelerator Activities

- Partners provide content for sharing information on: utility systems for wholebuilding data, approaches for addressing privacy, and stakeholder engagement
- Partners engage local stakeholders on wholebuilding data access
- Partners design an approach for providing whole-building data to 20% of commercial or multifamily buildings in local community

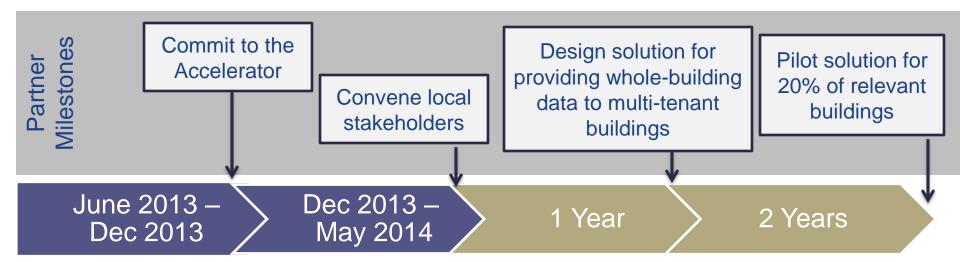
- 19 Accelerator
Partner pairs identify
and adopt cost
effective and
standardized
approaches for
providing wholebuilding data

- At least 20% of building owners in Accelerator communities are more readily able to benchmark buildings
 - Best practice approaches for whole-building data access are documented and disseminated





Goals and Milestones

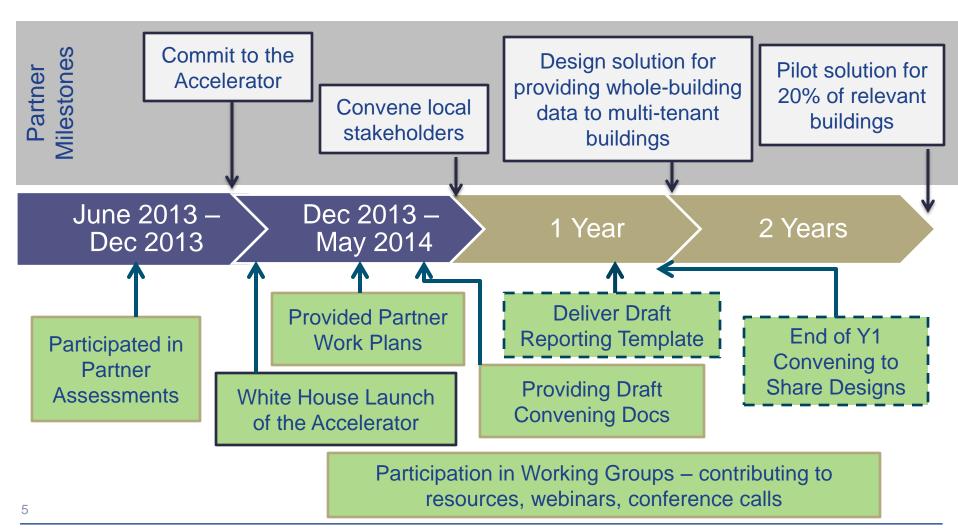


- Demonstrate low-cost, standardized approaches for providing energy data for the purpose of whole-building energy performance benchmarking.
- Develop best practice approaches for reliable and secure utility aggregation of energy data from multiple accounts to facilitate whole-building benchmarking while protecting privacy.
- Demonstrate tools that streamline the transfer of utility bill data to benchmarking tools.
- Long-term: demonstrate that whole-building data access can be a standard practice





Timeline







Utilities and Local Government Partners have Committed to...

- Engage with local stakeholders, with an initial convening occurring in the first 6 months.
- Design and pilot an approach for providing wholebuilding data for at least 20% of multi-family and/or commercial buildings in the local community
 - Design the approach by the end of Year 1
 - Implement the pilot by the end of Year 2
- Share results and lessons learned with DOE and other Accelerator Partners as approaches are implemented





Local Stakeholder Engagement

Milestone 1: By May 2014, all partners will have begun engaging local stakeholders.

Activities and Resources to help with Stakeholder Engagement:

- Summarize and share best practices and approaches across Partners regarding local stakeholder engagement, examples include:
 - Stakeholder Engagement Guide and Check List where key models and documents for stakeholder engagement will be culled to distill best practices
 - Case study presentation on December 3rd
 - Written case study and webinar recording available at:

www.energy.gov/BetterBuildings

 Leverage relationships with strategic collaborators to bolster local efforts, including Better Buildings Challenge and Alliance building owners





Facilitated questions

- What was your catalyst for action?
- Who is the primary convener?--city, utility, association, non-profit
- Who has proven to be a key participant/stakeholder and why?
- How did you get started?
- What has been the biggest hurdle complication?
- What has been the biggest surprise?









BOMA International

- 100+ local associations and affiliated organizations
- 17,000 individuals
- 9 billion square feet of office space
- \$100 billion marketplace
- Key goal areas: advocacy, education, research, standards
- 32 staff members in D.C. and a combined 200+ staff across the U.S. and Canada







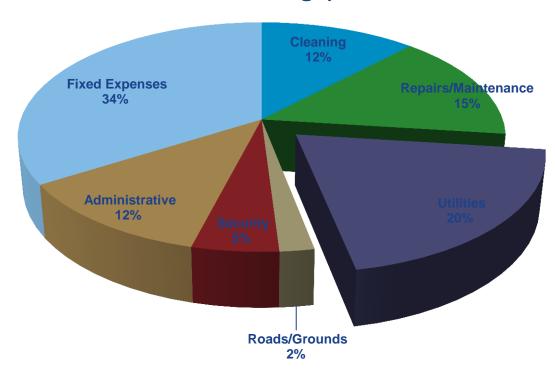
BOMA's Green Goals

Identify barriers

Find solutions

Motivate action

Total Private Sector Expense Ratios (All Buildings)







Identify the Barriers

Understanding data is the key to address — multiple barriers

- Commonly cited barriers to going GREEN:
 - The developers blame the building owners
 - The building owners/managers blame the tenants
 - Tenants want efficient work spaces, they just don't always want to pay for it
 - Split incentives
 - Lease structures/metering
 - Access to data
 - How to motivate occupant behavior
 - Education, education and re-education!





Data Access = Key First Step

Buildings need data to benchmark

Benchmarking = critical step to understanding energy use and retrofit opportunities

Without data, *building owners* won't understand energy use or opportunities

Without data, *utilities* won't understand energy use or opportunities

Data will unlock many other opportunities beyond benchmarking



(Just an Aside... BOMA and Benchmarking...)

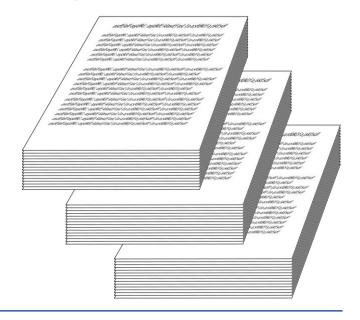
- BOMA fully supports voluntary benchmarking
- BOMA opposes mandates
- Upside of mandates: increased focus on data access issues
- Data for all, not just in jurisdictions with mandatory benchmarking



Finding Solutions

- Signed consent from separately metered tenants for utility to provide data
 - In a large, multi-tenant office building, this could be hundreds...
 - Some utilities charge burdensome fees and/or cumbersome process
 - Not all tenants willing to share information

- Best Case Scenario:
 - Building owners have stack of bills to input
 - Time constraints
 - Accuracy concerns







Finding Solutions

Lease language

- BOMA Green Lease*: Tenant shall be required to submit to Landlord energy and water consumption data, including total usage and total charges as they appear on Tenant's electric, gas, water and other utility bills, in a format deemed reasonably acceptable by Landlord.
- Slow way to motivate change
- Some tenants will negotiate this out of the lease

*Commercial Lease Guide: Guide to Sustainable and Energy Efficient Leasing for High-Performance Buildings, BOMA International, 2011





Finding Solutions

- Energy Data Accelerator
 - Develop best practices
 - For providing utility data for whole-building benchmarking
 - For reliable and secure aggregation of data
 - Address tenant privacy concerns
 - Standard data formats and automated data dumps
 - Motivate stakeholders to implement data access programs with or without benchmarking/disclosure mandates
 - Peace of mind for all: utilities, building owners/managers, tenants





Motivate Action



- Make energy use and costs more transparent
- Use data to drive retrofit decisions
- Use data to drive customer service programs
- Use data to improve tenant communication and action



Motivate Action



Studies show:

- 62% of buildings that benchmark make investments to improve energy management processes
- 84% invest in building upgrades and behavioral efficiency projects





Questions?



Karen Penafiel VP, Advocacy, Codes & **Standards BOMA International** 1101 15th Street, NW Suite 800 Washington, DC 20005 202-326-6323 www.boma.org







Principles for Delivery of Energy Usage Information

Philip Henderson Natural Resources Defense Council (NRDC)



Data analytics is key innovation strategy for many businesses...

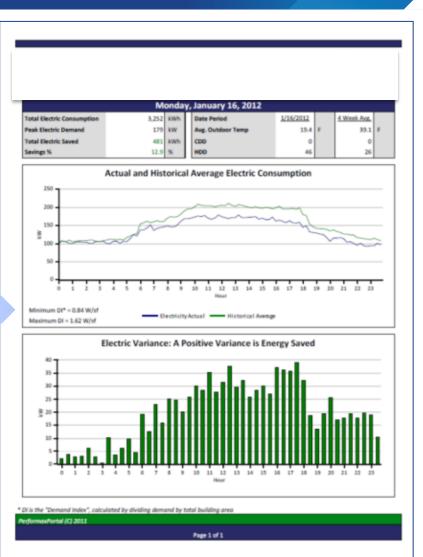






...but for building owners, simple meter data for own buildings is often difficult to obtain.









Plans to deliver usage information in new ways raises many questions.

Technology

People

Process

Legal framework





Other frameworks for sharing important information have been successful.

- Financial institutions share personal credit information with customers, credit bureaus, & other lenders.
 - Fair Credit Reporting Act passed in 1974.
 - Millions of transactions per day.
 - Most complaints are about report accuracy.
- Property information is made available home sale price, key terms of mortgage, property taxes, etc.
 - Most cities and counties automated access to property records
 - Data enables mapping, commerce, planning, and more.
- Health care
 - Rapid move to "e-docs"
 - Sharing regulated by HIPAA





Some lessons from other successful regimes:

- Focus on people and processes, not just technology.
- Minimal "paperwork" burden on building owners, tenants, and utilities to exchange information.
- Emphasis on standard documents and registration, not manual review of every transaction – impractical for owner and utility.
- Delivery of information is a valuable service to customers.

Equifax, Experian, TransUnion reported ~\$8 billion revenue (2013) providing credit reports and related services.





Ideas on near term "to do's" (in parallel)

- 1. Implement systems for automated delivery of information to owner or owner systems.
 - Enable owner to benchmark, and beyond...smart meter data for analytics
- 2. Reasonable standards for whole-building information with separately metered spaces.
 - States should not be far apart on exact same question.
- 3. Guidance for owners to obtain tenant/customer permission in standard lease documents.
 - Model lease language that utilities can accept.
- 4. Processes to verify customer permission.
 - Utility should not have to manually review every lease agreement.







Philip Henderson Natural Resources Defense Council phenderson@nrdc.org

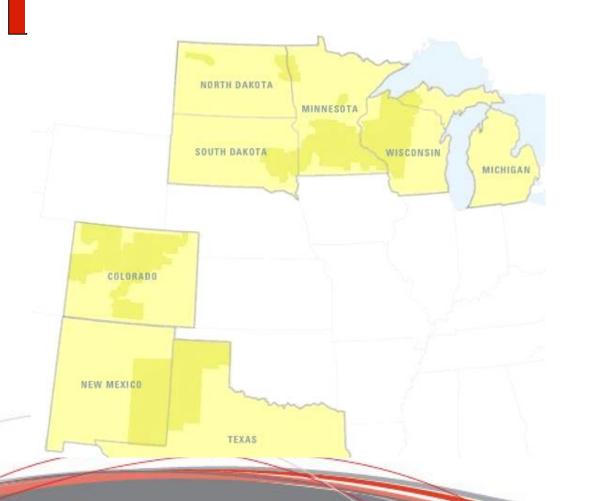


Utility Perspective Data Privacy and Cost Recovery

Drew Quirk – Xcel Energy



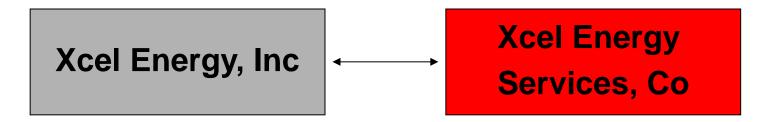
Service Area



| State | Customers | |
|-------|-----------|--|
| MN | | |
| ND | 1.5M | |
| SD | | |
| WI | 0.3M | |
| MI | U.3IVI | |
| СО | 1.7M | |
| NM | 0.4M | |
| TX | U.4IVI | |



Company Structure



- Xcel Energy, Inc
 - Holding company for four operating companies
 - Each operating company has its respective Regulatory and Legal Departments
- Xcel Energy Services, Co
 - Provides overall strategy and support for Operating Companies
 - Marketing and IT



Regulatory Landscape

| State | EE Engagement at State Level | Data Privacy Rules | Aggregation Rules |
|-------|------------------------------|--------------------|-------------------|
| MN | High | No | ?? (TBD) |
| ND | Limited | No | n/a |
| SD | Limited | No | n/a |
| WI | 3 rd Party | No | n/a |
| МІ | Limited | Yes | 15/15 |
| СО | High | Yes | 15/15 (?) |
| NM | High | No | n/a |
| TX | Limited | No | n/a |



Service Company Mission





Data Privacy and Confidentiality: A Balancing Act





Our customers are universally....unique







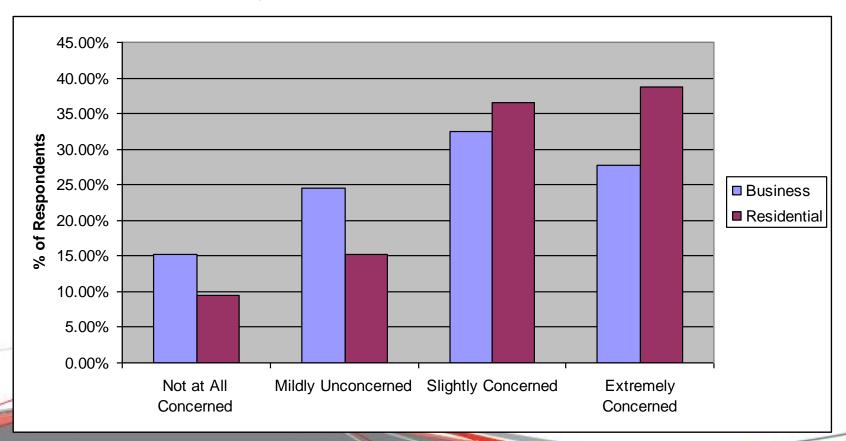
Areas of Concern

- Lack information creates difficult position for utility to defend a more relaxed aggregation threshold. Needed are concrete examples of
 - Actual customer expectations for privacy and confidentiality
 - Statistical validation of aggregation level ability to mask individual customer identity



Customer Expectations: Survey Results

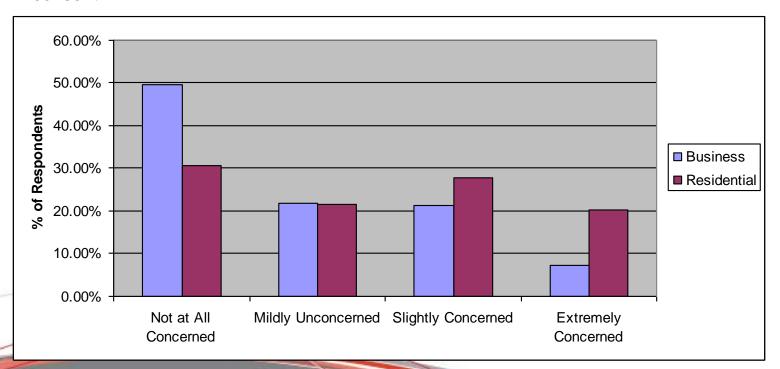
What is your level of concern with third parties having access to your monthly energy usage data without your knowledge and consent?





Customer Expectations: Survey Results

Scenario: You lease space in a multi-tenant building, and your building owner is interested in assessing the energy performance of their building. In order to do this, they need Xcel Energy to provide the monthly energy usage of each tenant. What is your level of concern with the building owner having access to this energy usage data without your knowledge and consent?





Statistical Documentation of Aggregation Threshold

- PNNL Aggregation Study
 - **♦** XE is providing data
- Other analysis
 - Requesting PUC in MN to commission a study to examine as well



Cost Recovery

- Over-arching themes
 - ◆ Don't increase rates, don't increase O&M







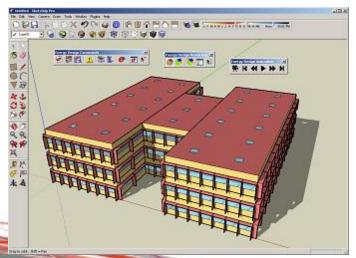
Cost Recovery Options

- Conservation Improvement Program
 - ◆ 1:1 (+) recovery, but needs to have clear path to energy savings
- Base Rates
 - Capitalize like other physical assets
 - ◆ Fall through cracks as O&M
- Combination Approach



Conservation Improvement Program

- Clear path for integration into existing energy efficiency, demand response, and renewable program portfolio
- Mounting evidence for indirect energy efficiency benefit





Base Rates

- Conventional IT investment strategy
- Only option in some service areas
- Highly competitive and shrinking budget

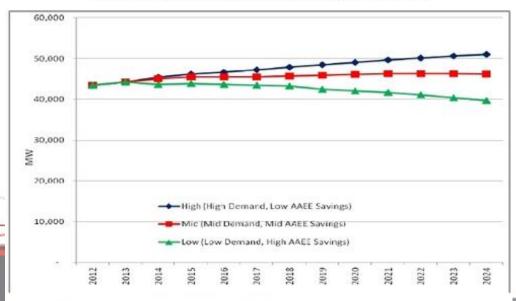


Figure 50: Adjusted Demand Scenarios for Peak, Combined IOUs

Source: California Energy Commission, Demand Analysis Office, 2013



Combination Approach

- Handle overall platform enhancements through base rates
- Ongoing costs through CIP where applicable





Thank You

- Drew Quirk
- Product Developer
- andrew.j.quirk@xcelenergy.com
- **612-337-2024**

MyData Web-Service & Seattle Benchmarking: Whole Building Energy Usage Data

Better Buildings Summit - May 2014

Nicole Ballinger – City of Seattle Energy Benchmarking Program

Nicole.ballinger@seattle.gov

Irena Putrya – PSE Irena.Putrya @PSE.com Program Coordinator

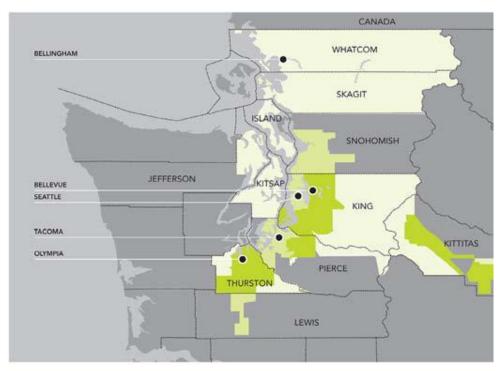






PSE & City of Seattle

PSE provides service to more than: 1.0 M electric & 750,000 natural gas customers

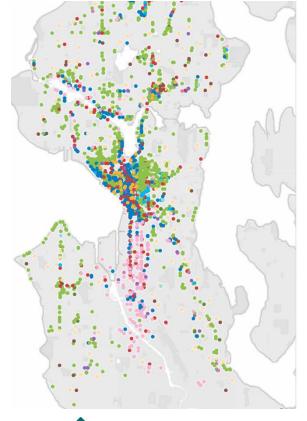


Combined electric and natural gas service

Electric service

Natural gas service

About 70% of required Seattle buildings (~2,600) need natural gas usage to comply with City of Seattle ordinance





Energy Usage Data Background

- Since January 2010, WA state law (RCW 19.27A) has required utilities to provide whole building energy usage data to building owners through EPA's Energy Star Portfolio Manager website in a manner that does not disclose personally identifying information.
- Restated in 2010 Seattle
 Benchmarking & Disclosure
 Ordinance (#123993) that utilities must upload information within 30 days & "may establish and require building owners to pay a reasonable charge."





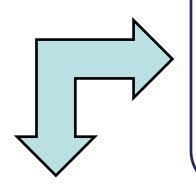
The Situation







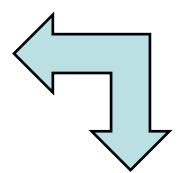
Seattle: Three Utilities, all Different



Owner/manager enters building square footage & use details and signs up for utility "data exchange"

ENERGY STAR®

PortfolioManager®



Utilities provide whole building energy data via "data exchange"

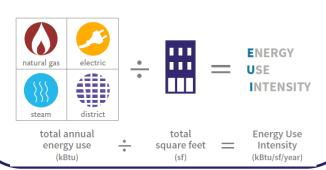








Owner reports whole-building energy use/sf & ENERGY STAR scores to **City of Seattle**.







Issues

- Customer confusion
 - City Light is Electric, PSE is Natural Gas, City Runs Ordinance
- Different steps for obtaining data
 - City Light Fill out paper form and sign
 - PSE Use MyData website
 - Steam Start with online account access
- Permission from tenants
 - PSE's Private Utility, uses the "less than 5 rule" to protect privacy
 - City Light Public Utility, uses "less than 2"
 - Steam Need account access
- Old PSE system, required new requests annually, City Light uploaded monthly (customers thought they were done)
- New Portfolio Manager July 2013





PSE - Key Evaluation Results

- Self-service, user-friendly website
- Monthly data upload on a subscription basis
- Easy link to Portfolio Manager
- Accept either meter numbers or addresses
- Funnel all data requests through the new webservice





build 10.15.2013 **My Data**

REGISTRATION

* denotes a required field

Will you be reporting any usage data to EPA's Portfolio Manager? *

● Yes
● No

Do you have an EPA Portfolio Manager account? *

• Yes • No

LINK MY EPA ACCOUNT

EPA Username:*

buildingowner

EPA Password:*

•••••

EPA SIGN IN

EPA Account ID:

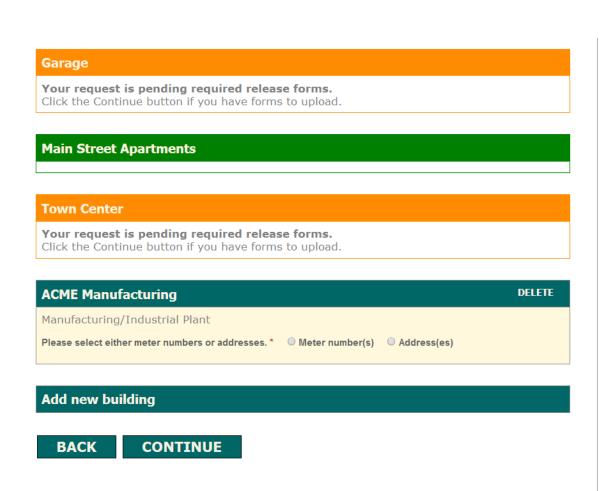
EPA Account ID

In Step 1 the building owner indicates if she is reporting data to Portfolio Manager and links to her Portfolio Manager account



Step 2 – the owner provides either meters or addresses for each building or the information is populated from Portfolio Manager

BUILDING INFORMATION



On this page you will provide detailed building information. You can see a snapshot of your progress in Your Building Snapshot below.

O O Step 2 of 3 - Building Information

Meter numbers:

Can be found either on your utility bill or on the meter itself. Supply all the meter numbers for the units/suites/apartments you would like data for. Please remember that an individual unit can have multiple meters attached to it (electricity and natural gas).

Addresses:

Provide the address that best defines the building in order to capture all tenant spaces. For example, provide either the individual addresses of each unit in the building; the primary address of the building itself; or a single building address with apartment number ranges (e.g. 1235 Main Street, 100-150).

For accuracy and better response time, please provide the address as it is listed on the PSE bill, if available.

After you have submitted your building information, you will receive an email within 3 to 5 business days. Then you will login to MyData and navigate to Step 3 of 3. There you will review your building summary and select your reporting preferences.

Your Building Snapshot

Garage
Main Street Apartments
Town Center
ACME Manufacturing

Release Forms Required Request Approved Release Forms Required In Progress

In Step 3 – the building owner can select the timeframe, and delivery options for each building report

BUILDING SUMMARY

| Garage | [Hide Details] | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|
| | Status: Release Forms Required | | | | | | | | |
| Please choose how you prefer to receive data: * Individual Aggregated | | | | | | | | | |
| Time Period * © Last 36 months O Date Range | Subscription * © Recurring Report One Time Only | | | | | | | | |
| Please confirm the address(es) and meter number(s) below, and provide a unique name before clicking Continue to complete your request. | | | | | | | | | |
| Tenant/Unit Name: | We require a release form for this tenant Download blank release form | | | | | | | | |
| 1835 BELLEVUE WAY NE, BELLEVUE, WA 98004 Incorrect address? EDIT DELETE | <u>♣ Upload completed release form</u> | | | | | | | | |
| CONTINUE | | | | | | | | | |



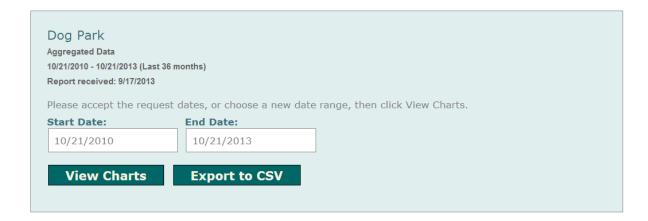


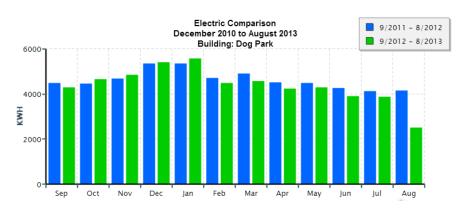
O O Step 3 of 3 - Building Summary

MyData

REPORTS FOR 'Dog Park'

The Report Page

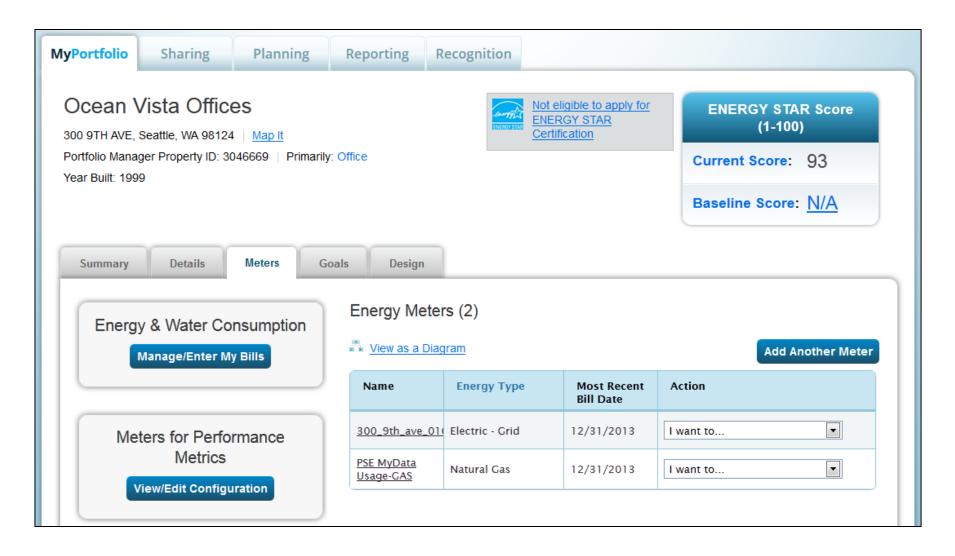








Portfolio Manager View





Lessons Learned

- Customer education checklists, reminders!
- Help desks (phone & email)
- Customer care check-ins
- In an ideal world, 3 utility systems would be more similar
- Know what "end goal" of customer is. Do they need to comply with ordinance? Remind them!



GET SUPPORT

☐ How to Guide

Click on How to Comply at seattle.gov/energybenchmarking If reported last year, use the Annual Update instructions on the website.

☐ Help Desk

energybenchmarking@seattle.gov 206-727-8484 (8-5, Mon-Fri)

☐ Drop-in Help

Each Wednesday, 11am-1pm Seattle Municipal Tower 700 5th Ave., 18th floor

COMPLIANCE DEADLINES

☐ Non-residential & Multifamily 20,000 SF or Larger: April 1, 2014 - for 2013 energy use

intensity (EUI) required

NOTE: It is the responsibility of the

of Seattle Energy Benchmarking &

building owner on record to confirm annual compliance with the City

Compliance Checklist - Energy Use Reporting

If benchmarking and reporting a building for the first time, complete all steps to comply with the City of Seattle's Energy Benchmarking and Reporting requirements by April 1st.

STEP 1 Get Started

- Confirm the accuracy of the information provided about the building on the notification and/or warning letter sent by the City of Seattle. This includes: building size, address, year built, and owner or property manager. Email corrections to EnergyBenchmarking@Seattle.gov.
- ☐ Gather details about the building's use(s)

STEP 2 Set Up Property in Portfolio Manager

- □ Create a free account at EPA's Portfolio Manager benchmarking tool (www.energystar.gov/benchmark) and set up the property.
 IMPORTANT: KEEP A RECORD of the username and password. We recommend using one Par ffolio Manager account per building, so buildings can be easily transferred to a new employee, manager or owner.
- Add a Property to enter information about the building and its use(s).

STEP 3 Obtain Energy Meter Usage Data

- □ Follow the How to Guide instructions to obtain summarized energy usage for each energy utility serving the building (or enter usage manually from bills) for all 12 months of the required reporting year:
 - ☐ Seattle City Light
 - Puget Sound Energy
 - ☐ Seattle Steam

STEP 4 Confirm Energy Use Intensity (EUI)

 Create and print a Statement of Energy Performance to confirm there is an Energy Use Intensity (EUI) for the required reporting year.

STEP 5 Add the City of Seattle as a Contact

☐ Add City of Seattle Annual Reporting as a contact

STEP 6 Share Building with the City of Seattle

Share the Property, enter the City of Seattle Building ID* and select exchange data with read only access. This allows the City to download your building's Energy Use Intensity (EUI). *Contact the Help Desk if missing.

EBR-10e-03.01.

www.seattle.gov/EnergyBenchmarking





Progress



Nicole Ballinger – City of Seattle

Energy Benchmarking Program

Nicole.ballinger@seattle.gov

(206) 233-7184

Irena Putrya - PSE

Program Coordinator

Irena.putrya@pse.com

(425) 456-2494





Additional slides for discussion...





 The ability to do a bulk upload of meters for customers who have more than 15 meters.

Building ID: #00000570 Carriage House Status: Building Submitted by User EPA Property ID: 3912946 Type: MultifamilyHousing Add New Address Current Address Count: 1 Remaining to resolve: 1



Special Features

Additional Data for Resource Conservation Managers and Business Services

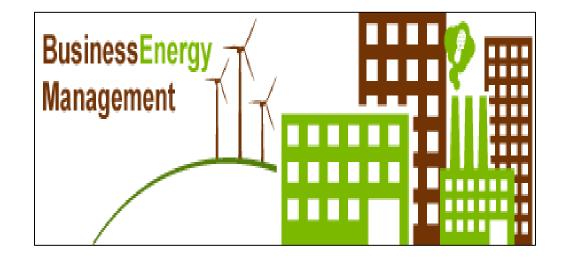
Avg. temp

Degree days

Kvar

Kw

Rate schedule





- Admin tool was created in the new system which will help track customer use, manage and track all release forms and requests.
- Each step that needs to be fulfilled is highlighted in yellow.

| | | 11 | Date | Request ID | Organization | Requester | Building ID | ABS Building Name | ☆ | Status | Email |
|---|---|-----|----------|---------------|----------------------------------|----------------------|----------------|--------------------------|----------|---|-----------|
| | 7 | | 02/24/14 | | King County Housing Authority | Jenna Higgins | #00000570 | Carriage House | | Building Submitted by User | \bowtie |
| | 7 | | 02/24/14 | | McKinstry Company | McKinstry Company | #00000566 | Parsons Plaza | ☆ | Building Submitted by User | \bowtie |
| 渝 | | -11 | 02/22/14 | #00000069 | Ера | EPA Only | #00000558 | My Bank | ☆ | Release Forms Required (Tenant Change) | \bowtie |
| | | | 02/20/14 | | CC&RS,IIc | Cathie Koll | #00000551 | Greenlake Vista | | Building Submitted by User | \bowtie |
| | 7 | -11 | 02/20/14 | #00000065 | WA State Department of Health | Andie Keller | #00000542 | DOH ARAB RD WAREHOUSE | ☆ | Request Processing | \bowtie |
| | 7 | | 02/19/14 | | Urban Storage | Travis Ameche | #00000547 | Seattle Self Storage | | Building Submitted by User | \bowtie |
| 渝 | | | 02/19/14 | | Urban Storage | Travis Ameche | #00000546 | Metro Heated Storage | | Building Submitted by User | \bowtie |
| 渝 | | | 02/19/14 | | Urban Storage | Travis Ameche | #00000545 | Roosevelt Self Storage | | Building Submitted by User | \bowtie |
| 渝 | | | 02/19/14 | | Urban Storage | Travis Ameche | #00000544 | Kirkland Way Storage | | Building Submitted by User | \bowtie |
| | 7 | | 02/19/14 | | Urban Storage | Travis Ameche | #00000543 | Magnolia Bridge Storage | | Building Submitted by User | \bowtie |





Supporting Energy Benchmarking in the District of Columbia

Manuel Vera



Why Measure and Track Energy Use?

- Better understand a facility's electricity consumption over time
 - "You can't manage what you don't measure"
- Compare a building's consumption patterns with others
- Building managers can "ask the right questions" to
 - Identify opportunities to improve energy efficiency
 - Investments in efficiency upgrades
 - Behavior modification
 - Participate in demand response programs
 - Manage peak load
 - Eliminate waste by detecting anomalies
- Reduce energy costs
- Reduce Greenhouse Gas emissions
 - In 2012, power plants accounted for about 40% of U.S. carbon pollution





The Tools

- Interval electricity usage data
- Advanced Metering Infrastructure ("Smart Meters")
- Third-party analytics software
 - Translate raw data into actionable information
 - Information on a single building or entire building portfolio
 - Current and historical usage reporting
 - Interactive facility location maps
 - Set corporate sustainability goals and track progress





The Tools

Energy benchmarking

- EPA's Portfolio Manager
- Electricity, Natural Gas and Water usage
- Building attributes
 - Building type (office, hospital, K-12 school)
 - Hours of operation
 - Square footage
- Normalized for regional weather
- Benchmarking score (0 to 100)
- Required in the District of Columbia for buildings over 50,000 sf, approximately 1,700 buildings
- District Department of the Environment will publish benchmarking scores annually
- Pepco worked closely with DDOE during the implementation of the benchmarking mandate





Current Methods to Access Pepco Usage Data

- My Account: A web portal to view individual account usage history. Available to over 20,000 commercial customers in DC and MD
- CEO Online: Used by approximately 287 large commercial customers
- Aclara: Interval data available to small commercial customers. Used by an average of 125 customers each month in DC and MD
- Green Button data: Average 500 data downloads per month (residential and commercial, DC and MD)
- Approximately 230 manual requests for energy history received from DC building owners for benchmarking





The Challenge

- Give customers what they want, in a timely manner
- Includes building owners
- New billing system currently under development.
 Expected completion in 2015
- Unable to attach external systems during development
- Manual process for fulfilling usage requests
- Provide a single source of data access for customers and building owners





Privacy Issues

- Strict policies to protect confidentiality of customer information. Includes usage data
- Written authorization from the customer of record is required
- Building owners (management firms) are often not the customer of record
- Impractical for building owners to obtain authorization from multiple tenants in a building





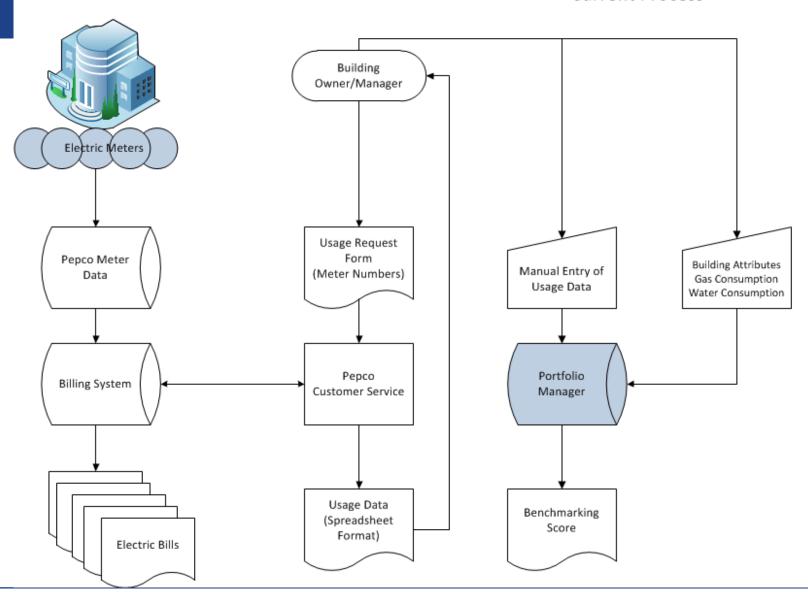
Aggregate Building Data

- Provide aggregate building usage data without individual customer authorization
- Buildings with five (5) or more electric accounts
- Building owners are responsible for providing account identification
- May submit Meter Number for each service connection
- Usage request form
- Proposed legislation before the DC Council will require the electric and gas utilities to provide building owners with automated online access to energy data and data transfer to Portfolio Manager



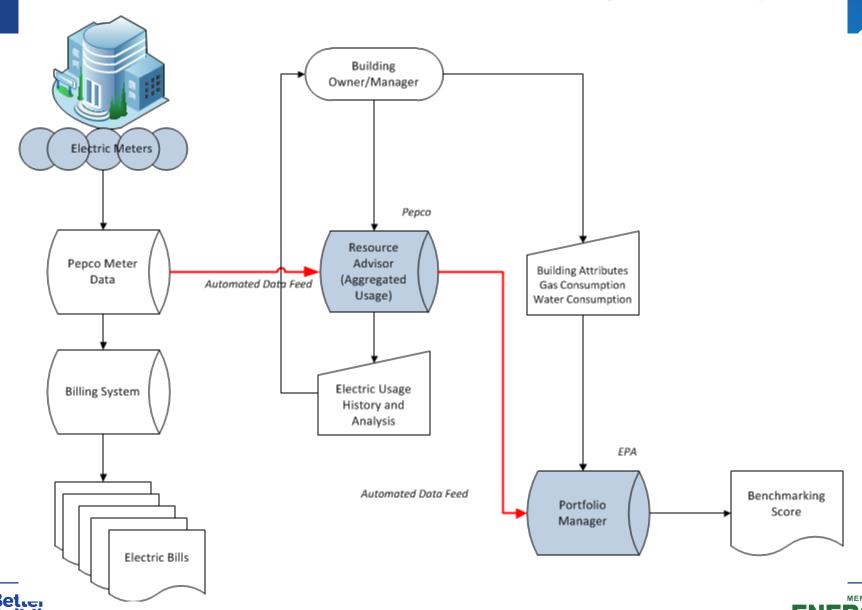


Current Process





Electric Usage Data Flow (Proposed)



Thank You







Energy Data Accelerator: Recap and Summary of Next Steps

Kristen Taddonio, DOE Kristin Field, NREL



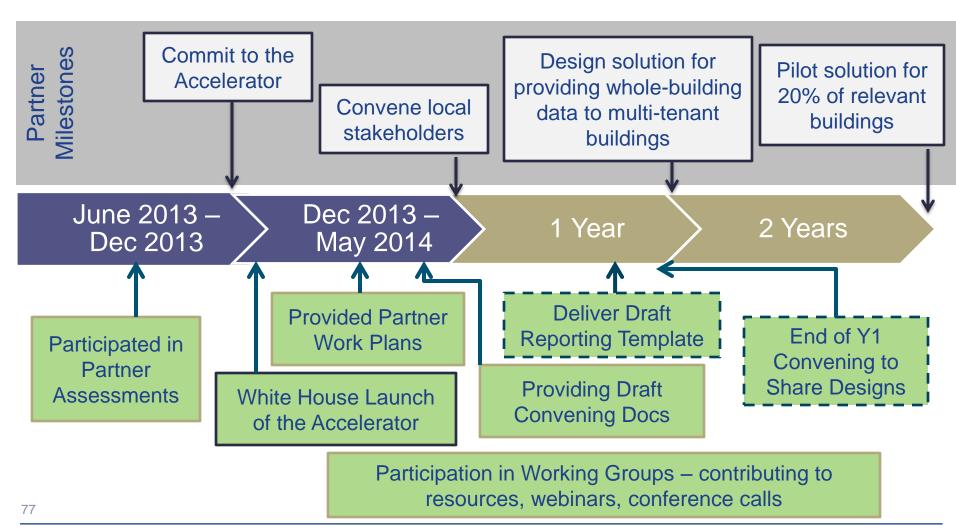
Meeting Recap

- Stakeholder Engagement Session
 - Main Points Discussed
 - Focus Moving Forward
- Policy and Regulatory Session
 - Main Points Discussed
 - Focus Moving Forward
- Technical Session
 - Main Points Discussed
 - Focus Moving Forward





Timeline







Next Steps

- Meeting Follow-Up (Partners and DOE Team)
- May: Final Stakeholder Convening Documents (Partners)
- June: Distribute Final Reporting Template (DOE Team)
- October/November: Submit Draft Reporting Template (Partners)
- December: Submit Final Reporting Template (Partners)
- December: Next EDA Meeting
- Ongoing
 - Continue engaging stakeholders
 - Working group activities
 - Assistance as needed





Contact Information

- Kristin Field
 - Kristin.Field@nrel.gov
- Andrew Schulte
 - Andrew.Schulte@icfi.com
- Erica Cochran
 - EricaC@andrew.cmu.edu
- Kristen Taddonio
 - Kristen.Taddonio@ee.doe.gov

http://www1.eere.energy.gov/buildings/betterbuildings/accelerators/energy.html



