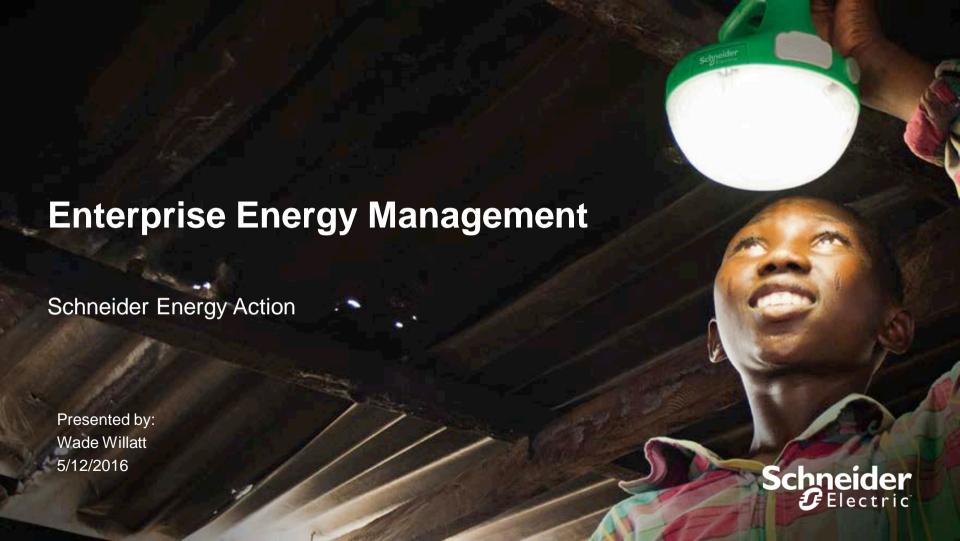


Strategic Energy Management is Free Money

Better Buildings Summit
Paul Scheihing, Advanced Manufacturing Office
May 10, 2016





The global specialist in energy management

- Energy Efficiency is in our DNA
- Offer many energy efficiency products and services
 - Square D (VFDs and Automated Controls)
 - APC (Data Center Power and Cooling)
 - Energy and Sustainability Services
- Le Hive (Global Headquarters)
 was first ever ISO 50001 certified
 EnMS





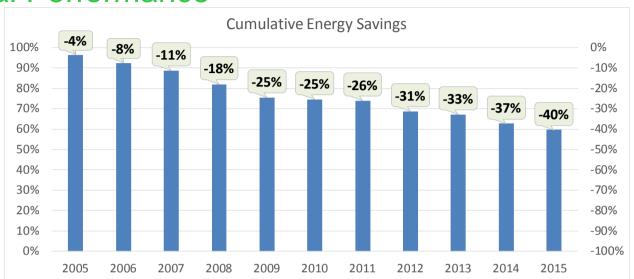
North American Energy Program

- > Inception in 2005 with 26 locations
- > Partnership with Energy and Sustainability Services initialized in 2006
- > Supply side partnership with ESS (Summit Energy) beginning Q4 2011
- > Currently managing 64 facilities from various Business Units and Global Supply Chain Clusters





Historical Performance



- > Achieved and exceeded corporate energy goals by reducing the total energy consumption by over 14% from 2011 to 2014 (10% Goal) by using Schneider Electric products & services
- > Increased scope from 26 facilities to 64 by 2015
- More than 749 million kWh of cumulative energy (electricity & natural gas) saved through the end of 2015
- > Equivalent cost savings of over \$70 million
- > Over 35% reduction in greenhouse gas emissions since 2004





Key Elements of Schneider Energy Action



Identify Goals
Develop a Team
Create Energy Models
Track Energy Performance
Identify Projects
Share Best Practices
Track Projects

Sustain Success



Energy Policy

Make the Most of Your Energy



Schneider Electric is committed to continuous improvement in the efficiency with which energy is used and the avoidance of energy waste.

Our objective is to reduce our total energy consumption each year after normalizing for significant changes in levels of activity, weather, and other relevant factors.

We are committed to conserving natural resources so future generations can prosper

We set annual objectives and targets for energy performance improvement to drive continual improvement. Schneider Electric is committed to providing the necessary resources and information in order to achieve our objectives and targets.

We want to limit our risks related to energy

We will comply with all legal requirements related to our energy use, consumption, and efficiency. In addition, we will meet all other requirements that we choose to pledge to including ISO 50001 and Superior Energy Performance.

We want to be an example for our customers through Schneider Energy Action

Schneider Energy Action provides a platform for sharing best practices enabling improved process design for energy efficiency and the purchase of energy-efficient product and services.







3.5% Annual Reduction Goal

Schneider Energy Action Team

Core Energy Team

- Drive Energy Performance
- Prioritize Projects based on:
 - Payback
 - Schneider Electric Products
- Develop Capital Plan

Energy Experts

- Create Energy Models
- Provide technical expertise for quantifying
- Verify Energy Performance

Local Energy Champions

- Implement projects
 - Obtain Quotes
 - Manage Contractors

Facilities Managers Energy and Sustainability Group

Local Personnel – Facilities technicians, SH&E Manager, Plant Manager, etc.



Experts from Energy and Sustainability Services

A partnership between Energy and Sustainability Services and the SENA Global Supply Chain organization is at the core of the program

Energy & Sustainability Services

- Accurate billing: invoices checked for accuracy and compared to historical averages (EMPS)
- Competitive procurement and negotiation, risk management and hedging (EMPS)
- Monthly performance insight: energy reports normalized for production, weather, and/or occupancy (GEMC)
- Facility profile analysis to provide a first view of likely EE opportunities
- Industrial energy efficiency site assessments (GEMC)
- On-call energy consulting on control schemes, process changes, supply-side issues, etc. (GEMC & EMPS)

Global Supply Chain North America

- Strong upper management support ensures top-down cooperation
- Commitment by facility managers to manage change at the grassroots level
- Intelligent risk taking: challenging old assumptions, trying new ideas
- Investment in and optimization of compressed air systems, lighting, process heating/cooling, HVAC, water
- Continuous Improvement: APP goals to supplement corporate goals
- Utilizing Schneider Products: drives, lighting and lighting control, building automation, metering & monitoring



Energy Modeling

Use Standard Model

Utilize free DOE EnPI tool

Normalize Energy Consumption

- Weather
- Production/Occupancy

Review Model Monthly

H							1000 Data I	Points Max							
Г				Utilities			Independent Variables								
	Γ	Date	Electricity (kWh)	Natural Gas (MMBtu)	[None] (kWh)	CDD 60	HDD 60	CDD2	HDD2	OT + DOT	Fab Parts	BMS Parts			
1	-1□	01/01/13				6	431	37	185,725						
1	2	02/01/13				20	285	408	81,344						
1	3	03/01/13				152	97	22,990	9,369						
1	4	04/01/13				269	45	72,451	2,040						
1	5	05/01/13				416	10	173,195	103						
1	6	06/01/13				633	1	401,269	1						
ï	7	07/01/13				818	0	669,124	0						
ŭ.	8	08/01/13				697	0	486.332	0						
2	9	09/01/13				522	6	272,354	33						
1 1 2 3 4 4 5	10	10/01/13				226	51	51,227	2,571						
4	11	11/01/13				70	146	4,964	21,413						
5	12	12/01/13				9	419	89	175,945						
3	13	01/01/14	1,123,786	3.971		41	288	1.657	82,968	27.975	403.568	109,000			
7	14	02/01/14	1,066,352	2,881		52	160	2,691	25,587	23,066	271,734	91,797			
8	15	03/01/14	1,190,250	2,638		139	84	19,414	7,021	18,184	292,688	100,349			
9	16	04/01/14	1,163,256	2.032		257	54	65.921	2.921	16,309	265,127	101,580			
0	17	05/01/14	1,252,583	2,030		453	10	204,945	96	16,160	196,664	74,554			
il.	18	06/01/14	1,288,665	1.746		640	0	409.387	0	16,979	219.391	81.253			
2	19	07/01/14	1,460,468	1,485		820	0	672,605	0	14,346	237,717	82,013			
3	20	08/01/14	1,423,110	1,473		747	0	558,009	0	18,384	208,157	83,748			
	21	09/01/14	1.327.904	1.616		599	1	368.302	0	12,216	213,569	98.607			
5	22	10/01/14		1,813		363	17	132,132	276	21,329	238,735	103,372			
5	23	11/01/14	1,050,376	2,045		57	151	3,249	22,763	13,394	210,841	88,696			
	24	12/01/14	979,255	2,602		16	284	255	80,396	10,559	233,555	101,938			
	25	01/01/15	1,041,727	3,036		7	380	42	144,461	12,189	260,626	122,214			
3	26	02/01/15	912,702	1,822		55	163	3,048	26,569	10,097	209,027	91,142			
0	27	03/01/15	971,087	1,315		197	79	38,726	6,181	5,544	215,748	101,135			
0	28	04/01/15	966,294	834		204	75	41,751	5,688	4,697	171,340	81,587			
2	29	05/01/15	969,005	847		293	33	85,580	1,117	4,844	128,926	66,788			
ij.	30	06/01/15	1,087,769	735		666	1	443,449	1	7,258	135,275	85,079			
4	31	07/01/15	1,213,741	777		696	0	485,001	0	10,444	192,249	94,728			
0112334455678901233445667	32	08/01/15	1,223,369	977		664	0	441,055	0		222,693	93,883			
6	33	09/01/15						0	0						
7	34	10/01/15						0	0						
I	35	11/01/15						0	0						
3.	36	12/01/15						0	0						
3	37	01/01/16						0	0						
ij.	38	02/01/16						0	0						
Ε	39	03/01/16						0	0						
3	40	04/01/16						0	0						



Energy Performance

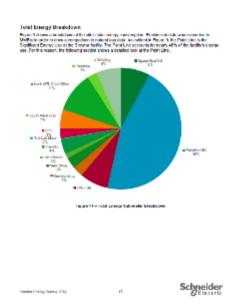
Region	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	'15 vs '14 Baseline
Central I Total	5%	-6%	7%	3%	0%	-5%	0%	2%	-7%	-4%	-2%	-7%	-1%
Central II Total	-1%	-6%	6%	-5%	-5%	-11%	-9%	-1%	-7%	-13%	-8%	8%	-4%
Northeast Total	-10%	-18%	4%	19%	-5%	-9%	-15%	-13%	-15%	6%	8%	19%	-3%
South Total	3%	-6%	-5%	-17%	-16%	-16%	-13%	-15%	-13%	-13%	-13%	-18%	-12%
Southeast Total	2%	-5%	13%	1%	-1%	-4%	-1%	-3%	-4%	2%	1%	5%	0%
West Total	-2%	-7%	-3%	-9%	-6%	-6%	-9%	-7%	-12%	-10%	-13%	-9%	-8%
Grand Total	-1%	-9%	4%	-2%	-6%	-9%	-8%	-6%	-10%	-7%	-5%	0%	-5%

- > 4.9% reduction in total energy consumption ('15 vs.'14)
 - 3.9% savings in electrical energy
 - 6.5% savings in natural gas



Identify Projects

Schneider Electric uses the ISO 50001 Energy Review Process



Comprehensive energy assessment of the facility including detailed utility analysis and energy load breakdown

Superior Energy Performance Indicator (SEnPI)

Singing plant is SEP Platform certified. The facility determined their SEPH using the OT EnH Tool V3, 14. The SEPH too converts destingly and natural gas consumptions to source consumptions in MRBu. Other energy sources are less than 5% and therefore excluded. The tool uses a linear regression model to compare adults derroy consumption to a lisearch.

The input variables analyzed include:

- Heating Degree Days
- Cooling Degree Days
- Safety Hours
- Paint Operator Hours
 - Regular
 - Overtime
 - Double Overtime
 - Overtime + Double Overtime

Figure 12 below shows the results of the analysis. The SEnFI for 2011-2013 was 20.6%. The SEnFI will be updated semi-arravally.

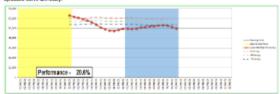


Figure 12 - Superior Energy Performance Indicator

ISO50001 and SEP Certification readiness

Table 8 - Detailed Bomma y of Recommendations.

						Project Summary Tal				Table			
PCMF	Padralitan	Models Service Solid		Codi Codi	Hell Imme		el Cod	1	de Colo		inger Great		DOD Namenya Okali
- 1	Factors the occoding units of production away	710,040	3	10,100		2	-	1	10.100	Þ	60,000	2.6	75.8°W
-	Comparessed tilt Cystens Impresentation. Handare og tilte fot folke sed mellossins mil 1922 folkeres	30,000	ş.,	200	-	ļ.	-	ĮŞ.	1988	÷	20.00	27	4,776
-	Property and have been been been proposed that have been been	45,000	•	1.00	_	-	_	۳	1.00	-	60.00	- "	
-	ture off-extraced fone or washe breatment prichood weather come.	4000	5	700		5	-	5	700	5	28	29	9,00
	Depletos Mil firmes in assengeny ness with terrendors bounded sales IAO	0,980	s	150		5	-	s	150	ş	9,200	12.5	4,778
18.	testar occupancy selects of thi offices, formage and costsol class table.	36000	3	700		2		3	2000	3	2900	10	4.00
	Time of the case and stylof owns when the last per-enten	-	ħ.		5.60	1	1,000	5	1,000	5	-		4,779
	(Aming) Replace 2000 Review with normal society Til Review.	25,500	E	2,040		5		E	2,040	ŧ	8,800	10	4,778
- 1	Harting book assurance waters, make an ease, and were an indicate	2,560	5	290		5		5	290	5	1,400	52	4,779
SOME		206,860		22,760	289	1	1,000	•	20,00	,	179,700	5.7	

Energy conservation measures with cost savings and simple payback analysis



Showcase Schneider Electric Products

- > Automation and Control
 - Building Management System
 - Variable Frequency Drives
 - Power and Energy Monitoring
 - Telemetry and Remote SCADA Systems
- > Data Center Cooling Systems
- > Solar
- > Energy and Sustainability Services
 - Energy Consulting
 - Strategic Energy Sourcing Services



Project Tracking

	2012				2013	3		2014				3-year total				
Location	Region	Projected Savings (kWh)	2011 Total Energy Usage (kWh)	Projected % Difference	Actual % Difference (YoY Model)	Projected Savings (kWh)	2012 Total Energy Usage (kWh)	Projected % Difference	Actual % Difference (YoY Model)	Projected Savings (kWh)	2013 Total Energy Usage (kWh)		Actual % Difference (YoY Model)	Projected Savings (kWh)	% Diff. vs. 2011	Actual % Difference (Connect Model)
	Central 1 Total	3,099,715	83,844,217	-3.7%	-7.3%	3,885,887	76,336,281	-5.1%	-3.8%	2,885,934	78,119,982	-3.7%	-7.5%	9,871,536	-11.8%	-12.3%
	Central 2 Total	2,475,323	77,114,822	-3.2%	-4.0%	1,501,422	76,171,307	-2.0%	1.4%	3,519,113	81,018,115	-4.3%	-3.1%	7,495,858	-9.7%	-7.8%
	Northeast Total	1,856,691	40,794,230	-4.6%	-5.4%	1,402,063	36,602,252	-3.8%	-1.9%	1,194,576	35,385,949	-3.4%	-4.2%	4,453,329	-10.9%	-12.4%
	South Total	1,892,839	39,386,045	-4.8%	-8.5%	1,886,318	47,716,458	-4.0%	-3.5%	1,462,265	48,884,705	-3.0%	-1.3%	5,241,421	-13.3%	-7.5%
Columbia	Southeast	1,073,765	13,649,517	-7.9%	-5.5%	831,379	12,867,554	-6.5%	3.2%	858,145	13,571,923	-6.3%	-14.6%	2,763,289	-20.2%	-17.1%
Greensboro	Southeast	7,985	1,559,886	-0.5%	-3.0%	114,059	1,486,695	-7.7%	-4.6%	56,051	1,534,710	-3.7%	-6.0%	178,094	-11.4%	-10.1%
LaVergne LifeSpace	Southeast	907	737,744	-0.1%	-3.1%	24,732	775,063	-3.2%	-0.8%	4,768	861,028	-0.6%	-26.8%	30,407	-4.1%	-18.1%
LaVergne PMO	Southeast	3,487	2,950,107	-0.1%	-16.5%	-	2,394,750	0.0%	-6.1%	-	2,302,164	0.0%	9.0%	3,487	-0.1%	-0.6%
Nashville	Southeast	21,283	1,575,840	-1.4%	1.4%	-	1,546,562	0.0%	-5.3%	-	1,587,509	0.0%	-7.8%	21,283	-1.4%	-1.7%
Raleigh	Southeast	974,763	5,834,079	-16.7%	-1.4%	156,684	5,563,471	-2.8%	-5.3%	50,196	5,511,077	-0.9%	-11.8%	1,181,643	-20.3%	-12.9%
Salisbury	Southeast	206,095	1,252,991	-16.4%	-6.6%	43,320	1,074,221	-4.0%	8.0%	7,054	1,316,392	-0.5%	-14.4%	256,468	-20.5%	-14.5%
Seneca	Southeast	2,064,116	17,536,193	-11.8%	-11.0%	999,944	15,172,337	-6.6%	-7.0%	855,158	14,957,818	-5.7%	-10.4%	3,919,218	-22.3%	-22.2%
Smyrna	Southeast	2,508,783	9,658,729	-26.0%	-25.7%	435,670	8,802,758	-4.9%	-11.2%	1,203,360	8,007,993	-15.0%	-22.7%	4,147,813	-42.9%	-37.4%
	Southeast Total	6,861,184	54,755,087	-12.5%	-9.1%	2,605,788	49,683,411	-5.2%	-4.3%	3,034,731	49,650,613	-6.1%	-13.1%	12,501,703	-22.8%	-20.5%
	West Total	3,535,724	55,724,409	-6.3%	-7.5%	1,212,235	49,724,099	-2.4%	-2.8%	3,028,904	51,018,044	-5.9%	-13.4%	7,776,862	-14.0%	-27.3%
	Grand Total	19,721,475	351,618,810	-5.6%	-7.1%	12,493,713	336,233,808	-3.7%	-2.2%	15,125,523	344,077,408	-4.4%	-7.0%	47,340,710	-13.5%	-14.6%

- > Reconciliation of projected savings versus actual energy reduction (from energy model)
- > Monthly discussions with all regions/sites
- > Clear visibility to current performance on regional and site level, by GSC Cluster and Business Unit
- > Tool to determine significant deviation for ISO 50001 certified sites
 - · Easily done with conditional formatting



Using ISO 50001 and SEP to Sustain Success

- > ISO 50001 Builds on Existing Energy Program
 - Have reduced normalized energy consumption by 40% over last 10 years
 - Goal is to reduce by another 10 % from 2015-2017
- > Superior Energy Performance
 - External recognition for energy reduction
 - 3rd party validation of Schneider Energy Action
 - Improves internal recognition of energy performance
- > Verify Results with Enterprise-wide Action Plan
 - Consistent method for tracking projects
 - Allows for best practice sharing and ROI lookup for similar projects



Impact of ISO 50001 Implementation











3M Approach to Strategic Energy Management

Steve Schultz
Corporate Energy Manager
May 10, 2016

Our fundamental strengths are the foundation of 3M's performance

Leveraging these assets creates value; strengthening them ensures our future



Technology

Ability to share and combine elements of 3M's broad technology portfolio to produce unique, differentiated products, translating to premium margins.



Manufacturing

Utilization of 3M manufacturing footprint and technology, including process trade secrets, leading to higher-performing products and lower unit cost.



Global capabilities

Subsidiary front- and backoffice footprint that allows for effective development, adaptation and commercialization of products.



Brand

Brand equity in the 3M brand and in authority brands that are shared across business groups.



3M facts

3M is one of 30 companies in the Dow Jones Industrial Average and is a component of the Standard & Poor's 500 Index

Sales Worldwide International 60% of company's total	\$30.274B \$18.225B	Employees Worldwide United States International	89,446 35,973 53,473				
Net Income Net income – reported Percent to sales Earnings per share – diluted – reported	\$4.833B 16.0% \$7.58	Patents awarded In 2015 In company history Organization	US 565; total 3,128 105,000+				
Taxes Income tax expense Dividends	\$1.982B	26 business units, manage business groups:ConsumerHealth CareSafety & Graphics	Electronics & Energy Industrial				
(Paid every quarter since 1916) Cash dividends paid per share One original share, if held, is now shares	\$4.10 3,072	Operations in about 29 US states and 70 countries around the world. Laboratories in 36 countries.					
R&D and Related Investments For 2015 Total for last five years Capital Investments For 2015	\$1.763B \$8.452B \$1.461B	Technology 46 technology platforms, in • Abrasives • Adhesives • Electronics & Software • Light Management	ocluding:				
Total for last five years	\$7.482B	8,300 researchers worldwi	de: 4,500 in the				

Sustainability results

Prevented the generation of more than 4 billion pounds of pollutants since 1975 through completion of nearly 13,000 Pollution Prevention Pays (3P) projects.

Listed on Dow Jones Sustainability Index for 16 consecutive years.

Announced sustainability-related platform and goals, reflecting increasing focus on supporting the environmental and social goals of 3M's customers and the communities in which it operates.

Community citizenship/3Mgives

Cash and product donations to education, community and environmental programs topped \$65 million in 2015; 3Mgives has contributed \$1.45 billion since its inception.

3M employees and retirees volunteered more than 300,000 hours improving lives around the world.

United States.



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3M Has Aggressive Energy-Efficiency Goals

- Challenge '95
- Year 2000 Environmental Targets
- Environmental Targets 2005
- Environmental Targets 2010
- 2015 Sustainability Goals
- 2025 Sustainability Goals



3M 2025 Sustainability Goals

2015 is Baseline Year

CUSTOILICIS

- Invest to develop more sustainable materials and products to help our customers reach their environmental goals
- Help our customers reduce their GHGs by 250 million tons of CO₂ equivalent emissions through use of 3M products
- Provide training to 5 million people on worker/patient

- Reduce mfg waste additional 10%, indexed to sales
- Achieve "zero landfill" status at more than 30% of mfg sites

Energy

- least
 50% below our 2002
 baseline, while growing our
- Increase renewable energy

25% of total electricity use

Water

- Reduce global water use by 10%, indexed to sales
- Engage 100% of waterstressed/scarce communities where 3M

Suppliers

 Drive supply chain Sustainability through targeted raw material traceability and supplier performance assurance.

Education&Developmen

t

- Invest cash and products for education, community and environmental programs
- 100% participation in employee development programs to advance individual and organizational capabilities
- Double the pipeline of diverse

Long History of Participating in Voluntary Programs

- Department of Energy
 - Motor Challenge
 - Compressed air, pump, process heat Best Practice programs
 - Save Energy Now (Leader)
 - Plant Assessments
 - Better Buildings, Better Plants (Challenge partner)
 - ISO 50001 / Superior Energy Performance
- FPA
 - Green Lights
 - Climate Wise
 - **Energy Star**







Strategic Energy Management Continuum

ENERGY STAR Energy Management **Guidelines**

- A systematic approach in preparation for ISO 50001 implementation.
- Supports madium and

ISO 50001 A structured

EnMS following

ISO plan-docheck-act

- framework. Supports industries with prior ISO system or energy management experience.
- Allows for third party

Superior Energy Performance

- Implement ISO 50001 **EnMS**
- Establish additonal robust energy data tracking and measurement system.
- Obtain ANSI-**ANAB** accredited

Project Focus

 A loosely organized project-by project approach.

24

Early in the continuum

Implement Actions

Energy Performance Improves



Hooray! We managed energy.

Who owns the process?

How do you know the improvement will continue?



3M Energy Program Goals, Objectives and Strategies

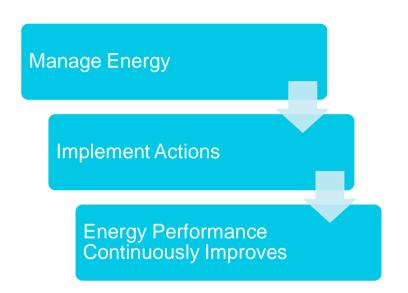
Goal: Improve energy performance

 Reduce energy costs, risks, and environmental impacts

Manage energy as you would manage other important aspects

Quality, Environmental, Safety, etc.

Implement actions to improve energy performance



3M Facilities Implementing ISO 50001 and SEP

Country	Site	Latest Action	SEP Certified
Canada	Brockville 501 (Tape)	ISO 50001 Certified	Platinum
U.S.	Cordova	ISO 50001 Certified	Silver

2012

 Two pilot facilities implemented in 2012 with support of U.S.
 Department of Energy, Illinois
 Department of Economic
 Development, and Natural
 Resources Canada

3M Facilities Implementing ISO 50001 and SEP

Country	Site	Latest Action	SEP Certified		
Canada	Brockville 501 (Tape)	ISO 50001 Certified	Platinum		
Canada	London	ISO 50001 Certified	No		
Canada	Perth 301	ISO 50001 Certified	No		
Canada	Perth 302	ISO 50001 Certified	No		
Canada	Montreal	Being ISO Certified	No		
Canada	Mordon	Being ISO Certified	No		
France	Tilloy	ISO 50001 Certified	No		
Germany	Kempten (Ceradyne)	ISO 50001 Certified	No		
Germany	Obernburg	ISO 50001 Certified	No		
Germany	Wuppertal	ISO 50001 Certified	No		
Germany	Neuss	ISO 50001 Certified	No		
Germany	Hilden	ISO 50001 Certified	No		
Germany	Kamen	ISO 50001 Certified	No		
Germany	Seefeld & Landsberg	ISO 50001 Certified	No		
Germany	Jüchen	ISO 50001 Certified	No		
Korea	Naju	ISO 50001 Certified	Yes		
Poland	Wroclaw PSD	ISO 50001 Certified	No		
Poland	Wroclaw Automotive	ISO 50001 Certified	No		
Taiwan	Tainan	ISO 50001 Certified	No		
U.S.	Cordova	ISO 50001 Certified	Silver		
U.S.	Aberdeen		Enterprise-wide ISO		
U.S.	Cynthiana	Marking as a group of	50001 and		
U.S.	Decatur	Working as a group of co-horts	individual Superior		
U.S.	Hutchinson	CO-HOLLS	Energy Performance		
U.S.	Prairie du Chien		certificates		
U.S.	Cottage Grove MRD	International Dragge	North Amorican		
Canada	Brockville PSD	International Program of cohorts			
Mexico	San Luis Potosi	or conorts	Pilot		

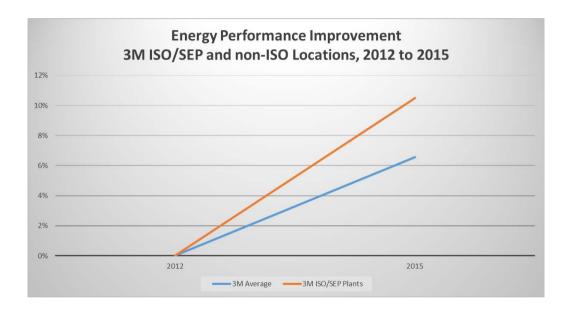
2016

- 3M Enterprise-wide ISO 50001 certification
- Twenty-eight locations in eight countries certified
- Five plants implementing as a group of cohorts
- Three plants in three countries implementing as cohorts in North American Pilot



Energy Performance Results

- 3M facilities that are implementing ISO 50001 and Superior Energy Performance are showing a 60% greater improvement than other 3M facilities.
- ISO 50001 and Superior Energy Performance are one of 3M's strategies to achieve 2025 goals



Corporate Energy Strategy

Achieve Corporate Sustainability Goals Related to Energy

Key Elements

- Operationalize Corporate 2025 Goals
 - 25% Renewable Electricity
 - Wind
 - Solar
 - Alternative Sources
 - 30% Increase in Energy Efficiency
 - Point of Use Energy Management
 - Black Belt Project
 - ISO 50001/SEP
 - Reinforce Global Network of Energy Champions
- Quarterly CEO Report of Energy Performance
- Sponsorship
 - Energy EMTC, Energy Awards
- Communications

Potential Elements

- Supply Chain Communication Plan
- U.S and International Energy Sourcing Strategy
- Use of Water



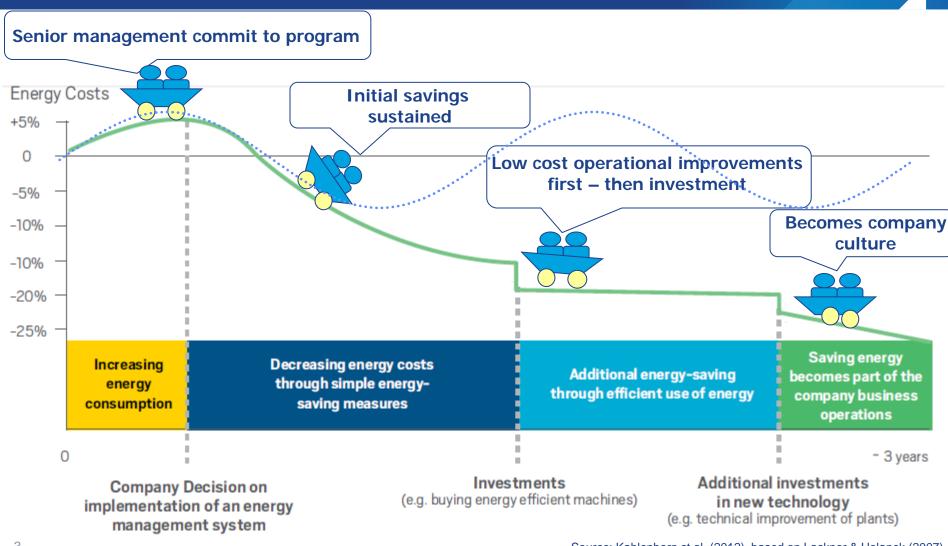
Ad hoc Approach to Energy Management



Superior Energy

U.S. DEPARTMENT OF ENERGY

Structured Approach to Energy Management

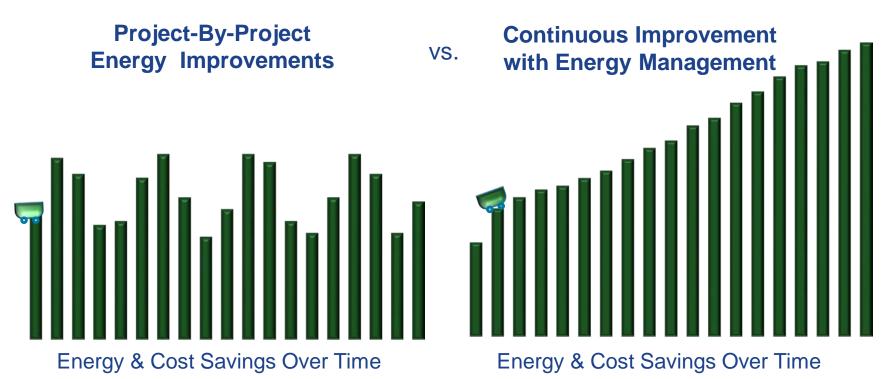






Value of ISO 50001

Embedding energy management into normal business systems helps to retain and build on the savings achieved.







ISO 50001-Energy Management Systems (EnMS)

International standard that draws from **best practices around the world**. Developed with input from 56 countries, many countries now adopting it as a national standard.

ISO 50001 specifies requirements for establishing, implementing, maintaining and improving an EnMS.

It does not prescribe specific energy performance improvement criteria.



Light blue text represents new data-driven sections in ISO 50001 that are not in ISO 9001 & ISO 14001





Strategic Energy Management (SEM) Continuum

SEP

Verified energy performance and ISO 50001

ISO 50001

Standard Energy Management System (EnMS) framework for global operations

Superior Energy Performance (SEP):

- Rigorous third-party measurement and verification
- Marginal effort beyond ISO 50001
 - ISO standard for EnMS
 - Similar framework to ISO 9001 & ISO 14001
 - Third-party certification

Foundational Energy Management

(e.g., ENERGY STAR For Buildings & Plants)

- Systematic approach
- Operation of many utility SEM programs at this level





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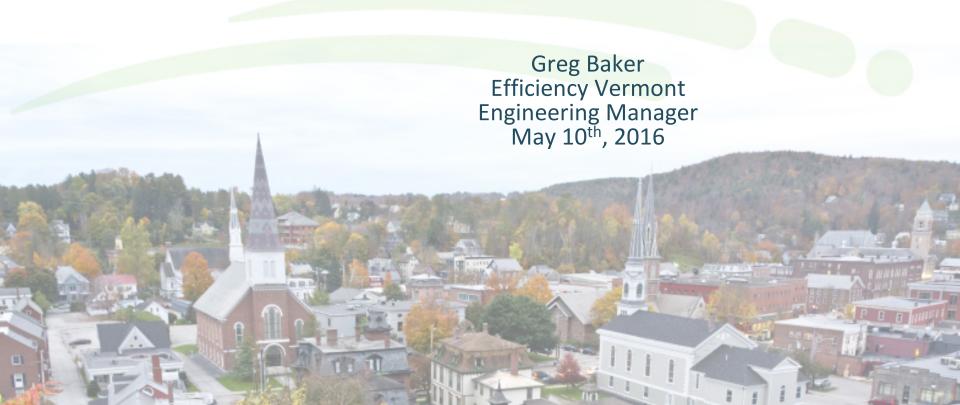








SEM – Delivering Elements for Effective Market Transformation



About VEIC

- >25yrs: Proven results, showing the value of reducing energy use for businesses and individuals
- Comprehensive Focus: energy efficiency, renewable energy & transportation
- >300 Energy Experts: Engineering, planning, data analysis, implementation, policy, capacity building, M&V
- Clients: Diverse mix of public and private sector











SEM - Redefining relationships

- It's business:relationships matter
- Using a <u>consultative</u> engagement model
- Non-incentive non-project value





SEM Value Proposition



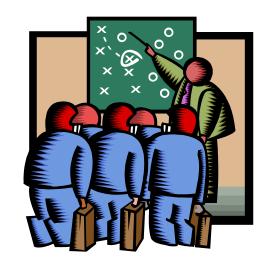


- ✓ Address the **barriers** to energy management
- ✓ Make energy use **visible** to everyone in the company, from top management down.
- ✓ Establish energy as a **standard operating procedure**, similar to Safety, Quality and Production.



SEM Program Elements

- Outlines minimum elements of an energy management system in three major groupings
 - Customer commitment
 - Energy Management Planning & Implementation
 - System for Monitoring, Tracking & Reporting Performance





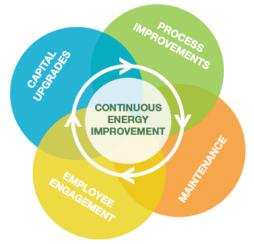




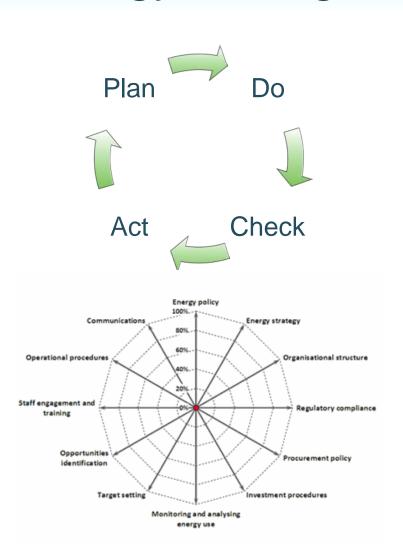
Continuous Energy Improvement (CEI) Pilot Design

- Leverage your relationships/partnerships
- Expand your organizational reach
- Expand your focus
 - ✓ Peer to peer engagement (Cohort)
 - ✓ Energy management assessment (EMA)
 - ✓ Energy management information system (EMIS)
- Low/no cost ops. via <u>kaizens</u> and <u>sleeping plant tours</u>





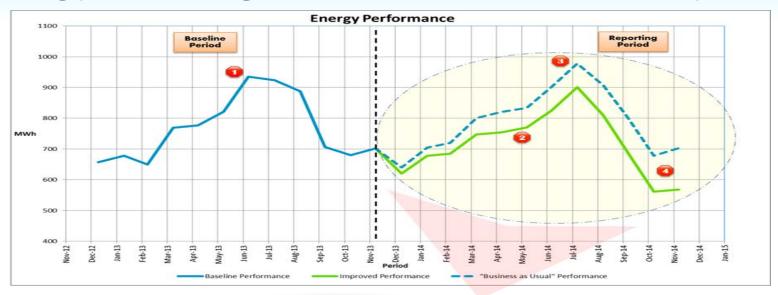
Energy Management Assessment

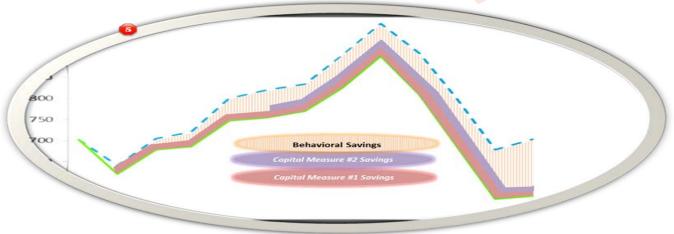


Process Step	Category	Milestone
Commitment	Senior Management	Corporate Sponsor Identified
		Energy Management Defined
		Resources Allocated
		Culture Adopted
	Energy Policy	Policy Written
		Procedures Defined
		Commitments Designated
	Energy Champion & Energy Team	Energy Champion Selected
		Authority Granted
		Reporting Executed
Plan	Energy review	Energy Review Documented
		Usage Quantified
		Baseline Established
		EnPls Defined
		Measurement Planned
		Revisions Incorporated
	Action plan	Action Plan Written
		Performance Targets Defined
		Evaluation Defined
Do	Implementation	Milestones Achieved
		Measurement Improved
	Employee Engagement	Staff Solicited
		Training Provided
		Operational Criteria Followed
		Maintenance Incorporated
		Energy Considered in Design
		Energy Considered in
Check	Monitoring,	Performance Evaluated
	measurement and	Targets Enforced
	analysis	Measurement Checked
	Internal auditing	Audit Performed
		Issues Resolved
Act	Management Review	Review Performed
		Records Maintained



Energy Management Information System





- 1 = actual energy use performance during baseline period
- 2 = actual energy use during reporting period
- 3 = predicted energy use during reporting period, in the absence of energy efficiency actions ("Business-as-usual")
- 4 = energy savings is the gap between predicted and actual energy use



Pilot Design – part 2

- Cohort approach with a FOCUS
- Strategic Energy User
- Targeted Opportunity Identification
 - ✓ Dairy Industry
 - ✓ Ammonia Refrigeration Systems















A targeted approach

- Best Practice Training
- Facility Assessments
- System for Monitoring, Tracking & Reporting <u>Ammonia Refrigeration</u>
 Performance











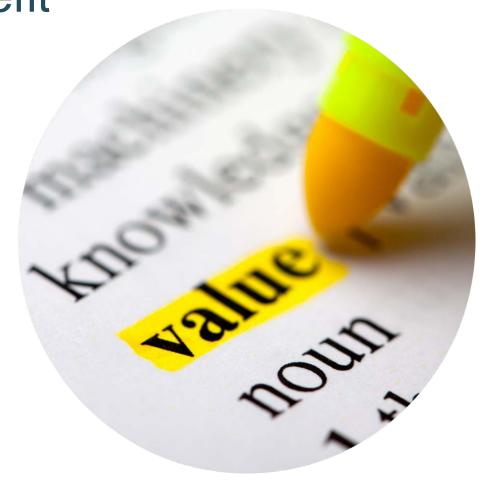




Strategic Energy Management – An Ongoing Benefit

- Structure
- Comprehensive
- Measurable

VALUE ADD





Thank you

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