

Final Independent External Peer Review Report Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement

Prepared by
Battelle Memorial Institute

Prepared for
Department of the Army
U.S. Army Corps of Engineers
National Ecosystem Restoration Planning Center of Expertise
Mississippi Valley Division

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Executive Summary

PROJECT BACKGROUND AND PURPOSE

The United States Army Corps of Engineers (USACE) and the U.S. Bureau of Reclamation (Reclamation) have prepared an Environmental Impact Statement (EIS) to analyze direct, indirect, and cumulative effects associated with actions to improve fish passage at the Lower Yellowstone Intake Diversion Dam (Intake Diversion Dam), Dawson County, Montana. The proposed Federal action is to improve passage for the endangered pallid sturgeon and other native fish at the Intake Diversion Dam.

The Lower Yellowstone Project (LYP) was authorized by the Secretary of the Interior on May 10, 1904. Construction of the LYP began in 1905 and included the Intake Diversion Dam (also known as Yellowstone River Diversion Dam)—a 12-foot-high wood and stone diversion dam that spans the Yellowstone River and diverts water into the Main Canal for irrigation. The LYP was authorized to provide a dependable water supply sufficient to irrigate approximately 54,300 acres of land on the west bank of the Yellowstone River. Water is also supplied to irrigate approximately 830 acres in the Intake Irrigation Unit and 2,200 acres in the Savage Unit. Both of the smaller irrigation projects pump water from the Main Canal. The average annual volume of water diverted for these projects is 327,046 acre-feet.

In 1990, the U.S. Fish and Wildlife Service (USFWS) listed the pallid sturgeon as endangered under the Endangered Species Act (ESA). Numerous studies suggest that the Intake Diversion Dam impedes upstream migration of pallid sturgeon and their access to spawning and larval drift habitats. The Lower Yellowstone River is considered by the USFWS to provide one of the best opportunities for recovery of pallid sturgeon. Both Reclamation and USACE have general responsibility under Section 7(a)(1) of the ESA to use their authorities to conserve and recover Federally listed species and ecosystems upon which the species depends. In addition, both agencies need to avoid jeopardizing the pallid sturgeon in funding or carrying out any agency action per Section 7(a)(2) of the Act.

The Pallid Sturgeon Recovery Plan specifically identifies providing passage at the Intake Diversion Dam to protect and restore pallid sturgeon populations. By improving passage at the Intake Diversion Dam, approximately 165 river miles of spawning and larval drift habitat would become accessible in the Yellowstone River and major tributaries such as the Powder River.

In 2010, Reclamation and USACE authorized the construction of a rock ramp and new screened headworks with the completion of an Environmental Assessment (EA) and Finding of No Significant Impact (FONSI). During the final design of the rock ramp, following the release of the 2010 EA and FONSI, important new information on the design, constructability, and sustainability of the proposed rock ramp surfaced along with new information regarding pallid sturgeon movement, which led to a reevaluation of fish passage options.

A draft EA was completed on the Intake Fish Passage Project in 2013, which underwent independent external peer review (IEPR) overseen by Battelle in 2013. A final EA and FONSI were issued in 2015. The Defenders of Wildlife and the Natural Resources Defense Council filed a lawsuit against USACE, Reclamation, and USFWS alleging violations of the National Environmental Policy Act (NEPA), ESA, and the Clean Water Act (CWA). U.S. Federal Judge Brian Moore signed a stipulated stay agreement on the lawsuit in January 2016 ordering USACE and Reclamation to complete an EIS by the end of 2016. The current (2016) IEPR is of the draft EIS (DEIS) being prepared by USACE and Reclamation.

Independent External Peer Review Process

Independent, objective peer review is regarded as a critical element in ensuring the reliability of scientific analysis. USACE is conducting an IEPR of the Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement¹ (hereinafter: Lower Yellowstone River Intake DEIS IEPR). As a 501(c)(3) non-profit science and technology organization, Battelle is independent, free from conflicts of interest (COIs), and meets the requirements for an Outside Eligible Organization (OEO) per guidance described in USACE (2012). Battelle has experience in establishing and administering peer review panels for USACE and was engaged to coordinate the IEPR of the Lower Yellowstone River Intake DEIS. The IEPR was external to the agency and conducted following USACE and Office of Management and Budget (OMB) guidance described in USACE (2012) and OMB (2004). This final report presents the Final Panel Comments of the IEPR Panel (the Panel). Details regarding the IEPR (including the process for selecting panel members, the panel members' biographical information and expertise, and the charge submitted to the Panel to guide its review) are presented in appendices.

Based on statements in the Performance Work Statement (PWS) that members of the previous Lower Yellowstone River IEPR Panel should be used if possible, Battelle contacted the panel members who participated in the previous review of the Lower Yellowstone River EA in the following key technical areas: fisheries biology and environmental law compliance, economics, geotechnical engineering, and hydraulic engineering. These four panel members were rescreened and determined not to have any COIs. Also based on the PWS, Battelle identified potential candidates for the Civil Works planner position because the previous planner's organization had a COI. Battelle screened for candidates most closely meeting the selection criteria and evaluated them for potential COIs and availability. USACE was given the list of final candidates (i.e., the new Civil Works planner and previous four panel members) to confirm that they had no COIs. Battelle made the final selection of the full five-person panel.

The Panel received electronic versions of the Lower Yellowstone River Intake DEIS IEPR review documents (1,734 pages in total), along with a charge that solicited comments on specific sections of the documents to be reviewed. Following guidance provided in USACE (2012) and OMB (2014), USACE prepared the charge questions, which were included in the draft and final Work Plans.

The USACE Project Delivery Team briefed the Panel and Battelle during a kick-off meeting held via teleconference prior to the start of the review to provide the Panel an opportunity to ask questions of

¹ The official title of the Task Order 0009 award that Battelle received (dated 2016 May 26) from USACE was titled the "Independent External Peer Review Report Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices." For clarity and to reflect the actual review documents that underwent peer review, Battelle has used the name of the actual document supplied for review "Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement" throughout this deliverable.

USACE and clarify uncertainties. Other than Battelle-facilitated teleconferences, there was no direct communication between the Panel and USACE during the peer review process.

IEPR panel members reviewed the Lower Yellowstone River Intake DEIS documents individually, and produced individual comments in response to the charge questions. The panel members then met via teleconference with Battelle to review key technical comments and reach agreement on the Final Panel Comments to be provided to USACE. Each Final Panel Comment was documented using a four-part format consisting of: (1) a comment statement; (2) the basis for the comment; (3) the significance of the comment (high, medium/high, medium, medium/low, or low); and (4) recommendations on how to resolve the comment. Overall, eight Final Panel Comments were identified and documented. Of these, three were identified as having high significance, four were identified as having medium significance, and one had medium/low significance.

Results of the Independent External Peer Review

The panel members agreed on their “assessment of the adequacy and acceptability of the economic, engineering, and environmental methods, models, and analyses used” (USACE, 2012; p. D-4) in the Lower Yellowstone River Intake DEIS review documents. Table ES-1 lists the Final Panel Comment statements by level of significance. The full text of the Final Panel Comments is presented in Section 4.2 of this report. The following summarizes the Panel's findings.

Based on the Panel's review, the DEIS is thorough and well written and presents information and data on a broad range of alternatives, including dam removal and multiple pump alternatives. The Panel did identify several elements of the project that should be further explained, clarified, or revised.

Environmental: The Panel noted that impact analyses are well done and inclusive for all alternatives. However, given the large amount of detail provided in the draft, particularly in relation to impact analyses, the analysis of the revised alternatives was not as robust as expected (DEIS Section 3.4). The selection process appears to be based on the outcome of the fish passage analysis and cost-effectiveness computations. The Panel is concerned that a much more comprehensive process should have been applied given the importance of the project, expected project costs, and the risks and uncertainties associated with the various alternatives.

DEIS Appendix E states an objective for upstream passage as “Greater than or equal to 85% of motivated adult pallid sturgeon (fish that move up to the weir) annually pass upstream of the weir location during the spawning migration period (April 1 to June 15) within a reasonable amount of time without substantial delay (≥ 0.19 miles/hour)”. However, evidence to support this as an achievable objective under the preferred alternative has not been provided in the DEIS. The Panel believes there is substantial risk that the preferred alternative bypass channel will not provide upstream passage of pallid sturgeon in significant numbers to facilitate a measurable, population-level response in natural recruitment. To address this concern, the Panel suggests that an alternative analysis be conducted that assesses the potential for upstream passage exclusively for pallid sturgeon for each stated alternative.

Engineering: The engineering level of effort, analysis methods, and assumptions are appropriate for the preliminary studies in support of the alternative analysis and DEIS. Under both the bypass channel alternative (preferred) and the modified side channel alternative, the inlet to these channels from the river at the upstream end is being improved to allow water to flow at lower river flow thresholds than exist now.

This is beneficial to pallid sturgeon movements, because climate change may lead to reduced flow in the river, and viable fish passage should not be lost because of decreased flow in the river.

The bypass channel and the modified side channel alternatives both require maintenance access to the south side of the river; however, only the modified side channel alternative includes a new bridge. Inclusion of a bridge impacts the cost of the modified side channel alternative and potentially affects the selection of the preferred alternative. To address this issue, the Panel recommends that USACE consider eliminating the proposed bridge from the modified side channel alternative. If the proposed bridge is retained, potential flood damage impacts to bridge abutments should be addressed.

The current design of the bypass channel does not include erosion control measures to counter flood damage when flood flows overtop Joe's Island. Flood flow crossing the bypass channel is a foreseeable event, and the design should include measures to prevent damage to the bypass channel. In addition, the bypass channel alternative should function as intended, whether the existing side channel is filled in and abandoned or left as is. The DEIS does not document why the existing side channel needs to be filled in. The Panel sees benefits to flood conveyance and occasional fish passage when this channel is left as is.

Economics: The cost-effectiveness/incremental cost analysis (CE/ICA) comparisons of alternatives are consistent with USACE planning guidelines for ecosystem restoration projects. The economic models used for this study are adequate and assumptions about future economic conditions are reasonable. Information about the region and local economy that utilizes water from the LYP irrigation canal was comprehensive.

A new weir across the Yellowstone River is proposed under the bypass channel alternative as a way to reduce the potential for displaced rock to obstruct the bypass channel's lower entrance and to reduce future maintenance costs; however, a new weir is not required for continued water delivery to the main canal, and its costs are not adequately justified. A new diversion weir may be beneficial to the continued operation of the LYP, but a cost/benefit analysis of a new weir versus continued maintenance of the existing weir is not provided. The proposed new weir is a costly element of the overall project. To address this concern, one of the Panel's recommendations includes conducting a cost/benefit analysis of maintaining the existing Intake Diversion Dam versus constructing a new weir under the bypass channel alternative.

Planning: Planning was conducted in a systematic manner using a well-organized process and logical procedures. The preferred alternative addresses some of the major problems associated with partial or total blockage of fish passage.

The Fish Passage Connectivity Index (FPCI) and the CE analysis based on the index do not adequately represent the significance of pallid sturgeon passage as an objective of the proposed action and the uncertainty associated with pallid sturgeon migration. The pallid sturgeon is just one of 14 fish species assessed, and the Panel recognizes that the expected habitat units (EHUs) for pallid sturgeon have little impact on the overall results and identification of a preferred alternative. Because the FPCI and CE analysis are the primary decision tools used to select the preferred alternative, further information about critical parameters used to evaluate alternatives can lead to better risk-informed decisions.

The Panel noted that information was lacking in the Monitoring and Adaptive Management Plan. The Monitoring and Adaptive Management Plan does not identify specific, quantified fish passage objectives and targets for pallid sturgeon or other native fish species (which are necessary to assess project

success), the need for adaptive management actions, and the potential future costs of such actions. This issue can be addressed by including quantifiable pallid sturgeon and native fish species passage targets with timeframes that are compatible with the objectives to reach specific adaptive management milestones at reasonably accurate estimated costs. The Panel also recommends providing more detail on the monitoring methods to assess progress toward the stated objectives for both pallid sturgeon and native fish species. The Monitoring and Adaptive Management Plan relies upon other Federal and state agencies to conduct elements of the monitoring. Establishing formal agreements (if not already in place) are needed to ensure quality and completeness of the Monitoring and Adaptive Management Plan.

Table ES-1. Overview of Eight Final Panel Comments Identified by the Lower Yellowstone River Intake DEIS IEPR Panel

No.	Final Panel Comment
Significance – High	
1	There is substantial risk that the preferred alternative bypass channel will not provide upstream passage of pallid sturgeon in significant numbers to facilitate a measurable, population-level response in natural recruitment.
2	The FPCI and the CE analysis based on the index do not adequately represent the significance of pallid sturgeon passage as an objective of the proposed action and the uncertainty associated with pallid sturgeon passage.
3	The Monitoring and Adaptive Management Plan does not provide specific, quantified fish passage objectives and targets for pallid sturgeon or other native fish species, which are necessary to identify the need for adaptive management actions and the potential future costs of such actions.
Significance – Medium	
4	The need for a new bridge for maintenance and recreation access under the modified side channel alternative is not well justified.
5	Maintaining the existing Intake Diversion Dam, as opposed to installing a new weir, is not fully considered under the bypass channel alternative.
6	The existing side channel should remain open to accommodate flood flows and fish passage during high-flow events.
7	The current design of the bypass channel does not include erosion control measures to counter flood damage when flood flows overtop Joe’s Island.
Significance – Medium/Low	
8	The Monitoring and Adaptive Management Plan does not mention the establishment of formal agreements with Federal and state agencies to conduct vital monitoring elements.

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LIST OF ACRONYMS

AFS	American Fisheries Society
ASCE	American Society of Civil Engineers
ATR	Agency Technical Review
BRT	Biological Review Team
CE	Cost Effectiveness
COI	Conflict of Interest
CWA	Clean Water Act
DEIS	Draft Environmental Impact Statement
DrChecks	Design Review and Checking System
EA	Environmental Assessment
EC	Engineer Circular
EHU	Expected Habitat Unit
EIS	Environmental Impact Statement
ERDC	Engineer Research and Development Center
ESA	Endangered Species Act
FONSI	Finding of No Significant Impact
FPCI	Fish Passage Connectivity Index
HEC-HMS	Hydrologic Engineering Center-Hydrologic Modeling System
HEC-RAS	Hydrologic Engineering Center-River Analysis System
HEP	Habitat Evaluation Procedures
ICA	Incremental Cost Analysis
IEPR	Independent External Peer Review
IWR	Institute of Water Resources
LYP	Lower Yellowstone Project
NEPA	National Environmental Policy Act
NRCS	Natural Resources Conservation Service
O&M	operation and maintenance
OEO	Outside Eligible Organization
OMB	Office of Management and Budget
PCX	Planning Center of Expertise

PDT	Project Delivery Team
PWS	Performance Work Statement
Reclamation	U.S. Bureau of Reclamation
USACE	United States Army Corps of Engineers
USFWS	United States Fish and Wildlife Service

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1. INTRODUCTION

The United States Army Corps of Engineers (USACE) and the U.S. Bureau of Reclamation (Reclamation) have prepared an Environmental Impact Statement (EIS) to analyze direct, indirect, and cumulative effects associated with actions to improve fish passage at the Lower Yellowstone Intake Diversion Dam (Intake Diversion Dam), Dawson County, Montana. The proposed Federal action is to improve passage for the endangered pallid sturgeon and other native fish at the Intake Diversion Dam.

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In 1990, the U.S. Fish and Wildlife Service (USFWS) listed the pallid sturgeon as endangered under the Endangered Species Act (ESA). Numerous studies suggest that the Intake Diversion Dam impedes upstream migration of pallid sturgeon and their access to spawning and larval drift habitats. The Lower Yellowstone River is considered by the USFWS to provide one of the best opportunities for recovery of pallid sturgeon. Both Reclamation and USACE have general responsibility under Section 7(a)(1) of the ESA to use their authorities to conserve and recover Federally listed species and ecosystems upon which the species depends. In addition, both agencies need to avoid jeopardizing the pallid sturgeon in funding or carrying out any agency action per Section 7(a)(2) of the Act.

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In 2010, Reclamation and USACE authorized the construction of a rock ramp and new screened headworks with the completion of an Environmental Assessment (EA) and Finding of No Significant Impact (FONSI). During the final design of the rock ramp, following the release of the 2010 EA and FONSI, important new information on the design, constructability, and sustainability of the proposed rock ramp surfaced along with new information regarding pallid sturgeon movement, which led to a reevaluation of fish passage options.

A draft EA was completed on the Intake Fish Passage Project in 2013, which underwent independent external peer review (IEPR) overseen by Battelle. A final EA and FONSI were issued in 2015. The Defenders of Wildlife and the Natural Resources Defense Council filed a lawsuit against USACE, Reclamation, and USFWS alleging violations of the National Environmental Policy Act (NEPA), ESA, and the Clean Water Act (CWA). U.S. Federal Judge Brian Moore signed a stipulated stay agreement on the lawsuit in January 2016 ordering USACE and Reclamation to complete an EIS by the end of 2016. The current (2016) IEPR is of the draft EIS (DEIS) being prepared by USACE and Reclamation.

Independent, objective peer review is regarded as a critical element in ensuring the reliability of scientific analysis. The objective of the work described here was to conduct an IEPR of the Lower Yellowstone

Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement² (hereinafter: Lower Yellowstone River Intake DEIS IEPR) in accordance with procedures described in the Department of the Army, USACE, Engineer Circular (EC) *Civil Works Review* (EC 1165-2-214) (USACE, 2012) and the Office of Management and Budget (OMB), *Final Information Quality Bulletin for Peer Review* (OMB, 2004). Supplemental guidance on evaluation for conflicts of interest (COIs) was obtained from the *Policy on Committee Composition and Balance and Conflicts of Interest for Committees Used in the Development of Reports* (The National Academies, 2003).

This final report presents the Final Panel Comments of the IEPR Panel (the Panel) on the existing engineering, economic, environmental, and plan formulation analyses contained in the Lower Yellowstone River Intake DEIS IEPR documents (Section 4). Appendix A describes in detail how the IEPR was planned and conducted. Appendix B provides biographical information on the IEPR panel members and describes the method Battelle followed to select them. Appendix C presents the final charge to the IEPR panel members for their use during the review; the final charge was submitted to USACE on June 9, 2016. Appendix D presents the organizational conflict of interest form that Battelle completed and submitted to the Institute for Water Resources (IWR) prior to the award of the Lower Yellowstone River Intake DEIS IEPR.

2. PURPOSE OF THE IEPR

To ensure that USACE documents are supported by the best scientific and technical information, USACE has implemented a peer review process that uses IEPR to complement the Agency Technical Review (ATR), as described in USACE (2012).

In general, the purpose of peer review is to strengthen the quality and credibility of the USACE decision documents in support of its Civil Works program. IEPR provides an independent assessment of the engineering, economic, environmental, and plan formulation analyses of the project study. In particular, the IEPR addresses the technical soundness of the project study's assumptions, methods, analyses, and calculations and identifies the need for additional data or analyses to make a good decision regarding implementation of alternatives and recommendations.

In this case, the IEPR of the Lower Yellowstone River Intake DEIS was conducted and managed using contract support from Battelle, which is an Outside Eligible Organization (OEO) (as defined by EC 1165-2-214). Battelle, a 501(c)(3) organization under the U.S. Internal Revenue Code, has experience conducting IEPRs for USACE.

3. METHODS FOR CONDUCTING THE IEPR

The methods used to conduct the IEPR are briefly described in this section; a detailed description can be found in Appendix A. Table 1 presents the major milestones and deliverables of the Lower Yellowstone

² The official title of the Task Order 0009 award that Battelle received (dated 2016 May 26) from USACE was titled the "Independent External Peer Review Report Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices." For clarity and to reflect the actual review documents that underwent peer review, Battelle has used the name of the actual document supplied for review "Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement" throughout this deliverable.

River Intake DEIS IEPR. Due dates for milestones and deliverables are based on the award/effective date of May 26, 2016. Note that the work items listed under Task 6 occur after the submission of this report. Battelle anticipates submitting the pdf printout of the USACE's Design Review and Checking System (DrChecks) project file (the final deliverable) on October 12, 2016. The actual date for contract end will depend on the date that all activities for this IEPR are conducted.

Table 1. Major Milestones and Deliverables of the Lower Yellowstone River Intake DEIS IEPR

Task	Action	Due Date
1	Award/Effective Date	5/26/2016
	Review documents available	5/31/2016
	Public comment documents available	8/2/2016
2	Battelle submits list of selected panel members	6/2/2016
	USACE confirms the panel members have no COI	6/3/2016
3	Battelle convenes kick-off meeting with USACE	6/1/2016
	Battelle convenes kick-off meeting with USACE and panel members	6/6/2016
4	Panel members complete their individual reviews	7/5/2016
	Panel members provide draft Final Panel Comments to Battelle	7/18/2016
	Battelle sends public comments to Panel	8/2/2016
	Panel completes its review of public comments	8/8/2016
5	Battelle submits Final IEPR Report to USACE	8/5/2016
	Battelle submits Addendum to Final IEPR Report to USACE	8/12/2016
6 ^a	Battelle convenes Comment-Response Teleconference with panel members and USACE	9/27/2016
	Battelle submits pdf printout of DrChecks project file to USACE	10/12/2016
	Contract End/Delivery Date	12/31/2016

^a Task 6 occurs after the submission of this report.

Based on statements in the Performance Work Statement (PWS) that members of the previous Lower Yellowstone River IEPR Panel should be used if possible, Battelle contacted the panel members who participated in the previous review of the Lower Yellowstone River EA in the following key technical areas: fisheries biology and environmental law compliance, economics, geotechnical engineering, and hydraulic engineering. These four panel members were rescreened and determined not to have any COIs. Also based on the PWS, Battelle identified potential candidates for the Civil Works planner position because the previous planner's organization had a COI. Battelle screened for candidates most closely meeting the selection criteria and evaluated them for COIs and availability. USACE was given the list of final candidates (the new Civil Works planner and previous four panel members) to confirm that they had no COIs. Battelle made the final selection of the full five-person panel.

The Panel reviewed the Lower Yellowstone River Intake DEIS document and produced eight Final Panel Comments in response to 43 charge questions provided by USACE. Battelle instructed the Panel to develop the Final Panel Comments using a standardized four-part structure:

1. Comment Statement (succinct summary statement of concern)
2. Basis for Comment (details regarding the concern)
3. Significance (high, medium/high, medium, medium/low, or low; in accordance with specific criteria for determining level of significance)
4. Recommendation(s) for Resolution (at least one implementable action that could be taken to address the Final Panel Comment).

Battelle reviewed all Final Panel Comments for accuracy, adherence to USACE guidance (EC 1165-2-214, Appendix D), and completeness prior to determining that they were final and suitable for inclusion in the Final IEPR Report. There was no direct communication between the Panel and USACE during the preparation of the Final Panel Comments. The Panel's findings are summarized in Section 4.1; the Final Panel Comments are presented in full in Section 4.2.

4. RESULTS OF THE IEPR

This section presents the results of the IEPR. A summary of the Panel's findings and the full text of the Final Panel Comments are provided.

4.1 Summary of Final Panel Comments

The panel members agreed on their "assessment of the adequacy and acceptability of the economic, engineering, and environmental methods, models, and analyses used" (USACE, 2012; p. D-4) in the Lower Yellowstone River Intake DEIS IEPR review document. The following summarizes the Panel's findings.

Based on the Panel's review, the DEIS is thorough and well written and presents information and data on a broad range of alternatives, including dam removal and multiple pump alternatives. The Panel did identify several elements of the project that should be further explained, clarified, or revised.

Environmental: The Panel noted that impact analyses are well done and inclusive for all alternatives. However, given the large amount of detail provided in the draft, particularly in relation to impact analyses, the analysis of the revised alternatives was not as robust as expected (DEIS Section 3.4). The selection process appears to be based on the outcome of the fish passage analysis and cost-effectiveness computations. The Panel is concerned that a much more comprehensive process should have been applied given the importance of the project, expected project costs, and the risks and uncertainties associated with the various alternatives.

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address this concern, the Panel suggests that an alternative analysis be conducted that assesses the potential for upstream passage exclusively for pallid sturgeon for each stated alternative.

Engineering: The engineering level of effort, analysis methods, and assumptions are appropriate for the preliminary studies in support of the alternative analysis and DEIS. Under both the bypass channel alternative (preferred) and the modified side channel alternative, the inlet to these channels from the river at the upstream end is being improved to allow water to flow at lower river flow thresholds than exist now. This is beneficial to pallid sturgeon movements, because climate change may lead to reduced flow in the river, and viable fish passage should not be lost because of decreased flow in the river.

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The current design of the bypass channel does not include erosion control measures to counter flood damage when flood flows overtop Joe's Island. Flood flow crossing the bypass channel is a foreseeable event, and the design should include measures to prevent damage to the bypass channel. In addition, the bypass channel alternative should function as intended, whether the existing side channel is filled in and abandoned or left as is. The DEIS does not document why the existing side channel needs to be filled in. The Panel sees benefits to flood conveyance and occasional fish passage when this channel is left as is.

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Planning: Planning was conducted in a systematic manner using a well-organized process and logical procedures. The preferred alternative addresses some of the major problems associated with partial or total blockage of fish passage.

The Fish Passage Connectivity Index (FPCI) and the CE analysis based on the index do not adequately represent the significance of pallid sturgeon passage as an objective of the proposed action and the uncertainty associated with pallid sturgeon migration. The pallid sturgeon is just one of 14 fish species assessed, and the Panel recognizes that the expected habitat units (EHUs) for pallid sturgeon have little

impact on the overall results and identification of a preferred alternative. Because the FPCI and CE analysis are the primary decision tools used to select the preferred alternative, further information about critical parameters used to evaluate alternatives can lead to better risk-informed decisions.

The Panel noted that information was lacking in the Monitoring and Adaptive Management Plan. The Monitoring and Adaptive Management Plan does not identify specific, quantified fish passage objectives and targets for pallid sturgeon or other native fish species (which are necessary to assess project success), the need for adaptive management actions, and the potential future costs of such actions. This issue can be addressed by including quantifiable pallid sturgeon and native fish species passage targets with timeframes that are compatible with the objectives to reach specific adaptive management milestones at reasonably accurate estimated costs. The Panel also recommends providing more detail on the monitoring methods to assess progress toward the stated objectives for both pallid sturgeon and native fish species. The Monitoring and Adaptive Management Plan relies upon other Federal and state agencies to conduct elements of the monitoring. Establishing formal agreements (if not already in place) are needed to ensure quality and completeness of the Monitoring and Adaptive Management Plan.

[4.2 Final Panel Comments](#)

This section presents the full text of the Final Panel Comments prepared by the IEPR panel members.

Final Panel Comment 1

There is substantial risk that the preferred alternative bypass channel will not provide upstream passage of pallid sturgeon in significant numbers to facilitate a measurable, population-level response in natural recruitment.

Basis for Comment

The bypass channel has been designed to meet criteria for water velocities and depths provided by the Biological Review Team (BRT) (Section 2.3.5.1 Bypass Channel Features), but it is unknown if these features meet the needs of adult pallid sturgeon attempting to migrate upstream. There is no evidence that the behavior of adult fish can be manipulated to attract them to the bypass channel, that they would be motivated to swim upstream through the bypass channel, or that they would navigate upstream through the proposed bypass channel in sufficient numbers to enable meaningful levels of spawning and recruitment in the Yellowstone River. In the DEIS, Section 2.5.2 Sturgeon Use of Bypass Channel, concerns are raised as to "...whether bypass channels, in general, have been demonstrated to actually be used by sturgeon for passage." Further, it is stated in Section 2.5.2.1 The Potential for Successful Passage in a Bypass Channel by Pallid Sturgeon, that "...to date, no successful upstream fish passage facility of any type has been built for shovelnose or pallid sturgeon."

The following issues regarding the potential for adult pallid sturgeon to move upstream through the bypass channel during their spring migration remain unaddressed:

- a. It is unknown if pallid sturgeon can be attracted to the entrance to the bypass channel. Given the configuration of the Yellowstone River below the Intake Diversion Dam, research indicates that pallid sturgeon will swim upstream primarily on the north side of the channel on the inside of a river bend, which is habitat shown to be preferred by the species during upstream migrations. Typically, 13% of the river flow will be diverted through the bypass channel. It is unknown if this is a sufficiently large flow to attract adult pallid sturgeon. Further, it is unknown if adult fish will actively search for upstream pathways outside of main channel habitat that they have been identified to prefer. Additionally, attraction of adult fish to the entrance to the bypass channel is likely to be confounded by turbulent flows downstream from the Intake Diversion Dam.
- b. Adult pallid sturgeon that may find their way to the entrance of the bypass channel would encounter a grade-control structure. The proposed grade-control structure "would be composed of buried riprap covered with gravel/cobble" (Section 2.3.5.2, page 2-49). Insufficient information is provided to make judgments regarding the ability of adult pallid sturgeon to pass over the structure. Further, it is unknown if adult fish will be motivated to swim upstream over this structure. Adult pallid sturgeon are bottom-oriented and select migration paths with sand substrates on the inside of bends near the borders of deep channels during migration. The proposed grade control structure at the entrance to the bypass channel differs substantially from habitat selected by adults during migration in the Yellowstone River.
- c. Within the bypass channel, two vertical grade-control structures (riprap sills) are proposed "for maintaining channel slope and allowing for early identification of channel movement" (Section 2.3.5.2, page 2-49). At the upstream end of the bypass channel, another grade-control

structure is also proposed. These structures would be “over-excavated and backfilled with natural river rock to give the appearance of a seamless channel invert while providing stability during extreme events” (Section 2.3.5.2, page 2-49). Insufficient information is provided to make judgments regarding the ability of adult fish to swim upstream over the structures. Further, it is unknown if adult pallid sturgeon will be motivated to swim upstream over these structures.

- d. Water velocity and depth features proposed for the bypass channel may be sufficient to allow adult pallid sturgeon to move through the bypass channel, but it is not known if they are adequate to motivate movements through the bypass channel. Swimming ability determined in the laboratory is unlikely to be a predictor of behavior or habitat preference.

The DEIS states that upstream migration of adult pallid sturgeon through the bypass channel “may be a rare event” (Section 2.1, page 2-22). There is no evidence provided that sufficient numbers of adult pallid sturgeon would migrate upstream annually through the bypass channel to form spawning aggregations at suitable spawning sites, spawn, and contribute to natural recruitment in the Yellowstone River. Appendix E states an objective for upstream passage as “Greater than or equal to 85% of motivated adult pallid sturgeon (fish that move up to the weir) annually pass upstream of the weir location during the spawning migration period (April 1 to June 15) within a reasonable amount of time without substantial delay (≥ 0.19 miles/hour)” (page 2). Evidence to support this as an achievable objective is lacking.

Significance – High

Because the potential for upstream migration of adult pallid sturgeon relative to each alternative is not fully addressed, it is unknown whether the preferred alternative will facilitate passage of adult fish.

Recommendation for Resolution

1. Conduct an alternative analysis exclusively for pallid sturgeon that assesses the potential for upstream passage for each stated alternative. Include relevant literature on upstream migration behavior and habitat selection by adult pallid sturgeon, utilization of bypass structures by various sturgeon species in other systems, and actual swimming capabilities of adult pallid sturgeon (not just extrapolations of adult swimming capabilities based on studies of juvenile fish). The analysis should consider the following:
 - a. Probabilities that adult pallid sturgeon will be attracted to the entrance of the bypass channel or modified side channel, will enter the bypass channel or modified side channel over possible impediments, will migrate upstream through the bypass channel or modified side channel over possible impediments, and will exit the bypass channel or modified side channel to continue upstream migration.
 - b. The size of the population of adult pallid sturgeon that migrate annually up the Yellowstone River to Intake Diversion Dam, the proportion of the migrants that are likely to migrate upstream through the bypass channel or modified side channel, and the subsequent population-level response resulting from natural recruitment by the proportion that successfully migrate.

Final Panel Comment 2

The FPCI and the CE analysis based on the index do not adequately represent the significance of pallid sturgeon passage as an objective of the proposed action and the uncertainty associated with pallid sturgeon passage.

Basis for Comment

The stated purpose of the proposed action is to improve upstream passage for pallid sturgeon and other native fish at the Intake Diversion Dam, continue the viable and effective operation of the LYP, and contribute to ecosystem restoration (ES, p. xxvi). In addition, given the endangered status of pallid sturgeon (DEIS, pp. 1-7 to 1-8), it is stated "...the primary purpose of a fish passage project at Intake Dam is to improve pallid sturgeon passage..." (Appendix D, p. 1).

To compare alternatives, the FPCI was used to estimate EHUs under each alternative. The FPCI was developed to evaluate ecosystem outputs of alternative fish passage improvements for navigation dams on the Upper Mississippi River System, but the pallid sturgeon was not included in the model development (USACE, 2011). As an ecosystem restoration metric, the FPCI provides a consistent framework to evaluate the effects of restoration on an array of fish species. For this application to the LYP, the FPCI has three major shortcomings. First, it does not adequately represent the significance of pallid sturgeon passage as an objective of the proposed action. Second, the FPCI does not reflect the uncertainty associated with pallid sturgeon migration through the bypass channel or modified side channel alternatives. Third, this uncertainty is not reflected in the parameter values used to characterize pallid sturgeon migration behavior in the FPCI.

Based on the information in Appendix D, the spreadsheet "Fish Passage Connectivity Index_w_pallid_14species_v4.xlsx" (hereinafter FPCI_v4), and USACE (2011), the FPCI is a simple arithmetic index $[(E_i \times U_i \times D_i)/25]$ for each species, where E is the chance of encountering a passage entrance (1 – 5), U is the potential to use the passage (0 – 5), and D is the duration over which passage is available. The number 25 is used to normalize the index value for each species. The resulting connectivity value, E_i , is then multiplied by the potentially available habitat for each species to determine the EHUs for that species relative to a passage alternative. This calculation is repeated to EHUs for each species that might use the passage, and the results are then averaged across all species used in the analysis.

For this application to the LYP, 14 species were used in the analysis, so the EHUs for pallid sturgeon have little impact on the overall results and identification of a preferred alternative. For example, Appendix D (Table 2-4) presents the ICA with 7,116 net EHUs under the bypass channel alternative and 11,011 net EHUs under the multiple pump alternative. With annual costs of \$5,170,000 under the bypass channel alternative and \$10,594,000 under the multiple pump alternative, the incremental cost per EHU is \$727 under the bypass channel alternative and \$962 under the multiple pump alternative. If pallid sturgeon were dropped completely from the analysis and only the remaining 13 species were used, the new net EHUs would be 7,123 under the bypass channel alternative and 10,929 under the multiple pump alternative. The resulting incremental costs per EHU would be \$726 and \$1,032, respectively. The bypass channel alternative is indicated to be the 'best buy' under both applications of the FPCI, and the inclusion of pallid sturgeon habitat availability has no impact on the identification of a preferred alternative.

Appendix D states that in using the FPCI, “The inclusion of pallid sturgeon does not change the ranking of alternatives, but provides a better differentiation between similar alternatives” (page 3). This statement is questionable if the uncertainty surrounding pallid sturgeon migratory behavior is factored into the analysis. For example, Table 1-7 in Appendix D presents the rating for E for pallid sturgeon in the FPCI as a 4 under the bypass channel alternative and a 2 under the side channel alternative, both on a scale of 1 – 5 where 5 is the “no dam” rating. What makes it questionable is the lack of documented studies to support the assumption that a bypass channel would provide nearly the same connectivity as a free-flowing river for pallid sturgeon. If uncertainty about the potential success of the bypass channel is considered and the rating is lowered to a 2 (the same as the side channel), the net EHUs under the bypass channel alternative in Table 2-4 would change from 7,116 to 6,935 using the 14-species FPCI. The incremental cost per EHU would increase from \$727 to \$746. Given that the cost per EHU for the side channel alternative is \$791 in Table 2-4, the bypass channel alternative would be indicated to be the ‘best buy’ even though both alternatives have exactly the same connectivity rating for pallid sturgeon. Note also that the bypass channel with the same connectivity as the side channel is the preferred alternative despite the lower annual cost for the side channel (\$5,137,000 vs \$5,170,000).

The importance of pallid sturgeon passage and uncertainty about the success of the bypass channel alternative for passage of pallid sturgeon can be evaluated directly by calculating the FPCI for pallid sturgeon only. Under the baseline assumptions in the DEIS, Appendix D and FPCI_v4, the bypass channel FPCI for pallid sturgeon is 0.60 $((3 \times 5 \times 1)/25)$, resulting in 7,582 EHUs $(0.6 \times 12,637)$. The no action alternative is 551 EHUs, so the net EHUs would be 7,031. At an annual cost of \$5,170,000, the incremental cost is \$727 per EHU. If the bypass channel is less successful and the FPCI for pallid sturgeon is only 0.30 $((1.5 \times 5 \times 1)/25)$, the net EHUs would be 3,240 $(3,791 - 551)$. The risk-adjusted incremental cost would be \$1,596 per EHU, or more than double the baseline assumption.

The risk-adjusted incremental cost under the bypass channel alternative can now be compared with the multiple pump alternative using only the pallid sturgeon FPCI. Under the baseline assumptions in the DEIS, Appendix D and FPCI_v4, the multiple pump FPCI for pallid sturgeon is 1.0 $((5 \times 5 \times 1)/25)$, resulting in 12,637 EHUs $(1.0 \times 12,637)$. The no action alternative is 551 EHUs, so the net EHUs would be 12,086 $(12,637 - 551)$. At an annual cost of \$10,594,000 in Table 2-4, the incremental cost is \$877 per pallid sturgeon EHU. This cost is lower than the \$962 per EHU for the multiple pump alternative in Table 2-4 because the net change in EHUs is smaller (11,011) for the 14 species used in the baseline FPCI.

Comparing the bypass channel alternative with the multiple pump alternative, the risk-adjusted incremental cost of \$1,596 per pallid sturgeon EHU for the bypass channel alternative is significantly greater than the baseline incremental cost of \$877 per pallid sturgeon EHU for the multiple pump alternative. Accounting for the uncertainty associated with pallid sturgeon passage through the bypass channel would indicate the multiple pump alternative as the ‘best buy.’

Significance – High

Because the FPCI and CE analysis are the primary decision tools used to select the preferred alternative, further information about critical parameters used to evaluate alternatives can lead to better risk-informed decisions.

Recommendation for Resolution

1. Provide more information about the effects of uncertainty on the parameters used in the FPCI and explain how this uncertainty influences the EHUs under each alternative.
2. Provide a CE analysis using only a pallid sturgeon FPCI to determine EHUs under each alternative and directly integrate uncertainty about parameters in the FPCI into the analysis.
3. Compare the CE results using the baseline 14-species FPCI and the pallid sturgeon FPCI to illustrate the differences in expected outcomes.
4. Document any new or revised information generated from recommendations 1-3 in the FEIS.

Literature Cited

USACE (2011). Fish Passage Connectivity Index. A Planning Model Developed to Upper Mississippi River System Fish Passage Improvement Ecosystem Restoration Projects. January.

Final Panel Comment 3

The Monitoring and Adaptive Management Plan does not provide specific, quantified fish passage objectives and targets for pallid sturgeon or other native fish species, which are necessary to identify the need for adaptive management actions and the potential future costs of such actions.

Basis for Comment

The stated objective of the Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana is “to improve passage of pallid sturgeon and other native fish at the Lower Yellowstone Project Intake Diversion Dam while continuing a viable and effective operation of the Project” (DEIS Executive Summary).

Pallid Sturgeon:

Little information is provided in peer-reviewed literature regarding the parameters necessary to facilitate upstream passage for adult pallid sturgeon. As a result, many of the design features are based on the best professional judgment of a qualified multi-disciplined team of experts. This approach results in a level of risk and uncertainty that must be addressed using a robust and quantitative monitoring and adaptive management approach. The draft Monitoring and Adaptive Management Plan states, “... as there are very few examples of fish passage projects designed for sturgeon species and none specific to pallid sturgeon, uncertainty exists regarding the assumptions made about the physical and biological response to the alternatives and their relative effectiveness to improve fish passage past Intake Diversion Dam.” (Appendix E, section 1.0, p. 1).

The definition and purpose of monitoring and adaptive management as stated are, “... a decision-making process that provides for implementing management actions in the face of uncertainty. Included in this appendix are objectives, metrics, and targets for proposed management actions and potential adjustments that may be warranted based on the results of the proposed monitoring” (Appendix E, section 1.0, p. 1).

The Monitoring and Adaptive Management Plan provides two objectives pertinent to pallid sturgeon. Objective 1 identifies physical criteria for water depths and velocities in fish passageways that are measurable; this objective is readily quantifiable and is adequately addressed in the plan. Objective 2 addresses upstream and downstream passage of pallid sturgeon. The first element of Objective 2, addressing upstream passage, states “Greater than or equal to 85% motivated adult pallid sturgeon (fish that move up to the weir) annually pass upstream of the weir location during the spawning migration period (April 1 to June 15) within a reasonable amount of time without substantial delay (≥ 0.19 miles/hour).” This element does not provide a timeframe for achieving the objective or by what time in the future the proponents expect the objective to be reached. Further, “motivation” of adult pallid sturgeon cannot be measured. This element of Objective 2 would be more precise if that term were omitted and the objective were stated as, “Greater than or equal to 85% of adult pallid sturgeon that move up to the weir annually pass upstream...”

The second element of Objective 2, addressing downstream passage of adult pallid sturgeon following the spawning period, begins with this statement: “Mortality of adult pallid sturgeon that migrate downstream of the weir location cannot exceed 1% annually during the first 10 years.” (Appendix E, section 1.0, p. 2). Additional components of this element to assess injury and stress are mentioned, but no statement is provided as to how injury or stress may be measured or quantified. Further, no timeframe for achieving

these elements of the objective is provided. A second component addressing downstream passage focuses on impingement and entrainment of larval and young-of-year fish. Again, quantifiable measures of impingement and entrainment and a timeframe for assessment are not provided.

It is recognized that the Monitoring and Adaptive Management Plan is preliminary and will be expanded, but more precise objectives, as well as more detail regarding the monitoring methods that will be used to assess progress toward objectives, are needed. The objectives for monitoring pallid sturgeon provide very limited “quantifiable targets for proposed management actions and potential adjustments that may be warranted” as stated on page 1 of the plan. Quantifiable targets are necessary to ensure that the fish passage produces projected species-specific and ecosystem benefits. If specific quantifiable targets are not documented in the Adaptive Management Plan, it will be difficult to determine if the project falls short or succeeds in achieving the stated objectives.

Native Fish Species:

The Monitoring and Adaptive Management Plan does not present quantitative objectives or targets for native fish species successfully passing upstream and downstream through the Intake Diversion Dam area. Objective 3 is relevant to native fish species, stating “Determine if native fish can effectively migrate upstream and downstream of the weir location.” No quantifiable metrics or timeframe for assessment are provided. The Panel understands that an elevated level of significance is placed on successful passage by pallid sturgeon. However, the alternatives analysis was conducted predominantly on the basis of the potential for fish passage of the 14 native species considered to “...represent the migratory species typically found in the Yellowstone River at Intake Diversion Dam and the species provide good representation of the various guilds of fish based on their various migration behaviors” (Appendix D, section 1.3.1.2, p. 3). For the same reasons mentioned above regarding pallid sturgeon, quantitative objectives and targets are necessary for other native fishes in the adaptive management plan.

Costs:

Further information on quantitative objectives and targets would also help to identify potential future costs for the adaptive management plan that are based on specific actions rather than the fixed percentage of total project cost estimates used in the alternative selection process.

The Panel recognizes that the current Monitoring and Adaptive Management Plan acknowledges that a more detailed plan may be developed in the future.

Significance – High

Refinement of objectives and more quantitative details to the Monitoring and Adaptive Management Plan are essential to ensure the success of the proposed project.

Recommendation for Resolution

1. Include quantifiable pallid sturgeon and native fish species passage targets with timeframes that are compatible with the objectives to reach specific adaptive management milestones at reasonably accurate estimated costs.

2. Provide more details on the methods used to (a) achieve the elements of the monitoring plan and (b) assess progress toward the stated objectives for pallid sturgeon and other native fish species.

Final Panel Comment 4

The need for a new bridge for maintenance and recreation access under the modified side channel alternative is not well justified.

Basis for Comment

Maintenance Access

The bypass channel and the modified side channel alternatives both require similar maintenance access to the south side of the river; however, only one includes a new bridge. This inconsistency has resulted in the modified side channel being more expensive than the bypass channel. The following instances throughout the document indicate where this inconsistency was noted.

The preferred alternative (bypass channel) includes a replacement weir, but does not include a bridge across the bypass channel. The justification provided in the DEIS is that only infrequent access to the south side of the weir will be necessary due to reduced need to maintain the new concrete weir (Section 2.3.5). A new bridge is not provided for maintenance access. When access is required, a temporary cofferdam would be constructed across the bypass channel.

The DEIS suggests that under the modified side channel alternative, reuse of the existing Intake Diversion Dam with periodic rock placement would require a new bridge for maintenance access (Section 2.3.6). The bypass channel alternative includes a new weir, but not a new bridge due to the bypass channel's reduced maintenance needs.

The goal of the bypass channel and the side channel alternatives is to provide fish passage opportunities for the pallid sturgeon. Upstream migration is known to occur in the spring and early summer, when flow in the river reaches seasonal highs. The DEIS states that maintenance work on the existing weir does not occur until late July or August, when flow in the river has decreased. Since the timing of maintenance work does not conflict with the timing of sturgeon migration, a temporary cofferdam should suffice to allow for maintenance access under either alternative scenario.

Currently, maintenance access is primarily from the north bank. Rock is stockpiled with a loader, dumped into a skid, and then hauled by an existing overhead trolley cableway over the river to be dumped. It is unclear why, under the modified side channel alternative, a bridge for access from the south is necessary for this operation. A bridge may have unresolved design issues and potential impacts that have not been fully addressed. The DEIS states that the bridge may need to be elevated up to 10 feet above the floodplain level to accommodate flowing ice in the bypass channel. Bridge approach embankments, which would be necessary for a higher bridge elevation, may cause barriers to floodwater flow. This could result in erosion damage to the embankments, bypass channel, and surrounding land.

Recreation Access

Recreation access was cited as a benefit of bridge construction, but no documentation was provided that indicated that recreation access was required during the late spring and early summer season when flow in the river is high. Since recreation is not part of the new project's purpose and need, it should not be used as justification for a proposed new bridge.

Significance – Medium

Inclusion of a bridge impacts the cost of the modified side channel alternative and potentially affects the selection of the preferred alternative.

Recommendation for Resolution

1. Consider eliminating the proposed bridge from the modified side channel alternative.
2. If the proposed bridge is retained, address potential flood damage impacts of bridge abutment construction on embankments, the bypass channel, and the surrounding land.

Final Panel Comment 5

Maintaining the existing Intake Diversion Dam, as opposed to installing a new weir, is not fully considered under the bypass channel alternative.

Basis for Comment

The revised project Purpose and Need statement includes the continued operation of the LYP and the normal functioning of the main irrigation canal. The DEIS states that the existing diversion weir provides sufficient water surface elevation to provide for the normal operation of the main canal and its new intake structure.

The DEIS justifies the installation of a new weir as a measure to reduce the potential for rock displaced from the Intake Diversion Dam obstructing the bypass channel's lower entrance over time. The entrance to the side channel is located further downstream of the Intake Diversion Dam. The DEIS indicates that the side channel's lower entrance location negates the need for a new weir.

A new weir across the Yellowstone River is proposed under the bypass channel alternative as a way to reduce the potential for displaced rock to obstruct the bypass channel's lower entrance and to reduce future maintenance costs; however, a new weir is not required for continued water delivery to the main canal, and its costs are not adequately justified. Over many years, the existing Intake Diversion Dam has required maintenance due to periodic rock displacement. However, it is not clear that the potential for periodic displaced rock obstructing the lower bypass channel entrance justifies a new weir. The potential for obstruction can be mitigated through monitoring and adaptive management. Removal of sediment/displaced rock from the channel's lower entrance is addressed in the Monitoring and Adaptive Management Plan.

A new diversion weir may be beneficial to the continued operation of the LYP, but a cost/benefit analysis of a new weir versus continued maintenance of the existing weir is not provided. The proposed new weir is a costly element of the overall project. Since it may not be necessary in order to meet the project objectives, it warrants careful consideration as a stand-alone project element.

Significance – Medium

Construction of a new weir impacts the cost of the alternatives and potentially affects the selection of the preferred alternative.

Recommendation for Resolution

1. Conduct a cost/benefit analysis of maintaining the existing Intake Diversion Dam versus construction of a new weir under the bypass channel alternative.
2. Consider a design modification that would reduce the potential for bypass channel obstruction due to rock displacement.

Final Panel Comment 6

The existing side channel should remain open to accommodate flood flow and fish passage during high-flow events.

Basis for Comment

The bypass channel alternative utilizes the existing side channel entrance as the upstream starting point for the new bypass channel and uses fill to plug the existing side channel. This effectively closes the existing side channel to any future use by fish for upstream passage. The Panel believes that leaving the side channel open for flood flow and upstream fish passage during high-flow events would:

- Allow some flood flows to cross Joe's Island without crossing the bypass channel.
- Allow upstream fish passage during moderate- to high-flow events (this is the one proven route for upstream migration of pallid sturgeon under current conditions).
- Promote overall ecosystem health by maintaining as much aquatic and biotic connectivity as possible.

It does not appear that the functionality of the bypass channel alternative depends on closure of the existing side channel. It does appear that the inlet to the new bypass channel could be altered or relocated slightly to accommodate flood flow into the existing side channel, without compromising the bypass channel design.

Significance – Medium

With so little known about the migration behavior of the pallid sturgeon, the retention of any potential option for upstream passage would support the primary objective of the proposed Federal action.

Recommendation for Resolution

1. Consider relocating the inlet to the new bypass channel downstream by 500 feet, and constructing a high-flow inlet weir that allows flow into the existing side channel when discharge in the river exceeds 30,000 cubic feet per second.

Final Panel Comment 7

The current design of the bypass channel does not include erosion control measures to counter flood damage when flood flows overtop Joe's Island.

Basis for Comment

The bypass channel will be covered with flood flow in the 100-year event (and probably in smaller flood events) because floodwater will be flowing down-valley, which is perpendicular to the direction of flow in the bypass channel. The Panel believes that damage to the bypass channel is likely and ideally would be mitigated as much as possible through design rather than dealt with as a maintenance issue. In the 2013 IEPR, the Panel identified a similar comment based on the original design. However, this concern is now compounded because the proposed new diversion weir would raise the base water surface in the river by an additional 0.5 feet or more, increasing the frequency of water overtopping Joe's Island.

Flood flow crossing the bypass channel will have two potential effects: (1) erosion of the channel side slopes and deposition of sediment in the channel itself, and (2) changes to the hydraulics of the bypass channel during an overtopping flow event. The response to the 2013 IEPR Panel comment concluded that sedimentation issues would be limited to "isolated deposits," but did not provide a detailed analysis of the locations where this would occur, the volumes of sediment deposition expected, or the frequency of sedimentation events. The 2016 DEIS acknowledges this potential problem by stating that some of the soil excavated from the bypass channel could be sidecast on the left bank of the new channel, and that action may reduce the risk of sediment deposition in the bypass channel from flood flows. The Panel believes that the damage to the bypass channel from erosion and sedimentation could be much more than isolated sediment deposits.

The hydraulic analysis demonstrates that the bypass channel meets the BRT criteria for fish passage, but only when flow is limited to the bypass channel itself. Hydraulic conditions in the bypass channel will change when floodwater is overtopping this channel and flowing perpendicular to the channel alignment. There does not appear to be any 2D or 3D modeling that confirms that fish passage hydraulics will be maintained during an overtopping flood event.

Without a quantitative analysis demonstrating that flood damage to the bypass channel will be minimal, and that hydraulic conditions for fish passage can be maintained over a wide range of spring flood events in the river, the efficacy of the design cannot be confirmed. The Panel believes that the threat of flood damage and the disruption of hydraulic conditions that may facilitate fish passage can be minimized by design.

In addition, a low levee between the river and the bypass channel would be more effective at reducing sediment deposits in the bypass channel than a pile of sidecast soil. A low levee would reduce the frequency of flood flows crossing the bypass channel, and the frequency of potentially damaging flows could be limited to extreme events only. As a side benefit, a significant portion of soil from bypass channel excavation could be disposed of in this levee with only a short haul distance. Fuse plugs in the levee could be used to control where levee failures are most likely to occur, and that allows for control of where the bypass channel might need extra erosion protection.

Significance – Medium

The success of the preferred alternative depends on the bypass channel being designed to withstand erosional and depositional forces and being a viable waterway for fish passage under a wide range of flow conditions.

Recommendation for Resolution

1. Consider revising the design to allow the existing side channel to carry a portion of the total flood flow over Joe's Island, or document in the DEIS with quantitative hydraulic modeling why the current design can withstand an overtopping event without suffering damage.
2. Instead of side-casting soil excavation to protect the bypass channel from overtopping flow damage, consider compacting that soil into a low levee between the river and the bypass channel.

Final Panel Comment 8

The Monitoring and Adaptive Management Plan does not mention the establishment of formal agreements with Federal and state agencies to conduct vital monitoring elements.

Basis for Comment

The Monitoring and Adaptive Management Plan includes monitoring efforts to be conducted by multiple agencies. It is not clear whether appropriate formal agreements have been established but are omitted from the document or whether these types of agreements are currently being pursued. For example, upstream adult fish monitoring would be conducted by the U.S. Geological Survey, USFWS, and Montana Fish, Wildlife & Parks (Appendix E, p. 6), while the Bureau of Reclamation would be involved in future downstream monitoring of larval pallid sturgeon (Appendix E, p. 7).

Regarding agency participation in upstream monitoring, Appendix E states, “This effort is expected to continue to ensure a portion of the population is tagged and can be tracked every year” (p. 6). Since monitoring and adaptive management are critical to the success of the proposed project, it is necessary to establish Federal and state commitments to conduct monitoring. If critical monitoring elements are not conducted, then it will be difficult to determine if the project achieves the projected ecosystem benefits.

In addition, these types of commitments and/or agreements should contain important details such as:

1. Who is responsible for collecting, integrating, and evaluating monitoring data?
2. Who will be responsible for initiating the adaptive management process if data indicate that project goals are not being achieved?
3. What is the timeline for responding to monitoring results leading to implementation of adaptive management measures?

Such details regarding individual agency responsibilities are necessary components of an effective monitoring and adaptive management program.

Significance – Medium/Low

Including information regarding interagency agreements in the monitoring and adaptive management plan would improve the quality and completeness of the report. Establishing such agreements (if not already in place) would improve the quality of the Monitoring and Adaptive Management Plan.

Recommendation for Resolution

1. If agreements regarding monitoring elements already exist or are currently being pursued, document those agreements in the Monitoring and Adaptive Management Plan.
2. If agreements regarding monitoring elements do not exist and are not being pursued, document the approach that is being taken, and/or provide reasons why they will not be pursued.

5. REFERENCES

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USACE (2011). Fish Passage Connectivity Index. A Planning Model Developed to Upper Mississippi River System Fish Passage Improvement Ecosystem Restoration Projects. January.

USACE (2012). Water Resources Policies and Authorities: Civil Works Review. Engineer Circular (EC) 1165-2-214. Department of the Army, U.S. Army Corps of Engineers, Washington, D.C. December 15.

APPENDIX A

IEPR Process for the Lower Yellowstone River Intake DEIS Project

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A.1 Planning and Conduct of the Independent External Peer Review (IEPR)

Table A-1 presents the schedule followed in executing the Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement Independent External Peer Review (hereinafter: Lower Yellowstone River Intake DEIS IEPR). Due dates for milestones and deliverables are based on the award/effective date of May 26, 2016. The U.S. Army Corps of Engineers (USACE) provided the review documents on May 31, 2016. Note that the work items listed under Task 6 occur after the submission of this report.

Battelle will enter the eight Final Panel Comments developed by the Panel into USACE's Design Review and Checking System (DrChecks), a Web-based software system for documenting and sharing comments on reports and design documents, so that USACE can review and respond to them. USACE will provide responses (Evaluator Responses) to the Final Panel Comments, and the Panel will respond (BackCheck Responses) to the Evaluator Responses. Battelle will document all USACE and Panel responses. Battelle will provide USACE and the Panel a pdf printout of all DrChecks entries, through comment closeout, as a final deliverable and record of the IEPR results.

Table A-1. Lower Yellowstone River Intake DEIS Complete IEPR Schedule

Task	Action	Due Date
1	Award/Effective Date	5/26/2016
	Review documents available	5/31/2016
	Public comments available	8/4/2016
	Battelle submits draft Work Plan to USACE ^a	6/2/2016
	USACE provides comments on draft Work Plan to Battelle	6/7/2016
	Battelle submits final Work Plan to USACE ^a	6/9/2016
2	Battelle requests input on the conflict of interest (COI) questionnaire from USACE	5/31/2016
	USACE provides comments on COI questionnaire to Battelle	6/1/2016
	Battelle submits list of selected panel members to USACE ^a	6/2/2016
	USACE confirms the panel members have no COI	6/3/2016
	Battelle completes subcontracts for panel members	6/6/2016
3	Battelle convenes kick-off meeting with USACE	6/1/2016
	Battelle sends review documents to panel members	6/6/2016
	Battelle convenes kick-off meeting with panel members	6/6/2016
	Battelle convenes kick-off meeting with USACE and panel members	6/6/2016
	Battelle submits Mid-Review questions from the panel members to USACE for clarification	6/21/2016
4	Panel members complete their individual reviews	7/5/2016

Table A-1. Lower Yellowstone River Intake DEIS Complete IEPR Schedule (continued)

Task	Action	Due Date
4	Battelle provides talking points for Panel Review Teleconference to panel members	7/6/2016
	Battelle convenes Panel Review Teleconference	7/7/2016
	Battelle provides Final Panel Comment templates and instructions to panel members	7/8/2016
	Panel members provide draft Final Panel Comments to Battelle	7/18/2016
	Battelle provides feedback on draft Final Panel Comments to panel members; panel members revise Final Panel Comments	7/19-7/26/2016
	Panel finalizes Final Panel Comments	7/27/2016
	Battelle sends public comments to Panel	8/3/2016
	Panel completes its review of public comments	8/8/2016
	Battelle and Panel review Panel's responses to public comments	8/11/2016
	Panel drafts Final Panel Comment for public comments, if needed	8/12/2016
	Panel finalizes Final Panel Comment regarding public comments	8/16/2016
	Battelle submits Public Comment Review Addendum to Final Report (if necessary) to USACE	8/19/2016
5	Battelle provides Final IEPR Report to panel members for review	8/1/2016
	Panel members provide comments on Final IEPR Report to Battelle	8/3/2016
	Battelle submits Final IEPR Report to USACE ^a	8/5/2016
	USACE Planning Center of Expertise (PCX) provides decision on Final IEPR Report acceptance to Battelle	8/12/2016
6 ^b	Battelle inputs Final Panel Comments to DrChecks and provides Final Panel Comment response template to USACE	8/16/2016
	Battelle convenes teleconference to review the Post-Final Panel Comment Response Process with USACE	8/16/2016
	Battelle convenes teleconference to review the Post-Final Panel Comment Response Process with Panel	8/16/2016
	USACE Project Delivery Team (PDT) provides draft Evaluator Responses to USACE PCX for review	9/9/2016
	USACE PCX reviews draft Evaluator Responses and works with USACE PDT regarding clarifications to responses, if needed	9/15/2016
	USACE PCX provides draft PDT Evaluator Responses to Battelle	9/16/2016
	Battelle provides the draft PDT Evaluator Responses to panel members	9/20/2016
	Panel members provide draft BackCheck Responses to Battelle	9/23/2016
Battelle convenes teleconference to discuss draft BackCheck Responses with panel members	9/26/2016	

Table A-1. Lower Yellowstone River Intake DEIS Complete IEPR Schedule (continued)

Task	Action	Due Date
6 ^b	Battelle convenes Comment-Response Teleconference with panel members and USACE	9/27/2016
	USACE inputs final PDT Evaluator Responses to DrChecks	10/4/2016
	Battelle provides final PDT Evaluator Responses to panel members	10/5/2016
	Panel members provide final BackCheck Responses to Battelle	10/11/2016
	Battelle inputs the Panel's final BackCheck Responses in DrChecks	10/12/2016
	Battelle submits pdf printout of DrChecks project file to USACE ^a	10/12/2016
	Contract End/Delivery Date	12/31/2016

^a Deliverable.

^b Task 6 occurs after the submission of this report

At the beginning of the Period of Performance for the Lower Yellowstone River Intake DEIS IEPR, Battelle held a kick-off meeting with USACE to review the preliminary/suggested schedule, discuss the IEPR process, and address any questions regarding the scope (e.g., clarify expertise areas needed for panel members). Any revisions to the schedule were submitted as part of the final Work Plan. The final charge consisted of 43 charge questions provided by USACE (all questions were included in the draft and final Work Plans), and general guidance for the Panel on the conduct of the peer review (provided in Appendix C of this final report).

Prior to beginning their review and within 1 day of their subcontracts being finalized, all the members of the Panel attended a kick-off meeting via teleconference planned and facilitated by Battelle in order to review the IEPR process, the schedule, communication procedures, and other pertinent information for the Panel. Battelle planned and facilitated a second kick-off meeting via teleconference during which USACE presented project details to the Panel. Before the meetings, the IEPR Panel received an electronic version of the final charge, as well as the Lower Yellowstone River Intake DEIS review documents and reference materials listed below. The documents and files in bold font were provided for review; the other documents were provided for reference or supplemental information only.

- **Lower Yellowstone Intake Diversion Fish Passage Draft EIS_untagges.pdf (May 2016 version, 734 pages)**
- **Appendix A_Lower Yellowstone Intake Fish Passage EIS_Engineering.pdf (May 2016 version, 527 pages)**
- **Appendix B_Lower Yellowstone Intake Fish Passage EIS_Cost Engineering.pdf (May 2016 version, 173 pages)**
- **Appendix C_Lower Yellowstone Intake Fish Passage EIS_404b1.pdf (May 2016 version, 86 pages)**
- **Appendix D_Lower Yellowstone Intake Fish Passage EIS_FPCO and CEICA.pdf (May 2016 version, 31 pages)**
- **Appendix E_Lower Yellowstone Intake Fish Passage EIS_Adaptive Management.pdf (42 pages)**

- **Appendix F_Lower Yellowstone Intake Fish Passage EIS_Correspondence.pdf (91 pages)**
- USACE guidance, *Civil Works Review* (EC 1165-2-214), December 15, 2012
- Office of Management and Budget, *Final Information Quality Bulletin for Peer Review*, December 16, 2004.

About halfway through the review of the Lower Yellowstone River Intake DEIS IEPR documents, the Panel provided Battelle 4 questions regarding the project. USACE answered the questions and responded to Battelle via email. Based on a review of the information provided in the email, the Panel determined that a Mid-Review Teleconference with USACE was not necessary.

In addition, throughout the review period, USACE provided the following documents at the request of panel members. These documents were provided to Battelle and then sent to the Panel as additional information only and were not part of the official review.

- IMPLAN_Reference Manual
- UMRS Fish Passage Connectivity Index 201100817.pdf
- 2010 version_Fish Passage Connectivity Index_w_pallid_14 species_v4.xlsx
- RAS_Workmap_existing.pdf
- RAS_Workmap_high_flow_Channel.pdf
- Intake Diversion Dam Modification Lower Yellowstone Project, Montana Bypass Channel 60% Design – August 2014 Hydraulics Appendix (2015_app_a2.pdf)

A.2 Review of Individual Comments

The Panel was instructed to address the charge questions/discussion points within a charge question response form provided by Battelle. At the end of the review period, the Panel produced individual comments in response to the charge questions/discussion points. Battelle reviewed the comments to identify overall recurring themes, areas of potential conflict, and other overall impressions. At the end of the review, Battelle summarized the individual comments in a preliminary list of 14 overall comments and discussion points. Each panel member's individual comments were shared with the full Panel.

A.3 IEPR Panel Teleconference

Battelle facilitated a 2.5-hour teleconference with the Panel so that the panel members could exchange technical information. The main goal of the teleconference was to identify which issues should be carried forward as Final Panel Comments in the Final IEPR Report and decide which panel member should serve as the lead author for the development of each Final Panel Comment. This information exchange ensured that the Final IEPR Report would accurately represent the Panel's assessment of the project, including any conflicting opinions. The Panel engaged in a thorough discussion of the overall positive and negative comments, added any missing issues of significant importance to the findings, and merged any related individual comments. At the conclusion of the teleconference, Battelle reviewed each Final Panel Comment with the Panel, including the associated level of significance, and confirmed the lead author for each comment.

A.4 Preparation of Final Panel Comments

Following the teleconference, Battelle prepared a summary memorandum for the Panel documenting each Final Panel Comment (organized by lead author and level of significance). The memorandum provided the following detailed guidance on the approach and format to be used to develop the Final Panel Comments for the Lower Yellowstone River Intake DEIS IEPR:

- **Lead Responsibility:** For each Final Panel Comment, one Panel member was identified as the lead author responsible for coordinating the development of the Final Panel Comment and submitting it to Battelle. Battelle modified lead assignments at the direction of the Panel. To assist each lead in the development of the Final Panel Comments, Battelle distributed a summary detailing each draft final comment statement, an example Final Panel Comment following the four-part structure described below, and templates for the preparation of each Final Panel Comment.
- **Directive to the Lead:** Each lead was encouraged to communicate directly with the other panel members as needed and to contribute to a particular Final Panel Comment. If a significant comment was identified that was not covered by one of the original Final Panel Comments, the appropriate lead was instructed to draft a new Final Panel Comment.
- **Format for Final Panel Comments:** Each Final Panel Comment was presented as part of a four-part structure:
 1. Comment Statement (succinct summary statement of concern)
 2. Basis for Comment (details regarding the concern)
 3. Significance (high, medium/high, medium, medium/low, and low; see descriptions below)
 4. Recommendation(s) for Resolution (see description below).
- **Criteria for Significance:** The following were used as criteria for assigning a significance level to each Final Panel Comment:
 1. **High:** Describes a fundamental issue with the project that affects the current recommendation or justification of the project, and which will affect its future success, if the project moves forward without the issue being addressed. Comments rated as high indicate that the Panel determined that the current methods, models, and/or analyses contain a “showstopper” issue.
 2. **Medium/High:** Describes a potential fundamental issue with the project, which has not been evaluated at a level appropriate to this stage in the Planning process. Comments rated as medium/high indicate that the Panel analyzed or assessed the methods, models, and/or analyses available at this stage in the Planning process and has determined that if the issue is not addressed, it could lead to a “showstopper” issue.
 3. **Medium:** Describes an issue with the project, which does not align with the currently assessed level of risk assigned at this stage in the Planning process. Comments rated as medium indicate that, based on the information provided, the Panel identified an issue that would raise the risk level if the issue is not appropriately addressed.

4. **Medium/Low:** Affects the completeness of the report at this time in describing the project, but will not affect the recommendation or justification of the project. Comments rated as medium/low indicate that the Panel does not currently have sufficient information to analyze or assess the methods, models, or analyses.
 5. **Low:** Affects the understanding or accuracy of the project as described in the report, but will not affect the recommendation or justification of the project. Comments rated as low indicate that the Panel identified information that was mislabeled or incorrect or that certain data or report section(s) were not clearly described or presented.
- **Guidelines for Developing Recommendations:** The recommendation section was to include specific actions that USACE should consider to resolve the Final Panel Comment (e.g., suggestions on how and where to incorporate data into the analysis, how and where to address insufficiencies, areas where additional documentation is needed).

Battelle reviewed and edited the Final Panel Comments for clarity, consistency with the comment statement, and adherence to guidance on the Panel's overall charge, which included ensuring that there were no comments regarding either the appropriateness of the selected alternative or USACE policy. At the end of this process, eight Final Panel Comments were prepared and assembled. There was no direct communication between the Panel and USACE during the preparation of the Final Panel Comments. The Final Panel Comments are presented in the main report.

APPENDIX B

Identification and Selection of IEPR Panel Members
for the Lower Yellowstone River Intake DEIS Project

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B.1 Panel Identification

The candidates for the Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft Environmental Impact Statement (hereinafter: Lower Yellowstone River Intake DEIS IEPR) Panel were evaluated based on their technical expertise in the following key areas: Civil Works planning, fisheries biology and environmental law compliance, economics, geotechnical engineering, and hydraulic engineering. These areas correspond to the technical content of the Lower Yellowstone River Intake DEIS IEPR review documents and overall scope of the Lower Yellowstone River Intake DEIS project.

Based on statements in the Performance Work Statement (PWS) that members of the previous Lower Yellowstone River IEPR Panel should be used if possible, Battelle contacted the panel members who participated in the previous review of the Lower Yellowstone River EA in the following key technical areas: fisheries biology and environmental law compliance, economics, geotechnical engineering, and hydraulic engineering. These four panel members were rescreened and determined not to have any conflicts of interest (COIs). Also based on the PWS, Battelle identified potential candidates for the Civil Works planner position because the previous planner's organization had a COI. To identify candidate panel members for this discipline, Battelle reviewed the credentials of the experts in Battelle's Peer Reviewer Database, sought recommendations from colleagues, contacted former panel members, and conducted targeted Internet searches. Battelle screened for candidates most closely meeting the selection criteria and evaluated them for potential COIs and availability. Of these candidates, Battelle chose the most qualified individuals, confirmed their interest and availability, and ultimately selected five experts for the final Panel. The remaining candidates were not proposed for a variety of reasons, including lack of availability, disclosed COIs, or lack of the precise technical expertise required. The U.S. Army Corps of Engineers (USACE) was given the list of final candidates (the new Civil Works planner and previous four panel members) to confirm that they had no COIs. Battelle made the final selection of the entire panel, including the Civil Works planner.

The candidates were screened for the following potential exclusion criteria or COIs.³ These COI questions serve as a means of disclosure and to better characterize a candidate's employment history and background. Providing a positive response to a COI screening question did not automatically preclude a candidate from serving on the Panel. For example, participation in previous USACE technical peer review committees and other technical review panel experience was included as a COI screening question. A positive response to this question could be considered a benefit.

³ Battelle evaluated whether scientists in universities and consulting firms that are receiving USACE-funding have sufficient independence from USACE to be appropriate peer reviewers. See OMB (2004, p. 18), "...when a scientist is awarded a government research grant through an investigator-initiated, peer-reviewed competition, there generally should be no question as to that scientist's ability to offer independent scientific advice to the agency on other projects. This contrasts, for example, to a situation in which a scientist has a consulting or contractual arrangement with the agency or office sponsoring a peer review. Likewise, when the agency and a researcher work together (e.g., through a cooperative agreement) to design or implement a study, there is less independence from the agency. Furthermore, if a scientist has repeatedly served as a reviewer for the same agency, some may question whether that scientist is sufficiently independent from the agency to be employed as a peer reviewer on agency-sponsored projects."

- Previous and/or current involvement by you or your firm⁴ in the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices.
- Previous and/or current involvement by you or your firm² with ecosystem restoration studies along the Lower Yellowstone River, The Missouri River, the City of Glendive, Dawson County, Montana, eastern Montana, and/or western North Dakota.
- Previous and/or current involvement by you or your firm² in the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices or related projects.
- Previous and/or current involvement by you or your firm² in the conceptual or actual design, construction, or operation and maintenance (O&M) of any projects in the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices or related projects.
- Current employment by USACE.
- Previous and/or current involvement with paid or unpaid expert testimony related to the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices.
- Previous and/or current employment or affiliation with members of the following cooperating Federal, state, county, local and regional agencies, environmental organizations, and interested groups (for pay or pro bono): Missouri River Recovery Program, Bureau of Reclamation, State of Montana Department of Fish, Wildlife and Parks, U.S. Fish and Wildlife Service, Natural Resource Conservation Service, Montana Department of Environmental Quality, The Nature Conservancy, Yellowstone River Conservation District Council, Lower Yellowstone Irrigation Project, or Defenders of Wildlife and Natural Resources Defense Council.
- Past, current, or future interests or involvements (financial or otherwise) by you, your spouse, or your children related to the Lower Yellowstone River, the Missouri River, the City of Glendive, Dawson County, Montana, eastern Montana, and/or western North Dakota.
- Current personal involvement with other USACE projects, including whether involvement was to author any manuals or guidance documents for USACE. If yes, provide titles of documents or description of project, dates, and location (USACE district, division, Headquarters, Engineer Research and Development Center [ERDC], etc.), and position/role. Please highlight and discuss in greater detail any projects that are specifically with the Omaha District.
- Previous or current involvement with the development or testing of modeling software that will be used for or in support of the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices project.
- Current firm² involvement with other USACE projects, specifically those projects/contracts that are with the Omaha District. If yes, provide title/description, dates, and location (USACE district, division, Headquarters, ERDC, etc.), and position/role. Please also clearly delineate the

⁴ Includes any joint ventures in which a panel member's firm is involved and if the firm serves as a prime or as a subcontractor to a prime.

percentage of work you personally are currently conducting for the Omaha District. Please explain.

- Any previous employment by the USACE as a direct employee or contractor (either as an individual or through your firm²) within the last 10 years, notably if those projects/contracts are with the Omaha District. If yes, provide title/description, dates employed, and place of employment (district, division, Headquarters, ERDC, etc.), and position/role.
- Previous experience conducting technical peer reviews. If yes, please highlight and discuss any technical reviews concerning ecosystem restoration, and include the client/agency and duration of review (approximate dates).
- Pending, current, or future financial interests in the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices or related contracts/awards from USACE.
- A significant portion (i.e., greater than 50%) of personal or firm² revenues within the last 3 years came from USACE contracts.
- A significant portion (i.e., greater than 50%) of personal or firm² revenues within the last 3 years from contracts with the Missouri River Recovery Program.
- Any publicly documented statement (including, for example, advocating for or discouraging against) related to the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices.
- Participation in relevant prior Federal studies relevant to this project and the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices.
- Previous and/or current participation in prior non-Federal studies relevant to this project and/or the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices.
- Is there any past, present, or future activity, relationship, or interest (financial or otherwise) that could make it appear that you would be unable to provide unbiased services on this project? If so, please describe.

B.2 Panel Selection

In selecting the final members of the Panel, Battelle chose experts who best fit the expertise areas and had no COIs. Two of the five final reviewers are affiliated with consulting companies; the others are independent consultants. Battelle established subcontracts with the panel members when they indicated their willingness to participate and confirmed the absence of COIs through a signed COI form. USACE was given the list of candidate panel members, but Battelle selected the final Panel.

Table B-1 presents an overview of the credentials of the final five members of the Panel and their qualifications in relation to the technical evaluation criteria. More detailed biographical information regarding each panel member and his area of technical expertise is given in Section B.3.

Table B-1. Lower Yellowstone River Intake DEIS IEPR Panel: Technical Criteria and Areas of Expertise

Technical Criterion	Pugh	Hubert	Milon	Rudolph	Phillips
Civil Works Planning					
Minimum of 10 years of demonstrated experience in public works planning	X				
Familiar with USACE plan formulation processes, procedures, and standards	X				
Familiar with evaluation of alternative plans for ecosystem restoration	X				
Experience related to evaluating traditional Civil Works plan benefits associated with ecosystem restoration, to include experience in USACE methodologies for performing cost-effectiveness/incremental cost analysis (CE/ICA)	X				
Experience in determining the cost effectiveness of alternatives evaluations	X				
Fisheries Biology and Environmental Law Compliance					
At least 15 years of experience directly related to water resource environmental evaluation or review and National Environmental Policy Act (NEPA) compliance		X			
Minimum MS degree or higher in a related field		X			
Familiar with the habitat, fish, and wildlife species that may be affected by the project alternatives in this study area		X			
Familiar with fisheries species (spawning, rearing, freshwater migration), and has knowledge of riverine systems.		X			
An expert in compliance with additional environmental laws, policies, and regulations, including compliance with Fish and Wildlife Coordination Act and Endangered Species Act (ESA)		X			
Particular knowledge of construction impacts on fisheries and aquatic ecology of the Yellowstone River and warm water fish passage		X			
Economics					
At least 10 years of demonstrated experience directly related to water resource economic evaluation or review			X		
Minimum Master's degree or higher in economics			X		
Two years of experience in reviewing Federal water resource economic documents justifying construction efforts			X		
Experience related to evaluating traditional National Ecosystem Restoration plan benefits associated with ecosystem projects, to include experience in USACE methodologies for performing CE/ICA analysis			X		
Experience in determining cost effectiveness of fish passage			X		

Table B-1. Lower Yellowstone River Intake DEIS IEPR Panel: Technical Criteria and Areas of Expertise (continued)

Technical Criterion	Pugh	Hubert	Milon	Rudolph	Phillips
Geotechnical Engineering					
Registered professional engineer with a minimum of 10 years of experience in geotechnical engineering or a professor from academia with extensive background in large river processes in complex systems and geotechnical theory and practice				X	
Minimum Master's degree or higher in engineering with an emphasis on large river engineering projects, geomorphology, sediment transport and design of secondary channels in large river systems; and design and construction of engineered structures in large rivers				X	
Experienced in the design and construction of foundations, earthworks, pavement subgrades required for the construction of low-head dams				X	
Familiarity with large, complex Civil Works projects with high public and interagency interests				X	
Hydraulic Engineering					
Registered professional engineer with a minimum of 10 years of experience in hydraulic engineering with an emphasis on large river engineering projects in complex systems, or a professor from academia with extensive background in large river processes and hydraulic theory and practice					X
A minimum Master's degree or higher in engineering					X
Experience in hydraulic engineering with an emphasis on large public works projects associated with ecosystem restoration and natural channel design					X
Familiar with Hydrologic Engineering Center-River Analysis System (HEC-RAS) 4.0 and similar USACE hydrologic and hydraulic computer models					X
Experienced with both computer simulation and physical modeling of large river systems					X

B.3 Panel Member Qualifications

Steven Pugh

Role: Civil Works Planning	Affiliation: Independent Consultant
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Mr. Pugh is an independent consultant with 24 years of direct planning experience, including 7 years with the USACE Baltimore District Planning Division and 7 years as an independent consultant providing technical review of USACE Civil Works planning studies and models. He earned his B.S. in natural resources management from the University of Maryland in 1997 and is a graduate of the USACE Planning Associates Program class of 2003. He is an expert in the field of ecosystem restoration, Civil Works planning, plan formulation, and the evaluation of ecosystem restoration projects and watershed studies. Mr. Pugh worked for the USACE Baltimore District Planning Division - Civil Works Branch for 7 years, where he participated as a planner and ecologist on approximately 50 Civil Works studies and projects. He was a PROSPECT course developer and instructor for the course "Planning for Ecosystem Restoration" and is knowledgeable of current Civil Works planning policies, methodologies, and procedures. He is also practiced in the development and application of ecosystem models such as Habitat Evaluation Procedures (HEP) and has worked on large USACE ecosystem restoration studies such as the Chesapeake Marshlands Restoration Study, which evaluated the restoration of up to 20,000 acres of marshlands, the Lower Potomac River Watershed Study, and the Anacostia River Watershed Restoration Comprehensive Plan.

Mr. Pugh is proficient in the application of the Institute for Water Resources (IWR) Planning Suite and used it on USACE studies as an employee of the Baltimore District. He also assisted in instructing the IWR Planning Suite module for the PROSPECT course "Planning for Ecosystem Restoration," and participated on the External Independent Technical Review team for the IWR Planning Suite Multi-Criteria Decision Analysis Module. In addition, he has participated in cost-effectiveness/incremental cost analysis (CE/ICA) on many Civil Works planning studies as a planner and ecologist with the USACE Baltimore District and has assisted in teaching modules on CE/ICA in the context of multi-purpose watershed and ecosystem restoration studies for the PROSPECT course. Mr. Pugh has been a panel member on several IEPR teams reviewing large-scale ecosystem restoration studies and on several planning model review teams for the certification of models to be used in CE/ICA. Mr. Pugh is an active member of the Society for Ecological Restoration.

Wayne Hubert, Ph.D.

Role: Fisheries Biology and Environmental Law Compliance	Affiliation: Hubert Fisheries Consulting, LLC
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Dr. Hubert is President/CEO of Hubert Fisheries Consulting LLC with more than 40 years of experience as an aquatic biologist. Dr. Hubert earned his Ph.D. at Virginia Polytechnic Institute and State University in 1979 and is a Certified Fisheries Professional with the American Fisheries Society (AFS).

Dr. Hubert has conducted research on native riverine fishes of the Mississippi/Missouri River system, including warm-water tributaries to the Lower Yellowstone River, since 1972. He was employed by the Tennessee Valley Authority (1972-1979) where his work focused on riverine fishes. From 1979 to 1982, he served as the Assistant Leader of the Iowa Cooperative Fisheries Research Unit at Iowa State University, where he conducted research on upper Mississippi River fishes, particularly paddlefish and shovelnose sturgeon. From 1982 to 2010, Dr. Hubert served as the Assistant Leader and Leader of the Wyoming Cooperative Fish and Wildlife Research Unit at the University of Wyoming. There, he conducted numerous fisheries research projects in the Lower Yellowstone River watershed upstream from Intake, Montana, on the Powder, Bighorn, and Tongue rivers. These projects addressed needs for information on the ecology of native fishes as a result of human activities in the Yellowstone River drainage. Specific research included studies on seasonal movements, habitat associations, and effects of barriers to movements on shovelnose sturgeon, channel catfish, sauger, and burbot, as well as research on factors affecting communities of small fishes. Through his research, Dr. Hubert has published numerous reports and is familiar with the literature on the Lower Yellowstone River and Upper Missouri River systems, the ecology of the native fishes in these rivers, and the water development issues related to preservation of native fishes in these rivers.

In addition to his research on native riverine fishes, Dr. Hubert has been familiar with the National Environmental Policy Act (NEPA) since its inception in 1969 and taught the requirements of the Act in courses at the University of Wyoming from 1982 to 2010. Furthermore, he has contributed information to Federal agencies for environmental assessments (EAs) and environmental impact statements (EISs) throughout his career.

Dr. Hubert has been involved with rare fish issues and the Endangered Species Act (ESA) since its passage in 1973, and while at the University of Wyoming, he taught courses that addressed the processes and requirements of the ESA. Additionally, substantial portions of his research program in Iowa and Wyoming focused on fish species listed as threatened or endangered or species in decline that may warrant listing.

Dr. Hubert has been very active in his field. He was elected as Second Vice President of the AFS in 2007 and served as an officer for the next 5 years, including President (2010 to 2011). Additionally, he has served as an associate editor and editor of the North American Journal of Fisheries Management. He has been the recipient of several AFS awards, including the Award of Excellence for Outstanding Career Accomplishments, Colorado/Wyoming Chapter; the Award for Excellence in Fisheries Education; and the Award of Excellence, Western Division. He was inducted to the Fisheries Management Hall of Excellence, AFS, in 2006 and was appointed as an AFS Fellow in 2015.

J. Walter Milon, Ph.D.

Role: Economics

Affiliation: Independent Consultant

Dr. Milon is the Provost's Distinguished Research Professor in the Department of Economics at the University of Central Florida's College of Business Administration, where he teaches graduate-level courses in benefit-cost and social impact analyses, economic theory, and natural resource and environmental economics. He earned his Ph.D. in economics from Florida State University in 1978 and

has more than 30 years of experience in natural resource and environmental economics and water resource economic evaluation. He is a member of the Association of Environmental and Resource Economists and the American Economics Association.

Dr. Milon has more than 10 years of experience reviewing Federal water resource economic documents justifying construction efforts. He has participated in the planning and technical advisory for the USACE Florida Everglades Restudy (1995 to 1999) and was lead economist on five USACE IEPRs, including the Everglades C-111 construction project (2009), the Louisiana Coastal Areas Restoration Project (2009 to 2011), the White Oak Bayou, Texas, flood control plan (2011), and the Cano Martin Pena Ecosystem Restoration Project, San Juan, Puerto Rico (2013).

Dr. Milon is experienced in the evaluation of traditional National Ecosystem Restoration plan benefits associated with ecosystem restoration. In addition to more than 30 years of experience in teaching and research related to estimation of ecosystem benefits and ecosystem restoration, he has been a member of the National Research Council Committee with USACE Water Resources Science, Engineering, and Planning. He is experienced in USACE methodologies for performing CE/ICA and has over 30 years of experience in teaching and research related to cost-benefit and CE/ICA analysis. He is also experienced in determining the CE of fish passages, as demonstrated by his 20 years of experience in research and economic analysis associated with fisheries economics and recreational fishing. Additionally, he has supervised several fisheries research projects for the National Marine Fisheries Service and served as technical expert for Federal fishery management councils and journals.

Through his research and teaching experiences, Dr. Milon has authored an economics book and more than 15 book chapters; 45 reports; and 40 journal articles. He has been involved with more than 25 university contracts and grants and serves as a private economic consultant to both government and private clients.

R. William Rudolph, P.E., G.E.

Role: Geotechnical Engineering

Affiliation: Independent Consultant

Mr. Rudolph is the an independent, licensed P.E., G.E., and Principal Engineer with 37 years of experience on a wide variety of geotechnical engineering projects throughout the western United States. He earned his M.S. degree in geotechnical engineering from the University of California at Berkeley in 1978 and is an active member of the American Society of Civil Engineers (ASCE) and the Coasts, Oceans, Ports, and Rivers Institute.

Mr. Rudolph has project experience with large river and Civil Works projects with high levels of public and interagency interest, including his work on the American, Sacramento, and San Joaquin Rivers near Sacramento, California, and projects on the Mississippi River in Illinois, Missouri, and New Orleans, Louisiana. He has consulted on projects involving weirs, drop structures, embankments, and low-head dams for water diversion and flood control, including flood control projects in Contra Costa and Napa counties, California. He has been a principal consultant on more than 150 small, earth-fill dams and reservoirs for the Vineyard Development Water Supply Reservoirs in California, and has consulted on site selection, including geologic and seismic assessment, material sources, and design alternatives. Several

of the projects involved diversion structures within nearby rivers. Many of the projects are in sensitive environments and required coordination with the Department of Fish and Game for spillway design and modification, including seepage cutoffs and construction of paved weirs for low-head dams.

Additionally, Mr. Rudolph has supervised geomorphologic studies in support of geotechnical evaluations of complex river systems and levee designs across the United States. He has also worked closely with sediment transport modeling on numerous studies and has provided geotechnical input to the sediment transport models.

Mr. Rudolph is experienced in the design and construction of secondary channels on large river systems and has been involved in many flood control projects with elements including secondary channels in large river systems such as the Truckee River in Reno, Nevada. His experience in the design and construction of engineered structures in large river systems and estuaries is reflected in his involvement with projects that included the construction of weirs, bridge piers, and intake and outlet structures. He has extensive design and construction experience with foundations and earthworks for low-head dams, and has designed and evaluated various deep foundations, including driven piles and cast-in-drilled-hole piles. He also has extensive experience with the design and construction of ground improvement for enhanced foundation support and lateral stability, including cement deep soil mixing columns, stone columns, and grouting. Mr. Rudolph has designed and monitored large earthworks, including earth-fill dams and mass grading, and has designed and monitored many earth-fill dams and reservoirs.

Christopher Philips, P.E., CFM	
Role: Hydraulic Engineering	Affiliation: Riverbend Engineering

Mr. Philips is the owner and senior engineer at Riverbend Engineering in Albuquerque, New Mexico. He earned his Master’s degree in civil engineering, with a specialty in water resources, in 1996 from the University of New Mexico. He is a registered P.E. in New Mexico, Colorado, and Texas; a certified floodplain manager in New Mexico; and Natural Resources Conservation Service (NRCS) Technical Services Provider in New Mexico and Colorado. He has 30 years of experience in hydrologic and hydraulic engineering, with an emphasis on large public works projects associated with ecosystem restoration and natural channel design. He has designed more than 60 river restoration, fish habitat, and fish passage/barrier projects, most of which were based on natural channel design methods. His design work has included all types of flood conveyance systems: closed conduit and open channel, with and without detention facilities, energy dissipaters, weirs, and side-channel spillways. He also designed more than 50 irrigation diversion structures on rivers.

Mr. Philips is familiar with USACE hydrologic and hydraulic computer models, including HEC-RAS 4.0, and has project experience using HEC-1, HEC-2, and HEC-Hydrologic Modeling System (HEC-HMS) models. Mr. Philips’ specific hydraulic modeling experience includes two Alamogordo Flood Control channels for the USACE Albuquerque District; the Rio Fernando in Taos, New Mexico; the San Juan River at Pagosa Springs, Colorado; La Cueva arroyo in Albuquerque, New Mexico; and the Uncompahgre River in Ridgway, Colorado. Additionally, he is experienced with both computer simulation and physical modeling of large river systems and has project experience using HEC-6 and SAMwin.

Relevant projects include watershed-based sedimentation studies and reach level sediment transport analyses on the Zuni River and sediment transport studies on numerous arroyos in New Mexico.

Mr. Philips' firm, Riverbend Engineering, has its own in-house laboratory for physical hydraulic modeling of river systems (fixed boundary) and has combined numeric and physical scale modeling of hydraulic structures on the San Juan and Animas Rivers. In addition to his work experiences, he actively participates in related professional societies, including the ASCE and the American Water Resources Association.

APPENDIX C

Final Charge to the IEPR Submitted to USACE on June 9, 2016 for the Lower Yellowstone River Intake DEIS Project

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CHARGE QUESTIONS AND GUIDANCE TO THE PANEL MEMBERS FOR THE IEPR OF THE LOWER YELLOWSTONE INTAKE DIVERSION DAM FISH PASSAGE PROJECT, MONTANA DRAFT ENVIRONMENTAL IMPACT STATEMENT

BACKGROUND

The United States Army Corps of Engineers (USACE) and the U.S. Bureau of Reclamation (Reclamation) have prepared an Environmental Impact Statement (EIS) to analyze direct, indirect, and cumulative effects associated with actions to improve fish passage at the Lower Yellowstone Intake Diversion Dam (Intake Diversion Dam), Dawson County, Montana. The proposed Federal action is to improve passage for the endangered pallid sturgeon and other native fish at the Intake Diversion Dam.

Reclamation's Lower Yellowstone Project (LYP) is located in eastern Montana and western North Dakota. The Intake Diversion Dam is located approximately 70 miles upstream of the confluence of the Yellowstone and Missouri rivers near Glendive, Montana (Figure 1).

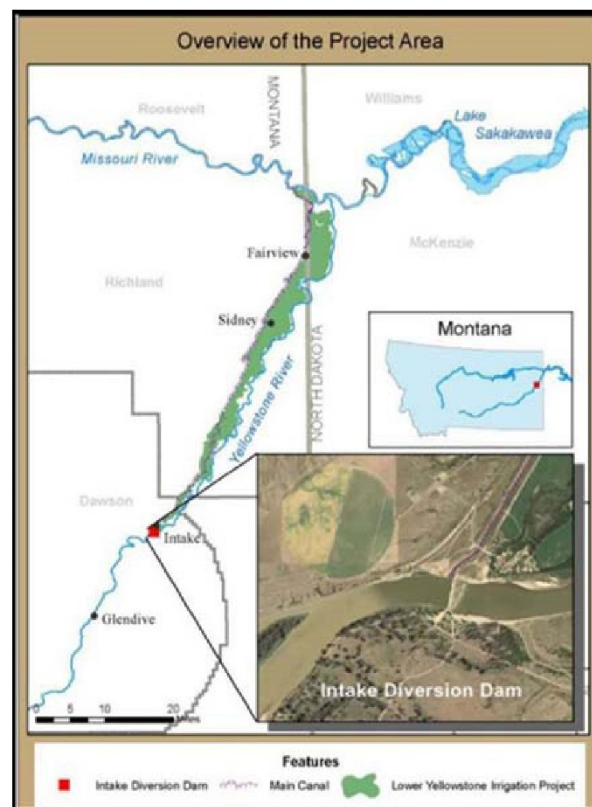


Figure 1. Lower Yellowstone Intake Diversion Dam Fish Passage Project

The action area for the EIS is defined as the Yellowstone River from the Cartersville diversion dam at river mile 237 downstream to its confluence with the Missouri River; the Missouri River downstream to

Lake Sakakawea in North Dakota; and lands serviced by the four irrigation districts that receive waters from the headworks and main irrigation water distribution canal served by the Intake Diversion Dam (Yellowstone Irrigation Districts #1 and #2, Intake Irrigation District, and Savage Irrigation District). District lands are located in Dawson, Wibaux, and Richland counties, Montana, and McKenzie and Williams counties, North Dakota.

The LYP was authorized by the Secretary of the Interior on May 10, 1904. Construction of the LYP began in 1905 and included the Intake Diversion Dam (also known as Yellowstone River Diversion Dam)—a 12-foot-high wood and stone diversion dam that spans the Yellowstone River and diverts water into the Main Canal for irrigation. The LYP was authorized to provide a dependable water supply sufficient to irrigate approximately 54,300 acres of land on the west bank of the Yellowstone River. Water is also supplied to irrigate approximately 830 acres in the Intake Irrigation Unit and 2,200 acres in the Savage Unit. Both of the smaller irrigation projects pump water from the Main Canal. The average annual volume of water diverted for these projects is 327,046 acre-feet.

The U.S. Fish and Wildlife Service (USFWS) listed the pallid sturgeon as endangered under the Endangered Species Act (ESA) in 1990. Numerous studies suggest that the Intake Diversion Dam impedes upstream migration of pallid sturgeon and their access to spawning and larval drift habitats. The Lower Yellowstone River is considered by the USFWS to provide one of the best opportunities for recovery of pallid sturgeon. Both Reclamation and USACE have general responsibility under Section 7(a)(1) of the ESA to use their authorities to conserve and recover Federally listed species and ecosystems upon which they depend. In addition, both agencies need to avoid jeopardizing the pallid sturgeon in funding or carrying out any agency action per Section 7(a)(2) of the Act.

Section 7(a)(2) requires each Federal agency to consult on any action authorized, funded, or carried out by the agency to ensure it does not jeopardize the continued existence of any endangered or threatened species. Reclamation has been in formal consultation with USFWS to identify potential conservation measures to minimize adverse effects to pallid sturgeon associated with continued operation of the LYP. The Pallid Sturgeon Recovery Plan specifically identifies providing passage at the Intake Diversion Dam to protect and restore pallid sturgeon populations. By improving passage at the Intake Diversion Dam, approximately 165 river miles of spawning and larval drift habitat would become accessible in the Yellowstone River and major tributaries such as the Powder River.

In 2010, Reclamation and USACE authorized the construction of a rock ramp and new screened headworks with the completion of an Environmental Assessment (EA) and Finding of No Significant Impact (FONSI). The construction of the new headworks is complete and began operation during the 2012 irrigation season. During the final design of the rock ramp, following the release of the 2010 EA and FONSI, important new information on the design, constructability, and sustainability of the proposed rock ramp surfaced along with new information regarding pallid sturgeon movement, which led to a reevaluation of fish passage options.

The purpose of the proposed action is to improve passage of pallid sturgeon and other native fish at the Intake Diversion Dam, provide ecosystem restoration, and continue the effective delivery of the Lower Yellowstone Irrigation Project's water right.

Improvements to fish passage at the Intake Diversion Dam will support migration for numerous fish species and contribute to the sustainability of fish populations in the Yellowstone River. This project will support ecosystem functions by restoring fish habitat on a population level, throughout the Lower Yellowstone River ecosystem, including the Missouri River.

The selected alternative would require the construction of a new concrete weir to elevation 1,990.5 feet. This new weir is required to reliably deliver water for irrigation purposes and fish passage. For fish

passage, the alternative includes the excavation and construction of an 11,150-foot-long bypass channel. This channel will divert approximately 13% to 15% of the total Yellowstone River flows. The bypass channel will be designed and constructed to the criteria specified by USFWS for flows, depths, and velocities. The selected alternative was identified as the preferred alternative and it is also considered to be the least costly alternative.

A draft EA was completed on the Intake Fish Passage Project in 2013, which underwent independent external peer review (IEPR) overseen by Battelle. A final EA and FONSI were issued in 2015. The Defenders of Wildlife and the Natural Resources Defense Council filed a lawsuit against USACE, Reclamation, and USFWS alleging violations of the National Environmental Policy Act (NEPA), ESA, and Clean Water Act (CWA). U.S. Federal Judge Brian Moore signed a stipulated stay agreement on the lawsuit in January 2016 ordering USACE and Reclamation to complete an EIS by the end of 2016.

OBJECTIVES

The objective of this work is to conduct an independent external peer review (IEPR) of the Lower Yellowstone River Project, Montana Intake Dam Modification Supplemental (Amended) Analysis to the 26 April 2010 Environmental Assessment and Appendices (hereinafter: Lower Yellowstone River Intake DEIS IEPR) in accordance with the Department of the Army, USACE, Water Resources Policies and Authorities' *Civil Works Review* (Engineer Circular [EC] 1165-2-214, dated December 15, 2012), and the Office of Management and Budget's *Final Information Quality Bulletin for Peer Review* (December 16, 2004).

Peer review is one of the important procedures used to ensure that the quality of published information meets the standards of the scientific and technical community. Peer review typically evaluates the clarity of hypotheses, validity of the research design, quality of data collection procedures, robustness of the methods employed, appropriateness of the methods for the hypotheses being tested, extent to which the conclusions follow from the analysis, and strengths and limitations of the overall product.

The purpose of the IEPR is to assess the "adequacy and acceptability of the economic, engineering, and environmental methods, models, and analyses used" (EC 1165-2-214; p. D-4) for the Lower Yellowstone River Intake DEIS. The IEPR will be limited to technical review and will not involve policy review. The IEPR will be conducted by subject matter experts (i.e., IEPR panel members) with extensive experience in Civil Works planning, fisheries biology and environmental law compliance, economics, geotechnical engineering, and hydraulic engineering issues relevant to the project. They will also have experience applying their subject matter expertise to ecosystem restoration.

The Panel will be "charged" with responding to specific technical questions as well as providing a broad technical evaluation of the overall project. Per EC 1165-2-214, Appendix D, review panels should identify, explain, and comment upon assumptions that underlie all the analyses, as well as evaluate the soundness of models, surveys, investigations, and methods. Review panels should be able to evaluate whether the interpretations of analysis and the conclusions based on analysis are reasonable. Reviews should focus on assumptions, data, methods, and models. The panel members may offer their opinions as to whether there are sufficient analyses upon which to base a recommendation.

DOCUMENTS PROVIDED

The following is a list of documents, supporting information, and reference materials that will be provided for the review.

Documents for Review

The following documents are to be reviewed by designated discipline:

Title	Actual No. of Pages	Required Disciplines
Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana Draft EIS	734	All Disciplines
Appendix A – Engineering	527	Hydraulic Engineer, Geotechnical Engineer
Appendix B – Cost Engineering	173	Economist
Appendix C – Section 404(b)(1)	86	Fisheries Biologist and Environmental Law Compliance
Appendix D – Fish Passage Connectivity Index and Cost Effectiveness and Incremental Cost Analysis	31	Fisheries Biologist and Environmental Law Compliance, Economist
Appendix E – Monitoring and Adaptive Management	42	Fisheries Biologist and Environmental Law Compliance, Civil Works Planner
Appendix F – Correspondence	91	All Disciplines
Public Comments	50*	All Disciplines
Total Page Count	1,734	

* - estimated page count

Documents for Reference

- USACE guidance *Civil Works Review*, (EC 1165-2-214, December 15, 2012)
- Office of Management and Budget’s *Final Information Quality Bulletin for Peer Review* (December 16, 2004)
- USACE Climate Change Adaptation Plan (June 2014)

SCHEDULE

This schedule is based on the May 31, 2016, receipt of the final review documents. Note that dates presented in the schedule below could change due to panel member and USACE availability.

Task	Action	Due Date
Conduct Peer Review	Battelle sends review documents to panel members	6/6/2016
	Battelle convenes kick-off meeting with panel members	6/6/2016
	Battelle convenes kick-off meeting with USACE and panel members	6/6/2016
	Battelle convenes mid-review teleconference for panel members to ask clarifying questions of USACE	6/20/2016
	Panel members complete their individual reviews	7/5/2016
Prepare Final Panel Comments and Review Public Comments	Battelle provides talking points for Panel Review Teleconference to panel members	7/7/2016
	Battelle convenes Panel Review Teleconference	7/8/2016
	Battelle provides Final Panel Comment templates and instructions to panel members	7/8/2016
	Panel members provide draft Final Panel Comments to Battelle	7/18/2016
	Battelle provides feedback to panel members on draft Final Panel Comments; panel members revise Final Panel Comments	7/19-26/2016
	Panel finalizes Final Panel Comments	7/27/2016
	Battelle receives public comments from USACE	7/18/2016
	Battelle sends public comments to Panel	7/19/2016
	Panel completes its review of public comments	7/22/2016
	Battelle and Panel review Panel's responses to public comments	7/25/2016
	Panel drafts Final Panel Comment for public comments, if necessary	7/26/2016
Panel finalizes Final Panel Comment regarding public comments	7/28/2016	
Review Final IEPR Report	Battelle provides Final IEPR Report to panel members for review	8/1/2016
	Panel members provide comments on Final IEPR Report	8/3/2016
	*Battelle submits Final IEPR Report to USACE	8/5/2016
	USACE Planning Center of Expertise (PCX) provides decision on Final IEPR Report acceptance	8/12/2016
Comment/Response Process	Battelle inputs Final Panel Comments to Design Review and Checking System (DrChecks) and provides Final Panel Comment response template to USACE	8/16/2016
	Battelle convenes teleconference with Panel to review the Comment Response process	8/16/2016
	USACE Project Delivery Team (PDT) provides draft Evaluator Responses to USACE PCX for review	9/9/2016
	USACE PCX reviews draft Evaluator Responses and works with USACE PDT regarding clarifications to responses, if needed	9/15/2016
	USACE PCX provides draft PDT Evaluator Responses to Battelle	9/16/2016

Task	Action	Due Date
	Battelle provides draft PDT Evaluator Responses to panel members	9/20/2016
	Panel members provide draft BackCheck Responses to Battelle	9/23/2016
	Battelle convenes teleconference with panel members to discuss draft BackCheck Responses	9/26/2016
	Battelle convenes Comment-Response Teleconference with panel members and USACE	9/27/2016
	USACE inputs final PDT Evaluator Responses to DrChecks	10/4/2016
	Battelle provides final PDT Evaluator Responses to panel members	10/5/2016
	Panel members provide final BackCheck Responses to Battelle	10/11/2016
	Battelle inputs panel members' final BackCheck Responses to DrChecks	10/12/2016
	*Battelle submits pdf printout of DrChecks project file	10/12/2016

* indicates deliverables

CHARGE FOR PEER REVIEW

Members of this IEPR Panel are asked to determine whether the technical approach and scientific rationale presented in the Lower Yellowstone River Intake DEIS are credible and whether the conclusions are valid. The Panel is asked to determine whether the technical work is adequate, competently performed, and properly documented; satisfies established quality requirements; and yields scientifically credible conclusions. The Panel is being asked to provide feedback on economic, engineering, environmental resource, and plan formulation data. The panel members are not being asked whether they would have conducted the work in a similar manner.

Specific questions for the Panel (by report section or appendix) are included in the general charge guidance, which is provided below.

General Charge Guidance

Please answer the scientific and technical questions listed below and conduct a broad overview of the Lower Yellowstone River Intake DEIS. Please focus your review on the review materials assigned to your discipline/area of expertise and technical knowledge. Even though there are some sections with no questions associated with them, that does not mean that you cannot comment on them. Please feel free to make any relevant and appropriate comment on any of the sections and appendices you were asked to review. In addition, please note the following guidance. Note that the Panel will be asked to provide an overall statement related to 2 and 3 below per USACE guidance (EC 1165-2-214; Appendix D).

1. Your response to the charge questions should not be limited to a “yes” or “no.” Please provide complete answers to fully explain your response.
2. Assess the adequacy and acceptability of the economic and environmental assumptions and projections, project evaluation data, and any biological opinions of the project study.

3. Assess the adequacy and acceptability of the economic analyses, environmental analyses, engineering analyses, formulation of alternative plans, methods for integrating risk and uncertainty, and models used in evaluating economic or environmental impacts of the proposed project.
4. If appropriate, offer opinions as to whether there are sufficient analyses upon which to base a recommendation.
5. Identify, explain, and comment upon assumptions that underlie all the analyses, as well as evaluate the soundness of models, surveys, investigations, and methods.
6. Evaluate whether the interpretations of analysis and the conclusions based on analysis are reasonable.
7. Please focus the review on assumptions, data, methods, and models.

Please **do not** make recommendations on whether a particular alternative should be implemented, or whether you would have conducted the work in a similar manner. Also please **do not** comment on or make recommendations on policy issues and decision making. Comments should be provided based on your professional judgment, **not** the legality of the document.

1. If desired, panel members can contact one another. However, panel members **should not** contact anyone who is or was involved in the project, prepared the subject documents, or was part of the USACE Agency Technical Review (ATR).
2. Please contact the Battelle Project Manager (Lynn McLeod, mcleod@battelle.org) or Program Manager (Rachel Sell; sellr@battelle.org) for requests or additional information.
3. In case of media contact, notify the Battelle Program Manager, Rachel Sell (sellr@battelle.org) immediately.
4. Your name will appear as one of the panel members in the peer review. Your comments will be included in the Final IEPR Report, but will remain anonymous.

Please submit your comments in electronic form to Lynn McLeod, mcleod@battelle.org, no later than July 5, 2016, 10 pm ET.

Independent External Peer Review
for the
Lower Yellowstone Intake Diversion Dam Fish Passage Project, Montana
Draft Environmental Impact Statement

Charge Questions and Relevant Sections as Supplied by USACE

The following outlines the objectives of the Independent External Peer Review (IEPR) for the subject study and identifies specific items for consideration for the IEPR Panel.

The objective of the IEPR is to obtain an independent evaluation of whether the interpretations of analysis and conclusions based on analysis are reasonable for the subject study. The IEPR Panel is requested to offer a broad evaluation of the overall study decision document in addition to addressing the specific technical and scientific questions included in the Review Charge. The Panel has the flexibility to bring important issues to the attention of decision makers, including positive feedback or issues outside those specific areas outlined in the Review Charge. The Panel can use all available information to determine what scientific and technical issues related to the decision document may be important to raise to decision makers. This includes comments received from agencies and the public as part of the public review process.

The Panel review is to focus on scientific and technical matters, leaving policy determinations for USACE and the Army. The Panel should not make recommendations on whether a particular alternative should be implemented or present findings that become “directives” in that they call for modifications or additional studies or suggest new conclusions and recommendations. In such circumstances, the Panel would have assumed the role of advisors as well as reviewers, thus introducing bias and potential conflict in their ability to provide objective review.

Panel review comments are to be structured to fully communicate the Panel’s intent by including the comment, why it is important, any potential consequences of failure to address, and suggestions on how to address the comment.

The Panel is asked to consider the following items as part of its review of the decision document and supporting materials.

Broad Evaluation Review Charge Questions

1. Is the need for and intent of the decision document clear?
2. Does the decision document adequately address the stated need and intent relative to scientific and technical issues?
3. Given the need for and intent of the decision document, assess the adequacy and acceptability of the project evaluation data used in the study analyses.
4. Given the need for and intent of the decision document, assess the adequacy and acceptability of the economic, environmental, and engineering assumptions that underlie the study analyses.

5. Given the need for and intent of the decision document, assess the adequacy and acceptability of the economic, environmental, and engineering methodologies, analyses, and projections.
6. Given the need for and intent of the decision document, assess the adequacy and acceptability of the models used in the evaluation of existing and future without-project conditions and of economic or environmental impacts of alternatives.
7. Given the need for and intent of the decision document, assess the adequacy and acceptability of the methods for integrating risk and uncertainty.
8. Given the need for and intent of the decision document, assess the adequacy and acceptability of the formulation of alternative plans and the range of alternative plans considered.
9. Given the need for and intent of the decision document, assess the adequacy and acceptability of the quality and quantity of the surveys, investigations, and engineering sufficient for conceptual design of alternative plans.
10. Given the need for and intent of the decision document, assess the adequacy and acceptability of the overall assessment of significant environmental impacts and any biological analyses.
11. Evaluate whether the interpretations of analysis and the conclusions based on analysis are reasonable.
12. Assess the considered and preferred alternatives from the perspective of systems, including systemic aspects being considered from a temporal perspective and addressing the potential effects of climate change.

Specific Technical and Scientific Review Charge Questions

Plan Formulation/EIS

13. Comment on whether you agree or disagree with how the preferred alternative was formulated and selected. Comment on the plan formulation. Does it meet the study objectives and avoid violating the study constraints?
14. Do you agree with the general analyses of the existing social, financial, and natural resources within the study area?
15. For your particular area of expertise, provide an in-depth review of whether the analyses of the existing social, financial, and natural resources within the project area are sufficient to support the estimate of the impacts of the array of alternatives.
16. Given your area of expertise, does the EIS appropriately address the existing conditions of all resources pertinent to the study?
17. Were the potential effects of climate change on alternatives addressed?
18. Was a reasonably complete array of possible measures considered in the development of alternatives?

19. Please comment on the screening of the proposed alternatives. Are the screening criteria appropriate? In your professional opinion, are the results of the screening acceptable? Were any measures or alternatives screened out too early?
20. Are the scope and detail of the potential adverse effects that may arise as a result of project implementation sufficiently described and supported?
21. Have the short- and long-term impacts associated with the alternatives been adequately discussed and evaluated?
22. Are the descriptions of projected impacts on aquatic resources, vegetated resources, water quality and salinity, fisheries, recreation, hydrology, flow and water levels, socioeconomics, cultural resources, and soils and water bottoms for each alternative reasonable and factually supported?
23. Are cumulative impacts adequately described and discussed? If not, please explain.
24. Is it clear that the restored ecological resource quality will be sustainable over the long run?
25. In terms of sufficient geophysical support (hydrology and geomorphology), are the risks facing successful restoration of sustainable ecological resource quality clearly shown to be managed, and are any residual risks identified?
26. In terms of sufficient environmental chemistry, are the risks facing successful restoration of sustainable ecological resource quality clearly shown to be managed, and are any residual risks identified?
27. In terms of sufficient biological support (i.e., food, habitat, and sufficiency of the preferred alternative to accomplish habitat goals), are the risks facing successful restoration of sustainable ecological resource quality clearly shown to be managed, and are any residual risks identified?
28. In terms of changes in climate and in the influential ecoregion (i.e., major land use changes), are the risks facing successful restoration of sustainable ecological resource quality clearly shown to be managed, and are any residual risks identified?
29. Is adaptive management adequately addressed?
30. Are the required long-term commitments (both Federal and non-Federal) to sustaining the restored ecological resources adequately described and adequately demonstrated?

Engineering

31. Was the hydrology discussion sufficient to characterize current baseline conditions and to allow for evaluation of how forecasted conditions (with and without proposed actions) are likely to affect hydrologic conditions? Please comment on the completeness of the discussion on the relationship between subsurface hydrology and the hydrodynamics of the project area.
32. Are future operation, maintenance, repair, replacement, and rehabilitation efforts adequately described, and are the estimated costs of those efforts reasonable for each alternative?
33. Are the descriptions of the risk and uncertainties associated with the level of detail in the designs that comprise the preferred alternative sufficiently comprehensive?

34. Were the technical assumptions outlined in the engineering appendix sufficiently comprehensive and conservative for a feasibility study, given the level of design detail?
35. Are the key assumptions used to complete the cost estimating adequate? Is anything missing? In your opinion, do the major findings of the cost estimates provide adequate support for scheduling, budgeting, and project control purposes?
36. Were appropriate engineering solutions (not engineered solutions) developed for achieving planning objectives related to ecosystem processes?

Economics

37. Was the methodology used to conduct the incremental cost analysis adequate and valid?
38. Was the Fish Passage Connectivity Index (FPCI) applied in an appropriate manner?
39. Are the required long-term commitments (both Federal and non-Federal) to sustaining the restored ecological resources adequately described and adequately demonstrated?

General/Summary

40. Was the best available science used to develop the alternatives and complete the impact analysis?
41. What is the most important concern you have with the document or its appendices that was not covered in your answers to the questions above?
42. Please identify the most critical concerns (up to five) you have with the project and/or review documents. These concerns can be (but do not need to be) new ideas or issues that have not been raised previously.
43. Does information or do concerns raised by the public raise any additional discipline-specific technical concerns with regard to the overall report?

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APPENDIX D

Conflict of Interest Form

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Conflicts of Interest Questionnaire
Independent External Peer Review
LOWER YELLOWSTONE PROJECT, MONTANA,
INTAKE DIVERSION DAM MODIFICATION

The purpose of this document is to help the U.S. Army Corps of Engineers identify potential organizational conflicts of interest on a task order basis as early in the acquisition process as possible. Complete the questionnaire with background information and fully disclose relevant potential conflicts of interest. Substantial details are not necessary; USACE will examine additional information if appropriate. Affirmative answers will not disqualify your firm from this or future procurements.

NAME OF FIRM: **Battelle Memorial Institute**
REPRESENTATIVE'S NAME: **Jason M. Jenkins**
TELEPHONE: **614-424-4873**
ADDRESS: **505 King Avenue, Columbus, OH 43201**
EMAIL ADDRESS: **jenkinsj@battelle.org**

I. INDEPENDENCE FROM WORK PRODUCT. Has your firm been involved in any aspect of the preparation of the subject study report and associated analyses (field studies, report writing, supporting research etc.) **No** Yes (if yes, briefly describe):

II. INTEREST IN STUDY AREA OR OUTCOME. Does your firm have any interests or holdings in the study area, or any stake in the outcome or recommendations of the study, or any affiliation with the local sponsor? **No** Yes (if yes, briefly describe):

III. REVIEWERS. Do you anticipate that all expert reviewers on this task order will be selected from outside your firm? No **Yes** (if no, briefly describe the difficulty in identifying outside reviewers):

IV. AFFILIATION WITH PARTIES THAT MAY BE INVOLVED WITH PROJECT IMPLEMENTATION. Do you anticipate that your firm will have any association with parties that may be involved with or benefit from future activities associated with this study, such as project construction? **No** Yes (if yes, briefly describe):

V. ADDITIONAL INFORMATION. Report relevant aspects of your firm's background or present circumstances not addressed above that might reasonably be construed by others as affecting your firm's judgment. Please include any information that may reasonably: impair your firm's objectivity; skew the competition in favor of your firm; or allow your firm unequal access to nonpublic information.

No additional information to report.



Jason Jenkins

5/19/2016

Date

