

# Crosswalk of Costs Moved to Other Categories

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## Additional Detail Request

A crosswalk of costs that have moved to other categories within Transmission's programs in IPR16 was provided as part of the June 23<sup>rd</sup> Transmission Workshop follow-ups and was posted on July 1 to the IPR website. A request was received to provide further detail of the crosswalk since the changes do not net to zero. Not all the cost shifts net to zero but are netted with other costs. The next page shows the original crosswalk of the cost shifts within Transmission programs followed by a further break out of all the costs that make up the BP16/IPR-16 delta in each program. In most cases, only a portion of the deltas are related to cost shifts and these have been identified by color coding those costs outlined in the detail. Cost shifts related to proposed budget moving among programs, and cost shifts related to the changes in the Corporate Agency Services costs charged to Transmission via the Agency Services allocation versus direct charging, have been identified separately in the detail provided.

**TRANSMISSION SERVICES - IPR16**

**CROSSWALK OF COST SHIFTS WITHIN TRANSMISSION PROGRAMS**

(\$ in Thousands)

Proj L2 Descr	Proj L3 Descr	Proj L4 Descr	BP16 Ave Amount	FY18/19 Ave Amount	BP16 /IPR Delta
TRANSMISSION OPERATIONS	SYSTEM OPERATIONS	INFORMATION TECHNOLOGY	10,468	6,050	(4,418)
	SYSTEM OPERATIONS	STRATEGIC INTERGRATION	7,539	1,426	(6,113)
	MARKETING	BUSINESS STRATEGY AND ASSESSMENT	7,231	23,280	16,049
	BUSINESS SUPPORT	LEGAL SUPPORT - EXPENSE	3,440	1,754	(1,686)
TRANSMISSION ENGINEERING	SYSTEM ENGINEERING	TRANSMISSION SYSTEM DEVELOPMENT PLANNING & ANALYSIS	16,612	22,133	5,521
BPA INTERNAL SUPPORT	GEN & ADMIN/SHARED SERVICES	CORPORATE OVERHEAD-EXP	63,835	81,794	17,959

Portion of the above program deltas related to Cost shifts within Transmission programs above indicated olive green below

Portion of the above program deltas related to shifts from direct charging to G&A allocation indicated in blue below

TRANSMISSION OPERATIONS	<b>SYSTEM OPERATIONS</b>	<b>INFORMATION TECHNOLOGY</b>	10,468	6,050	(4,418)	
		Drivers for the change:				
		Shift from direct charging to G&A allocation			(7,634)	Less dedicated Transmission IT projects and increasing the allocation - main drivers: moving to cloud based services and cyber security
		Stand up of the new Transmission Technology org			1,000	
	IG response - data migration from LIS to Enterprise system			1,700		
	Realignment of budget from other Transmission programs to support					
	Transmission dedicated IT work			516		
	<b>Total Change in Program</b>			<b>(4,418)</b>		
	<b>SYSTEM OPERATIONS</b>	<b>STRATEGIC INTERGRATION</b>	7,539	1,426	(6,113)	
		Drivers for the change:				
		Redeploy EIM costs to Comm Ops KSI in Marketing: Business Strategy & Support			(6,131)	
		Transmission program cost for strategy support			18	
		<b>Total Change in Program</b>			<b>(6,113)</b>	
	<b>MARKETING</b>	<b>BUSINESS STRATEGY AND ASSESSMENT</b>	7,231	23,280	16,049	
		Drivers for the change:				
		Reduction from staffing slow down			(2,181)	
		Asset Management KSI			1,450	
		Comm Ops KSI			3,729	
		Comm Ops KSI			13,021	
		Sub-total - Comm Ops KSI			16,750	
		LTRF KSI staffing			30	
		<b>Total Change in Program</b>			<b>16,049</b>	
	<b>BUSINESS SUPPORT</b>	<b>LEGAL SUPPORT - EXPENSE</b>	3,440	1,754	(1,686)	Shift from direct charging to G&A allocation
TRANSMISSION ENGINEERING	SYSTEM ENGINEERING	TRANSMISSION SYSTEM DEVELOPMENT PLANNING & ANALYSIS	16,612	22,133	5,521	
		Drivers for the change:				
		Columbia Grid - Was previously direct charged from Corporate business support pool to the Strategic Integration Program			2,402	Reflects transferring Columbia Grid coordination from Corporate to Transmission
		Corporate Allocation for Columbia Grid			1,000	
		Special Salary rate increase for Engineers working in this program			2,119	
		<b>Total Change in Program</b>			<b>5,521</b>	
BPA INTERNAL SUPPORT	GEN & ADMIN/SHARED SERVICES	CORPORATE OVERHEAD-EXP	63,835	81,794	17,959	
		<b>G&amp;A Increase</b>			<b>17,959</b>	
		Offset by shift from direct charging to G&A Allocation:				
		Shift from programs indicated in blue above			(9,319)	
		Shift from other Transmission programs based on updated cost drivers			1,534	
					(7,785)	
		<b>Total Net Increase in Agency Services Cost Allocated to Transmission</b>			<b>10,174</b>	

This information was made publicly available on July 26, 2016, and contains information not sourced directly from BPA financial statements.