Major Capital Projects ¹ - End-of-Proje	pital Projects ¹ - End-of-Project Target Performance Q1 2016								
		Direct Capital \$M ²			In-Serv	In-Service Date			
Project	Description	1	arget	Fo	recast	Α	ctual ³	Target	Forecast
Transmission									
Sustain Steel Program Defective Damper Replacements	Replace approximately 1,700 miles of defective PPI spacer dampers.	\$	34.4	\$	32.8	\$	27.8	9/30/14	12/28/18
500 kV Spare Transformer Project	Acquire 5 spares and relocate 2 existing transformers to be used as spares. The spares will be placed strategically across the system.	\$	41.0	\$	51.5	\$	51.0	12/31/13	12/2/16
Fleet Mobile Equipment Replacement FY14-16	Heavy duty and specialized vehicle replacement program for FY14-16	\$	16.4	\$	14.1	\$	3.2	9/30/16	9/30/17
#KC SONET Phase II Spur Healing	Complete the digital microwave and radio conversion in Oregon.	\$	18.0		13.4	\$	13.2	12/31/15	12/29/17
#NC Analog Microwave Replacement	Complete the digital microwave and radio conversion in NW Washington.	\$	9.5	\$	8.2	\$	8.1	12/31/15	12/31/18
Alvey Substation 500 kV Shunt Reactor	Add a 500 kV shunt reactor for voltage stabilization.	\$	10.9	\$	7.2	\$	4.9	4/30/12	7/1/16
NEPA - I-5 Corridor Reinforcement	Conduct NEPA study, preliminary engineering and design.	\$	85.0	\$	85.0	\$	74.6	12/31/15	12/31/16
Big Eddy - Knight (West of McNary Reinforcement Group 2)	New 500 kV substation and 28 miles of 500 kV transmission line.	\$	180.0	\$	198.4	\$	188.1	11/30/14	11/30/17
Synchrophasor Project	5-year effort to acquire, install, test, and implement synchronized Wide Area Measurement (WAM) and control technology at BPA.	\$	32.5	\$	31.9	\$	31.8	9/30/15	2/29/16
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$	34.0	\$	32.1	\$	8.9	9/15/17	11/16/18
#DC Microwave Analog Spur Replacement	Complete the digital microwave and radio conversion in Northeast Washington.	\$	39.5	\$	35.7	\$	33.7	8/30/17	7/3/17
Central Ferry to Lower Monumental (Little Goose Area Reinforcement)	Construct a 38 mile 500 kV transmission line between Central Ferry and Lower Monumental substations.	\$	115.0	\$	108.6	\$	108.0	12/31/15	4/15/16
P25 Two-Way Mobile Radio Upgrade	Replace and upgrade the mobile radio system to P25 technology.	\$	64.5		58.9	\$	7.6	9/30/17	12/21/21
Switchgear Replacement for Fault Duty FY12	Replace under-rated switchgear identified in annual screening process.	\$	14.9	\$	18.9	\$	18.6	12/31/14	2/1/16
Puget Sound Area Northern Intertie (PSANI) Memorandum of Agreement	Install a 500/230 kV transformer bank addition at Raver Substation.	\$	56.4	\$	36.8	\$	7.2	9/30/16	12/2/17
Lower Valley Area Reinforcement (Hooper Springs)	Construct substation and 24 miles of line to address reliability issues in the Lower Valley Area.	\$	63.8	\$	70.1	\$	18.1	9/30/17	3/29/19
#JC Microwave Upgrade	Complete the digital conversion for the upper part of the #JC communications ring.	\$	13.5	\$	9.1	\$	5.5	9/1/18	9/1/18
Operational Multi-Gigabit Ethernet Transport (OMET)	Communications upgrade and replacement to ensure adequate capacity and compatibility for emerging requirements.	\$	43.5	\$	43.5	\$	10.6	3/30/17	12/28/18
McNary Substation - Additional 500 kV Transformer	Install an additional transformer bank to handle increased loading.	\$	20.2	\$	29.0	\$	5.3	5/30/17	5/30/17
Pacific DC Intertie Upgrade - Station Work	Modernize the Celilo converter terminal and upgrade capacity from 3100 MW	\$	275.8	\$	278.8	\$	251.3	12/20/15	6/30/16
Pacific DC Intertie Upgrade - Line Work	to 3220 MW for north to south power flow with a future upgrade path to 3800 MW.	\$	40.0	\$	79.3	\$	69.6	10/31/17	10/31/17

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Major Capital Projects ¹ - End-of-Project Target Performance Q1 2016										
		Direct Capital \$M ²				In-Service Date				
Project	Description	Targe	F	orecast	Act	tual ³	Target	Forecast		
Transmission - continued										
Umatilla Electric Cooperative (UEC) Line and Load Requests	Construct Longhorn Substation Annex and add three bays at McNary Substation.	\$ 65	0 \$	65.0	\$	61.0	7/30/16	7/22/16		
Paul Substation Shunt Reactor Addition	Install an additional reactor in the Portland area for voltage control.	\$ 9	5 \$	9.5	\$	3.0	4/30/16	12/16/16		
Raver Substation - Replace Reactor	Replace the failed 180 MVAR reactor with a 300 MVAR unit.	1	2 \$		\$	5.5	6/30/15	2/1/16		
Midway-Grandview No. 1 Line Upgrade	Rebuild 25 mile line to avoid risk of thermal overload.	\$ 18			\$	1.3	4/30/18	4/30/18		
Spare Transformers for Hub Wind Sites	Add a spare 500/230 kV single phase transformer at John Day, Rock Creek, Slatt and Central Ferry substations.	\$ 18			\$	0.3	10/15/18	1/31/19		
Steel Lines Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$25.5 t \$28.5	o \$	22.5	\$	2.2	9/30/16	9/30/16		
Wood Pole Lines Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$47.5 t \$52.5	o \$	43.0	\$	4.8	9/30/16	9/30/16		
Access Roads Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$16.0 t \$18.0		17.3	\$	1.8	9/30/16	9/30/16		
Land and Land Rights Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$9.5 to \$10.5		9.8	\$	2.0	9/30/16	9/30/16		
AC Substations Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$52.5 t \$58.5	o \$	58.5	\$	9.5	9/30/16	9/30/16		
System Telecommunications Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$17.0 t \$19.0	o \$	17.0	\$	0.5	9/30/16	9/30/16		
Power Systems Control Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$20.0 t \$22.0	o \$	20.4	\$	3.7	9/30/16	9/30/16		
System Protection and Control Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$32.0 t \$36.0		34.1	\$	5.2	9/30/16	9/30/16		
Control Center Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$9.5 to \$10.5	\$	9.5	\$	1.5	9/30/16	9/30/16		
Federal Hydro										
Grand Coulee and Hungry Horse SCADA	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$ 46	8 \$	69.2	\$	46.3	9/30/15	9/1/20		
Grand Coulee Pre Overhaul - Winding	Replace the stator core and windings on units G19 and G20.	N/A ⁴		N/A ⁴	\$	2.0	5/31/13	12/31/18		
Replacement G19, G20										
Grand Coulee Stator Windings, Cores and Spare G1-G18	Replace 14 stator cores and windings. G4,5,7,9 were previously replaced.	N/A ⁴		N/A ⁴		0.2	12/2/23	7/2/29		
Grand Coulee Exciter Replacements G1-G18	Replace the excitation equipment for all 18 units.	N/A ⁴	N/A ⁴ N/A ⁴		\$	0.2	12/2/23	7/29/29		
Grand Coulee Governor Replacements G1-G18	Replace the governors and related equipment for all 18 units.			N/A ⁴				0.1	12/2/23	12/3/23
Grand Coulee Transformers G11-G18	Replace 24 single-phase transformers in the Right Powerhouse.	N/A ⁴		N/A ⁴		0.5	10/31/18	12/31/22		
Grand Coulee - Keys Pump Generating Station - Reliability	Replacements and upgrades to maintain current station capability.	N/A ⁴			\$	5.4	9/30/24	9/30/24		

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Major Capital Projects ¹ - End-of-Projects	ajor Capital Projects ¹ - End-of-Project Target Performance Q1 20							Q1 2016	
		Direct Capital \$M ²			In-Service Date				
Project	Description	T	arget	Fc	recast	Α	ctual ³	Target	Forecast
Federal Hydro - continued									
Grand Coulee G22 - G23 Wicket Gate	Replace the deteriorating wicket gates.		N/A ⁴		N/A ⁴	\$	0.3	11/1/18	11/1/18
Replacements									
Chief Joseph Turbine Runner Replacements Units 1 - 16	Replace the turbine runners and rehabilitate the turbines on units 1 - 16.	\$	166.0	\$	176.5	\$	143.9	9/30/17	9/30/17
Chief Joseph Governor Replacement	Upgrade the 27 governors with digital controls and replace associated equipment.	\$	10.7	\$	10.7	\$	5.6	8/19/17	8/16/17
The Dalles Transformer Replacements	Replace 7 transformer banks - TA, T1, T3, T5, T6, T7, T8	\$	37.0	\$	35.3	\$	0.7	5/9/19	5/9/19
McNary Main Unit 1-4, 7-12 Stator Winding Replacement	Replace stator windings that are over 50 years old.	\$	80.0	\$	86.5	\$	82.8	12/31/14	12/1/15
McNary Governor Replacement	Upgrade the 14 governors in the McNary powerhouse with digital controls.	I	N/A ⁴		N/A ⁴	\$	2.1	1/29/18	4/30/19
McNary 4160/480V Station Service Upgrade	Replace and upgrade the station service distribution system.	\$	36.0	\$	45.1	\$	16.8	12/3/18	12/3/18
Bonneville Powerhouse 1 Main Unit Breakers and Station Service	Replace oil-filled original equipment breakers and reconfigure and modernize the station service.	\$	42.0	\$	34.2	\$	9.0	4/20/18	3/20/18
John Day Governor Upgrade	Upgrade of the governors with digital controls and replacement of associated components.	\$	10.7	\$	8.9	\$	7.6	10/26/16	7/7/16
John Day Turbine Hub Upgrades	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	I	N/A ⁴		N/A ⁴	\$	0.8	12/31/18	11/16/21
John Day Draft Tube Bulkheads and Intake Gates	Purchase two sets of draft tube bulkheads and one set of intake gates for additional de-watering.		N/A ⁴		N/A ⁴	\$	0.6	9/4/18	9/4/18
Dworshak U3 Stator and Coolers	Replace the winding, core and air coolers.		N/A ⁴		N/A ⁴	\$	1.0	6/1/17	6/1/17
Ice Harbor Turbine Runner Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish-friendly design.	\$	97.0	\$	97.0	\$	25.1	3/31/20	3/31/20
Ice Harbor Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.		N/A ⁴		N/A ⁴	\$	0.3	3/31/20	3/31/20
Lower Granite U1 Linkage Upgrade	Upgrade the U1 turbine linkage to restore full Kaplan capability.	\$	7.6		7.6	\$	1.2	9/9/16	9/9/16
Lower Monumental U1 Linkage Refurbishment	Refurbish turbine linkage and rewind generator.	\$	14.8		15.6	\$	1.8	3/1/16	5/31/17
Hungry Horse Station Service Replacement	Replace station service switchgear distribution board/feeder cables and upgrade relay protection/metering.	\$	8.1	\$	7.4	\$	7.4	1/31/15	9/30/16
Hills Creek Powerhouse Turbine and Unit Rehabilitation	Replace turbine runners and generator windings on units 1 and 2 at Hills Creek.	\$	24.1	\$	22.2	\$	18.6	8/12/14	10/3/16
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	\$	36.8	\$	36.8	\$	7.1	12/31/14	12/31/18
Black Canyon Switchyard Replacement	Replace and relocate the switchyard.		N/A ⁴		N/A ⁴	\$	-	5/1/19	5/1/19
Palisades Turbine Rehabilitation and Runner Replacement	Replace the turbine runners and rehabilitate the turbines on the four Palisades units.	\$	28.8	\$	30.2	\$	25.3	5/31/16	5/31/16

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Major Capital Projects ¹ - End-of-Proj	ect Target Performance								Q1 2016									
			Direct Capital \$M ²			In-Service Date												
Project	Description	T	Target Forecast		Forecast		Forecast		Forecast		Forecast		Forecast Actual ³		ctual ³	Target	Forecast	
IT																		
IT Virtualization and Consolidation Project (IVC)	Replace and modernize server infrastructure for non-critical business systems.	\$	21.8	\$	30.3	\$	30.3	9/30/14	3/31/16									
Columbia Vista Short Term Replacement (CV-STR)	Replace the current hydro modeling functionality and associated database tool.	\$	7.1	\$	7.9	\$	7.7	9/25/15	1/31/16									
Facilities																		
Tri Cities Maintenance Headquarters and Franklin Yard	Construct Tri-Cities maintenance HQ, heat line for spare transformers and a spare parts yard at Franklin.	\$	14.2	\$	17.1	\$	16.8	12/31/13	3/31/16									
Ross Maintenance Headquarters	Construct a maintenance HQ office building, high-bay structure and lay-down storage area on the Ross complex.	\$	15.5	\$	15.5	\$	8.0	8/1/17	10/31/17									

Summary			
Transmission	\$1,583.2	\$ 1,595.2	\$ 1,049.3
Federal Hydro	646.4	683.2	412.7
IT	28.9	38.3	38.0
Facilities	29.7	32.6	17.6
Total	\$2,288.2	\$ 2,349.3	\$ 1,517.6

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