

Major Capital Projects¹ - End-of-Project Target Performance

Q3 2016

Project	Description	Direct Capital \$M ²			In-Service Date	
		Target	Forecast	Actual ³	Target	Forecast
Transmission						
Sustain Steel Program Defective Damper Replacements	Replace approximately 1,700 miles of defective PPI spacer dampers.	\$ 34.4	\$ 34.4	\$ 28.6	9/30/14	12/28/18
500 kV Spare Transformer Project	Acquire 5 spares and relocate 2 existing transformers to be used as spares. The spares will be placed strategically across the system.	\$ 41.0	\$ 52.1	\$ 51.2	12/31/13	6/30/17
Fleet Mobile Equipment Replacement FY14-16	Heavy duty and specialized vehicle replacement program for FY14-16	\$ 16.4	\$ 13.3	\$ 5.5	9/30/16	9/30/17
#KC SONET Phase II Spur Healing	Complete the digital microwave and radio conversion in Oregon.	\$ 18.0	\$ 13.6	\$ 13.3	12/31/15	12/29/17
#NC Analog Microwave Replacement	Complete the digital microwave and radio conversion in NW Washington.	\$ 9.5	\$ 9.1	\$ 8.2	12/31/15	12/31/18
Alvey Substation 500 kV Shunt Reactor	Add a 500 kV shunt reactor for voltage stabilization.	\$ 10.9	\$ 9.9	\$ 7.8	4/30/12	12/30/16
NEPA - I-5 Corridor Reinforcement	Conduct NEPA study, preliminary engineering and design.	\$ 85.0	\$ 94.7	\$ 81.7	12/31/15	9/29/17
Big Eddy - Knight (West of McNary Reinforcement Group 2)	New 500 kV substation and 28 miles of 500 kV transmission line.	\$ 180.0	\$ 198.8	\$ 188.9	11/30/14	11/30/17
Ross - Schultz Fiber Replacement	Replace the obsolete and limited 36 strand fiber with standard 72 strand fiber.	\$ 34.0	\$ 28.5	\$ 9.4	9/15/17	11/16/18
#DC Microwave Analog Spur Replacement	Complete the digital microwave and radio conversion in Northeast Washington.	\$ 39.5	\$ 35.2	\$ 34.0	8/30/17	7/3/17
P25 Two-Way Mobile Radio Upgrade	Replace and upgrade the mobile radio system to P25 technology.	\$ 64.5	\$ 60.1	\$ 9.8	9/30/17	12/21/21
Pacific DC Intertie Upgrade - Station Work	Modernize the Celilo converter terminal and upgrade capacity from 3100 MW to 3220 MW for north to south power flow with a future upgrade path to 3800 MW.	\$ 275.8	\$ 278.7	\$ 277.5	12/20/15	9/30/16
Pacific DC Intertie Upgrade - Line Work		\$ 40.0	\$ 78.3	\$ 74.6	10/31/17	10/31/17
Puget Sound Area Northern Intertie (PSANI) Memorandum of Agreement	Install a 500/230 kV transformer bank addition at Raver Substation.	\$ 56.4	\$ 36.1	\$ 21.6	9/30/16	12/2/17
Lower Valley Area Reinforcement (Hooper Springs)	Construct substation and 24 miles of line to address reliability issues in the Lower Valley Area.	\$ 63.8	\$ 65.9	\$ 19.1	9/30/17	11/30/18
#JC Microwave Upgrade	Complete the digital conversion for the upper part of the #JC communications ring.	\$ 13.5	\$ 9.7	\$ 5.8	9/1/18	9/1/18
Operational Multi-Gigabit Ethernet Transport (OMET)	Communications upgrade and replacement to ensure adequate capacity and compatibility for emerging requirements.	\$ 43.5	\$ 43.5	\$ 11.0	3/30/17	12/28/18
McNary Substation - Additional 500 kV Transformer	Install an additional transformer bank to handle increased loading.	\$ 20.2	\$ 31.4	\$ 22.1	5/30/17	5/30/17
Umatilla Electric Cooperative (UEC) Line and Load Requests	Construct Longhorn Substation Annex and add three bays at McNary Substation.	\$ 65.0	\$ 64.9	\$ 64.5	7/30/16	8/26/16
Paul Substation Shunt Reactor Addition	Install an additional reactor in the Portland area for voltage control.	\$ 9.5	\$ 10.4	\$ 8.6	4/30/16	12/16/16
Spare Transformers for Hub Wind Sites	Add a spare 500/230 kV single phase transformer at John Day, Rock Creek, Slatt and Central Ferry substations.	\$ 18.6	\$ 19.6	\$ 3.6	10/15/18	1/31/19
Midway-Grandview No. 1 Line Upgrade	Rebuild 25 mile line to avoid risk of thermal overload.	\$ 18.6	\$ 13.0	\$ 2.0	4/30/18	4/30/18

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Steel Lines Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$25.5 to \$28.5	\$ 13.1	\$ 6.6	9/30/16	9/30/16
Wood Pole Lines Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$47.5 to \$52.5	\$ 41.4	\$ 12.9	9/30/16	9/30/16
Access Roads Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$16.0 to \$18.0	\$ 16.8	\$ 2.7	9/30/16	9/30/16
Land and Land Rights Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$9.5 to \$10.5	\$ 9.3	\$ 4.3	9/30/16	9/30/16
AC Substations Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$52.5 to \$58.5	\$ 49.1	\$ 28.5	9/30/16	9/30/16
System Telecommunications Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$17.0 to \$19.0	\$ 15.0	\$ 3.3	9/30/16	9/30/16
Power Systems Control Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$20.0 to \$22.0	\$ 21.1	\$ 10.9	9/30/16	9/30/16
System Protection and Control Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$32.0 to \$36.0	\$ 28.7	\$ 14.6	9/30/16	9/30/16
Control Center Sustain Program FY 2016	One-year asset replacement plan based on asset strategy analysis.	\$9.5 to \$10.5	\$ 7.8	\$ 4.0	9/30/16	9/30/16
Federal Hydro						
Grand Coulee and Hungry Horse SCADA Replacement	Replace SCADA systems at Grand Coulee and Hungry Horse.	\$ 46.8	\$ 69.2	\$ 44.9	9/30/15	9/1/20
Grand Coulee Pre Overhaul - Winding Replacement G19, G20	Replace the stator core and windings on units G19 and G20.	N/A ⁴	N/A ⁴	\$ 2.0	5/31/13	12/31/18
Grand Coulee Stator Windings, Cores and Spare G1-G18	Replace 14 stator cores and windings. G4,5,7,9 were previously replaced.	N/A ⁴	N/A ⁴	\$ 0.3	12/2/23	7/2/29
Grand Coulee Exciter Replacements G1-G18	Replace the excitation equipment for all 18 units.	N/A ⁴	N/A ⁴	\$ 0.3	12/2/23	7/29/29
Grand Coulee Governor Replacements G1-G18	Replace the governors and related equipment for all 18 units.	N/A ⁴	N/A ⁴	\$ 0.2	12/2/23	7/2/29
Grand Coulee Transformer Replacements G11-G18	Replace 24 single-phase transformers in the Right Powerhouse.	N/A ⁴	N/A ⁴	\$ 0.5	10/31/18	12/1/24
Grand Coulee - Keys Pump Generating Station - Reliability	Replacements and upgrades to maintain current station capability.	N/A ⁴	N/A ⁴	\$ 9.2	9/30/24	9/30/24
Grand Coulee G22 - G23 Wicket Gate Replacements	Replace the deteriorating wicket gates.	N/A ⁴	N/A ⁴	\$ 0.6	11/1/18	10/31/17
Grand Coulee Firehouse	Build a stand-alone fire station to replace the facility currently housed in the pump-generating plant.	N/A ⁴	N/A ⁴	\$ 1.4	1/1/18	1/1/18

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Federal Hydro - continued						
Chief Joseph Turbine Runner Replacements Units 1 - 16	Replace the turbine runners and rehabilitate the turbines on units 1 - 16.	\$ 166.0	\$ 176.0	\$ 150.6	9/30/17	9/30/17
Chief Joseph Governor Replacement	Upgrade the 27 governors with digital controls and replace associated equipment.	\$ 10.7	\$ 10.7	\$ 6.6	8/19/17	8/16/17
The Dalles Transformer Replacements	Replace 7 transformer banks - TA, T1, T3, T5, T6, T7, T8	\$ 37.0	\$ 35.8	\$ 1.2	5/9/19	5/9/19
McNary Governor Replacement	Upgrade the 14 governors in the McNary powerhouse with digital controls.	N/A ⁴	N/A ⁴	\$ 2.2	1/29/18	4/30/19
McNary 4160/480V Station Service Upgrade	Replace and upgrade the station service distribution system.	\$ 36.0	\$ 45.1	\$ 22.9	12/3/18	12/3/18
Bonneville Powerhouse 1 Main Unit Breakers and Station Service	Replace oil-filled original equipment breakers and reconfigure and modernize the station service.	\$ 42.0	\$ 34.1	\$ 12.5	4/20/18	3/20/18
John Day Governor Upgrade	Upgrade of the governors with digital controls and replacement of associated components.	\$ 10.7	\$ 8.9	\$ 8.6	10/26/16	7/7/16
John Day Turbine Hub Upgrades	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	N/A ⁴	N/A ⁴	\$ 1.0	12/31/18	11/6/22
John Day Draft Tube Bulkheads and Intake Gates	Purchase two sets of draft tube bulkheads and one set of intake gates for additional de-watering.	\$ 11.9	\$ 8.5	\$ 3.9	9/4/18	10/16/17
Dworshak U3 Stator and Coolers	Replace the winding, core and air coolers.	N/A ⁴	N/A ⁴	\$ 1.2	6/1/17	6/1/17
Ice Harbor Turbine Runner Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish-friendly design.	\$ 97.0	\$ 97.0	\$ 30.2	3/31/20	3/31/20
Ice Harbor Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.	N/A ⁴	N/A ⁴	\$ 0.1	3/31/20	4/1/19
Lower Granite U1 Linkage Upgrade	Upgrade the U1 turbine linkage to restore full Kaplan capability.	\$ 7.6	\$ 4.1	\$ 2.2	9/9/16	6/30/17
Lower Monumental U1 Linkage Refurbishment	Refurbish turbine linkage and rewind generator.	\$ 14.8	\$ 16.6	\$ 5.0	3/1/16	5/31/17
Hungry Horse Station Service Replacement	Replace station service switchgear distribution board/feeder cables and upgrade relay protection/metering.	\$ 8.1	\$ 7.5	\$ 7.5	1/31/15	9/30/16
Hills Creek Powerhouse Turbine and Unit Rehabilitation	Replace turbine runners and generator windings on units 1 and 2 at Hills Creek.	\$ 24.1	\$ 21.0	\$ 19.2	8/12/14	10/3/16
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	\$ 36.8	\$ 40.5	\$ 7.1	12/31/14	9/1/19
Black Canyon Switchyard Replacement	Replace and relocate the switchyard.	N/A ⁴	N/A ⁴	\$ -	5/1/19	5/1/19
Palisades Turbine Rehabilitation and Runner Replacement	Replace the turbine runners and rehabilitate the turbines on the four Palisades units.	\$ 28.8	\$ 30.2	\$ 29.4	5/31/16	11/30/16
IT						
Columbia Vista Short Term Replacement (CV-STR)	Replace the current hydro modeling functionality and associated database tool.	\$ 7.1	\$ 8.1	\$ 8.1	9/25/15	6/30/16

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Facilities						
Tri Cities Maintenance Headquarters and Franklin Yard	Construct Tri-Cities maintenance HQ, heat line for spare transformers and a spare parts yard at Franklin.	\$ 14.2	\$ 17.2	\$ 17.1	12/31/13	7/29/16
Ross Maintenance Headquarters	Construct a maintenance HQ office building, high-bay structure and lay-down storage area on the Ross complex.	\$ 20.6	\$ 19.6	\$ 1.7	12/31/17	10/31/17

Summary				
Transmission		\$ 1,413.6	\$ 1,403.5	\$ 1,036.6
Federal Hydro		578.3	605.2	370.8
IT		7.1	8.1	8.1
Facilities		34.8	36.8	18.8
Total		<u>\$ 2,033.8</u>	<u>\$ 2,053.6</u>	<u>\$ 1,434.3</u>

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