DEPARTMENT OF THE NAVY

CHIEF INFORMATION OFFICER
1000 NAVY PENTAGON
WASHINGTON, DC 20350-1000

19 July 2011

MEMORANDUM FOR DIRECTOR, NAVY STAFF
DIRECTOR, MARINE CORPS STAFF

SUBJECT: Department of the Navy (DON) Information Technology Expenditure
Approval Authorities (ITEAA)

Reference: (a) UNSECNAV memo of December 3, 2010, Subj: Department of the Navy
(DON) Information Technology (IT)/Cyberspace Efficiency Initiatives
and Realignment

As noted in reference (a), Secretary Mabus and Under Secretary Work believe that
there are significant opportunities for gains in operational effectiveness and resource
efficiency to be had through centralization and consolidation in many of our information
technology (IT) efforts. Under the Department of the Navy's (DON) current methods of
operation, decentralized authority to initiate, develop and sustain IT projects enables
DON commands and organizations to use Enterprise resources to develop or procure
capabilities that tend to sub-optimize the Enterprise. Duplicative capabilities and projects
that are not aligned with DON IT goals and objectives are not only inefficient uses of our
dwindling resources; they render us less operationally effective by hampering
interoperability, information sharing and security.

To promote effectiveness and efficiency, authority for approval of IT projects
should be vested in entities that are responsible for optimizing the DON portfolio of IT
capabilities. Therefore, I am requesting that the Navy and Marine Corps each designate
an Information Technology Expenditure Approval Authority (ITEAA). The ITEAA will
be responsible to ensure that all IT projects undertaken by the Navy and Marine Corps
are integral parts of rationalized Service portfolios, aligned with DON IT goals and
conform to the DON and Department of Defense enterprise architectures. No resource
planning, programming or budgeting shall be done and no action shall be taken to acquire
or procure any IT software, hardware, or service with a projected lifecycle cost or
purchase price totaling one million dollars or more unless the project has been approved
by the respective Service's ITEAA.

Due to the urgency of the need, I ask that Service ITEAAs be designated not later
than August 15, 2011. To maintain coordination and consistency of effort, the Service
ITEAA will consult with my staff, supporting me in my capacity as the DON's
IT/Cyberspace Efficiency Lead.

Creating IT efficiencies without sacrificing operational effectiveness will be a tough challenge, but we cannot afford to fail. Establishing Service IT Expenditure Approval Authorities to rationalize our IT efforts is an important step toward achieving our goals.

Terry A. Halvorsen