

***HOMELAND SECURITY
ADVISORY COUNCIL MEETING***

The Park Hyatt

*Washington, D.C.
June 23, 2005*



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Multilateral Layered Defense Strategy

Interim Report to the
Homeland Security Advisory Council

23 June 2005
Washington, D.C.



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The Challenge

Our adversaries have declared an intent to use Weapons of Mass Effect against us. Given the volume of people and material that traverse our borders, any one method of defense will be prone to failure posing unacceptable risks.

The Mission

To develop a layered, integrated and multilateral system of defense to prevent the entry of Weapons of Mass Effect (WME) and the people who would use them on American soil.



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The Approach

Process:

- Review the Current Situation
- Identify System Gaps and Opportunities for Improvement
- Propose a Strategic, Risk-Based Prevention Management Framework

Perspectives on the Issue:

- Internal: DHS agencies
- Inter-governmental: working across the Federal, State & Local agencies
- International Community

Private Sector Involvement:

- Subject matter experts
- Multinational corporations which provide services to move goods people across the border.



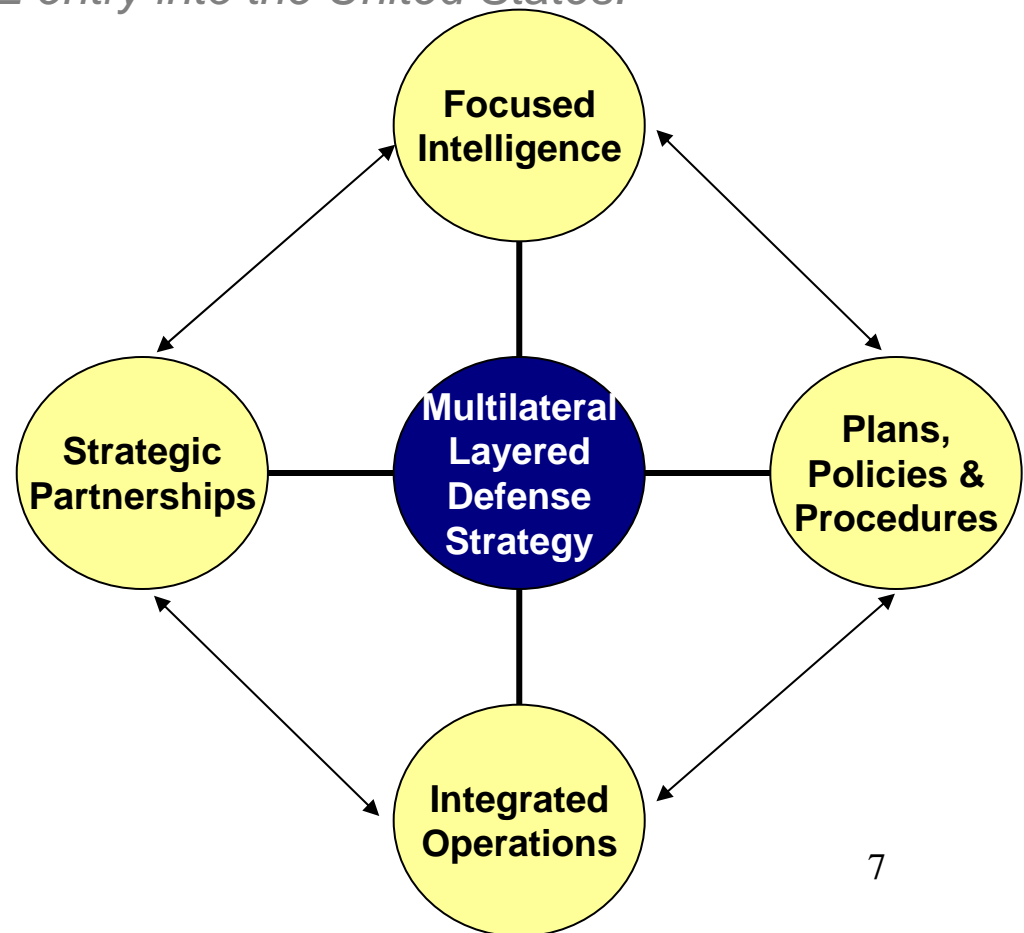
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Prevention Management Framework

Goal: An integrated, multilateral, layered system of defense employing risk management techniques which achieves unity of effort amongst disparate foreign and domestic entities to prevent WME entry into the United States.

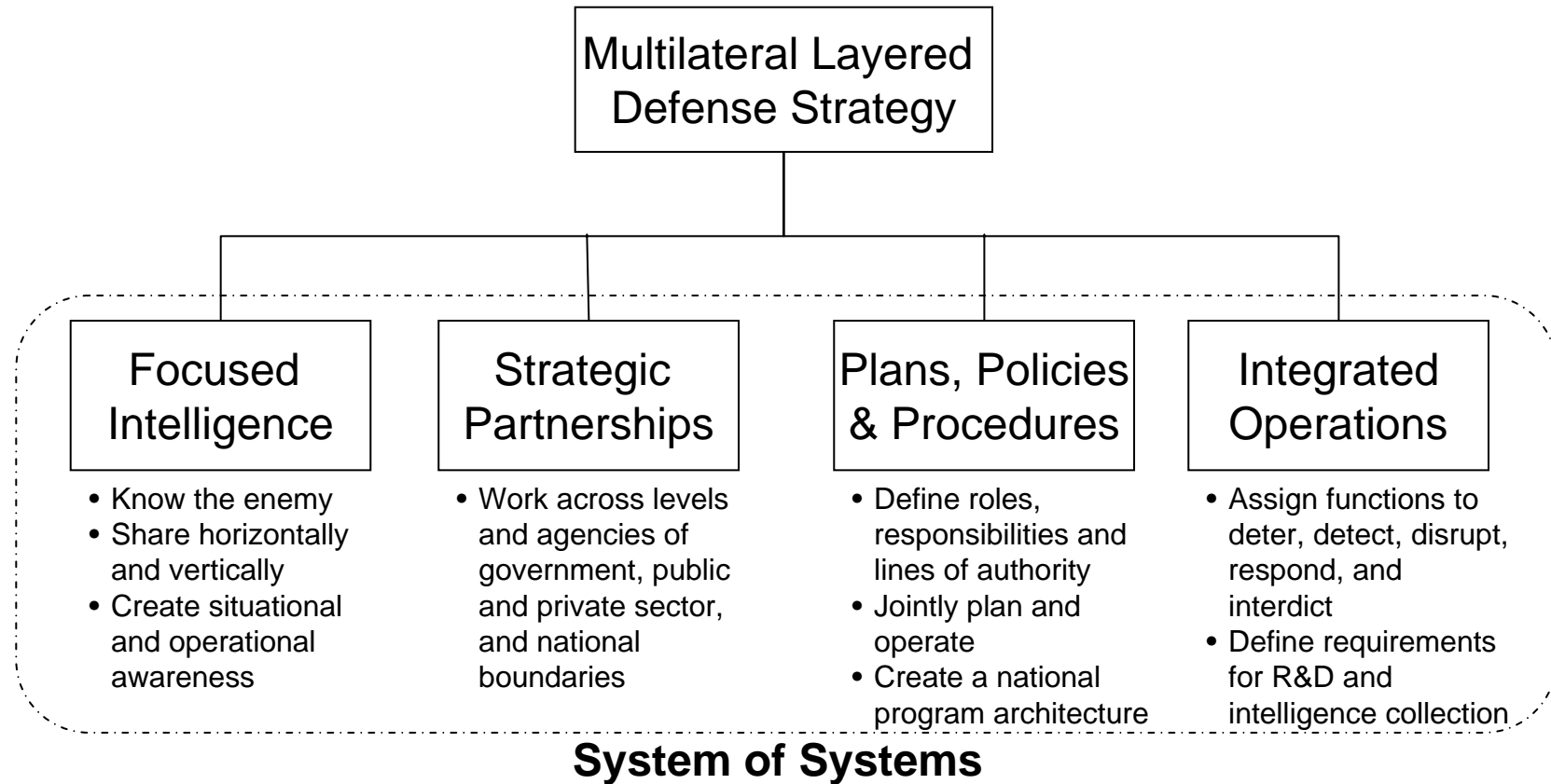
System Characteristics:

- Dynamic interaction between framework elements
- Integrative approach breaks down traditional boundaries
- Comprehensive policy approach
- Action-oriented



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Prevention Management Framework



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Next Steps

- Meet with private sector owners and operators
- Develop future system concept
- Perform gap analysis and develop policy insights within the protection management framework
- Complete report and communication process



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