

February 9, 2016

Surface Transportation Board  
395 E Street S.W.  
Washington, DC 20423-000

ATTN: Chairman Daniel Elliott  
Vice: Chairman Deb Miller  
Member: Ann Bergman

RE: CP acquisition of NS

Distinguished Members:

Please allow this letter to serve as notice of our opposition of the Canadian Pacific Railroad (CP) acquiring the Norfolk Southern (NS).

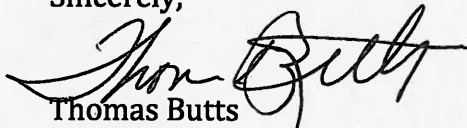
We operate large Barge Terminal Operations on the Mississippi River in the greater St. Louis, MO harbor. We work with all of the Class I Railroad that serves the switching districts. All of our 6 operations are open to reciprocal switching .The CP is the Only Class I RR that does not serve the St. Louis market direct.

We do receive traffic that originates from the CP and then interchanges at various sites depending on the connecting carrier. This in itself creates competition. As a veteran of over 35 years in the Rail/ Truck/ Barge Industry I have experienced a general decline of service with each merger.

The NS has a history of providing good service and is making strides in improving their level of service.

Our country depends upon an efficient and healthy transportation system and I see no benefit from this merger.

Sincerely,

  
Thomas Butts  
Gen. Mgr.

2016 MAR -1 AM 10:50  
OFFICE OF CHAIRMAN