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Christie Jordan  
William Neugebauer

March 2, 2016

The Honorable Daniel R. Elliott III  
Chairman  
United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

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OFFICE OF CHAIRMAN

The Honorable Debra Miller  
Vice-Chairman  
United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

The Honorable Ann D. Begeman  
United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

**RE: THE PROPOSED MERGER OF CANADIAN PACIFIC  
RAILWAY AND NORFOLK SOUTHERN**

Dear Chairman Elliott and Surface Transportation Board Members,

On behalf of the residents and taxpayers of the City of Altoona, Blair County, Pennsylvania we, as the Mayor and Council of the City of Altoona, are contacting you with regard to the proposed merger of Canadian Pacific Railway and Norfolk Southern. Altoona has been the home to Norfolk Southern's Juniata Locomotive Shop, the largest locomotive repair shop in North America, since the time it was constructed by what was then the Pennsylvania Railroad. The Juniata Shop continues to be a major employer in the Altoona area and today employs over 1,000 people at above average wage rates for this part of Pennsylvania.

Norfolk Southern has been and continues to be an integral part of the transportation system in Pennsylvania. It has 2,278 miles of track, 1,468

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bridges and 1,988 grade crossings in the Commonwealth of Pennsylvania and serves a vast number of customers. Norfolk Southern employs 5,200 people in Pennsylvania and provides retirement benefits to another 2,240 people. In addition, Norfolk Southern pays \$340 million in wages and benefits to its employees, \$34.4 million in state and local taxes, invests \$151 million per year in track and facilities and spends \$1 billion per year for purchases and payments for its operation.




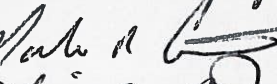
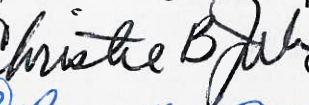

It is also important to note that Norfolk Southern plays a significant role in helping economic development within Pennsylvania. In 2014, Norfolk Southern assisted 16 industries in locating to or expanding in Pennsylvania resulting in at least \$2 billion of economic investment and 1,170 new jobs. As such a major employer in the Altoona area, Norfolk Southern plays a huge role in our local and regional economy and anything that would affect the operations of the Juniata Locomotive Shop is of great concern, not just to Altoona, but the whole central Pennsylvania area.

Therefore, we request that the Surface Transportation Board members, and in fact all regulatory and governmental agencies involved in the proposed merger, undertake extensive due diligence in evaluating the economic impact of the merger to not only the City of Altoona and the Commonwealth of Pennsylvania but also our entire nation. We are sure that you would agree that the viability of the rail system is of the utmost importance to all of us.

Thank you for your time and careful consideration of this matter. Should you have any questions and/or desire for us to appear before your Board to give testimony or clarify our stated position, please contact Mayor Matthew Pacifico at the above address, or by telephone at 814-949-2476 or email at mpacifico@altoonapa.gov.

Respectfully,

cc: Governor Tom Wolf  
Congressman Bill Shuster  
Senator Pat Toomey  
Senator Robert Casey Jr.  
Senator John Eichelberger  
Representative John McGinnis  
Representative Judy Ward  
Blair County Commissioners  
Pat Miller, Executive Vice-President,  
ABCD Corp.

  
Matt Pacifico, Mayor  
  
Michael Haire, Vice-Mayor  
  
Erik Cagle, Councilman  
  
Bill Neugebauer, Councilman  
  
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