



## About this Report

The *U.S. Department of Homeland Security (DHS) Fiscal Year (FY) 2013 Federal Program Inventory* describes the Department's 53 programs across our Components as well as the Strategic Missions and Goals each program supports. For each Component, we provide the budget authority reported in the President's Budget for fiscal years 2012, 2013 and 2014 (requested).

The DHS FY 2013 Federal Program Inventory is located on our public website at: <http://www.dhs.gov/budget-performance>.

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Homeland  
Security

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## Introduction

The GPRA Modernization Act (GPRAMA) of 2010 requires a central inventory of all Federal programs. The Federal Program Inventory, once fully implemented in FY 2014, will facilitate coordination across programs by making it easier to find programs that contribute to a shared goal, as well as improve public understanding about what federal programs do and how programs are linked to budget, performance, and other information.

The *U.S. Department of Homeland Security (DHS) Fiscal Year (FY) 2013 Federal Program Inventory* describes the Department's 53 programs across our Components as well as the Strategic Missions and Goals each program supports. For each Component, we provide the budget authority reported in the President's Budget for fiscal years 2012, 2013 and 2014 (requested). Please refer to [www.Performance.gov](http://www.Performance.gov) for program contributions to our Agency Priority Goals and Cross-Agency Priority (CAP) Goals. The Department currently contributes to the Cybersecurity CAP Goal.

## Approach

The Department of Homeland Security uses the program structure already in place for its Future Years Homeland Security Program, which is the same structure that drives the Department's Planning, Programming, Budgeting, and Execution (PPBE) process and out-year planning. Our primary approach is consistent with the Office of Management and Budget (OMB) and the Government Accountability Office (GAO) definition of a program being "an organized set of activities directed toward a common purpose or goal that an agency undertakes or proposes, to carry out its responsibilities."

The Department's program structure is defined within each Component by the products, services, or outcomes these programs provide. Each Component uses a program structure that best organizes their activities to execute their strategies to support the DHS missions and goals. For instance, U.S. Citizenship and Immigration Services provides the pathway for individuals to achieve citizenship through their programs *Information and Customer Service*, *Citizenship*, and *Adjudication Services*. U.S. Customs and Border Protection is responsible for securing America's borders while facilitating lawful travel and trade which are enabled through their primary programs of: *Securing America's Borders*; *Securing and Expediting Trade*; and *Securing and Expediting Travel*. Another example is U.S. Immigration and Customs Enforcement whose primary mission is to promote homeland security and public safety which they execute through their programs *Homeland Security Investigations* and *Enforcement and Removal Operations*.

The remainder of this document provides detailed explanations of the programs that comprise the Department of Homeland Security, the resources needed to execute their duties, and how they support the missions and goals of DHS.



## Summary

(\$ in thousands)

Component	FY 2014 (Request)	Programs
Analysis and Operations	\$ 309,228	Analysis and Operations
Departmental Management and Operations	\$ 810,773	Office of the Secretary and Executive Management Under Secretary for Management
Domestic Nuclear Detection Office	\$ 291,320	Domestic Rad/Nuc Detection, Forensics and Prevention Capability
Federal Emergency Management Agency	\$ 13,450,885	Mitigation Preparedness Protection Response Recovery
Federal Law Enforcement Training Center	\$ 271,429	Accreditation Law Enforcement Training
National Protection and Programs Directorate	\$ 2,568,543	Federal Protective Service Infrastructure Protection Cybersecurity and Communications US-VISIT
Office of Health Affairs	\$ 131,797	Health Threats Resilience Workforce Health and Medical Support
Office of Inspector General	\$ 143,309	Audits, Inspections, and Investigations Acquisition and Operations Support
Science and Technology	\$ 1,527,096	Laboratory Facilities Research, Development, and Innovation University Programs
Transportation Safety Administration	\$ 7,398,295	In-Flight Security Intermodal Assessments and Enforcement Intermodal Screening Operations
U.S. Citizenship and Immigration Services	\$ 3,219,466	Adjudication Services Citizenship Cross-Cutting Investments Immigration Security and Integrity Immigration Status Verification Information and Customer Service
U.S. Coast Guard	\$ 9,793,981	Cross-Cutting Capital Investments and Maintenance Defense Operations Maritime Law Enforcement Maritime Prevention Maritime Response Maritime Security Operations Marine Transportation System Management Mission Support
U.S. Customs and Border Protection	\$ 12,900,103	Integrated Operations Intelligence and Targeting Securing America's Borders Securing and Expediting Trade Securing and Expediting Travel
U.S. Immigration and Customs Enforcement	\$ 5,341,722	Automation Modernization Construction Enforcement and Removal Operations Homeland Security Investigations
U.S. Secret Service	\$ 1,801,389	Criminal Investigations Information Integration and Technology Transformation Protection Protective Intelligence Rowley Training Center

## Analysis and Operations (AO)

Analysis and Operations manages the intelligence, information sharing, and operations coordination functions for DHS.

	Budget Authority (in thousands)		
	FY 2012 (R/E)*	FY 2013 (CR)*	FY 2014 (Request)
Discretionary	338,068	339,957	309,228
Mandatory	-	-	-
<b>Total</b>	<b>\$ 338,068</b>	<b>\$ 339,957</b>	<b>\$ 309,228</b>

Note: Throughout the document FY 2012 budget authority is revised enacted (R/E) and includes rescissions, emergency funding, reprogrammings, and supplementals. FY 2013 budget authority is based on an annualization of the continuing resolution (CR). FY 2014 is the President’s budget request.

### *Analysis and Operations*

Analysis and Operations includes the Office of Intelligence and Analysis (I&A) and the Office of Operations Coordination and Planning (OPS). Though these offices are distinct in their missions, they work closely together and collaborate with other DHS Components and related federal agencies, as well as state, local, tribal, territorial (SLTT), foreign, and private-sector partners, to improve intelligence analysis, information sharing, incident management support, and situational awareness.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment
	Goal 4.2: Promote Cybersecurity Knowledge and Innovation
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Maturing and Strengthening DHS	Goal: Enhance Intelligence, Information Sharing, and Integrated Operations

## Departmental Management and Operations (DMO)

Departmental Management and Operations (DMO) provides support to the Secretary and Deputy Secretary in the overall leadership, direction, and management to the Department and all of its Components, ensuring the delivery of effective and efficient business and management services. DMO is responsible for Department budgets and appropriations, expenditure of funds, accounting and finance, procurement, human resources, information technology systems, facilities and equipment, and the identification and tracking of performance measurements.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	804,136	802,768	810,773
Mandatory	-	-	-
<b>Total</b>	<b>\$ 804,136</b>	<b>\$ 802,768</b>	<b>\$ 810,773</b>

### *Office of the Secretary and Executive Management*

The Department of Homeland Security (DHS) Office of the Secretary and Executive Management (OSEM) provides leadership, direction, and management to the Department and all of its Components. OSEM establishes and implements policy and provides various support functions and oversight to all entities within the Department. OSEM oversees the Department's ongoing efforts to integrate and consolidate its resources and operations.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.2: Promote Cybersecurity Knowledge and Innovation
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration

### *Under Secretary for Management*

The Department of Homeland Security (DHS) Management Directorate ensures delivery of effective and efficient business and management services throughout the Department and provides policy, guidance, operational oversight and support, and innovative solutions for management needs throughout the Department.

Strategic Alignment	
Mission	Goal
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration



## Domestic Nuclear Detection Office (DNDO)

The Domestic Nuclear Detection Office (DNDO) works to enhance the nuclear and radiological detection efforts of federal, state, territorial, tribal, and local governments, and the private sector to ensure a coordinated response to such threats. DNDO is also responsible for advancing and integrating U.S. Government technical nuclear forensics efforts.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	290,000	290,695	291,320
Mandatory	-	-	-
<b>Total</b>	<b>\$ 290,000</b>	<b>\$ 290,695</b>	<b>\$ 291,320</b>

### *Domestic Rad/Nuc Detection, Forensics and Prevention Capability*

The Domestic Rad/Nuc Detection, Forensics and Prevention Capability program leads the U.S. Government (USG) with development of the Global Nuclear Detection Architecture and its domestic implementation, as well as coordination and stewardship of USG technical nuclear forensics efforts. Functions include integrating interagency efforts to develop nuclear detection technologies, evaluating detector performance, ensuring effective response to detection alarms, integrating and ensuring readiness of U.S. nuclear forensics capabilities, and conducting transformational research and development for radiological and nuclear (rad/nuc) detection and forensics technologies.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities

## Federal Emergency Management Agency (FEMA)

The Federal Emergency Management Agency (FEMA) supports our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	10,821,180	10,844,886	9,763,185
Mandatory	3,277,242	3,325,333	3,687,700
<b>Total</b>	<b>\$ 14,098,422</b>	<b>\$ 14,170,219</b>	<b>\$ 13,450,885</b>

**Mitigation**

The Mitigation program works to strengthen mitigation nationwide to reduce the Nation’s vulnerability to natural disasters or other emergencies, and to facilitate adoption and enforcement of up-to-date design and construction practices through State and local building codes. Mitigation supports activities that result in sound risk management decisions by individuals, private-sector, and public-sector entities. The Mitigation program conducts three core activities: risk analysis, risk reduction, and insurance against flood risk. These areas work together to reduce the loss of life and property, to enable individuals to recover more rapidly from floods and other disasters, and to lessen the financial burden on taxpayers.

Strategic Alignment	
Mission	Goal
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
	Goal 5.4: Rapidly Recover from a Catastrophic Event

**Preparedness**

The National Preparedness Program works to ensure that the Nation is prepared for disasters of all kinds. This program houses management and administrative support functions associated with training and national exercise programs funded through the State and Local Programs appropriation.

Strategic Alignment	
Mission	Goal
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management

**Protection**

The National Continuity Program carries out a mandated mission to provide Executive Agent leadership to guarantee the survival of an enduring Constitutional government by ensuring continuity of national operations in response to national emergencies. FEMA maintains an appropriately resourced, staffed, and equipped ability to provide Executive Leadership for Continuity of Government (COG), Continuity of Operations (COOP), and national contingency programs.

Strategic Alignment	
Mission	Goal
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event

**Response**

The Response programs provide the core Federal response capability to save lives and protect property in communities throughout the Nation that have been overwhelmed by the impact of a major disaster or an emergency. Response Operations ensures that Federal disaster response systems and capabilities are properly positioned to support Federal decision-makers to

immediately receive and react to the requirements to support states that have been overwhelmed by the demands of an emergency or major disaster.

Strategic Alignment	
Mission	Goal
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response

### Recovery

The Recovery program ensures that individuals and communities affected by disasters of all sizes, including catastrophic and terrorist events, return to normal function with minimal suffering and disruption of services through Individual Assistance and Public Assistance. Through the Recovery program, FEMA takes the lead among federal agencies, state and local governments and representatives of non-governmental organizations to support communities in rebuilding so individuals, civic institutions, businesses, and governmental organizations can function on their own, return to normal life, and protect against future hazards.

Strategic Alignment	
Mission	Goal
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event

## Federal Law Enforcement Training Center (FLETC)

The Federal Law Enforcement Training Center (FLETC) provides career-long training to law enforcement professionals to help them fulfill their responsibilities safely and proficiently.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	271,413	272,703	271,429
Mandatory	-	-	-
<b>Total</b>	<b>\$ 271,413</b>	<b>\$ 272,703</b>	<b>\$ 271,429</b>

### Accreditation

The Federal Law Enforcement Training Accreditation Board enhances the quality of federal law enforcement by establishing and maintaining a body of standards for federal law enforcement training. Currently, there are more than twenty-five federal law enforcement agencies participating in the accreditation process.

Strategic Alignment	
Mission	Goal
Providing Essential Support to National and Economic Security	Goal: Conduct and Support other Law Enforcement Activities

### ***Law Enforcement Training***

The Law Enforcement Training program provides law enforcement training to federal, state, local, tribal, campus, and International law enforcement agencies.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment
	Goal 4.2: Promote Cybersecurity Knowledge and Innovation
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Providing Essential Support to National and Economic Security	Goal: Conduct and Support other Law Enforcement Activities

## **National Protection and Programs Directorate (NPPD)**

The National Protection and Programs Directorate (NPPD) leads the Department’s mission to reduce risk to the Nation’s critical physical and cyber infrastructure through partnerships that foster collaboration and interoperability and through regulation of security of high-risk facilities.

	<b>Budget Authority (in thousands)</b>		
	<b>FY 2012 (R/E)</b>	<b>FY 2013 (CR)</b>	<b>FY 2014 (Request)</b>
Discretionary	2,525,688	2,804,086	2,568,543
Mandatory	-	-	-
<b>Total</b>	<b>\$ 2,525,688</b>	<b>\$ 2,804,086</b>	<b>\$ 2,568,543</b>

### ***Federal Protective Service***

The Federal Protective Service (FPS) program is responsible for the protection of buildings, grounds, and property that are owned, occupied, or secured by the Federal government. FPS operations focus on law enforcement and reduction of Federal facility vulnerabilities to criminal and terrorist threats, while ensuring that public facilities are safe, secure, and available.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

***Infrastructure Protection***

Infrastructure protection works to improve the protection of the Nation's critical infrastructure and key resources by characterizing and prioritizing assets, modeling and planning protective actions, and building partnerships.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

***Cybersecurity and Communications***

The Cybersecurity and Communications program works to improve the security of cyberspace and America’s cyber assets in the United States and to improve the security and reliability of America’s telecommunications assets by working collaboratively with public, private, and international entities. The program also works to advance federal, state, local, and tribal government interoperable emergency communications capabilities by facilitating the identification of capability needs, the adoptions of solutions, and the verification (through realistic exercises) that capabilities effectively addressed the needs.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment
	Goal 4.2: Promote Cybersecurity Knowledge and Innovation
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event

***US-VISIT***

The United States Visitor and Immigrant Status Indicator Technology (US-VISIT) Program fulfills legislative and Department of Homeland Security (DHS) mandates and contributes to DHS immigration and border management goals in order to provide United States citizens and foreign visitors with a safer and more efficient border security and immigration process. US-VISIT is a key component of a multilayered, multiagency effort that is integral to domestic and, increasingly, international security. The mission of US-VISIT is to provide biometric identification through the collection, maintenance, and sharing of biometric and selected biographic data to authorized DHS, federal, state, tribal, and local law enforcement agencies, and internationally through data-sharing agreements with strategic foreign partners in support of the DHS mission.

Strategic Alignment	
Mission	Goal
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration

## Office of Health Affairs (OHA)

The Office of Health Affairs (OHA) serves as DHS’s principal authority for all medical and health issues. OHA provides medical, public health, and scientific expertise to the Department in support of the DHS mission to prepare for, respond to, and recover from all threats.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	165,049	168,356	131,797
Mandatory	-	-	-
<b>Total</b>	<b>\$ 165,049</b>	<b>\$ 168,356</b>	<b>\$ 131,797</b>

### Health Threats Resilience

Health Threats Resilience (HTR) coordinates DHS efforts dedicated to national resilience against health incidents and supports DHS programs related to biological and chemical defense. HTR manages BioWatch, an early warning system to rapidly detect dangerous pathogens in the air, and the National Biosurveillance Integration Center, which enables the early warning and shared situational awareness of biological events so that critical decisions directing response and recovery efforts are well-informed and ultimately save lives. HTR provides health and medical expertise related to chemical preparedness, detection, and response; and provides expertise to federal planning and policy development. HTR also coordinates DHS programs related to the security of our nation’s food, agriculture, and animal health; and provides technical assistance to help state and local communities bolster efforts to prepare for and respond to catastrophic health threats.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response



***Workforce Health and Medical Support***

Workforce Health and Medical Support (WHMS) leads the Department’s workforce health and medical oversight activities. WHMS ensures medical first responder coordination by providing support to DHS personnel who perform operational medical services. WHMS supports the “One DHS” concept through the following initiatives: Developing cross-DHS emergency medical services (EMS) protocols, quality assurance standards, credentialing standards, and validation processes; providing quality assurance and medical advice; advising FEMA on safety and environmental health housing issues; and creating a medical oversight framework. WHMS focuses on DHS occupational health, which involves mitigation of adverse health impacts of work-related risks for the DHS workforce by developing strategy, policy, requirements, and metrics for the medical aspects of a Department-wide occupational health and safety program.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration

**Office of Inspector General (OIG)**

The Department of Homeland Security (DHS) Office of Inspector General (OIG) was established by the Homeland Security Act of 2002 (P.L. 107-296) by an amendment to the Inspector General Act of 1978. OIG has a dual reporting responsibility to the Secretary of DHS and to the Congress. OIG serves as an independent and objective audit, inspection, and investigative body to promote economy, effectiveness, and efficiency in DHS programs and operations, and to prevent and detect fraud, waste, and abuse.

	<b>Budget Authority (in thousands)</b>		
	<b>FY 2012 (R/E)</b>	<b>FY 2013 (CR)</b>	<b>FY 2014 (Request)*</b>
Discretionary	141,000	141,863	143,309
Mandatory	-	-	-
<b>Total</b>	<b>\$ 141,000</b>	<b>\$ 141,863</b>	<b>\$ 143,309</b>

\*Includes FY 2014 transfer from FEMA’s DRF in the amount of \$24 million.

***Audits, Inspections, and Investigations***

The Inspector General Act requires the Office of Inspector General to serve as an independent and objective audit, inspection, and investigative body to promote effectiveness, efficiency, and economy in DHS's programs and operations, and to prevent and detect fraud, abuse, mismanagement, and waste in such programs and operations. The criteria used to select programs for audits and inspections include: statutory and regulatory requirements; adequacy of internal control systems; newness; changed conditions; mission criticality; and potential dollar magnitude.

Strategic Alignment	
Mission	Goal
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration

## Science and Technology (S&T)

The Science and Technology Directorate (S&T) mission is to strengthen America’s security and resiliency by providing knowledge products and innovative technology solutions for the Homeland Security Enterprise.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	673,000	671,807	1,527,096
Mandatory	-	-	-
<b>Total</b>	<b>\$ 673,000</b>	<b>\$ 671,807</b>	<b>\$ 1,527,096</b>

### Acquisition and Operations Support

Acquisition and Operations Support provides expert assistance to entities across the Homeland Security Enterprise to ensure that the transition, acquisition and deployment of technologies, information, and procedures improve the efficiency and effectiveness of operational capabilities across the HSE mission. The five areas within AOS are: Operations Research and Analysis; SAFETY Act (Support Anti-terrorism by Fostering Effective Technologies Act of 2002); Standards; Technology Transition Support; and Testing and Evaluation

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration
	Goal: Strengthen and unify DHS international engagement

### Laboratory Facilities

Laboratory Facilities provides a coordinated, enduring core of productive science, technology and engineering laboratories, organizations and institutions, which can provide the knowledge and technology required to secure our homeland. The laboratories’ critical missions include the following: (1) assess and identify vulnerabilities and respond to potential chemical threats and hazards; (2) characterize biological threats and bioforensic analysis to support attribution of the

planned or actual use of biological weapons; (3) support first responders by conducting tests, evaluations, and assessments of technologies and systems; (4) serve as the front line of the nation’s defense against diseases that could impact livestock, meat, milk, and other animal products; and (5) provide a continuously available national capability to mature, evaluate, and certify emerging explosives detection technologies.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration

***Research, Development, and Innovation***

Research, Development, and Innovation is a portfolio of customer-focused and output-oriented research, development, testing and evaluation (RDT&E) programs that balance risk, cost, impact, and time to delivery. These RDT&E programs support the needs of the operational components of the Department and the first responder community and address crosscutting areas such as standards and interoperability.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment
	Goal 4.2: Promote Cybersecurity Knowledge and Innovation
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Maturing and Strengthening DHS	Goal: Enhance Intelligence, Information Sharing, and Integrated Operations
	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration

***University Programs***

University Programs supports critical homeland security-related research and education at U.S. colleges and universities to address high-priority, DHS-related issues and to enhance homeland security capabilities over the long term. The mission is carried out through activities under the S&T Directorate’s University Centers of Excellence (COEs), Education Program, and

the Minority Serving Institutions (MSIs) Program. The program brings together scientists, mathematicians, and engineers from many academic disciplines and institutions. These researchers are investigating research questions important to DHS and developing new technologies and approaches to solve complex and challenging homeland security problems. The program focuses on building homeland security expertise in the academic community, creating strategic partnerships among universities and public agencies, and developing a new scientific workforce of homeland security experts.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.2: Promote Cybersecurity Knowledge and Innovation
Mission 5: Ensuring Resilience to Disasters	Goal 5.1: Mitigate Hazards
	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
Maturing and Strengthening DHS	Goal: Improve Cross-Departmental Management, Policy, and Functional Integration

## Transportation Security Administration (TSA)

The Transportation Security Administration (TSA) protects the Nation's transportation systems to ensure freedom of movement for people and commerce.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	7,601,048	7,671,630	7,143,295
Mandatory	254,890	255,000	255,000
<b>Total</b>	<b>\$ 7,855,938</b>	<b>\$ 7,926,630</b>	<b>\$ 7,398,295</b>

### *In-Flight Security*

In-Flight Security encompasses TSA's in-flight security activities in the aviation domain. Activities captured in this program area includes: Federal Air Marshals' international and domestic flight coverage, deputizing airline pilots, and training crew members in self-defense.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks

***Intermodal Assessments and Enforcement***

Intermodal Assessments and Enforcement encompasses TSA’s security reviews, assessment, and enforcement activities in the various modes of transportation. Activities captured in this program area include: Intelligence and Analysis, Visible Intermodal Prevention and Response teams, domestic and international inspectors, and reviews and assessments.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.2: Safeguard Lawful Trade and Travel

***Intermodal Screening Operations***

Intermodal Screening Operations focuses its resources to improve passenger experience at security checkpoints by applying new intelligence-driven, risk-based screening procedures and enhancing use of technology. By placing more emphasis on pre-screening individuals and optimizing screening processes and the use of technology, TSA can focus its efforts on passengers who are more likely to pose a risk to transportation, enhancing the travel experience for known and trusted travelers going through expedited screening. TSA also supports the installation of electronic baggage screening equipment in our Nation’s airports to ensure 100% screening of checked baggage, including Explosives Trace Detection devices and Explosive Detection System equipment. Other activities captured in this program area are air cargo screening, federal and proprietary canine deployments, and vetting airline passengers and transportation employees.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks

**U.S. Citizenship and Immigration Services (USCIS)**

The U.S. Citizenship and Immigration Services (USCIS) oversees lawful immigration to the United States and is responsible for granting immigration and citizenship benefits, promoting an awareness and understanding of citizenship, and ensuring the integrity of our immigration system.

	<b>Budget Authority (in thousands)</b>		
	<b>FY 2012 (R/E)</b>	<b>FY 2013 (CR)</b>	<b>FY 2014 (Request)</b>
Discretionary	102,424	103,043	124,213
Mandatory	2,976,041	2,976,041	3,095,253
<b>Total</b>	<b>\$ 3,078,465</b>	<b>\$ 3,079,084</b>	<b>\$ 3,219,466</b>

***Adjudication Services***

The Adjudication Services program oversees the legal review and adjudication of six to eight million immigration applications and petitions annually, including asylum applications, petitions by companies on behalf of foreign workers, and applications to naturalize and become a U.S. citizen.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System

***Citizenship***

The Office of Citizenship will strengthen the political and social cohesion of the nation by promoting the integration of immigrants into American civic culture. The Citizenship program: 1) develops educational products and information resources to foster immigrant integration and participation in American civic culture; 2) enhances training initiatives to promote an understanding of and appreciation for U.S. civic principles and the rights and responsibilities of citizenship; and 3) provides federal leadership on immigrant civic integration issues. The Office works with other federal agencies, state and local governments, community and faith-based organizations, adult educators, and other organizations that work with immigrants.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System

***Cross-Cutting Investments***

The Cross-Cutting Investments program includes major cross-cutting acquisitions to improve the overall business processes of USCIS. The focus of these acquisitions is currently on information security, information sharing, and infrastructure enhancements.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System
	Goal 3.2: Prevent Unlawful Immigration

***Immigration Security and Integrity***

Immigration Security and Integrity detects, pursues, and deters fraud; ensures law enforcement background checks are conducted on all persons seeking benefits prior to according such benefits; identifies systemic vulnerabilities and other weaknesses that compromise the integrity of the legal immigration system; performs as USCIS’s primary conduit to and from the law



enforcement and intelligence communities; and coordinates interagency policies, procedures, and other issues with U.S. Customs and Border Protection and U.S. Immigration and Customs Enforcement.

Strategic Alignment	
Mission	Goal
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration

***Immigration Status Verification***

Immigration Status Verification delivers employment and immigration status verification with innovative and unparalleled customer service. Through our Verification Information System, we enable authorized E-Verify and Systematic Alien Verification for Entitlements (SAVE) users to verify work authorization and immigration status. E-Verify enables employers to quickly and easily verify the work authorization of their newly-hired employees, and SAVE enables federal, state and local government agencies to obtain immigration status information to determine applicants’ eligibility for public benefits and licenses.

Strategic Alignment	
Mission	Goal
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration

***Information and Customer Service***

The Information and Customer Service program manages and coordinates USCIS’s information and customer service functions and operations, policies and activities, and manages customer service call center operations. This program helps USCIS’s customers to understand eligibility rules and USCIS’s procedures, provides case status information, and answers thousands of written inquiries and millions of phone calls regarding immigration programs and benefits.

Strategic Alignment	
Mission	Goal
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System

## U.S. Coast Guard (USCG)

The U.S. Coast Guard is one of the five armed forces of the United States and protects the maritime economy and the environment, defends our maritime borders, and saves those in peril. Additionally, the Coast Guard is a law enforcement and regulatory agency with broad domestic legal authorities.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	8,654,223	8,650,854	8,035,687
Mandatory	1,768,792	1,850,132	1,800,294
<b>Total</b>	<b>\$ 10,423,015</b>	<b>\$ 10,500,986</b>	<b>\$ 9,835,981</b>

### *Cross-Cutting Capital Investments and Maintenance*

The Cross-Cutting Capital Investments and Maintenance program is derived from the Acquisition Construction and Improvements (AC&I) and Operating Expenses (OE) sections of the CJ. AC&I funds the acquisition of new capital assets, construction of required facilities, and physical improvements to existing facilities and assets. This program is intended to align with the resource levels contained in the DHS Future Years Homeland Security Program (FYHSP) which capture total AC&I budget authority and the portion of O&M for investments not captured as Mission Support.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Providing Essential Support to National and Economic Security	Goal: Ensure Maritime Safety and Environmental Stewardship
	Goal: Provide Specialized National Defense Capabilities

### *Defense Operations*

The Defense Operations program provides unique authorities and capabilities to support the National Military Strategy. The program portfolio comprises eight activities including: Maritime Interdiction Operations; Combating Maritime Terrorism; Port Operations Security and Defense (to include maintaining a Title 10 Reserve force and providing Aids to Navigation support for battle-space preparation); Military Environmental Response Operations; Coastal Sea Control Operations (including providing the Department of Defense assured surface access in ice-covered and ice-diminished waters); Maritime Operational Threat Response (MOTR); Rotary Wing Air Intercept Operations; and Support for Theater Security Cooperation Initiatives. The statutory mission Defense Readiness contributes to the Coast Guard's Defense Operations program.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Providing Essential Support to National and Economic Security	Goal: Provide Specialized National Defense Capabilities

***Maritime Law Enforcement***

The Maritime Law Enforcement program preserves America’s jurisdictional rights within our maritime borders and suppresses violations of U.S. Federal law on, under, and over the seas. The Coast Guard is the lead Federal maritime law enforcement agency for enforcing national and international law on the high seas, outer continental shelf, and inland from the U.S. Exclusive Economic Zone (EEZ) to inland navigable waters, including the Great Lakes. The following statutory missions contribute to the Coast Guard’s Maritime Law Enforcement program: Drug Interdiction; Migrant Interdiction; Living Marine Resources; and Other Law Enforcement.

Strategic Alignment	
Mission	Goal
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Providing Essential Support to National and Economic Security	Goal: Ensure Maritime Safety and Environmental Stewardship

***Maritime Prevention***

The Maritime Prevention program mitigates the risk of human casualties and property losses, minimizes security risks, and protects the marine environment. The following statutory missions contribute to the Coast Guard’s Maritime Prevention program: Ports, Waterways, and Coastal Security (PWCS); Marine Safety; and Marine Environmental Protection.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.2: Safeguard Lawful Trade and Travel
Providing Essential Support to National and Economic Security	Goal: Ensure Maritime Safety and Environmental Stewardship

***Maritime Response***

The Maritime Response program mitigates the consequences of marine casualties and disastrous events. The Coast Guard minimizes loss of life, injury, and property loss by searching for and rescuing persons in distress in the maritime environment. Coast Guard preparedness efforts ensure incident response and recovery resources are fully ready and capable to minimize impact of disasters to people, the environment, and the economy. The following statutory missions

contribute to the Coast Guard’s Maritime Response program: Search and Rescue and Marine Environmental Protection.

Strategic Alignment	
Mission	Goal
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Providing Essential Support to National and Economic Security	Goal: Ensure Maritime Safety and Environmental Stewardship

**Maritime Security Operations**

The Maritime Security Operations program encompasses activities conducted to detect, deter, prevent, and disrupt terrorist attacks, and other criminal acts in the U.S. maritime domain. These operations include the execution of antiterrorism, response and recovery operations, and related preparedness activities such as the establishment and oversight of a maritime security regime and maritime domain awareness. The following statutory mission contributes to the Coast Guard’s Maritime Security Operations program: Ports, Waterways, and Coastal Security.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

**Marine Transportation System Management**

The Marine Transportation System Management program ensures a safe, secure, efficient and environmentally sound waterways system. The US Coast Guard minimizes disruptions to maritime commerce by assessing and mitigating risks to safe navigation and by providing waterways restoration capabilities after extreme weather events, marine accidents, or terrorist incidents. The Coast Guard works in concert with other Federal agencies, state and local governments, marine industries, maritime associations, and the international community to optimize balanced use and champion development of the Nation’s marine transportation system. The following statutory missions contribute to the Coast Guard’s Marine Transportation System Management program: Aids to Navigation and Ice Operations.

Strategic Alignment	
Mission	Goal
Providing Essential Support to National and Economic Security	Goal: Ensure Maritime Safety and Environmental Stewardship

**Mission Support**

The Mission Support program is a portfolio of output-oriented mission support programs. These programs support the needs of the operational forces of the Coast Guard and the maritime

community and address crosscutting areas such as research and development, policy and regulatory guidance, asset management, and capabilities. This program includes several information technology (IT) transformational initiatives (excluding acquisition projects) that are designed to improve information sharing within the Coast Guard, strengthen information availability, improve vessel tracking, provide a fully secure IT environment, and enhance financial management and audit practices.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Providing Essential Support to National and Economic Security	Goal: Conduct and Support other Law Enforcement Activities
	Goal: Provide Specialized National Defense Capabilities

## U.S. Customs and Border Protection (CBP)

U.S. Customs and Border Protection (CBP) is responsible for securing America’s borders to protect the United States against threats and prevent the illegal entry of inadmissible persons and contraband, while facilitating lawful travel and trade.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	10,167,199	10,212,315	10,836,380
Mandatory	1,614,239	1,651,535	2,063,723
<b>Total</b>	<b>\$ 11,781,438</b>	<b>\$ 11,863,850</b>	<b>\$ 12,900,103</b>

### *Integrated Operations*

Integrated Operations has established the foundation for an integrated, all-hazards planning framework that considers routine emergencies or interruptions of border security operations including trade and travel and catastrophic events. Integrated into responses are CBP perspectives, which include Internal as well as external Communications, and interagency coordination with communications. CBP will adopt both the National Incident Management System (NIMS) and the National Response Framework (NRF) as the common doctrine for communications planning, execution and response.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Providing Essential Support to National and Economic Security	Goal: Collect Customs Revenue and Enforce Import/Export Controls

***Intelligence and Targeting***

The Intelligence and Targeting program supports a flexible enforcement capability that anticipates and detects border violations threatening our security, economy, and public safety. Serving as a powerful partnership that connects the law enforcement & intelligence communities, the enterprise develops, provides and coordinates capabilities to support the Agency’s primary mission to secure our borders, and works toward its vision to become a responsive enterprise enabling CBP to serve as a premier intelligence-driven law enforcement agency. The enterprise promotes four essential outcomes: (1) detect threats away from our borders; (2) identify travelers & shipments according to the threat they pose; (3) integrate and coordinate our intelligence & targeting capabilities; (4) establish stronger partnerships with domestic and foreign partners.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration
Providing Essential Support to National and Economic Security	Goal: Collect Customs Revenue and Enforce Import/Export Controls

***Securing America's Borders***

Securing America’s Borders is charged with securing America’s Southwest, Northern, and certain Coastal borders. Through the coordinated use of operational capabilities and assets of the U. S. Border Patrol and the Office of Air and Marine, CBP prevents terrorists and terrorist weapons, illegal aliens, smugglers, narcotics, and other contraband from moving across the border of the United States.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
Mission 2: Securing and Managing	Goal 2.1: Secure U.S. Air, Land, and Sea Borders



Our Borders	
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response

***Securing and Expediting Trade***

The Securing and Expediting Trade program encompasses a multi-layered system of people, technology, intelligence, risk information, targeting, international cooperation and expanded shipper vetting that provides CBP greater flexibility and capacity in shifting functions away from the physical border, allowing CBP to better intercept potential threats before they can cause harm while expediting legal trade/commerce.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Providing Essential Support to National and Economic Security	Goal: Collect Customs Revenue and Enforce Import/Export Controls

***Securing and Expediting Travel***

The Securing and Expediting Travel program encompasses a multi-layered system of people, technology, intelligence, risk information, targeting, international cooperation and expanded traveler vetting that provides CBP greater flexibility in shifting functions away from the physical border, allowing CBP to intercept potential threats before they can cause harm while expediting legal travel.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration
Providing Essential Support to National and Economic Security	Goal: Collect Customs Revenue and Enforce Import/Export Controls

## U.S. Immigration and Customs Enforcement (ICE)

U.S. Immigration and Customs Enforcement (ICE) is the principal investigative arm of the U.S. Department of Homeland Security (DHS) and the second largest investigative agency in the Federal Government. ICE's primary mission is to promote homeland security and public safety through the criminal and civil enforcement of federal laws governing border control, customs, trade, and immigration.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	5,671,108	5,564,431	4,996,722
Mandatory	311,869	313,777	345,000
<b>Total</b>	<b>\$ 5,982,977</b>	<b>\$ 5,878,208</b>	<b>\$ 5,341,722</b>

### Automation Modernization

Automation Modernization includes several information technology (IT) transformational initiatives: TECS Modernization, Detention and Removal Operations IT Modernization, and Electronic Health Records (eHR). The Automation Modernization program will improve information sharing within the Department of Homeland Security and across ICE organizations, strengthen information availability, improve detainee tracking and preparation of travel documents, provide a fully secure IT environment, and enhance financial management and audit practices.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
Mission 2: Securing and Managing Our Borders	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System
	Goal 3.2: Prevent Unlawful Immigration

### Construction

The Construction program provides housing, processing, medical, administrative, and support facilities needed to assist and meet the needs of Enforcement and Removal Operations activities. The Construction account funds are available until expended.

Strategic Alignment	
Mission	Goal
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.2: Prevent Unlawful Immigration

### ***Enforcement and Removal Operations***

The Enforcement and Removal Operations program enforces the Nation’s immigration laws by identifying and apprehending removable aliens, detaining these individuals when necessary, and removing them from the United States. To protect public safety and national security, ICE prioritizes the removal of individuals who pose a danger to national security or a risk to public safety, including aliens convicted of crimes, with particular emphasis on violent criminals, felons, and repeat offenders.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System
	Goal 3.2: Prevent Unlawful Immigration
Mission 5: Ensuring Resilience to Disasters	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event

### ***Homeland Security Investigations***

The Homeland Security Investigations program conducts criminal investigations to protect the United States against terrorist and other criminal organizations that threaten public safety and national security; combats transnational criminal enterprises that seek to exploit America’s legitimate trade, travel, and financial systems; and upholds and enforces America’s customs and immigration laws at and beyond our Nation’s borders.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.1: Preventing Terrorist Attacks
	Goal 1.2: Prevent the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear (CBRN) Materials and Capabilities
Mission 2: Securing and Managing Our Borders	Goal 2.1: Secure U.S. Air, Land, and Sea Borders
	Goal 2.2: Safeguard Lawful Trade and Travel
	Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations
Mission 3: Enforcing and Administering Our Immigration Laws	Goal 3.1: Strengthen and Effectively Administer the Immigration System
	Goal 3.2: Prevent Unlawful Immigration
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment
Mission 5: Ensuring Resilience to Disasters	Goal 5.2: Enhance National Preparedness through a Whole Community Approach to Emergency Management
	Goal 5.3: Ensure Effective Emergency Response
	Goal 5.4: Rapidly Recover from a Catastrophic Event
Providing Essential Support to National and Economic Security	Goal: Conduct and Support other Law Enforcement Activities
Maturing and Strengthening DHS	Goal: Enhance Intelligence, Information Sharing, and Integrated Operations

## U.S. Secret Service (USSS)

The U.S. Secret Service (USSS) carries out a unique dual mission of protection and investigations. The Service protects the President, Vice President, designated national leaders, other visiting heads of State and Government, and National Special Security Events (NSSEs); safeguards the Nation’s financial infrastructure and payment systems to preserve the integrity of the economy; and investigates cyber and electronic crimes.

	Budget Authority (in thousands)		
	FY 2012 (R/E)	FY 2013 (CR)	FY 2014 (Request)
Discretionary	1,669,445	1,675,706	1,546,389
Mandatory	245,000	245,000	255,000
<b>Total</b>	<b>\$ 1,914,445</b>	<b>\$ 1,920,706</b>	<b>\$ 1,801,389</b>

### *Criminal Investigations*

The Criminal Investigations program exists to reduce losses due to counterfeit currency, other financial crimes, electronic crimes, and identity theft crimes that fall under the jurisdiction of the Secret Service and threaten the integrity of our currency and the reliability of financial payment systems worldwide. The program accomplishes its objectives by conducting counterfeit currency and financial fraud investigations on a global basis, establishing Electronic Crimes Task Forces (ECTFs); maintaining a robust Electronic Crimes Special Agent Program; and pursuing criminal violations involving the unlawful use and/or exploitation of a computer network. Investigations are conducted by special agents in Secret Service field offices located throughout the United States and abroad. This program also provides forensic and related support of investigations involving missing and exploited children.

Strategic Alignment	
Mission	Goal
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment
Providing Essential Support to National and Economic Security	Goal: Conduct and Support other Law Enforcement Activities

### *Information Integration and Technology Transformation*

The Secret Service relies heavily on information technology (IT) infrastructure and communications systems to achieve its mission. The Service has identified existing deficiencies and disparities in the Secret Service IT infrastructure, database architecture, cyber security, communications, cross domain application multi-level security, access control, investigative technologies, information assurance, and resource management capabilities. The Information Integration and Technology Transformation (IITT) Mission Need Statement indicates the need for a comprehensive modernization of the Secret Service IT infrastructure and communications systems to close the identified technology gaps. The scope of the IITT program consists of

Enabling, Communications, and Control capabilities, as well as cross-cutting Mission Support capabilities.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events
Mission 4: Safeguarding and Securing Cyberspace	Goal 4.1: Create a Safe, Secure, and Resilient Cyber Environment

***Protection***

The Protection program protects the President and Vice President and their families, former Presidents and their spouses, and other designated individuals; secures the White House Complex, Vice President's Residence, and other designated places; and designs, coordinates, and implements operational security plans for designated National Special Security Events (NSSEs). The program is staffed by special agents, uniformed officers, and administrative, professional, and technical personnel and works closely with the military and federal, state, county, local, and international law enforcement organizations to ensure the success of security operations.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

***Protective Intelligence***

The Protective Intelligence program is critical in securing the safety of the President, Vice President, other designated Protectees, visiting world leaders, foreign missions, presidential candidates, and NSSEs. The program investigates, evaluates, disseminates, and maintains information concerning known, potential, or perceived threats to protectees and NSSEs. The program pursues investigative leads and conducts intelligence activities in advance of protectee travel and NSSEs. The program is staffed by special agents, protective intelligence research specialists, threat assessment specialists, and support personnel. Special agents in Secret Service field offices in the U.S. and abroad conduct protective intelligence investigations. Personnel liaise with the intelligence community and other law enforcement organizations to ensure the success of the protective mission.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events

***Rowley Training Center***

This program encompasses personnel at the Secret Service's James J. Rowley Training Center, including instructors, tactical and weapons systems specialists, curricula design staff, computer and web-based faculty/technicians, executive training advisors, administrative support, and

maintenance staff. The Service has a separate appropriation, the Acquisition, Construction, & Improvements account, that is used to maintain the facility.

<b>Strategic Alignment</b>	
<b>Mission</b>	<b>Goal</b>
Mission 1: Preventing Terrorism and Enhancing Security	Goal 1.3: Manage Risks to Critical Infrastructure, Key Leaders, and Events



## Component Acronyms

Below is the list of DHS Components and their Acronyms.

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AO – Analysis and Operations  
CBP – U.S. Customs and Border Protection  
DMO – Departmental Management and Operations  
DNDO – Domestic Nuclear Detection Office  
FEMA – Federal Emergency Management Agency  
FLETC – Federal Law Enforcement Training Center  
ICE – U.S. Immigration and Customs Enforcement  
NPPD – National Protection and Programs Directorate  
OHA – Office of Health Affairs  
OIG – Office of Inspector General  
S&T – Science and Technology Directorate  
TSA – Transportation Security Administration  
USCG – U.S. Coast Guard  
USCIS – U.S. Citizenship and Immigration Services  
USSS – U.S. Secret Service

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Homeland  
Security



Homeland  
Security