

Session 4: Hurricane Sandy – Lessons Learned

June 20, 2013



Webinar Series

Session 1: Getting Started – Determining Assets to Study and Using Climate Information

Session 2: System-Level Vulnerability Assessments

Session 3: Applying the Results

Session 4: Hurricane Sandy - Lessons Learned

Agenda

Introduction *Tina Hodges, FHWA*

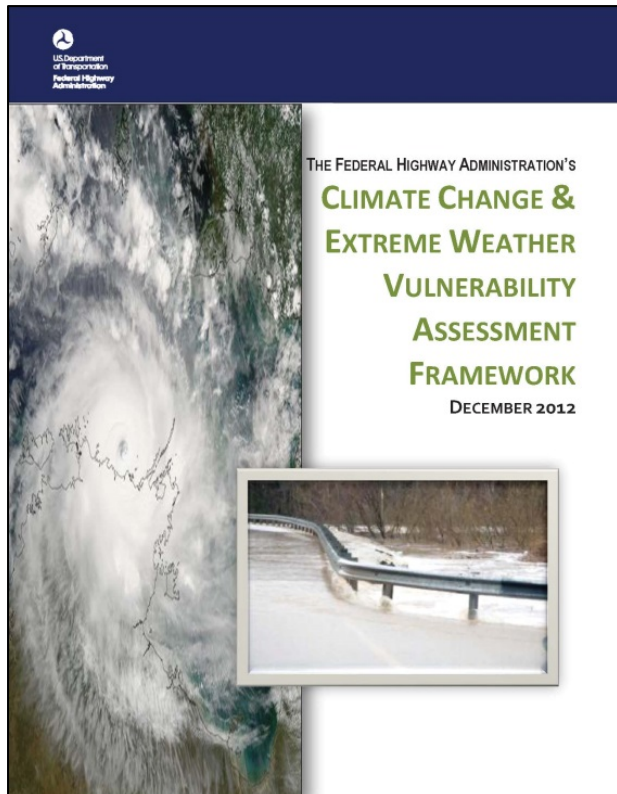
Lessons Learned - Hurricane Sandy

New Jersey DOT *Richard M. Shaw*

New York City Transit *Antonio Cabrera*

Q&As

FHWA's Climate Change Adaptation Efforts



- FHWA's Climate Change and Extreme Weather Vulnerability Assessment Framework – draws from past work, will be updated with ongoing work
- U.S. DOT Gulf Coast Study
- 2nd round of climate pilots
- Update FHWA's Hydraulics Engineering Circular 25: Highways in the Coastal Environment, with approaches for incorporating climate change
- Hurricane Sandy Follow-up, Vulnerability Assessment and Adaptation Analysis

Reports, Resources, Info on Ongoing Work Available at:
www.fhwa.dot.gov/environment/climate_change/adaptation

Climate Change & Extreme Weather Vulnerability Assessment Framework

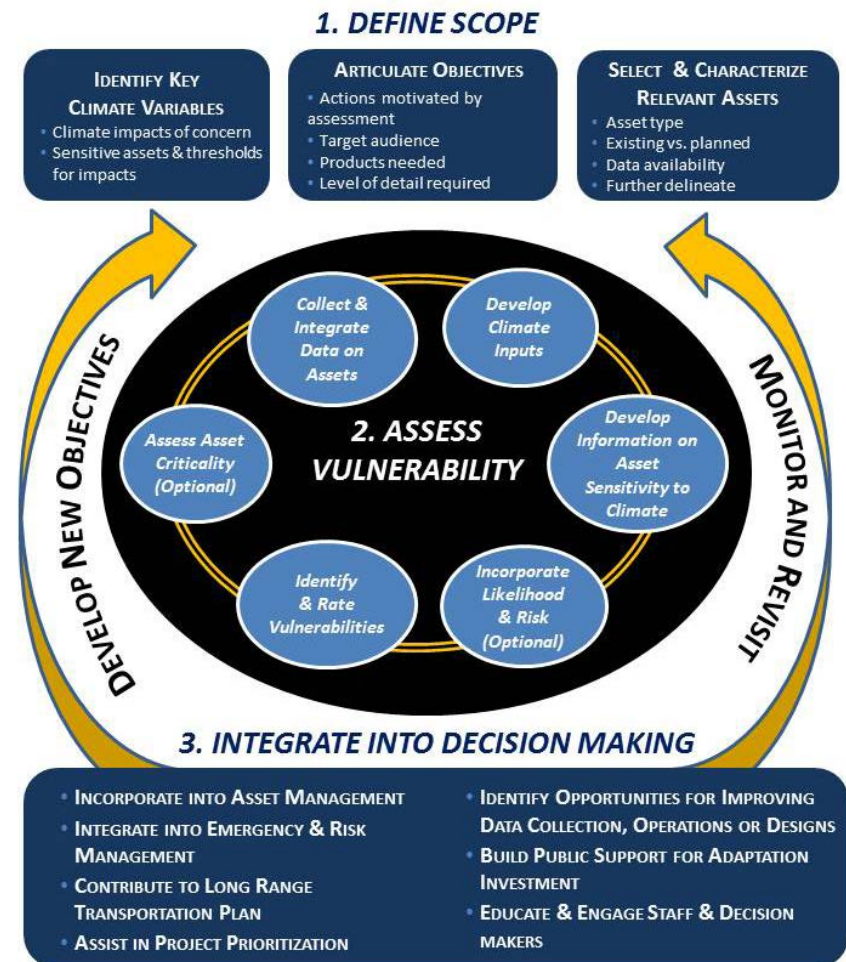
1. Define Project Scope

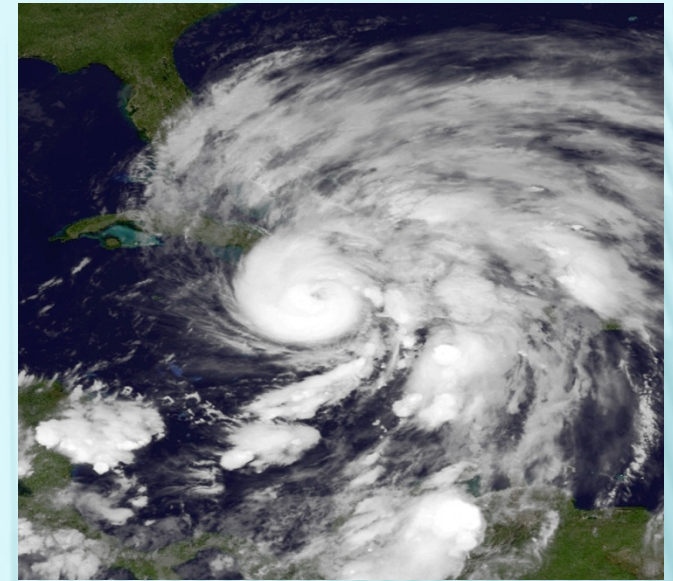
- Objectives
- Relevant Assets
- Climate Variables

2. Assess Vulnerability

- Climate Inputs
- Asset data, criticality, sensitivity
- Vulnerabilities, risk

3. Integrate Vulnerability Into Decision Making





OUR BOUT WITH SUPERSTORM SANDY

Presented By Richard M. Shaw
Assistant Commissioner For Operations, NJDOT

Best Practices and Lessons Learned

June 12, 2013



THE SUPERSTORM

- Sandy was the largest Atlantic hurricane on record as measured by diameter with winds spanning 1100 miles
- Initial damage estimates at \$71 Billion
- More than 110 Fatalities



IN SOME AREAS, DEVASTATION WAS COMPLETE

- Childhood memories gone
- Businesses gone
- Lives shattered
- Where do you start in order to recover





LESSON #1 PRIOR PLANNING PREVENTS POOR PERFORMANCE

- Within 5 hours of wind subsidence, NJDOT had contractors and state forces on the ground
- Be Ready to move at all times 24/7, 365



October 30, 2012



December 11, 2012



LESSON #2: PREPARATION BEGINS AT HOME

- ✘ Prepare yourself and your family first if you have enough prior notice
 1. Bottled Water
 2. Flashlights
 3. Batteries and battery operated radio
 4. First aid supplies
 5. Food that does not require refrigeration
 6. Pre-storm checklist



LESSON #3: PREPARATION IS YEAR ROUND

- Develop pre-storm checklist
 - Notional timeline
 - Emergency contracts in place 24/7
 - Practice your plans
 - Debris removal contracts are a must have
 - Top off Fuel Supplies
 - Inventory resources beforehand

Route 35, debris laden, (note house in middle of highway)





LESSON #4: INCIDENT COMMAND SYSTEM

- × Provides for Unified Command
- × Helps to better organize your response
- × Provides for common database of resources and requests
- × Provides for clarity of purpose and command decision making



POST STORM SITUATION





NJDOT IMMEDIATE STORM RESPONSE

“Restore Stability. Maintain Safety”

- Closed the breaches in Mantoloking by SAT, 3 NOV
- Cleared nearly 581 road incidents within 3 days
- Opened RT 35 (plus side streets) and RT 36 in one week
- Provided 59,031.80 gallons of fuel to first responders and medical professionals
- Repaired/restored nearly 1100 traffic signals by 7 Nov
- BTW....Nor'easter snow storm on 7 NOV!



NJDOT POST STORM RECOVERY

- Establish the NJDOT “Presence” (Forward Command Post)
 - NJDOT Mobile Command Center moved to Seaside Heights
 - Create relationships with law enforcement; utility companies; political leaders; Federal agencies
 - Create operational chain of command and reporting structure to NJDOT HQ
- Establish battle rhythm; scope and accountability
 - Organized teams and assigned individuals to take charge of affected locations
 - Organized and tasked emergency contractors based on locations and who was assigned to specific locations (Over 400 personnel and 200 pieces of equipment pressed into service).
 - Set up a daily schedule of meetings and report requirements. Empowered field personnel to “get the roads open”
 - Implemented a communication plan and communication rules
 - Provided daily situational report to HQ and NJSP personnel



LESSON #5: COMMUNICATION IS KEY

- Swift response was successful due to many things, but among them was communication
- Daily meetings on site with field staff to communicate assignments and hand out maps, obtain feedback, establish priorities
- Daily sit reports sent out to Sr. Leadership and other key personnel.
- Information clearinghouse established at State OEM



LESSON #6: ACT AS IF YOU ARE ALL ALONE





LESSON #7: HAVE AN ORGANIZED RESPONSE



ORGANIZED RESPONSE MEANS

- ✘ Establish geographic sectors or grids
- ✘ Assign areas of work to staff by geographic area
- ✘ Incident Command Center on site or as close as possible
- ✘ Use GIS to establish maps, update daily to capture work complete.
- ✘ Log all activity in some type of document for use later



THE RESULTS

- Reconstruction of three breaches along RT 35 complete and road fully open on 21 DEC (53 days after storm)
- 80 sink holes repaired
- 4425 truckloads of debris removed from roadways
- 4330 truckloads of “clean sand”
- RT 71 draw bridge repaired by 19 DEC (51 days after storm)
- Over 1250 signs erected





KEYS TO SUCCESS

- Excellent Leadership
- “Can-Do” attitude
- Effective Operational organization
- Emergency contracts
- Good prior planning
 - “Storm kit” for field personnel
- Good coordination with Federal agencies; other state agencies and local officials





OTHER LESSONS LEARNED

- Document, Document, Document!! You will need this for FEMA
- Prepare and Practice – Prepare for the worst, hope for the best!
- Know the process, work the process – it will help you get results quicker. The CFR is online, review it often. Get a FEMA applicants guidebook and review it often.

FUTURE PLANNING INITIATIVES FOR NJDOT

- ✘ Traffic Signal upgrades to be able to hook up to generators
- ✘ Fuel – have contracts with multiple vendors from multiple refinery sites
- ✘ Obtain a videography contract to embed with DOT forces.
- ✘ Changes in our cost accounting system to help us better separate FHWA eligible work from FEMA eligible work.

A photograph of a flooded tunnel. The water is dark and reflects the bright blue and yellow lights from the tunnel walls. On the left, there is a large piece of machinery, possibly a tunnel boring machine cutterhead, partially submerged. The tunnel walls are lined with concrete and have various pipes and cables running along them. The perspective is looking down the length of the tunnel, which curves slightly to the right in the distance.

Storm Surge Flooding in NYCT

Prepared by: Antonio Cabrera, P.E.

Track Engineering Officer, MTA-NYCT

Storm Surge Flooding in NYCT – Some Questions

- **How is the NYCT System affected by Storm Surge Flooding?**
 - What are the critical areas to be protected?
 - How much flooding of the system could be expected?
 - Can we estimate the height and extent of the storm surge for each Category?
- **How was the system impacted by Super Storm Sandy?**
 - Was the data used to prepare for it adequate?
 - Were the preparations adequate?
 - What were the lessons learned?
- **How can we protect against future storms?**

Storm Surge Flooding in NYCT – Overview

- **Previous NY Metro Area Hurricane Studies**
- **SLOSH Model and its Application to Identify NYCT's Critical Facilities: T-Map, Flood Maps, NYCT Critical Facilities List**
- **Elevation Datum and Critical Facilities' Surveys**
- **NYCT Subway Flooding under Category 2 Hurricane**
- **Super Storm Sandy – Impacts on NYCT's Facilities**
- **Possible Mitigation Strategies and Lessons Learned**
- **NY State 2100 Commission Report**



**U.S. Army Corps of Engineers • FEMA
National Weather Service
NY/NJ/CT State Emergency Management**

**INTERIM
TECHNICAL
DATA REPORT
November 1995**



**METRO NEW YORK
HURRICANE TRANSPORTATION STUDY**



**U.S. Army Corps of Engineers • FEMA
National Weather Service
NY/NJ/CT State Emergency Management**

**INTERIM
TECHNICAL
DATA REPORT
November 1995**



**METRO NEW YORK
HURRICANE TRANSPORTATION STUDY**

**SLOSH surge heights in NYC:
11 ft. (Cat. 1) to 30 ft. (Cat. 4)**

**Rail tunnels have points of entry
less than 10 ft. above NGVD29**

**Significance of the 1992
Nor'easter**

Metro New York Hurricane Transportation Study

Storm of December 11-12, 1992

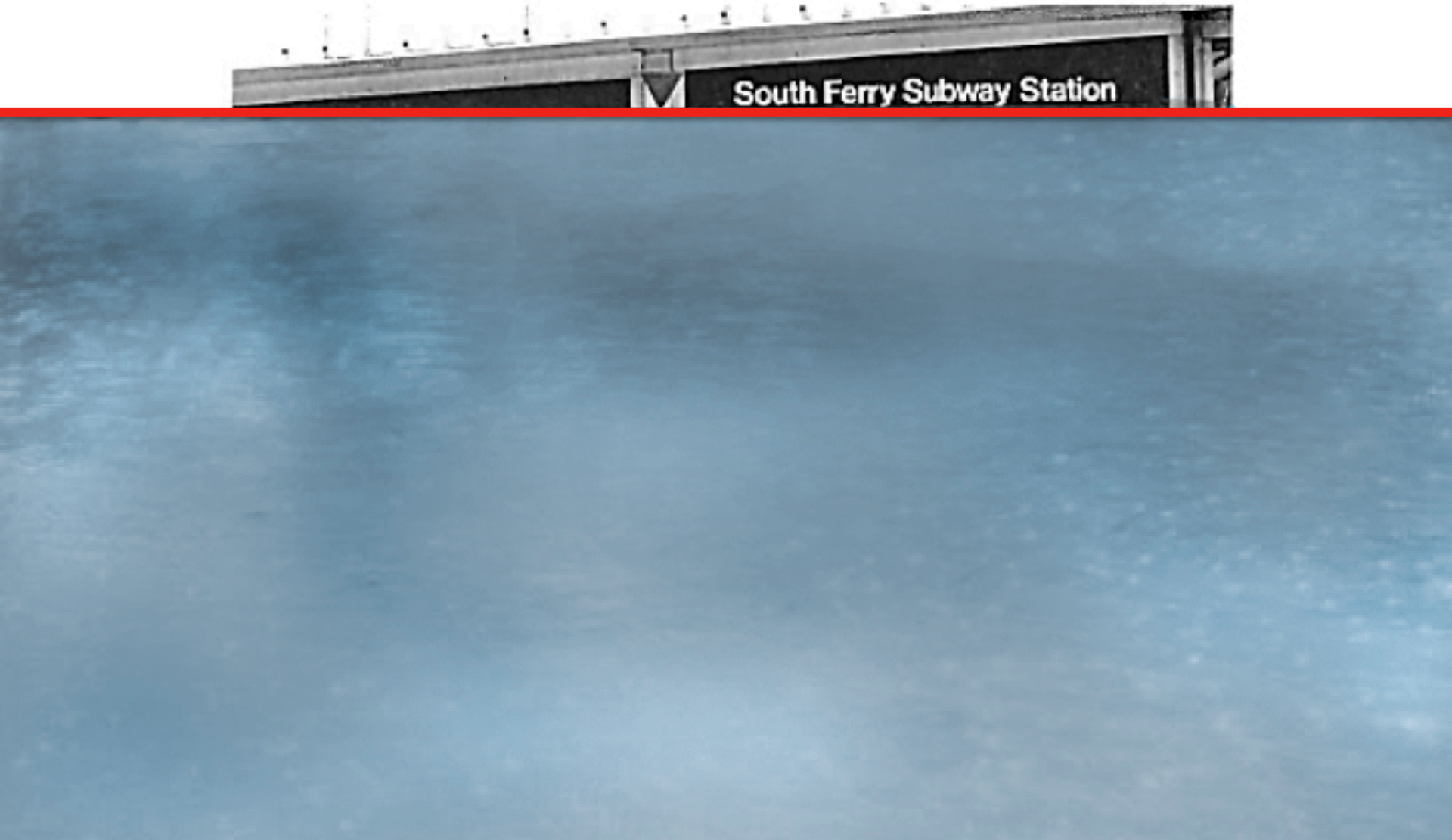


L train backed out of flooded 14th St. Tube; **G** train abandoned in the Greenpoint tube; **A** train stranded at Broad Channel



Metro New York Hurricane Transportation Study

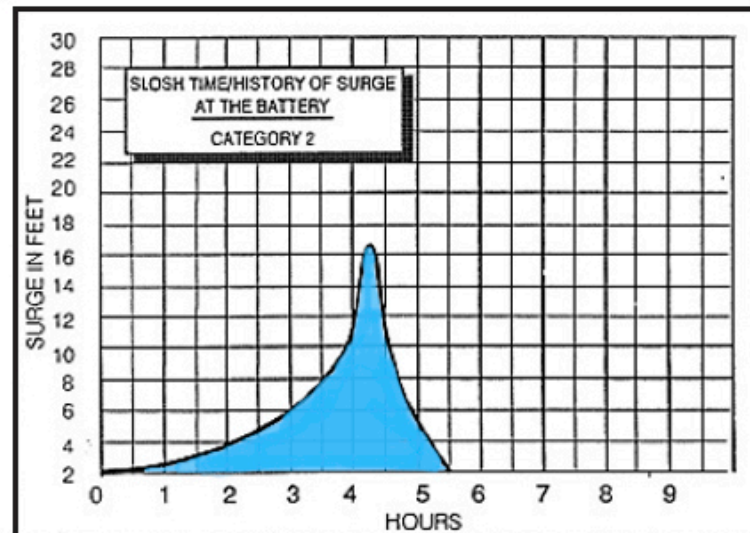
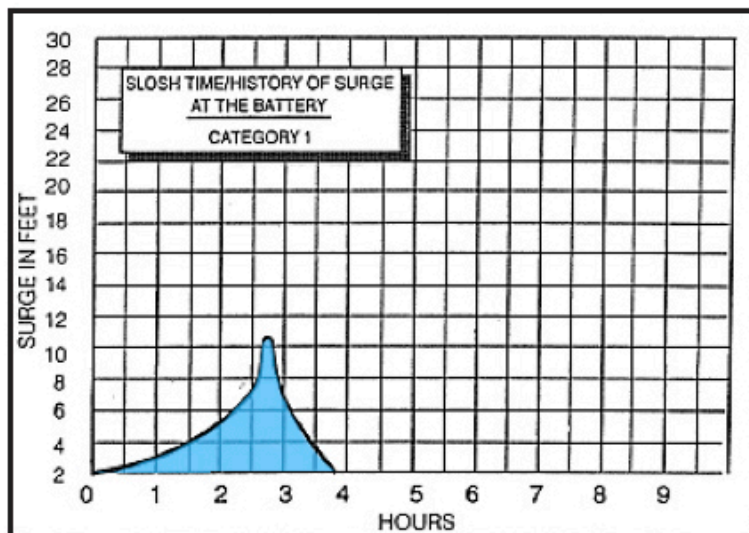
Figure 17- Potential Category 2 Hurricane Surge at South Ferry (Battery) Subway Station



Metro New York Hurricane Transportation Study

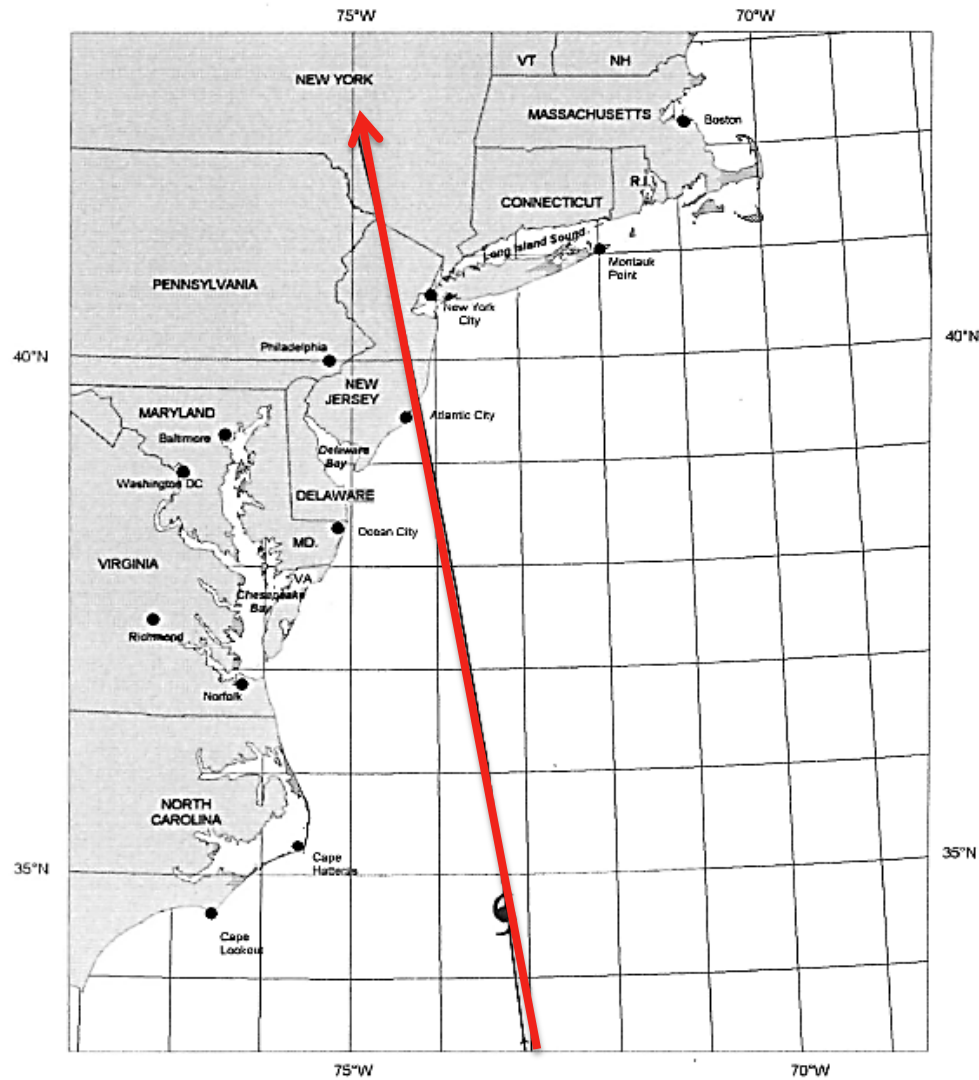
Table 13 – Facility Vulnerability

FACILITY	CRITICAL ELEVATION (NGVD)	POTENTIAL HURRICANE SURGE (FT) ⁴				TIME HAZARDS COULD OCCUR ³			
		ABOVE NORMAL TIDE				SURGE/WIND			
		CAT 1	CAT 2	CAT 3	CAT 4	CAT 1	CAT 2	CAT 3	CAT 4
NYC TRANSIT AUTHORITY STATIONS									
World Trade Center	8.1	10.6 *	16.4 *	24.3 *	28.6 *	0.3/-	0.9/-	1.4/-	1.8/-
South Ferry	9.1	10.5 *	16.6	24.0	28.7	0.2/-	0.8/-	1.3/-	1.5/-
TUNNEL VENTS									
Cranberry Street	7.0	10.2 *	16.0 *	25.1 *	31.3 *	0.3/-	1.1/-	1.7/-	2.0/-
14th Street	7.2	9.7 *	14.7 *	22.0 *	24.9 *	0.2/-	1.0/-	1.6/-	1.8/-
Montague Street	7.5	10.5 *	16.6 *	24.0 *	28.7 *	0.3/-	1.0/-	1.6/-	1.8/-
Greenpoint (Newtown)	8.1	9.7 *	14.7 *	22.0 *	24.9 *	0.2/-	0.8/-	1.2/-	1.5/-
Clark Street	9.1	10.5 *	16.6 *	24.0 *	28.7 *	0.2/-	0.8/-	1.3/-	1.5/-
Joralemon Street	9.8	10.5 *	16.6 *	24.0 *	28.7 *	0.0/-	0.5/-	1.1/-	1.3/-
Lexington Avenue	9.9	8.4	12.7 *	18.4 *	20.4 *	0.0/-	0.3/-	0.6/-	1.0/-



Metro New York Hurricane Transportation Study

Figure 5 – Worst Case Track for Hurricanes Impacting the Metro NYC Area





Metro New York Evacuation Project

Metro New York Transportation Agencies

Hurricane Evacuation Study

Facilities Update and Evacuation Decision Tools

TECHNICAL DATA REPORT

Final Report

Completed September 2011

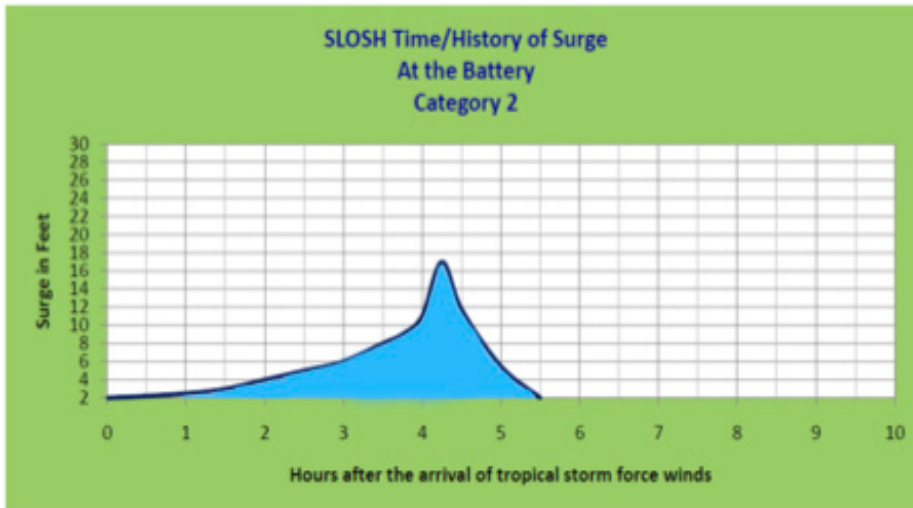
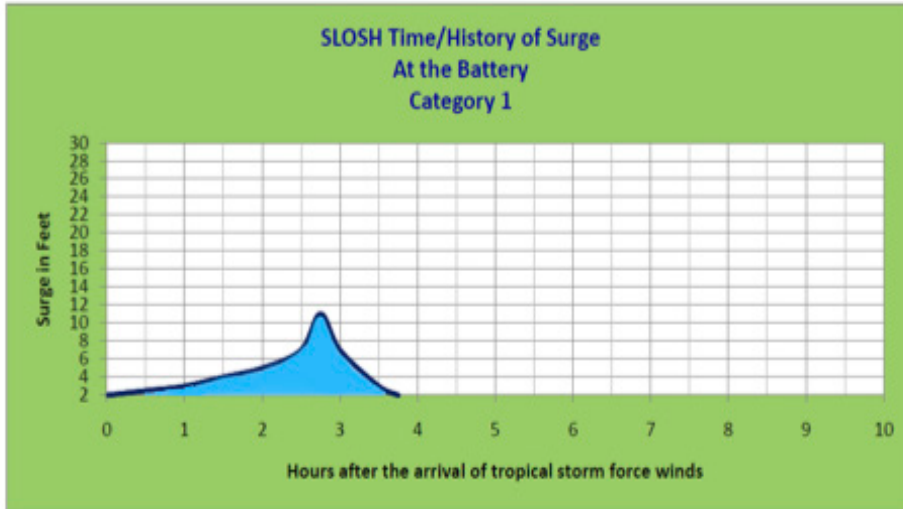


US Army Corps
of Engineers.



Metro New York Evacuation Project

Summary of Changes from 1995 to 2010



- Includes 327 transportation facilities in three states
- Data collected in new datum, NAVD88
- Integrates new SLOSH data from the 2010 model run
- Updates and refines mobilization/decision, clearance, shutdown/closure, and pre-landfall hazard times for each facility.

Sea, Lake, and Overland Surge from Hurricanes (SLOSH)

The SLOSH model computes the maximum envelope of water (MEOW) or expected storm surge for multiple storm tracks. The maximum inundation for each MEOW, or the maximum or maximums (MOMs), compiles all the MEOWs to represent the worst elevation for each category of hurricane to form a line of demarcation that can be mapped.



FEMA's F.I.R.M.s vs. SLOSH Maps

Below is an example of a F.I.R.M. (left) and an SSIM (right) for the same area.

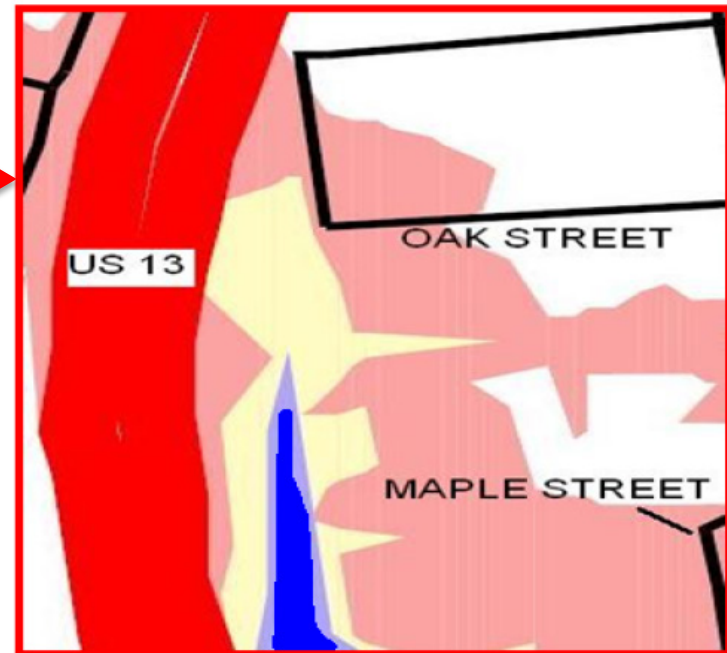
“When a hurricane approaches, communities should rely on the Storm Surge Inundation Maps [SLOSH maps] and storm surge forecast products from NOAA [SLOSH] when making evacuation and other emergency management decisions”

(a collaborative paper between U.S.A.C.E., NOAA & FEMA, Dec. 2011)

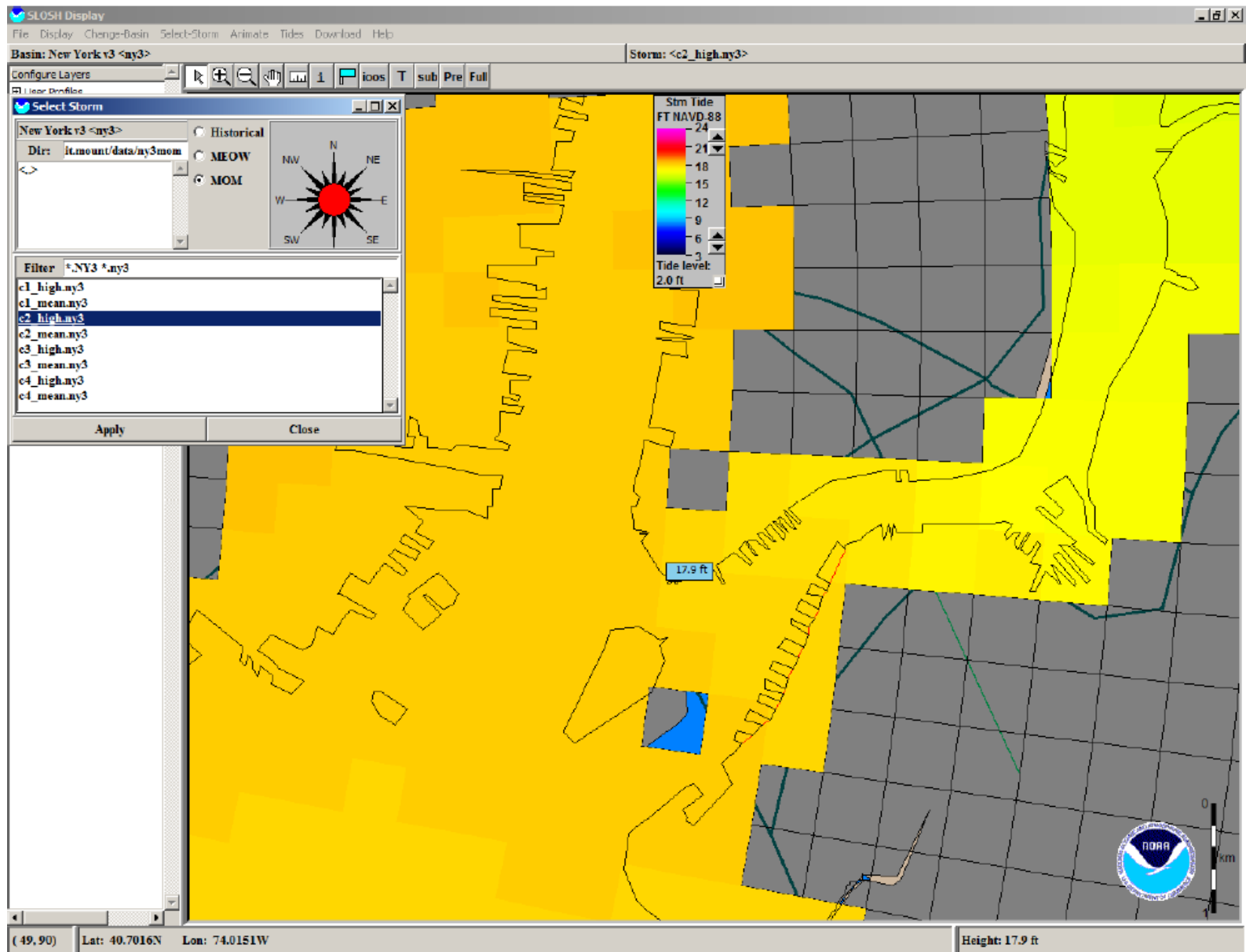
F.I.R.M (Flood Insurance Rate Map)



SSIM (Storm Surge Inundation Map)

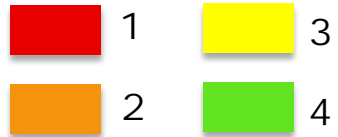


SLOSH Display – Cat.2 Hurricane – Max. Surge

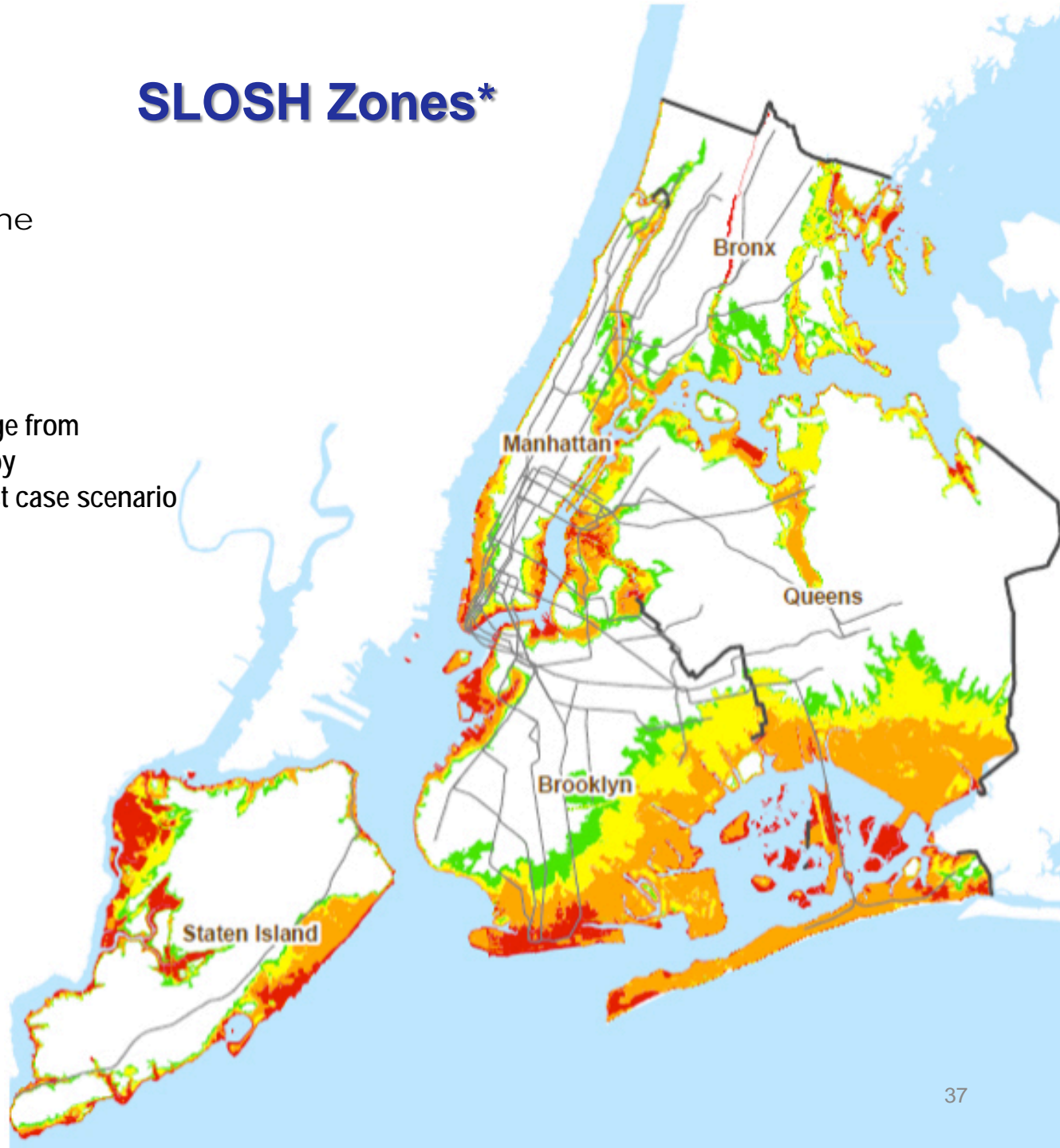


SLOSH Zones*

Category Hurricane



*Sea/Lake Overland Surge from
Hurricanes inundation by
Hurricane category worst case scenario





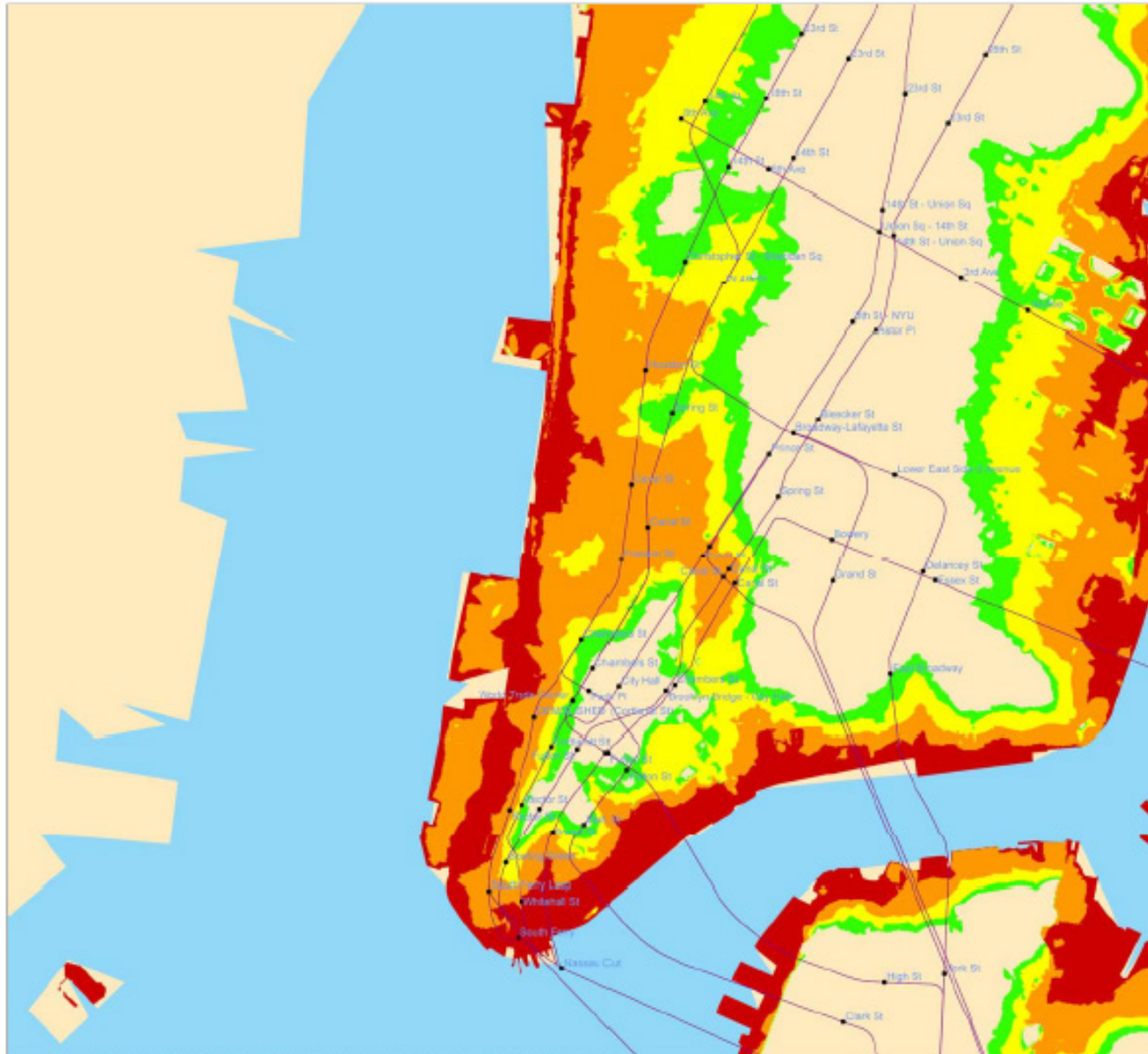
New York City Transit – T-Map

BASEMAP_FEATURES	
	Hydrography

MISC_FEATURES	
	Flood_Category_1
	Flood_Category_2
	Flood_Category_3
	Flood_Category_4

SERVICE	
	Subway_Lines

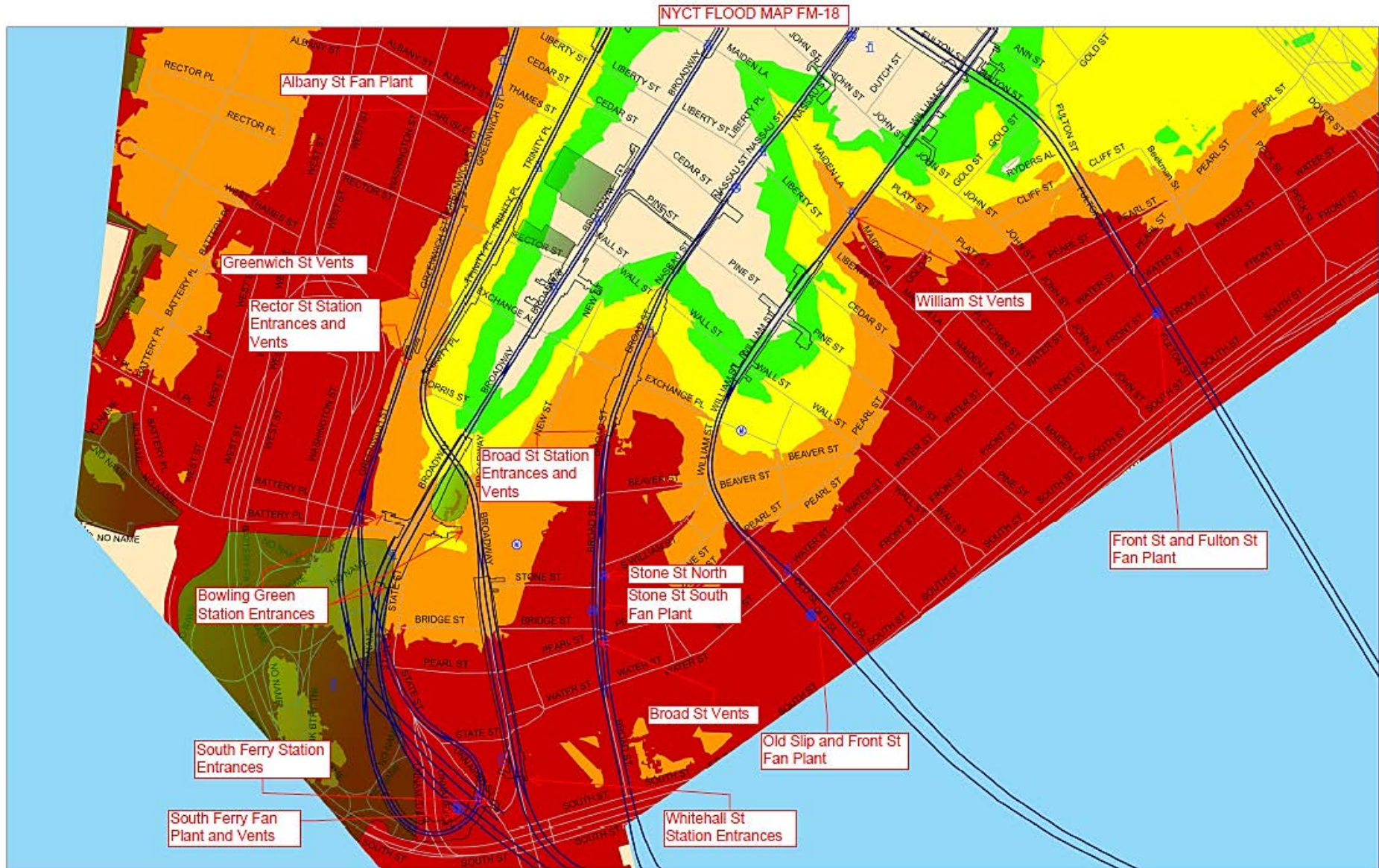
STATIONS_BASIC	
	Station_Points



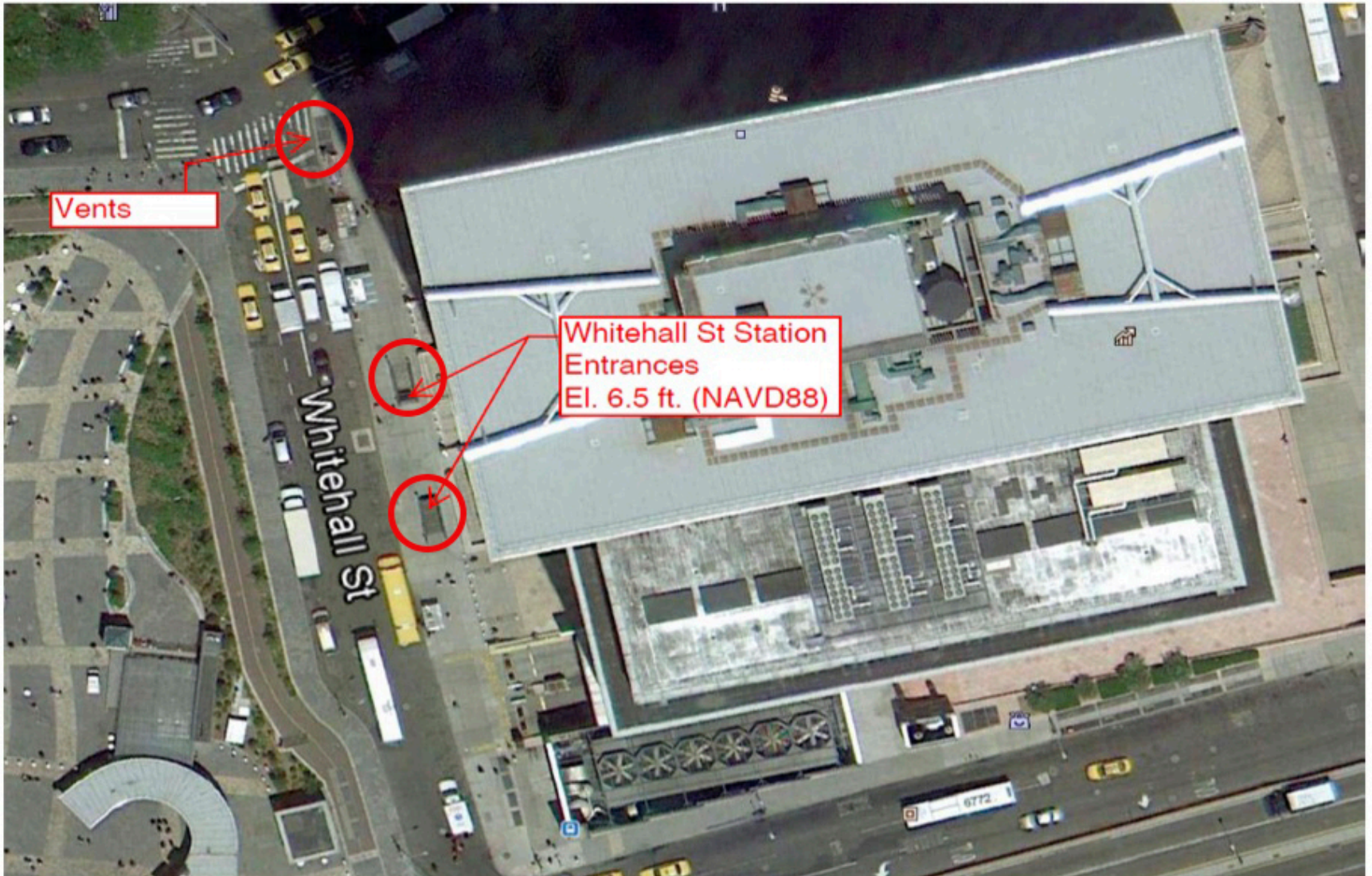
CONFIDENTIAL AND PRIVILEGED MTA-NYCT SECURITY SENSITIVE INFORMATION, NON-FOUOABLE

0 3105 ft

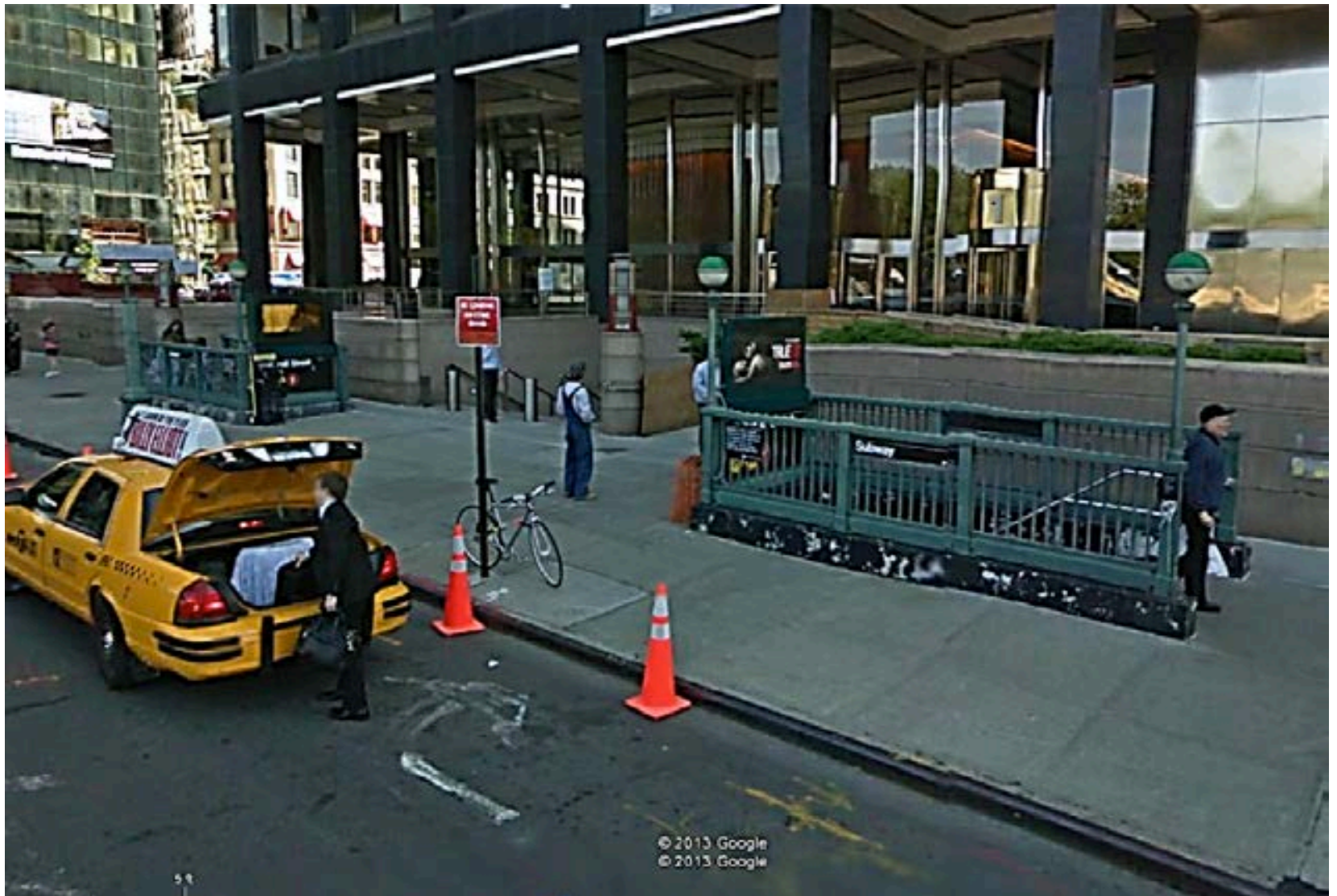
New York City Transit – Flood Map FM-18



Google Earth View of Whitehall St. Station Entrances



Google Street View of Whitehall St. Station Entrances



Sketch of Whitehall St. Station Entrances



Capital Program Management
Design & Engineering Services
Survey Subdivision



CREW NAMES

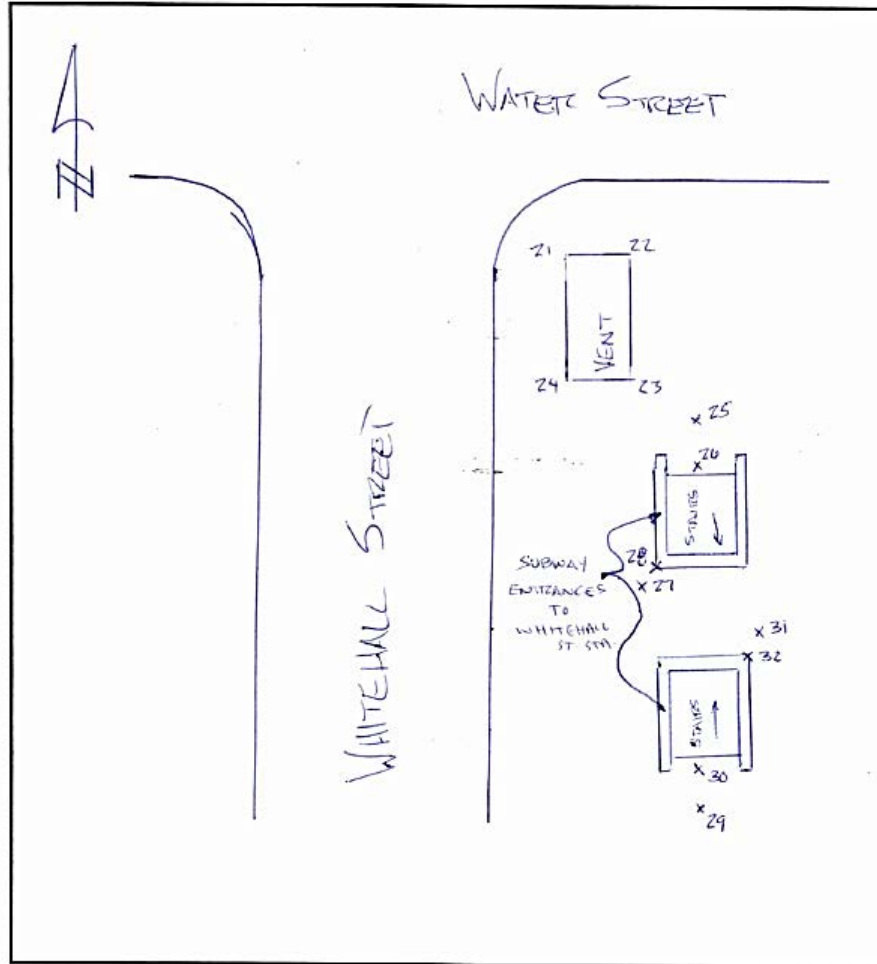
CONTRACT: R. 50591 DATE: JUNE 20 '12 P. NAIK

PREPARED BY: D. NEEL CHECKED BY: P. NAIK V. PASTOR

DESCRIPTION: Sitical Facility - Elevations P. NEEL

LOCATION: Whitehall & Water St. MANH

FILE NAME: _____ SHEET NO.: _____ OF _____



MTA NYCT Critical Facilities List

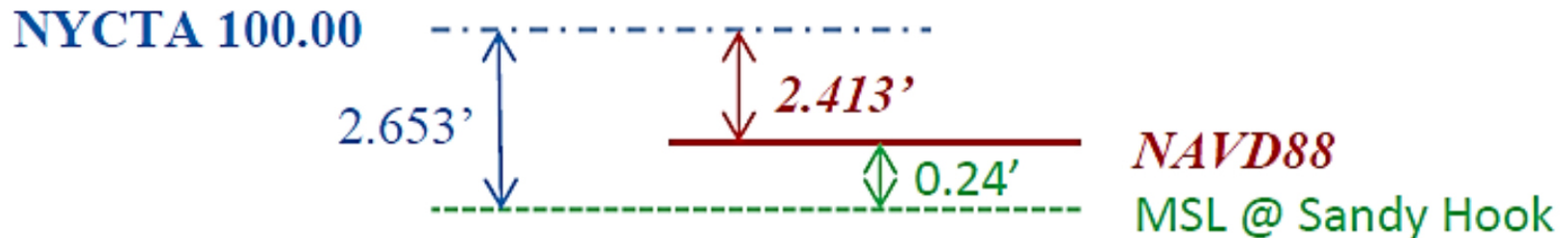
Critical Facility Name	Borough	NYCT Flood Map No.	Critical Facility Elevation in Feet from NYC OEM Lidar Data or NYCT's CPM Survey (NAVD88)	Critical Facility Elevation in Feet from the 1995 HEVAC Study (NAVD88)	Worst Case 2010 SLOSH Surge Elevations at High Tide in Feet (NAVD88)				Depth of Flooding by Category of Storm in Feet (NAVD88)			
					Cat 1	Cat 2	Cat 3	Cat 4	Cat 1	Cat 2	Cat 3	Cat 4
148th Street Portal	Manhattan	FM-2	2.7	4.18	9.1	16.1	22.5	28.1	6.4	13.4	19.8	25.4
Cranberry Street Tunnel-Front Street at Fulton Street Fan Plant	Manhattan	FM-18	5.6	5.9	11.5	17.7	23.8	29.1	5.9	12.1	18.2	23.5
207th Street Portal	Manhattan	FM-1	3.9	5.71	9.2	15.8	23.8	31.4	5.3	11.9	19.9	27.5
Broad St. Vents	Manhattan	FM-18	6.01	N.A.	11.6	17.9	24.0	29.2	5.6	11.9	18.0	23.2
Stone St South Fan Plant	Manhattan	FM-18	6.01	N.A.	11.6	17.9	24.0	29.2	5.6	11.9	18.0	23.2
IND 8th Ave. Canal St. Station Vents	Manhattan	FM-22	6.5	7.6	11.5	18.2	24.6	29.8	5.0	11.7	18.1	23.3
Whitehall St. Station Entrances below Water St.	Manhattan	FM-18	6.46	8.0	11.6	17.9	24.0	29.2	5.1	11.4	17.5	22.7
Rockaway Park Rail Yard	Queens	FM-30	5.5	6.18	8.4	16.0	21.7	27.6	2.9	10.5	16.2	22.1
Stone St North Fan Plant	Manhattan	FM-18	7.06	N.A.	11.6	17.9	24.0	29.2	4.5	10.8	16.9	22.1
IND 8th Ave. Canal St. Station Entrances	Manhattan	FM-22	7.6	7.6	11.5	18.2	24.6	29.8	3.9	10.6	17.0	22.2
14th Street Tunnel-Canarsie Line-14th Street at Avenue D Fan Plant	Manhattan	FM-14	6	6.1	10.6	16.4	22.0	27.6	4.6	10.4	16.0	21.6
Clark Street Tunnel-Old Slip at Front Street Fan Plant	Manhattan	FM-18	7.49	8.0	11.5	17.8	23.9	29.1	4.0	10.3	16.4	21.6
Westchester Rail Yard	Bronx	FM-26	6.1	6.61	Dry	16.0	23.5	28.5	Dry	9.9	17.4	22.4
Howard Beach Station - Rockaway line	Queens	FM-35	8.4	N.A.	Dry	18.3	24.9	31.5	Dry	9.9	16.5	23.1
148th Street Lenox Yard	Manhattan	FM-2	6.5	6.75	9.1	16.1	22.5	28.1	2.6	9.6	16.0	21.6

NYCTA Datum vs. NAVD88

Elevation 100.00 of NYCTA = 2.653 feet above MSL at Sandy Hook

At Sandy Hook Station #8531680, as per NOAA data:

NAVD88 = 0.24 feet above MSL



Therefore,

Elevation 100.00 NYCTA = 2.413 feet above NAVD88

MTA NYCT Revised Critical Facilities List

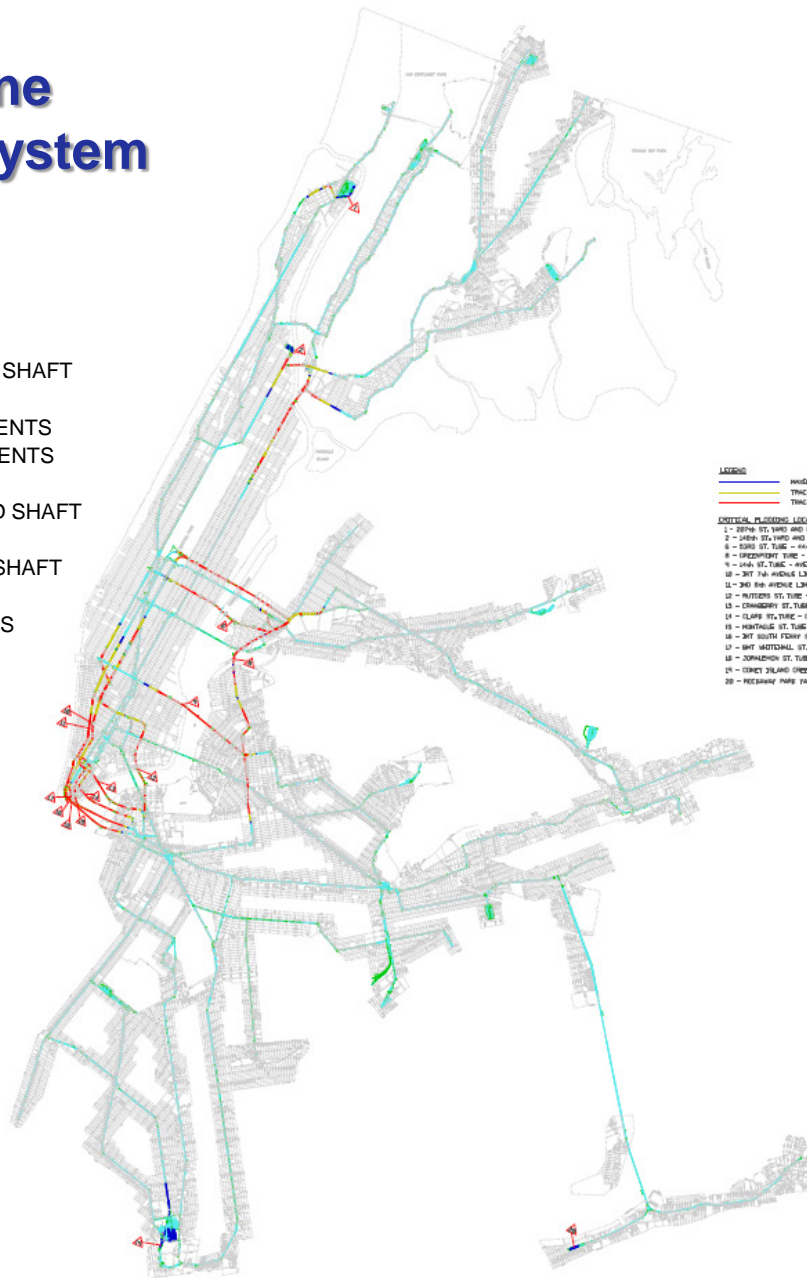
Storm Surge Elevations in NYCT Datum Added

Critical Facility Name	Borough	NYCT Flood Map No.	Critical Facility Elevation in Feet from NYC OEM Lidar Data or NYCT's CPM Survey (NAVD88)	Worst Case 2010 SLOSH Surge Elevations at High Tide in Feet (NAVD88)				Depth of Flooding by Category of Storm in Feet (NAVD88)				Worst Case 2010 SLOSH Surge Elevations at High Tide in Feet (T.O.R.* in NYCT Datum)			
				Cat 1	Cat 2	Cat 3	Cat 4	Cat 1	Cat 2	Cat 3	Cat 4	Cat 1	Cat 2	Cat 3	Cat 4
148th Street Portal	Manhattan	FM-2	2.7	9.1	16.1	22.5	28.1	6.4	13.4	19.8	25.4	107.16	114.16	120.56	126.2
Cranberry Street Tunnel-Front Street at Fulton Street Fan Plant	Manhattan	FM-18	5.6	11.5	17.7	23.8	29.1	5.9	12.1	18.2	23.5	109.56	115.76	121.86	127.2
207th Street Portal	Manhattan	FM-1	3.9	9.2	15.8	23.8	31.4	5.3	11.9	19.9	27.5	107.26	113.86	121.86	129.5
Broad St. Vents	Manhattan	FM-18	6.01	11.6	17.9	24.0	29.2	5.6	11.9	18.0	23.2	109.66	115.96	122.06	127.3
Stone St South Fan Plant	Manhattan	FM-18	6.01	11.6	17.9	24.0	29.2	5.6	11.9	18.0	23.2	109.66	115.96	122.06	127.3
IND 8th Ave. Canal St. Station Vents	Manhattan	FM-22	6.5	11.5	18.2	24.6	29.8	5.0	11.7	18.1	23.3	109.56	116.26	122.66	127.9
Whitehall St. Station Entrances below Water St.	Manhattan	FM-18	6.46	11.6	17.9	24.0	29.2	5.1	11.4	17.5	22.7	109.66	115.96	122.06	127.3
Rockaway Park Rail Yard	Queens	FM-30	5.5	8.4	16.0	21.7	27.6	2.9	10.5	16.2	22.1	106.46	114.06	119.76	125.7
Stone St North Fan Plant	Manhattan	FM-18	7.06	11.6	17.9	24.0	29.2	4.5	10.8	16.9	22.1	109.66	115.96	122.06	127.3
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14th Street Tunnel-Canarsie Line-14th Street at Avenue D Fan Plant	Manhattan	FM-14	6	10.6	16.4	22.0	27.6	4.6	10.4	16.0	21.6	108.66	114.46	120.06	125.7
Clark Street Tunnel-Old Slip at Front Street Fan Plant	Manhattan	FM-18	7.49	11.5	17.8	23.9	29.1	4.0	10.3	16.4	21.6	109.56	115.86	121.96	127.2
Westchester Rail Yard	Bronx	FM-26	6.1	Dry	16.0	23.5	28.5	Dry	9.9	17.4	22.4	Dry	Dry	Dry	126.6
Howard Beach Station - Rockaway line	Queens	FM-35	8.4	Dry	18.3	24.9	31.5	Dry	9.9	16.5	23.1	Dry	116.36	122.96	129.6
148th Street Lenox Yard	Manhattan	FM-2	6.5	9.1	16.1	22.5	28.1	2.6	9.6	16.0	21.6	107.16	114.16	120.56	126.2

Potential Cat. 1 Hurricane Flooding in the NYCT System

CRITICAL FLOODING LOCATIONS

- 1 - 207th ST. YARD AND PORTAL
- 2 - 148th ST. YARD AND PORTAL
- 6 - 53RD ST. TUBE - 44th DR. FAN PLANT
- 8 - GREENPOINT TUBE - VERNON BLVD. FAN PLANT AND SHAFT
- 9 - 14th ST. TUBE - AVENUE D FAN PLANT AND SHAFT
- 10 - IRT 7th AVENUE LINE CANAL ST. ENTRANCES AND VENTS
- 11 - IND 8th AVENUE LINE CANAL ST. ENTRANCES AND VENTS
- 12 - RUTGERS ST. TUBE - RUTGERS ST. FAN PLANT
- 13 - CRANBERRY ST. TUBE - FULTON ST. FAN PLANT AND SHAFT
- 14 - CLARK ST. TUBE - OLD SLIP FAN PLANT AND SHAFT
- 15 - MONTAGUE ST. TUBE - BROAD ST. FAN PLANT AND SHAFT
- 16 - IRT SOUTH FERRY STATION ENTRANCE AND VENTS
- 17 - BMT WHITEHALL ST. STATION ENTRANCE AND VENTS
- 18 - JORALEMON ST. TUBE - BATTERY PARK FAN PLANT AND SHAFT
- 19 - CONEY ISLAND CREEK
- 20 - ROCKAWAY PARK YARD - JAMAICA BAY



LEGEND

- Blue line: HIGHEST REACH OF STORM SURGE WHICH LEVELS UP TO 4'-8" OVER TOP OF RAIL
- Yellow line: TRACKS WHERE DEPTH OF WATER IS BETWEEN 4'-8" AND 10'-0" OVER GRADE OF RAIL
- Red line: TRACKS WHERE DEPTH OF WATER IS LARGER THAN 10'-0" OVER GRADE OF RAIL

CRITICAL FLOODING LOCATIONS - CATEGORY 1 HURRICANE

- 1 - 207th ST. YARD AND PORTAL
- 2 - 148th ST. YARD AND PORTAL
- 6 - 53RD ST. TUBE - 44th DR. FAN PLANT
- 8 - GREENPOINT TUBE - VERNON BLVD. FAN PLANT AND SHAFT
- 9 - 14th ST. TUBE - AVENUE D FAN PLANT AND SHAFT
- 10 - IRT 7th AVENUE LINE CANAL ST. ENTRANCES AND VENTS
- 11 - IND 8th AVENUE LINE CANAL ST. ENTRANCES AND VENTS
- 12 - RUTGERS ST. TUBE - RUTGERS ST. FAN PLANT
- 13 - CRANBERRY ST. TUBE - FULTON ST. FAN PLANT AND SHAFT
- 14 - CLARK ST. TUBE - OLD SLIP FAN PLANT AND SHAFT
- 15 - MONTAGUE ST. TUBE - BROAD ST. FAN PLANT AND SHAFT
- 16 - IRT SOUTH FERRY STATION ENTRANCE AND VENTS
- 17 - BMT WHITEHALL ST. STATION ENTRANCE AND VENTS
- 18 - JORALEMON ST. TUBE - BATTERY PARK FAN PLANT AND SHAFT
- 19 - CONEY ISLAND CREEK
- 20 - ROCKAWAY PARK YARD - JAMAICA BAY

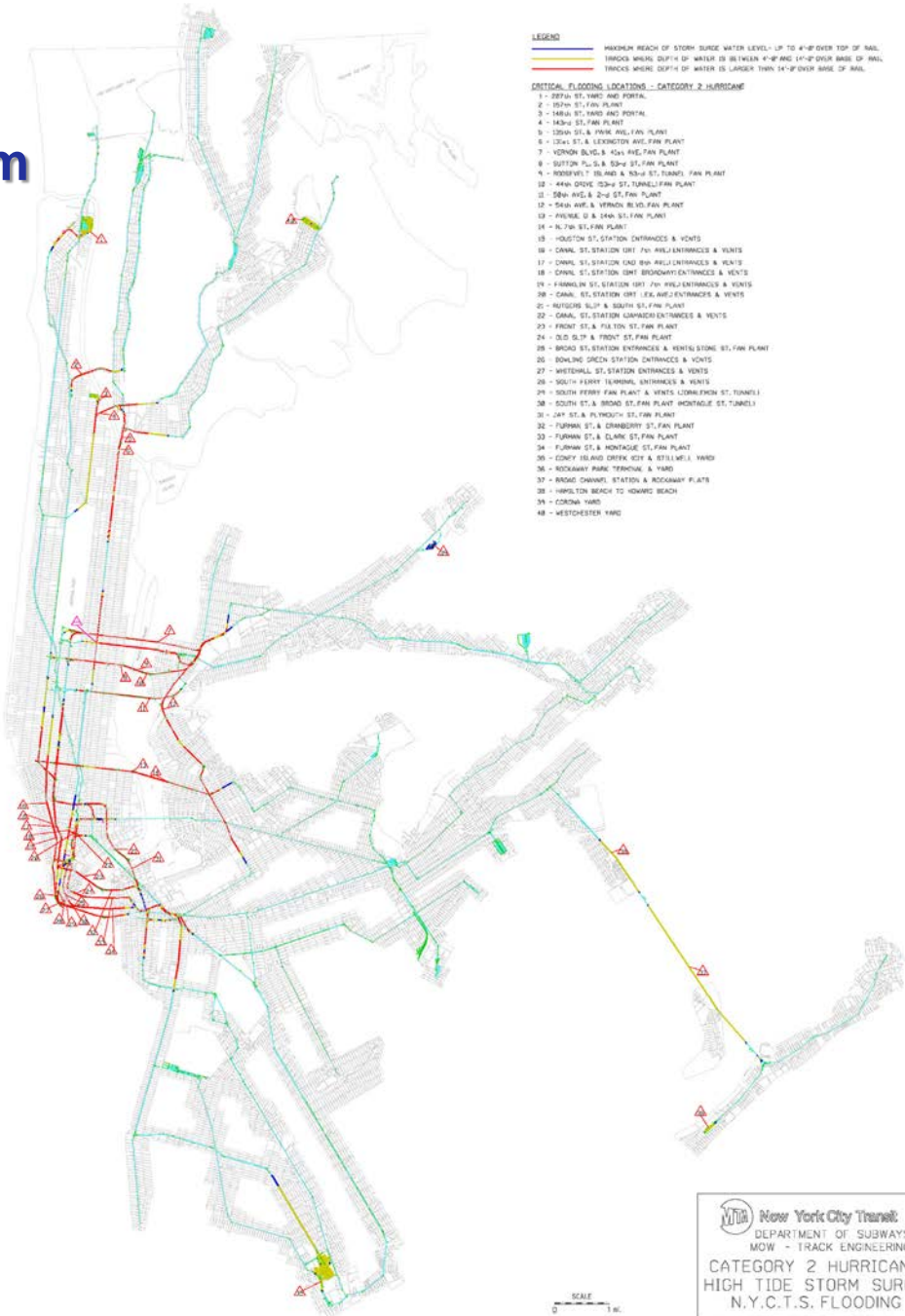
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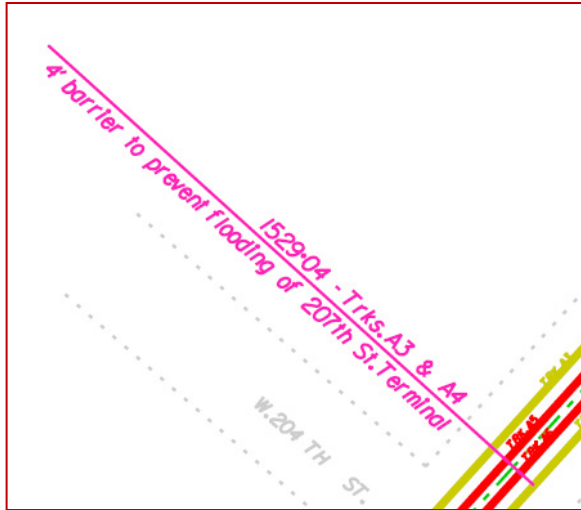


Potential Cat. 2 Hurricane Flooding in the NYCT System

CRITICAL FLOODING LOCATIONS

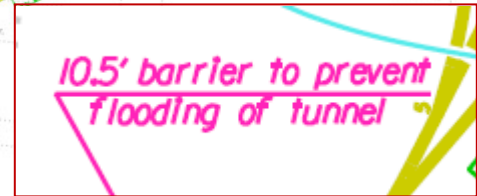
- 1 - 207th ST. YARD AND PORTAL
- 2 - 157th ST. FAN PLANT
- 3 - 148th ST. YARD AND PORTAL
- 4 - 143rd ST. FAN PLANT
- 5 - 135th ST. & PARK AVE. FAN PLANT
- 6 - 131st ST. & LEXINGTON AVE. FAN PLANT
- 7 - VERNON BLVD. & 41st AVE. FAN PLANT
- 8 - SUTTON PL. S. & 53rd ST. FAN PLANT
- 9 - ROOSEVELT ISLAND & 53rd ST. TUNNEL FAN PLANT
- 10 - 44th DRIVE (53rd ST. TUNNEL) FAN PLANT
- 11 - 50th AVE. & 2nd ST. FAN PLANT
- 12 - 54th AVE. & VERNON BLVD. FAN PLANT
- 13 - AVENUE D & 14th ST. FAN PLANT
- 14 - N. 7th ST. FAN PLANT
- 15 - HOUSTON ST. STATION ENTRANCES & VENTS
- 16 - CANAL ST. STATION (IRT 7th AVE.) ENTRANCES & VENTS
- 17 - CANAL ST. STATION (IND 8th AVE.) ENTRANCES & VENTS
- 18 - CANAL ST. STATION (BMT BROADWAY) ENTRANCES & VENTS
- 19 - FRANKLIN ST. STATION (IRT 7th AVE.) ENTRANCES & VENTS
- 20 - CANAL ST. STATION (IRT LEX. AVE.) ENTRANCES & VENTS
- 21 - RUTGERS SLIP & SOUTH ST. FAN PLANT
- 22 - CANAL ST. STATION (JAMAICA) ENTRANCES & VENTS
- 23 - FRONT ST. & FULTON ST. FAN PLANT
- 24 - OLD SLIP & FRONT ST. FAN PLANT





Potential Cat. 2 Hurricane Flooding in the NYCT System

207th St. Yard and Portal



Potential Cat. 2 Hurricane Flooding in the NYCT System

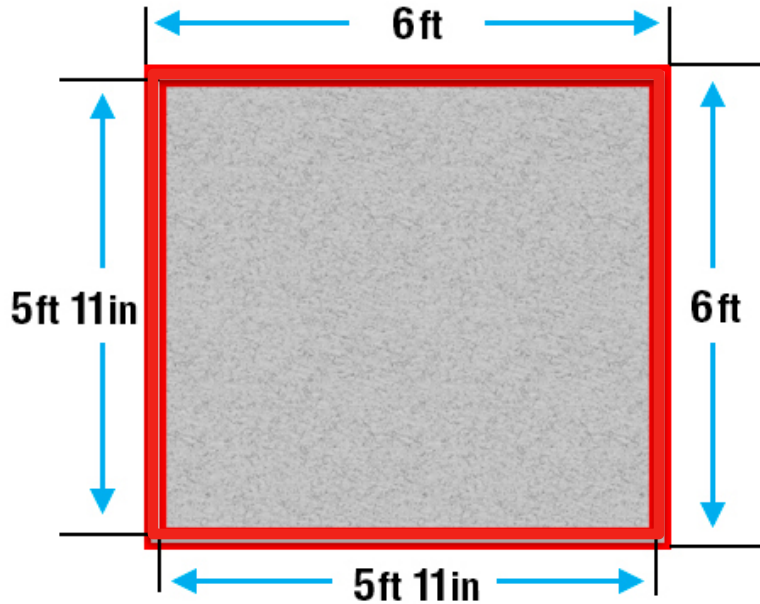
Potential Cross-Flooding at Lexington Ave. & 59th St.



STAIRCASES AT THE BMT LEVEL
MUST BE BARRICADED TO
TO PREVENT FLOODING OF
THE LEXINGTON AV. EXPRESS
TRACKS & PLATFORM

STAIRCASES AT THE BMT LEVEL
MUST BE BARRICADED TO
TO PREVENT FLOODING OF
THE LEXINGTON AV. EXPRESS
TRACKS & PLATFORM

Flooding Through Small Spaces: Height of Water and Open Area Are Significant



$$Q_0 = C_0 A \sqrt{2gh}$$

Open area, $A = 0.993$ sq. ft.

Coefficient $C = 0.67$

$g = 32.2$ ft./sec/sec

$h = 3.0$ ft. water head

$Q = 9.25$ cu. ft./sec = 4,152 gal/min =
249,120 gal/hr.

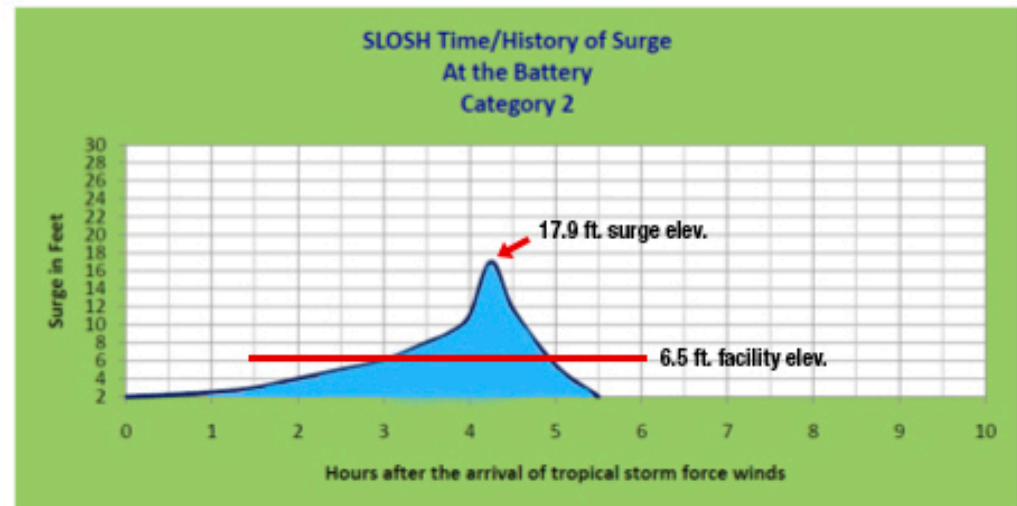
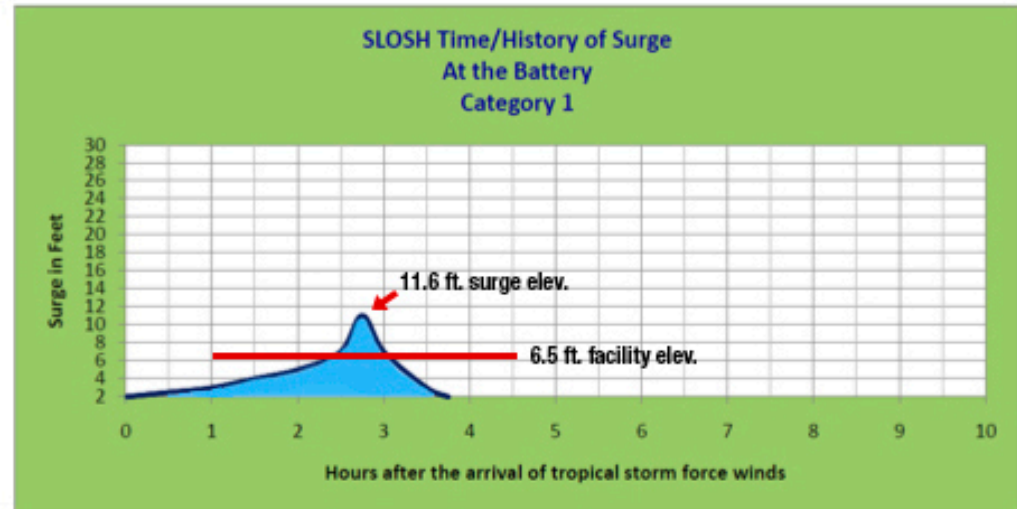
In 4 hours approximately 1 M gallons would have entered

PATH Hoboken Station: Flooding Through Closed Door



Case Study: Potential Flooding at Whitehall St. Station Under Cat.1 and Cat. 2 Storm Surges

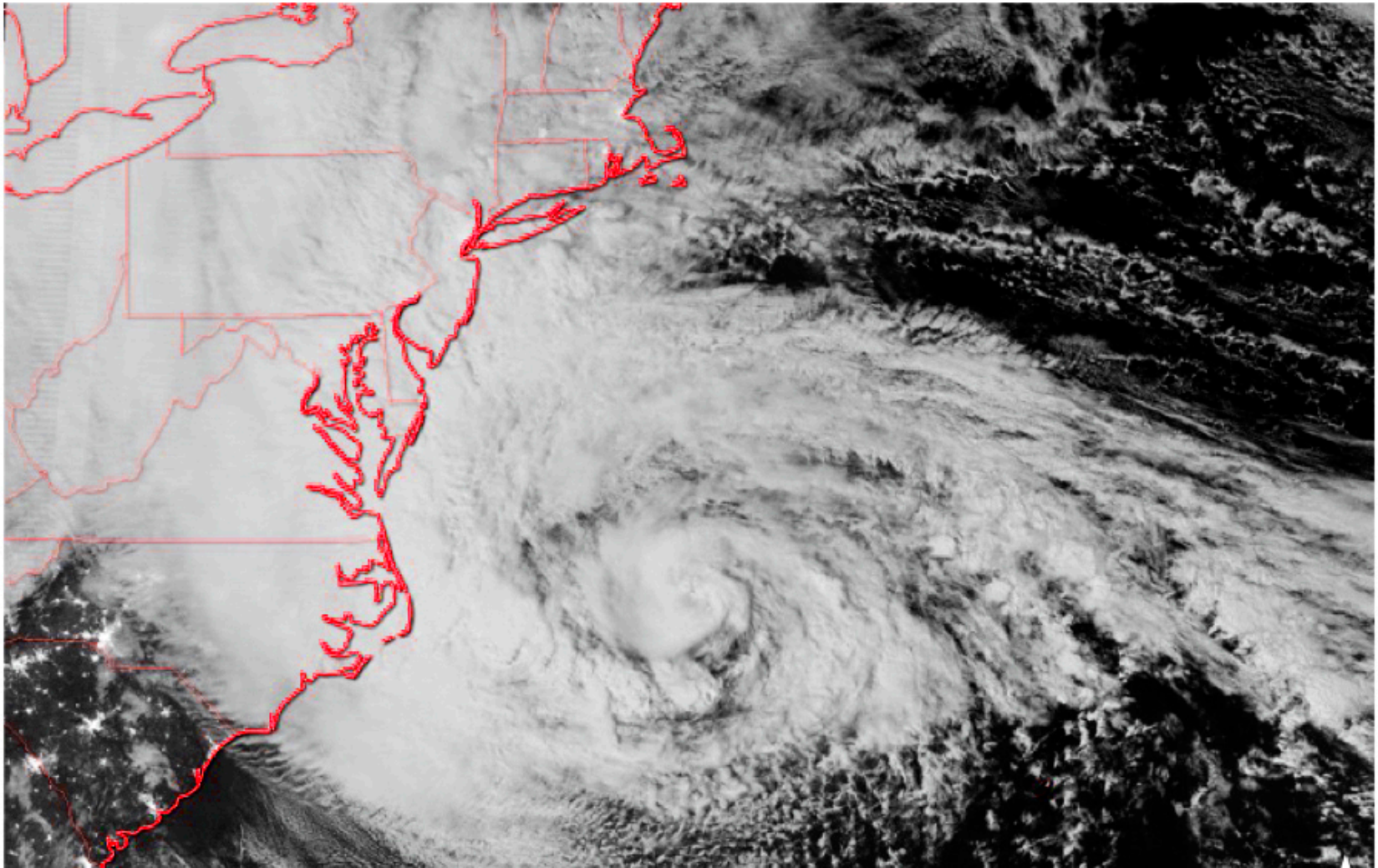
Assume that the two entrances (below) and adjacent vents (at the corner of Water St.) are breached, or that their protective measures fail



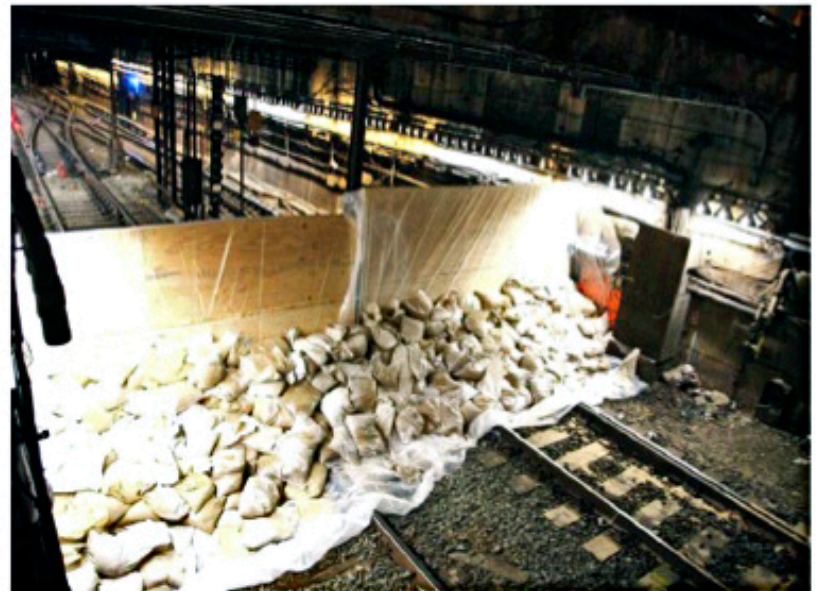
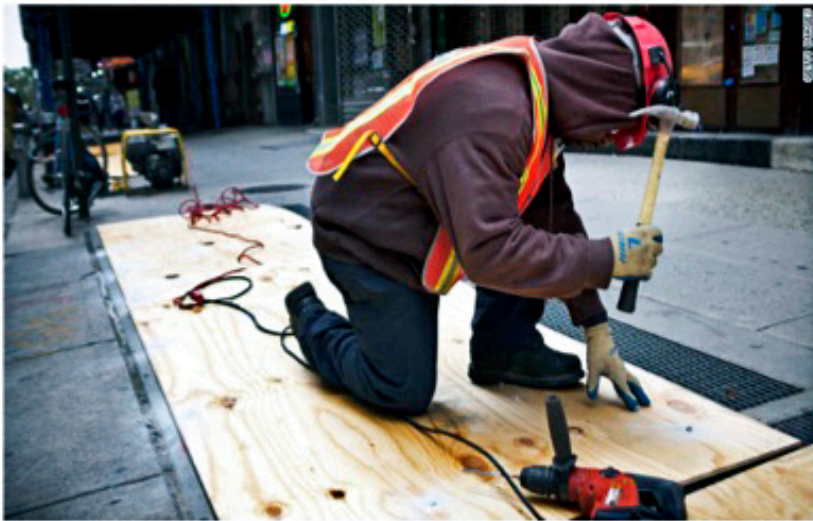
Case Study: Category 1 and 2 Hurricane Surges

- **Two entrances and adjacent vents affected. Area of openings: 270 sq. ft.**
- **Duration: 40 min. (Cat. 1) or 100 min. (Cat. 2)**
- **Max. Flood Height: 5.1 ft. (Cat. 1) or 11.4 ft. (Cat. 2)**
- **Cat. 1: in 40 minutes, a total of 36 M gal. of water would enter**
- **Cat. 2: In 100 minutes, a total of 117 M gal. of water would enter**
- **The Montague St. Tunnel (having a total volume of 26.5 M gal.) will completely flood in 30 minutes under the Cat. 1 surge; and it will completely flood in less than 25 minutes under the Cat. 2 surge**
- **The excess water will migrate North and South of the tube to flood adjacent areas**

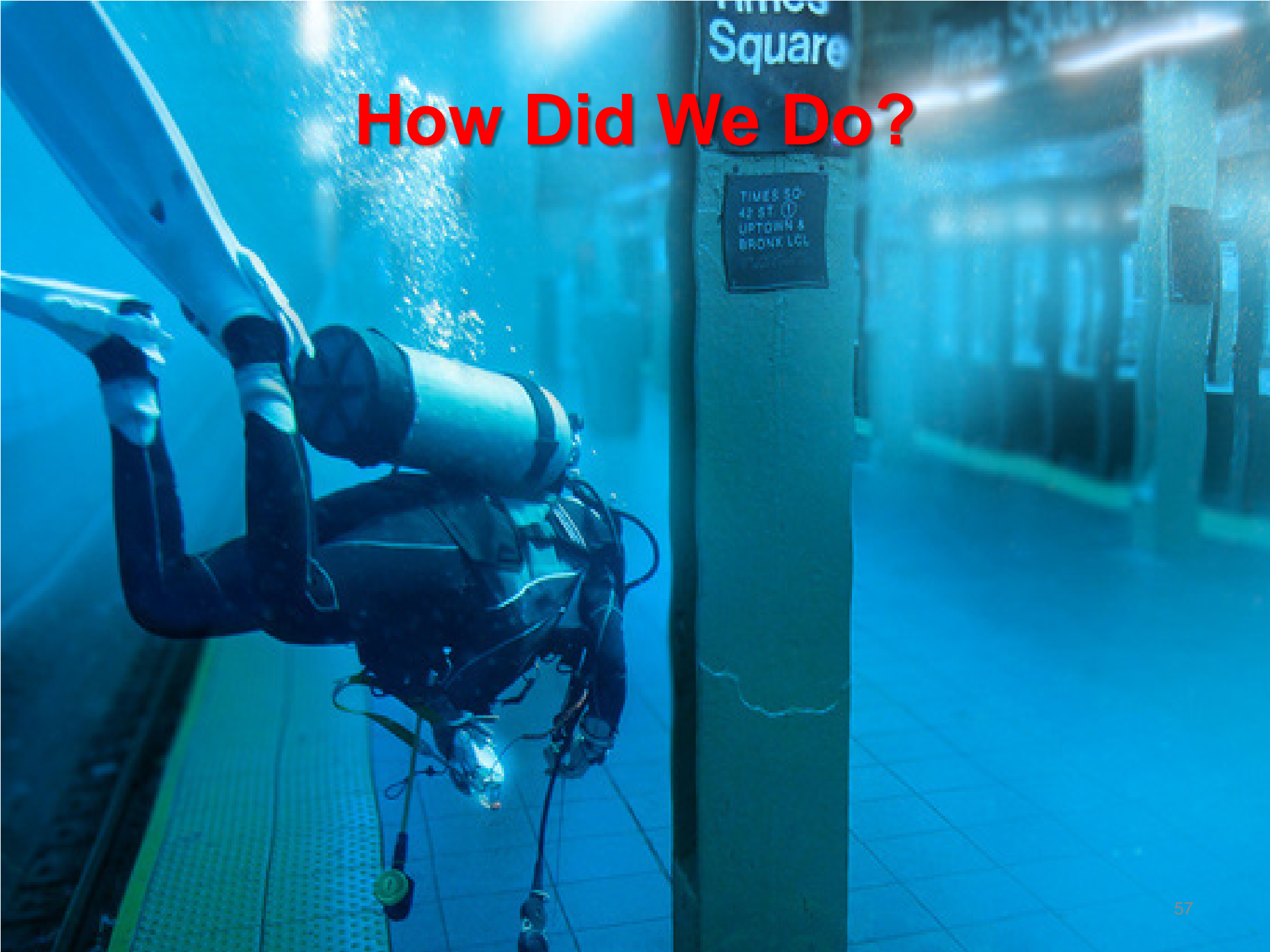
Hurricane Sandy Approaching the NJ Coast – October 29, 2012



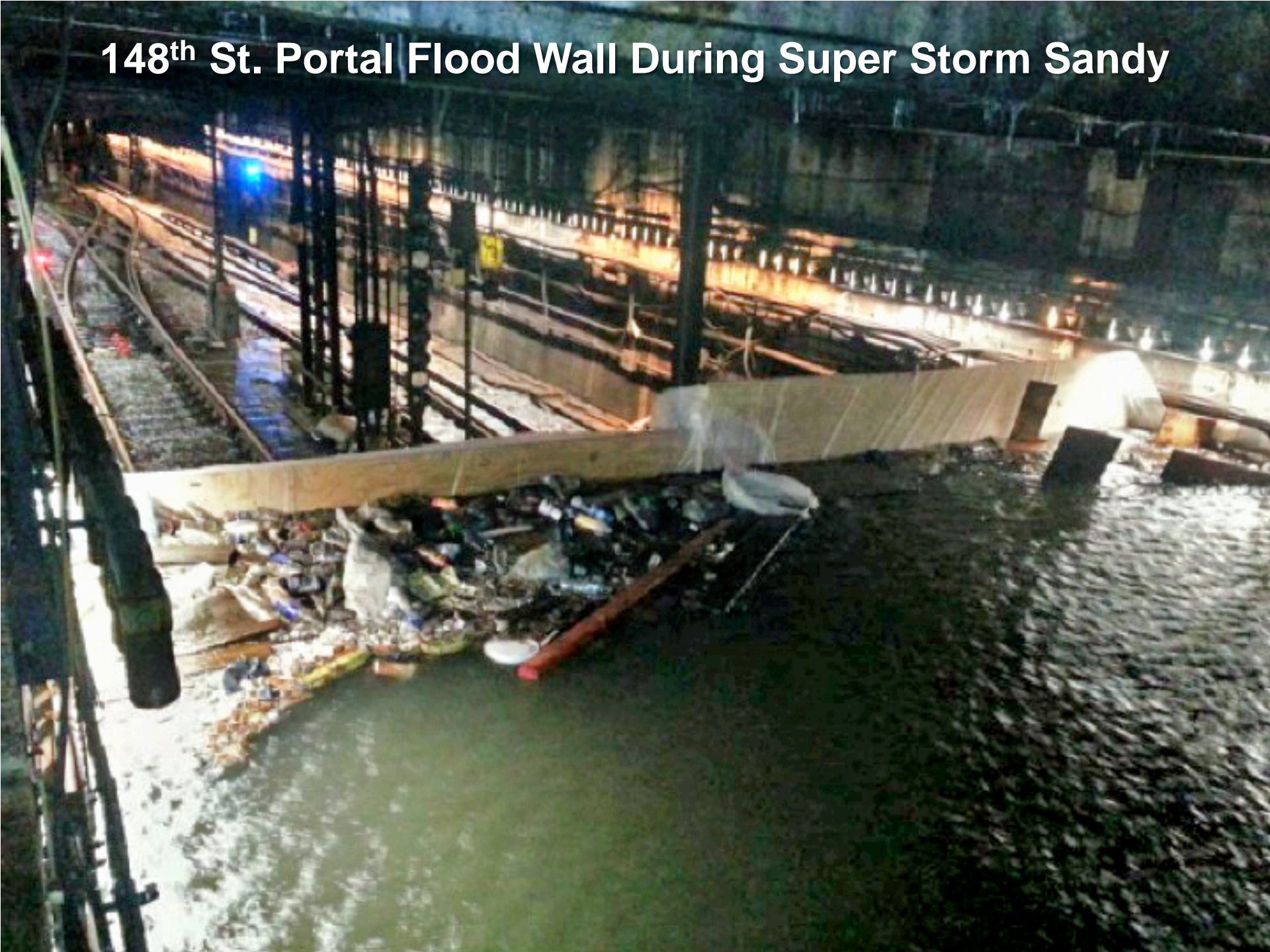
Precautions Were Taken Using the SLOSH Data and Flood Maps



How Did We Do?



148th St. Portal Flood Wall During Super Storm Sandy



Sandy Caused Major Flood Damage Across the System

Numerous other locations with moderate flooding and wind damage including:

- Downed trees
- Roof / canopy / sidings damages
- Communication systems damages
- Signal system damages



8 flooded under-river tubes

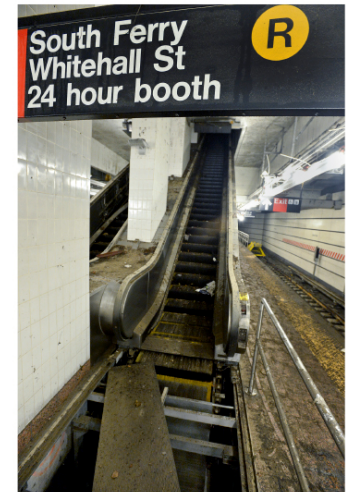
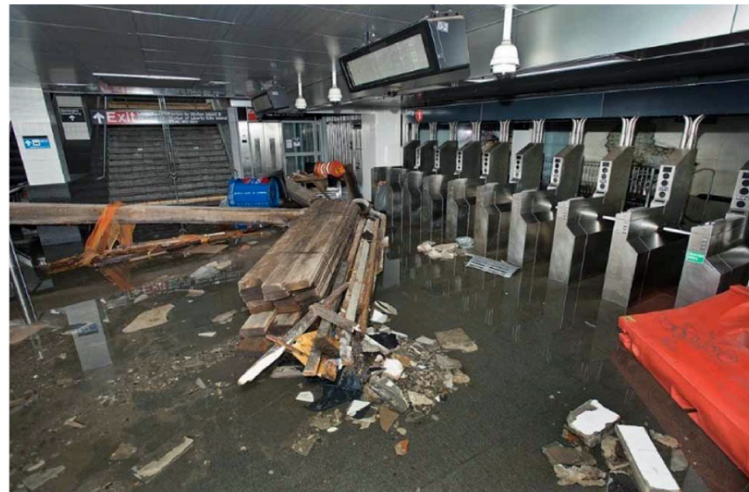
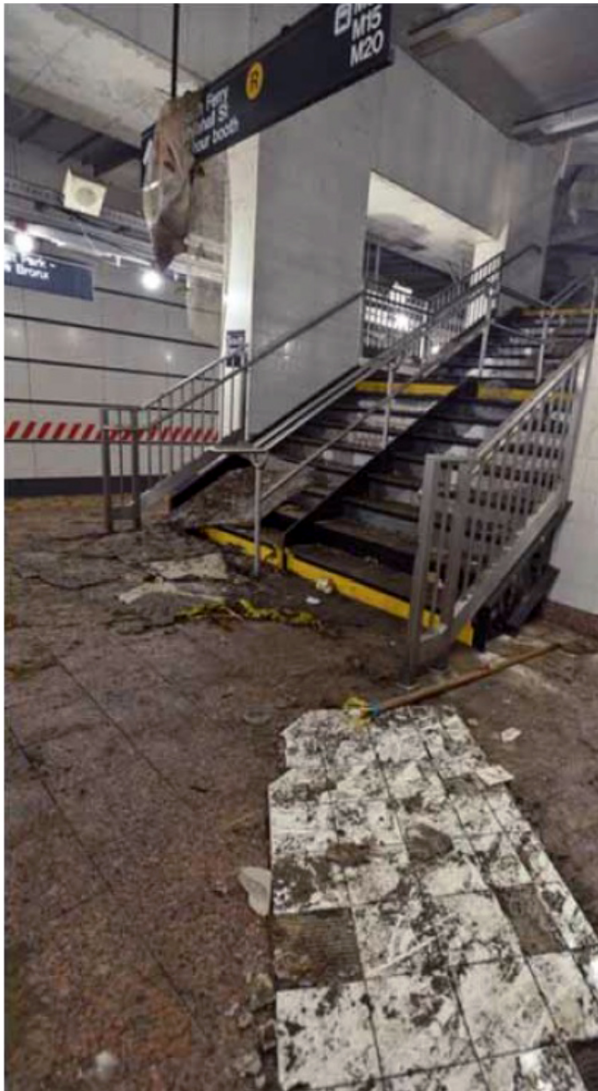
8 stations with major flood damage – South Ferry, Whitehall, 148th St, 207th St, Dyckman, Beach 116th Station, 86th St Sea Beach, Stillwell

Train yards and bus depot with significant flood damage

Rockaways track washout

Staten Island Railway maintenance shop major flood damage

Flooding at the New South Ferry Terminal



Sandy damage to under river tubes was historic

Flooded track and equipment



Destroyed pump control



Shorted electrical equipment



Damaged fan control



Failed signals



Broken communication gear

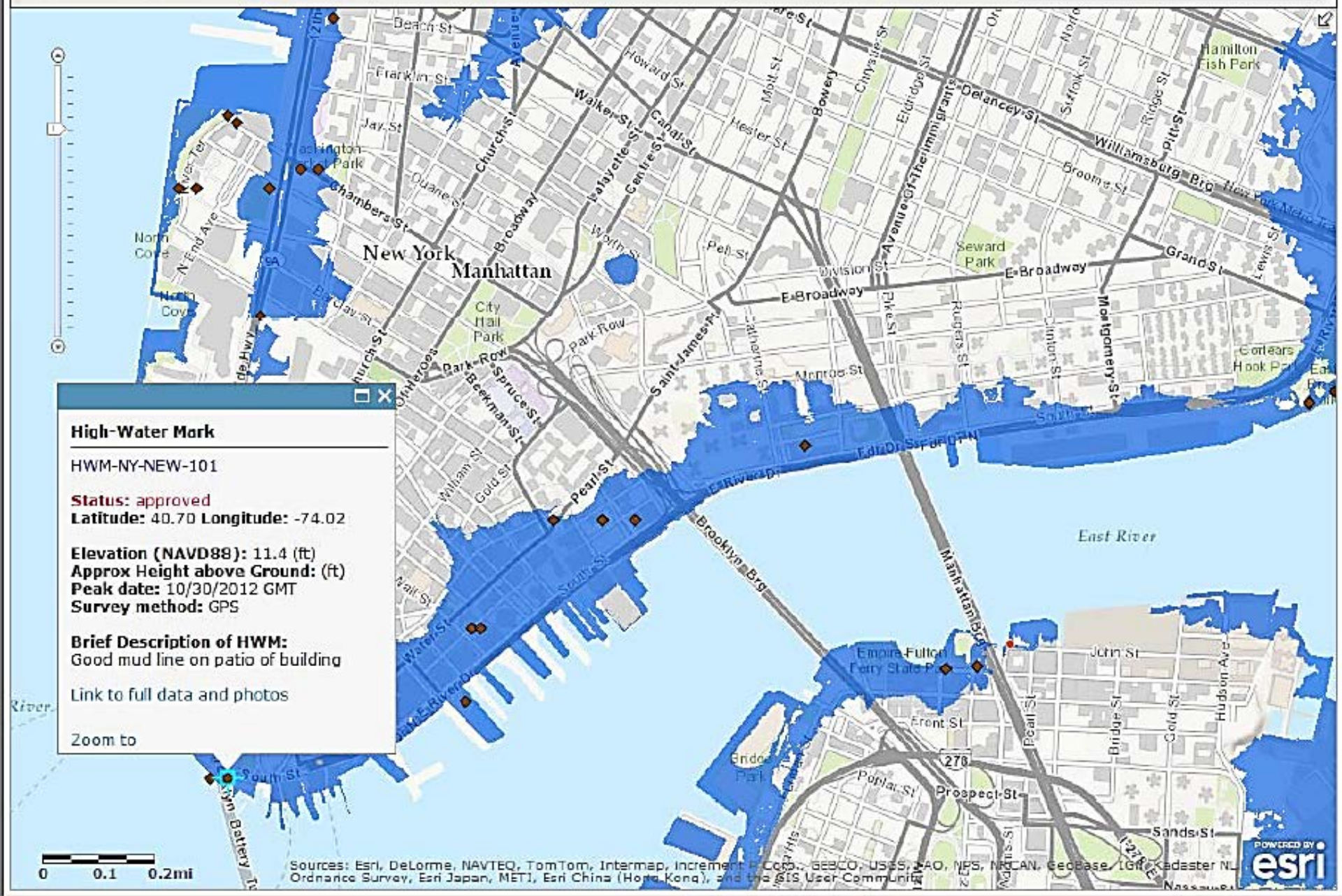


Rail and Fastener Damage in Flooded Tubes



Subway Flooding After Hurricane Sandy

UNDER RIVER TUBE	RADIUS	NO. OF TUBES	LENGTH OF THE FLOOD	DEPTH OF THE FLOOD	GALLONS IN MILLONS
RUTGERS ST.	7'-10 1/2"	2	1000	8 ft	1.5
JORALEMON ST.	7'- 9"	2	0	0	0
MONTAGUE ST.	10' -3"	2	4025	20 ft	27
CRANBERRY ST.	7'-10 1/2"	2	1000	8 ft	1.5
CLARK ST.	7' -6"	2	600	4 ft	0.5
161st ST.	7'-10 1/2"	3	0	0	0
60th ST.	7' -6"	2	0	0	0
53rd ST.	7' -6"	2	800	4 ft	0.5
14th ST.-CANARSIE	7'- 9"	2	2700	15 ft	7
63rd ST.	9'-2"	2	0	0	0
149th ST.-HARLEM R.	25'-0"	2	0	0	0
LEX. AVE.-PELHAM	2x 8'-9"+2x6'-6"	4	0	0	0
GREENPOINT	7'-10 1/2"	2	1000	15 ft	3
STEINWAY	7'- 9"	2	1000	6 ft	1
SOUTH FERRY TERMINAL STATION					14.5
207th St YARD LEADS					9



86th St. Station – Sea Beach Line – HWM = 10.2 ft.



Rockaway Line Damage



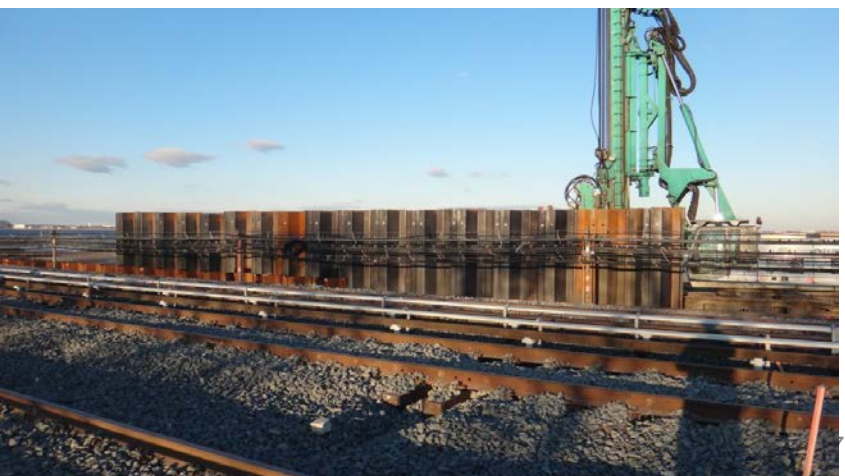
Rockaway Flats

Remediation and Mitigation Work (Ongoing)

Before (November 2012)



After (January 2013)



A photograph of a subway station entrance. The entrance is a concrete structure with a black metal gate. Above the gate is a black sign with white text that reads "Whitehall Street Station" and a yellow circle with a black "R" below it. The entrance leads to a set of stairs with a wooden handrail. The surrounding area is enclosed by a blue metal fence with a pointed top. The overall scene is brightly lit, suggesting daytime.

Whitehall Street
Station



How to Protect Entrances Such As This
Against a Potential 11.4 ft. Flood Surge?

Example: Flood Defense Measures Worldwide



Example: Conventional Flood Defense Measures of Tokyo Metro

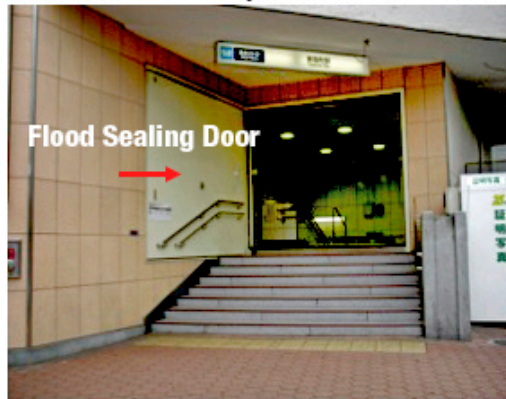


Flood Wall

Flood Wall

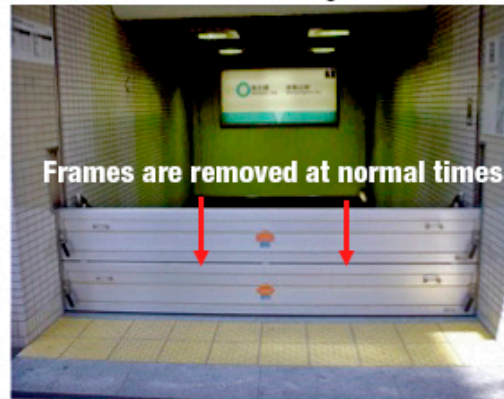
Flood Wall at the Kitasenju Outlet of the Chiyoda Line Tunnel

Flood Sealing Door
at an Entrance of the Toyocho Station



Flood Sealing Door

Frame Barrier
at an Entrance of the Honkomagome Station



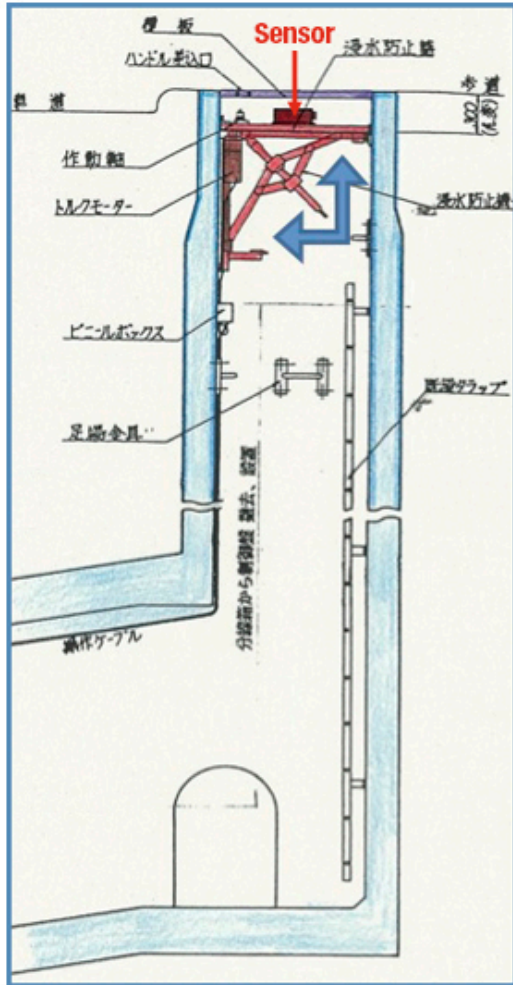
Frames are removed at normal times

Flood Gate in a Tube



Example: Conventional Flood Defense Measures of Tokyo Metro

Automatic Shutter to Prevent Flood Flow



Cross Section



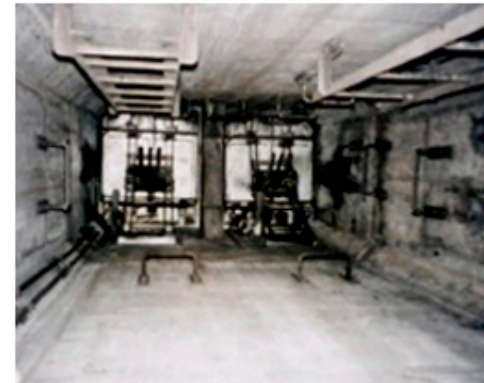
Outlet of a Ventilation Duct



Manual Operation in Case of Malfunction of Automatic Shutter



OPEN



View of an Automatic Shutter

CLOSED

Example: Enhanced Flood Defense Measures of Tokyo Metro

Structural Measures



Ventilation Outlet located between Kitasenju and Machiya on Chiyoda Line



Ventilation Outlet located between Ojikamiya and Shimo on Nanboku Line

← Protection of Ventilation Outlets (27 sites)

Raise of heights and/or reinforcement of the walls are scheduled.

Station Entrance (229 sites)

Improve water sealing function by proper measures considering possible water depth



Raise the height of existing frame barrier



Install reinforced glass wall on existing side walls



Install water sealing gate on existing structure to make a total protection. Apertures on side walls are covered by reinforced glass.



If existing structure cannot support water pressure, renew structure completely

FLOOD DOORS/GATES

IBS Single Leaf Flood Door



Flood Panel™ Doors

Flood Control Lift-Hinged Gates



Hinged Flood Door



Puddle Panel™

Hong Kong MTR - Floodgate at Eastern Harbor Crossing Tunnel



FLIP-UP/AUTO-CLOSE BARRIERS

Automatic Flood Barrier



Aquobex Flip-up Barrier



SLATS/FRAME BARRIERS

Slot-in Systems:

- Train Yard
- Building entrances
- Garage entrances
- Station entrances
- Mechanical/electrical room entrance



SLATS/FRAME BARRIERS

- RSA Removable
Floodwall Panels :
- Station Entrance



Flood Log:

- Building entrances
- Garage entrances
- Station entrances
- Mechanical/electrical room entrance



INFLATABLE BARRIERS

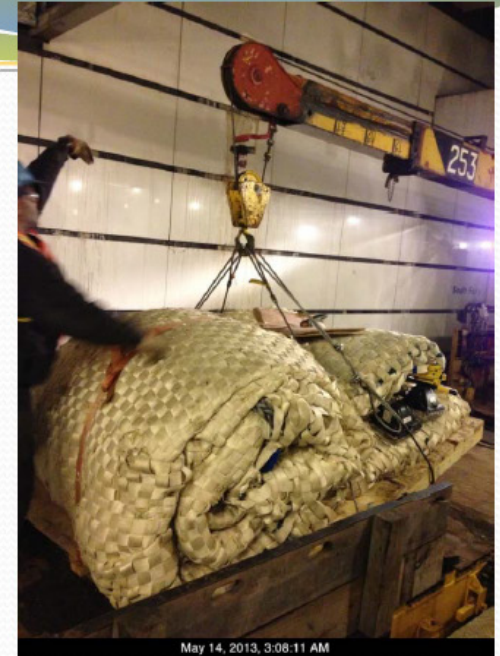
NoFloods Mobile Barrier (air or water; max. height: 2.6 ft)



Dam-it Portable Cofferdams (water-filled; 1 to 12 ft)



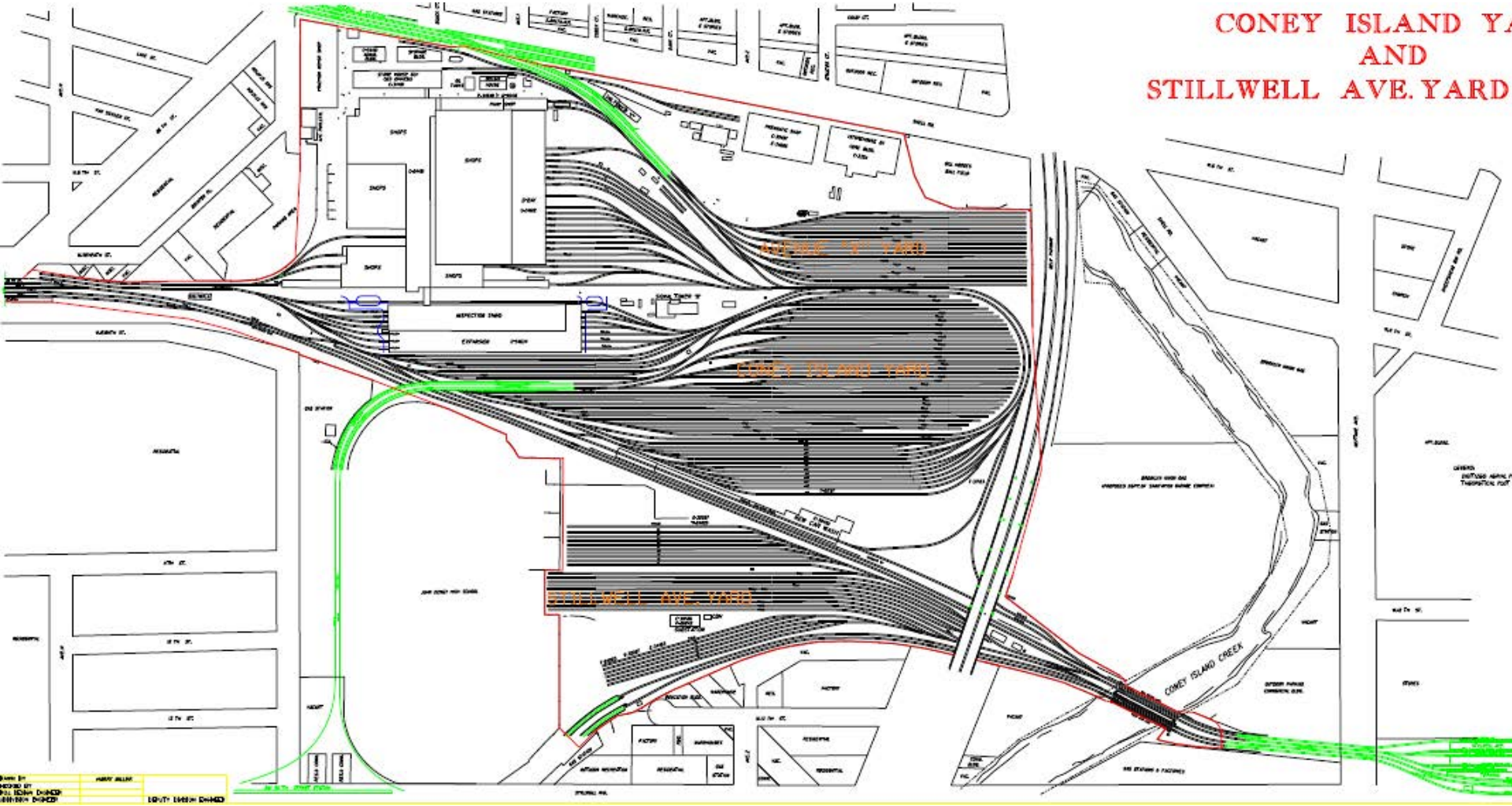
INFLATABLE TUNNEL PLUG



Coney Island, Stillwell and Avenue X Yards

Flood Wall Concept

CONEY ISLAND YARD
AND
STILLWELL AVE. YARD



Perimeter Flood Wall

Significant Consequences of NYCTS' Flooding

- Tunnel flooding above platform level will **impact numerous critical equipment enclosures**
- Category 2, and even Category 1 Hurricane flooding of tunnels will result in **damages costing hundreds of millions of dollars**
- Most important, the time required to **restore functionality** of the system will be measured in **years**
- Existing scheduled **services will be severely disrupted** for a long time



NYS 2100 COMMISSION

Recommendations to Improve the Strength and Resilience of the Empire State's Infrastructure

Climate Change Risks

After the damage inflicted by recent extreme storms, it is clear that New York State must prepare for the new normal. Planning for the future will never again mean the same thing. The recent storms are not anomalies. They represent further evidence in a developing pattern: an increased frequency and intensity of severe weather attributable to climate change.



NYS 2100 Commission

NYS 2100 COMMISSION

Recommendations to Improve
the Strength and Resilience of
the Empire State's Infrastructure



Identify vulnerable assets

Review design guidelines

Protect against flooding

Elevation data and post-Sandy assessment should be used to identify critical locations

Flood walls should be used where appropriate

Upgrade pumps in flood-prone areas

Summary of Mitigation Priorities

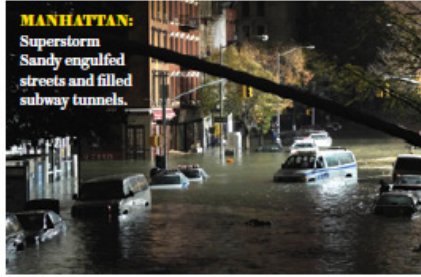
- The first line of defense is to prevent water from entering the system by all possible means.
- **Closure and protection of openings:**
 - Stairs, vents, elevator shafts, emergency exits, fan shafts, ConEd cable entrances
- **Under river pumps:**
 - Harden/upgrade pumps and make them operable under water; raise switchgear and starters; waterproof enclosures for controls
 - Install emergency power generators in protected areas



Summary of Mitigation Priorities

- **Revise design guidelines. Establish an integrated repair and resiliency strategy.**
- **Start hardening critical assets to reflect the need to protect flood-susceptible areas.**
- **Relay rooms, communication rooms and substations must be designed for survival.**
- **Perimeter flood walls and flood gates to be built for protection of Coney Island Yard, 148th St. Yard & Portal, 207th St. Yard & Portal and Rockaway Park Yard & Terminal.**
- **Protect the Rockaway Flats against a Cat. 2 surge.**
- **Add more pump trains.**

MANHATTAN:
Superstorm
Sandy engulfed
streets and filled
subway tunnels.



Sea Level Could Rise 5 Feet in New York City by 2100

The U.S.'s largest metropolis and the entire east coast could face frequent destruction unless the region takes previously unthinkable actions

CLIMATE SCIENCE

STORM OF THE CENTURY*

*EVERY TWO YEARS

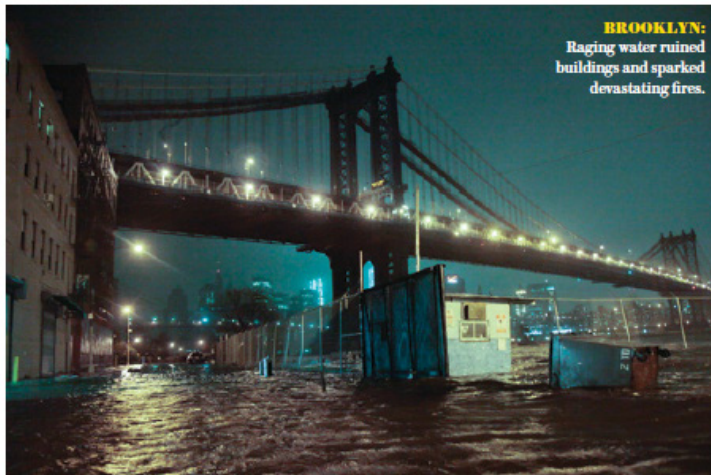
New York City and the entire U.S. East Coast could face frequent destruction unless the region takes drastic action

By Mark Fischetti Maps by XNR Productions

SCIENTIFIC
AMERICAN

June 2013

BROOKLYN:
Raging water ruined
buildings and sparked
devastating fires.



How High Will the Next Storm Surge Be?

