

Department of Homeland SecurityOffice of Inspector General

Science and Technology Directorate's Management Letter for FY 2010 DHS Consolidated Financial Statements Audit



OIG-11-50 March 2011

U.S. Department of Homeland Security Washington, DC 20528



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Preface

The Department of Homeland Security (DHS) Office of Inspector General (OIG) was established by the *Homeland Security Act of 2002* (Public Law 107-296) by amendment to the *Inspector General Act of 1978*. This is one of a series of audit, inspection, and special reports prepared as part of our oversight responsibilities to promote economy, efficiency, and effectiveness within the department.

This report presents the Management Directorate's Management Letter for FY 2010 DHS Consolidated Financial Statements Audit. It contains an observation related to internal control that was not required to be reported in the *Independent Auditors' Report*, dated November 12, 2010, which was included in the FY 2010 DHS *Annual Financial Report*. The independent public accounting firm KPMG LLP (KPMG) performed the integrated audit of DHS' FY 2010 financial statements and internal control over financial reporting and prepared this management letter. KPMG is responsible for the attached management letter dated February 2, 2011, and the conclusions expressed in it. We do not express opinions on DHS' financial statements or internal control, or provide conclusions on compliance with laws and regulations.

The observation herein has been discussed in draft with those responsible for implementation. We trust this report will result in more effective, efficient, and economical operations. We express our appreciation to all of those who contributed to the preparation of this report.

Anne L. Richards

Assistant Inspector General for Audits



KPMG LLP 2001 M Street, NW Washington, DC 20036-3389

February 2, 2011

Office of Inspector General
U.S. Department of Homeland Security, and
Chief Financial Officer
U.S. Department of Homeland Security Science and Technology Directorate
Washington, DC

Ladies and Gentlemen:

We were engaged to audit the balance sheet of the U.S. Department of Homeland Security (DHS or Department) as of September 30, 2010 and the related statement of custodial activity for the year then ended (referred to herein as "financial statements"). We were also engaged to examine the Department's internal control over financial reporting of the balance sheet as of September 30, 2010, and the statement of custodial activity for the year then ended. We were not engaged to audit the accompanying statements of net cost, changes in net position, and budgetary resources for the year ended September 30, 2010 (referred to herein as other fiscal year (FY) 2010 financial statements), or to examine internal control over financial reporting over the other FY 2010 financial statements.

Because of matters discussed in our *Independent Auditors' Report*, dated November 12, 2010, the scope of our work was not sufficient to enable us to express, and we did not express, an opinion on the FY 2010 financial statements and we were unable to perform procedures necessary to form an opinion on DHS' internal control over financial reporting of the balance sheet as of September 30, 2010 and the related statement of custodial activity for the year then ended. Science and Technology Directorate (S&T) is a component of DHS. We noted certain matters involving internal control and other operational matters, related to S&T that are summarized in the Table of Financial Management Comments on the following pages, and presented for your consideration in Section I of this letter. These comments and recommendations, all of which have been discussed with the appropriate members of management, are intended to improve internal control or result in other operating efficiencies. These comments are in addition to the significant deficiencies presented in our *Independent Auditors' Report*, dated November 12, 2010, included in the FY 2010 DHS *Annual Financial Report*. A description of each internal control finding and its disposition as either a significant deficiency or a financial management comment is provided in Appendix A.

As described above, the scope of our work was not sufficient to express an opinion on the balance sheet as of September 30, 2010 or the statement of custodial activity of DHS for the year then ended, and we were not engaged to audit the statements of net cost, changes in net position, and budgetary resources for the year ended September 30, 2010. Accordingly, other internal control matters may have been identified and reported had we been able to perform all procedures necessary to express an opinion on the FY 2010 financial statements and had we been engaged to audit the other FY 2010 financial statements. We aim, however, to use our knowledge of DHS' organization gained during our work to make comments and suggestions that we hope will be useful to you.



We would be pleased to discuss these comments and recommendations with you at any time. This report is intended for the information and use of DHS' and S&T's management, the DHS Office of Inspector General, the U.S. Office of Management and Budget, the U.S. Congress, and the Government Accountability Office, and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,



Science and Technology Directorate Table of Financial Management Comments September 30, 2010

TABLE OF FINANCIAL MANAGEMENT COMMENTS (FMC)

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FMC 10-01 – Inadequate Controls over Reporting of Construction in Progress (CIP) and Buildings (NFR No. S&T 109-01)

Science and Technology Directorate (S&T) improperly reported \$11.8 million in non-capitalizable costs as CIP related to the National Biodefense Analysis and Countermeasures Center (NBACC). The building was placed into service in fiscal year (FY) 2010 and subsequently depreciated based on a total cost which included some improperly capitalized costs.

Recommendations:

We recommend that the S&T Office of the Chief Administrative Officer (OCAO):

- Finalize procedures drafted to address the reporting of CIP and buildings.
- At least quarterly, the S&T OCAO should request a listing of furniture and equipment installed or attached to land, buildings, and structures from the FLETC contracting officer or contracting officer's technical representative to ensure that furniture and equipment costs are properly included in CIP.
- Coordinate with ICE/Office of Financial Management (OFM) to ensure that the furniture and equipment are included in CIP.

FMC 10-02 – Insufficient Controls to Ensure the Timely Reporting of Internal Use Software (IUS) in Development and Personal Property (NFR No. S&T 10-02)

During our testwork over capitalized property additions as of June 30, 2010, we determined that several capitalized property costs were related to goods or services which were received in FY 2009. The costs related specifically to the Microbial Forensics Encyclopedia (MFE) software indevelopment project and three government-furnished equipment (GFE) personal property items as follows:

- S&T incurred software costs of \$520,888 for MFE in FY 2009 but reported these costs in FY 2010. Additionally, we noted that S&T incorrectly omitted \$27,000 in capitalized cost related to this project.
- S&T received three GFE personal property items valued at \$2.2 million in FY 2009 but did not capitalize the costs until FY 2010.

Recommendations:

Related to IUS, we recommend that:

- The S&T Business Operations Division (BOD) conduct additional training for all S&T Divisions reporting IUS activity to ensure development costs are reported timely and in the proper accounting period.
- The S&T BOD work with S&T Finance and Budget Division and ICE/OFM to ensure that reported development costs are reconciled to the general ledger in a timely manner and are reported in the proper accounting period.

Related to GFE, we recommend that:

- The S&T OCAO and the S&T Finance and Budget review/revise S&T PP&E policies and procedures to address the above weaknesses.
- The S&T OCAO provide training for OCAO and Office of National Labs personnel.
- The S&T OCAO work with ICE/OFM to ensure GFE is recognized in the proper accounting period.

Science and Technology Directorate Crosswalk - Financial Management Comments to NFRs September 30, 2010

		Disposition ¹			
		IAR			FMC
NFR No.	Description	MW	SD	NC	No.
10-01	Inadequate Internal Controls Over Reporting of Construction in Progress (CIP) and Buildings				10-01
10-02	Insufficient Internal Controls to Ensure Timely Reporting of Internal Use Software in Development and Personal Property				10-02

¹Disposition Legend:

IAR

FMC	FinancialManageme	4.0		
FIVIL	Financialivianageme	nt Comment		
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MW Contributed to a Material Weakness at the Department level when combined with the results of all other components SD Contributed to a Significant Deficiency at the Department level when combined with the results of all other

Contributed to a Significant Deficiency at the Department level when combined with the results of all other components

NC Contributed to Noncompliance with laws, regulations, contracts, and grant agreements at the Department level when combined with the results of all other components

NFR Notice of Finding and Recommendation

Cross-reference to the applicable sections of the IAR:

Α	Financial Management and Reporting
В	Information Technology Controls and System Functionality

Independent Auditors' Report dated November 12, 2010

- C Fund Balance with Treasury
 D Property, Plant, and Equipment
 E Actuarial and Other Liabilities
 F Budgetary Accounting
- F Budgetary Accounting
 G Other Entity-Level Controls
 H Custodial Revenue and Drawback
- I Federal Managers' Financial Integrity Act of 1982 (FMFIA), and Laws and Regulations Supporting OMB Circular No. A-50, Audit Followup, as revised
- J Federal Financial Management Improvement Act of 1996 (FFMIA)
- K Single Audit Act Amendments of 1996
- L Chief Financial Officers Act of 1990 (CFO Act)
- M Antideficiency Act, as amended (ADA)
- N Government Performance and Results Act of 1993 (GPRA)

Science and Technology Directorate Status of Prior Year NFRs September 30, 2010

		Disposition ¹	
NFR No.	Description	Closed ²	Repeat (2010 NFR No.)
09-01	Obligations are Not Recorded in FFMS Timely	X	
09-02	Number not used	Not applicable	
09-03	Number not used	Not applicable	
09-04	Number not used	Not applicable	
09-05	Aged Obligations are Not Timely Reviewed to Ensure the Validity and Accuracy of the UDO Balance	X	
09-06	SES Failed to File Financial Disclosure Forms as Required	X	
09-07	Accounts Payable Transactions are Not Being Recorded in FFMS Timely	X	

¹ KPMG was engaged to perform an audit over the DHS balance sheet and statement of custodial activity as of and for the year ended September 30, 2010, and was not engaged to perform an audit over the statement of net cost, statement of changes in net position, and statement of budgetary resources for the year ended September 30, 2010. In addition, we were engaged to follow up on the status of all active NFRs that supported significant deficiencies reported in KPMG's *Independent Auditors' Report* dated November 13, 2009.

² NFRs were closed either through remediation of the findings or we were not engaged to follow up on active NFRs that did not support significant deficiencies reported in KPMG's *Independent Auditors' Report* dated November 13, 2009.

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The OIG seeks to protect the identity of each writer and caller.