



Why This Matters

The Department of Homeland Security, through the Federal Emergency Management Agency (FEMA), provides Federal funding to States to enhance their ability to prevent, deter, respond to, and recover from terrorist attacks, major disasters, and other emergencies. From fiscal years (FYs) 2008 through 2010, FEMA awarded \$21.4 million in State Homeland Security Program funding to the State of Kansas. As of the start of our audit fieldwork, July 2011, \$11.2 million (52 percent) remained unspent.

DHS Response

FEMA concurred with all three recommendations.

State of Kansas' Management of State Homeland Security Program Grants Awarded During Fiscal Years 2008 Through 2010

What We Determined

Our review identified instances in which the expenditure of State Homeland Security Program (SHSP) funds did not comply with Federal procurement, monitoring, and performance requirements. As a result, we questioned \$197,532 of unsupported management and administrative costs. We also determined that the absence of measurable outcomes made it difficult for FEMA to evaluate the effects of SHSP expenditures on the State's preparedness capabilities.

What We Recommend

We recommended that FEMA require the Superintendent of the Kansas Highway Patrol to:

- 1) Conduct a review of all management and administrative costs associated with the Homeland Security Grant Program incurred from FY 2008 through FY 2011 to determine allowable costs and to seek recovery of any unsupported amounts;
- 2) Develop and implement policies, processes, and internal controls to ensure a full and proper accounting of management and administrative costs associated with the Homeland Security Grant Program; and
- 3) Develop strategic goals, objectives, and outcomes that are specific, measurable, achievable, results-oriented, and time-limited.

For Further Information:

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