### Diesel/Natural Gas (NG), as an Alternative Fuel for Towboat Operations



## **Brazil and U.S. Compared**

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American Commercial Lines International LLC A unit of American Commercial Lines Holdings LLC

### **Company Overview**

- Largest and most diversified barging company in the U.S.
- Operates approximately 5,100 barges and 200 towboats on inland waterways in the Americas
- Transports more than 80 million tons of freight per year
  - 10.6 million tons of liquids

### **Company Overview (Cont.)**

- Revenues reached \$790 million in 2001
- Employs approximately 3,400 individuals
- Operates marine construction, boat & barge, ancillary service facilities and river terminals

### **ACL is a fully-integrated inland marine transportation company**

ACL

### **ACBL**

- Largest barge operator in North America
- 4,500 hopper barges; 450 tank barges; 200 towboats

### LDC

Extensive dry docking and cleaning facilities 22 facilities

### JEFFBOAT

Largest inland shipyard Provides low fleet capital cost

### **ACL INTERNATIONAL**

Leading barge operator
in South America
445 barges, 25 towboats
Significant growth
opportunity

### ACT/GMS (50% ownership)

Largest Bulk/Steel
Terminal operator on U.S.
System
Offers a package of services
25 river terminal sites

### **Marine Equipment**

### Full Tow



### Towboat



### *Covered Hopper Barge*



### ACBL Areas Served



- Upper Mississippi
- Ohio River
- Illinois River
- Tennessee/Cumberland
   River
- Tenn Tom/Warrior River
- Lower Mississippi
- Gulf Intercoastal West
- Gulf Intercoastal East

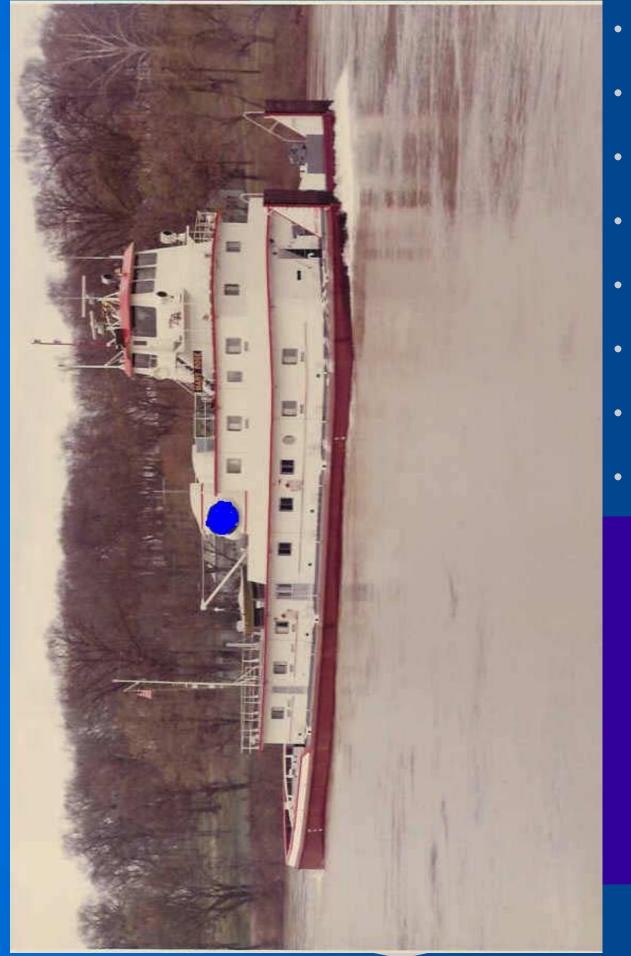
### **Typical Tow Size Mississippi River : 30 + Barges**

### **Characteristics:**

Tug Boat: 8,400 HP Crew Size: 9 crew Tonnage: 45,000 Tons Commodity: Grain



### Similar to Brazil Towboat



### **Assumptions:**

	Brazil	U.S.
Number of Vessels	2	1
Prime Mover Brake Horsepower/ Vessel	3600	6800
Full Power During Trip	90%	85%
Genset k Wh	105	150
Load Factor/Operating Day	80%	80%
Vessel Operating Days/ Year	350	355

### **Fuel Cost:**

Brazil	U.S.
\$1.30	\$0.82
\$0.76	\$2.52
\$0.00	\$1.00
\$0.90	\$0.00
\$0.00	\$1.43
\$1.66	\$4.82
\$0.23	\$0.67
	\$1.30 \$0.76 \$0.00 \$0.90 \$0.00 \$0.00 \$1.66

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### **Conversion Factors:**

	Brazil	<b>U.S.</b>
Diesel Gallons/MMBtu Natural Gas	7.21	7.21
Prime Mover NG Displacement Ratio	80%	80%
Prime Mover Thermal Efficiency Ratio	100%	100%
Genset NG Displacement Ratio	95%	95%
Genset Thermal Efficiency Ratio	100%	100%

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Fuel Cost Savings,	Brazil	U.S.	
<b>Dual-Fuel vs Diesel</b>		0.3.	
Total Diesel Fuel Cost/Vessel/Day	\$5,337	\$6,211	
Total Diesel Fuel Cost/Vessel/Year	\$1,870,000	\$2,205,000	
Dual-Fuel Cost/Vessel/Day	\$1,800	\$5,400	
Dual-Fuel Cost/Vessel/Year	\$628,000	\$1,914,000	
Fuel Cost Savings/Year/Vessel	\$1.2 MM	\$0.3 MM	
% Savings/Year	66%	14%	
Fleet Fuel Cost Savings/Year	\$2.5MM	\$0.3 MM	

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### **Conversion Costs (Estimated):**

	Brazil	U.S.
Number of Vessels	2	1
LNG Fuel Tender Barge	0	\$500,000
Engine Conversion Cost/Engine	\$50,000	\$200,000
Modification Cost/Vessel	\$20,000	\$100,000
Development/Project Management	\$500,000	\$500,000

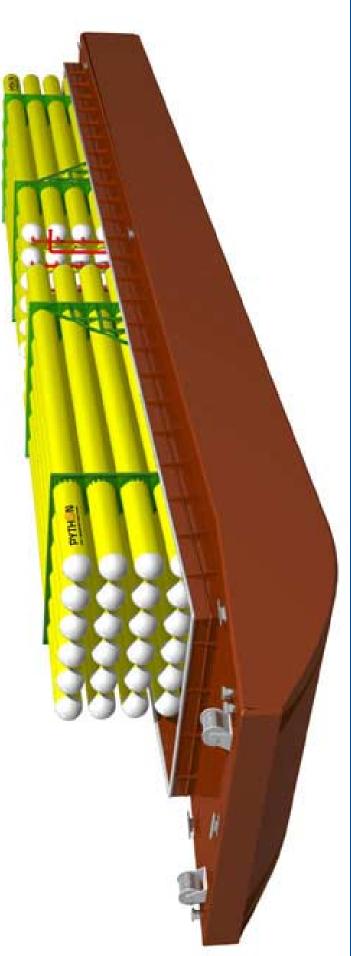
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### **Revenue Generated by Conversion**

	Brazil	<b>U. S.</b>
Diesel Fuel Costs/Year	\$3,740,000	\$2,205,000
Natural Gas + Diesel Fuel Costs/Year	\$1,260,000	\$1,914,000
Fuel Cost Savings/Year	\$2,500,000	\$300,000
NPV @ 15% Discount Rate	\$8.7 Million	\$0.06 Million
Internal Rate of Return	(Payback <one Year)</one 	16%

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# **Gas Transport Module Barge**



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