Diesel/Natural Gas (NG), as an Alternative Fuel for Towboat Operations



Brazil and U.S. Compared

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American Commercial Lines International LLC A unit of American Commercial Lines Holdings LLC

Company Overview

- Largest and most diversified barging company in the U.S.
- Operates approximately 5,100 barges and 200 towboats on inland waterways in the Americas
- Transports more than 80 million tons of freight per year
 - 10.6 million tons of liquids

Company Overview (Cont.)

- Revenues reached \$790 million in 2001
- Employs approximately 3,400 individuals
- Operates marine construction, boat & barge, ancillary service facilities and river terminals

ACL is a fully-integrated inland marine transportation company

ACL

ACBL

- Largest barge operator in North America
- 4,500 hopper barges; 450 tank barges; 200 towboats

LDC

Extensive dry docking and cleaning facilities 22 facilities

JEFFBOAT

Largest inland shipyard Provides low fleet capital cost

ACL INTERNATIONAL

Leading barge operator
in South America
445 barges, 25 towboats
Significant growth
opportunity

ACT/GMS (50% ownership)

Largest Bulk/Steel
Terminal operator on U.S.
System
Offers a package of services
25 river terminal sites

Marine Equipment

Full Tow



Towboat



Covered Hopper Barge



ACBL Areas Served



- Upper Mississippi
- Ohio River
- Illinois River
- Tennessee/Cumberland
 River
- Tenn Tom/Warrior River
- Lower Mississippi
- Gulf Intercoastal West
- Gulf Intercoastal East

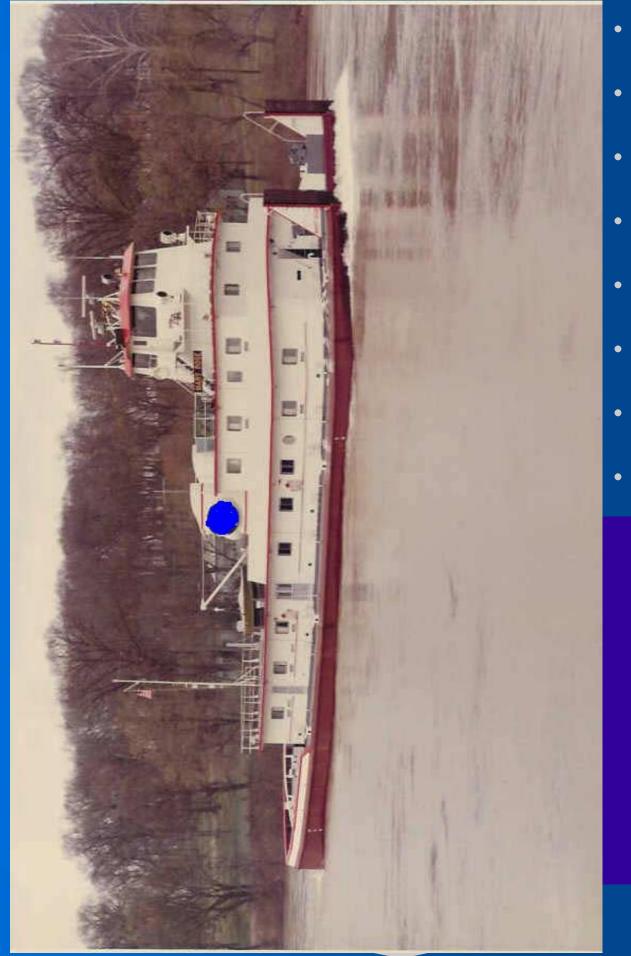
Typical Tow Size Mississippi River : 30 + Barges

Characteristics:

Tug Boat: 8,400 HP Crew Size: 9 crew Tonnage: 45,000 Tons Commodity: Grain



Similar to Brazil Towboat



Assumptions:

	Brazil	U.S.
Number of Vessels	2	1
Prime Mover Brake Horsepower/ Vessel	3600	6800
Full Power During Trip	90%	85%
Genset k Wh	105	150
Load Factor/Operating Day	80%	80%
Vessel Operating Days/ Year	350	355

Fuel Cost:

Brazil	U.S.
\$1.30	\$0.82
\$0.76	\$2.52
\$0.00	\$1.00
\$0.90	\$0.00
\$0.00	\$1.43
\$1.66	\$4.82
\$0.23	\$0.67
	\$1.30 \$0.76 \$0.00 \$0.90 \$0.00 \$0.00 \$1.66

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Conversion Factors:

	Brazil	U.S.
Diesel Gallons/MMBtu Natural Gas	7.21	7.21
Prime Mover NG Displacement Ratio	80%	80%
Prime Mover Thermal Efficiency Ratio	100%	100%
Genset NG Displacement Ratio	95%	95%
Genset Thermal Efficiency Ratio	100%	100%

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Fuel Cost Savings,	Brazil	U.S.	
Dual-Fuel vs Diesel		0.3.	
Total Diesel Fuel Cost/Vessel/Day	\$5,337	\$6,211	
Total Diesel Fuel Cost/Vessel/Year	\$1,870,000	\$2,205,000	
Dual-Fuel Cost/Vessel/Day	\$1,800	\$5,400	
Dual-Fuel Cost/Vessel/Year	\$628,000	\$1,914,000	
Fuel Cost Savings/Year/Vessel	\$1.2 MM	\$0.3 MM	
% Savings/Year	66%	14%	
Fleet Fuel Cost Savings/Year	\$2.5MM	\$0.3 MM	

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Conversion Costs (Estimated):

	Brazil	U.S.
Number of Vessels	2	1
LNG Fuel Tender Barge	0	\$500,000
Engine Conversion Cost/Engine	\$50,000	\$200,000
Modification Cost/Vessel	\$20,000	\$100,000
Development/Project Management	\$500,000	\$500,000

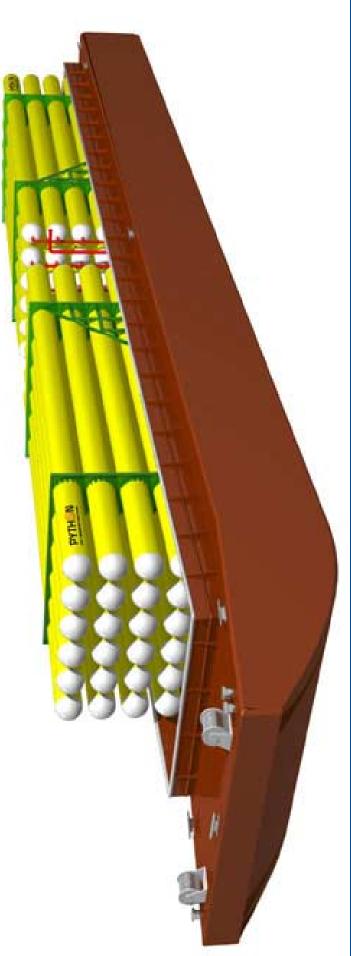
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Revenue Generated by Conversion

	Brazil	U. S.
Diesel Fuel Costs/Year	\$3,740,000	\$2,205,000
Natural Gas + Diesel Fuel Costs/Year	\$1,260,000	\$1,914,000
Fuel Cost Savings/Year	\$2,500,000	\$300,000
NPV @ 15% Discount Rate	\$8.7 Million	\$0.06 Million
Internal Rate of Return	(Payback <one Year)</one 	16%

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Gas Transport Module Barge



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