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DEPUTY SECRETARY OF DEFENSE  
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WASHINGTON, DC 20301-1010

SEP 13 2005

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
ASSISTANT SECRETARIES OF DEFENSE  
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE  
ASSISTANTS TO THE SECRETARY OF DEFENSE  
DIRECTOR, ADMINISTRATION AND MANAGEMENT  
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION  
DIRECTOR, NET ASSESSMENT  
DIRECTOR, FORCE TRANSFORMATION  
DIRECTORS OF THE DEFENSE AGENCIES  
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Fuel Conservation

The President of the United States asked America to conserve fuel to alleviate the temporary fuel shortages caused by the catastrophic effects of Hurricane Katrina. The Gulf region represents a significant percentage of the Nation's production and refining capacity, and the destruction has caused a major drop in the normal flow of gasoline through the system.

This situation is serious and our government needs the Department's help. I am requesting the Military Departments, Defense agencies, and all DOD employees to take measures that will ultimately save fuel. The following types of actions should be considered:

- a. Minimize all non-essential fuel consumption.
- b. Maximize use of aviation and ground combat simulators.
- c. Shutdown equipment and secondary systems promptly after each mission to prevent unnecessary idling.
- d. Review training and administrative missions to ensure maximum benefits. Defer discretionary travel where possible.

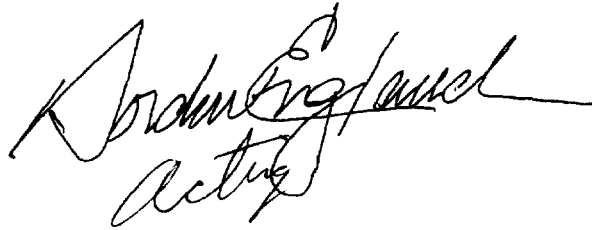
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- e. Initiate energy-conservation practices on our installations.
- f. Use mass transportation and carpools to the maximum extent possible.

There are hundreds of examples of important steps we can take to reduce fuel use. I encourage the Department to seek and implement other possible prudent measures to save fuel and share ideas via the Web. It is vital we take these actions now to give the Gulf region's refinery capability an opportunity to be restored. This request is in effect until further notice.



*Gordon England*  
*Acting*