



Carl R. Darnall Army Medical Center Groundbreaking Sequence of Events

PRELUDE

1st Cavalry Division Band

NATIONAL ANTHEM

1st Cavalry Division Band

INVOCATION

Chaplain (Lieutenant Colonel) John D. Potter

WELCOME

Colonel Steven E. Braverman
Commander, Carl R. Darnall Army Medical Center

REMARKS

Lieutenant General Eric B. Schoomaker
U.S. Army Surgeon General and
Commander, U.S. Medical Command

The Honorable John Carter
U.S. House of Representatives, 31st District of Texas

The Honorable Chet Edwards
U.S. House of Representatives, 17th District of Texas

The Honorable Mike McCord
Principal Deputy Under Secretary of Defense (Comptroller)

Major General Michael R. Eyre
Deputy Commanding General (Reserve Affairs), U.S. Army Corps of Engineers

Major General William F. Grimsley
Commanding General, Fort Hood

GROUNDBREAKING

BENEDICTION

Chaplain (Lieutenant Colonel) John D. Potter

THE ARMY SONG

REFRESHMENTS



Speakers

IN ORDER OF SEQUENCE OF EVENTS

Colonel Steven E. Braverman

COMMANDER, CARL R. DARNALL ARMY MEDICAL CENTER

Lieutenant General Eric B. Schoomaker

U.S. ARMY SURGEON GENERAL & COMMANDER, U.S. ARMY MEDICAL COMMAND

The Honorable John Carter

U.S. HOUSE OF REPRESENTATIVES, 31ST DISTRICT OF TEXAS

The Honorable Chet Edwards

U.S. HOUSE OF REPRESENTATIVES, 17TH DISTRICT OF TEXAS

The Honorable Mike McCord

PRINCIPAL DEPUTY UNDER SECRETARY OF DEFENSE (COMPTROLLER)

Major General Michael R. Eyre

DEPUTY COMMANDING GENERAL (RESERVE AFFAIRS), U.S. ARMY CORPS OF ENGINEERS

Major General William F. Grimsley

COMMANDING GENERAL, FORT HOOD





Carl R. Darnall Army Medical Center Groundbreaking Welcome/Groundbreaking Participant

Colonel Steven E. Braverman COMMANDER, CARL R. DARNALL ARMY MEDICAL CENTER

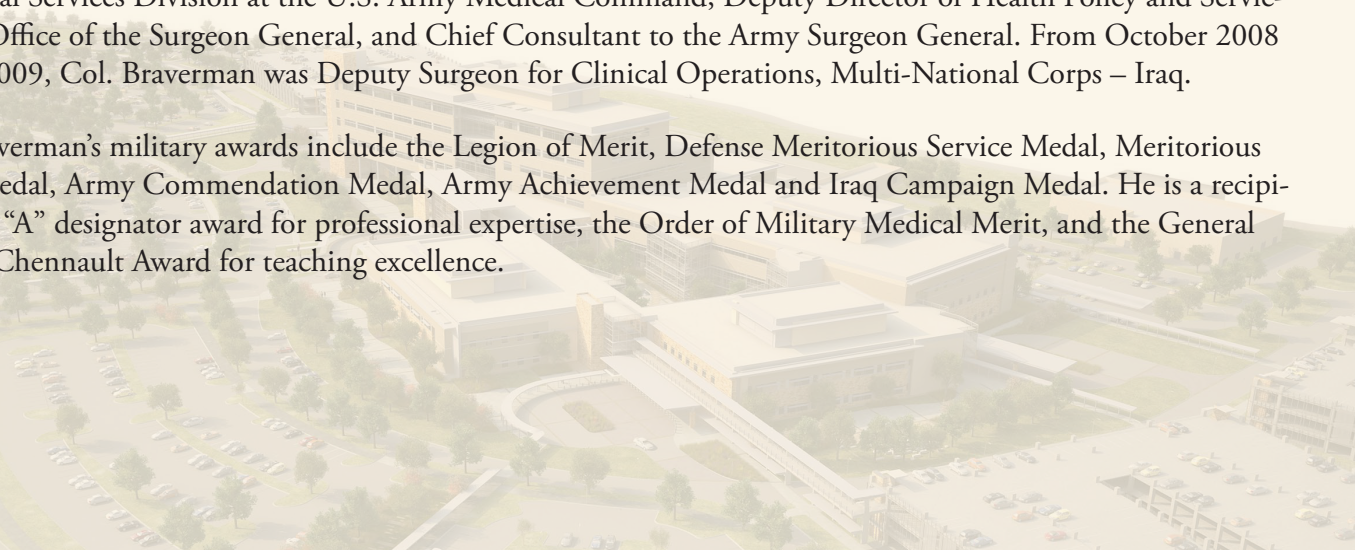
Col. Steven E. Braverman, M.D., is a native of Baltimore, Md. He holds a Bachelor of Arts degree from the University of Virginia, a master's degree in National Security Strategy from the National Defense University and a Doctor of Medicine degree from Vanderbilt University. His medical specialty training included a transitional internship at the Dwight David Eisenhower Army Medical Center, Fort Gordon, Ga., and a residency in Physical Medicine and Rehabilitation (PM&R) at Walter Reed Army Medical Center, Washington, D.C.

Col. Braverman is board certified by the American Board of Physical Medicine and Rehabilitation and serves as an examiner for their oral board certification exam. He has served on the boards of directors of the Association of Academic Physiatrists, the American Academy of Medical Acupuncture, and the American Board of Medical Acupuncture. He was the Army representative to the American Medical Association's Organized Medical Staff Section and Section on Medical Schools. He is a graduate of the Officer Basic and Advanced Courses and the Command and General Staff College and a distinguished graduate of the National War College.



Col. Braverman was initially assigned to remain on the teaching staff at Walter Reed serving first as the Director of Inpatient Rehabilitation and then Director of the Physical Medicine Outpatient Clinic. While at Walter Reed, he was subsequently assigned as Chief of the Physical Medicine & Rehabilitation Service and Director of the PM&R Residency Training Program. In June 2000, he became the Deputy Commander for Clinical Services at Moncrief Army Community Hospital, Fort Jackson, S.C., followed by a tour as the Command Surgeon for the National Defense University, Washington, D.C. From 2001-2004, Col. Braverman also served as the PM&R Consultant to the Army Surgeon General. He went on to command the Fort Knox U.S. Army Medical Department Activity and Ireland Army Community Hospital from 2005-2007. He was subsequently assigned as Chief of the Clinical Services Division at the U.S. Army Medical Command, Deputy Director of Health Policy and Services at the Office of the Surgeon General, and Chief Consultant to the Army Surgeon General. From October 2008 to April 2009, Col. Braverman was Deputy Surgeon for Clinical Operations, Multi-National Corps – Iraq.

Col. Braverman's military awards include the Legion of Merit, Defense Meritorious Service Medal, Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal and Iraq Campaign Medal. He is a recipient of the "A" designator award for professional expertise, the Order of Military Medical Merit, and the General Claire L. Chennault Award for teaching excellence.





Carl R. Darnall Army Medical Center Groundbreaking Speaker/Groundbreaking Participant

Lieutenant General Eric B. Schoomaker U.S. ARMY SURGEON GENERAL & COMMANDER, U.S. ARMY MEDICAL COMMAND

Lt. Gen. Eric B. Schoomaker, M.D., Ph.D. was sworn in as the 42nd Army Surgeon General Dec. 11, 2007, and assumed command of the U.S. Army Medical Command Dec. 13, 2007. Before this selection, Lt. Gen. Schoomaker served as the Commanding General, Walter Reed Army Medical Center and the North Atlantic Regional Medical Command.

In 1970, he graduated from the University of Michigan in Ann Arbor, was commissioned a Second Lieutenant as a Distinguished Military Graduate and was awarded a Bachelor of Science degree. He received his medical degree from the University of Michigan Medical School in 1975 and completed his Ph.D. in Human Genetics in 1979.

Lt. Gen. Schoomaker completed his internship and residency in Internal Medicine at Duke University Medical Center in Durham, N.C., from 1976 to 1978, followed by a fellowship in Hematology at Duke University Medical Center in 1979. He is certified by the American Board of Internal Medicine in both Internal Medicine and Hematology. His military education includes completion of the Combat Casualty Care Course, Medical Management of Chemical Casualty Care Course, AMEDD Officer Advanced Course, Command and General Staff College and the U.S. Army War College.

Lt. Gen. Schoomaker has held a wide variety of assignments. From 1979 until 1982, he was a research hematologist at Walter Reed Army Institute of Research. He served as Assistant Chief and Program Director, Department of Medicine, Walter Reed Army Medical Center, 1982 - 1988; Medical Consultant to Headquarters, 7th Medical Command, Heidelberg, Germany, 1988 - 1990; Deputy Commander for Clinical Services, Landstuhl Army Regional Medical Center, Landstuhl, Germany, 1990 - 1992; Chief and Program Director, Department of Medicine and Director of Primary Care, Madigan Army Medical Center, Tacoma, Wash., 1992 - 1995; Director of Medical Education for the Office of The Surgeon General/Headquarters USAMEDCOM conducting a split operation between Washington, D.C., and Fort Sam Houston, Texas, 1995 - 1997; and Director of Clinical Operations at the HQ USAMEDCOM, February to July 1997. From July 1997 to July 1999, he commanded the USA MEDDAC (Evans Army Community Hospital) at Fort Carson, Colo. He attended the U.S. Army War College in Carlisle Barracks, Pa., from 1999 to 2000 followed by assignments as the Command Surgeon for the U.S. Army Forces Command (FORSCOM) from July 2000 to March 2001, and Commander of the 30th Medical Brigade headquartered in Heidelberg, Germany, from April 2001 to June 2002.

Lt. Gen. Schoomaker was appointed Chief of the Army Medical Corps when he assumed command of the Southeast Regional Medical Command/Dwight David Eisenhower Army Medical Center in June 2002. He served as Corps Chief until September 2006. Prior to commanding the North Atlantic Regional Medical Command, he was the Commanding General of the U.S. Army Medical Research and Materiel Command and Fort Detrick, Md., from July 2005 - March 2007.

His awards and decorations include the Distinguished Service Medal (with oak leaf cluster), the Legion of Merit (with four oak leaf clusters), the Meritorious Service Medal (with two oak leaf clusters), the Joint Service Commendation Medal, the Army Commendation Medal, the Army Achievement Medal and the Humanitarian Service Medal. He has been honored with the Order of Military Medical Merit and the "A" Proficiency Designator and holds the Expert Field Medical Badge.





Carl R. Darnall Army Medical Center Groundbreaking Speaker/Groundbreaking Participant

The Honorable John Carter U.S. HOUSE OF REPRESENTATIVES, 31ST DISTRICT OF TEXAS

Congressman John R. Carter was first elected in 2002 to represent Texas' 31st Congressional District in the U.S. House of Representatives and re-elected by large margins in 2004, 2006 and 2008. Congressman Carter has established himself as a leader in Congress who has the foresight and courage to author and support numerous pieces of legislation that would increase the protection of U.S. citizens and bring justice to those who threaten our freedom and way of life.

Congressman Carter was unanimously elected by his peers to serve in the House Republican leadership as the House Republican Conference Secretary for the 110th and 111th Congress. In this position, Congressman Carter holds the sixth most powerful position among House Republicans.

At the beginning of the 109th Congress, Congressman Carter was elected to serve on the prestigious House Appropriations Committee by the House Republican Steering Committee. On the Appropriations Committee, Congressman Carter sits on the two subcommittees, which benefit the 31st District: Military Quality of Life and Veterans Affairs, formerly known as Military Construction, and Homeland Security. During the 108th Congress, Congressman Carter was a member of the House Education and the Workforce, Judiciary, and Government Reform Committees.

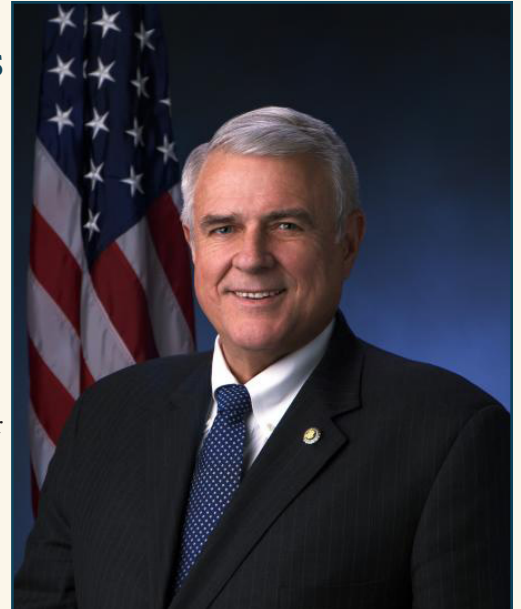
Carter also continues to serve on the House Republican Steering Committee, an official group of members who are in charge of placing members on committees. Carter has been honored to serve on this select panel since being elected to Congress. Congressman Carter is also co-chair of the Army Caucus.

Congressman Carter's leadership ability has been recognized by his colleagues and others. During his first term, Congressman Carter was named one of the "Top Five Freshman" in Congress by Capitol Hill's leading newspaper.

For Congressman Carter, leadership goes far beyond the committee room and onto the House floor, where he has successfully had legislation passed and signed into law by President George W. Bush. Bringing to Congress 20 years of judicial experience, Congressman Carter has consistently worked to advance a tough on crime agenda. In July 2004, President Bush held a signing ceremony for Congressman Carter's Identity Theft bill at the White House. The law lessens the burden of proof making identity theft easier to prove and prosecute and also defines and creates punishment for aggravated identity theft.

Congressman Carter bears the nickname of "Judge" on Capitol Hill and at home for serving over 20 years on the bench. In 1981, Congressman Carter was appointed the judge of the 277th District Court of Williamson County and was elected District Judge in 1982. Before becoming a Judge, Congressman Carter had a successful private law practice and continued to practice law while serving as the Municipal Judge in Round Rock. He was the first county-wide elected Republican in Williamson County history. As an attorney, Carter represented the Round Rock and Williamson County communities through their first booming phases of growth and continues to support and guide today's growth. Congressman Carter has seen the economy both rise and fall and has a plan to assist the residents in Congressional District 31 to ensure their prosperity.

A true Texan at heart, Congressman Carter was born and raised in Houston and has spent his adult life in Central Texas. Carter attended Texas Tech University where he graduated with a degree in History and then graduated from the University of Texas Law School in 1969. Congressman Carter and his wife, Erika, met in Holland and have been happily married since June 15, 1968. Since then they have built a home and raised a family of four on Christian beliefs and strong Texas Values.





Carl R. Darnall Army Medical Center Groundbreaking Speaker/Groundbreaking Participant

The Honorable Chet Edwards U.S. HOUSE OF REPRESENTATIVES, 17TH DISTRICT OF TEXAS



Congressman Chet Edwards proudly represents portions of North Texas, Central Texas and the Brazos Valley in Washington. Chet is a respected senior member on both the House Budget and the Appropriations Committees and serves as the only Texan on the Agriculture Appropriations Subcommittee, as vice chair of the Energy and Water Appropriations Subcommittee and co-chairs the House Army Caucus.

Congressman Edwards is known as a national champion for America's veterans, troops and their families. Since becoming Chairman of the Military Construction and Veterans Affairs Appropriations Subcommittee in 2007, Congressman Edwards has authored a historic 60 percent increase in funding for veterans health care and benefits, the largest increase in veterans funding in the history of the Veterans Administration. Chairman Edwards also played a key role in enacting the 21st Century GI Bill of Rights into law that will cover the full cost of a college education for our troops, and authored the law that provides a full college scholarship to children who have lost a parent in military service since 9/11. In 2008, both the American Legion and Veterans of Foreign Wars recognized Congressman Edwards' leadership with their national awards given to only one member of Congress.

Congressman Edwards has developed a reputation of working hard and effectively to create jobs and spur economic development for his constituents. This reputation is the result of his commitment to making vital federal investments in key national defense, veterans, education, health, transportation and water programs in the 17th District. Securing important federal investments for Fort Hood, the Central Texas Veterans' Health Care System, and university research programs at Baylor and Texas A&M Universities are also a primary focus of Congressman Edwards' work in Washington.

Having represented Fort Hood, the world's largest Army base, Congressman Edwards has also played a major leadership role in support of the U.S. Army, troops and military families. In 2007, he received the Marix Congressional Achievement Award from the Military Officers Association of America (MOAA) in recognition of his work. In 2006, Congressman Edwards was honored with the Award of Merit, the highest award given by the Military Coalition, which represents 36 military and veteran groups. In 2003, the Association of the U.S. Army gave Congressman Edwards its "Legislator of the Year Award." He has been the co-chair of the House Army caucus for over a decade and served on the House Armed Services and Veterans Affairs Committees for six years before joining the Appropriations Committee.

Early in his congressional career, Congressman Edwards became known as a leader in the fight against nuclear terrorism, and in 2001, strongly opposed cuts of \$100 million to the nuclear non-proliferation budget proposed by the Bush Administration. Serving as a member on the Energy and Water Appropriations Subcommittee, Edwards helps to oversee key homeland defense and university research programs to protect Americans from the threat of nuclear terrorism. To ensure that more cargo coming into U.S. seaports is properly inspected, Edwards supported the implementation of the recommendations of the 9/11 Commission and, in 2003, helped secure \$84 million to install radiological detectors at the busiest foreign ports, so nuclear materials can be detected overseas before terrorists can get them to targets in America.

Congressman Edwards is known as a fiscal conservative who believes massive federal deficits and the \$13 trillion national debt are harmful to our economy and morally wrong to pass on to our children and grand children. The non-partisan Concord Coalition has given him its "Deficit Hawk" Award. His pro-economic, pro-agriculture record has also earned him endorsements from both the U.S. Chamber of Commerce and the Farm Bureau Agfund. The U.S. Chamber of Commerce has given him their "Spirit of Enterprise" Award for the past several years for his support of business. As a strong supporter of 2nd Amendment rights, Congressman Edwards has voted with the NRA 100% on gun rights issues for many years and is proud to have received the NRA's endorsement.

As a respected voice on issues facing working families, Edwards has pushed for increased access to health care for children of working families under the State Children's Health Insurance Program (S-CHIP), supported middle class tax cuts and protected Medicare and Social Security benefits for America's seniors. As a lifelong person of faith, Chet has been honored by the Baptist Joint Committee and earned the Walter Cronkite Award from the Interfaith Alliance for his principled stand to keep government regulations out of our churches and houses of worship. Congressman Edwards has also been honored with the T.B. Maston Christian Ethics Award.

Congressman Edwards graduated Magna Cum Laude with a B.A. in Economics from Texas A&M University in 1974. Upon graduation, he received the Earl Rudder Award, given to two outstanding seniors. He then worked for three years for Congressman Olin E. "Tiger" Teague, who was the most highly decorated World War II veteran in Congress and was known for 32 years as "Mr. Veteran" in Congress. At the age of 26, Edwards was encouraged by Congressman Teague to become his successor in 1978. Congressman Edwards narrowly lost in the Democratic primary to Phil Gramm, but then went on to earn an MBA from the Harvard Business School.

In the 1980's, Congressman Edwards worked at the Trammell Crow Company in commercial real estate. Additionally, he owned and was the President of Edwards Communications, a rural radio station in South Texas. From 1983 to 1989, Edwards served in the Texas Senate. As a Member of the Senate Education Committee, he played an active role in reducing class sizes in Texas' public schools and was named one of Ten Best Legislators by Texas Monthly magazine.

Chet is a lifelong Methodist. He and his wife, Lea Ann, along with their sons, J.T. (13) and Garrison (11) attend the Calvary Baptist Church in Waco, and the McLean Baptist Church in McLean, Va.



Carl R. Darnall Army Medical Center Groundbreaking Speaker/Groundbreaking Participant

The Honorable Mike McCord **PRINCIPAL DEPUTY UNDER SECRETARY OF DEFENSE** **(COMPTROLLER)**



Mike McCord was appointed Principal Deputy Under Secretary of Defense (Comptroller) in January 2009. After subsequent legislation (Public Law 111-84) required Senate confirmation for this position, he was nominated by the President March 1, 2010, and confirmed by the Senate June 22, 2010. Mr. McCord serves as the principal staff assistant to the Under Secretary of Defense (Comptroller)/Chief Financial Officer and provides advice and assistance to the Secretary, the Deputy Secretary, and the Under Secretary on budgetary, fiscal, and financial management matters. He also serves as DoD's Senior Accountable Official for the American Recovery and Reinvestment Act of 2009.

He joined the Department of Defense (DoD) with 24 years of experience in national security issues in the legislative branch, including 21 years as a Professional Staff Member on the Senate Armed Services Committee (SASC), where he served on the SASC staff supporting both the full committee and also as the minority or majority staff lead on the Subcommittee on Readiness and Management Support.

On the SASC Readiness Subcommittee, Mr. McCord was responsible for installation and global basing matters including construction or leasing of new military facilities, maintenance of existing facilities, base closure and base reuse matters, land and property disposal and exchange issues, DoD use of public lands, and privatization of DoD housing and utilities. He was also responsible for oversight of over \$100 billion in annual DoD operation and maintenance funding and military readiness policy matters including training, supplies, operating tempo, contingency operations funding, equipment maintenance, and the operations of the working capital funds.

At the full committee level he had oversight of defense budget matters, including proposals to increase or reduce the defense topline; oversight of DoD's Quadrennial Defense Review; supplemental funding for contingency operations and natural disasters; resource allocation among subcommittees; ensuring compliance with discretionary and mandatory spending targets; and advising the Committee on fiscal and budget policy issues. He also managed the Committee's review of the reprogramming of defense funds.

During 2003, he served as the budget analyst for defense and veterans issues for the Democratic staff of the House Budget Committee. His primary focus was on the cost of military operations in Iraq and Afghanistan. Mr. McCord began his career as an analyst at the Congressional Budget Office, where his primary responsibility was analysis of military personnel programs, including personnel strength levels, pay and benefits costs, and military retirement.

Mr. McCord has a B.A. in economics from the Ohio State University and a Master's degree in Public Policy from the University of Pennsylvania.



Carl R. Darnall Army Medical Center Groundbreaking Speaker/Groundbreaking Participant

Major General Michael R. Eyre **DEPUTY COMMANDING GENERAL (RESERVE AFFAIRS),** **U.S. ARMY CORPS OF ENGINEERS**

As Deputy Chief of Engineers – Reserve Affairs, Maj. Gen. Michael Eyre serves as the senior reserve component representative at the U.S. Army Corps of Engineers Headquarters in Washington, D.C. He is responsible for representing the Chief of Engineers and providing direct support to the Army Reserve community.

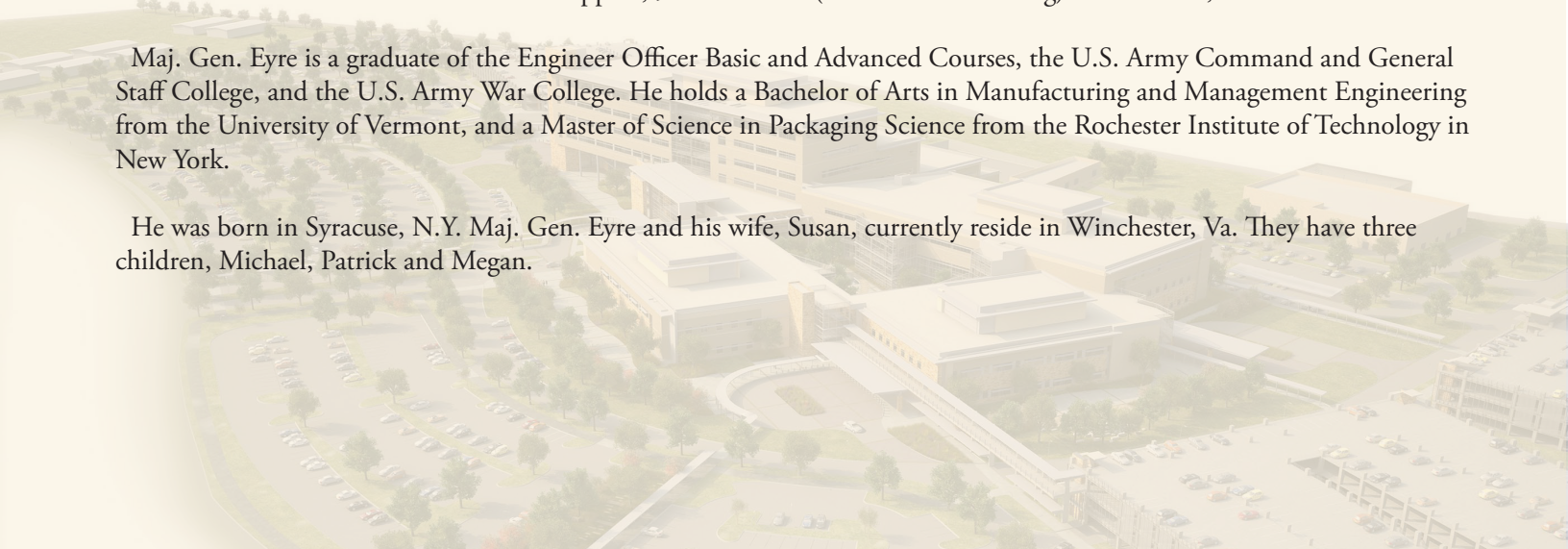
Prior to this assignment, Maj. Gen. Eyre served in a variety of command and staff positions. Maj. Gen. Eyre's most recent assignments were as the Commander Gulf Region Division (Iraq), and as Commander of the 416th Theater Engineer Command headquartered in Darien, Ill. from 2005 to 2008. Maj. Gen. Eyre also served as the Deputy Commander of the 99th Regional Readiness Command in Coraopolis, Penn.

Maj. Gen. Eyre began his military career in May 1977 as a second lieutenant. He was commissioned from the Reserve Officers Training Corps at the University of Vermont. He served on Active Duty from 1977 through 1981, attending the Engineer Officer Basic Course at Fort Belvoir, Va.; then serving as a Platoon Leader and the Executive Officer, Company C, 23rd Engineer Battalion, 3rd Armored Division, in Hanau, Germany; and later as a Plans and Projects Officer with the U.S. Army Facilities Engineering Support Agency at Ft. Belvoir.

He was assigned to the Army Reserve in 1982 with the 98th Division (Training), serving as a Training and Testing Officer in the Division G-3. In January 1985, Maj. Gen. Eyre assumed command of Company E, 2nd Battalion, 391st Regiment, 2nd Brigade, 98th Division (Training). He also served as Commander of Company C, 2nd Battalion, 391st Regiment, 2nd Brigade; Assistant G-3, 98th Division (Training); and Executive Officer of the 4th Battalion, 392nd Regiment, 3rd Brigade (Engineer One Station Unit Training), 98th Division (Training) in Liverpool, N.Y. In 1993, Maj. Gen. Eyre assumed command of the 4th Battalion, 392nd Regiment, 3rd Brigade (Engineer OSUT). He served as Executive Officer of the 7th Brigade (Training Support) from 1995 through 1997, and as Commander of the 2nd Brigade (Engineer OSUT) from 1997 to 2000 in Buffalo, N.Y. Before becoming Deputy Commander of the 99th Regional Support Command, Maj. Gen. Eyre was the Assistant Division Commander-Support, 98th Division (Institutional Training) in Rochester, N.Y.

Maj. Gen. Eyre is a graduate of the Engineer Officer Basic and Advanced Courses, the U.S. Army Command and General Staff College, and the U.S. Army War College. He holds a Bachelor of Arts in Manufacturing and Management Engineering from the University of Vermont, and a Master of Science in Packaging Science from the Rochester Institute of Technology in New York.

He was born in Syracuse, N.Y. Maj. Gen. Eyre and his wife, Susan, currently reside in Winchester, Va. They have three children, Michael, Patrick and Megan.





Carl R. Darnall Army Medical Center Groundbreaking Speaker/Groundbreaking Participant

Major General William F. Grimsley COMMANDING GENERAL, FORT HOOD

Maj. Gen. William Grimsley was commissioned a Second Lieutenant of Infantry in 1980 from ROTC at Davidson College, North Carolina.

His troop command and staff assignments include service as Rifle Platoon Leader, Weapons Platoon Leader, Support Platoon Leader, and Company Executive Officer in 3d Battalion 19th Infantry in 24th Infantry Division at Fort Stewart, GA; Rifle Company Commander and Headquarters Company Commander in 1st Battalion 15th Infantry, and Brigade Plans Officer in 3rd Infantry Division at Kitzingen, Germany; Battalion S3 and Executive Officer, 2d Battalion 8th Cavalry and Division G3 Plans and Deputy G3, 1st Cavalry Division at Fort Hood, Texas; Commander, 2d Battalion 9th Infantry in 2d Infantry Division at Camp Casey, Korea; and Commander, 1st Brigade Combat Team, 3d Infantry Division at Fort Stewart, Ga.; Deputy Commanding General of the 4th Infantry Division, and the Deputy Commanding General of III Corps and Fort Hood.



Maj. Gen. Grimsley has additionally served as an Infantry Observer/Controller at the National Training Center; as Chief III Corps G3 Exercises; and on the Joint Staff in the Joint Strategic Initiatives Group and Iraq Division Chief within the J5 Strategic Plans and Policy Directorate, and later as the Military Assistant to the Secretary of Defense.

He is a graduate of the Infantry Officer Basic and Advanced Courses, the Armor Officer Advanced Course, Combined Arms and Services Staff School, Command and General Staff College, School of Advanced Military Studies, and Army War College where he served as a fellow in the Advanced Strategic Arts Program. In addition to his Bachelor of Arts Degree, Maj. Gen. Grimsley has a Master of Military Arts and Sciences Degree and a Master of National Security and Strategy Degree.





Groundbreaking Participants

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U.S. HOUSE OF REPRESENTATIVES, 31ST DISTRICT OF TEXAS

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U.S. HOUSE OF REPRESENTATIVES, 17TH DISTRICT OF TEXAS

The Honorable Mike McCord

PRINCIPAL DEPUTY UNDER SECRETARY OF DEFENSE (COMPTROLLER)

Sandra Richardson

DEPUTY UNDER SECRETARY OF DEFENSE (RESOURCE ISSUES)

Warren Lockette

DEPUTY ASSISTANT SECRETARY OF DEFENSE FOR CLINICAL AND PROGRAM POLICY

Lieutenant General Eric B. Schoomaker

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Major General William F. Grimsley

COMMANDING GENERAL, FORT HOOD

Brigadier General Joseph Carvalho, Jr.

COMMANDER, SOUTHERN REGIONAL MEDICAL COMMAND

Colonel Steven E. Braverman

COMMANDER, CARL R. DARNALL ARMY MEDICAL CENTER

Colonel Richard J. Muraski

COMMANDER, U.S. ARMY CORPS OF ENGINEERS, FORT WORTH DISTRICT

Lieutenant Colonel (P) Stephen Wooldridge

COMMANDER, U.S. ARMY HEALTH FACILITY PLANNING AGENCY

Mike McWay

TEXAS DIVISION PRESIDENT, MCCARTHY BUILDING COMPANIES, INC.

Doug Jones

DIVISION PRESIDENT & CEO, DALLAS/FORT WORTH DIVISION, BALFOUR BEATTY CONSTRUCTION

Brian Wilson

SENIOR ASSOCIATE, WINGLER & SHARP

Francisco Gonzalez

PRINCIPAL & SENIOR PROJECT MANAGER, HKS





Carl R. Darnall Army Medical Center Groundbreaking Groundbreaking Participant

Sandra Richardson

**DEPUTY UNDER SECRETARY OF DEFENSE
(RESOURCE ISSUES)**

Ms. Sandra V. Richardson is the Deputy Under Secretary of Defense (Comptroller) for Resource Issues. She has responsibility for the day to day oversight of the implementation of the American Recovery and Reinvestment Act of 2009 within the Department of Defense (DoD). In addition, she has responsibility for providing advice on and oversight of the formulation and development of Defense policies for financial management within DoD.

Prior to returning to DoD, Ms. Richardson served as finance officer in the U.S. Army where she retired on December 31, 2006 with over 28 years of service. Her last assignment was Senior Military Executive Assistant to the Director, Defense Finance and Accounting Service (DFAS). She served as a principal adviser to the agency's Director, who was responsible for providing the DoD with the full spectrum of finance and accounting services worldwide.

She held a variety of other command and staff financial management positions within DoD throughout her 28 years of service. Command positions held include: Commander, DFAS Orlando; Commander, 176th Finance Battalion, Yongsan, Korea; Commander, 45th Finance Support Unit and Deputy Finance and Accounting Officer in Kaiserslautern, Germany. Key staff positions include Program/Budget Officer for the Office of the Assistant Secretary of the Army and Chief Financial Management Officer for the Joint Chiefs of Staff.

Ms. Richardson is a native of Beatrice, Alabama. She graduated with honors from Tuskegee University with a Bachelors of Science in Accounting. She also holds a Masters of Accountancy from the University of Alabama. Her military education included the United States Army Command and General Staff College, the Joint Professional Military Education Course and the Army War College. She received many awards and decorations during her years of service including the Defense Superior Service Award, Legion of Merit, Defense Meritorious Service Medal, Joint Service and Army Commendation Medals. She was also awarded the Tuskegee University Presidential Distinguished Service Award.

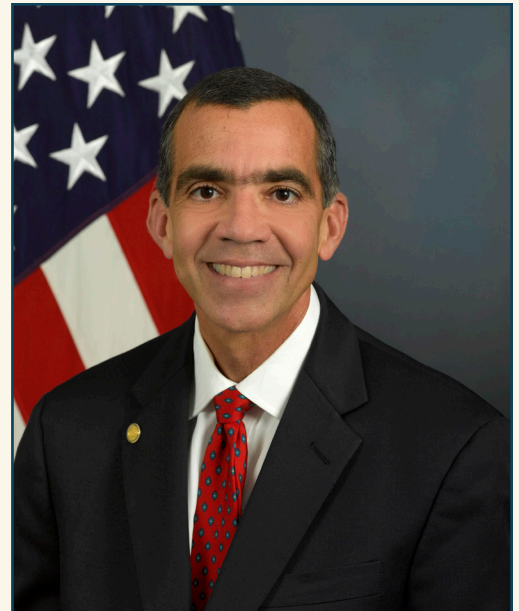




Carl R. Darnall Army Medical Center Groundbreaking Groundbreaking Participant

Warren Lockette

**DEPUTY ASSISTANT SECRETARY OF DEFENSE
FOR CLINICAL AND PROGRAM POLICY**



Warren Lockette, M.D. is the Deputy Assistant Secretary of Defense for Clinical and Program Policy and the Chief Medical Officer of the TRICARE Management Activity. He is responsible for Department of Defense programs in clinical informatics, military public health, women's health issues, quality management, health promotion and disease prevention, biomedical ethics, mental health policy, patient advocacy, graduate medical education and patient safety. Warren and all of his Military Health System colleagues are dedicated to ensuring that each beneficiary in the Military Health System receives the best health care possible.

Dr. Lockette received both his undergraduate and doctor of medicine degrees from the University of Michigan, Ann Arbor. Following post-graduate training at the University of California, he was recruited to the faculty of the Wayne State University School of Medicine, Detroit, and he was a tenured professor of endocrinology and medicine.

Dr. Lockette was also appointed Adjunct Associate Professor of Physiology at the University of Michigan and Professor of Medicine and Faculty Fellow of the International House at the University of California, San Diego. In addition to his clinical service, Warren studies the molecular genetics of complex quantitative traits and human performance in extreme environments.

Dr. Lockette has broad experience in operational medicine; he served as a senior advisor to the Commander of the Naval Special Warfare Command and the U.S. Special Operations Command. At Naval Medical Center, San Diego, Dr. Lockette helped guide the growth of the largest military clinical research program in graduate medical education. Most recently, he served as Special Assistant to the Commander, U.S. Navy Fourth Fleet, where he forged partnerships between military and civilian organizations of health care and public health practitioners to provide collaborative humanitarian assistance and disaster relief training in Latin America.





Carl R. Darnall Army Medical Center Groundbreaking Groundbreaking Participant

Brigadier General Joseph Carvalho, Jr. COMMANDER, SOUTHERN REGIONAL MEDICAL COMMAND

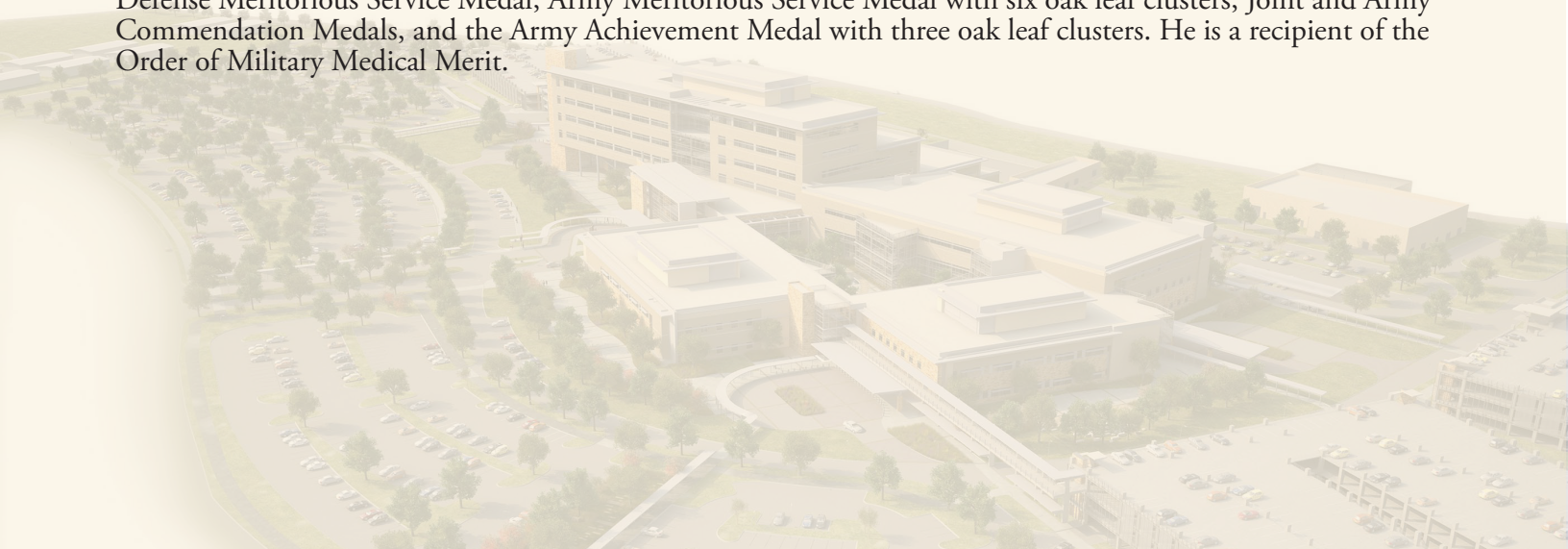
Brig. Gen. Joseph Carvalho was born in Hawaii, and is a 1975 alumnus of St. Louis High School in Hawaii. In 1979, he graduated magna cum laude with a Bachelor of Arts in mathematics from Gonzaga University in Spokane, Wash. Designated an Army ROTC Distinguished Military Graduate, Brig. Gen. Carvalho was first commissioned as a Second Lieutenant in the Medical Service Corps. He went on to the Uniformed Services University of the Health Sciences School of Medicine in Bethesda, Md., where he received his medical doctorate and was commissioned a Medical Corps Regular Army Captain in 1983.

Brig. Gen. Carvalho's post-graduate medical training included a transitional Internship, internal medicine residency, and both nuclear medicine and cardiology fellowships. His military training includes the Command and Service Support School at Fort Leavenworth, Kan. He is a graduate of the Command and General Staff College and the Army War College, the latter from which he received a Master of Strategic Studies



Clinically, Brig. Gen. Carvalho served as staff internist, nuclear medicine physician, and cardiologist. He served as Chief of Cardiology at Tripler Army Medical Center in Honolulu, and as Deputy Commander for Clinical Services at Womack Army Medical Center at Fort Bragg, N.C. His operational medical experience includes assignments as Surgeon, 1st Battalion, 1st Special Forces Group (Airborne), Okinawa, Japan; Physician Augmentee, Joint Special Operations Command, Fort Bragg; Surgeon, 75th Ranger Regiment, Fort Benning, Ga.; Deputy Chief of Staff, Surgeon, U.S. Army Special Operations Command, Fort Bragg; and most recently as the Assistant Chief of Staff, Health Affairs, XVIII Airborne Corps, Fort Bragg. He also commanded the 28th Combat Support Hospital and the 44th Medical Command (Rear) (Provisional), both at Fort Bragg. In April 2009, Brig. Gen. Carvalho redeployed from Iraq, where he served as the senior medical officer for both the Multi-National Force-Iraq and the Multi-National Corps-Iraq.

Brig. Gen. Carvalho earned the Special Forces and Ranger tabs and was awarded the Expert Field Medical Badge. He completed the Army Airborne and Flight Surgeon schools, as well as the Navy Dive Medical Officer and SCUBA courses. His individual awards include the Legion of Merit with oak leaf cluster, Bronze Star Medal, Defense Meritorious Service Medal, Army Meritorious Service Medal with six oak leaf clusters, Joint and Army Commendation Medals, and the Army Achievement Medal with three oak leaf clusters. He is a recipient of the Order of Military Medical Merit.





Carl R. Darnall Army Medical Center Groundbreaking Groundbreaking Participant

Colonel Richard J. Muraski COMMANDER, U.S. ARMY CORPS OF ENGINEERS FORT WORTH DISTRICT

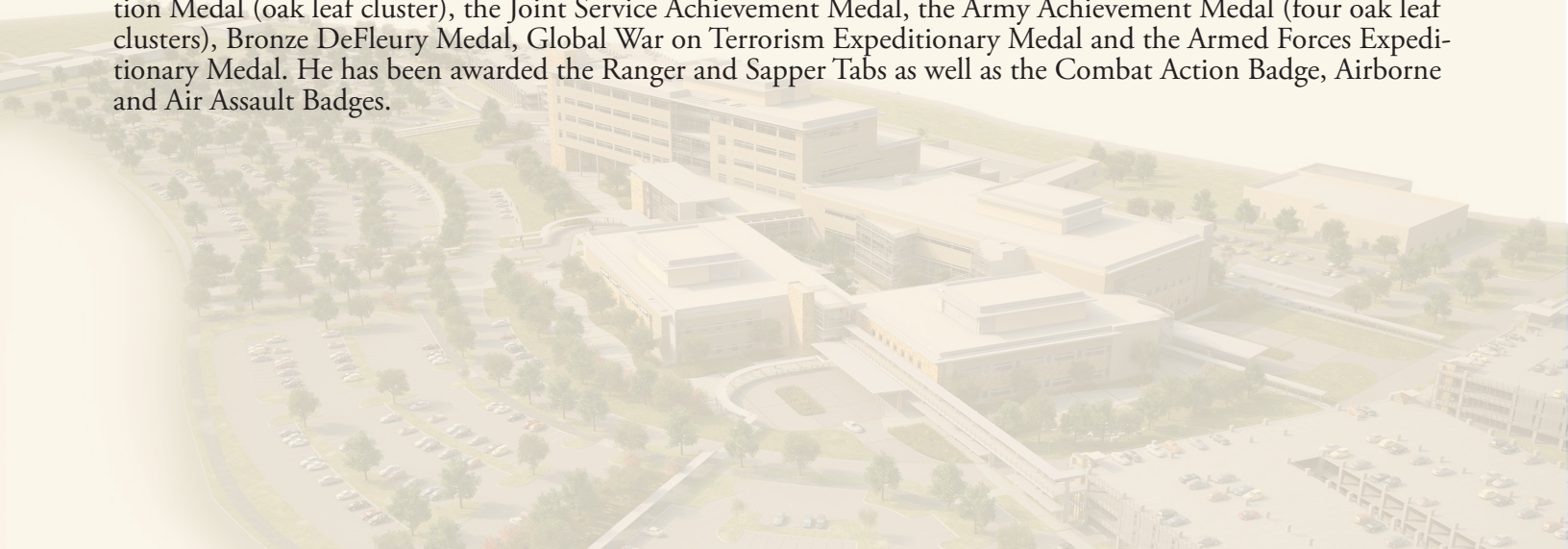
Col, Richard J. Muraski, Jr. became the Commander of the Fort Worth District, U.S. Army Corps of Engineers, on July 24, 2009, having just graduated from the National War College with a Masters of Science in National Strategic Studies. His most recent assignment was Military Assistant to the Secretary of the Army.

As a lieutenant, Col. Muraski served with the 4th Engineer Battalion, 4th Infantry Division (M), at Fort Carson, Colo., as a line platoon leader, assault and barrier platoon leader and company executive officer. As a captain, he served with the 65th Engineer Battalion, 25th Infantry Division (Light), Schofield Barracks, Hawaii, as Brigade Engineer, Battalion S-1 and Company Commander, deploying his company to Haiti in support of Operation Uphold Democracy.

Col. Muraski then attended graduate school at Purdue University. After earning a Masters of Science in Geodetic Sciences, he taught at the Defense Mapping School, National Imagery and Mapping Agency, Fort Belvoir, Va. Following the U. S. Army Command and Staff College, Colonel Muraski served as the Assistant Division Engineer, 4th Infantry Division; S-3 and Executive Officer, 299th Engineer Battalion, at Fort Hood, Texas.

He went on to serve as Executive Officer and Military Assistant to the Deputy Director and Military Executive at the National Geospatial-Intelligence Agency (NGA). He deployed with an NGA support team to Afghanistan and Kuwait in support of OEF and OIF I. Col. Muraski assumed command of the 588th Engineer Battalion in June 2004. Under the Army's modular reorganization, he transformed the 588th into the Special Troops Battalion, 2nd Brigade. The battalion deployed to Operation Iraqi Freedom in November 2005 and was responsible for the majority of Babil province, conducting combat operations along with training Iraqi security forces. He relinquished command in March 2007.

Col. Muraski's awards and decorations include the Bronze Star, Defense Meritorious Service Medal, Meritorious Service Medal (three oak leaf clusters), The Joint Service Commendation (oak leaf cluster), the Army Commendation Medal (oak leaf cluster), the Joint Service Achievement Medal, the Army Achievement Medal (four oak leaf clusters), Bronze DeFleury Medal, Global War on Terrorism Expeditionary Medal and the Armed Forces Expeditionary Medal. He has been awarded the Ranger and Sapper Tabs as well as the Combat Action Badge, Airborne and Air Assault Badges.





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Lt. Col. (P) Stephen Wooldridge **COMMANDER,** **U.S. ARMY HEALTH FACILITY PLANNING AGENCY**



Lt. Col. Stephen C. Wooldridge took command of the U.S. Army Health Facility Planning Agency Nov. 6, 2009, after completing a deployment as the Deputy Commander of Administration for the 115th Combat Support Hospital in support of detainee operations at Camp Bucca, Iraq. His previous assignments include Executive Officer (XO) to the Deputy Director of TRICARE Management Activity, Commander of the US Army Darmstadt Health Clinic and XO to the Command Surgeon US Army Europe/Commanding General Europe Regional Medical Command.

His prior experience in health facilities planning spans program to project level management, including Director of Health Facility Planning Europe, Director of Planning Programming & Analysis and Deputy Director of Military Construction USAHFPA and Project Manager for the New Womack Army Medical Center Project Office USAHFPA and Brigade Engineer 44th Medical Brigade. Other assignments have been with the 56th Medical Evacuation Battalion, Fort Bragg, N.C.

Lt. Col. Wooldridge earned a Ph.D. in Construction Engineering and Management from the Massachusetts Institute of Technology. He graduated from Purdue University with a Master of Science in Engineering and a Bachelor of Science in Electrical Engineering. Among his awards and decorations are the Bronze Star Medal, Defense Meritorious Service Medal, Army Meritorious Service Medal, Army Commendation and Achievement Medals, Iraq Campaign Medal, Military Outstanding Volunteer Service Medal, Overseas Service Ribbon and Army Meritorious Unit Citation. He has earned the Expert Field Medical Badge, U.S. and German Parachutist Badges, Office of the Secretary of Defense Staff Identification Badge and The Surgeon General's "A" professional proficiency designator.

Lt. Col. Wooldridge holds numerous professional credentials including: board certification as a healthcare executive for ACHE, registered Professional Engineer in the Commonwealth of Virginia and a Level II acquisition certified Facilities Engineer by the Defense Acquisition University.

Lt. Col. Wooldridge was a Regional Finalist in the elite White House Fellow program and was honored with the American College of Healthcare Executives' (ACHE) Joint Federal Sector Award for Military Excellence in Healthcare Management. He has received the ACHE Army Regent Senior Leader Award, the AMEDD's Order of Military Medical Merit, and the USAHFPA Commander's Award for Excellence in Health Facility Planning.

Lt. Col. Wooldridge has published several peer-reviewed articles, presented his doctoral thesis by invitation to the National Academy of Sciences and has served as a journal reviewer for Military Medicine, the Journal of Health Administration Education, and Automation in Construction. He and his wife Jodi actively volunteer in several community sports leagues and dance studios with their daughters Jacqueline and Hollyn and son Blake.



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Mike McWay

**TEXAS DIVISION PRESIDENT
MCCARTHY BUILDING COMPANIES, INC.**

Mike McWay is the Texas Division President for McCarthy Building Companies, Inc., the oldest privately held construction firm in the nation ranked as the 10th largest domestic general contractor in the nation by Engineering News-Record, May 2010. McWay has been with McCarthy for 29 years and has served in numerous positions within the company including project superintendent, project manager, Texas-area manager, vice president of operations and senior vice president of operations.

McWay holds a Bachelor of Science in Industrial Engineering from the University of Missouri. He currently serves on the board of the Dallas QUOIN Association of General Contractors chapter, the First Tee of Dallas organization and he is active on several construction-related committees.

Doug Jones

**DIVISION PRESIDENT AND CHIEF EXECUTIVE OFFICER
DALLAS/FORT WORTH DIVISION OF BALFOUR BEATTY CONSTRUCTION**

A construction industry professional for 32 years, Doug began his career as an estimator and has since worked his way up through the ranks as a Project Manager and Business Unit Leader. Today, Doug serves as the division president and chief executive officer for the Dallas/Fort Worth division of Balfour Beatty Construction. In this role, he is responsible for executive oversight and management of the Dallas/Fort Worth and Nashville-based operations.

Doug holds a B.A. in construction management from the University of Florida. He currently serves on the boards of TEXO (Dallas chapter of AGC/ABC), Downtown Dallas, and CIOAC (Construction Industry Outreach Advisory Council).





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Brian Wilson

SENIOR ASSOCIATE, WINGLER & SHARP

Brian Willson is the Director of Design for Wingler & Sharp, and, in the last 25 years, has been actively involved in design and management of project development. As a major contribution towards the pursuit of high quality and eminently usable facilities, he works closely with clients and users in establishing project requirements and conceptual direction. He has a very thorough working knowledge of the functional planning requirements of numerous facility types as well as the codes and regulations of various certifying agencies including those for ADA.

He has a thorough knowledge of all military criteria and requirements for project production and designing for the physically handicapped according to the requirements of the Uniform Federal Accessibility Standards (UFAS) and the Americans with Disabilities Act Accessibility Guidelines (ADAAG).

Some representative projects that Mr Willson has provide his architectural design expertise and oversight are as follows: Walter Reed National Military Medical Center, Brooke Army Medical Center, Fitzsimons Army Medical Center, Replacement Hospital Bassett Army Community Hospital, Women's Health Services Add/Alt Carl R. Darnall Army Medical Center, Consolidated Troop & Family Care Medical Clinic, Fort Hood, Texas.

Francisco Gonzalez

PRINCIPAL & SENIOR PROJECT MANAGER, HKS

Francisco Gonzalez, with 32 years experience, is a principal and senior project manager with extensive knowledge of the health care industry. He is responsible for project management of large, complex projects ranging from 300,000 square feet to 2.5 million square feet. Francisco has managed facilities required to withstand Category IV Hurricane impacts as well as temperatures of -51 degrees centigrade.

Maintaining open communication through regularly scheduled meetings, Francisco oversees project implementation of each phase of development. This involvement includes coordination of the design, production and specifications teams as well as numerous consultants. He constantly monitors project progress and costs maintaining work conformance with project schedules and budget requirements. Francisco continues his support through construction services.

