





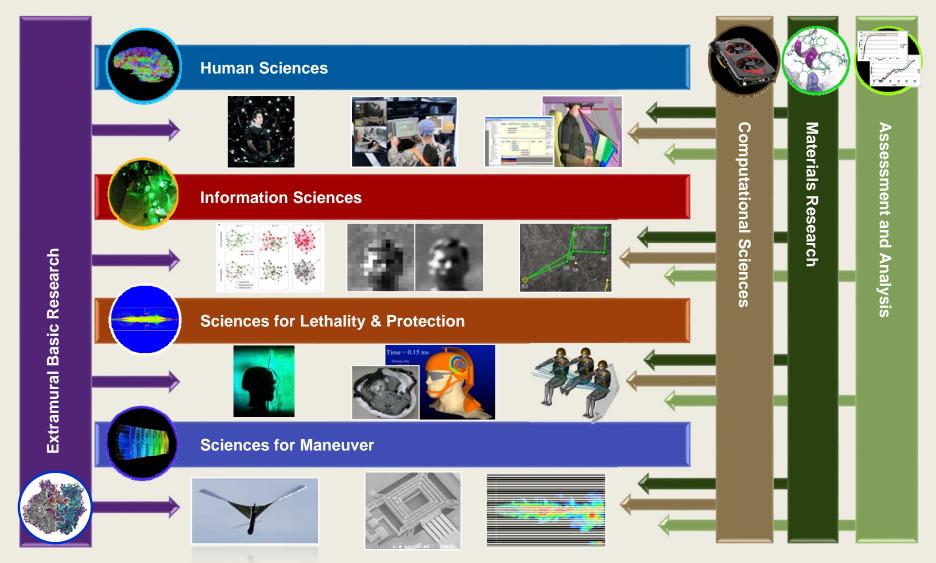
This presentation provides an explanation of the ARL campaigns as well as how ARL develops its program under the campaigns.





#### **ARL S&T Campaigns**







#### **Structure of TAB Panels**



1996-2013

2014

2015

2016

**Directorates** 

Hybrid
DirectoratePseudo
Campaigns

Campaigns

Campaigns



## Why Campaigns? Why now? ARL



The increased complexity of future conflict requires concerted & sustained efforts from across the ARL enterprise to enable the future Army to meet national security needs

- ARL's S&T Campaigns are a systematic course of science and technology activities envisioned to lead to enhanced land power capabilities in the future (2030-2040)
- The Campaigns provide a unifying framework to plan, articulate, and manage ARL's technical portfolio for the next two decades
- Internal constraints & external environment coupled with long acquisition cycle times make it imperative to orient fundamental research to meet future national security needs
  - External Factors:
    - Globalization
    - Increased WMD proliferation risks
    - Emerging threats (e.g., cyber, space, EW)
  - Internal Factors:
    - Fiscal constraints
    - Army in transition



#### **Campaign Descriptions**



Campaign Taxonomy: Hierarchical definition of campaign efforts

VS.

**Key Campaign Initiative**: Technical program focused on pursuing scientific discoveries, innovations, and knowledge product transitions to enhance capabilities for the operational Army of 2040

**Core Campaign Enabler**: Technical thrusts focused on a fundamental understanding of new concepts and to maturing foundational technologies & methodologies that enable a broad array of technical programs

The 2015-2016 TAB panels were structured according to taxonomy.

With their focus on desired technical capabilities, KCIs & CCEs describe a campaign more effectively than the taxonomy.

You will see both. In the next cycle, we will focus strictly on KCIs & CCEs.



#### **Campaign Touchpoints**

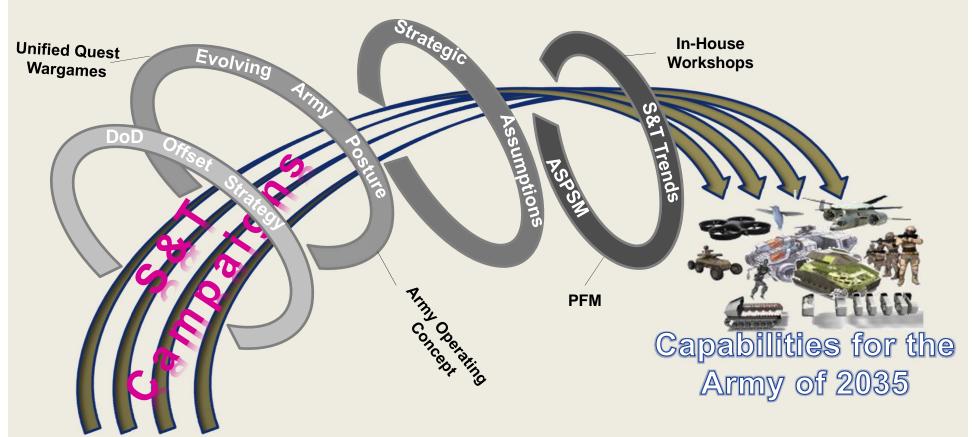


- The complexity of problems addressed by ARL dictates cross-campaign projects
- A single problem may be addressed by several Campaigns but each Campaign addresses the problem from a different perspective
  - e.g., Perspectives on Human-Information Interaction
    Information Sciences: data processing for human use
    Human Sciences: human response to processed data
- Each TAB panel sees work from only a <u>single</u> perspective
- Campaign overviews will be explicit in what will be presented, what will not, & why



#### **S&T Campaign Concept**





"... the Army must realize DOTMLPF solutions faster than in the past to ensure our competitive advantage through the development of adaptive leaders and the integration of advanced technologies with skilled soldiers and well-trained teams."

GEN Raymond T. Odierno 38th Chief of Staff, Army



## Research Portfolio Strategy ARL



Ideas

Influenced by needs & technology trends

#### Representative Sources:

- Army Science Planning & **Strategy Meetings**
- Program Formulation
- External Partners via Open Campus
- Technical Conferences



# Shaped by mission Selection, Filtering,

e.g., 3<sup>rd</sup> Offset, Army Posture, Strategic Assumptions

#### Mechanisms for change

- Directors Research Initiative
- Directors Strategic Initiative
- Basic Research Refresh
- 10%-25% Budget Reduction Drill
- Directorate-, Campaign-, staff generated initiatives



Program Development

### **Shapes Campaigns**

Influences Army & DoD thinking & assumptions

**Impacts Customer** Work & Transitions