

# FISCAL YEAR 2015

Comprehensive Oversight Plan for Southwest Asia

Together We Deliver Excellence









If you need additional information about each project, please contact the following agencies.

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#### Special Inspector General for Afghanistan Reconstruction

Telephone: (703) 545-6000 Website: http://www.sigar.mil

#### Department of State Office of Inspector General

Telephone: (703) 284-2690 Website: http://oig.state.gov

#### U.S. Agency for International Development Office of Inspector General

Telephone: (202) 712-5459 Website: http://oig.usaid.gov

#### **U.S. Government Accountability Office**

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Website: http://www.gao.gov

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# Foreword 2015



In 2013, U.S. forces planned and decided how to retrograde mountains of equipment, break down and close hundreds of bases, and responsibly draw down troops to complete the NATO combat mission by December 31, 2014. On May 27, 2014, President Obama announced that 9,800 troops would remain to perform the Train, Advise, and Assist (TAA) mission of Operation Resolute Support on January 1, 2015. With this troop number set, the plans of 2013 were finalized, and the glide path to reach the retrograde and redeployment numbers by December 31, 2014, was in full execution.

By June 2013, the Afghan National Security Forces, the ANSF, was fully in the lead, and U.S. and NATO forces in support, in combatting the Taliban and other extremist groups. In the lead, the ANSF suffered heavy casualties but completed the 2013 fighting season in successful defense of the people, and without losing territory. Through 2014, the ANSF has continued

successful operations against the Taliban, and also secured polling stations in all 34 provinces of Afghanistan in two presidential election votes. The polling days were not violence-free, but demonstrating their confidence in the ANSF, voters turned out in record numbers for each. In fact, the Afghan National Army (ANA) consistently polls as the most respected public institution in Afghanistan.

On August 8, 2014, even as an audit of the presidential votes left the eventual winner uncertain, both presidential candidates signed a joint declaration to establish a unity government. Both candidates also pledged to sign the Bilateral Security Agreement (BSA), the essential condition for President Obama to allow U.S. troops to remain past 2014.

The current challenge for U.S. and NATO advisors is to mentor the Afghans in logistically sustaining the ANSF, maintaining ANSF equipment and infrastructure, and creating budgeting processes in the Ministries of Finance, Defense, and Interior, to pay for sustainment and increasing government services. That mentoring challenge extends to the dedicated professionals of the U.S. Department of State, U.S. Agency for International Development, and other U.S. agencies, who have administered reconstruction and development projects, and established "rule of law," counter-corruption and counter-narcotics programs.

The Federal and Service oversight agencies are fully engaged in monitoring, auditing and evaluating these hugely complex tasks. The declining military footprint and bases, however, will reduce our capacity to physically inspect and evaluate projects in the more remote areas of Afghanistan. While the risks in discharging oversight duties will increase, oversight professionals will continue to objectively report on funds, programs, operations, and the progress of the TAA mission. The projects in this Comprehensive Oversight Plan for Southwest Asia (COPSWA) will help identify and deter fraud, waste, and abuse, and continue to promote integrity, efficiency, and excellence.

MICHAEL S. CHILD, SR.

Deputy Inspector General for Southwest Asia Department of Defense Office of Inspector General

AND

Chairperson Southwest Asia Joint Planning Group



#### INTRODUCTION

The participating U.S. Department of Defense (DoD) and Federal oversight agencies, which comprise the Southwest Asia Joint Planning Group, are pleased to present the Fiscal Year 2015 Comprehensive Oversight Plan for Southwest Asia (FY 2015 COPSWA). This annual plan reflects essential interagency collaboration within the oversight community to provide comprehensive reviews of contingency expenditures, to identify whether critical oversight gaps exist, and to recommend actions to address those gaps.

The FY 2015 COPSWA incorporates the planned and ongoing oversight by the Inspectors General of the DoD (DoD OIG), U.S. Department of State (DOS OIG), and the U.S. Agency for International Development (USAID OIG); the



SIGAR reviews transfer documents from CSTC-A to the ANSF. Source: SIGAR

Special Inspector General for Afghanistan Reconstruction (SIGAR); the U.S. Army Audit Agency (AAA); the Naval Audit Service (NAVAUDSVC); and the U.S. Air Force Audit Agency (AFAA). The FY 2015 update also includes ongoing oversight efforts by the U.S. Government Accountability Office (GAO) related to Southwest Asia. This oversight plan is as of September 1, 2014.

Although the COPSWA does not report law enforcement efforts and outcomes, it is important to note that when criminal activity is suspected during the course of an audit, evaluation, or inspection, the allegations are referred to the respective law enforcement component. Specifically, these components are the Defense Criminal Investigative Service, which is the law enforcement arm of the DoD OIG; the SIGAR Investigations Directorates; the Offices of Investigations for the DOS OIG and the USAID OIG; the U.S. Army Criminal Investigative Command, Major Procurement Fraud Unit; the Air Force Office of Special Investigations; and the Naval Criminal Investigative Service. Each of these agencies is a member of the International Contract Corruption Task Force, which combines agency resources to collectively and efficiently deconflict and investigate public corruption and contract fraud in Southwest Asia.

Because of the significance of ongoing U.S. missions in Afghanistan, the COPSWA includes the updated FY 2015 Joint Strategic Oversight Plan for Afghanistan that reflects planning activities for the remaining seven strategic oversight issue areas to be addressed post-2014, as the combat



Soldier field instruction. Source: U.S. Government

mission continues to drawdown in Afghanistan. Beyond 2014, the United States will maintain a commitment to Afghanistan's sovereignty and security, and will continue to equip, train, advise, and assist the Afghan National Security Forces (ANSF); support economic development and governance efforts; and pursue counterterrorism goals against al-Qaeda and its affiliated groups. At the beginning of 2015, and contingent upon the Afghans signing a Bilateral Security Agreement and a status of forces agreement with NATO, the United States will execute the Resolute Support train, advise, and assist mission, with 9,800 service members in different parts of the country, along with NATO allies and partners. By the

end of 2015, the United States will reduce that presence by roughly half, and by the end of 2016, the United States will drawdown to a normal embassy presence in Kabul, with a security assistance component, as was done in Iraq.

As the DoD mission in Afghanistan downsizes through the end of 2014, some of the in-country presence of the DoD oversight entities in Afghanistan will diminish. However, this diverse oversight community is committed to completing necessary oversight and maintaining effective working relationships to minimize duplication of efforts. Section 1 of the FY 2015 COPSWA lists the ongoing and planned oversight projects in Afghanistan by agency. As of September 1, 2014, both AFAA and NAVAUDSVC reviewed the scope of their decreased oversight missions in Afghanistan and did not have projects to submit for Section 1. However, each will monitor conditions in Afghanistan throughout the year and identify oversight projects for inclusion in this joint plan, as appropriate.

The COPSWA includes descriptions of oversight projects that directly affect efforts in various Southwest Asia countries and surrounding areas. The projects may be conducted exclusively in theater, require travel into theater, or be conducted outside the theater, such as solely in the continental United States (CONUS). The descriptions of oversight projects in the FY 2015 COPSWA are organized as: Section 1.2, Afghanistan only—by oversight agency; Section 1.3, Afghanistan only—by strategic oversight issue; and Section 2, Other than Afghanistan—by agency and country. In Section 1, the applicable Afghanistan strategic oversight issue(s) is identified for each project. In Section 2, the impacted country(s) is identified for each project, including Bahrain, Iraq, Kuwait, Pakistan, and other Southwest Asia countries. The full list of strategic oversight issues and countries can be found on page vi. Each COPSWA section groups projects by the executing oversight agency. The individual oversight projects are listed in the order of the COPSWA reference number, which is a unique identifier assigned for tracking purposes only. For a listing of products that were completed during FY 2014 for each agency, see Section 4.2.

Our agencies continue to work together through the Southwest Asia Joint Planning Group to coordinate and provide effective oversight of the U.S.-led efforts in Southwest Asia. We also continue to coordinate oversight plans through



FY 2014 Southwest Asia Joint Planning Group, hosted by DoD IG Jon T. Rymer (center), works together to coordinate oversight plans. Source: DoD IG

improved communications among the members on a regular basis and on individual projects as they are proposed throughout the year. We will update this plan in September 2015.

#### Required Oversight

The COPSWA was first issued in June 2008 (and each year since) in accordance with the requirements of Public Law 110-181, "The National Defense Authorization Act for Fiscal Year 2008," section 842, "Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan," January 28, 2008. In 2009, we began to include additional oversight requirements as directed by Public Law 110-417, "The National Defense Authorization Act for Fiscal Year 2009," section 852, "Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan," October 14, 2008, (for reporting purposes, see Section 3). Additional legislative information on Sections 842 and 852, respectively, can be found in Appendix B.

#### EXPANSION OF THE OVERSIGHT PLAN TO INCLUDE ADDITIONAL AREAS SUPPORTING THE U.S. MISSION IN SOUTHWEST ASIA

We expanded this oversight plan beyond the statutory mandate to show the audit, inspection, and evaluation work identified for Afghanistan and the rest of the U.S. Central Command's area of responsibility, which is comprised of a total of 20 countries. For a listing of these countries, see page vi.

#### **SUMMARY OF FY 2015 OVERSIGHT ACTIVITIES**

Table 1. FY 2015 Ongoing and Planning Oversight Projects by Organization

Organization	Ongoing	Planned
AAA	3	0
AFAA	6	2
DoD OIG	15	12
DOS OIG	10	10
GAO	14	0
NAVAUDSVC	4	0
SIGAR	38	36
USAID OIG	67	80
Total Projects = 297	157	140

Table 2. FY 2015 Ongoing and Planned Oversight Projects Impacting Afghanistan, Other Southwest Asia Countries, and Conus Organization

Organization	Afghanistan	Other Southwest Asia Countries
AAA	2	2
AFAA	0	23
DoD OIG	15	15
DOS OIG	9	11
GAO	9	14
NAVAUDSVC	0	6
SIGAR	74	0
USAID OIG	110	37

Note: One project may impact two or more countries.

#### Table 3. FY 2015 Strategic Oversight Issues For Afghanistan

#### **Section 1. Reconstruction**

- Building the Capacity and Capabilities of the Afghan
   National Security Forces and Administering and Maintaining
   Accountability of the Afghanistan Security Forces Fund
- 2. Building Afghan Governance Capacity and Sustaining U.S. Investment in Afghan Institutions and Infrastructure
- 3. Implementing and Executing Anti-Corruption and Counternarcotics Programs
- 4. Awarding and Administering Reconstruction Contracts

#### **Section 2. Other Than Reconstruction**

- 5. Retrograde and Property Management
- 6. Contract Management and Oversight

#### **Section 3. Crosscutting**

7. Transition Execution and Resolute Support Mission

Note: One project may impact two or more countries.

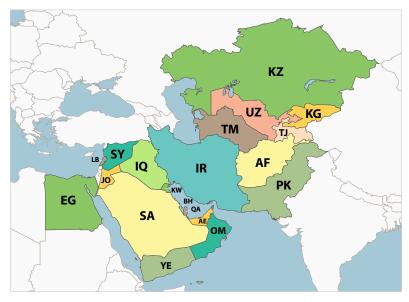


SIGAR visits site of new vehicles being transferred from CSTC-A to ANSF. Source: SIGAR

Table 4. Southwest Asia Country Codes (U.S. Central Command's Area Of Responsibility)

Southwest Asia Country Codes			
AF	Afghanistan	ОМ	Oman
ВН	Bahrain	PK	Pakistan
EG	Egypt	QA	Qatar
IR	Iran, Islamic Republic of	SA	Saudi Arabia
IQ	Iraq	SY	Syrian Arab Republic
JO	Jordan	TJ	Tajikistan
KZ	Kazakhstan	TM	Turkmenistan
KW	Kuwait	AE	United Arab Emirates
KG	Kyrgyzstan	UZ	Uzbekistan
LB	Lebanon	YE	Yemen
Southwest Asia issue with work conducted elsewhere			
CONUS = Continental United States OCONUS = Outside the Continental U.S.		Other/Multiple = Not exclusively a Southwest Asia country.	

Source: International Organization for Standardization, ISO 3166-1-Alpha-2 Country Codes.



Southwest Asia countries shown with country code.

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Source: U.S. Government



# SECTION 1.0

FY 2015 JOINT STRATEGIC OVERSIGHT PLAN FOR AFGHANISTAN

# FY 2015 JOINT STRATEGIC OVERSIGHT PLAN FOR AFGHANISTAN

#### **INTRODUCTION**

On May 27, 2014, the President announced a plan to end the U.S. combat mission in Afghanistan in December 2014. At the beginning of 2015, and contingent upon the Afghans signing a Bilateral Security Agreement and a status of forces agreement with NATO, the United States will execute the Resolute Support train, advise, and assist mission, with 9,800 service members in different parts of the country, along with NATO allies and partners. By the end of 2015, the United States will reduce that presence by roughly half, consolidating U.S. troops in Kabul and on Bagram Airfield. By the end of 2016, the United States will drawdown to a normal embassy presence in Kabul, with a security assistance



SIGAR personnel conducting site visit. Source: SIGAR

component, as was done in Iraq. Beyond 2014, the mission of U.S. troops will be training Afghan forces and supporting counterterrorism operations against the remnants of al-Qaeda.<sup>1</sup>

At the end of May 2014, 48 nations were contributing troops to the NATO-led International Security Assistance Force (ISAF) mission in Afghanistan, including 21 non-NATO partners. At that time, the United States contributed 32,800 (or about 66 percent) of the ISAF total troop strength,<sup>2</sup> which declined from an average of 68,000 U.S. troops in FY 2013.<sup>3</sup> As the combat mission continues to drawdown, the United States will maintain a commitment to Afghanistan's sovereignty

<sup>&</sup>lt;sup>1</sup> The White House, Fact Sheet: Bringing the U.S. War in Afghanistan to a Responsible End, May 27, 2014. Posted at <a href="http://www.whitehouse.gov/the-press-office/2014/05/27/fact-sheet-bringing-us-war-afghanistan-responsible-end">http://www.whitehouse.gov/the-press-office/2014/05/27/fact-sheet-bringing-us-war-afghanistan-responsible-end</a>.

<sup>&</sup>lt;sup>2</sup> International Security Assistance Force (ISAF): Key Facts and Figures; ISAF total strength was 49,902 troops, as of June 1, 2014. Posted at <a href="http://www.nato.int/nato\_static/assets/pdf/pdf\_2014\_06/20140603\_140603-ISAF-Placemat-final.pdf">http://www.nato.int/nato\_static/assets/pdf/pdf\_2014\_06/20140603\_140603-ISAF-Placemat-final.pdf</a>.

<sup>&</sup>lt;sup>3</sup> International Security Assistance Force (ISAF): Key Facts and Figures, March 1, 2013. Posted at <a href="http://www.nato.int/">http://www.nato.int/</a> isaf/placemats\_archive/2013-03-01-ISAF-Placemat.pdf.

and security, and will continue to equip, train, advise, and assist the Afghan National Security Forces (ANSF); support economic development and governance efforts; and pursue counterterrorism goals against al-Qaeda and its affiliated groups.<sup>4</sup>

The U.S. mission in Afghanistan includes military, diplomatic, and development programs, personnel, and assets. The FY 2014 Budget for the United States provided \$85.2 billion for Overseas Contingency Operations (OCO) to the Department of Defense (DoD) and a combined \$6.5 billion to the Department of State (DOS) and the U.S. Agency for International Development (USAID). Awaiting the President's decision on the size of the residual force in Afghanistan, the President's FY 2015 budget includes a placeholder for DoD's 2015 OCO funding in the amount of \$79.4 billion; and provides \$5.9 billion to DOS and USAID for their OCO activities,<sup>5</sup> including operations and assistance in Afghanistan.<sup>6</sup> The President's FY 2015 OCO budget request will include funding for the U.S. advisory and counterterrorism mission, support for NATO allies in Afghanistan, and an increasingly consolidated U.S. military presence. It will also include continued material and financial assistance to the ANSE.<sup>7</sup>

NATO's primary objective in Afghanistan is to enable the Afghan authorities to provide effective security across the country and ensure the country can never again be a safe haven for terrorists. Since August 2003, the NATO-led ISAF has been conducting security operations, while also training and developing the ANSF. Launched in 2011, the transition to full Afghan security responsibility is due to be completed by the end of 2014, when ISAF's mission will transition to the follow-on mission to train, advise and assist the ANSF and contribute to the long-term sustainment of those forces. Wider cooperation will also continue within the framework of the NATO-Afghanistan Enduring Partnership, signed in 2010 at the Lisbon Summit. NATO's Senior Civilian Representative in Afghanistan carries forward the Alliance's political-military objectives, liaising with the Afghan government, civil society, representatives of the international community and neighboring countries.<sup>8</sup>

<sup>&</sup>lt;sup>4</sup> FY 2014 Budget Amendments: OMB Transmittal Letter to The President and The White House, May 16, 2013. Posted at <a href="http://www.whitehouse.gov/sites/default/files/omb/assets/budget\_amendments/fy2014\_budget\_amendment\_05172013.pdf">http://www.whitehouse.gov/sites/default/files/omb/assets/budget\_amendments/fy2014\_budget\_amendment\_05172013.pdf</a>.

<sup>&</sup>lt;sup>5</sup> FY 2015 Budget of the U.S. Government, pages 59, 111-112, and 204-205. Posted at http://www.whitehouse.gov/sites/default/files/omb/budget/fy2015/assets/budget.pdf.

<sup>&</sup>lt;sup>6</sup> The OCO funding for DOS and other international programs includes operations and assistance to Iraq, Pakistan, Syria, and the Middle East and North Africa (MENA) programs.

<sup>&</sup>lt;sup>7</sup> The White House Fact Sheet: The Administration's Fiscal Year 2015 Overseas Contingency Operations Request, May 28, 2014. Posted at <a href="http://www.whitehouse.gov/the-press-office/2014/05/28/fact-sheet-administration-s-fiscal-year-2015-overseas-contingency-operat">http://www.whitehouse.gov/the-press-office/2014/05/28/fact-sheet-administration-s-fiscal-year-2015-overseas-contingency-operat</a>.

North Atlantic Treaty Organization: NATO and Afghanistan. Posted at http://www.nato.int/cps/en/natolive/topics\_8189.htm?

NATO's commitment to Afghanistan stands firm. At NATO's Summit in Chicago in May 2012, Allies agreed to a follow-on NATO-led mission to continue supporting the development of the Afghan security forces post-2014. The detailed concept for the NATO-led Resolute Support Mission to train, advise and assist the Afghan security forces after 2014 was endorsed in June 2013, at a meeting attended by NATO Defence Ministers and their counterparts from ISAF troop-contributing nations and Afghanistan. On June 25, 2014, NATO Foreign Ministers and their counterparts from ISAF partner nations met with the Afghan Deputy Foreign Minister and finalized operational plans for the new NATO-led mission, which also requires the Afghans to sign necessary security agreements before the mission is launched. The NATO-led post-2014 mission will focus on national and institutional-level training and the higher levels of army and police command across the country.

At the Chicago Summit, Allied leaders and their partners committed to play their part in the financial sustainment of the ANSF after 2014. The responsibility to contribute to the financing of this effort is with the international community as a whole. NATO will participate in that process, by developing appropriate, coherent and effective funding mechanisms and expenditure arrangements for all strands of the ANSE.<sup>11</sup>

Wider cooperation between NATO and Afghanistan beyond 2014 is being developed within the framework of the NATO-Afghanistan Enduring Partnership, whose declaration was signed by NATO and the Afghan Government at NATO's Lisbon Summit in 2010. At the July 2012 Tokyo Conference on Afghanistan, the broader international community and the Afghan Government laid the groundwork for the sustainable development of Afghanistan. At the conference, the Afghan government also made clear commitments to make progress in a number of areas, including: holding inclusive, transparent and credible elections; fighting corruption and improving good governance; upholding the constitution, especially human rights; and enforcing the rule of law.<sup>12</sup>

On April 5, 2014, the NATO Secretary General congratulated the millions of Afghan men and women from across the country who had cast their votes in presidential and provincial council elections with such an impressive turnout and enthusiasm. He stated the Afghan people can be proud of their security forces, which did an outstanding job in securing the elections. For the first time, the Afghan security forces led all security operations, with only minimal logistic support from

<sup>&</sup>lt;sup>9</sup> North Atlantic Treaty Organization, "ISAF Foreign Ministers finalise plans for the NATO-led post 2014 mission," posted June 25, 2014, at http://www.nato.int/cps/en/natolive/news\_111260.htm.

North Atlantic Treaty Organization: NATO and Afghanistan. Posted at http://www.nato.int/cps/en/natolive/topics\_8189.htm?

<sup>11</sup> Ibid.

<sup>12</sup> Ibid.

ISAF. He commended the fact that elections took place on schedule, with a vibrant political debate among the candidates, the public, and in the media. He also anticipates the election process would continue in a transparent and inclusive way, and conclude in an outcome that is acceptable to the Afghan people. He added that it is important that any allegation of electoral irregularities be addressed through the established institutional mechanisms.<sup>13</sup>

On May 15, 2014, the U.S. Ambassador to Afghanistan announced that, "the United States continues to support the electoral process and is working with Afghans and the international community to further strengthen the electoral



Afghan women proudly display their ink-stained fingers after casting their ballots. Source: U.S. Army

institutions and their procedures. We reiterate our call to the campaigns neither to commit fraud nor to permit it to be conducted in their names. The presidential campaigns should also continue to respect the independence and mandates of the Independent Election Commission and the Independent Electoral Complaints Commission. The future of Afghanistan is for Afghans to determine, and this election is a truly historic opportunity. A successful election which produces a result supported by the Afghan people, and a President with a mandate to govern and to engage the international community, will provide a solid foundation for Afghanistan's future. The United States supports the election process and favors no particular candidate or party. We look forward to continuing our partnership with the new President in support of a sovereign, stable, and unified Afghanistan".14

The U.S. Agency for International Development (USAID) reports that, as part of a larger U.S. Government and international effort, it is working to build the capacity of the Afghan government and people to take ownership of long-term development and reconstruction efforts. The partnership with Afghanistan will extend past the 2014 security transition as USAID seeks to work with the Afghan government, private sector, and civil society to end extreme poverty through a focus

<sup>&</sup>lt;sup>13</sup> NATO Newsroom: Article posted April 5, 2014, at http://www.nato.int/cps/en/natolive/news\_108894.htm?selectedLocale=en,

<sup>&</sup>lt;sup>14</sup> Embassy of the United States, Kabul, Afghanistan, News & Events. Article posted May 15, 2014, at http://kabul.usembassy.gov/st-051514.html.

on agriculture, private sector development, and maintenance of much-needed infrastructure. Supporting critical Afghan reforms designed to ensure mutual accountability will help Afghans build on the gains realized over the past twelve years, including in health and education. USAID will assist Afghanistan's economic transformation to a sustainable economy, less dependent on foreign assistance, and capable of providing stability and increased prosperity as well as increased regional cooperation with its neighbors through three new education, agriculture, and economic growth programs.<sup>15</sup>

#### Continuing Oversight

As the U.S. mission in Afghanistan continues to transition from military to diplomatic and development programs, so does the continuation of effective interagency collaboration within the oversight community. It remains essential that the oversight community continue to conduct comprehensive reviews of contingency programs and expenditures, identify whether critical oversight gaps exist, and recommend actions to address those gaps.

Oversight jurisdiction for Afghanistan is a partnership shared by the Inspectors General for the DoD (DoD IG), State (DOS OIG), and USAID (USAID OIG); the Special Inspector General for Afghanistan Reconstruction (SIGAR); the U.S. Army Audit Agency; Naval Audit Service; the U.S. Air Force Audit Agency; and the U.S. Government Accountability Office (GAO). As the DoD mission downsizes through the end of 2014, some of the in-country presence of the DoD oversight entities in Afghanistan will diminish. However, this diverse oversight community is committed to completing necessary oversight and maintaining effective working relationships to minimize duplication of efforts.

To achieve this commitment, we have established mechanisms to plan, coordinate, report, and share information and results about U.S. activities in Southwest Asia. In this partnership, the two essential coordination and planning mechanisms for audits, evaluations, and inspections are the Southwest Asia Joint Planning Group (SWA JPG) and the Comprehensive Oversight Plan for Southwest Asia (COPSWA).

➤ The SWA JPG, established by DoD IG in April 2007, allows for coordination and cooperation among the oversight organizations toward the common objectives of providing comprehensive Southwest Asia oversight. The DoD IG chairs this interagency joint planning group, which meets quarterly or more frequently as needed.

<sup>&</sup>lt;sup>15</sup> USAID Fact Sheet: USAID Engagement in Afghanistan – 2014 and Beyond, as of Feb. 10, 2014, update. Posted at <a href="http://www.usaid.gov/news-information/fact-sheets/usaid-engagement-afghanistan-2014-and-beyond">http://www.usaid.gov/news-information/fact-sheets/usaid-engagement-afghanistan-2014-and-beyond</a>.

➤ The COPSWA is an annual plan that incorporates the planned and ongoing work of the eight federal and service oversight agencies listed above. It includes descriptions of oversight projects that directly affect efforts in Afghanistan and other Southwest Asia countries within the U.S. Central Command's (USCENTCOM) area of responsibility.

Although the COPSWA does not include law enforcement efforts and outcomes, it is important to note that when criminal activity is suspected during the course of an audit, evaluation, or inspection, the allegations are referred to the respective law enforcement component.

Because of the significance of ongoing U.S. missions in Afghanistan, during FY 2012, the SWA JPG established two subgroups to develop a Joint Strategic Oversight Plan for Afghanistan to include in the COPSWA. These subgroups were brought together as one working group for the FY 2015 planning activities to better define the remaining strategic oversight issue areas that will be addressed post-2014. The combined working group was chaired by DoD IG. The chart below identifies the participation by each agency by strategic issue area.

SWA JPG Oversight Agency Areas for the FY 2015 Joint Strategic Oversight Plan for Afghanistan	Reconstruction Issues	Other Than Reconstruction Issues	Cross-cutting Issues
Special Inspector General for Afghanistan Reconstruction	V		V
U.S. Agency for International Development OIG	V		
Department of Defense OIG	V	V	V
Department of State OIG	V	V	V
U.S. Army Audit Agency		V	
U.S. Government Accountability Office		√	V
Oversight Stakeholder Agencies for Coordination:			

Oversight Stakeholder Agencies for Coordination: Naval Audit Service and U.S. Air Force Audit Agency

#### Objectives of Oversight

- Promote accountability, integrity, economy, efficiency, and effectiveness.
- Identify, deter, and investigate fraud, waste, and abuse.
- Support the improvement of contingency business operations, including contracting, logistics, and financial management.
- Support the reform of acquisition and support processes.
- Ensure the safety and needs of civilians, Service members, and their families.
- Provide insight and recommendations to agency and military leadership and Congress, and keep the public informed.

#### Oversight is a Force-Multiplier

- Supporting military commanders by identifying challenges in critical operations and funds commanders can put to better use to support operations.
- Supporting the military, civilians, and contractors by identifying life and safety risks and whether they have the necessary equipment, training, and resources to conduct missions within acceptable risks.
- Supporting senior leadership by providing independent, reliable, understandable, and usable reporting to internal and external organizations on the use of funds provided to achieve the national goals of the United States in Afghanistan.

#### Planning Tools of Oversight

- > Strategic: Joint Strategic Oversight Plan for Afghanistan = "the Why" we do the work (sometimes noted as the strategic questions to be answered or big picture focus)
- ➤ Operational: COPSWA = "the What" (oversight project objectives and milestones)
- Tactical: Individual oversight project guides or plans = "the How" (methodology)

#### Risk-Based Planning Process

The oversight community uses a risk-based planning process that includes conducting outreach with congressional representatives, department and agency leadership, USCENTCOM, and senior military and civilian leadership in Afghanistan. Agency leaders in each of the oversight components meet with various senior officials responsible for the significant operations and programs in their



ANSF officers and NCOs receiving U.S. instruction on resource management. Source: DoD IG

respective departments and agencies to include financial, acquisition/contracting, logistics, transportation, and security operations. During FY 2014, several high-ranking military and civilian leaders gave situational briefings as keynote speakers during quarterly SWA JPG meetings.

We also review department, agency, and commanders' strategic documents related to Afghanistan. We review testimony presented by senior leadership, identify management and program challenges, and evaluate information gathered during our collective audit, evaluation, and inspection work.

This framework of information assists in targeting future oversight efforts by identifying existing and emerging systematic management challenges faced by the departments, agencies, commanders, and senior civilian leaders in Afghanistan. Individually and collectively, the members of the SWA JPG continuously assess risk areas to make decisions on appropriate oversight areas and projects.

#### FY 2015 Strategic Oversight Issues

The table below provides a comparison of this FY 2015 joint plan with the FY 2014 joint plan. The 11 strategic oversight issues previously identified for Reconstruction (7) and Other Than Reconstruction (4) have been consolidated in FY 2015 to 7 issues, with the inclusion of a new Cross-cutting section. This reduction is in alignment with the transfer of greater security and other responsibilities to the GIRoA and the transition of U.S. support from a combat mission to the train, advise, and assist Resolute Support Mission. This FY 2015 plan describes the seven strategic oversight issues, with associated key questions and focus areas, in each of the three sections identified below.

Comparison of Issues for the Joint Strategic Oversight Plan for Afghanistan				
FY 2014		FY 2015		
	Section 1. Reconstruction			
1.	Building the Capacity and Capabilities of the Afghan National Security Forces and Administering and Maintaining Accountability of the Afghanistan Security Forces Fund	Building the Capacity and Capabilities of the Afghan National Security Forces and  Administration and Maintaining Apparent billion		
6.	Planning, Coordinating, and Providing Stewardship of Direct and Indirect Assistance Funds and Programs ( <i>DoD-specific</i> )	Administering and Maintaining Accountability of the Afghanistan Security Forces Fund		
2.	Building Afghan Governance Capacity			
3.	Sustaining U.S. Investment in Afghan Institutions and Infrastructure	Building Afghan Governance Capacity		
6.	Planning, Coordinating, and Providing Stewardship of Direct and Indirect Assistance Funds and Programs (DOS- and USAID-specific)	and Sustaining U.S. Investment in Afghan Institutions and Infrastructure		
4.	Executing and Sustaining Counternarcotics Programs	Implementing and Executing Anti-Corruption		
5.	Implementing Anti-Corruption Initiatives	and Counternarcotics Programs		
7.	Awarding and Administering Reconstruction Contracts	Awarding and Administering Reconstruction     Contracts		
	Section 2. Other Th	Than Reconstruction		
8.	Health and Safety	N/A Included in "Other than Afghanistan" oversight section of COPSWA		
9.	Retrograde and Property Management	5. Retrograde and Property Management		
10.	Contract Management and Oversight	6. Contract Management and Oversight		
11.	Transition Planning and Execution	See Cross-cutting		
Section 3. Cross-cutting				
N/A		7. Transition Execution and Resolute Support Mission		

#### ❖ Section 1. Reconstruction

Since 2002, the United States has appropriated more than \$103 billion<sup>16</sup> to reconstruct and develop Afghanistan, which ranks among the world's poorest countries, with an annual per capita Gross Domestic Product of less than \$550. In addition to widespread illiteracy, poor health systems, weak institutions, and pervasive corruption, the country's social and economic prospects have suffered from decades of civil war, Soviet occupation, and ongoing insurgency and terrorism.

U.S. reconstruction funds have been applied to the core task of building and sustaining the Afghan National Security Forces (ANSF), promoting governance and rule of law, supporting



Inspection of heavy equipment. Source: U.S. Government

anticorruption and counternarcotics initiatives, and fostering economic development.

Execution of the reconstruction mission will change dramatically in the years ahead. The exit of U.S. combat forces and most of their support network by the end of December 2014 will, as in Iraq, entail a shift of operational responsibility from DoD to DOS, which also coordinates with USAID. Meanwhile, the closing of U.S. bases and the steadily shrinking "bubbles" of U.S.-provided security and medical evacuation services will complicate and constrain management and oversight of U.S.-funded reconstruction projects.

In this setting, the effectiveness and sustainability of the ANSF is critical, particularly in light of the recent announcement of the disbandment of the Afghan Public Protection Force—which was the state-sanctioned successor to the banned private security companies. The reduced U.S. footprint and the promised increase in the portion of U.S. and other international assistance, including through direct payments to the Afghan government, heightens the importance of increased ministerial capacity, anticorruption initiatives, agreed-upon metrics of progress, and accountability within the Government of the Islamic Republic of Afghanistan (GIRoA).

<sup>&</sup>lt;sup>16</sup> SIGAR Quarterly Report to the U.S. Congress, April 30, 2014. Posted at http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf.

# 1. Building the Capacity and Capabilities of the Afghan National Security Forces and Administering and Maintaining Accountability of the Afghanistan Security Forces Fund

The ANSF is primarily comprised of the Afghan National Army and the Afghan National Police. The ANSF is a critical pillar for establishing security and stability in Afghanistan. Following the removal of the Taliban from power in 2001, U.S. and coalition partners have focused on establishing an effective, independent, and sustainable ANSF. The long-term goal is to build and develop an ANSF that is nationally respected; professional; ethnically balanced; democratically accountable; organized, trained and equipped to meet the security needs of the country; and increasingly funded from GIRoA revenue.

#### Why is this issue important?

Risks associated with building the capacity and capabilities of the ANSF include defining requirements; acquisition planning; training, advising, and assisting; financial management and accountability; and corruption. Sustainment challenges include developing literacy and vocational skills and building institutional capabilities, controls, and processes for effective performance by the Afghan Ministries of Defense and Interior.

As of March 31, 2014, Congress had appropriated more than \$58.84 billion—more than half of all U.S. dollars appropriated for Afghanistan reconstruction since FY 2002—to develop the ANSF. The bulk of this funding, \$57.33 billion, has been directed to the Afghanistan Security Forces Fund (ASFF), which was established in 2005. The FY 2014 appropriation for the ASFF was \$4.73 billion. Accountability over this fund, which is tracked by DoD through pseudoforeign military sales case accounts established for each appropriation, is paramount to ensure its proper use to train, equip, and sustain the ANSF.

The ASFF appropriation supports DoD's mission to train, equip, and sustain an ANSF with an end strength goal of 352,000 personnel by December 2014. DoD allocated these funds to three budget activity groups within the ASFF:

Defense Forces (Afghan National Army)

<sup>&</sup>lt;sup>17</sup> SIGAR Quarterly Report to the U.S. Congress, April 30, 2014. Posted at http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf.

<sup>&</sup>lt;sup>18</sup> In general, ASFF funds associated with pseudo-foreign military sales cases retain the limitations placed on them when appropriated. Such funds must be obligated prior to the appropriation expiring and expended prior to cancellation of the appropriation.

- Interior Forces (Afghan National Police)
- Related Activities (primarily Detainee Operations)

Funds for each budget activity group were further allocated to four subactivity groups: Infrastructure, Equipment and Transportation, Training and Operations, and Sustainment.<sup>19</sup>

#### **Key Questions:**

- Is the ANSF making sufficient progress in building capacity and capabilities needed to fully assume security responsibilities, and to maintain accountability for the equipment and supplies they receive?
- Has DoD properly administered and maintained accountability over the use of funds in the ASFF?
- Has DoD developed the capability of the Ministry of Defense and Ministry of Interior to effectively manage and account for direct funding received from the ASFF?
- How will the Ministry of Interior and the Afghan National Police handle additional demands on security for development projects given the disbandment of the Afghan Public Protection Force?

#### **FOCUS AREAS**

- Extent of DoD planning for and execution of equipping and logistics support of ANSF
- > Progress in developing ANSF into an operationally independent and sustainable security force
- Whether ANSF is maintaining accountable control over U.S. provided equipment and supplies
- Verifying sufficiency of controls over ASFF transactions
- Evaluation of controls over ASFF pseudo-foreign military sales cases

SIGAR Quarterly Report to the U.S. Congress, April 30, 2014. Posted at <a href="http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf">http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf</a>.

# 2. Building Afghan Governance Capacity and Sustaining U.S. Investment in Afghan Institutions and Infrastructure

The U.S. reconstruction strategy emphasizes strengthening Afghan governance and supporting sustainable, inclusive growth. Since FY 2002, Congress has provided nearly \$26 billion to build Afghanistan's governing institutions and foster economic and social development. This money has gone into a number of funds and supported a myriad of programs managed by USAID, DOS, and DoD, including programs related to building governance capacity, promoting democracy and civil society, growing the economy, building or rehabilitating infrastructure, expanding access to education and health care, and boosting agricultural production. FY 2014 appropriations total \$1.2 billion.<sup>20</sup>

The three largest funds and programs during FY 2002 to FY 2014 are the Economic Support Fund, Commander's Emergency Response Program, and Afghanistan Infrastructure Fund. They have accounted for \$22.4 billion, or about 86 percent, of all funds appropriated for governance and development.<sup>21</sup>

#### Why is this issue important?

The U.S. Government's support to governance in Afghanistan is designed to empower government and its institutions to be representative, accountable, responsive, and constitutionally legitimate. Further, stability development programs are intended to ensure the government is capable of performing necessary functions and providing key services such as essential healthcare, education, and power transmission and connectivity. Failure by the U.S. Government to adequately address the capacity of the GIRoA to sustain U.S. reconstruction programs and investments will not only waste U.S. taxpayers' funds, but undermine local government credibility and impede progress in reconstruction and stabilization.



DoD IG Jon T. Rymer at the construction site of the Ministry of Defense Headquarters in Kabul. Source: DoD IG

<sup>&</sup>lt;sup>20</sup> SIGAR Quarterly Report to the U.S. Congress, April 30, 2014. Posted at <a href="http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf">http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf</a>.

<sup>21</sup> Ibid.

A key focus of U.S. capacity building efforts is developing the budgeting capability within Afghan national and sub-national governmental institutions. This capability is reflected in developing governmental budgets and having government ministries follow through with execution of their respective budgets within the proper budget cycle. Strengthening this capacity will help the GIRoA make responsible decisions about the use of its finite resources, one of the fundamental requirements of self-governance.

The United States provides assistance to the Afghan governing institutions to build capacity to perform critical services in two ways: through contracts, grants, and cooperative agreements; and increasingly, through on-budget assistance. The United States provides on-budget assistance through direct payments to Afghan government entities and through contributions to multinational trust funds. From 2002 to March 2014, the United States has provided nearly \$9 billion in on-budget assistance. To improve governance and align development efforts with Afghan priorities, international donors, including the United States, committed to increase the proportion of development aid delivered on-budget to at least 50 percent. However, donors conditioned their support on the Afghan government's fulfilling a set of commitments outlined in the Tokyo Mutual Accountability Framework.<sup>22</sup> These commitments include improved management of public funds.<sup>23</sup>

#### **Key Questions:**

- To what extent has the GIRoA developed financial management capacity at both the national and sub-national levels?
- To what extent have U.S. reconstruction programs and investments taken into account the capacity of the GIRoA to sustain these programs and investments?
- To what extent has the GIRoA made progress in generating revenues to fund governmental operations?
- To what extent has the GIRoA improved its ability in the areas of good governance and delivery of key services?
- To what extent have capacity building and development programs and projects supporting sectors such as health, energy, rule-of-law, education, information, and telecommunications achieved intended objectives and goals?

<sup>&</sup>lt;sup>22</sup> The international community and Afghan government agreed to the Tokyo Mutual Accountability Framework (TMAF) at the Tokyo Conference of donors in July 2012. The TMAF set out 16 commitments, called indicators under the agreement, for the Afghan government and nine for the international community.

<sup>&</sup>lt;sup>23</sup> SIGAR Quarterly Report to the U.S. Congress, April 30, 2014. Posted at http://www.sigar.mil/pdf/quarterlyreports/2014-04-30qr.pdf.

- To what extent have efforts to develop the mining, oil, and gas industries in Afghanistan met their intended goals, and the challenges to ensure these industries are a lasting source of revenue for Afghanistan?
- To what extent are GIRoA ministries providing stewardship of direct assistance funds and achieving favorable outcomes from programs funded through direct assistance?

#### **FOCUS AREAS**

- Capacity of the ministries to spend funds and operate in accordance with approved budgets
- GIRoA's progress and challenges in implementing land-reform initiatives, and whether USAID assistance is focused on these challenges
- Whether USAID's support to the Afghan Parliament prepared both houses of Parliament for greater self-reliance
- Extent that stabilization, development, and rule-of-law programs are achieving goals and objectives, and what reevaluation actions were taken in response to program metrics and outcomes achieved
- ➤ Whether USAID's activities for power transmission, expansion, and connectivity are achieving affordable, reliable, and sustainable power
- Whether USAID's support and workforce development is helping higher education professionals manage the growth of tertiary education while improving academic quality
- Whether USAID's workforce development is building the capacity of the providers of training programs to meet current and future labor market requirements
- Extent that U.S. assistance has increased the population's access to primary healthcare services and products
- Whether USAID is effectively coordinating with other donors and GIRoA to ensure funds contributed to multi-donor trust funds are used for their intended purposes
- Whether USAID is mitigating the impact of security and logistical challenges to monitor or oversee implementation of awards on a regular basis
- Whether DoD, DOS and USAID are maintaining sufficient oversight of the use of direct assistance funds to ensure the GIRoA is exercising proper stewardship and can properly account for funds

# 3. Implementing and Executing Anti-Corruption and Counternarcotics Programs

Congress appropriated \$7.4 billion for counternarcotics and law-enforcement/rule-of-law initiatives in Afghanistan from FY 2002 through March 31, 2014. FY 2014 appropriations were \$545 million. The bulk of appropriated funds were for the DOS's International Narcotics Control and Law Enforcement Fund (INCLE) and DoD's Drug Interdiction and Counter-Drug Activities. INCLE appropriations have also included funds for the Administration of Justice, Justice Sector Support, and Corrections System Support Programs carried out in Afghanistan.



Afghan soldiers inspect opium poppy seeds. Source: U.S. Army

#### Why is this issue important?

A major part of the U.S. reconstruction strategy is focused on expanding Afghans' access to justice, promoting the rule of law, and fighting corruption. U.S. support for the rule of law in Afghanistan focuses on efforts to provide Afghans with meaningful access to fair, efficient, and transparent justice. The U.S. Government is also funding programs to develop Afghan capacity to effectively investigate and prosecute national security and major counternarcotics cases.

Afghanistan is the world's largest producer and cultivator of opium poppies, accounting for nearly 75 percent of the world's illicit opium.<sup>24</sup>

The illegal drug trade provides income for Afghan farmers, bribes for government officials, profits to dealers, and revenues for insurgents. By undermining the rule of law and funding insurgents, the opium trade constitutes a major challenge to Afghanistan's reconstruction.

#### **Key Questions:**

To what extent has the GIRoA implemented anticorruption programs within its
ministries and made progress in deterring corruption by investigating, prosecuting,
sanctioning, or removing corrupt officials from office, and by implementing financial
transparency and accountability measures for government institutions and officials?

United Nations Office on Drugs and Crime, "Impacts of Drug Use on Users and Their Families in Afghanistan," April 2014.

- To what extent have rule-of-law programs improved Afghanistan's justice and corrections systems and increased public access to justice?
- Has U.S. assistance for Afghanistan succeeded in achieving the goals and objectives of the counternarcotics strategy?
- How capable is the GIRoA of assuming a lead role and sustaining progress in counternarcotics operations?

#### **FOCUS AREAS**

- Extent to which GIRoA's implementation of anticorruption programs within its ministries is consistent with guidance from the Afghan High Office of Oversight for Anti-Corruption
- Criteria and reliability of information that DOS used to certify that the GIRoA is reducing corruption in order to meet defined aid restrictions
- Whether U.S. assistance to the GIRoA for anticorruption programs is achieving intended outcomes and is focused in areas of greatest impact for achieving strategic objectives
- > DOS monitoring and evaluation of training under rule-of-law programs
- > Progress and outcomes of rule-of-law programs to develop capacity within Afghan justice institutions at the national and provincial levels
- ➤ Whether the DOS Bureau of International Narcotics and Law Enforcement Affairs has effectively administered prison construction projects
- ➤ Whether counternarcotics programs are achieving intended outcomes, and identifying challenges and impediments to sustained progress
- ➤ U.S. agencies' monitoring and valuation of counternarcotics programs, and of reevaluation actions taken in response to program metrics and outcomes achieved
- > Extent of GIRoA preparations to sustain counternarcotics program

#### 4. Awarding and Administering Reconstruction Contracts

The risks associated with contingency contracting remain high. We plan to continue our oversight to make sure the government is paying fair and reasonable prices for items and services procured.

#### Why are these issues important?

The drawdown of military forces will make it more difficult to provide the forces needed for contracting officer representatives to monitor contracts, and as accessibility to sites decreases, agencies will increasingly turn to remote management to oversee projects and programs. The increased need for use of remote management, including third-party monitoring, has its own unique limitations and risks. Additionally, the constant rotation of contracting personnel makes it a challenge to maintain a sufficient number of personnel with the right qualifications to provide adequate oversight. These inherent risks are likely to increase. Additionally, USAID has a large backlog of contracts requiring a financial audit of contractor's incurred costs before the contracts can be closed.

#### **Key Questions:**

- To what extent did DoD, DOS, and USAID award contracts competitively and administer contracts for Afghanistan's reconstruction in a manner to ensure costs are controlled and contractors remain on schedule and perform as required?
- What steps are taken to review and validate contractor quality and performance by third-party monitors?

#### **FOCUS AREAS**

- Whether DoD, USAID, and DOS are using acquisition strategies that best promote competition, minimize risk, control cost, and achieve favorable performance outcomes
- ➤ Whether the U.S. Government obtained fair and reasonable prices on goods and services purchased, and whether they were properly delivered and accounted for throughout the acquisition process
- ➤ Whether amounts billed to the U.S. Government for contracts and grants in support of Afghanistan reconstruction were allowable, allocable, and reasonable
- Whether DoD, USAID, and DOS are fully accounting for and managing the disposition of contractor-managed, government-owned equipment from awarded contracts
- Extent to which contracts are administered properly, to include appropriate close-out procedures
- ➤ The extent to which risk is assessed and mitigated in the use of remote monitoring techniques and strategies

#### Section 2. Other Than Reconstruction

In June 2013, the Afghans assumed the lead for security across the whole of Afghanistan and our coalition forces shifted their focus to the training, advising, and assisting of Afghan forces. This transition has seen the steady drawdown of forces from a peak of 100,000 U.S. troops in 2013,<sup>25</sup> to about 32,800 in May 2014.<sup>26</sup>

On May 27, 2014, the President announced that approximately 9,800 U.S. forces will remain in Afghanistan at the start of 2015, which is expected to be reduced in half by the start of 2016. The mission of these forces will be to train Afghan forces and support counterterrorism efforts. The President stated that the U.S. will sustain its military presence after 2014 contingent upon the Afghan government signing the Bilateral Security Agreement (BSA), which is essential to give U.S. troops the authorities they need to fulfill their mission, while respecting Afghan sovereignty.<sup>27</sup>

In March 2014, General Joseph F. Dunford, Commander, U.S. Forces–Afghanistan (USFOR-A), reported that as forces have redeployed, ISAF has closed, de-scoped, or transferred tactical infrastructure—ranging from large bases to small combat outposts—to the Afghans. At that time, coalition bases numbered fewer than 90, from a high of more than 850 in 2012. Also, fewer than 10,000 U.S. vehicles not needed for the post-2014 mission will be returned to the military services. This is down from a high of more than 40,000 vehicles in June 2012.<sup>28</sup>

The withdrawal of U.S. forces and resulting base closures may impede the ability of oversight agencies and contracting officer representatives to visit project field sites to conduct oversight of service and construction contracts and to monitor the progress of transition and sustainment activities. However, oversight efforts will continue in 2015, consistent with the security posture of U.S. Government agencies and their ability to provide support.

<sup>&</sup>lt;sup>25</sup> International Security Assistance Force (ISAF): Key Facts and Figures, March 1, 2013. Posted at http://www.nato.int/isaf/placemats\_archive/2013-03-01-ISAF-Placemat.pdf.

<sup>&</sup>lt;sup>26</sup> International Security Assistance Force (ISAF): Key Facts and Figure, June 1, 2014. Posted at http://www.nato.int/nato\_static/assets/pdf/pdf\_2014\_06/20140603\_140603-ISAF-Placemat-final.pdf.

The White House, Statement by the President on Afghanistan, May 27, 2014. Posted at <a href="http://www.whitehouse.gov/the-press-office/2014/05/27/statement-president-afghanistan">http://www.whitehouse.gov/the-press-office/2014/05/27/statement-president-afghanistan</a>.

Statement of General Joseph F. Dunford, before the U.S. Senate Armed Services Committee on "The Situation in Afghanistan," March 12, 2014. Posted at <a href="http://www.armed-services.senate.gov/imo/media/doc/Dunford\_03-12-14.pdf">http://www.armed-services.senate.gov/imo/media/doc/Dunford\_03-12-14.pdf</a>.

#### 5. Retrograde and Property Management

During FY 2014, the drawdown of U.S. forces and retrograde of equipment continued in Afghanistan, with the majority, if not all, forces and equipment expected to be removed by December 31, 2014. The unresolved status of the BSA further complicates the planning and execution of the drawdown and retrograde.

#### Why is this issue important?

In FY 2015, the remaining challenges will likely be the removal of any remaining equipment in Afghanistan, transporting cargo/ equipment throughout the region, accounting for equipment returning to the Continental U.S., and entering equipment into reset processes. Each of these remaining tasks will



DoD IG inspects the activities at a Retrograde Sort Yard. Source: DoD IG

have to be accomplished with a diminished force to execute the retrograde and provide security.

This rapid redeployment of forces results in a significant amount of deployed equipment and property requiring intensive management. Critical processes are needed to identify, account for, safeguard, and determine the optimum disposition of materiel—considering both cost effectiveness and the required reset of CONUS-based DoD units; opportunities to transfer equipment to DOS embassy operations; and practicality of appropriate transfers to the GIRoA or other nations. In addition, maintaining adequate visibility and accountability during intra- and inter-theater transportation contributes to keeping sensitive items out of the hands of insurgents while continuing to fill critical needs of U.S. forces.

For property management, the critical challenges focus on the facilities requirements for the Resolute Support Mission (RSM) force and how those facilities will be constructed, maintained, and secured with fewer forces in theater.

#### **Key Questions:**

- Has DoD sufficiently planned and developed adequate management controls to execute the Redeployment, Retrograde, Redistribution, Return, and Disposal (R4D) of materiel?
- What are the equipment requirements of the RSM force?

- Has DoD accurately identified and quantified the amount of materiel for retrograde processing and its associated costs?
- Do management control processes governing R4D adequately mitigate the risk of loss during transportation to the final destination—Intra-theater, inter-theater, ground and air lines of communication (GLOC and ALOC)?
- To what extent is DoD shipping controlled equipment and munitions properly?



Inspection of heavy equipment provided to the ANSF. Source: SIGAR

- Are DoD and DOS coordinating efforts to identify and properly account for equipment that will be transferred from DoD to DOS or other countries?
- Does DOS have adequate policies and procedures to ensure that equipment transferred from DoD to other agencies and countries is properly accounted for?

#### **FOCUS AREAS**

- Redeployment, Retrograde, Redistribution, Return, and Disposal (R4D)
  - Executing the end-stages of the R4D process
  - Property disposal
  - Air and ground lines of communication (transportation and distribution)
  - Depots for the sorting and reset of retrograded non-rolling stock
  - Property accountability
  - Equipment transfers
- Disposition of excess real and personal property
- Facilities construction, management, and sustainment

#### 6. Contract Management and Oversight

DoD, DOS, and USAID will continue to face significant challenges in the areas of contract award, documentation, administration, and oversight as the U.S. draws down in Afghanistan.

Oversight assists in identifying efficiencies in contract management and non-productive processes; and promoting real competition, improving services' acquisitions, and ensuring fair labor practices.

### Why is this issue important?

DoD, DOS, and USAID have numerous active contracts in Afghanistan, including contracts for information operations, security services, military and embassy/consulate construction, and vehicle maintenance. The Commission on Wartime Contracting in Iraq and Afghanistan<sup>29</sup> released a final report in August 2011,<sup>30</sup> which found as much as \$60 billion of waste and fraud in wartime contracts for the two wars. Moreover, oversight components have determined that contract requirements were frequently not well-defined and that the contracting arrangements were often not the most appropriate for ensuring the efficient and effective use of resources.

The Commission's report and other initiatives have increased awareness of the need for improved surveillance of contractor performance in a contingency environment. With ongoing obligations of significant amounts of contract funding in Afghanistan, there is a continued need to assess the use of contractors in support of U.S. military and civilian organizations in Afghanistan, the adequacy of oversight of those contracts, and the controls over funds.

### **Key Questions:**

- To what extent are U.S. government officials properly awarding, managing, and administering contracts in accordance with Federal Acquisition Regulations and other applicable guidance?
- To what extent do agencies have systems to adequately manage their contractors during contingency operations?
- To what extent do existing safeguards adequately protect third-country national laborers from unfair labor practices and abuses, including trafficking in persons?

### **FOCUS AREAS**

- Contract and contractor management
- Labor recruitment and employment practices

Congress created the independent, bipartisan Commission on Wartime Contracting in Iraq and Afghanistan in 2008 (Public Law 110-181) to assess contingency contracting for reconstruction, logistics, and security functions; examine the extent of waste, fraud, and abuse; and provide recommendations to Congress to improve the structures, policies, and resources for managing the contracting process and contractors.

<sup>&</sup>lt;sup>30</sup> "Transforming Wartime Contracting: Controlling costs, reducing risks," August 2011. This final report to Congress summarizes the Commission's work since 2008.

### ❖ Section 3. Cross-cutting

The U.S. and coalition mission to train and equip the ANSF has changed from force generation to force sustainment, with ANSF in the lead for security across Afghanistan. This includes providing materiel support to the ANSF through the NATO Training Mission-Afghanistan (NTM-A) and the Combined Security Transition Command-Afghanistan (CSTC-A). Support will eventually be through the Office of Security Cooperation-Afghanistan to ensure the ANSF can operate independently after the withdrawal of U.S. and Coalition combat forces.



ANA rotary wing aircraft. Source: U.S. Government

The drawdown of U.S. combat forces involves the selective transfer of land and facilities to GIRoA by December 31, 2014. Closing a base presents

significant challenges for DoD, and requires extensive planning to determine DoD transportation capacity and whether appropriate steps are being taken to ensure efficient movement, storage and disposition of assets during the drawdown.

DoD, DOS, and USAID have funded a large number of construction projects such as buildings, roads, air strips, and other infrastructure, to increase Afghanistan's stability, security, and strengthen its economy. Because of the U.S. military drawdown and the transfer of DoD operations to the DOS, and the resulting shrinking U.S. civilian agency presence outside of major population centers, it is important to verify the requirements for any planned or ongoing construction. Further, ensuring the ability of GIRoA to sustain completed facilities planned for transfer is critical.

The safety and security of U.S. personnel and locally employed staff supporting overseas military contingency operations and diplomatic missions, including high-threat posts, are ongoing priorities. As these missions continue post-2014, it is essential that personnel are provided safe basic life support, and the proper security protection within the criteria of regulation, policy, and reasonable affordability.

### 7. Transition Execution and Resolute Support Mission

The transition from DoD to DOS in Iraq provided many lessons learned that should be considered as the DoD and DOS continue transition activities in Afghanistan. Effective transition planning and execution is critical to supporting U.S. and NATO security objectives to build and sustain a unified and sovereign Afghanistan. In addition, enduring support for embassy personnel who remain in Afghanistan, as well as for U.S. military personnel, are among the highest priorities of the U.S. government.

### Post-2014 Mission-Resolute Support

General Joseph F. Dunford, Commander, USFOR-A, outlined the ISAF plan for the Resolute Support Mission in his March 2014 statement before the U.S. Senate Armed Services Committee. "In anticipation of a signed BSA and NATO Status of Forces Agreement (SOFA), ISAF continues to plan for the Resolute Support train, advise, assist mission. This mission will focus on the four capability gaps at the operational/institutional and strategic levels of the ANSF that will remain at the end of the ISAF mission: 1) Afghan security institution capacity, 2) the aviation enterprise, 3) the intelligence enterprise, and 4) special operations. In accordance with NATO guidance, ISAF is planning on a limited regional approach with 8,000 - 12,000 coalition personnel employed in Kabul and the four corners of Afghanistan. Advisors will address capability gaps at the Afghan security ministries, army corps, and police zones, before eventually transitioning to a Kabul-centric approach focused on the Afghan ministries and institutions".<sup>31</sup>

### Why is this issue important?

U.S. policy and related diplomatic and military strategy in Afghanistan will continue to transition as U.S. troops continue to drawdown to a normal embassy presence with a security assistance component. During calendar year 2015, the U.S. mission will train, equip, advise and assist to enable the ANSF to continue leading security operations; transition reconstruction and development programs consistent with the size and shape of the post-2014 U.S. security footprint; lay the ground work for an enduring, post-2014 NATO and U.S. support presence in Afghanistan; and monitor, share information about, and mitigate threats to locally employed staff serving at high-threat posts.

### **Key Questions:**

• What progress has GIRoA made to secure DoD military bases and convoys, post-2014?

Statement of General Joseph F. Dunford, before the U.S. Senate Armed Services Committee on "The Situation in Afghanistan," March 12, 2014; posted at <a href="http://www.armed-services.senate.gov/imo/media/doc/Dunford\_03-12-14.pdf">http://www.armed-services.senate.gov/imo/media/doc/Dunford\_03-12-14.pdf</a>.

- To what extent will DoD have a post-2014 role in Afghanistan?
- To what extent have DoD and DOS developed and implemented a plan for transitioning to a reduced DoD presence in Afghanistan, including establishing an Office of Security Cooperation – Afghanistan?
- What progress has been made in building the capacity of GIRoA to sustain transferred infrastructure?
- To what extent have DoD, USAID, and DOS maintained visibility over assets transferred to GIRoA, and to what extent has GIRoA been able to use and sustain U.S. transferred assets?
- To what extent does the planned construction of the U.S. Embassy facilities in Kabul align with projected staffing levels post-2014?
- To what extent has DOS implemented effective security and safety support for embassy personnel, including locally employed staff?

### **FOCUS AREAS**

- Level and nature of DoD support required for enduring U.S. Embassy operations
- Security and safety of personnel, including locally employed staff
- Establishment of and support to the Office of Security Cooperation-Afghanistan



Construction at Camp Sullivan. Source: GAO

- Capability of GIRoA to maintain the security mission and sustain infrastructure transferred by DoD, DOS, and USAID
- Adequacy of U.S. Embassy construction planning process and project execution

## SECTION 1.1

AFGHANISTAN SUMMARY MATRIX OF FY 2015 PROJECTS



# SUMMARY PRORATED OVERSIGHT COVERAGE BY FY 2015 AFGHANISTAN STRATEGIC OVERSIGHT ISSUES (AS OF SEPTEMBER 1, 2014)

NUMBER OF PROJECTS BY AGENCY	DOD OIG	AAA	AFAA	NAS	SIGAR	GAO	DOS OIG	USAID OIG	Projects
STRATEGIC ISSUE	Total	Total	Total	Total	Total	Total	Total	Total	Per Issue (a)
RECONSTRUCTION									Total
Building the Capacity and Capabilities of the Afghan National Security Forces and Administering and Maintaining Accountability of the Afghanistan Security Forces Fund	9.5				7.0				16.5
Building Afghan Governance     Capacity and Sustaining U.S.     Investment in Afghan Institutions and Infrastructure					17.0			99.0	116.0
Implementing and Executing Anti- Corruption and Counternarcotics Programs					2.0		1.0	4.0	7.0
Awarding and Administering     Reconstruction Contracts					44.0			6.0	50.0
OTHER THAN RECONSTRUCTION									
5. Retrograde and Property Management	5.0	2.0				2.5			9.5
Contract Management and     Oversight	0.5					4.0	6.0	1.0	11.5
CROSS CUTTING									
7. Transition Execution and Resolute Support Mission					4.0	2.5	2.0		8.5
Total number of projects per agency									
(a) [b]	15	2	0	0	74	9	9	110	219

### NOTES

<sup>(</sup>a) A project may cover more than one issue. For example, if a project covers three strategic issues, each issue is prorated a value of 0.3. Total number of projects is rounded and represents the number of projects each agency has submitted for the FY 2015 COPSWA.

<sup>(</sup>b) Closed projects include those completed with a final report, cancelled, terminated, or no longer applicable to Southwest Asia.



### SECTION 1.2

FY 2015 AFGHANISTAN PROJECTS BY AGENCY AND REFERENCE NUMBER

### FY 2015 AFGHANISTAN PROJECTS BY AGENCY AND REFERENCE NUMBER

Project	Start	Final	Strategic Issue
AAA			
COPSWA Ref No. 1080  Retrograde of Sensitive Equipment and Materiel Objective: To verify that processes and procedures were sufficient to establish timely accountability, disposition, and proper protection of sensitive equipment and materiel throughout the retrograde process. (Project: A-2014-MTE-0091.000)	Jan-14	Sep-14	5
COPSWA Ref No. 1480  Follow-up Audit of Foreign Excess Property Programs Objective: To verify that command had implemented effective procedures for the Foreign Excess Property Program regarding disposition of water wells, termination of land leases, and preventing tiered authority of excess property. (Project: A-2014-MTE-0134.000)	Mar-14	Sep-14	5
AFAA			
No Projects at this Time			
DOD OIG			
COPSWA Ref No. 916  Security Force Assistance-Afghanistan Objective: Determine whether:  1) U.S. government goals; objectives, plans, and guidance are sufficient, issued, and operative for the transition of security assistance activities in Afghanistan from DoD authority to a security cooperation organization under the Department of State, and 2) Ongoing efforts to provide security assistance to the government of Afghanistan are adversely impacted by the transition of ISAF and IJC to a command organization under NATO authority.  (Project: D2013-D00SPO-0181.000)	Jun-15	Mar-16	1

Project	Start	Final	Strategic Issue
DOD OIG			
COPSWA Ref No. 1170  Ministry of Defense/General Staff/ANA Logistics Development Objective: Evaluate progress made since previous assessments of this area, with a probable focus on execution or outcome of plans currently being developed by the CSTC-A Executive Director of ANSF Sustainment. (Project: D2014-D00SPO-0008.000)	Oct-13	Oct-14	1
COPSWA Ref No. 1171  ANSF Metrics Product Objective: Provide a summary of Afghan National Police readiness to sustain the lead in Afghanistan security operations post 2014. (Project: D2011-D00SPO-0182.009)	Jan-15	Jun-15	1
COPSWA Ref No. 1172  ANSF Metrics Product Objective: Provide a summary of Afghan National Army readiness to sustain the lead in Afghanistan security operations post 2014. (Project: D2011-D00SPO-0181.010)	Apr-15	Sep-15	1
<ul> <li>COPSWA Ref No. 1173</li> <li>U.S. Government and Coalition Efforts to Develop the Logistics Sustainment Capability of the Afghan National Police (ANP)</li> <li>Objective: Assess planning/execution of ANP log/maintenance systems developed/implemented by the U.S./Coalition forces</li> <li>(CF) in Afghanistan. Specifically, we will evaluate: <ol> <li>Whether U.S./CF goals, objectives, plans, guidance, and resources are sufficient to effectively develop, manage, and transition log/maintenance to the ANP in 2014;</li> <li>U.S./CF plans to transition ANP log/maintenance processes to Afghan lead and to mitigate the impact of delays in transition; and</li> <li>Whether U.S./CF plans and resources will effectively support the sustainment and continued development of ANP log/maintenance systems beyond 2014.</li> </ol> </li> <li>(Project: D2014-D00SPO-0129.000)</li> </ul>	Mar-14	Dec-14	1

Project	Start	Final	Strategic Issue
DOD OIG			
COPSWA Ref No. 1284  Property Losses in Afghanistan Objective: Determine whether DoD complied with applicable regulations for reporting equipment losses in Afghanistan and whether the losses have been accurately recorded in accountability systems.  (Project: D2014-D000JB-0030.000)	Oct-13	Nov-14	5
Audit of Construction of U.S. Facilities in Afghanistan Objective: Determine whether DoD activities have established a process to evaluate whether construction projects for U.S. facilities in Afghanistan should be completed or terminated. For those projects to be completed, we will determine whether DoD activities have effective completion and sustainment plans.  (Project: D2014-D000JB-0160.000)	Apr-14	Apr-15	5
COPSWA Ref No. 1483  Audit of Controls Over the Retrograde of Equipment in Afghanistan  Objective: Determine whether DoD is effectively processing equipment from the drawdown at Defense Logistics Agency Disposition Services and retrograde sort yards in Afghanistan. (Project: D2014-D000JB-0167.000)	Apr-14	Sep-14	5

Project	Start	Final	Strategic Issue
DOD OIG			
COPSWA Ref No. 1515  Assessment U.S. and Coalition Efforts to Develop the ANSF IG System  Objective: Assess U.S. and Coalition Efforts to Develop Transparency, Accountability, and Oversight (TAO) in the ANSF by developing the ANSF IG system. Determine a way forward for further development of the ANSF IG system. (Project: TBD)	Nov-14	Jul-15	1
COPSWA Ref No. 1516  Assessment of U.S. and Coalition Efforts to Develop ANA Training Centers at Corps-Level Objective: Determine effectiveness of U.S. Coalition Security Force Assistance Brigades/Teams in continued development of the Regional Training Centers located at the ANA Corps-level. (Project: TBD)	Aug-15	May-16	1
Audit of the Government of the Islamic Republic of Afghanistan's Internal Controls for Asset Accountability Objective: To determine whether CSTC-A and the Government of Islamic Republic of Afghanistan's (GIRoA) Ministries of Defense and Interior have controls in place to effectively manage asset accountability in support of the sustainment of the Afghanistan National Security Forces. (Project: AUD/TBD)	Sep-14	Mar-15	1
COPSWA Ref No. 1574  Audit of Controls Over Retrograde Equipment in Afghanistan Objective: To determine whether DoD is properly securing, handling, an maintaining accountability for retrograde equipment remaining in Afghanistan. In addition, we will determine whether DoD is locating equipment reported as lost as bases close.  (Project: AUD/TBD)	Nov-14	May-15	5

Project	Start	Final	Strategic Issue
DOD OIG			
COPSWA Ref No. 1575  Summary of Afghanistan Drawdown Reports Objective: To summarize a series of audit reports on the Afghanistan retrograde to identify systematic challenges and lessons learned associated with the drawdown of equipment and forces in Afghanistan. (Project: AUD/TBD)	Feb-15	Sep-15	5
Audit of the Government of Islamic Republic of Afghanistan's Controls Over Contracting Objective: Determine whether the Combined Security Transition Command-Afghanistan (CSTC-A) and the Government of Islamic Republic of Afghanistan's (GIRoA) Ministries of Defense and Interior have established effective controls over contract management processes. (Project: D2014-D000JB-0213.000)	Aug-14	Feb-15	1,6
COPSWA Ref No. 1590  Assessment of the Sufficiency of the Afghan National Security Force's Policies, Processes, and Procedures for the Management and Accountability of Ammunition, Explosives, and Fuel Objective: Review:  1) The ISAF Security Assistance Office relationship with Ministries of Defense and Interior regarding regulations and procedures for procurement, receipt, accountability, and consumption of ammunition and fuel 2) ANSF compliance with published accountability procedures and internal controls of he ammunition, explosives, and fuel at national and regional commands, 3) ANSF ammunition, explosives and fuel distribution and accountability systems for significant gaps and vulnerabilities, 4) ANSF storage facilities for ammunition, explosives, and fuel for security gaps and vulnerabilities. (Project: D2014-D00SPO-0129.001)	Jul-14	Jan-15	1

Project	Start	Final	Strategic Issue
DOS OIG			
Audit of the Bureau of International Narcotics and Law Enforcement Affairs (INL) Counternarcotics Programs in Afghanistan Objective: Determine whether INL is achieving intended and sustainable results through its Counternarcotics Programs in Afghanistan. (Project: 13-AUD-082)	Jun-13	Sep-14	3
Audit of Bureau of Diplomatic Security Worldwide Protective Services (WPS) Contract Task Orders 2, 9, and 11 for Movement and Static Security Services in Jerusalem and Afghanistan Objective: Determine whether the Department of State's administration and oversight of the WPS task order has been effective. (Project: 13-AUD-052)	Feb-13	Sep-14	6
COPSWA Ref No. 975  Audit of Contract Closeout Process for Contracts in Afghanistan  Objective: To determine whether the Department of State was following prescribed procedures when closing out local and regional contracts in Afghanistan.  (Project: 14-AUD-014)	Dec-13	Sep-14	6
COPSWA Ref No. 1474  Audit of Department of State Selection, Positioning, Training, and Oversight Responsibilities of Grants Officer Representatives Objective: Determine the extent to which the Department's GORs are selected, positioned, and trained to successfully perform their assigned grants administration and oversight responsibilities. (Project: 14-AUD-034)	Feb-14	Sep-14	6
COPSWA Ref No. 1475  Audit of the Bureau of Diplomatic Security Worldwide Protective Services Contract Task Order 10 - Kabul Embassy Security Force (KESF) Objective: Determine whether the Department of State's administration and oversight of the WPS task order for KESF has been effective. (Project: 14-AUD-018)	Jan-14	Sep-14	6

Project	Start	Final	Strategic Issue
DOS OIG			
Audit of the Bureau of International Narcotics and Law Enforcement Affairs (INL) Counternarcotic Contracts in Afghanistan Objective: To determine whether INL is administering counternarcotic contracts in Afghanistan in accordance with acquisition regulations and the contractors are complying with contract terms and conditions.  (Project: TBD)	Oct-14	Mar-15	6
Audit of the Special Immigrant Visa (SIV) Program for U.S. Mission Afghanistan Objective: To determine whether the Department is managing the SIV program in Afghanistan in accordance with Federal laws and Department guidance and is achieving desired results. (Project: TBD)	Jun-15	Dec-15	7
COPSWA Ref No. 1565  Audit of Afghanistan Life Support Services (ALSS) Contract Planning & Solicitation and Award Process Objective: To determine whether the Department is planning and implementing the solicitation and award process for the ALSS contract in accordance with acquisition regulations and Department guidance. (Project: TBD)	Sep-15	Feb-16	6
COPSWA Ref No. 1566  Audit of Embassy Kabul Planning for a Reduced Military Presence in Afghanistan and the Sustainability of Key Programs  Objective: To determine whether Embassy Kabul:  1) Has established management and monitoring plans for contracts and grants as the U.S. military reduces its presence in Afghanistan, and  2) Has fully considered Afghan capacity to independently advance program goals as the U.S. mission is normalized.  (Project: TBD)	Jan-15	Jun-15	7

Project	Start	Final	Strategic Issue
GAO			
COPSWA Ref No. 1132  DoD Container Management Objective: To what extent:  1) Has DoD established and implemented corrective action plans to address its container management issues and 2) Do DoD container management processes provide for efficient and cost effective logistics operations in Afghanistan? (Project: 351805)	Mar-13	Sep-14	5
<ul> <li>Use of Foreign Labor Contractors Abroad</li> <li>Objective: <ol> <li>What are the practices of U.S. Government contractors in recruiting foreign workers for work outside the United States?</li> <li>What legal and other authorities do U.S. agencies identify as providing protection to foreign workers employed by U.S. Government contractors outside the United States?</li> <li>To what extent do Federal agencies provide oversight and enforcement of such authorities? (Mandate from the 2013 Violence Against Women Act)</li> </ol> </li> <li>(Project: 320985)</li> </ul>	Jun-13	Sep-14	6
<ul> <li>COPSWA Ref No. 1442</li> <li>Mitigating Threats to Locally Employed Staff</li> <li>Objective: <ol> <li>What is the nature and extent of the threat that terrorist networks and other violent extremist groups pose to LES, including the number of threats and attacks?</li> <li>To what extent have U.S. agencies established mechanisms to collect and share information about threats to LES in an effective and timely manner?</li> <li>What steps, if any, have U.S. agencies taken to mitigate threats to LES at high-threat posts and what barriers, if any, exist to mitigating such threats?</li> <li>To what extent, if any, have these threats and attacks affected the recruitment, and retention of LES at high threat posts?</li> </ol> </li> <li>(Project: 100003)</li> </ul>	Feb-14	Dec-14	7

Project	Start	Final	Strategic Issue
GAO			
<ul> <li>COPSWA Ref No. 1484</li> <li>Systems Used to Track Contractors in Contingency Operations Objective: <ol> <li>What systems, if any, do the agencies use to manage contractors and the resources needed to sustain each system?</li> <li>To what extent are systems interoperable, use compatible data standards, and meet legislative requirements?</li> <li>To what extent do the systems provide personnel in contingency areas the necessary data to manage contractors?</li> <li>What steps, if any, are the agencies taking to ensure that these systems maximize their ability to manage contractors?</li> </ol> </li> <li>(Project: 351917)</li> </ul>	Apr-14	TBD	6
COPSWA Ref No. 1485  American Contractor Preference Objective:  1) What benefits or problems did DOD encounter or overcome in establishing a preference for American contractors in military construction projects in locations where the department implemented such a preference?  2) What are the potential benefits of expanding the geographical area to countries in the U.S. Central Command area of responsibility for American contractor preference in military constructions programs?  3) What are the potential problems of expanding the geographical area to countries in the U.S. Central Command area of responsibility for American contractor preference in military constructions programs?  (Project: 100012)	Mar-14	Nov-14	6

Project	Start	Final	Strategic Issue
GAO			
COPSWA Ref No. 1509  Contractors' Risk Insurance Objective: The Defense Base Act (DBA) mandates that U.S. government contractors and subcontractors buy workers' compensation insurance for its overseas employees. The cost of this insurance is then passed on to the U.S. government. With increased U.S. military and civilian engagement around the world in recent years, the number of DBA claims and total government-wide DBA insurance premiums have grown significantly. In 2012, State changed its insurance plan, moving from a single insurer program to an open market program. By comparison, USAID did not transition to an open market DBA program.  1) How did State manage the transition from a single insurer model to an open market model for DBA insurance, and what challenges, if any, did State encounter during and after the transition?  2) To what extent did the transition affect DBA related premium rates paid by State contractors, and how do their premium rates compare to the rates paid by USAID contractors?  3) What effect, if any, did the transition have on small contractors?  (Project: 100010)	Mar-14	Dec-14	6
<ul> <li>COPSWA Ref No. 1579</li> <li>Efforts to Protect Bases, Sites, and Convoys in Afghanistan and Any Effects on Mission</li> <li>Objective: The Chair and Ranking Member of the House Armed Services Committee requested this project. GAO will determine to what extent: <ol> <li>Is the decision to disband the Afghan Public Protection Force (APPF) affecting DOD drawdown;</li> <li>Are DOD's efforts to protect personnel and property impacting its mission in Afghanistan; and</li> <li>Are USAID Implementing Partners' efforts to protect personnel and property impacting their mission in Afghanistan.</li> </ol> </li> <li>(Project: 351952)</li> </ul>	Aug-14	TBD	7

Project	Start	Final	Strategic Issue
GAO			
COPSWA Ref No. 1585  Army and Marine Corps Reset Objective:  1) What assumptions, factors, and methodologies do the Army and Marine Corps use to estimate reset liabilities and what limitations, if any, do these present?  2) To what extent do the Army and Marine Corps use a common definition of reset when estimating their	Jul-14	Mar-15	5
reset liabilities?  3) To what extent do the Army and Marine Corps use the same or similar types of costs for calculating reset liabilities for items common to both services?  (Project: 351951)			
<ul> <li>COPSWA Ref No. 1586</li> <li>U.S. Embassy Kabul Construction II</li> <li>Objective: <ol> <li>What progress has State made in constructing new</li> <li>embassy facilities in Kabul since 2009, and</li> <li>what factors have contributed to any scope, cost, or schedule changes?</li> <li>To what extent have construction planning and implementation been conducted in conformance with State policies?</li> <li>To what extent does the present expansion reflect future needs?</li> </ol> </li> <li>(Project: 321034)</li> </ul>	Aug-14	Feb-15	5,7
NAVAUDSVC			
No Projects at this Time			

Project	Start	Final	Strategic Issue
SIGAR			
<ul> <li>COPSWA Ref No. 967</li> <li>U.S. Efforts to Develop Afghanistan's Rule of Law</li> <li>Objective: Examine U.S. government efforts to develop rule of law in Afghanistan. Specifically, we plan to: <ol> <li>Identify U.S. government programs or initiatives to develop rule of law in Afghanistan;</li> <li>Assess the progress that these programs or initiatives have made achieving the objectives of the U.S. Government Rule of Law Strategy; and</li> <li>Identify challenges, if any, that the U.S. government has encountered in achieving its rule of law objectives and the extent to which it has addressed these challenges.</li> </ol> </li> <li>(Project: SIGAR-095A)</li> </ul>	Mar-14	Dec-14	2
<ul> <li>COPSWA Ref No. 1075</li> <li>U.S. Government Reconstruction Transition Plan</li> <li>Objective: Determine the extent to which the U.S. Government has developed plans for transitioning reconstruction projects and assets in Afghanistan. Specifically, we plan to: <ol> <li>Determine the extent to which U.S. Government agencies involved in Afghanistan reconstruction have transition plans in place and how those plans fit into the overall U.S. Government strategy.</li> <li>Evaluate the extent to which transition plans include guidance on the asset transfer process and clarification on roles and responsibilities.</li> <li>Assess whether a comprehensive inventory of ongoing and completed U.S. reconstruction projects and assets has been developed and documented, including those projects and assets already turned over to the Afghan government.</li> <li>Determine the progress made in obtaining Afghan government support for a formal asset-transfer agreement, including the extent to which the Afghan government has developed plans to support U.Stransferred projects and assets.</li> <li>Identify how U.S. agencies plan to address any limitations in the Afghan government's capacity to maintain reconstruction projects and assets.</li> </ol> </li> <li>(Project: SIGAR-080A)</li> </ul>	Apr-13	Nov-14	7

Project	Start	Final	Strategic Issue
SIGAR			
Audit of Afghan Women's Initiatives Funded by the U.S. Government Objective:  1) Identify U.S. Government programs or initiatives to improve the rights and treatment of women in Afghanistan since FY 2011;  2) Assess the extent to which these programs and initiatives have been coordinated across different U.S. Government agencies; and 3) Identify challenges in addressing women's issues in Afghanistan and evaluate U.S. efforts to address these challenges.  (Project: SIGAR-087A)	Aug-13	Oct-14	2
<ul> <li>COPSWA Ref No. 1293</li> <li>Review of Education Projects in Afghanistan</li> <li>Objective: <ol> <li>Identify the objectives of U.S. Government projects and programs which expand access to and improve the quality of education; assess the extent to which metrics are capturing the progress of those projects; and evaluate the extent to which completed and ongoing projects have achieved or are achieving stated objectives.</li> <li>Assess the transition from completed education projects to recently awarded or planned projects, and the extent to which planned projects consider lessons learned.</li> <li>Evaluate the level of coordination among U.S. agencies involved in improving the education sector and the extent to which projects implemented by those agencies contribute to the goal of a healthy workforce with relevant skills and knowledge.</li> </ol> </li> <li>(Project: SIGAR-086A)</li> </ul>	Jul-13	Oct-14	2
COPSWA Ref No. 1295  Review of Equipment Provided to the Afghan Air Force Through the FY 2014 ASFF Objective: Evaluate the extent to which the AAF has the personnel with the technical expertise required to operate, maintain, and sustain the additional \$1.07 billion in new air assets contained in the FY 2014 ASFF budget. (Project: SIGAR-089A)	Oct-13	Jan-15	1

Project	Start	Final	Strategic Issue
SIGAR			
<ul> <li>COPSWA Ref No. 1301</li> <li>USAID's Measuring Impact of Stabilization Initiative (MISTI)</li> <li>Objective: <ol> <li>Evaluate the extent to which USAID integrates MISTI findings/approaches into the planning, implementation, and oversight of applicable projects.</li> <li>Determine the extent to which MISTI has contributed to the wider community of practice on best practices and lessons learned.</li> </ol> </li> <li>(Project: TBD)</li> </ul>	Sep-14	Apr-15	4
<ul> <li>U.S. Government Efforts to Assist in Reconstruction and Commercialization of Afghanistan's Information and Communication Technology (ICT) Sector</li> <li>Objective: Assess the U.S. government's efforts to support ICT reconstruction and commercialization in Afghanistan and the outcomes of those efforts. Specifically, we plan to: <ol> <li>Identify the U.Sfunded initiatives to support development of Afghanistan's ICT sector and describe the objectives of these initiatives;</li> <li>Assess the extent to which the objectives of U.Sfunded ICT reconstruction and commercialization efforts have been achieved; and</li> <li>Identify the challenges related to efforts to develop Afghanistan's ICT sector and assess how the U.S. Government is assisting the Afghan government in overcoming these challenges.</li> </ol> </li> <li>(Project: SIGAR-088A)</li> </ul>	Nov-13	Oct-14	2
COPSWA Ref No. 1304  Use of Third-Party Monitoring by USAID Objective:  1) Determine the extent and effectiveness of USAID's use of third-party monitoring to gather data on project status and contractor performance.  2) Assess the extent to which USAID reviews, validates, and uses the information collected. (Project: TBD)	Jan-15	Aug-15	2

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1316			
Inspections of Medical, Education, and Police Facilities in Kabul Province (Camp Commando)  Objective: Assess whether  1) Construction has been or is being completed in accordance with contract requirements and applicable construction standards, and  2) The facility being used as intended and properly maintained.  (Project: SIGAR-I-016)	Sep-12	Sep-14	4
Financial Audit of USAID Contract No 306-DFD-A-00-00304-00 with International Relief and Development for the Afghanistan Vouchers for Increased Production in Agriculture Program Objective: Conduct a financial audit of costs incurred under the contracts.  (Project: SIGAR-F-025)	Sep-13	Sep-14	4
COPSWA Ref No. 1328  Financial Audit of USAID  Contract No EPP-I-05-04-00019-00 with ARD, Inc for the Sustainable Water Supply and Sanitation Project  Objective: Conduct a financial audit of costs incurred under the contracts.  (Project: SIGAR-F-026)	Sep-13	Feb-15	4
COPSWA Ref No. 1329  Financial Audit of USAID Contract 306-A-00-06-00519-00 with PACT for Media Development in Afghanistan Objective: Conduct a financial audit of costs incurred under the contracts. (Project: SIGAR-F-027)	Sep-13	Nov-14	4
COPSWA Ref No. 1330  Financial Audit of USAID Contract 306-DFD-I-03-05-00125-00 AECOM for the Afghanistan Social Outreach Program Objective: Conduct a financial audit of costs incurred under the contracts.  (Project: SIGAR-F-028)	Sep-13	Sep-14	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1333  Financial Audit of USAID Contract 306-A-00-07-00514- 00 with International City Managers Association for the Afghanistan Municipal Strengthening Program Objective: Conduct a financial audit of costs incurred under the contracts. (Project: SIGAR-F-031)	Sep-13	Nov-14	4
COPSWA Ref No. 1334  Financial Audit USAID Contract 306-EPP-I-11-03-00006-00 With International Resources Group for the Afghan Clean Energy Program Objective: Conduct a financial audit of costs incurred under the contracts. (Project: SIGAR-F-032)	Sep-13	Nov-14	4
COPSWA Ref No. 1335  Financial Audit of DOS/INL Contract SAQMPD05F2737 with Pacific Architects & Engineers (PAE) for the Afghan Clean Energy Program  Objective: Conduct a financial audit of costs incurred under the contracts.  (Project: SIGAR-F-033)	Sep-13	Sep-14	4
COPSWA Ref No. 1336  Financial Audit of Various Department of State Instruments with the Mine Clearance Planning Agency for Humanitarian Mine and UXO Clearance Objective: Conduct a financial audit of costs incurred under the contracts. (Project: SIGAR-F-034)	Sep-13	Nov-14	4
COPSWA Ref No. 1337  Financial Audit of DOS PAS Contracts SAF20010CA014 and SAF20011GR142 with CETENA Group for Public Diplomacy Objective: Conduct a financial audit of costs incurred under the contracts.  (Project: SIGAR-F-035)	Sep-13	Nov-14	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1338  Financial Audit of DOS PAS Contract SAF20011CA026 with Sayed Majidi Architecture and Design (SMAD) for Public Diplomacy Objective: Conduct a financial audit of costs incurred under the contracts. (Project: SIGAR-F-036)	Sep-13	Nov-14	4
Technical Engineering, Logistical Engineering, and Fielding Efforts - Awards W15P7T-06-D-E402-0096 and W15P7T-06-DE402-0127 Objective: Review costs incurred under U.Sfunded contracts and grants for Afghanistan reconstruction activities. (Project: SIGAR-F-038)	Dec-13	Nov-14	4
COPSWA Ref No. 1347  Legacy East - Award W911QX-12-C-0011  Objective: Review costs incurred under U.S funded contracts and grants for Afghanistan reconstruction activities.  (Project: SIGAR-F-039)	Dec-13	Sep-14	4
COPSWA Ref No. 1348  Freedom of Maneuver - Award W911QX-12-C-0174  Objective: Review costs incurred under U.Sfunded contracts and grants for Afghanistan reconstruction activities.  (Project: SIGAR-F-040)	Dec-13	Nov-14	4
COPSWA Ref No. 1350  Audit of ANA National Engineer Brigade's Engineering Equipment Objective:  1) Assess the extent to which DOD efforts to train, equip, and sustain the NEB and CEKs will build an independent and capable engineering operations for the ANA.  2) Identify challenges, if any, to building and sustaining the NEB and CEKs. (Project: SIGAR-090A)	Nov-13	Nov-14	1

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1352  U.S. Efforts to Develop and Strengthen the Capacity of Afghanistan's Central Bank (DABS)  Objective: Evaluate:  1) The steps taken by various U.S. agencies to strengthen the oversight and regulatory capacity of DAB after the near collapse of Kabul Bank;  2) The process that U.S. agencies use to provide direct assistance funds to Afghan ministries; and  3) The safeguards established to protect these funds from misuse while deposited in Afghan banks.	Jun-13	Sep-14	2
misuse while deposited in Afghan banks. (Project: SIGAR-082A)  COPSWA Ref No. 1354  Document Request Letter to DoD Seeks Answers to Questions Over Potential Waste of Taxpayer Funds on Command and Control Facility at Camp Leatherneck Objective: Reinstitute SIGAR's investigation of the decisions that led to the construction of a 64,000 square foot building at Camp Leatherneck. (Project: SIGAR-SP-15)	Dec-13	Sep-14	2, 4
COPSWA Ref No. 1394  Lessons Learned Review of the G222 (C-27A) Aircraft Program Objective:  1) Review the decision to provide 20 G222s to the AAF. 2) Determine the total amount spent to procure, operate, sustain, and dispose of the G222s. 3) Review future plans (disposal or otherwise) for the G222s. 4) Evaluate what processes and controls have been put in place to prevent similar challenges from affecting future AAF purchases. (Project: SIGAR-SP-19)	Dec-13	TBD	1

Project	Start	Final	Strategic Issue
SIGAR			
<ul> <li>COPSWA Ref No. 1395</li> <li>U.S. Government Efforts to Develop and Strengthen the Capacity of the Counternarcotics Police of Afghanistan's (CNPA) Provincial Units</li> <li>Objective: Evaluate U.S. government efforts to develop and strengthen the capacity and sustainability of the Counternarcotics Police of Afghanistan's (CNPA) provincial units. Specifically, we will evaluate the extent to which: <ol> <li>Development and capacity building of the CNPA's provincial units are based on a comprehensive interagency plan;</li> <li>Facilities constructed for CNPA provincial units are being used as intended; and</li> <li>U.S. government assistance has contributed to building sustainable and capable provincial unit forces.</li> </ol> </li> <li>(Project: SIGAR-091A)</li> </ul>	Jan-14	Sep-14	1
COPSWA Ref No. 1397  Reliability of ANSF Personnel Data Objective: Examine ANSF personnel data reliability. Specifically, we will:  1) Assess the reliability and usefulness of data for the number of ANSF authorized, assigned, and trained, and 2) Review the methodology for gathering data on ANSF personnel, including the extent to which the DoD reviews and validates the information collected. (Project: SIGAR-079A)	Mar-13	Oct-14	1
COPSWA Ref No. 1425 Inspection of the Pol-e-Charkhi Provincial Prison Objective: Assess whether construction was completed, or is being done, in accordance with contract requirements and applicable construction standard and if the prison facility is being used as intended and maintained. (Project: SIGAR-I-O14)	Jan-14	Sep-14	2, 4

Project	Start	Final	Strategic Issue
SIGAR			
<ul> <li>U.S. Efforts to Assist Afghan Refugees and Internally Displaced Persons (IDP)</li> <li>Objective: Evaluate State's and USAID's efforts to provide assistance to Afghan refugees still in Pakistan and Iran and those that are internally displaced. Specifically, we plan to: <ol> <li>Describe the programs and initiatives State and USAID have implemented to assist Afghan refugees and IDPs, and determine the extent to which these efforts have achieved U.S. goals and objectives;</li> <li>Identify the methods and tools the agencies use to determine and verify the total number of Afghan returnees, refugees still in neighboring countries, and IDPs; and</li> <li>Evaluate the agencies' efforts to develop a longterm reintegration strategy for Afghan refugees and IDPs. (Project: SIGAR-096A)</li> </ol> </li></ul>	Mar-14	Nov-14	2
<ul> <li>COPSWA Ref No. 1431</li> <li>U.S. Efforts to Develop Afghanistan's Extractives Industry Objective: Determine <ol> <li>The extent to which TFBSO and USAID efforts to develop the extractives industry in Afghanistan met their stated goals; and</li> <li>The challenges, if any, to creating a stable and lasting extractives industry as a source of revenue to Afghanistan.</li> </ol> </li> <li>(Project: SIGAR-097A)</li> </ul>	Mar-14	Nov-14	2
COPSWA Ref No. 1432  Audit of USAID's Support for Private Afghan Investment Fund Objective: How and why did USAID make the decision to support a single, private Afghan financial services firm? What metrics do USAID and the Overseas Private Investment Corporation use to determine the success of the program? Has the program met the metrics of success? (Project: TBD)	Sep-14	May-15	2

Project	Start	Final	Strategic Issue
SIGAR			
<ul> <li>COPSWA Ref No. 1433</li> <li>Air Traffic Control Development and Transition Objective: <ol> <li>To what extent have USAID and Federal Aviation Agency (FAA) efforts to develop Afghanistan's air traffic control capabilities achieved stated goals?</li> <li>To what extent have USAID, the FAA, and ISAF planned, coordinated, and executed transition of control of Afghanistan's air traffic control to the Ministry of Civil Aviation and Transport?</li> <li>To what extent is Afghanistan capable of providing air traffic control of its airspace without international assistance?</li> </ol> </li> <li>(Project: TBD)</li> </ul>	Sep-14	May-15	2
COPSWA Ref No. 1434  Status of SIGAR's Recommendations to the Department of Defense Objective: Review the status of all recommendations made to DOD in financial, inspection, or audit reports. Specifically, we plan to  1) Identify the status of all recommendations made and review actions taken or planned to address any open recommendations, and 2) Report these actions to Congress as required by Office of Management and Budget Circular A-50 and the Inspector General Act of 1978, as amended.  (Project: SIGAR-092A)	Feb-14	Nov-14	7
COPSWA Ref No. 1435  Inspection of the Afghanistan Defense Ministry Headquarters in Kabul, Afghanistan Objective: Assess whether:  1) Construction has been or is being completed in accordance with contract requirements and applicable construction standards, and 2) The parts of the facility, if any, that are occupied are being used as intended and properly maintained. (Project: SIGAR-I-O15)	Feb-14	Nov-14	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1436			
<ul> <li>Status of SIGAR's Recommendations to USAID</li> <li>Objective: Review the status of all recommendations made to USAID in financial, inspection, or audit reports. Specifically, we plan to: <ol> <li>Identify the status of all recommendations made and review actions taken or planned to address any open recommendations, and</li> <li>Report these actions to Congress as required by Office of Management and Budget Circular A-50 and the Inspector General Act of 1978, as amended.</li> </ol> </li> <li>(Project: SIGAR-094A)</li> </ul>	Feb-14	Sep-14	7
Inspection of the Afghan National Army (ANA) Slaughterhouse Facility in Pol-e-Charkhi District, Kabul province, Afghanistan Objective: Inspection of the ANA Slaughterhouse Facility are to assess whether:  1) Construction has been or is being completed in accordance with contract requirements and applicable construction standards; and 2) The parts of the facility, if any, that are occupied are being used as intended and properly maintained. (Project: SIGAR-I-017)	Sep-14	Jan-15	4
COPSWA Ref No. 1448  Southern Regional Agriculture Development Program (SRADP) -Contract - 306-A-001-11-00525-00  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is IRD- International Relief and Development Amount is \$69,834,921. (Project: SIGAR-F-041)	Sep-14	Mar-15	4
COPSWA Ref No. 1449  Afghanistan Civilian Assistance Program (ACAP II) - Contract - 306-A-001-11-00533  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is IRD- International Relief and Development Amount is \$39,761,389.  (Project: SIGAR-F-042)	Sep-14	Mar-15	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1450  Land Reform in Afghanistan - Contract - 306-C-11-00514  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Tetra Tech Amount is \$41,686,065. (Project: SIGAR-F-043)	Sep-14	Mar-15	4
COPSWA Ref No. 1451  Afghan Media Development and Empowerment Project (AMDEP) - Contract - 306-A-00-10-00533-00  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Internews Network Amount is \$31,800,705. (Project: SIGAR-F-044)	Sep-14	Mar-15	4
COPSWA Ref No. 1452  Support Increased Electoral Participation in Afghanistan - Contract - 306-A-00-08-00529  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is CEPPS-Consortium For Elections and Political Process Amount is \$91,510,215. (Project: SIGAR-F-045)	Sep-14	Mar-15	4
COPSWA Ref No. 1453  Stabilization in Key Areas (SIKA) South - Contract - 306-AID-306-C-12-00005/306-AID-306-C-13-00003  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is AECOM International Development INC Amount is \$27,000,000.  (Project: SIGAR-F-046)	Sep-14	Mar-15	4
COPSWA Ref No. 1454  Electoral Reform and Civic Advocacy (AERCA) - Contract - 306-A-00-09-00522  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is DI-Democracy International Amount is \$29,208,419.  (Project: SIGAR-F-047)	Sep-14	Mar-15	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1455			
Improving Livelihoods and Governance Through Natural Resource Management - Contract - 306-A-00-10-00516 Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is WCS-Wildlife Conservation Society Amount is \$11,000,000.  (Project: SIGAR-F-048)	Sep-14	Mar-15	4
COPSWA Ref No. 1456			
Engineering, Quality Assurance and Logistical Support (EQUALS) - Contract - 306-C-00-11-00512-00 Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is IRD - International Relief and Development Amount is \$46,345,493. (Project: SIGAR-F-049)	Sep-14	Mar-15	4
COPSWA Ref No. 1457			
Rule of Law Stabilization - Formal Component - Contract - 306-AID-306-C-12-00014 Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Tetra Tech Amount is \$18,900,000. (Project: SIGAR-F-050)	Sep-14	Mar-15	4
COPSWA Ref No. 1458			
Stabilization in Key Areas (SIKA) East - Contract - 306-AID-306-C-12-00002  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is AECOM International Development INC Amount is \$71,134,275.  (Project: SIGAR-F-051)	Sep-14	Mar-15	4
COPSWA Ref No. 1459			
Stabilization in Key Areas (SIKA) West - Contract - 306-AID-306-C-12-00004  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is AECOM International Development INC Amount is \$30,905,109.  (Project: SIGAR-F-052)	Sep-14	Mar-15	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1460			
Support to SNG Institutions RC/E and RC/S - Contract - 306-A-00-08-00513  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is CEPPS-Consortium For Elections and Political Process. Amount is \$18,980,240. (Project: SIGAR-F-053)	Sep-14	Mar-15	4
COPSWA Ref No. 1461			
Higher Education Project in Afghanistan (HEP) - Contract - 306-A-00-11-00515 Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is University Of Massachusetts Amount is \$21,216,813.  (Project: SIGAR-F-054)	Sep-14	Mar-15	4
COPSWA Ref No. 1462  Health Care Improvement (HCI) - Contract - 306-AID-GHN-I-03-07-00003  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is University Research Co., LLC Amount is \$13,950,000.  (Project: SIGAR-F-055)	Sep-14	Mar-15	4
COPSWA Ref No. 1463  Measuring Impact of Stabilization Initiative (MISTI) - Contract - 306-AID-306-T0-12-00004  Objective: Review costs incurred under U.S. funded (USAID) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is MSI-Management Systems International, Inc Amount is \$12,870,950.  (Project: SIGAR-F-056)	Sep-14	Mar-15	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1464  Humanitarian Mine and UXO Clearance - Contract - SPMWRA10-GR-0006/SPMWRA10-GR-0094/ SPMWRA10-GR-0127/SPMWRA11-GR-1014/SPMWRA12-GR-1006/SPMWRA12-GR-1111/SPMWRA13-GR-1012/ SPMWRA13-GR-1013/SPMWRA13-GR-1022 Objective: Review costs incurred under U.S. funded (State) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Organization for Mine Clearance and Afghan Rehabilitation (OMAR). Amount is \$14,765,641. (Project: SIGAR-F-057)	Sep-14	Mar-15	4
Integrated Victim Assistance and Capacity Building Program - Contract - SPMWRA10-GR-0010/SPMWRA11-GR-0019/SPMWRA12-GR-1013/SPMWRA13-GR-1019 Objective: Review costs incurred under U.S. funded (State) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Clear Path International (CPI). Amount is \$12,873,078.  (Project: SIGAR-F-058)	Sep-14	Mar-15	4
COPSWA Ref No. 1466  This Award pay for Promotion and Protection of Afghan Women's Rights in Afghanistan - Contract - SAF20011GR60431/SINLEC11GR017  Objective: Review costs incurred under U.S. funded (State) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Women for Afghan Women. Amount is \$5,707,079.  (Project: SIGAR-F-059)	Sep-14	Mar-15	4
COPSWA Ref No. 1467  Justice Sector Support Program (JSSP) - Contract - SLMAQM04C0033 Task Order - SAQMMA10F1855  Objective: Review costs incurred under U.S. funded (State) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is PAE Government Services Incorporated. Amount is \$111,985,821. (Project: SIGAR-F-061)	Sep-14	Mar-15	4

Project	Start	Final	Strategic Issue
SIGAR			
Increasing Access to Justice for Family Law Clients and Strengthening the Capacity of Civil Society/Young Lawyers to Protect Human Rights in Afghanistan - Contract - SAF20011GR60430 - SINLEC11GR0013  Objective: Review costs incurred under U.S. funded (State) contracts and grants for Afghanistan reconstruction activities. Contractor/Grantee is Global Rights. Amount is \$4,700,000. (Project: SIGAR-F-060)	Sep-14	Mar-15	4
Inspection of the Gorimar Industrial Park in Balkh Province, Afghanistan Objective: Assess whether construction has been or is being completed in accordance with contract requirements and applicable construction standards; and, the parts of the facility, if any, that are complete and/or occupied are being used as intended and properly maintained. (Project: SIGAR-I-018)	Apr-14	Oct-14	4
Inspection of the Shorandam Industrial Park in Kandahar Province, Afghanistan Objective: Assess whether construction has been or is being completed in accordance with contract requirements and applicable construction standards; and, the parts of the facility, if any, that are complete and/or occupied are being used as intended and properly maintained. (Project: SIGAR-I-019)	Apr-14	Dec-14	4
COPSWA Ref No. 1479  Human Trafficking Objective: SIGAR's Special Projects office is examining aspects of human trafficking issues to determine whether prime contractors and subcontractors employed by the U.S. military are adequately conforming with federal laws and regulations designed to protect the health and safety of thousands of foreign workers laboring at bases in Afghanistan.  (Project: SIGAR-SP-36)	Apr-14	Oct-14	4

Project	Start	Final	Strategic Issue
SIGAR			
Inspection of the Dry Fire Training Range at the National Police Training Center in Wardak Province, Afghanistan Objective: This inspection will focus on whether the project complies with construction requirements and contract terms and conditions. Our specific objectives for this inspection of the Dry Fire Training Range are to assess whether construction has been, or is being, completed in accordance with key contract requirements and applicable construction standards; and, the range is being used as intended and properly maintained. (Project: SIGAR-I-O20)	May-14	Oct-14	4
COPSWA Ref No. 1490  DOD Oversight of Infrastructure Projects Transferred to the Afghan Government Objective: Assess  1) The extent to which the Afghan government uses and sustains assets transferred from DOD and 2) The challenges, if any, that DOD faces in overseeing the use and sustainment of infrastructure that has been transferred to the Afghan government.  (Project: SIGAR-100A)	Sep-14	Mar-15	7
<ul> <li>Village Stability Operations/Afghan Local Police</li> <li>Objective: <ol> <li>Determine the extent to which the VSO/ALP has achieved its goals of establishing security and stability bubbles around rural villages to date</li> <li>Examine and evaluate SOJTF-A plans to monitor the VSO/ALP's progress after 2014 when the number of U.S. Forces is expected to be greatly reduced.</li> </ol> </li> <li>(Project: SIGAR-098A)</li> </ul>	Jul-14	Feb-15	1
COPSWA Ref No. 1492  Accountability of Organizational Clothing and Individual Equipment Objective:  1) Determine the accuracy of CSTC-A's process for determining OCIE requirements considering both recapitalization and maintenance, 2) Determine if CSTC-A has sufficient internal controls to account for issuance and tracking of OCIE to prevent waste, fraud, and abuse. (Project: TBD)	Sep-14	Mar-15	1

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1493  Review of Counternarcotics Afghan Police Specialized Units Objective: We will conduct a follow-up of our Review of Counternarcotics Afghan Police, and will focus on the Specialized Units. (Project: TBD)	Oct-14	May-15	3
COPSWA Ref No. 1494  Fiscal Year 2011 Afghanistan Infrastructure Fund Follow-up Objective: As a follow-on to our 2012 report on the FY 11 Afghanistan Infrastructure Fund, we will examine DOD and State/USAID's progress in completing fiscal year 2011 AIF projects. (Project: TBD)	Oct-14	Apr-15	2
<ul> <li>COPSWA Ref No. 1495</li> <li>Healthcare Sector Audit</li> <li>Objective: <ol> <li>Identify the U.Sfunded initiatives to ensure provision and support of healthcare services and describe the objectives of these initiatives.</li> <li>Assess the extent to which the objectives of U.S funded healthcare initiatives efforts have been achieved.</li> <li>Identify the challenges related to these efforts and assess how the U.S. government is assisting the Afghan government in overcoming these challenges.</li> </ol> </li> <li>(Project: TBD)</li> </ul>	Oct-14	May-15	2
COPSWA Ref No. 1496  Data Collection and Verification on U.S. Foreign Assistance Objective:  1) To what extent are agencies meeting OMB Bulletin 12-01 data collection requirements for Afghanistan? 2) Identify any barriers or shortfalls agencies are experiencing in collecting and submitting data on USG foreign assistance (e.g., technical, data verification, operational or other business processes). 3) To what extent are agencies writing justifications for an exception to openness of data? (Project: TBD)	Mar-15	Sep-15	4

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1497			
<ol> <li>Review of USAID's Kandahar Food Zone Program</li> <li>Objective:         <ol> <li>Determine to what extent lessons learned from the Helmand Food Zone Program were projects were incorporated into the design and implementation of USAID's Kandahar Food Zone Program</li> <li>Determine the extent to which the program has achieved its goals of using small grants to address these drivers of poppy cultivation and create licit economic opportunities.</li> </ol> </li> <li>(Project: TBD)</li> </ol>	Sep-15	Sep-16	3
<ul> <li>COPSWA Ref No. 1498</li> <li>Review of Land Reform in Afghanistan</li> <li>Objective: <ol> <li>Determine to what extent lessons learned from earlier land reform projects were incorporated into the design and implementation of USAID's Land Reform in Afghanistan project (LARA).</li> <li>Assess Tetra Tech ARD's performance in meeting LARA contract requirements and sustainable contribution to Afghan ministries' capacity between 2011-2014.</li> <li>Assess the overall progress the USG has achieved toward meeting its Afghan development objectives and strategies.</li> </ol> </li> <li>(Project: TBD)</li> </ul>	Feb-15	Aug-15	2
<ul> <li>Capacity of Inspectors General at the Afghan Ministries of Defense and Interior</li> <li>Objective: <ol> <li>Determine what U.S. and coalition assistance has been provided to establish and build the capacity of IGs at the Afghan Ministries of Defense and Interior;</li> <li>Identify the activities the IG offices have undertaken to date;</li> <li>Determine the extent to which DOD and other agencies, as appropriate, use the MOD and MOI IG offices as part of their oversight of the use of direct assistance funding; and</li> <li>Identify challenges, if any, the MOD and MOI IG offices face carrying out their responsibilities.</li> </ol> </li> </ul>	Nov-14	Jun-15	2

Project	Start	Final	Strategic Issue
SIGAR			
COPSWA Ref No. 1580			
Lessons Learned-Task Force for Stability Operations (TFBSO) Objective: Assess the performance of the TFBSO in Afghanistan and determine the degree to which the TFBSO helped the United States achieve reconstruction objectives. The report will 1) Provide an accounting of the money spent by TFBSO 2) Examine the TFBSO's process for selecting projects in Afghanistan, 3) Assess the TFBSO's ability to implement sustainable projects, 4) Determine the extent to which TFBSO projects have achieved their objectives, and 5) Identify lessons learned that could guide current and future reconstruction efforts. (Project: TBD)	Aug-14	Feb-15	2
COPSWA Ref No. 1581  Lessons Learned-Strategy, Planning and Administration Report Objective: Examine the strategic decision-making process, planning, plan execution, administration and oversight of key U.S. government agencies and to trace the facts and circumstances that informed strategic decisions on reconstruction in Afghanistan at the highest levels of the Executive Branch. Specifically we plan to:  1) Identify critical decision points in the planning, resourcing, administration and oversight of DOD, DOS, USAID, and other agency reconstruction programs from 2001 to 2014 2) Identify overall strategic policy objectives in critical focus areas (Security, Governance, Economic & Social Development), analyze the intended outcomes of specific programs and plans 3) Trace the challenges that arose over time, map coordination shortfalls and identify constraints that emerged as events on the ground in Afghanistan unfolded over time 4) Assess achievements, measure impact and evaluate how cross-cutting issues may have influenced strategic intent and outcomes 5) Describe insights and identify lessons learned that could guide current and future reconstruction efforts. (Project: TBD)	Sep-14	Feb-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 738			
<b>Follow-up on a DoD Audit of CERP Funds Provided to USAID/Afghanistan</b> Objective: To determine whether the CERP funds provided by DoD to USAID/Afghanistan were used for intended purposes and in compliance with applicable laws and regulations. ( <i>Project: FF101712</i> )	Oct-11	Sep-14	2
COPSWA Ref No. 743			
DCAA Financial Audit of The Louis Berger Group Inc. (LBGI), Afghanistan Infrastructure Rehabilitation Program (AIRP) LBGI U.S. Costs - Year 1 Objective: Under Afghanistan Infrastructure Rehabilitation Program (AIRP), 306-I-00-06-00517-00, for the period 08/25/2006 - 09/30/2008. (Project: FF300311)	Jul-10	Oct-14	4
COPSWA Ref No. 1198			
ACA Financial Audit on Ministry of Finance Objective: Under Salary Support to GIRoA, 306-IL-10-06-0.2 for the period 10/1/2010 to 2/18/2012. (Project: FF201913)	Jan-13	Oct-14	2
COPSWA Ref No. 1199			
ACA Financial Audit on Oasis International School, Inc. Objective: Under Afghan Tuition Scholarship Program/ ISK, 306-A-00-11-00528-00, for the period 08/21/2011 - 12/31/2012. (Project: FF201113)	Jun-13	Sep-14	2
COPSWA Ref No. 1202			
ACA Financial Audit on Ministry of Education Objective: Under Basic Education, Literacy, and Technical-Vocational Education, 306-IL-12-07-20, for the period 11/16/2011 to 12/20/2013.  (Project: FF201413)	Jun-13	Sep-14	2
COPSWA Ref No. 1203			
ACA Financial Audit on Ministry of Agriculture, Irrigation, and Livestock Objective: Under Agriculture Development Fund, 306-IL-12-OAG-16, for the period 07/18/2010 - 12/30/2013. (Project: FF201513)	Jun-13	Sep-14	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1206  ACA Financial Audit on Black & Veatch Special Projects Corporation  Objective: Under Kandahar-Helmand Power Program, 306-C-00-11-00506-00. (Project: FF200814)	May-14	Oct-14	4
COPSWA Ref No. 1207  ACA Financial Audit on Education Development Center Objective: Under Literacy & Community Empowerment Program, 306-A-00-04-00555-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1209  ACA Financial Audit on the Louis Berger Group Inc./ Black & Veatch Joint Venture  Objective: Under the Afghanistan Infrastructure Rehabilitation Program (AIRP), 306-I-00-06-00517-00, for the period 10/1/2011 to 12/31/2012.  (Project: TBD)	Nov-14	Oct-15	4
COPSWA Ref No. 1211  ACA Financial Audit on Counterpart International, Inc. Objective: Under Initiative to Promote Afghan Civil Society (IPACS II), 306-A-00-10-00534-00, for the period 10/1/2012 to 12/31/2013. (Project: FF200214)	Oct-13	Sep-14	2
COPSWA Ref No. 1212  ACA Financial Audit on Development Alternatives, Inc. Objective: Under Regional Afghan Municipalities Program for Urban Population (RAMP UP - RC East 306-C-00-10-00526-00, for the period 6/10/2010 to 3/31/2014; Under Regional Afghan Municipalities Program for Urban Population (RAMP UP - RC West), 306-C-00-11-00501-00, for the period 11/14/2010 to 3/31/2014; Under Regional Afghan Municipalities Program for Urban Population (RAMP UP - RC North), 306-C-00-11-00510-00, for the period 2/08/2011 to 3/31/2014. (Project: FF200914)	Feb-14	Nov-14	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1215  ACA Financial Audit on Deloitte Consulting, LLP Objective: Under Afghan Civil Service Support Program (ACSS), 306-C-00-07-00508-00, for the period 1/5/2012 to 3/31/2013. (Project: FF200414)	Sep-13	Sep-14	2
COPSWA Ref No. 1216  ACA Financial Audit on International Organization for Migration Objective: Under Construction of Health and Education Facilities (CHEF), 306-A-00-08-00512-00, for the period 1/19/2008 to 6/30/2013. (Project: FF200614)	Dec-13	Sep-14	2
COPSWA Ref No. 1217  ACA Financial Audit on Purdue University Objective: Under Strengthening Afghanistan Agricultural Faculties (SAAF), 306-A-00-11-00516-00, for the period 3/25/2011 to 12/31/2013.  (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1220  ACA Financial Audit on the Research Foundation of State University of New York  Objective: Under Afghanistan Parliamentary Assistance Program (APAP I), 306-A-00-11-00518-00. (Project: FF200314)	Dec-13	Oct-14	2
COPSWA Ref No. 1223  ACA Financial Audit on University of Massachusetts Objective: Under Higher Education Project in Afghanistan (HEP), 306-A-00-11-00515-00/AID-306-A-00-11-00515. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1224  ACA Financial Audit on International Relief and Development Objective: Under Engineering, Quality Assurance, and Logistical Support (EQUALS), 306-C-00-11-00512-00, for the period 4/18/2011 to 12/31/2012. (Project: TBD)	Dec-13	Sep-14	4

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1226  ACA Financial Audit on AED-Academy for Educational Development Objective: Under Higher Education Project in Afghanistan (HEP), 306-A-00-06-00506-00. (Project: TBD)	May-14	Nov-14	2
COPSWA Ref No. 1227  ACA Financial Audit on Tetra Tech EM, Inc. Objective: Under Salang Tunnel Feasibility Study, 306-AID-TO-12-00008, for the period 5/20/2012 to 1/18/2013; Under Afghan Engineering Support Program, 306-EDH-I-00-08-00027, for the period 1/1/2013 to 12/31/2013; Under Kabul City Initiative (KCI), 306-EPP-I-05-00035, for the period 10/1/2012 to 12/31/2013. (Project: TBD)	May-14	Nov-14	4
COPSWA Ref No. 1228  ACA Financial Audit on Development Alternatives, Inc. Objective: Under Assistance to Legislative Bodies of Afghanistan (ALBA), AID-306-TO-13-00004, for the period 3/28/2013 to 12/31/2013; Under Stabilization in Key Areas (SIKA) North, AID-306-C-12-00003, for the period 3/15/2012 to 12/31/2013; Under Afghanistan Parliamentary Assistance Program (APAP), AID-306-TO-12-00012, for the period 9/1/2012 to 1/16/2013; Under Incentives Driving Economic Alter for the North, East, and West (IDEA NEW), 306-A-00- 09-00508, for the period 1/1/2013 to 12/31/2013; Under Agricultural Credit Enhancement (ACE) Program, 306-EDH-I-14- 05-00004, for the period 7/15/2010 to 12/31/2013. (Project: TBD)	Jun-14	Dec-14	2
COPSWA Ref No. 1229  ACA Financial Audit on Consortium For Elections & Political Process Strengthening Objective: Under Afghanistan Provincial Council Assistance (APCAP) vice - Support to Sub-National Governance Structures (SNG), 306-A-00-08-00513/AID-306-A-00-08-00513. (Project: TBD)	Sep-14	Apr-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1230  ACA Financial Audit on Checchi & Company Objective: Under Rule of Law Stabilization - Informal Component, AID-306-C-12-00013, for the period 9/16/2011 to 8/15/2012. (Project: FF200114)	Nov-13	Sep-14	2
COPSWA Ref No. 1231  ACA Financial Audit on Tetra Tech DPK Objective: Under Rule of Law Stabilization - Formal Component, AID-306-C-12-00014. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1232  ACA Financial Audit on Tetra Tech ARD Objective: Under Land Reform in Afghanistan (LARA), 306-C-00-11-00514-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1233  ACA Financial Audit on Chemonics International, Inc. Objective: Under Financial Access for Investing in the Development of Afghanistan - FAIDA, AID/306-C-00-11-00531-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1234  ACA Financial Audit on Management Sciences for Health, Inc. Objective: Under Strengthening Pharmaceutical Systems, 306-A-00-11-00532-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1235  ACA Financial Audit on AECOM International Development Objective: Under Stabilization in Key Areas (SiKA) East Program, AID-306-C-12-00002. (Project: TBD)	Sep-14	Apr-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1236  ACA Financial Audit on AECOM International Development Objective: Under Stabilization in Key Areas (SiKA) West Program, AID-306-C-12-00004. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1238  ACA Financial Audit on Management Systems Information Objective: Under Measuring Impact of Stabilization Initiative (MISTI), AID-306-TO-12-00004. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1239  ACA Financial Audit on AECOM International Development Objective: Under Stabilization in Key Areas (SiKA) South Program, AID-306-C-12-00005. (Project: TBD)	Jun-14	Nov-14	2
COPSWA Ref No. 1240  ACA Financial Audit on International Relief and Development Objective: Under Afghan Civilian Assistance Program (ACAP II), 306-A-00-11-00533-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1241  ACA Financial Audit on ACS-Aircraft Charter Solutions, Inc. (Initially Norse Air)  Objective: Under USAID Air Support, 306-C-00-04-00558-00, for the period 1/1/2012 to 3/31/2013. (Project: FF202313)	Aug-13	Sep-14	2
COPSWA Ref No. 1242  ACA Financial Audit on MWH Americas, Inc. Objective: Under Engineering Design Support Activity, 306-EDH-I-01-08-00025-00, for the period 7/1/2009 to 4/4/2012. (Project: FF201214)	Jun-14	Nov-14	4

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1243  ACA Financial Audit on International City/County Mgmt. Assoc. Objective: Under Commercialization of Afghanistan Water & Sanitation Activity (CAWSA), 306-A-00-09-00501-00, for the period 11/12/2008 to 5/11/2014. (Project: FF201314)	Jun-14	Nov-14	2
COPSWA Ref No. 1244  ACA Financial Audit on Management Sciences for Health Objective: Under Rural Expansion of Afghanistan's Community- Based Health Care, EEE-C-00-03-00021-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1245  ACA Financial Audit on Creative Associates International, Inc. Objective: Under Afghanistan Primary Education Program, EEE-C-00-03-00008-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1246  ACA Financial Audit on Center for Development and Population Activities  Objective: Under a Better Educated and Healthier Population, 306-GPH-C-00-01-00006. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1247  ACA Financial Audit on Christian Children's Fund Objective: Under Child Protection and Psychological Support for Afghan Children and Youth Program, EEE-A-00-03-00019-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1248  ACA Financial Audit on Loma Linda University Objective: Under Loma Linda University Support to Wazir Akbar Khan Hospital and Kabul Medical University, 306-A-00-07- 00505-00, for the period 1/13/2007 to 8/29/2009. (Project: TBD)	Jun-14	Nov-14	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1249  ACA Financial Audit on Arzu, Inc. Objective: Under Social Benefits Program for Afghan Women Weavers Future, 306-G-00-08-00524-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1250  ACA Financial Audit on Chemonics International, Inc. Objective: Under Rebuilding Agricultural Markets Program (RAMP) in Afghanistan, 306-C-00-03-00502-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1251  ACA Financial Audit on Cornell International Institute for Food, Agriculture, and Development Objective: Under Private and Community Forestry for Natural Resource Management Sustainable Strategies for Village and Farmer Based Forestry Initiatives, 306-A-00-06-00531-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1252  ACA Financial Audit on Association for Rural Development, Inc. Objective: Under Afghanistan Local Governance Assistance Project (ALGAP), AEP-I-809-00-00016-00. (Project: TBD)	Sep-14	Apr-15	3
COPSWA Ref No. 1253  ACA Financial Audit on Consortium for Elections and Political Process Strengthening Objective: Under Democracy and Governance in Afghanistan, DFDA-00-03-00033-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1254  ACA Financial Audit on Checchi & Company Objective: Under Rule of Law Stabilization - Informal (RLS-I) - Bridge/Follow On Project, (PROAG 3060002.21). (Project: TBD)	Jun-14	Nov-14	2

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USAID OIG			
COPSWA Ref No. 1255  ACA Financial Audit on Management Systems Information Objective: Under Afghanistan Foreign Affairs Institutional Reform (FAIR) Project, 306-DFD-I-05-05-00221-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1256  ACA Financial Audit on Tetra Tech ARD Objective: Under Local Governance and Community Development (LGCD) Program - North and West, 306-DFD-I-00-05-00248-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1257  ACA Financial Audit on AF Ferguson and Company Objective: Under Third party monitoring for the Community Development Program, 306-C-00-09-00520-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1258  ACA Financial Audit on Advance Engineering Associates, International (AFAI)  Objective: Under Sheberghan Gas Generation Activity, AID-306-T0-12-00002, for the period 12/21/2001 to 9/30/2013; Under Technical Support to Afghan Energy Information Center, 306-C-00-09-00528-00, for the period 9/15/2009 to 2/29/2012; Under Afghan Energy Capacity Building, 306-DOT-I-04-04-00022, for the period 7/3/2008 to 1/2/2012. (Project: TBD)	Jun-14	Nov-14	2
COPSWA Ref No. 1259  ACA Financial Audit on Purdue University Objective: Under Advancing Afghan Agriculture Alliance, 306-A-00-07-00509-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1260  ACA Financial Audit on Chemonics International, Inc. Objective: Under a Food Security Conditions and Causes study for Afghanistan, AID-AFP-I-02-05-00027. (Project: TBD)	Sep-14	Apr-15	2

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USAID OIG			
COPSWA Ref No. 1261			
ACAFinancial Audit on The Partnership for Child Health Care, Inc. (PCH) Objective: Under Basic Support for Institutionalizing Child Survival (BASIC III), 306-GHA-I-10-04-00002, for the period 10/1/2009 to 9/30/2011. (Project: TBD)	Jun-14	Dec-14	2
COPSWA Ref No. 1262			
ACA Financial Audit on Air Serv International Objective: Under Aviation Support Services, 306-G-00-03-00508-00. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1263			
ACA Financial Audit on CARE USA-Cooperative for Assistance and Relief Everywhere, Inc. Objective: Under Urban Shelter in Afghanistan, DFD-A-00-06-00147-00. (Project: TBD)	Jun-14	Oct-14	2
COPSWA Ref No. 1264			
ACA Financial Audit on International Resources Group Objective: Under Cooperation for Peace and Security in Afghanistan and the Tribal Frontier (Peace and Security) program, AID-OAA-TO-11-00037. (Project: TBD)	Sep-14	Apr-15	2
COPSWA Ref No. 1266			
ACA Financial Audit on the GIRoA Objective: Under Democratic Government With Broad CitizenParticipation (Cash Transfer Assistance Agreement for Civil Service Reform), 306-06-00-01, for the period 10/31/2011 to 2/28/2013. (Project: FF201114)	Nov-13	Sep-14	2
COPSWA Ref No. 1312			
Review of USAID/Afghanistan's Financial Management Controls for Government to Government Assistance Objective: Are financial management controls associated with USAID/Afghanistan's government-to-government designed and operating effectively? (Project: FF100414)	Mar-14	Oct-14	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1398  Audit of USAID/Afghanistan's Strengthening Pharmaceutical Systems (SPS) Project Objective: Is the Strengthening Pharmaceutical Systems (SPS) project helping to improve the selection, procurement, distribution, and rational use of drugs? (Project: FF100614)	Sep-14	Jun-15	2
COPSWA Ref No. 1519  ACA Financial Audit on Afghanistan Independent Bar Association (AIBA)  Objective: Under Support Afghanistan Independent Bar Association, 306-A-12-00001, for the period 1/4/2012 to 4/30/2013.  (Project: FF202413)	Jul-13	Dec-14	2
COPSWA Ref No. 1520  ACA Financial Audit on The Government of Islamic Republic of Afghanistan (GIRoA), Ministry of Finance (MoF)  Objective: Under Civilian Technical Assistance Program (CTAP), 306-09-CTAP-0001, for the period 3/21/2012 to 3/20/2013. (Project: TBD)	Sep-13	Sep-14	2
COPSWA Ref No. 1521  ACA Financial Audit on Checchi and Company Consulting, Inc. (CCCI)  Objective: Under Services under PPOO for Results Tracking (SUPPORT), 306-M-00-07-00502-00 (Project: TBD)	May-14	Jan-15	2
COPSWA Ref No. 1522  ACA Financial Audit on Checchi and Company Consulting, Inc. (CCCI)  Objective: Under Rule of Law Stabilization Program – Informal, 306-DFD-I-04-04-00170-00 (Project: TBD)	May-14	Jan-15	2
COPSWA Ref No. 1523  ACA Financial Audit on Ministry of Public Health (MoPH) Objective: Under Partnership Contracts for Health (PCH) Program, 306-08-IL-06-00, for the period 9/23/2010 to 12/20/2013. (Project: FF201414)	May-14	Dec-14	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1524			
ACA Financial Audit on Tetra Tech DPK Objective: Under Rule of Law Stabilization Program formal 306-DFD-I-09-04-00173-00 and AID-DFD-I-09-04-00173 (Project: TBD)	May-14	Jan-15	2
COPSWA Ref No. 1525			
ACA Financial Audit on The Government of Islamic Republic of Afghanistan (GIRoA), Ministry of Finance (MoF) Objective: Under Civilian Technical Assistance Program (CTAP), 306-09-CTAP-0001, for the period 3/21/2013 to 3/20/2014. (Project: TBD)	May-14	Oct-14	2
COPSWA Ref No. 1526			
ACA Financial Audit on Catholic Relief Services (CRS) Objective: Under Agro-enterprise Development Alliance Afghanistan (ADA), 306-A-00-08-00511, for the period 4/1/2007 to 9/30/2011; Under Village Based Watershed Restoration in Ghor Province, 306-A-00-07-00504, for the period 1/8/2007 to 6/30/2011 (Project: TBD)	Jul-14	Jan-15	2
COPSWA Ref No. 1527  ACA Financial Audit on Small Enterprise Assistance Funds (SEAF)  Objective: Under Expansion of SEAF-AFG in Afghanistan, 306-A-00-10-00525, for the period 10/1/2012 to 9/30/2013.  (Project: TBD)	Jul-14	Dec-14	2
COPSWA Ref No. 1528			
ACA Financial Audit on Wildlife Conservation Society (WCS) Objective: Under Biodiversity Conservation and the Landscape Scale, 306-A-00-06-00501-00, for the period 1/12/2006 to 4/11/2010 (Project: TBD)	Jul-14	Jan-15	2
COPSWA Ref No. 1529			
RCA Financial Audit on Turquoise Mountain Trust Objective: Under Urban Regeneration, Community Development, Education, and Business Development work in Afghanistan, 306-A-00-09-00503-00, for the period 1/1/2013 to 12/31/2013. (Project: TBD)	Jul-14	Nov-14	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1530			
ACA Financial Audit on Government of Islamic Republic of Afghanistan, Independent Directorate of Local Governance (GIROA-IDLG) Objective: Under District Delivery Program (DDP), 306-IL-10-04-01 (Project: TBD)	Sep-14	Jun-15	2
COPSWA Ref No. 1531			
ACA Financial Audit on AECOM International Development Objective: Under Afghanistan Social Outreach Program (ASOP), 306-DFD-I-03-05-00125-00 (Project: TBD)	Oct-14	Mar-15	2
COPSWA Ref No. 1532			
ACA Financial Audit on Care International Objective: Under Support for the Community Development Program (CDP) Program in Kabul, 306-A-00-09-00510-00 (Project: TBD)	Oct-14	Mar-15	2
COPSWA Ref No. 1533			
ACA Financial Audit on Development Alternatives, Inc. (DAI) Objective: Under Afghanistan Stabilization Initiative (ASI), 306-DOT-I-02-08-00035-00 (Project: TBD)	Oct-14	Mar-15	2
COPSWA Ref No. 1534			
ACA Financial Audit on Emerging Markets Group (EMG) Objective: Under Afghanistan SOE Privatization, Excess Land Privatization, and Land Titling, AFP-I-00-03-00029-00 (Project: TBD)	Oct-14	Mar-15	2
COPSWA Ref No. 1535			
ACA Financial Audit on Mercy Corps Objective: Under Support for the Community Development Program (CDP) in Balkh, Kunduz, Baghlan and Bamyan, 306-A-00-09-00512-00 (Project: TBD)	Oct-14	Mar-15	2
COPSWA Ref No. 1536			
ACA Financial Audit on World Vision Objective: Under Support for the Community Development Program (FIRUP) Program in Herat, Qala-i-Naw, and Chaghcharan, 306-A-00-09-00513-00 (Project: TBD)	Oct-14	Mar-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1537			
ACA Financial Audit on ARD, Inc. Objective: Under Alternative Development and Alternative Livelihoods Program Expansion North and West (ADP/SW) project, 306-C-00-08-00515-00 (Project: TBD)	Nov-14	May-15	2
COPSWA Ref No. 1538			
ACA Financial Audit on Chemonics International, Inc. Objective: Under Alternative Development Program South (ADP/S), 306-M-00-05-00516-00 (Project: TBD)	Nov-14	May-15	2
COPSWA Ref No. 1539			
ACA Financial Audit on Development Alternatives, Inc. Objective: Under Alternative Livelihoods – Nangarhar, 306-M-00-05-00515-00 (Project: TBD)	Nov-14	May-15	2
COPSWA Ref No. 1540			
ACA Financial Audit on The Asia Foundation (TAF) Objective: Under Strategic Support to GIRoA, 306-A-00-03-00504-00 (Project: TBD)	Nov-14	May-15	2
COPSWA Ref No. 1541			
ACA Financial Audit on Futures Group International, LLC Objective: Under Expanding Access to Private Sector Health Products and Services (Compri-A), 306-GPO-I-00-04-00015-00 (Project: TBD)	Dec-14	Jun-15	2
COPSWA Ref No. 1542			
ACA Financial Audit on International Relief and Development (IRD) Objective: Under Human Resources and Logistics Support Program (HRLS), 306-M-00-06-00505-00 (Project: TBD)	Dec-14	Jun-15	2
COPSWA Ref No. 1543			
ACA Financial Audit on International Relief and Development (IRD) Objective: Under Strategic Provincial Roads-Southern and Eastern Afghanistan Road (SPR-SEA), AID-306-A-00-08-00509 (Project: TBD)	Dec-14	Jun-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1544			
ACA Financial Audit on Management Science for Health, Inc. Objective: Under Technical Support to Central and Provincial MoPH (Tech-Serve), 306-A-00-06-00522-00 (Project: TBD)	Dec-14	Jun-15	2
COPSWA Ref No. 1545			
ACA Financial Audit on CARE USA Objective: Under Partnership for Advancing Community Based Education in Afghanistan (PACE-A), 306-A-00-06-00518-00 (Project: TBD)	Jan-15	Jul-15	2
COPSWA Ref No. 1546			
ACA Financial Audit on International City Managers Association Objective: Under Afghanistan Municipal Strengthening Program (AMSP), 306-A-00-07-00514-00 (Project: TBD)	Jan-15	Jul-15	2
COPSWA Ref No. 1547			
ACA Financial Audit on International Resources Group Objective: Under Afghan Clean Energy Program (ACEP), 306-EPP-I-11-03-00006-00 (Project: TBD)	Jan-15	Jul-15	2
COPSWA Ref No. 1548			
ACA Financial Audit on PACT Objective: Under Media Development in Afghanistan, 306-A-00-06-00519-00 (Project: TBD)	Jan-15	Jul-15	2
COPSWA Ref No. 1549			
ACA Financial Audit on The Asia Foundation (TAF) Objective: Under Financial Management Services for the American University of Afghanistan, 306-G-00-05-00525-00 (Project: TBD)	Jan-15	Jul-15	2
COPSWA Ref No. 1550			
ACA Financial Audit on Chemonics International, Inc. Objective: Under Accelerated Sustainable Agriculture Program (ASAP), 306-C-00-07-00501-00 (Project: TBD)	Feb-15	Aug-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1551  ACA Financial Audit on Chemonics International, Inc. Objective: Under ASI - To support counterinsurgency (COIN) operations by improving economic and Social conditions in Afghanistan (South Region), 306-DOT-I-01-08-00033-00 (Project: TBD)	Feb-15	Aug-15	2
COPSWA Ref No. 1552  ACA Financial Audit on Counterpart International, Inc. Objective: Under Initiative to Promote Afghan Civil Society (IPACS I), 306-A-00-05-00511-00 (Project: TBD)	Feb-15	Aug-15	2
COPSWA Ref No. 1553  ACA Financial Audit on Development Alternatives, Inc. Objective: Under Afghanistan Small and Medium Enterprise Development (ASMED) Project, 306-C-00-07-00503-00 (Project: TBD)	Feb-15	Aug-15	2
COPSWA Ref No. 1554  ACA Financial Audit on International Relief and Development (IRD)  Objective: Under Southern Regional Agriculture Development Program (SRADP), 306-A-00-11-00525-00 & AID-306-A-00-11-00525 (Project: TBD)	Feb-15	Aug-15	2
COPSWA Ref No. 1555  ACA Financial Audit on International Relief and Development (IRD)  Objective: Under Afghanistan Vouchers for Increased Production in Agriculture (AVIPA) Program, 306-DFD-A-00-08-00304-00 (Project: TBD)	Feb-15	Aug-15	2
COPSWA Ref No. 1556  ACA Financial Audit on Jhpiego Corporation Objective: Under Health Service Support Project (HSSP), 306-A-00-06-00523-00-00 (Project: TBD)	Feb-15	Aug-15	2

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USAID OIG			
COPSWA Ref No. 1557  ACA Financial Audit on World Council of Credit Unions Objective: Under RUFCOD- Rural Finance and Cooperative Development, 306-C-00-09-00531-00 (Project: TBD)	Feb-15	Aug-15	2
COPSWA Ref No. 1558  ACA Financial Audit on Associates in Rural Development, Inc. (ARD)  Objective: Under Sustainable Water Supply and Sanitation (SWSS) Project, EPP-I-05-04-00019-00 (Project: TBD)	Mar-15	Sep-15	2
COPSWA Ref No. 1559  ACA Financial Audit on CAll-Creative Associates International, Inc.  Objective: Under Building Education Support System for Teacher (BESST), 306-M-00-06-00508-00 (Project: TBD)	Mar-15	Sep-15	2
COPSWA Ref No. 1560  ACA Financial Audit on Central Asia Development Group, Inc. (CADG)  Objective: Under Support for the Community Development Program (CDP) in Kandahar, Lashkar Gah, Tirin Kot, Gardez and Jalalabad, 306-A-00-09-00511-00 (Project: TBD)	Mar-15	Sep-15	2
COPSWA Ref No. 1561  ACA Financial Audit on Internews Network Objective: Under Afghan Media Development and Empowerment Project (AMDEP), 306-A-00-10-00533-00 & AID-306-A-00-10-00533 (Project: TBD)	Mar-15	Sep-15	2
COPSWA Ref No. 1562  ACA Financial Audit on Creative Associates International Objective: Under Community Based Stabilization Grants (CBSG) Program, 306-A-00-10-00513-00 (Project: TBD)	Mar-15	Sep-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
COPSWA Ref No. 1582			
ACA Financial Audit on Bearing Point, Inc – Deloitte Objective: Under Strengthening Private Sector through Capacity Building, 306-GEG-I-00-04-00004, for the period from 09/26/2005 to 09/30/2009 (Project: TBD)	Jul-14	Dec-14	2
COPSWA Ref No. 1583			
ACA Financial Audit on Chemonics International, Inc. Objective: Under Trade Access and Facilitation for Afghanistan (TAFA II), AID-306-TO-12-00010, for the period 10/16/2012 to 08/31/2013; Under Review of Ineligible Costs as a Result of SIGAR Financial Audit of Costs Incurred under USAID's Alternative Livelihood Program Southern Region (ALP/SR), 306-M-00-05-00516-00, for the period 02/15/2005 to 10/01/2009 (Project: TBD)	Jul-14	Jan-15	2
COPSWA Ref No. 1584			
ACA Financial Audit on Management Sciences for Health, Inc. (MSH) Objective: Under Leadership Management and Governance /Field Support, 306-AID-OAA-A-11-00015, for the period 09/25/11 to 06/30/14; Under Strengthening Pharmaceutical System, 306-GHN-A-00-07-00002, for the period 07/11/2007 to 07/10/2012 (Project: TBD)	Jul-14	Dec-14	2
COPSWA Ref No. 1591			
Review of USAID/Afghanistan's Contributions to Multi- Donor Trust Funds Objective: Determine whether USAID/Afghanistan coordinates effectively with other donors and the Government of Afghanistan to ensure that funds contributed to multidonor trust funds are used for their intended purposes. (Project: TBD)	Dec-14	Jul-15	6
COPSWA Ref No. 1592			
Audit of USAID/Afghanistan's Assistance to Legislative Bodies of Afghanistan Program Objective: Determine whether USAID/Afghanistan's support through the program is developing the Afghan parliament to enable it to operate as an independent and effective legislative, representative, and oversight body.  (Project: TBD)	Dec-14	Aug-15	2

Project	Start	Final	Strategic Issue
USAID OIG			
Audit of USAID/Afghanistan's Assistance in Building Afghanistan by Developing Enterprises Program Objective: Determine whether the program is working with the private sector to strengthen the productivity of enterprises focused on sustained growth and job creation—its primary objective. (Project: TBD)	Aug-15	Apr-16	3
Audit of USAID/Afghanistan's Afghanistan University Support and Workforce Development Program Objective: Determine whether the program is helping higher education professionals effectively manage the growth of tertiary education while improving academic quality. (Project: TBD)	Sep-15	May-16	3
COPSWA Ref No. 1595  Audit of USAID/Afghanistan's Power Transmission  Expansion and Connectivity Project  Objective: Determine whether USAID/Afghanistan's project is on track to achieve that objective.  (Project: TBD)	Jan-15	Sep-15	3



# SECTION 1.3

FY 2015 AFGHANISTAN PROJECTS BY STRATEGIC OVERSIGHT ISSUE

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Building Afghan Governance Capacity and Sustaining U.S. Investment in Afghan Institutions and Infrastructure

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# SECTION 2.0

FY 2015 SOUTHWEST ASIA PROJECTS
OTHER THAN AFGHANISTAN

# FY 2015 SOUTHWEST ASIA PROJECTS OTHER THAN AFGHANISTAN

Project	Start	Final	Country
AAA			
Copswa Ref No. 872  Contractor Stock Fund Purchases Southwest Asia Objective: Verify that:  1) Management controls over contractor stock fund purchases are in place and operating to ensure contractor purchases are in accordance with contract requirements, properly accounted for, and appropriately reimbursed, if required by contract and 2) Supplies and materiel acquired outside the Army supply system with stock funds were authorized and properly accounted for.  (Project: A-2012-MTE-0416.000)	Jun-12	Oct-14	KW, QA
AFAA			
COPSWA Ref No. 932  Patient Movement Items (PMI) Objective: Determine whether Air Force Medical Service officials effectively manage patient movement items. Specifically, determine whether medical officials properly:  1) Establish and fund equipment requirements; and 2) maintain and account for patient movement items. (Project: F2013-040000-0042)	Oct-13	Nov-14	QA
COPSWA Ref No. 1077  Mission Capability (MICAP) Parts Objective: Determine if Air Force Logistics personnel effectively managed mission capability parts. Specifically, determine if logistics personnel:  1) Properly supported and accurately documented mission capability parts requisitions and 2) Properly processed and timely satisfied mission capability parts requirements. (Project: F2013-L40000-0251.000)	Mar-13	Oct-14	AE, KW, QA
COPSWA Ref No. 1189  Follow-Up Audit, Pallets Objective: Determine if management implemented corrective actions in response to AFAA Audit Report F2009-0006-FC4000, Feb 4, 2009. Specifically, determine if management implemented actions to accurately compute pallet requirements, maintain accurate pallet inventory data, and implement an effective retrograde program.  (Project: F2013-L40000-0252.000)	Jul-14	Oct-14	AE, BH, KW, OM, QA

Project	Start	Final	Country
AFAA			
COPSWA Ref No. 1193  Bulk Fuel Management Objective: Evaluate bulk fuel management in the AFCENT Southwest Asia AOR. Specifically, determine whether the Air Force accurately accounts for fuel, pays appropriate fees, and properly maintains bulk fuel storage tanks in the AOR. (Project: F2014-020000-0065.000)	May-14	May-15	AE, KW, QA
COPSWA Ref No. 1194  Follow-Up, AFCENT War Reserved Materiel (WRM) Objective: Evaluate management corrective actions taken in response to report of audit F2009-0003-FD3000, AFCENT War Reserve Materiel. Specifically, determine if AFCENT accurately identifies War Reserve Materiel requirements and authorizations, and properly accounts for War Reserve Materiel assets.  (Project: 2014-030000-0038.000)	Nov-13	Nov-14	AE, OM, QA
Air Force Working Capital Fund Medical and Dental Inventory–Contractor Controlled Objective: Determine whether key controls are effectively working to support the existence and completeness of Air Force Working Capital Fund medical/dental inventory in the AOR. Specifically, determine whether contractor personnel in the AOR properly accounted for (existence), recorded (completeness) and supported medical/dental assets. (Project: F2014-L10000-0189.000)	Dec-13	Sep-14	вн, ом
COPSWA Ref No. 1587  Wireless Network Security Objective: Evaluate management of Second Generation Wireless Local Area Network (2GWLAN) security. Specifically, determine whether Air Force officials effectively manage wireless network and device authorization, configuration, and operation. (Project: TBD)	Feb-15	Feb-16	AE, KW, QA
COPSWA Ref No. 1588  AOR – Moral Network Operations Objective: Determine whether Air Force Central Command personnel effectively and efficiently manage the Moral Network in deployed locations. Specifically, determine if management properly locates moral networks in authorized common areas, properly funds moral networks, and effectively performs contract administration when required. (Project: TBD)	Feb-15	Feb-16	AE, KW, QA

Project	Start	Final	Country
DOD OIG			
Requirements Development and Planning Process for Military Construction Projects at Naval Support Activity, Bahrain Objective: To determine the requirements development and planning for military construction projects at Naval Support Activity Bahrain. Specifically, to determine whether the requirements development and planning processes resulted in requirements that meet DoD's needs. (Project: D2014-D000RE-0035.000)	Oct-13	Oct-14	ВН
COPSWA Ref No. 1024  Naval Support Activity Bahrain Military Construction Contract Administration Objective: Determine whether the U.S. Army Corps of Engineers awarded Naval Support Activity Bahrain military construction projects in accordance with Federal and DoD regulations. Specifically, to determine whether officials are using appropriate contracting processes to satisfy Naval Support Activity Bahrain military construction project requirements. (Project: AUD/TBD)	Sep-14	Apr-15	ВН
COPSWA Ref No. 1174  Assessment of DoD Suicide Event Report (DoDSER)  Data Accuracy  Objective: Assess the extent that incomplete or inaccurate data from the DoD Suicide Event Report may have been used when making program or policy decisions on suicide prevention efforts and to determine the reason for the high number of "Don't Know" responses in some DoD Suicide Event Report data fields.  (Project: D2013-D00SPO-0183.000)	Jun-13	Oct-14	CONUS

Project	Start	Final	Country
DOD OIG			
Assessment of Department of Defense Efforts to Build Counterterrorism and Stability Operations Capacity of Foreign Military Forces with "Section 1206" Funding Objective: The DoD IG, with support from the Department of State Inspector General, is performing a follow-up assessment to the joint Department of Defense and Department of State Inspectors General report, "Interagency Evaluation of the Section 1206 Global Train and Equip Program," (DoD Report No. IE-2009-007, DOS Report No. ISP-I-09-69). The followup assessment will determine whether the DoD Section 1206 Global Train and Equip Program is providing the intended results. Our specific objectives are to determine whether program:  • Efforts are resulting in enhanced recipient country national military and/or maritime security force capability to conduct counterterrorism operations or participate in stability operations in which U.S. Armed Forces are a participant; • Decisions are informed and supported by performance feedback information; • Administration is consistent with U.S. Statutes and guidance; and • Coordination between the Department of Defense and Department of State at all levels appropriately supports planning and execution.  (Project: D2014-D00SPO-0190.000)	Apr-14	Mar-15	BH, LB
Assessment of DOD Suicide Prevention Programs Objective: Evaluate the Defense Suicide Prevention Program and assess DoD's oversight of Suicide Prevention policies and programs. The assessment will primarily address the implementation of key DoD Task Force recommendations. Specifically, the assessment will focus on whether there is a coordinated effort to plan, program, and execute a DoD suicide prevention program. This will be a series of reports. (Project: SPO/TBD)	Sep-14	Aug-15	CONUS

Project	Start	Final	Country
DOD OIG		<u>'</u>	
COPSWA Ref No. 1324			
Access to DoD Health Care by Members of the U.S. Army Reserve Components Objective:  1) Determine whether DoD-provided health care supports medical and dental readiness effectively and efficiently such that Reserve Component units and members are able to comply with required medical and dental standards pre-activation through deactivation to provide operational capabilities and strategic depth to meet U.S. defense requirements.  2) Determine whether DoD-provided health care provides effective and efficient care for wounded, ill, and injured National Guardsmen and Reservists' medical, dental, and mental health requirements.  (Project: D2013-D00SPO-0212.000)	Oct-13	Oct-14	CONUS
Copswa Ref No. 1438  Continuation of Audit of Mi-17 Cockpit Modifications Under Task Order W58RGZ-09-D-0130-0102  Objective: Determine whether DoD officials properly awarded and administered indefinite-delivery, indefinite-quantity contract W58RGZ-09-D-0130, Task Order 0102, in accordance with Federal and DoD regulations and policies. The contract was for the modification of DoD-owned Mi-17 variant aircraft. The prior project (D2013-D000AS-0097.000) primarily addressed the contract administration of Mi-17 cockpit modifications under Task Order 0102. This project will primarily address the award of Task Order 0102. (Project: D2014-D000AS-0111.000)	Feb-14	Nov-14	CONUS
COPSWA Ref No. 1476  Summary Report on Military Construction Projects in Afghanistan and Iraq  Objective: Summarize systematic problems specific to military construction projects in Afghanistan and Iraq identified in audit reports issued by the DoD Office of Inspector General, Army Audit Agency, and Air Force Audit Agency. (Project: D2014-D000RE-0141.000)	Apr-14	Sep-14	CONUS

Project	Start	Final	Country
DOD OIG			
Audit of Contract Administration for the Air Force Contract Augmentation Program Contract in Southwest Asia Objective: Determine whether the contractor's work is adequately monitored and invoice review and approval procedures are in place to ensure accuracy and completeness of contract costs.  (Project: D2014-D000RE-0173.000)	Apr-14	Mar-15	AE, KW, QA
COPSWA Ref No. 1577  DoD Obligations and Expenditures of Funds Provided to the Department of State for the Global Security Contingency Fund Objective: Determine whether Department of State properly obligated and expended DoD funds in support of approved Global Security Contingency Fund programs and in accordance with federal laws and regulations. (Project: AUD/TBD)	Apr-15	TBD	YE
DOS OIG			
Audit of the Bureau of International Narcotics and Law Enforcement Air Wing Contract in Iraq Objective: Review and evaluate the procurement process to include the methods for determining the contract requirements and the contract award decisions, review the funding sources to determine allowable, allocable and reasonableness of costs claimed by the contractor, and evaluate the Department's review process for timely adjudication of invoicing and payment.  (Project: 13-AUD-087)	Aug-13	Sep-14	IQ
COPSWA Ref No. 550  Audit of the Administration and Oversight of the Pakistan National Police Training and Mentoring Program.  Objective: Determine whether the Bureau of International Narcotics and Law Enforcement Affairs (INL) effectively managed the Pakistan Law Enforcement Reform Program.  (Project: 12-AUD-049)	Oct-13	Sep-14	PK

Project	Start	Final	Country
DOS OIG			
Audit of Department of State Management of Medical Operations Supporting Personnel Assigned to Iraq Objective: Determine whether the Department of State's management of medical operations dedicated to supporting personnel assigned to Iraq has been effective and properly resourced. (Project: 14-AUD-013)	Dec-13	Sep-14	IQ
COPSWA Ref No. 1027  Audit of the Middle East Partnership Initiative Objective: Determine whether the Department of State's administration and oversight of the Middle East Partnership Initiative have been effective and whether the program has achieved its stated objectives.  (Project: TBD)	Aug-14	Mar-15	Multiple
COPSWA Ref No. 1183  Audit of the Department of State Assistance to Syria Objective: Determine the Department's effectiveness in managing and coordinating all assistance to Syria. (Project: 14-AUD-045)	Apr-14	Oct-14	SY
COPSWA Ref No. 1184  Audit of Construction of the New Embassy Compound-Islamabad Objective: Determine whether the Department is effectively administering the construction contracts for the new embassy compound in Islamabad. (Project: 14-AUD-045)	Nov-14	May-15	IQ
COPSWA Ref No. 1188  Audit of the Baghdad Life Support Services Contract Objective: Determine whether the Department is effectively managing the Baghdad Life Support Services Contract. (Project: TBD)	Oct-14	Apr-15	IQ
COPSWA Ref No. 1567  Audit of Department of State Management of the Worldwide Protective Services (WPS) Task Order No. 8 for Security Services at Consulate General Erbil  Objective: To determine whether the Department is administering WPS Task Order No. 8 in accordance with acquisition regulations and the contractor is complying with contract terms and conditions.  (Project: TBD)	Nov-14	May-15	IQ

Project	Start	Final	Country
DOS OIG			
COPSWA Ref No. 1568  Audit of Department of State Management of the Worldwide Protective Services (WPS) Task Order No. 3 for Baghdad Embassy Security Force Objective: To determine whether the Department is administering WPS Task Order No. 3 in accordance with acquisition regulations and the contractor is complying with contract terms and conditions. (Project: TBD)	May-15	Nov-15	IQ
COPSWA Ref No. 1569  Audit of Department of State Management of the Operations and Maintenance Contract for U.S. Mission Iraq Objective: To determine whether the Department is administering the contract for operations in accordance with acquisition regulations and the contractor is complying with contract terms and conditions. (Project: TBD)	Sep-15	Feb-16	IQ
Audit of Department of State Management of the Worldwide Protective Services (WPS) Task Order No. 12 for Security Services at Consulate General Basrah Objective: To determine whether the Department is administering WPS Task Order No. 12 in accordance with acquisition regulations and the contractor is complying with contract terms and conditions. (Project: TBD)	Sep-15	Feb-16	IQ
GAO			
COPSWA Ref No. 1052  CENTCOM Posture  Objective: GAO initiated this audit in response to a congressional mandate. This job code replaces job code 351443, which GAO had begun in response to this same mandate. Determine to what extent  1) the defense posture reflects current strategy in the region and shifted regional priorities;  2) DoD estimated and reported total future posture costs, identified cost drivers, and programmed funds;  3) DoD estimated and reported current and anticipated host nation contributions; and  4) DoD incorporates the perspective of other stakeholders when developing and implementing posture requirements.  (Project: 351791)	Dec-12	Sep-14	SWA

Project	Start	Final	Country
GAO			
<ul> <li>COPSWA Ref No. 1325</li> <li>Use of Foreign Labor Contractors Abroad</li> <li>Objective: <ol> <li>What are the practices of U.S. Government contractors in recruiting foreign workers for work outside the United States?</li> <li>What legal and other authorities do U.S. agencies identify as providing protection to foreign workers employed by U.S. Government contractors outside the United States?</li> <li>To what extent do Federal agencies provide oversight and enforcement of such authorities? (Mandate from the 2013 Violence Against Women Act)</li> </ol> </li> <li>(Project: 320985)</li> </ul>	Jun-13	Sep-14	AE, AF, BH, IQ, KW, OM, QA, SA
<ul> <li>COPSWA Ref No. 1442</li> <li>Mitigating Threats to Locally Employed Staff</li> <li>Objective: <ol> <li>What is the nature and extent of the threat that terrorist networks and other violent extremist groups pose to LES, including the number of threats and attacks?</li> <li>To what extent have U.S. agencies established mechanisms to collect and share information about threats to LES in an effective and timely manner?</li> <li>What steps, if any, have U.S. agencies taken to mitigate threats to LES at high-threat posts and what barriers, if any, exist to mitigating such threats?</li> <li>To what extent, if any, have these threats and attacks affected the recruitment, and retention of LES at high threat posts?</li> </ol> </li> <li>(Project: 100003)</li> </ul>	Feb-14	Dec-14	AF, IQ, LB, PK, YE
<ul> <li>COPSWA Ref No. 1484</li> <li>Systems Used to Track Contractors in Contingency Operations Objective: <ol> <li>What systems, if any, do the agencies use to manage contractors and the resources needed to sustain each system?</li> <li>To what extent are systems interoperable, use compatible data standards, and meet legislative requirements?</li> <li>To what extent do the systems provide personnel in contingency areas the necessary data to manage contractors?</li> <li>What steps, if any, are the agencies taking to ensure that these systems maximize their ability to manage contractors?</li> </ol> </li> <li>(Project: 351917)</li> </ul>	Apr-14	TBD	AF, IQ

Project	Start	Final	Country
GAO			
COPSWA Ref No. 1505  DOD Civilians Advising Foreign Ministries of Defense Objective: The National Defense Authorization Act for FY12 authorized DOD to assign civilians as advisors to foreign defense ministries in order to provide advice and training to ministry personnel in support of stabilization or post conflict activities, or assist the ministry in building capacity to manage defense related processes. Congress required GAO to report on the effectiveness of the program.  1) What is the scope and status of the program, including the number and locations of advisors, program funding, and criteria used to select ministries and advisors for the program?  2) What are the goals and activities of the program? 3) To what extent has DOD met the goals of the program? (Project: 320944)	Sep-12	Dec-14	YE
<ul> <li>COPSWA Ref No. 1506</li> <li>U.S. Economic and Security Assistance to Egypt Objective: Egypt is among the largest recipients of U.S. assistance globally. Given a series of political transitions in Egypt beginning in 2011, concerns have been raised about U.S. assistance to Egypt. GAO will review: 1) To what extent has the U.S. government disbursed funds allocated for assistance to Egypt from FY09-13?</li> <li>2) How, if at all, has the U.S. government adjusted its strategic objectives and foreign assistance for Egypt since FY09?</li> <li>3) To what extend has the U.S. government assessed the results of its assistance to Egypt since FY09?</li> <li>4) How, if at all, has the U.S. government's democracy and governance assistance changed since the Egyptian government's prosecution of nongovernmental organizations (NGOs)?</li> <li>(Project: 321003)</li> </ul>	Nov-13	Nov-14	EG

Project	Start	Final	Country
GAO			
<ul> <li>COPSWA Ref No. 1507</li> <li>Iran Crude Oil Sanctions and Country Exceptions</li> <li>Objective: Section 1245(d) of the 2012 National Defense</li> <li>Authorization Act, as amended, allows the President to except or waive the imposition of sanctions under certain conditions for financial institutions in countries importing Iranian crude oil. Funds owed to Iran are to be credited to accounts in the excepted country.</li> <li>1) How does the executive branch determine whether to sanction a foreign financial institution under Section 1245(d)?</li> <li>2) To what extent has the State Department established a standard process and criteria to determine whether to grant exceptions and waivers to the imposition of sanctions under Section 1245(d)?</li> <li>3) How does the Treasury Department implement Section 1245(d) to ensure that funds owed to Iran for excepted transactions are credited to accounts in the excepted</li> </ul>	Jan-14	Dec-14	IR
transactions are credited to accounts in the excepted country?  (Project: 321011)  COPSWA Ref No. 1508  Middle East Enterprise Funds Objective: In 2011, Congress authorized the establishment of funds in Egypt and Tunisia to increase investment in promising small and medium enterprises in those countries. In 2013, USAID established an Egyptian-American Enterprise Fund (EAEF) and a Tunisian-American Enterprise Fund (TAEF) (the Funds). The Funds seek to develop a portfolio that will make them self-sustaining over the long term. Conferees of the FY12 appropriations bill requested that we examine the management and oversight of the funds, and to determine if appropriate and sufficient safeguards exist against financial misconduct. Preliminary information indicates that USAID has granted \$120 million for EAEF and \$40 million for TAEF, and that the Funds are in their startup phase.  1) What are the goals, organizational structures, and budgets of the EAEF and TAEF?  2) What progress have EAEF and TAEF made in establishing key management structures to support its mission and operations?  3) To what extent have USAID, EAEF, and TAEF implemented oversight, financial, and other internal controls?  (Project: 100017)	Mar-14	Jan-15	EG

Project	Start	Final	Country
GAO			
COPSWA Ref No. 1509  Contractors' Risk Insurance Objective: The Defense Base Act (DBA) mandates that U.S. government contractors and subcontractors buy workers' compensation insurance for its overseas employees. The cost of this insurance is then passed on to the U.S. government. With increased U.S. military and civilian engagement around the world in recent years, the number of DBA claims and total government-wide DBA insurance premiums have grown significantly. In 2012, State changed its insurance plan, moving from a single insurer program to an open market program. By comparison, USAID did not transition to an open market DBA program.  1) How did State manage the transition from a single insurer model to an open market model for DBA insurance, and what challenges, if any, did State encounter during and after the transition?  2) To what extent did the transition affect DBA-related premium rates paid by State contractors, and how do their premium rates compare to the rates paid by USAID contractors?  3) What effect, if any, did the transition have on small contractors?  (Project: 100010)	Mar-14	Dec-14	AF, IQ, PK
NAVAUDSVC			
COPSWA Ref No. 721  USN Program 9 Synchronization with USMC Mobilization Objective: To verify that the current Navy Program 9/ Health Services Augmentation Program corpsman support procedures and policies are synchronized with Marine Corps mobilization timelines as intended. (Project: 2012-076)	Jun-12	Sep-14	CONUS
Real Property Inventory at Naval Facilities Engineering Command, Europe Africa Southwest Asia Objective: To verify that the Internet Navy Facility Assets Data Store is accurate and complete for Class 2 real property inventory at Naval Facilities Engineering Command, Europe, Africa, Southwest Asia (Project: 2014-075)	Apr-14	Mar-15	BH, OCONUS

Project	Start	Final	Country
NAVAUDSVC			
COPSWA Ref No. 1443  Department of the Navy Husbanding and Port Services Contracts Objective: To identify opportunities to improve internal controls regarding the awarding of task orders/contracts, surveillance roles and responsibilities, and invoice review and payment process supporting the delivery of goods and services for husbanding and port services contracts.  (Project: 2014-093)	Dec-13	Sep-14	BH, OCONUS
COPSWA Ref No. 1578  Navy Bureau of Medicine and Surgery's Management of Expeditionary Medical Facilities Equipment Objective: To verify that Navy Bureau of Medicine and Surgery Command's management of Expeditionary Medical Facilities is in compliance with DoD and DON guidance (Project: 2014-061)	Jun-14	Apr-15	CONUS
USAID OIG			
COPSWA Ref No. 783  DCAA Financial Audit on Bechtel National, Inc. Objective: Under award no. SPU-C-00-04-00001 for the period Jan 1, 2005 – Dec 31, 2005. (Project: TBD)	Jan-11	Sep-14	IQ
COPSWA Ref No. 787  DCAA Financial Audit on Louis Berger Group Objective: Under award no. 267-C-00-04-00435 for the period Oct 1, 2007 – Mar 31, 2008. (Project: TBD)	Aug-11	Sep-14	IQ
COPSWA Ref No. 788  DCAA Financial Audit on Bechtel National, Inc. Objective: Under award no. 267-C0-EEE-C-00-03-00018 for the period Jan 1, 2005 – Dec 31, 2005. (Project: TBD)	Jul-11	Sep-14	IQ
COPSWA Ref No. 789  DCAA Financial Audit on Louis Berger Group Objective: Under award no. 267-C-00-08-00500 for the period Jan 23, 2008 – Jan 31, 2009. (Project: TBD)	Aug-11	Sep-14	IQ

Project	Start	Final	Country
USAID OIG			
COPSWA Ref No. 1013  Audit of USAID/Pakistan's Entrepreneurs Project Objective: Has USAID/Pakistan's Entrepreneurs Project succeeded in increasing incomes of 75,000 microentrepreneurs? Has USAID/Pakistan taken corrective action on the recommendations of Audit Report No. G-391-12-005-P? (Project: GG100613)	Aug-13	Sep-14	PK
COPSWA Ref No. 1018  Audit of USAID/Pakistan's Smallholder Dairy Project Objective: Is USAID/Pakistan's Smallholder Dairy Project improving the skills of dairy farmers and livestock workers to increase incomes, yields, and provide improved breeding interventions? (Project: GG100413)	Sep-14	Mar-15	PK
COPSWA Ref No. 1275  DCAA Financial Audit on Louis Berger Group (LBG) Objective: Under award 267-C-00-08-00500 for the period 01/01/2012 - 03/31/2013. (Project: TBD)	Feb-14	Feb-15	IQ
COPSWA Ref No. 1276  DCAA Financial Audit on Louis Berger Group (LBG) Objective: Under award 267-C-00-07-00500 for the period 10/01/2011 - 11/30/2012. (Project: TBD)	Feb-14	Feb-15	IQ
COPSWA Ref No. 1277  DCAA Financial Audit on ACDI/VOCA  Objective: Under award 267-A-00-08-00504 for the period 10/01/2011 - 09/30/2012.  (Project: TBD)	Feb-14	Feb-15	IQ
COPSWA Ref No. 1278  DCAA Financial Audit on CHF International Objective: Under award 267-A-00-08-00503 for the period 10/01/2011 - 09/30/2012. (Project: TBD)	Feb-14	Feb-15	IQ
COPSWA Ref No. 1279  DCAA Financial Audit on International Relief & Development Objective: Under award 267-A-00-08-00506 for the period 10/01/2011 - 09/30/2012. (Project: TBD)	Feb-14	Feb-15	IQ

Project	Start	Final	Country
USAID OIG			
COPSWA Ref No. 1405  ACA Financial Audit on Chemonics  Objective: Under award AID-267-C-11-00006 for the period 9/30/2011 - 09/30/2012.  (Project: 66260214)	Apr-13	Oct-14	IQ
COPSWA Ref No. 1406  DCAA Financial Audit on IFES  Objective: Under award AID-267-LA-11-00001 for the period 10/01/2011 - 6/30/13.  (Project: TBD)	Feb-14	Feb-15	IQ
COPSWA Ref No. 1407  DCAA Financial Audit on Management Systems International Objective: Under award AID-267-C-11-00005 for the period 04/01/ 2013 - 09/30/2014. (Project: TBD)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1408  DCAA Financial Audit on University Research Co. Objective: Under award AID-C-11-004 for the period 04/01/2013 - 09/30/2014. (Project: TBD)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1409  DCAA Financial Audit on Chemonics International Objective: Under award AID-267-11-00006 for the period 10/01/ 2012 - 06/30/2014. (Project: TBD)	Jul-14	Jul-15	ΙQ
COPSWA Ref No. 1410  DCAA Financial Audit on CEPPS/IFES  Objective: Under award AID-267-LA-11-00001 for the period 07/01/ 2013 - 09/30/2014.  (Project: TBD)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1411  DCAA Financial Audit on AECOM  Objective: Under award 267-A-00-10-00005 for the period 10/01/ 2012 - 12/30/2013.  (Project: TBD)	Jul-14	Jul-15	IQ

Project	Start	Final	Country
USAID OIG			
COPSWA Ref No. 1412			
DCAA Financial Audit on QED Objective: Under award 267-0-00-08-00507 for the period 10/01/2012 - 11/12/2013. (Project: TBD)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1413			
DCAA Financial Audit on Relief International Objective: Under award 267-A-00-07-00504 for the period 09/27/ 2007 - 09/30/2008. (Project: TBD)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1414			
DCAA Financial Audit on Research Triangle Institute Objective: Under award 267-C0-DFD-I-03-05-00128 for the period 01/01/ 2009 - 06/30/2011. (Project: TBD)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1415			
DCAA Financial Audit on Research Triangle Institute Objective: Under award 267-C-00-05-00505 for the period 01/01/ 2009 - 12/31/2009. (Project: 66901914)	Jul-14	Jul-15	IQ
COPSWA Ref No. 1416			
Audit of USAID/Pakistan's Khyber Pakhtunkhwa Municipal Services Program Objective: Is USAID/Pakistan's Khyber Pakhtunkhwa Municipal Services Program achieving its goal to improve selected municipal infrastructure? (Project: GG100214)	Dec-13	Oct-14	РК
COPSWA Ref No. 1417			
Audit of USAID/Pakistan's Activities Related to Jinnah Post Graduate Medical Center and the Jacobabad Institute of Medical Sciences Objective: Did CDM Constructors, Inc. comply with selected terms of the indefinite quantity contract and the health facilities task order? Is USAID/Pakistan's hospital improvement program improving access to and quality of health care services, as planned? (Project: GG100414)	Jan-14	Sep-14	PK

Project	Start	Final	Country
USAID OIG			
COPSWA Ref No. 1418  Audit of USAID/Pakistan's Political Party Development Program Objective: Is USAID/Pakistan's Pakistan Strategy Support Program achieving its main goal to contribute to pro-poor economic growth and enhanced food security through strengthened capacity for designing and implementing evidence-based policy reforms? (Project: GG100914)	Jan-14	Oct-14	PK
COPSWA Ref No. 1422  Audit of USAID/Pakistan's Accomplishments Under the Enhanced Partnership With Pakistan Act of 2009  Objective: Have USAID's programs in Pakistan contributed to achievement of the development objectives of the Enhanced Partnership with Pakistan Act of 2009?  (Project: GG100714)	Aug-14	Feb-15	PK
Audit of USAID/Pakistan's Khyber-Pakhtunkwha Reconstruction Program Objective: Did USAID/Pakistan properly plan and reconstruct selected infrastructure in the Khyber Pakhtunkhwa Reconstruction Program's portfolio of activities? Are the beneficiaries using the completed facilities for their intended purposes and are the facilities sustainable? (Project: GG100114)	Sep-14	Mar-15	PK
COPSWA Ref No. 1596  Audit of USAID/Pakistan's Assessment and Strengthening Program Objective: Determine if the program is improving the capabilities of local organizations as intended. (Project: TBD)	Oct-14	Mar-15	PK
COPSWA Ref No. 1597  Audit of USAID/Pakistan's Citizen Accountability and Voice Program  Objective: Determine if USAID/Pakistan implemented key components of the program.  (Project: TBD)	Jan-15	Apr-15	PK

Project	Start	Final	Country
USAID OIG			
COPSWA Ref No. 1598  Audit of USAID/Pakistan's Energy Policy Program Objective: Determine if the program has increased power generation, improved transmission, enhanced cost recovery, and assisted the Government of Pakistan's reform efforts. (Project: TBD)	Jan-15	May-15	PK
COPSWA Ref No. 1599  Audit of USAID/Pakistan's Mangla Dam Rehabilitation Project Objective: Determine if project activities are on schedule and sustainable after project completion. (Project: TBD)	Jul-15	Sep-15	PK
COPSWA Ref No. 1600  Audit of USAID/Pakistan's Pakistan Reading Project Objective: Determine if the program is on track to achieve this goal. (Project: TBD)	Apr-15	Sep-15	PK
COPSWA Ref No. 1601  Audit of USAID/Egypt's Promoting Civic Participation Among Students in North Sinai Project Objective: Determine if USAID/Egypt's Promoting Civic Participation Among Students in North Sinai Project is achieving its goal of promoting civic participation among students. (Project: TBD)	Jan-15	Sep-15	EG
Audit of USAID/Jordan's Local Enterprise Support Program Objective: Determine if USAID/Jordan's Local Enterprise Support Program is achieving its main goal of promoting growth and job creation among micro- and small enterprises and building the capacity of local governments to develop and implement competitiveness strategies that result in economic growth and increased investment, with a focus on growth outside Amman, the capital. (Project: TBD)	Jan-15	Sep-15	JO

Project	Start	Final	Country
USAID OIG			
COPSWA Ref No. 1603			
Audit of USAID/Egypt's Education Consortium for the Advancement of Science, Technology, and Mathematics Model Schools in Egypt Project Objective: Determine if USAID/Egypt's Education Consortium for the Advancement of Science, Technology, and Mathematics Model Schools in Egypt Project is achieving its goal to improve access to quality education through the provision of science, technology, and mathematics education and equal opportunities to interested and qualified students. (Project: TBD)	Jan-15	Sep-15	EG
COPSWA Ref No. 1604  Audit of the Millennium Challenge Corporation-Funded Water and Sanitation Projects in Jordan  Objective: Determine whether the project is achieving its objectives.  (Project: TBD)	Jan-15	Sep-15	JO
COPSWA Ref No. 1605  Audit of USAID's Food Assistance to Syria  Objective: Determine whether this food assistance reached the intended recipients in Syria.  (Project: TBD)	Jan-15	Sep-15	SY

## SECTION 3.0

Section 852 Projects



#### **SECTION 852 PROJECTS**

Project	Start	Final	Country
DOD OIG			
Air Force's Performance-Based-Logistics Contracts With the Lockheed Martin Corporation and the Rolls-Royce Corporation for the C-130 Hercules Aircraft Objective: Evaluate the cost effectiveness of material purchases made for the C-130J Hercules aircraft through performance based logistics contracts with the Lockheed Martin Corporation and the Rolls-Royce Corporation. (Project: D2013-D000CH-0157.000)	May-13	Sep-14	CONUS
COPSWA Ref No. 1571  Audit of Army Sole-Source Spare Parts Procurements for the Husky Mounted Detection System  Objective: To determine whether the Army is purchasing sole source spare parts for the Husky Mounted Detection System at fair and reasonable prices.  (Project: AUD/TBD)	Apr-15	Feb-16	CONUS



## SECTION 4.0

Status of Southwest Asia Projects
Tracked in FY 2014, as of
September 1, 2014

#### STATUS OF SOUTHWEST ASIA PROJECTS TRACKED IN FY 2014, AS OF SEPTEMBER 1, 2014

4.0.	FY 2014 COMPLETED PROJECTS SUMMARY	139
4.1.	AFGHANISTAN SUMMARY MATRIX OF FY 2014 PROJECTS	141
	SOUTHWEST ASIA-RELATED REPORTS ISSUED IN FY 2014, AS OF SEPTEMBER 1, 2014	145



Mine-Resistant Ambush Protected vehicle.

Source: SIGAR

#### **FY 2014 COMPLETED PROJECTS SUMMARY**

Table 4.1. FY 2014 Completed Projects by Organization

Organization	Completed: Afghanistan	Completed: Total
AAA	9	10
AFAA	1	1
DoD OIG	17	24
DOS OIG	3	8
GAO	16	21
NAVAUDSVC	2	3
SIGAR	51	51
USAID OIG	27	49
Total Projects	126	167

Table 4.2. FY 2014 Completed Oversight Projects by Select Countries

Country	Total
Afghanistan	126
Iraq	22
Pakistan	7
Kuwait	3

Note: One project may affect two or more countries.



## SECTION 4.1

AFGHANISTAN SUMMARY MATRIX OF FY 2014 PROJECTS



# (AS OF SEPTEMBER 1, 2014) **OVERSIGHT ISSUES** SUMMARY PRORATED OVERSIGHT COVERAGE **AFGHANISTAN STRATEGIC**

Z	NUMBER OF PROJECTS BY AGENCY	DOD 01G	910	AAA		AFAA	4	NAVAUDSVC	DSVC	SIGAR	AR	GAO	o	DIO SOIG	910	USAID OIG	0 016	Projects	cts
Ē	FY 2014 STRATEGIC ISSUE	Total	Closed	Total	Closed	Total	Closed	Total	Closed	Total	Closed	Total	Closed	Total	Closed	Total	Closed	Per Issue (a)	ne (a)
2	RECONSTRUCTION			-	-	-												Total	Closed
ਜਂ	Building the Capacity and Capabilities of the Afghan National Security Forces and Administering and Maintaining Accountability of the Afghanistan Security Forces Fund	11.0	0.0							12.5	0.0	1.0	1.0					24.5	13.0
6.	Building Afghan Governance Capacity	1.0	1.0							15.5	6.5			1.3	1.3	75.0	25.0	92.8	33.8
က်	Sustaining U.S. Investment in Afghan Institutions and Infrastructure									28.5	20.5			0.3	0.3	9.0	6.0	37.8	26.8
4.	Executing and Sustaining Counternarcotics Programs									2.0	1.0			2.3	1.3	9.0	6.0	37.8	26.8
rçi	Implementing Anti-Corruption Initiatives									2.5	1.5					1.0	1.0	3.5	2.5
ø	Planning, Coordinating, and Providing Stewardship of Direct and Indirect Assistance Funds and Programs	0.1	1.0							4.5	3.0	1.0	1.0			1.0		5.0	0.0
7.	Awarding and Administering Reconstruction Contracts									81.0	37.5			0.5		8.0	2.0	89.5	39.5
0	OTHER THAN RECONSTRUCTION																		
αi	Health and Safety			1.0	1.0	$\dashv$						2.0	4.0					0.9	2.0
တ်	Retrograde and Property Management	4.5	4.5	2.0	3.0	10.0	0.9					2.0	1.0	1.5	1.5		П	23.0	16.0
10	10. Contract Management and Oversight	2.0	6.5	5.0	5.0							8.0	4.0	5.0	1.5	2.0	2.0	27.0	19.0
11	11. Transition Planning and Execution	7.5	4.0				П	2.0	1.0	4.5	2.0	2.0	5.0	2.0	2.0	1.0	1.0	22.0	15.0
	Total number of projects per agency (a) [b]	32	23	7	6	10	9	7	н	151	82	22	16	13	<b>∞</b>	86	38	339	179
2	CL																		

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A project may cover more than one issue. For example, if a project covers three strategic issues, each issue is prorated a value of 0.3. Total number of projects is rounded and represents the number of projects each agency had submitted for the FY 2014 COPSWA. (a) Department of Defense drawdown/transition focus.(b) A project may cover more than one issue. For example

Closed projects include those completed with a final report, cancelled, terminated, or no longer applicable to Southwest Asia.



## SECTION 4.2

Southwest Asia-Related Reports Issued in FY 2014, as of September 1, 2014

### SOUTHWEST ASIA-RELATED REPORTS ISSUED IN FY 2014, AS OF SEPTEMBER 1, 2014

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
AAA					
A-2014-0078-FMI F0U0	Foreign Language Support Contract Requirements—Afghanistan (Project: A-2013-FMI-0107.000)	6/19/2014	AF	10	1131
A-2014-0059-MTE F0U0	Aviation Support Contract Drawdown—Afghanistan (Project: A-2013-MTE-0240.000)	5/6/2014	AF	10	1079
A-2014-0049-MTE F0U0	Surface Tender U.S. Central Command Region Program (Project: A-2013-MTE-0239.000)	3/7/2014	AF	10	1081
A-2014-0029-MTE FOUO	Audit of Management of Material Handling Equipment (Project: A-2013-MTE-0137.000)	12/24/2013	AF	9	1036
A-2014-0026-MTE	Audit of LOGCAP IV Contract Drawdown (Project: A-2012-MTE-0424.000)	12/24/2013	AF	10	882
A-2014-0016-MTE Classified	Audit of Force Protection - Base Access Controls (Project: A-2013-MTE-0135.000)	12/17/2013	AF	8	1034
A-2014-0003-MTE	Force Protection-Contractor Accountability (Project: A-2013-MTE-0138.000)	10/31/2013	AF	10	1035
A-2013-0152-MTE F0U0	Retrograde of Class V–Afghanistan ( <i>Project: A-2013-MTE-0139.000</i> )	9/20/2013	AF	9	923
A-2013-0142-MTE F0U0	Contract Requirements for the Base Operations Support Contract-Kuwait Contract Requirements for the Base Operations Support Contract—Kuwait (Project: A-2013-MTE-0136.000)	8/22/2013	KW	N/A	1038
A-2014-0051-MTE FOUO	Repatriating Loaned Equipment (Project: A-2013-MTE-0241.000)	3/11/2013	AF	9	1078

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
AFAA					
F2014-0001-030000	Remotely Piloted Aircraft Maintenance and Support Equipment Accountability (Project: F2012-030000-0846)	11/15/2013	AE, AF, KW	9	896
DOD OIG					
DODIG-2014-102	Government of the Islamic Republic of Afghanistan Needs to Provide Better Accountability and Transparency Over Direct Contributions (Project: D2014-D000FS-0088.000)	8/29/2014	AF	2	1428
DODIG-2014-100	Assessment of DoD Wounded Warrior Matters – Selection and Training of Commanders and Cadre of Warrior Transition Units (Project: D2010-D00SP0-0209.006)	8/22/2014	CONUS	N/A	1021
DODIG-2014-098	The Army Did Not Properly Account For and Manage Force Provider Equipment in Afghanistan (Project: D2014-D000JB-0031.000)	7/31/2014	AF	9	1285
DODIG-2014-096 FOUO	Improvements Needed in Contract Administration of Mi-17 Cockpit Modification Task Order (Project: D2013-D000AS-0097.000)	7/28/2014	CONUS	N/A	1049
DODIG-2014-072	U.S. Military and Coalition Efforts to Develop Effective and Sustainable Healthcare in Support of the Afghan National Police (Project: D2013-D00SPO-0154.000)	5/19/2014	AF	1	908
DODIG-2012-034.8 Classified	(U) Afghan National Army Metrics (July-December 2013) (Project: D2011-D00SP0-0182.008)	5/15/2014	AF	1	918
DODIG-2014-069 FOUO	Invoice Processes Administered in Accordance With DoD Guidance; However, Purchase Request Approvals Need Improvement and the Army Could Gain Efficiencies By Converting to a Firm-Fixed-Price Contract (Project: D2013-D000JB-0106.000)	5/2/2014	QA	N/A	1084

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
DOD OIG				'	
DODIG-2014-058	Commercial Multimodal Cargo Procedures in Dubai Were Generally Effective, but Contract Oversight Could Be Improved (Project: D2013-D000JA-0155.000)	4/11/2014	AE	N/A	1083
DODIG-2014-057	Improvements to Controls Over Cash Are Needed at Army Disbursing Stations in Kuwait and Saudi Arabia (Project: D2011-D000FP-0260.001)	4/9/2014	KW, SA	N/A	850
DODIG-2014-053 FOUO	U.S. Transportation Command Needs To Improve Oversight Procedures for the Multi-Modal Contract Used To Ship Equipment From Afghanistan (Project: D2013-D000JB-0149.000)	4/4/2014	AF	9	1076
DODIG-2014-046	Independent Auditor's Report on the Examination of DoD Execution of North Atlantic Treaty Organization—Contributing Countries' Donations to Afghan National Army Trust Fund (Project: D2013-D000FL-0056.000)	3/24/2014	AF	6	914
DODIG-2014-044 FOUO	Improvements Are Needed in Contractor Oversight, Mission Security, and Personnel Safety for the Afghanistan Rotary Wing Program Contracts (Project: D2013-D000AS-0001.000)	3/11/2014	AF	1, 10	905
DODIG-2014-045 FOUO	Shindand Pilot Training Contracts (Project: D2013-D000AS-0052.000)	3/10/2014	AF	1	668
DODIG-2012-034.7 Classified	(U) Ministry of Interior Police Force Metrics (April-September 2013) (Project: D2011-D00SPO-0182.007)	3/5/2014	AF	1	912
DODIG-2014-043	The Army Needs To Improve Property Accountability and Contractor Oversight at Redistribution Property Assistance Team Yards in Afghanistan (Project: D2013-D000JB-0133.000)	3/4/2014	AF	9	913

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
DOD OIG					
DODIG-2014-040	Assessment of DoD Wounded Warrior Matters-Managing Risks of Multiple Medications (Project: D2009-D00SPO-0209.005)	2/14/2014	CONUS	N/A	1020
DODIG-2014-027 Classified	[U] Planning for the Effective Development and Transition of Critical ANSF Enablers to Post—2014 Capabilities Part II - Cross-Cutting Issues of Afghan National Army Enabler Development) (Project: D2013-D00SPO-0087.000)	12/23/2013	AF	1, 11	1469
DODIG-2014-020	U.S. Army Contracting Command Did Not Obtain Fair and Reasonable Prices for Communication Equipment (Project: D2013-D000AT-0083.000)	12/2/2013	AF	1, 10	1042
DODIG-2014-010	U.S. Army Corps of Engineers Transatlantic District-North Needs To Improve Oversight of Construction Contractors in Afghanistan (Project: D2012-D000J0-0221.000)	11/22/2013	AF	10	907
DODIG-2014-007	Defense Logistics Agency Disposition Services Afghanistan Disposal Process Needed Improvement (Project: D2013-D000JB-0129.000)	11/8/2013	AF	9	915
DODIG-2014-008 Classified	(U) Contract and Controls Over Information Operations Assessments in Afghanistan Should Be Strengthened (Project: D2012-D000JA-0223.000)	11/7/2013	AF	10	906
DODIG-2013-137 FOUO	(FOUO) DoD Is Not Properly Monitoring the Initiation of Maintenance for Facilities at Kandahar Airfield, Afghanistan (Project: D2013-D000JB-0050.000)	9/30/2013	AF	11	919

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
DOD OIG					
DODIG-2013-129 Classified	(U) Planning for the Effective Development and Transition of Critical ANSF Enablers to Post-2014 Capabilities Part I—Afghan National Army Enabler Description (Project: D2013-D00SP0-0087.000)	9/20/2013	AF	1, 11	911
DODIG-2013-136	Assessment of the Office of Security Cooperation—Iraq Mission Capabilities (Project: D2012-D00SPO-0205.000)	9/18/2013	IQ	N/A	989
DOS OIG					
ISP-I-14-22A	Inspection of Embassy Kabul, Afghanistan (Project: 14-ISP-022)	8/31/2014	AF	2	1427
AUD-MERO-14-18 FOUO	Audit of Personal Property Accountability at U.S. Mission Iraq (Project: 13-AUD-040)	6/1/2014	IQ	N/A	995
ISP-I-14-11A SBU	Inspection of Embassy Abu Dhabi and Consulate General Dubai, United Arab Emirates (Project: 14-ISP-007)	5/1/2014	UAE	N/A	1471
ISP-I-14-07A	Inspection of Embassy Manama, Bahrain (Project: TBD)	3/21/2014	ВН	N/A	1470
AUD-MERO-14-05	Audit of Department of State and Embassy Kabul Planning for the Transition to a Civilian-Led Mission in Afghanistan (Project: 12-AUD-079)	12/20/2013	AF	11	888
AUD-MERO-14-03	Audit of the Contract Closeout Process for Contracts Supporting the U.S. Mission in Iraq (Project: 12-AUD-84)	12/12/2013	IQ	N/A	998
AUD-MERO-14-08 Classified	(U) Audit of Emergency Action Plans for U.S. Mission Pakistan (Project: 13-AUD-041)	12/5/2013	PK	N/A	631

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
DOS OIG			'		
AUD-MERO-13-37	Audit of the Bureau of International Narcotics and Law Enforcement Affairs Corrections System Support Program in Afghanistan (Project: 12-AUD-030)	9/30/2013	AF	2, 3, 4	545
GAO					
None	Oral Presentation to Congress (No Written Product) (Project: 320997)	7/31/2014	AF	11	1344
GAO-14-799	DEMOCRACY ASSISTANCE: Lessons Learned from Egypt Should Inform Future U.S. Plans (Project: 321023)	7/24/2014	EG	N/A	1511
GAO-14-635	STATE DEPARTMENT: Implementation of Grants Policies Needs Better Oversight (Project: 320978)	7/21/2014	AF	10	1340
GAO-14-673RC Classified	Classified Report (Project: 351819)	7/15/2014	AF	11	1135
GAO-14-661R FOUO	Afghanistan: Kabul Embassy Construction Costs Have Increased and Schedules Have Been Extended (Project: 320990)	7/8/2014	AF	11	1326
GAO-14-655	Diplomatic Security: Overseas Facilities May Face Greater Risks Due to Gaps in Security-Related Activities, Standards, and Policies. (Project Number 320966 was changed to 321026 and produced reports GAO-14-380SU and GAO-14-655) (Project: 321026)	6/25/2014	AF	8	1503
GAO-14-528C Classified	Classified Report (Project: 351851)	6/13/2014	AF	10	1294

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
GAO					•
GAO-14-440	Defense Headquarters: Guidance Needed to Transition U.S. Central Command's Costs to the Base Budget (Project: 351838)	6/9/2014	Multiple	N/A	1510
GAO-14-380SU SBU	Diplomatic Security: Overseas Facilities May Face Greater Risks Due to Gaps in Security- Related Activities, Standards, and Policies. (Project Number 320966 was changed to 321026 and produced reports GAO-14-380SU and GAO-14-655) (Project: 321026)	6/5/2014	AF	8	1502
GA0-14-598R FOUO	Iran: State Leads an Interagency Process to Determine Whether to Impose Sanctions under Section 5(b) of the Iran Sanctions Act (Project: 321010)	5/23/2014	IR	N/A	1512
GA0-14-425C Classified	Afghanistan Transition: U.S. Force Reductions Impact DOD's Advising Mission in Afghanistan (Project: 351854)	5/16/2014	AF	11	1315
GAO-14-355	FOREIGN AID: USAID Has Increased Funding to Partner-Country Organizations but Could Better Track Progress (Project: 320977)	4/16/2014	AF, PK	6	1501
GA0-14-438R FOUO	Restricted Report (Project: 321014)	4/1/2014	AF	11	1440
GAO-14-304	Federal Contracting: Noncompetitive Contracts Based on Urgency Need Additional Oversight (Project: 121124)	3/26/2014	AF	10	1167
GAO-14-161	Countering Overseas Threats: DOD and State Need to Address Gaps in Monitoring of Security Equipment Transferred to Lebanon (Project: 320975)	3/4/2014	LB	N/A	1133

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
GAO					
GAO-14-229	CONTINGENCY CONTRACTING: State and USAID Made Progress Assessing and Implementing Changes, but Further Actions Needed (Project: 121119)	2/14/2014	AF, IQ	10	1166
GAO-14-218R FOUO	Iranian Commercial Activities: Foreign Firms Reported to Have Engaged in Certain Activities Involving Iran's Energy or Communications Sectors (Project: 320994)	1/7/2014	IR	N/A	1513
GA0-13-838SU FOUO	Afghanistan Security: New Steps Taken to Address Insider Attacks, but DoD Has Not Always Ensured Personnel Are Prepared for Casualty Assessment Teams (Project: 320962)	9/30/2013	AF	1	1055
GAO-13-681	Combatting Terrorism: DHS Should Take Action to Better Ensure Resources Abroad Align with Priorities (Project: 441113)	9/25/2013	AF	8	1169
GAO-14-655	Diplomatic Security: Overseas Facilities May Face Greater Risks Due to Gaps in Security-Related Activities, Standards, and Policies (Project Number 320966 was changed to 321026 and produced reports GAO-14-380SU and GAO-14-655) (Project: 320966)	6/5/2013	AF	8	1168
GAO-14-191SU SBU	Afghanistan Equipment Drawdown: Progress Made, but Improved Controls in Decision Making Could Reduce Risk of Unnecessary Expenditures (Project: 351798)	4/3/2013	AF	9	1054

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
NAVAUDSVC		,			
N2014-0022	Fleet Gapped Critical Billets (Project: 2012-049)	5/20/2014	CONUS, OCONUS	N/A	1025
N2014-0006	Navy Reserve Individual Augmentee Reintegration Process (Project: 2012-070)	1/7/2014	AF	11	184
N2013-0050	Long-Term Temporary Duty Orders for Marine Corps Reserves Performing Duty Within the Continental United States and Hawaii (Project: N2011-NMC000-0105.000)	9/30/2013	AF, IQ	11	168
SIGAR					
SIGAR 14-93-FA	USAID's Partnership for Advancing Community Based Education in Afghanistan: Audit of Costs Incurred by CARE International (Project: SIGAR-F-029)	8/27/2014	AF	7	1331
SIGAR 14-91-FA	USAID's Local Governance and Community Development Project in Northern and Western Regions of Afghanistan: Audit of Costs Incurred by ARD, Inc. (Project: SIGAR-F-037)	8/25/2014	AF	7	1339
SIGAR 14-85-AR	Afghan Mobile Strike Force Vehicles: Contractor Met Requirements, but Long-Term Operation and Maintenance Remain a Concern (Project: SIGAR-085A)	7/21/2014	AF	1	1177
SIGAR 14-84	Afghan National Security Forces: Actions Needed to Improve Weapons Accountability (Project: SIGAR-A-078A)	7/18/2014	AF	1,7	1138
SIGAR Audit 14-83	Department of State: Nearly 75 Percent of All SIGAR Audit and Inspection Report Recommendations Have Been Implemented (Project: SIGAR-093A)	7/17/2014	AF	11	1437

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
SIGAR					
SIGAR Inspection 14-82	Gereshk Cold and Dry Storage Facility: Quality of Construction Appears To Be Good, but the Facility Has Not Been Used to Date (Project: SIGAR-I-013)	7/16/2014	AF	3, 7	1426
SIGAR 14-74 Financial Audit	USAID's Afghanistan Small- and Medium-Sized Enterprise Development Program and Afghanistan Stabilization Initiative Program: Audit of Costs Incurred by Development Alternatives, Inc." released on July 7, 2014 (Project: SIGAR-F-023)	7/7/2014	AF	7	1164
SIGAR 14-75 Financial Audit	USAID's Accelerated Sustainable Agriculture Program and Afghanistan Stabilization Initiative: Audit of Costs Incurred by Chemonics International, Inc. (Project: SIGAR-F-024)	7/7/2014	AF	7	1165
SIGAR 14-76 Financial Audit	USAID's Afghanistan Rule of Law Stabilization Program–Formal Component: Audit of Costs Incurred by Tetra Tech DPK (Project: SIGAR-F-030)	7/7/2014	AF	7	1332
SIGAR-14-56-SP	Alert Letter to USAID on International Relief & Development Confidentiality Agreement (Project: SIGAR-14-56-SP)	5/5/2014	AF	7	1487
SIGAR 14-52-AR	Afghanistan's Water Sector: USAID's Strategy Needs to Be Updated to Ensure Appropriate Oversight and Accountability (Project: SIGAR-077A)	4/24/2014	AF	3	1074
SIGAR 14-47-AR	Afghan Customs: U.S. Programs Have Had Some Successes, but Challenges Will Limit Customs Revenue as a Sustainable Source of Income for Afghanistan (Project: SIGAR-083A)	4/15/2014	AF	2	1160

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
SIGAR				'	•
SIGAR-14-49-SP	Department of State Assistance to Afghanistan: \$4 Billion Obligated Between 2002 and 2013 (Project: SIGAR-14-49-SP)	4/14/2014	AF	7	1488
SIGAR 14-45-AL	Baghlan Prison Construction (Project: SIGAR-I-012)	4/2/2014	AF	3, 7	1396
SIGAR 14-45-AL	Alert Letter - Baghlan Prison Construction (Project: SIGAR-14-45-AL)	4/2/2014	AF	3	1489
SIGAR 14-42-AL	SIGAR Opens Preliminary Investigation into FOB Sharana Incinerators (Project: SIGAR-I-007E)	3/18/2014	AF	3	1119
SIGAR 14-41-IP	Camp Monitor: Most Construction Appears to Have Met Contract Requirements, but It Is Unclear if Facility Is Being Used as Intended (Project: SIGAR-I-006L)	3/12/2014	AF	3, 7	1103
SIGAR 14-31a-IP	SIGAR Response and Agency Comments to Inspection of Salang Hospital (Project: SIGAR-I-011)	2/27/2014	AF	3, 7	1447
SIGAR 14-34	USAID's Health Service Support Project: Audit of Costs Incurred by Jhpiego Corporation (Project: SIGAR-F-016)	2/25/2014	AF	7	1064
SIGAR 14-39	USAID's Strategic Provincial Roads Program: Audit of Costs Incurred by International Relief and Development, Inc. (Project: SIGAR-F-012)	2/25/2014	AF	7	1136
SIGAR 14-33-AR	Afghan National Security Forces: Actions Needed to Improve Plans for Sustaining Capability Assessment Efforts (Project: SIGAR-079A)	2/5/2014	AF	1, 7	1059

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
SIGAR					
SIGAR-14-32-AR	Direct Assistance: USAID Has Taken Positive Action to Assess Afghan Ministries' Ability to Manage Donor Funds, but Concerns Remain (Project: SIGAR-A-081A)	1/30/2014	AF	2,6	1130
SIGAR 14-31-IP	Salang Hospital: Lack of Water and Power Severely Limits Hospital Services, and Major Construction Deficiencies Raise Safety Concerns (Project: SIGAR-I-011)	1/29/2014	AF	3, 7	1343
SIGAR 14-30-AR	Afghan National Security Forces: Despite Reported Successes, Concerns Remain about Literacy Training Program Results, Contract Oversight, Transition, and Sustainment (Project: SIGAR-072A)	1/28/2014	AF	1, 7	959
Financial Audit 14-29	USAID's Food Insecurity Response for Urban Populations Program: Audit of Costs Incurred by CARE International (Project: SIGAR-F-018)	1/28/2014	AF	7	1066
SIGAR 14-26-AR	Support for Afghanistan's Justice Sector: State Department Programs Need Better Management and Stronger Oversight (Project: SIGAR-073A)	1/24/2014	AF	2, 7	966
SIGAR 14-27-SP	USAID Assistance to Afghanistan Reconstruction: \$13.3 Billion Obligated Between 2002 And 2013 (Project: SIGAR-SP-7A)	1/23/2014	AF	7	1429
SIGAR 14-24-IP	Balkh Education Facility: Building Remains Unfinished and Unsafe to Occupy After Nearly 5 Years (Project: SIGAR-I-006P)	1/22/2014	AF	3, 7	1107
Financial Audit 14-23	USAID's Food Insecurity Response for Urban Populations Program: Audit of Costs Incurred by World Vision, Inc (Project: SIGAR-F-021)	1/22/2014	AF	7	1070

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
SIGAR					
Financial Audit 14-19	USAID's Community Development Program: Audit of Costs Incurred by Mercy Corps (Project: SIGAR-F-017)	1/13/2014	AF	7	1065
Financial Audit 14-20	USAID's Community Development Program: Audit of Costs Incurred by Central Asia Development Group, Inc (Project: SIGAR-F-013)	1/9/2014	AF	7	1061
SIGAR 14-16-AR	Afghanistan's Banking Sector: The Central Bank's Capacity To Regulate Commercial Banks Remains Weak (Project: SIGAR-082A)	1/8/2014	AF	2, 6	1137
Financial Audit 14-18	USAID's Building Education Support Systems for Teachers and Community Based Stabilization Grants Projects: Audit of Costs Incurred by Creative Associates International, Inc (Project: SIGAR-F-015)	1/7/2014	AF	7	1063
SIGAR 14-15-FA	USAID's Initiative to Promote Afghan Civil Society Project: Audit of Costs Incurred by Counterpart International, Inc. (Project: SIGAR-F-020)	1/3/2014	AF	7	1068
SIGAR Alert Letter	SIGAR Alert/Kajaki Dam Direct Assistance-Oversight Provisions (Project: SIGAR-SP-10)	12/31/2013	AF	6	1157
SIGAR 14-13-IP	Forward Operating Base Sharana: Poor Planning and Construction Resulted in \$5.4 Million Spent for Inoperable Incinerators and Continued Use of Open-Air Burn Pits (Project: SIGAR-I-007D)	12/16/2013	AF	3	1118
SIGAR 14-14	USAID's Rural Finance and Cooperative Development Project: Audit of Costs Incurred by World Council of Credit Unions, Inc. (Project: SIGAR-F-019)	12/16/2013	AF	7	1067

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
SIGAR					
SIGAR 14-12 Special Projects	Comprehensive Risk Assessment of MOD and MOI Financial Management Capacity Could Improve Oversight of Over \$4 Billion in Direct Assistance Funding (Project: SIGAR-SP-12)	12/3/2013	AF	6	1082
Financial Audit 14-11	Department of State's Demining Activities in Afghanistan: Audit of Costs Incurred by Afghan Technical Consultants (Project: SIGAR-F-023)	12/3/2013	AF	7	1071
SIGAR 14-5 Inspection Report	Archi District Police Headquarters: Extensive Mold, Lack of Running Water, and Inoperable Electrical Systems Show Facilities Are Not Being Sustained (Project: SIGAR-I-006B)	10/30/2013	AF	3, 7	1095
SIGAR 14-10 Inspection Report	Walayatti Medical Clinic: Facility Was Not Constructed According to Design Specifications and Has Never Been Used (Project: SIGAR-I-005F)	10/30/2013	AF	3, 7	1090
SIGAR Financial Audit 14-9	USAID's Afghanistan Rule of Law- Informal (ARL-I) Project and Services Under Program and Project Offices for Results Tracking (SUPPORT) Project: Audit of Costs Incurred by Checchi and Company Consulting, Inc (Project: SIGAR-F-014)	10/29/2013	AF	7	1062
SIGAR 14-7 Inspection Report	Justice Center in Parwan Courthouse: Poor Oversight Contributed to Failed Project (Project: SIGAR-I-010)	10/25/2013	AF	3, 7	1158
SIGAR 14-6 Inspection Report	Gardez Hospital: After Almost 2 Years, Construction Not Yet Completed Because of Poor Contractor Performance, and Overpayments to the Contractor Need to Be Addressed by USAID (Project: SIGAR-I-005A)	10/23/2013	AF	3, 7	1085

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
SIGAR					
SIGAR Audit 14-3	Afghan National Army: Combined Security Transition Command- Afghanistan Lacks Key Information on Inventory in Stock and Requirements for Vehicle Spare Parts (Project: SIGAR-071A)	10/16/2013	AF	1	1033
Alert Letter	Oversight Bubble Inquiry (Project: SIGAR-14-4-SP)	10/10/2013	AF	11	1341
SIGAR-14-2-AL	Design Problems at the Weesh Border Crossing Point (Project: SIGAR-083A)	10/9/2013	AF	2	1353
SIGAR Audit 14-1	Afghan National Police Fuel Program: Concerted Efforts Needed to Strengthen Oversight of U.S. Funds (Project: SIGAR-070A)	10/2/2013	AF	1, 5	950
SIGAR Audit 13-18	Afghan National Security Forces: Additional Action Needed to Reduce Waste in \$4.7 Billion Worth of Planned and Ongoing Construction Projects (Project: SIGAR-069A)	9/13/2013	AF	1	823
SIGAR SP-13-9	U.S. Anti-Corruption Efforts: A Strategic Plan and Mechanisms to Track Progress Are Needed in Fighting Corruption in Afghanistan (Project: SIGAR-SP-06)	9/11/2013	AF	5	1056
SIGAR Audit 13-17	USAID's Direct Assistance to the Afghan Ministry of Public Health (MoPH) for Public Hospitals (Project: SIGAR-068A)	9/5/2013	AF	7	937

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG					
F-306-14-017-N	Company Consulting, Inc. for the Rule of Law Stabilization-Informal Project under Task Order DFD-I-05-04-00170 for the Period of September 16, 2011, Through August 15, 2012. (Project: FF200114)	8/28/2014	AF	2	1210
F-306-14-016-N	Closeout Audit of Costs Incurred by Development Alternatives, Inc. for the Local Governance and Community Development (LGCD) Project under Contract No. 306-DFD-I-11-00-05-00250 for the Period of October 2, 2006, to August 31, 2011 (Project: FF200213)	8/28/2014	AF	2	577
F-306-14-015-N	Closeout Audit of Costs Incurred by Motion Matters Inc. for the Afghanistan Media Development and Empowerment Project, Under Contract No. 306-C-00-11-00517 for the Period of February 23, 2011, to December 31, 2011 (Project: FF200613)	8/20/2014	AF	3	1048
F-306-14-014-N	Closeout Audit of Schedule of Costs Incurred in Afghanistan by the Asia Foundation for Cooperative Agreement No. 306-A-00-06-00503 Ministry of Women's Affairs Initiative to Strengthen Policy and Advocacy for the Period January 1, 2006 to January 31, 2011, and Cooperative Agreement No. 306-A-00-09-00531 - Performance Based Governor's Fund for the Period November 1, 2009 to September 30, 2013 (Project: FF200514)	8/12/2014	AF	2	1218
G-391-14-004-P	Audit of USAID/Pakistan's Pakistan Strategy Support Program (Project: GG101014)	7/30/2014	PK	N/A	1445

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG			'		
8-267-14-005-N	Audit of the Fund Accountability Statement of Local Costs Incurred by Mercy Corps Under Cooperative Agreement Number 267-A-00-08-00505-00, for the Period From October 1, 2010, to September 30, 2011 (Project: 66261612)	7/22/2014	IQ	N/A	770
F-306-14-012-N	Audit of Local Costs Incurred by Wildlife Conservation Society under Improving Livelihood and Governance through Natural Resource Management in Afghanistan, Cooperative Agreement Number 306-A-00-10-00516-00, for the Period From April 10, 2010, to June 30, 2013 (Project: FF201813)	7/14/2014	AF	2	1205
F-306-14-001-R	Closeout Audit of the Fund Accountability Statement of Resources Managed by the American University of Afghanistan Under the "Support to American University of Afghanistan" Project, Cooperative Agreement No. 306-A- 00-08-00525-00, for the Period July 1, 2011 - July 31, 2013 (Project: FF900114)	7/13/2014	AF	2	1219
F-306-14-002-S	Review of Sustainability of Operations at Afghanistan's Tarakhil Power Plant (Project: FF100914)	6/19/2014	AF	3	1351
6-267-14-008-D	Independent Audit of University Research Company, LLC. (URC), Costs Incurred and Billed Under USAID Contract Number AID- 267-C-11-00004, for the Period From April 1, 2012, to March 31, 2013 (Project: 66901314)	6/16/2014	IQ	N/A	1271

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG					
6-267-14-010-D	Independent Audit of Costs Incurred and Billed by Tetra Tech DPK Under Contract Number 267-C-00-10- 00006, for the Period From October 1, 2011, to March 31, 2014 (Project: 66901814)	6/16/2014	IQ	N/A	1270
6-267-14-009-D	Independent Audit of AECOM International Development, Inc. (AECOM), Costs Incurred and Billed Under USAID Prime Contract Number 267-C-00-10-00005-00, for the Period From April 1, 2011, to September 30, 2012 (Project: 66901414)	6/16/2014	IQ	N/A	1269
6-267-14-007-D	Independent Audit of Management Systems International, Subcontract Number FY10-501-7000 Under USAID Prime Contract Number AID-267-C-11-00004, University Research Corporation, for the Period From April 1, 2012, to March 31, 2013 (Project: 66901114)	6/12/2014	IQ	N/A	1499
6-267-14-006-D	Independent Audit of Costs Incurred and Billed by Management Systems International, Inc., Contract Number AID-267-C-11-00005, for the Period From April 1, 2012, Through March 31, 2013 (Project: 66901214)	6/11/2014	IQ	N/A	1273
F-306-14-003-P	Audit of USAID/Afghanistan's Afghan Civilian Assistance Program II (Project: FF100114)	6/10/2014	AF	2	1309

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG					
6-267-14-005-D	Independent Audit of Costs Incurred and Billed by Research Triangle Institute, Subcontract Number 606200.01.11.003SUB Under Prime, Management System International, Inc., Contract Number AID-267-C-11-00005, for the Period From March 1, 2012, to February 28, 2013 (Project: 66902114)	6/4/2014	IQ	N/A	1500
6-267-14-004-D	Independent Audit of Costs Incurred and Billed by Mercy Corps Under Agreement Number 267-A-00-08- 00505, for the Period From October 1, 2011, to September 30, 2012 (Project: 66901514)	6/3/2014	IQ	N/A	1280
6-267-14-003-D	Independent Audit Report of the QED Group, LLC (QED) Costs Incurred and Billed Under USAID Purchase Order Number 267-0- 00-08-00507 (Manpower), for the Period From October 1, 2011, Through September 30, 2012 (Project: 66900714)	6/3/2014	IQ	N/A	1274
F-306-14-013-N	Close-out Audit of Costs Incurred by International Foundation for Electoral Systems, Inc. (IFES) Under Support to the Electoral Process in Afghanistan (STEP) Under Contract No. 306-DFD-1-00-05-00225-00 for the Period of June 15, 2008, to August 31, 2012 (Project: FF200713)	5/27/2014	AF	2	838
F-306-14-011-N	Financial Audit of the Democracy International (DI) Under Afghanistan Electoral Reform and Civic Advocacy (AERCA) Program, Cooperative Agreement Number, 306-A-00-09- 00522, For the Period From July 13, 2009, to September 30, 2012 (Project: FF202213)	4/29/2014	AF	2	1401

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.	
USAID OIG						
F-306-14-010-N	Financial Audit of Costs Incurred by the Asia Foundation (TAF) Under USAID Cooperative Agreement No. 306-A-00-10-00530-00 for Strengthening Education in Afghanistan (SEA) Program, for the Period From August 08, 2010, to September 30, 2012 (Project: FF201313)	4/10/2014	AF	2	1201	
F-306-14-010-N	Financial Audit of Costs Incurred by the Asia Foundation (TAF) Under USAID Cooperative Agreement No. 306-A-00-10-00530-00 for Strengthening Education in Afghanistan (SEA) Program, for the Period From August 08, 2010, to September 30, 2012 (Project: FF201213)	4/10/2014	AF	2	1200	
F-306-14-009-N	Close-Out Audit of Costs Incurred by Deloitte Consulting LLP to Implement the Afghanistan Economic Growth and Governance Initiative (EGGI) Project 306-EEM-1-04-07-00005 for the Period October 1, 2010, to August 31, 2013 (Project: FF202013)	3/31/2014	AF	2	1267	
F-306-14-002-P	Audit of USAID/Afghanistan's Financial Access for Investing in the Development of Afghanistan Project (Project: FF100513)	3/29/2014	AF	2	982	
F-306-14-001-P	Audit of USAID/Afghanistan's Management Controls Over Overtime Compensation (Project: FF100612)	3/29/2014	AF	10	599	
G-391-14-003-P	Audit of USAID/Pakistan's Sindh Basic Education Program (Project: GG100813)	3/21/2014	PK	N/A	1009	

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG			'	•	
F-306-14-007-N	Close-Out Audit of Costs Incurred By Citizen Network for Foreign Affairs Under Award Number 306-A-00-08-00517, for the Afghanistan Farm Services Alliance for the Period from March 2, 2008 to December 31, 2009 and from January 1, 2012 To June 15, 2012 (Project: FF202113)	2/27/2014	AF	2	1208
F-306-14-006-N	Audit of the Costs Incurred In Afghanistan by Tetra Tech EM, Inc. Under the Afghanistan Engineering Support Program, Award No. EDH- I-00-08-00027-00 for the Period of November 9, 2009, to September 30, 2012 (Project: FF201713)	2/24/2014	AF	7	839
6-267-14-005-N	Audit of the Fund Accountability Statement of Local Costs Incurred by CHF International, Cooperative Agreement Number 267-A-00-08- 00503-00, Community Action Program III, for the Period From October 1, 2010, to September 30, 2011 (Project: 66262012)	2/19/2014	IQ	N/A	772
6-267-14-006-P	Audit of USAID/Iraq's Broadening Participation through Civil Society Project (Project: 66151214)	2/12/2014	IQ	N/A	1404
F-306-14-005-N	Audit of Costs Incurred in Afghanistan by Development Alternatives Inc. Under The Incentives Driving Economic Alternatives for the North, East and West, Cooperative Agreement No. 306-A-00-09-00508-00, for the Period March 2, 2009, to December 31, 2012 (Project: FF200913)	2/11/2014	AF	4	843

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG					
F-306-14-001-S	Review of USAID/Afghanistan's Electoral Assistance Program (Project: FF100113)	2/6/2014	AF	2	977
F-306-14-004-N	Audit of Local Costs Incurred in Afghanistan by ARD, Inc. under Kabul City Initiative (KCI) Project, Task Order (TO) EPP-I-05-04-00035- 00 under IQC EPP- I-00-04-00035- 00 for the Period of October 01, 2010, to September 30, 2012 (Project: FF201613)	1/29/2014	AF	2	1204
6-267-14-002-D	Independent Audit of Incurred and Billed Costs of the QED Group, LLC, Purchase Order Number 267-M-00- 09-00513 (Perform), for the Period From October 1, 2011, to November 6, 2012 (Project: 66900414)	1/27/2014	IQ	N/A	1272
F-306-14-003-N	Audit of Local Costs Incurred in Afghanistan by Management Systems International Under the Afghanistan Anti-Corruption Authority Project, Contract No. 06-0FD 1-06-08-00072-00 for the Period October 1, 2010, to June 30, 2012 (Project: FF200413)	12/31/2013	AF	5	1047
G-391-14-001-P	Audit of USAID/Pakistan's Power Distribution Program (Project: GG100713)	12/20/2013	PK	N/A	1014
G-391-14-002-P	Audit of USAID/Pakistan's Government to Government Assistance Program (Project: GG100913)	12/20/2013	PK	N/A	1012
6-267-14-004-P	Audit of USAID/Iraq's Administrative Reform Project (Project: 66152213)	12/15/2013	IQ	N/A	1016
6-267-14-002-P	Audit of USAID/Iraq's Elections Support Follow-on Project (Project: 66152413)	12/5/2013	IQ	N/A	1139

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG				•	
F-306-14-002-N	Close-out Audit of Costs Incurred by Tetra Tech for the Kabul Electricity Service Improvement Program (KESIP) under Contract No. 306- EPP-I-06-03-00008-00 for the Period May 5, 2009, Through March 31, 2012 (Project: FF201013)	11/27/2013	AF	7	579
6-267-14-001-D	Independent Audit of the Louis Berger Group Inc. (LBGI), Direct Costs Billed Under INMA Contract No. 267-C-00-07-00500-00 for FY 2008 Through FY 2010 (Project: 6690B613)	10/28/2013	IQ	N/A	784
F-306-14-001-N Unclassified	Financial Audit of USAID Resources Managed by Aircraft Charter Solutions, Inc. Under Contract 306- C-00-10-00510-00 for the Period January 5, 2010, to December 31, 2011 (Project: FF200313)	10/13/2013	AF	10	568
F-306-13-017-N	Financial Audit of USAID Resources Managed by the Independent Directorate of Local Governance Under the District Delivery Program, Implementation Letter No. 306- IL- IO-04-01 for the Period April 01, 2010, to March 20, 2012 (Project: FF200712)	9/30/2013	AF	2	592
6-267-13-036-N	Audit of the Cost Representation Statement of Locally Incurred Costs by University Research Co. LLC Under Contract Number AID- 267-C-11-00004, Primary Health Care Program, for the Period From March 4, 2011, to March 31, 2012 (Project: 66260113)	9/26/2013	IQ	N/A	774

Report Number	Report Title (Project Number)	Report Date	Country	Strategic Code	COPSWA Ref. No.
USAID OIG				'	
F-306-13-002-R	Financial Audit of the Program "Building Livelihood and Trade", USAID/Afghanistan Cooperative Agreement No. 306-A-00-09-00503- 00, Managed by the Turquoise Mountain Trust (TMT), for the Period From January 1, 2012, to December 31, 2012 (Project: FF900113)	9/25/2013	AF	2	1265
F-306-13-001-P	Audit of USAID/Afghanistan's Kandahar Helmand Power (Project: FF101112)	9/25/2013	AF	3	604
F-306-13-016-N	Close-Out Audit of Costs Incurred by Education Development Center, Inc. to Implement the Skills Training for Afghan Youth Project Under Associate Cooperative Agreement 306-A-00-10-00524-00 for the Period April 01, 2010 to December 31, 2011 (Project: FF200813)	9/22/2013	AF	3	1197
G-391-13-005-P	Audit of USAID/Pakistan's Small Grants Program (Project: GG101013)	9/17/2013	PK	N/A	1008
6-267-13-009-D	Independent Audit Report of Management Systems International, Inc.'s (MSI) Costs Incurred and Billed Under USAID Contract Number DFD-I-00-05-00221-00, for the Period of October 1, 2007, to September 30, 2008 (Project: 6690B713)	9/9/2013	IQ	N/A	786



## APPENDIX A

Scope and Methodology

### **SCOPE AND METHODOLOGY**

The Department of Defense Office of Inspector General, Office of the Deputy Inspector General for Southwest Asia (DIG-SWA) prepared this FY 2015 Comprehensive Oversight Plan for Southwest Asia (COPSWA). The COPSWA includes descriptions of oversight projects—audits, inspections, and evaluations—of activities that directly affect efforts in Southwest Asia and surrounding areas. This FY 2015 COPSWA identifies a total of 297 Southwest Asia related oversight projects: 157 ongoing and 140 planned for FY 2015, as of September 1, 2014.

Project information on the ongoing and planned oversight efforts contained in this plan was submitted by the following Southwest Asia Joint Planning Group (SWA JPG) contributing organizations:



Freedom Bridge Connecting Afghanistan and Uzbekistan.
Source: U.S. Government

- Department of Defense Office of Inspector General
- U.S. Army Audit Agency
- Naval Audit Service
- U.S. Air Force Audit Agency
- Special Inspector General for Afghanistan Reconstruction
- Department of State Office of Inspector General
- U.S. Agency for International Development Office of Inspector General, and
- U.S. Government Accountability Office.

The information for the plan was obtained directly from each contributing organization, which also validated the content submitted for accuracy and completeness. All decisions regarding the selection, location, and dates of projects were made by the respective contributing organization. DIG-SWA staff compiled the report and reviewed the content for potential duplicative planned projects, errors, omissions, and timing updates. Where unclear input was identified, the DIG-SWA staff asked the

respective organization to review and clarify the highlighted attributes of each questioned project. As a result of these discussions, an agency may have decided to withdraw, cancel, or terminate a project, or provide additional information that clarified the objectives, focus, or dates of a project.

After the consolidated draft COPSWA was prepared, it was distributed to each contributing organization for an opportunity to validate the content of the plan and to make final adjustments or updates to the plan, as necessary. During this phase, each organization also reviewed the consolidated draft COPSWA to identify, coordinate, and resolve any further potential duplication issues directly with other contributing organization(s). At the end of this review and validation process, all final changes were submitted and made, and the final COPSWA was prepared and issued.

For FY 2015, the COPSWA includes an updated Joint Strategic Oversight Plan for Afghanistan. This FY 2015 joint plan was developed by SWA JPG contributing organizations with emphasis on Afghanistan because most of the ongoing and planned oversight work in Southwest Asia is occurring in Afghanistan or is related to Afghanistan.



2nd Quarter meeting of the Southwest Asia Joint Planning Group.
Source: DoD IG

As the U.S. mission in Afghanistan continues to transition from military to diplomatic and development programs, so does the continuation of effective interagency collaboration within the oversight community. It remains essential that the oversight community continues to conduct comprehensive reviews of contingency programs and expenditures, identify whether critical oversight gaps exist, and recommend actions to address those gaps.

Because of the significance of ongoing U.S. missions in Afghanistan, during FY 2012, the SWA JPG established two subgroups to develop a Joint Strategic Oversight Plan for Afghanistan to include in the COPSWA. These subgroups were

brought together as one working group for the FY 2015 planning activities to better define the remaining strategic oversight issue areas that will be addressed post-2014. The combined working group was chaired by DoD IG. Table A.1 identifies the participation by each agency by strategic section.

Table A.1. SWA JPG Oversight Agency Areas for the FY 2015 Joint Strategic Oversight Plan for Afghanistan

SWA JPG Oversight Agency Areas for the FY 2015 Joint Strategic Oversight Plan for Afghanistan	Reconstruction Issues	Other Than Reconstruction Issues	Cross-cutting Issues
Special Inspector General for Afghanistan Reconstruction	√		√
U.S. Agency for International Development OIG	√		
Department of Defense OIG	V	√	V
Department of State OIG	V	√	√
U.S. Army Audit Agency		√	
U.S. Government Accountability Office		V	V

Naval Audit Service and U.S. Air Force Audit Agency

The FY 2015 Joint Strategic Oversight Plan for Afghanistan is contained in Section 1.0 of the FY 2015 COPSWA and describes seven strategic oversight issues, associated key questions, and focus areas. This plan is presented in three sections: 1. Reconstruction, 2. Other Than Reconstruction, and 3. Cross-cutting. These strategic oversight issues were agreed to by the working group as of June 30, 2014, and applied to the development of the FY 2015 COPSWA.

As of September 1, 2014, both AFAA and NAVAUDSVC reviewed the scope of their decreased oversight missions in Afghanistan and did not have projects to submit for Section 1. However, each will monitor conditions in Afghanistan throughout the year and identify oversight projects for inclusion in this joint plan, as appropriate.

Table A.2 below provides a comparison of the FY 2015 Joint Strategic Oversight Plan for Afghanistan with the FY 2014 joint plan. The 11 strategic oversight issues previously identified in FY 2014 for Reconstruction (7) and Other Than Reconstruction (4) have been consolidated in FY 2015 to a total of 7 issues, with the inclusion of a new Cross-cutting section. This reduction in strategic oversight issues is in alignment with the transfer of greater security and other responsibilities to the Government of the Islamic Republic of Afghanistan (GIRoA) and the transition of U.S. support from a combat mission to the train, advise, and assist Resolute Support Mission.

Section 1 of the COPSWA contains information specific to oversight related to Afghanistan. Section 1.1, Afghanistan Summary Matrix of FY 2015 Projects, provides the number of projects that each agency has submitted by each of the 7 strategic oversight issues. Each strategic oversight issue is numbered as a code, 1 through 7, as identified in Table A.2. Afghanistan projects that cover more than one strategic oversight issue code are counted on a prorated basis on the summary matrix. Individual oversight projects that address the 7 strategic oversight issues and associated focus areas are described in Section 1.2, grouped by agency; and in Section 1.3, grouped by strategic oversight issue.

Table A.2. Comparison of Issues for the Joint Strategic Oversight Plan for Afghanistan

	Comparison of Issues for the Joint Strategic Oversight Plan for Afghanistan				
	FY 2014		FY 2015		
	Section 1. Re	const	truction		
1.	Building the Capacity and Capabilities of the Afghan National Security Forces and Administering and Maintaining Accountability of the Afghanistan Security Forces Fund	Building the Capacity and Capabilities of the Afghan National Security Forces and			
6.	Planning, Coordinating, and Providing Stewardship of Direct and Indirect Assistance Funds and Programs ( <i>DoD-specific</i> )		Administering and Maintaining Accountability of the Afghanistan Security Forces Fund		
2.	Building Afghan Governance Capacity				
3.	Sustaining U.S. Investment in Afghan Institutions and Infrastructure	2.			
6.	Planning, Coordinating, and Providing Stewardship of Direct and Indirect Assistance Funds and Programs (DOS- and USAID-specific)		and Sustaining U.S. Investment in Afghan Institutions and Infrastructure		
4.	Executing and Sustaining Counternarcotics Programs	3.	Implementing and Executing Anti-Corruption		
5.	Implementing Anti-Corruption Initiatives		and Counternarcotics Programs		
7.	Awarding and Administering Reconstruction Contracts	4.	Awarding and Administering Reconstruction Contracts		

Table A.2. Comparison of Issues for the Joint Strategic Oversight Plan for Afghanistan (cont'd)

	Comparison of Issues for the Joint Strategic Oversight Plan for Afghanistan				
	Section 2. Other Than Reconstruction				
8.	Health and Safety	N/A Included in "Other than Afghanistan" oversight section of COPSWA			
9.	Retrograde and Property Management	5. Retrograde and Property Management			
10.	Contract Management and Oversight	6. Contract Management and Oversight			
11.	Transition Planning and Execution	See Cross-cutting			
Section 3. Cross-cutting					
N/A		7. Transition Execution and Resolute Support Mission			



C-17 Flight. Source: NAVAUDSVC

Projects previously included in the FY 2014
COPSWA that were either ongoing or planned as of September 1, 2014, were carried over in the FY 2015 COPSWA, and are included in Section 1—Afghanistan, and Section 2—Other Than Afghanistan, respectively, along with new projects proposed for FY 2015. For Sections 1 and 2 of the COPSWA, projects are listed by the executing SWA JPG organization; and in the order of the unique COPSWA reference number. A reference number is assigned by the DIG-SWA staff for each project submitted by a SWA JPG contributing organization, and is a unique identifier for tracking purposes only. Section 2 of the FY 2015 COPSWA identifies

oversight projects for Southwest Asia countries other than Afghanistan. See Table A.3 below for country codes.

Section 3 is included in the COPSWA for reporting purposes and is in response to the reporting requirements contained in Public Law 110-417, "The National Defense Authorization Act for Fiscal Year 2009," section 852, "Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan," October 14, 2008. See Appendix B for legislative mandates that relate to the COPSWA.

Section 4 of the FY 2015 COPSWA provides information on oversight project activity during FY 2014, as of September 1, 2014. Section 4.0 summaries completed projects by agency and country. The FY 2014 Afghanistan project summary matrix at Section 4.1 provides the total number of projects identified and those closed (completed, terminated, or cancelled) during FY 2014, based on the 11 FY 2014 Afghanistan strategic oversight issue codes. Section 4.2 lists final and special-purpose reports issued during FY 2014, grouped by the respective SWA JPG agency.

The Southwest Asia countries identified in Sections 2, 3, and 4 of the FY 2015 COPSWA are within the U.S. Central Command's area of responsibility, and are alphabetically coded as follows:

Table A.3. Southwest Asia Country Codes (U.S. Central Command's Area Of Responsibility)

Southwest Asia Country Codes				
AF	Afghanistan	ОМ	Oman	
ВН	Bahrain	PK	Pakistan	
EG	Egypt	QA	Qatar	
IR	Iran, Islamic Republic of	SA	Saudi Arabia	
IQ	Iraq	SY	Syrian Arab Republic	
JO	Jordan	TJ	Tajikistan	
KZ	Kazakhstan	TM	Turkmenistan	
KW	Kuwait	AE	E United Arab Emirates	
KG	Kyrgyzstan	UZ	Uzbekistan	
LB	Lebanon	YE	YE Yemen	
Southwest Asia issue with work conducted elsewhere				
CONUS = Continental United States OCONUS = Outside the Continental U.S.			/Multiple = Not sively a Southwest Asia ry.	

Source: International Organization for Standardization, ISO 3166-1-Alpha-2 Country Codes.



# APPENDIX B

LEGISLATIVE MANDATES

#### **LEGISLATIVE MANDATES**

#### SECTION 842

Public Law 110-181, "The National Defense Authorization Act for Fiscal Year 2008," section 842, "Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan," January 28, 2008, requires the Inspector General of the Department of Defense to develop a comprehensive plan for a series of audits of Department of Defense contracts, subcontracts, and task and delivery orders for the logistical support of coalition forces in Iraq and Afghanistan. The Act also requires that the Special Inspectors General for Iraq Reconstruction and Afghanistan Reconstruction develop a comprehensive plan for a series of audits of Federal agency contracts, subcontracts, and task and delivery orders for the performance of security and reconstruction functions in Iraq and Afghanistan.

#### Section 852

This FY 2012 COPSWA update also includes the Department of Defense Office of Inspector General, Army Audit Agency, Naval Audit Service, and Air Force Audit Agency planned and ongoing oversight efforts related to Public Law 110-417, "The National Defense Authorization Act for Fiscal Year 2009," section 852, "Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan," October 14, 2008, which states:

COMPREHENSIVE AUDIT OF SPARE PARTS PURCHASES AND DEPOT OVERHAUL AND MAINTENANCE OF EQUIPMENT FOR OPERATIONS IN IRAQ AND AFGHANISTAN.

- (a) AUDITS REQUIRED. The Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency shall each conduct thorough audits to identify potential waste, fraud, and abuse in the performance of the following:
- (1) Department of Defense contracts, subcontracts, and task and delivery orders for-
- (A) depot overhaul and maintenance of equipment for the military in Iraq and Afghanistan; and
- (B) spare parts for military equipment used in Iraq and Afghanistan; and

- (2) Department of Defense in-house overhaul and maintenance of military equipment used in Iraq and Afghanistan.
- (b) COMPREHENSIVE AUDIT PLAN.-
- (1) PLANS.-The Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency shall, in coordination with the Inspector General of the Department of Defense, develop a comprehensive plan for a series of audits to discharge the requirements of subsection (a).
- (2) INCORPORATION INTO REQUIRED AUDIT PLAN.- The plan developed under paragraph (1) shall be submitted to the Inspector General of the Department of Defense for incorporation into the audit plan required by section 842(b)(1) of the National Defense Authorization Act for Fiscal Year 2008 (Public Law 110-181; 122 Stat. 234; 10 U.S.C. 2302 note).
- (c) INDEPENDENT CONDUCT OF AUDIT FUNCTIONS.-All audit functions performed under this section, including audit planning and coordination, shall be performed in an independent manner.
- (d) AVAILABILITY OF RESULTS.-All audit reports resulting from audits under this section shall be made available to the Commission on Wartime Contracting in Iraq and Afghanistan established pursuant to section 841 of the National Defense Authorization Act for Fiscal Year 2008 (122 Stat.230).
- (e) CONSTRUCTION.-Nothing in this section shall be construed to require any agency of the Federal Government to duplicate audit work that an agency of the Federal Government has already performed.



## ACRONYMS AND ABBREVIATIONS

AAA	Army Audit Agency
ACA	Agency Contracted Audits
AFAA	Air Force Audit Agency
AFCENT	U.S. Air Forces Central Command
ANA	Afghan National Army
ANP	Afghan National Police
ANSF	Afghan National Security Forces
AOR	Area of Responsibility
ASFF	Afghanistan Security Forces Fund
CENTCOM	U.S. Central Command
CDP	Community Development Program
CONUS	Continental United States
COPSWA	Comprehensive Oversight Plan for Southwest Asia
CSTC-A	Combined Security Transition Command-Afghanistan
DCAA	Defense Contract Audit Agency
DIG-SWA	Deputy Inspector General for Southwest Asia
DoD OIG	Department of Defense Office of Inspector General

DOS OIG	Department of State Office of Inspector General
FY	Fiscal Year
GAO	U.S. Government Accountability Office
GIRoA	Government of the Islamic Republic of Afghanistan
INL	DOS Bureau of International Narcotics and Law Enforcement
ISAF	International Security Assistance Force
LOGCAP	Logistics Civil Augmentation Program
MoD	Ministry of Defense
NATO	North Atlantic Treaty Organization
NAVAUDSVC	Naval Audit Service
OCONUS	Outside the Continental United States
RCA	Recipient Contracted Audits
SIGAR	Special Inspector General for Afghanistan Reconstruction
SWA	Southwest Asia
TBD	To Be Determined
USAID OIG	U.S. Agency for International Development Office of Inspector General
USFOR-A	U.S. Forces-Afghanistan

The Office of the Deputy Inspector General for Southwest Asia prepared this Plan. If you have questions or wish to request a copy of the Plan, send an e-mail to dig.swa@dodig.mil or phone (703) 699-5383.

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The plan is also available on our website at <a href="http://www.dodig.mil">http://www.dodig.mil</a>.







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