



SECRETARY OF DEFENSE  
1000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1000

MAY 09 2016

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
DEPUTY CHIEF MANAGEMENT OFFICER  
CHIEF OF THE NATIONAL GUARD BUREAU  
COMMANDERS OF THE COMBATANT COMMANDS  
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE  
DIRECTOR, COST ASSESSMENT AND PROGRAM EVALUATION  
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
DEPARTMENT OF DEFENSE CHIEF INFORMATION OFFICER  
ASSISTANT SECRETARY OF DEFENSE FOR LEGISLATIVE  
AFFAIRS  
ASSISTANT TO THE SECRETARY OF DEFENSE FOR PUBLIC  
AFFAIRS  
DIRECTOR, NET ASSESSMENT  
DIRECTORS OF THE DEFENSE AGENCIES  
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Enjoying Your Summer – Be Smart and Be Safe

The summer months are a time to be with friends and family, taking the opportunity to relax, travel, and enjoy water sports and barbecues. It's a chance to enjoy a break, and recharge for the challenges and opportunities ahead.

Sadly, it is also a period of risk. Last summer, we lost 71 Service members, between Memorial Day and Labor Day, due to a variety of fatal accidents, with the preponderance of mishaps related to private motor vehicles or water sports. Many of these incidents could have been prevented with more aggressive trip planning to reduce fatigue, adherence to proper personal protective equipment standards, or a more moderated use of alcohol.

Our people are our greatest asset and we must encourage them to treat safety as an imperative and to manage properly or eliminate circumstances where they or others are put at risk. Please remind your team members about the importance of exercising good judgment and looking out for one another so that we can ensure that summer is a safe and happy time for all. We must give our best efforts to keep our military and civilian personnel and their families safe.

As we soon begin the summer, I would like to offer personally my sincere gratitude for the outstanding accomplishments we have achieved and to extend my warmest wishes to you and your families. Have a fun, rewarding, and safe summer.

A handwritten signature in black ink that reads "Ash Carter".

OSD005331-16