



DEPARTMENT OF THE NAVY

NAVAL STATION NEWPORT
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IN REPLY REFER TO:

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24 Oct 2014

From: Commanding Officer, Naval Station Newport
To: Department Heads

Subj: COMMAND GOALS FOR NAVAL STATION (NAVSTA) NEWPORT

1. Naval Station Newport's Mission Statement: The mission of NAVSTA Newport is to fulfill the diverse requirements of its tenant commands by providing the facilities and infrastructure that are essential to their optimum performance. NAVSTA Newport will ensure that the highest standards of the Navy are incorporated into its efforts; that all tenant commands will benefit from its continuous improvement; and that all hands will work together to earn and maintain its reputation as the Navy's world-class Center of Learning Excellence.

2. Naval Station Newport's Vision Statement: To be a world-class Center of Learning Excellence with the capacity to support the Navy's mission by providing warfighters with education, training, Research, Development, Training and Evaluation (RDT&E) and deployment capability to meet today's demands and exceed tomorrow's expectations.

3. Naval Station Newport Commanding Officer's Goals: The everyday tasks of running a naval installation can seem overwhelming at times. Responding to action items from our seniors, answering requests for information from our partners and peers, and participating in useful discussions with the other communities on and near Aquidneck Island can be time consuming. My goals should ensure that our time is being spent in the most useful manner, keeping our efforts focused on what is important to us in the long term.

✦ **Take care of those assigned to work on NAVSTA Newport.** We need to make sure that those basic physiological needs of food, water and shelter and spiritual needs of our customers are met in adequate facilities. For us, that means we will focus on the work of the galley and other MWR-provided food services for those eating on base; the work of Navy Gateway Inns & Suites in providing hotel services; Public Works efforts in maintaining infrastructure and utilities (e.g., water, heat, electricity, roads, etc.) throughout the installation; our partner in family housing, Balfour Beatty, in support of our families living in the area; and MWR's efforts in promoting health and fitness. Additionally, we will continue our

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support of the Navy Exchange and the Commissary, as both are established specifically to provide benefits to those authorized personnel. Finally, we will remain engaged with the local civilian communities in the area to better serve the military and their families assigned here.

✦ *Develop and maintain an Emergency Management process that is executable, sustainable, and effective in responding to emergencies.* The CNO's Three Tenets, key considerations to be used for every decision, are Warfighting First, Be Ready, and Operate Forward. For us here at NAVSTA Newport, Warfighting First and Be Ready directly apply to our ability to provide security for the installation and its people and to respond to emergency situations. I will place a lot of effort into the training of our response teams as well as the establishment of executable response plans. I want to emphasize the "executable" piece. We operate with our share of resources, that is the hand we are dealt, and as a result, our response plans must be based on what we actually have available as opposed to what we wished we had.

✦ *Execute tasks assigned while being the best stewards of our resources.* We are all taxpayers, and therefore, spending the taxpayers' dollars in the most appropriate manner is in our best interest. Our day to day tasks should be executed using the following guidance:

- ✦ Just because we have resources, does not mean we need to use them.
- ✦ Execute our plans and tasks with what is available to us.
- ✦ Identify and prioritize risks and mitigate those risks with available resources.
- ✦ Brief the boss. Everyone has a boss. Communicate the risks that exist, and explain the extent of mitigation necessary so that we can either agree to accept the risks or reassign resources to provide more/better mitigation; or we decide not to execute because the risks are too significant to overcome.

As I said when I took command, my ongoing assumption is that the staff assigned to NAVSTA Newport are good Americans trying to do good things. I am here to support you as we support those that serve.


D. R. D. BOYER