ABSTRACT

I. (1918-1933)

Childhood in Middlebury, Vermont; Pre-Academy days working as a bellboy, shoe shine boy, grocery clerk, and bank teller; Beginning of lifelong friendship with George Russell, next-door neighbor and later Navy Vice Admiral; Led to West Point by interest in past wars, Indian campaigns, and soldiering; Entered West Point on 1 July 1920 as one of 600 in the largest class to date; Excelled in track and by first class (senior) year rated number one in general military rating with high academic marks; Cadet captain of second battalion; Reflects on moral ascendency MacArthur held as Commandant among junior members; Reduction in size of the Army, setback in grade, and choice of branch; Reference to MacArthur, Russell, Sladen, Barber, Eisenhower, Pershing, Hart, Mitchell, and Ker; Assignment at Fort Humphreys with 13th Engineers; Participation in "Golden Gate Orchestra" as outstanding left-handed banjo player while attending Engineer School; Sensitivity to and understanding of race relations in the Army; Duty as adjutant and D Company commander of 6th Engineer Battalion at Fort Lewis, Washington; Postgraduate work resulting in MS in Civil Engineering from University of California in 1928; Two-year tour in Hawaiian Engineer Department beginning on 1 May 1929; Reflections and impressions of the Army in the late 20s and early 30s; Growing problem with Japan; Return to mainland US in April 1931; Selection of duty with 104th Engineers, New Jersey National Guard, which introduced a new politico-military element into Trudeau's life; Volunteer work for the Professional Engineers Committee on Unemployment (PECU) in addition to nominal instructor and advisor schedule; Involvement by 1933 in the Civilian Conservation Corps (CCC) at Camp Dix and later in Vermont.

II. (1933-1943)

Discussion of the CCC emphasizing contribution made by younger experienced officers as compared to older and wiser but out-of-touch superiors; Lack of clear-cut lines of authority and discipline related to contemporary

problems; Proper role and degree of involvement of the military in domestic activity discussed; Role, accomplishments, and involvement in Works Progress Administration (WPA); Discussion of Hugh Johnson, Harry Hopkins, Fiorello LaGuardia, Victor Ridder, Robert Moses, Anna Rosenburg, George Meany, Jim Mitchell, and Brehon Somervell; Public Works Administratin (PWA) compared to WPA; Attention to detail coupled with mindful focus on "what's important" as a foundation for the attainment of greatness; Penalties and consequences of involvement of the military in political affairs; Assignment with the District Engineer at Fort Lewis, Washington; Working with the WPA and involvement in politics; Clarks Fork Basin, Hungry Horse, and Mud River dams; Renaming of Mud River Dam to Isaac Ingalls Stevens Dam explained; Return to 13th Engineers in 1940 and service with General Joe Stilwell, Commanding General of 7th Infantry Division; Problems of rapid expansion, draftees, marginal personnel; Relative merits of command versus staff, relation between commander and staff and commander and executive officer questioned; Duty and assessment of courses at Command and General Staff College; Preparation of positions and doctrine for "motorized division" and amphibious plans for cross-channel operations; Discussion of stereotyped, inflexible, nonimaginative officer; Review of conflicts between armor, infantry, and motorized and dismounted forces; Problem of officer promotion and time in grade; Advantages of combat arms versus combat support arms; Conflicts and events leading to formation of the Engineer Amphibian Command on Cape Cod; Relationship between Dan Noce and Trudeau and comment on opinions of Generals Truesdell, Somervell, and Sturdevant, and service and allied cooperation and competition; Discussion of the Engineer Amphibian Command, the formation of Engineer Amphibian Special Brigades, and the idea for names, insignia, and mission.

III. (1942-1946)

Initial problems of concept, organization, and training of the Engineer Amphibian Command; Conflict with the Navy, feuds between ASF and AGF, and decision to abandon the Amphibian Command; First Engineer Special Brigades misuse and disbandment for Operation Torch; Trip to sell Engineer Special Brigades to MacArthur followed by MacArthur's request for the brigades which saved the organization; Search for Eddie Rickenbacker and for ports, facilities, and boat assembly plants in Australia;

Transport and assembly of prefabricated boats in Cairns and relation to MacArthur's successful island-hopping campaign; Command planning for six brigades and related problems with Engineer career command and advancement program; Development of the LCM6 landing craft for 34-ton tanks; Trudeau's delayed promotion to brigadier general; Problems and variety of activities as Director of Military Training; Impact of logistics on war; Training, acceptance, and use of the Negro soldier; Trips to Europe for reorganization of the 2d Cavalry Division for invasion of Southern France--the Anvil Operation; General Johnson's selection as "Mayor of Rome"; Plans for cross-channel operations; Evaluation of Officer Candidate School and Marshall's decision to "wipe out" the Army Specialized Training Program; Desire to place Office of Military History at Carlisle; Universal military training, the Volunteer Army, and mobilization; Trips to Europe to plan for redeployment and termination of the Pacific war; Trip to Pacific and discussions with MacArthur concerning his staff and reassignment orders to the Pacific; Duty as G-3, Western Pacific, and Commander, Base X, in Manila; End of the war and VJ Day followed by problems of occupation, reconstruction, rehabilitation, and rejuvenation; Responsibility for re-establishment of beer industry; Pilferage and vandalism, corruption from within the service, and the "send the boys home" syndrome; Role as member of the War Crimes Commission and case of LTG Homma, Japanese commander in the Philippines at time of Bataan "death march"; References to Stark, Kinkaid, King, McNair, Ridgway, Keating, MacArthur, Hoskins, Casey, Somervell, Huebner, Devers, Noce, Patton, Lee, Weible, Marshall, Gillem, Clay, Mark Clark, Seaman, McNarney, Styer, Wainwright, and Donovan.

IV. (1946-1953)

Discussion of duties, responsibilities, and accomplishments while Chief, Manpower Control Group, under the Assistant Chief of Staff; Review of Army reduction, the draft, and specialized training; Later placement of individual training under Deputy for Personnel as target and accomplishment of Trudeau's efforts; MacArthur's determination to hold on to "his boys" and his theatre understrength; the Haislip Board and impact of unification on the Armed Forces; Army's loss of tactical air support as a serious mistake; Flag officer rank, the discrepancy between the services, service schooling, and dilemmas caused by unification; Professionalism; Problem

of permissiveness and impact on the services; Little chance of success seen for the Volunteer Army; Changes in military justice and erosion of military discipline; Assignment as Commanding General, 1st Constabulary Brigade, in Germany; Conversion from constabulary to combat forces, defense planning and practice, coordination and collaboration with the French, and the value of our ability to speak "their" language; Relative advantages an airlift provides to the user; Discussions with German General Halter and problems resulting from his lack of an airlift in the invasion of Russia; Task Force Trudeau, the first force designed to test US resolve to maintain Berlin access; Relations with the Air Force in Wiesbaden; Relationship with General I.D. White; Officer quality, retention, promotion, duration in grade, and problems of slow and fast elevation; Change of command and associated requirements; Role in establishing revitalized Army War College; Reasons why Trudeau selected to this assignment; School at Leavenworth, animosity existing between two schools, problems associated with establishing Carlisle; Relationship with MG Joseph M. Swing; Efforts to establish "Graduate School"; Interest in the Middle East and predictions concerning the region's role in world affairs; Explanation of transfer by general officers from one branch to another; Assumption of command of 1st Cavalry Division in Japan and promotion to major general; Discussion of the Japanese, the condition of forces, 1st Division activities in Japan and Korea, and selection to command the 7th Infantry Division in combat in Korea; References to MacArthur, Paul Lutes, Haislip, Eisenhower, Huebner, Milburn, Clay, Eckhardt, Sebree, Clarke, White, Keyes, LeMay, Cannon, Noce, Reid, Ridgway, Bull, Eddy, Almond, Swing, Gerow, Westmoreland, Palmer, Abrams, McCaffrey, Haines, Train, Collins, Bonesteel, Harrold, Jark, Cooper, and Harrison.

V. (1953-1955)

Move from command of 1st Cavalry Division to 7th Infantry Division; Ridgway's desire that Trudeau prove himself as a division commanding general in Japan; Reflections on previous experience in 1940 as commanding officer of the 13th Engineer Battalion, 7th Infantry; Attack on Old Baldy; Decision to abandon Old Baldy and possible use of atomic weapons; Analysis of presence of newsmen on the battlefield; Emphasis on field fortifications; Role of helicopters in command, control, and reconnaissance;

Impact of the helicopter on troop strength in Vietnam; Role of helicopter in limited general war; The April Battle of Pork Chop Hill--praise for artillery, application of fire power to both offensive and defensive operations, value of closing ranks and keeping rear and forward echelons together, importance of awards and decorations, and role of the commander as leader; Value of the abbreviated code; Tribute to then COL Harry Lemley; Proper role of commander and staff and importance of not trying to do everything; Role of Armor in Korean terrain; July Battle of Pork Chop Hill--role of the armored personnel carrier (APC); Decision to evacuate Pork Chop in daylight rather than at night as suggested by General Taylor; Events leading to a second silver star; Korean Service Corps and the Katusas and problems resulting from their integration; Post-battle let-down; Construction of R and R centers and schools; the motion picture "Cease Fire"; Relief of MacArthur; Politico-military aspects of battle and positive aspects of efforts in Southeast Asia; Reassignment to Assistant Chief of Staff, G-2; McCarthy Hearings; Secretary of the Army praised for stand in defense of the Army; World travels to visit attaches; Doolittle and Clark Board investigations; Problem of internal security as applied to industrial security, technical intelligence, and foreign attaches. Trip to Saigon and conversations with French General Eli on support of Diem; Visit to Haile Selassie in Ethiopia and his trip to US; Relations with heads of state in Pakistan, Iran, and Argentina; Pistol sent as gift to Peron and its part in his overthrow; Intelligence instruction moved from Fort Riley to Fort Holabird; Beginning of "Civic Action Programs" in South America; Concern over later effort to unify intelligence gathering and evaluation; Sudden departure from position of G-2; References to Huebner, McAuliffe, Brooks, Ridgway, Taylor, Wayne Smith, Kendall, Almond, Lemley, Clarke, Clark, McGraw, Partridge, Bolte, Weible, Bolling, Zwicker and O'Daniel.

VI. (1955-1962)

Role as Chief of Staff for Military Operations in the Far East Command; Allen Dulles and later welcome back to Washington; Steamship trip to Tokyo and reunion with Mrs. Trudeau; Japan's role in world and past and future relations with the US; Importance of oil and US support; Concern for small percent of GNP allocated to the military; Formosa as anchor, given US drift away from

Japan and Okinawa and indifferent attitude of Philippines; Taiwanese-Chinese problem; Promotion and assumption of command of I Corps in Korea; G-2 incident vindicated; Discussion of SEATO; Positive efforts in Southeast Asia overlooked during Vietnam War; Indonesians no longer under Communist domination; US action in Vietnam in 1965 called for greater application of power against Haiphong and Hanoi; Use of communications, battlefield illumination, and night action during I Corps command; Visits of Presidents Diem and Rhee; Rushed back to Washington to replace Gavin as Chief of Research and Development in 1958; Memorable farewell from Korea; Introduction of 280mm atomic cannon; Japanese love of Abraham Lincoln and distribution of Lincoln coins and Gettysburg Address printed on cards to the public; Role and duties as Chief of Research and Development; Approval of Nike Zeus development; Evolution of Safeguard; Hercules firing against a WAC Corporal missile; Project Horizon; Air Force-Army feud over missiles, aircraft, and roles and missions; Systems Engineering placed in proper perspective; Low Army visibility and attempt to show industries how they could profitably team up with the Army; Research and Development field untangled; Army Research Center established at Durham, North Carolina; New systems and concepts while Chief, Research and Development, including: helicopters, chemical and biological weapons, Project HARP, basic, value, and human engineering, use of Special Forces in counterinsurgency; Fight against Communism through speeches; Efforts lead to 1962 muzzling of the military and a congressional hearing; Serious consideration as CIA Director and Director of AID; R&D system destroyed by McNamara allowing underbids resulting in lost time, delay, and ultimate cost overrun; Project managers as important cog in R&D and role of ARPA; Role of nuclear weapons; Cannon-launched guided missiles and nuclear power plants; Departure from R&D; Retirement in Korea; Reflections on a 38-year career; Presidency of Gulf Research and Development Company; References to General Hayashi, President Rhee, Secretary Laird, Senators Jackson, Fulbright, and Thurmond, President Diem, BG Park Chung Hee; Officers mentioned include Caraway, Barnes, Rogers, Parks, Fowler, Hubbard, Strikler, Gard, White, McGarr, Montegue, Lemnitzer, Stump, Anderson, Gavin, MacArthur, Jark, Mason, Sands, Bush, Decker, Betts, Burke, Walker, Johnson, Vittrup, Somervell, and Barksdale.

VII. (1962-1971)

Decision for a second career; Computerization, pipeline efficiency, increased production, use of by-products, and changing research image while at Gulf Research; Gulf Oil changed from concept of oil to concept of energy; Continuing interest in American security; Widespread speechmaking; Small research facilities established in Europe and the Far East; Member of Army Scientific Advisory Panel and trustee of three universities; Extra (sixth) year spent at Gulf; Association with the Rockwells and third career as Assistant to the Chairman of North American Rockwell; Part-time consultant to exploit new technology in the aerospace industry; Assisted in new acquisitions, joint ventures, and expansion and diversification; Discussion of future of the world; Reality and benefit of Sino-Soviet rift; Middle East remains critical; Observations on Soviet intentions; Fears for growing inferiority with respect to offensive and defensive nuclear weapons; Outlook for Vietnam seems favorable to US interests.