



# MEDIA CONTACTS

October 2015

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# FACT SHEET

October 2015

## General Information about the Defense Contract Management Agency

DCMA ensures the integrity of the contractual process and provides a broad range of acquisition management services for America's warfighters. DCMA's team of professionals ensures federal acquisition programs, supplies and services meet performance requirements and are delivered on time and within cost limits. DCMA's professional staff serves as information brokers for military buying agencies throughout the acquisition life cycle. The DCMA team interacts on a daily basis with customers to ensure the services provided meet the customers' needs.

**Mission:** We are the independent eyes and ears of DoD and its partners, delivering actionable acquisition insight from the factory floor to the front line ... around the world

**Vision:** One team, one voice delivering global acquisition insight that matters.

### Values:

Integrity - Committed to the highest standards of ethical and moral behavior at all times.

Service – Working for the benefit of our nation and putting professional responsibilities before self-interests.

Excellence – Committed to exceptional performance in everything we do.

### Agency Data\*

**Number of civilian personnel:** 11,415

**Number of military personnel:** 507

**Number of operations directorates:** 3

**Number of contract management offices:** 45

**Number of contractors:** 19,682

**Number of active contracts:** 345,300 with a total obligated value of more than \$1.9 trillion.

\* as of 06/30/2015



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## History of the Defense Contract Management Agency

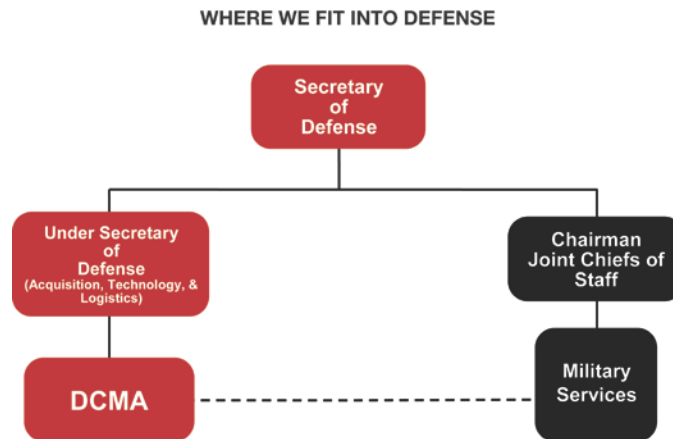
Defense analysts have studied and modified performance of contract administration services within the Department of Defense for many years. In the early 1960s, the Secretary of Defense commissioned a study to examine the entire DOD contracting process. Known as Project 60, the findings pointed to numerous benefits to consolidating contract administration functions. At that time, each agency and military service performed its own contract administration, resulting in substantial duplication of efforts. Many contract administration responsibilities were eventually moved to the Defense Logistics Agency. However, military services continued to retain oversight of major acquisition programs.

The Secretary of Defense reviewed the CAS process again in 1989. Citing continued problems with the manner in which the services were performing CAS, Defense Management Review Decision 916 recommended the establishment of a joint command to perform CAS to ensure that consistent policies and standards were applied to the acquisition process. The Defense Contract Management Command was established within DLA in February 1990 to satisfy the findings of DMRD 916.

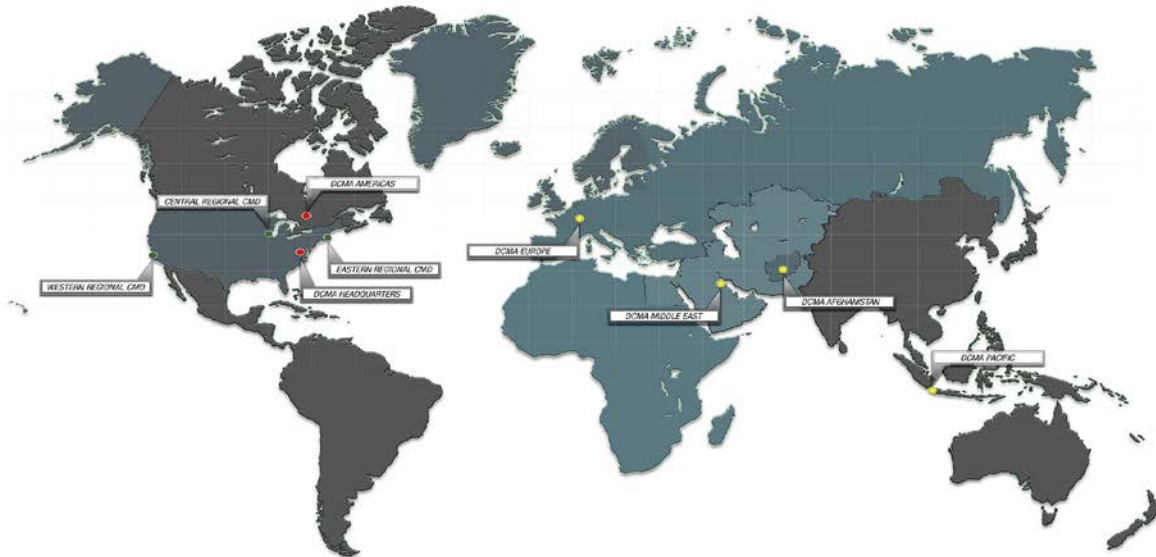
On March 27, 2000, the DOD renamed DCMC as the Defense Contract Management Agency and established it independently from DLA. DOD Directive 5105.64, signed Sept. 27, 2000, formally established DCMA's purpose and mission and, except for specific exceptions detailed in the Defense Federal Acquisition Regulation Supplement, required all DOD contract administration functions to be delegated to DCMA.

## Organizational Structure

The Defense Contract Management Agency, headquartered on Fort Lee, Va., is a Department of Defense combat support agency responsible for ensuring the integrity of contractual processes and providing a broad range of contract-procurement management services for America’s warfighters. As shown by the solid line in the chart below, the DCMA director reports directly to the Under Secretary of Defense for Acquisition, Technology and Logistics. The chart below has a dotted line connecting DCMA to its customers, to the Joint Chiefs of Staff — who oversee U.S. combatant commands — and the military services.



The following map shows DCMA’s worldwide operations. Approximately 12,000 civilian and military professionals throughout the United States and in 26 countries around the world execute DCMA’s mission to provide customer-focused acquisition support and contract management services to ensure worldwide warfighter readiness, 24 hours a day, seven days a week.





# DCMA FAQs

October 2015

**Q: What is the Defense Contract Management Agency?**

A: DCMA is a Department of Defense combat support agency responsible for ensuring the integrity of contractual processes and providing a broad range of contract-procurement management services for America's warfighters. The agency's team of professionals ensures that federal acquisition programs, supplies and services are delivered on time, within cost and meet performance requirements.

**Q: What does DCMA do?**

A: DCMA is the Department of Defense component that works directly with defense suppliers to ensure that DOD, federal and allied government supplies and services are delivered on time, at projected cost and meet all performance requirements. DCMA professionals serve as information brokers and in-plant representatives for military, federal and allied government buying agencies — both during the initial stages of the acquisition cycle and throughout the terms of the resulting contracts. As such, DCMA directly contributes to the military readiness of the United States and its allies and helps preserve the nation's freedom.

Before a contract is awarded for any product or service, DCMA provides advice and information to help construct effective solicitations, identify potential risks, select the most capable contractors and write contracts that meet the needs of the customers in DOD, federal and allied government agencies.

After a contract award, DCMA monitors contractors' performance and management systems to ensure that cost, product performance and delivery schedules are in compliance with the terms and conditions of the contracts.

**Q: Where is DCMA located?**

A: DCMA is headquartered on Fort Lee, Va. The headquarters building, Herbert Homer Hall, was dedicated on Sept. 15, 2011. There are also 45 contract management offices responsible for work performed at more than 740 locations worldwide.

**Q: How is DCMA structured?**

A: DCMA is geographically aligned into regions — East, Central, West and International. This geographic alignment enables the agency to deliver consistent, tactical results and decision-quality information across the acquisition enterprise.

**Q: Who works for DCMA?**

A: Approximately 11,415 civilian and 507 military professionals in plants throughout the United States and in 26 countries around the world carry out DCMA's mission — to provide customer-focused acquisition support and contract management services to ensure worldwide warfighter readiness, 24 hours a day, seven days a week. DCMA's professionals serve as information brokers for military buying agencies both during the acquisition cycle and throughout the life of the contract.

**Q: Who are DCMA's customers?**

A: DCMA's customers include DOD, the Joint Chiefs of Staff, Army, Marine Corps, Navy and Air Force, as well as non-DOD clients such as the Coast Guard, NASA and the Department of Homeland Security.



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**Q: Where does DCMA fit into defense?**

A: DCMA is under DOD's Under Secretary of Defense for Acquisition, Technology and Logistics, along with several other agencies including the Missile Defense Agency, Defense Logistics Agency and the Defense Acquisition University. The USD(AT&L) is the principal staff assistant and advisor to both the Secretary of Defense and the Deputy Secretary of Defense for all matters concerning acquisition, technology and logistics.

**Q: When was DCMA established?**

A: DCMA began as a Defense Logistics Agency organization called the Defense Contract Management Command and performed all contract administration services for the DOD. On March 27, 2000, the DOD renamed DCMC as the DCMA and established it independently from DLA. DOD Directive 5105.64, signed Sept. 27, 2000, formally established DCMA's purpose and mission and, except for specific exceptions detailed in the Defense Federal Acquisition Regulation Supplement, required all DOD contract administration functions to be delegated to DCMA.



## **Lt. Gen. Wendy M. Masiello, Air Force Director, DCMA**

Lt. Gen. Wendy M. Masiello is the Director of the Defense Contract Management Agency. As the Director, she leads a Department of Defense agency that consists of approximately 12,000 civilians and military personnel who execute worldwide contract management responsibilities, covering nearly 20,000 contractors and more than \$215 billion in unliquidated obligations.

In her previous assignment as the Deputy Assistant Secretary for Contracting, Office of the Assistant Secretary of the Air Force for Acquisition, Washington, D.C., she was responsible for all aspects of contracting relating to the acquisition of weapon systems, logistics, operational, and contingency support for the Air Force.

General Masiello was commissioned in 1980 as a distinguished graduate of the Reserve Officer Training Corps program at Texas Tech University, where she received a Bachelor of Business Administration degree in marketing. In 1984 she received a Master of Science degree in logistics management (contracting and manufacturing management) from the Air Force Institute of Technology on Wright-Patterson Air Force Base, Ohio, and in 1999 she was a distinguished graduate from the Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, D.C. where she received a Master of Science degree in national resource strategy,

She has held a variety of systems acquisition roles including principal contracting officer for surveillance and reconnaissance systems, weapon systems and test ranges. She was an assistant professor at the Air Force Institute of Technology and Executive Director for the National Reconnaissance Office Inspector General. She has also served several staff tours including Deputy Director of Plans and Programs, and Director of Contracting at two systems acquisition centers.

General Masiello commanded an air base wing, and from July 2005 through January 2006, she deployed to Iraq as Principal Assistant for Contracting Forces in Iraq/Afghanistan. Her responsibilities included contracting and acquisition support to forces in both countries, security transition support in Afghanistan, and humanitarian relief following the Pakistani earthquake.

Her awards and decorations include: the Legion of Merit; Bronze Star Medal; Defense Meritorious Service Medal with oak leaf cluster; Meritorious Service Medal with two oak leaf clusters; Air Force Commendation Medal; Joint Service Achievement Medal with oak leaf cluster; Air Force Achievement Medal and the Global War on Terrorism Service Medal.



## **James M. Russell, Deputy Director, DCMA**

James M. Russell serves as Deputy Director of the Defense Contract Management Agency. He is the principal adviser to the DCMA Director on all agency mission and management issues. This includes leadership of nearly 12,000 civilians and military personnel at more than 1,000 locations. The agency executes worldwide contract management responsibilities covering approximately 20,000 contractors and more than 345,000 active contracts with over \$215 billion in unliquidated obligations.

Prior to being the Deputy Director, Mr. Russell was the Executive Director of Financial and Business Operations/Comptroller for DCMA. He was the senior adviser to the DCMA Director on the management of the organizations business infrastructure. His duties included strategic planning; resourcing and budgeting; agency review, assessment, and evaluation; and business development and marketing. He was responsible for an annual budget of more than \$1.2 billion per year.

Mr. Russell began his government career as a Supply Corps Officer in the U.S. Navy with tours at sea aboard the USS *Callaghan* and at the Defense Logistics Agency. He began his civilian career at DLA as an analyst in the DLA Operations Research Office in Richmond, Va. In 1987, Mr. Russell moved to Defense Contract Administration Services Region-Chicago as a Senior Operations Research Analyst.

In 1990, Mr. Russell transferred to DLA Headquarters to accept the position of Senior Studies Director for Acquisition Management. Following that assignment, he served as the Senior Program Director on the DLA Program Objective Memorandum Team, leading financial programming efforts in support of both Defense Logistics Support Command and Defense Contract Management Command. In 1998, Mr. Russell was named Director of Strategic Planning, Programming and Analysis in DCMC where he led strategic and business planning, performance planning, resourcing, management review and assessment, and the command's unit cost and activity based management systems.

Mr. Russell graduated from The Ohio State University in Columbus, Ohio with a bachelor's degree in Computer and Information Science. He received a master's degree in Finance and Organizational Behavior from the J. L. Kellogg Graduate School of Management at Northwestern University in Evanston, Ill. Mr. Russell also earned a master's degree in National Resources Strategy from the Industrial College of the Armed Forces, Washington, D.C.