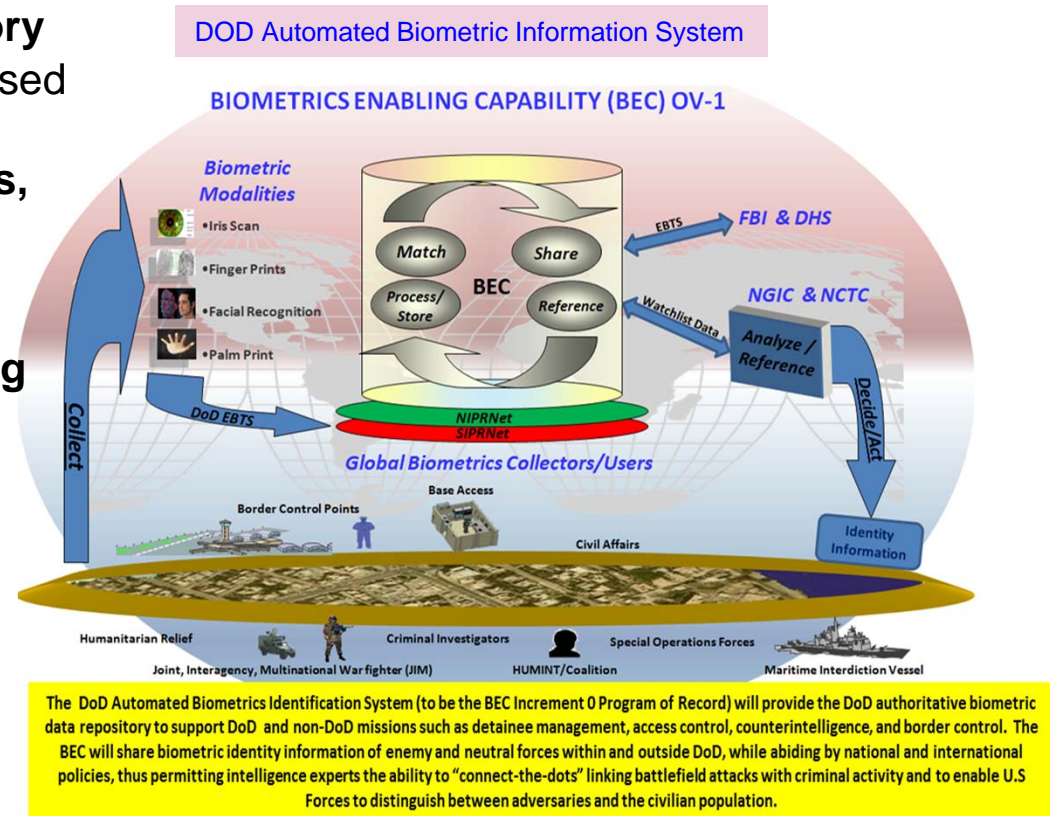

**Case Study:
Automated Biometric Identification System (ABIS)
Training Survey**

ABIS System Description

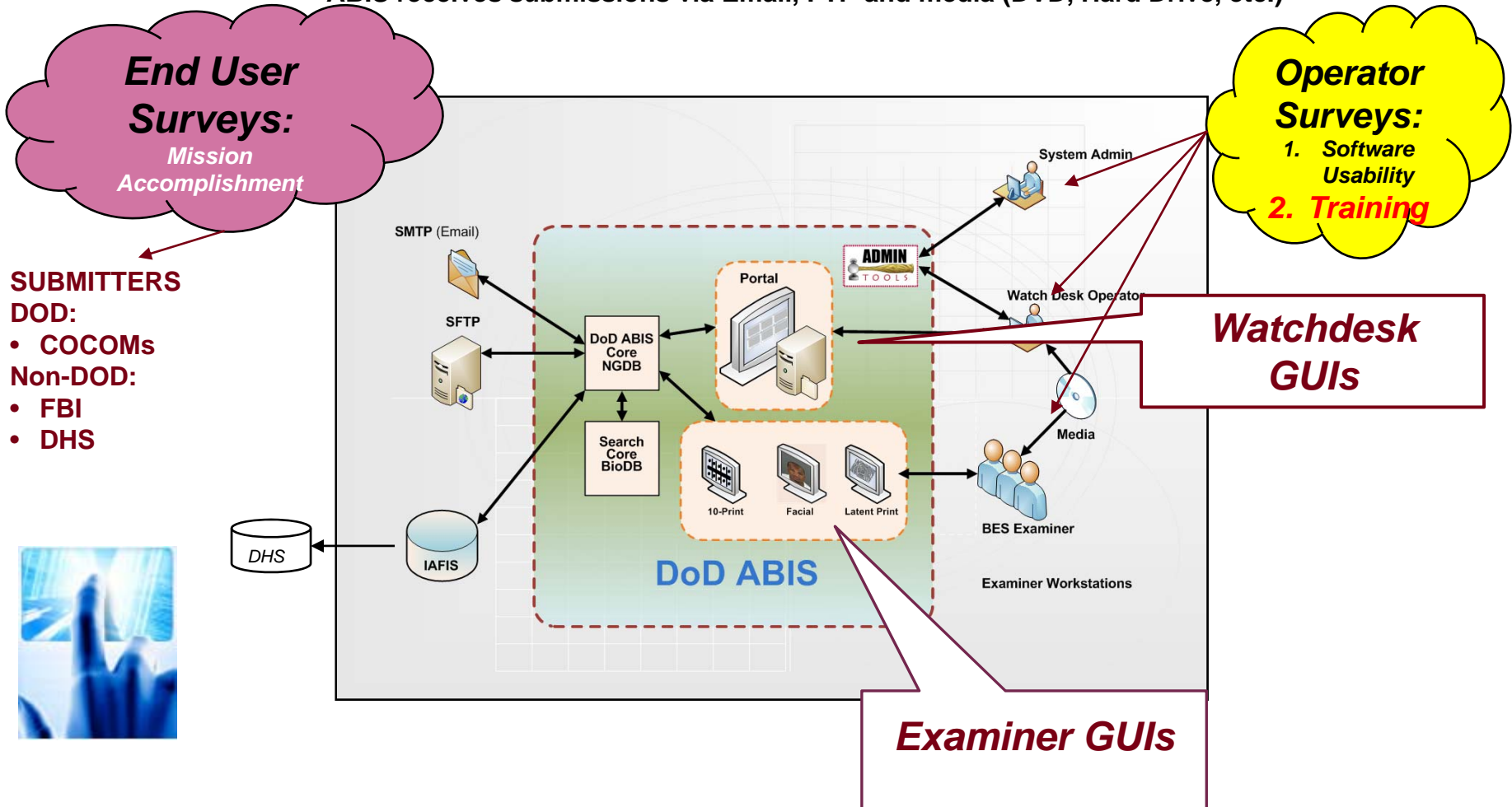
- **A DoD-wide Biometrics Repository**
 - Core database is centrally housed in Fairmont, West Virginia
 - Biometrics include **fingerprints, face, iris, palm, and latent images**
- **Soldiers capture biometrics using hand-held devices in regions of conflict**
- **FBI and DHS share select biometrics according to sharing agreements**
- **ABIS 1.2 Upgrade***
 - Hardware
 - » Supports increased daily submissions (45K versus 8K)
 - Software
 - » Improved automated match response times
 - » Upgraded Examiner software applications



* ABIS is a Quick Reaction Capability, not a formal Program of Record. This was the first independent OT of ABIS

ABIS CONOPS

ABIS receives submissions via Email, FTP and media (DVD, Hard Drive, etc.)



- **ABIS is a software-intensive system so operators need extensive training to accomplish their jobs**
- **Need to know if training course was adequate for all types of operators**
 - **Examiners** (*conduct manual matches of biometric and latent data*)
 - **Watchdesk** (*manages high volume of requests*)
 - **System Administrators** (*maintain system health*)
- **Goal is to assess whether the official training adequately prepared the BIMA operators to use the ABIS 1.2 upgrade to perform their daily tasks**
- **Test team used a custom survey**
 - Questions separated by topic measuring: curriculum, instructor, need for more training
 - Can compare results across users within this test or future tests (repeatable)
 - Test team interviewed users to gather specific recommendations

Training Satisfaction Survey (excerpt)

DoD ABIS Version 1.2 Evaluation Form

Part II (Training)

RESPONSE



IDENTIFIER



Curriculum & Resources

ITEM



- The pace of the training was efficient
- The overall event was well-organized
- The curriculum content was well-structured
- The course met my expectations
- The subject matter was covered adequately
- Depth of material met training level needs
- The training materials were helpful
- Handouts & reference materials were relevant

| | Strongly Agree | Agree | Neutral | Disagree | Strongly Disagree | NA |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| • The pace of the training was efficient | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The overall event was well-organized | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The curriculum content was well-structured | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The course met my expectations | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The subject matter was covered adequately | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • Depth of material met training level needs | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The training materials were helpful | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • Handouts & reference materials were relevant | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| <u>Facilitator(s)</u> | | | | | | |
| • The instructor was knowledgeable | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The instructor was prepared | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The instructor communicated effectively | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The instructor answered questions completely | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • Participation & interaction were encouraged | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| • The presentation was practical | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Training Survey Good and Bad Points

- **Good**
 - Clear separation of topics
 - User-friendly (*little interpretation needed*)
 - Closed questions (*permits comparing results across groups of users*)
- **Bad**
 - Neutral responses not useful in this case because all users should have an opinion
 - Identifiers did not include numbers (*numbers are needed to indicate location in survey and to aid in data analysis*)
 - Some questions violate the knowledge liability rule, e.g.
 - » Adequacy of depth of material (*experienced operators may have an opinion but new operators probably won't know*)
 - » Instructor's level of knowledge (*same comment*)

- **Sample questions to prompt further discussion**
 - Was adequate training provided on software tools?
 - Was training provided to successfully perform all troubleshooting tasks appropriate to your position?
 - Was training provided to successfully perform all corrective maintenance tasks appropriate to your position?
 - Could you benefit from additional training?
- **Interviews help with problem identification**
 - Need for more training in specific areas
 - Timing of training (too early or too late to support the test or deployment)
 - Need for multiple levels of training (beginner to advanced)

Training Survey Results (1 of 4)

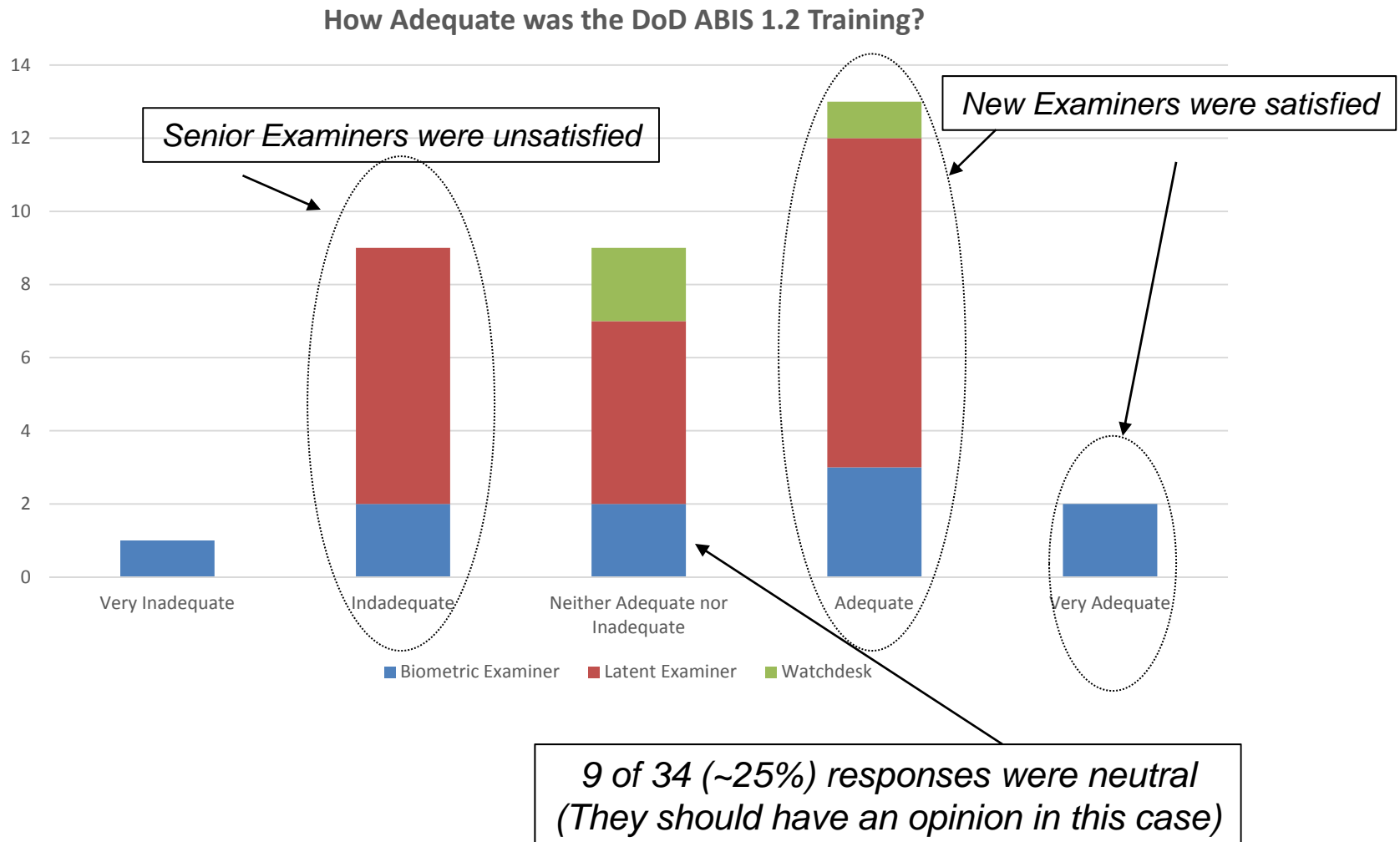
| Question | Number of Responses | | | | | Summary | |
|--|---------------------|----------|---------|-------|----------------|---------------|-----------------|
| | Strongly Disagree | Disagree | Neutral | Agree | Strongly Agree | Mean Response | Median Response |
| The pace of the training was efficient | 1 | 5 | 8 | 18 | 1 | Neutral | Agree |
| The overall event was well-organized | 3 | 4 | 12 | 16 | 1 | Neutral | Agree |
| The curriculum content was well-structured | 2 | 2 | 12 | 3 | 0 | Neutral | Neutral |
| The course met my expectations | 2 | 4 | 12 | 14 | 1 | Neutral | Agree |
| The subject matter was covered adequately | 2 | 5 | 11 | 14 | 1 | Neutral | Agree |
| Depth of material met training level needs | 2 | 7 | 11 | 12 | 1 | Neutral | Neutral |
| The training materials were helpful | 1 | 4 | 9 | 18 | 1 | Neutral | Agree |
| Handouts and reference materials were relevant | 0 | 4 | 9 | 16 | 3 | Neutral | Agree |

Red Indicates Most Frequently Selected Response

- Most questions provided similar results (exceptions are noted above)
- Responses were mostly positive, followed by neutral
- Experienced Latent Examiners had the most concerns (*see next slides*)

- **Extreme responses help identify specific recommendations**
 - Demographics surveys can help explain responses
 - » Use of anonymous identifiers protect identities and encourage freedom of expression
- **Senior versus beginner Examiner**
 - **Senior latent print Examiner** (Id “2136”)
 - » **Strongly disagreed** with 8 of 16 training effectiveness questions
 - » **Strongly agreed** with need for additional training
 - » Demographics data indicate 3 years and 9 months experience in current position.
 - **Beginner biometrics Examiner** (Id “3233”)
 - » **Strongly agreed** with all 16 of 16 training effectiveness questions
 - » **Strongly agreed** with need for additional training
 - » Demographics data indicate 9 months experience in current position
- **Recommendations**
 - Multiple levels of training are required
 - This training was appropriate for newer personnel
 - Operators need more training
 - Interview Results:
 - » Need for on-the-job training
 - » Need for up-to-date documentation
 - » Need for follow-up training to reflect system changes

Training Survey Results (3 of 4)



- **Survey Free Text Responses**
 - General training recommendations:
 - » Training was **provided too early** and the system has since changed considerably
 - » Need **updates to training documentation to reflect the many system changes**
 - Specific training recommendations:
 - » **Importing/acquiring images and encoding them**
 - » **Filling in the search fields**
 - » **Need more training on Tenprint and Facial Examination Tools**

Red font indicates findings and recommendations from the IOT&E

Lessons Learned / Survey Improvement Recommendations

- The ABIS IOT&E Assessment provides a good example for conducting training surveys and interviews
- Recommendations for improving the surveys include
 - Use **numbered identifiers** to aid in the analysis phase and to help the respondent comprehend the length of the survey
 - **Remove the “neutral”** option to prevent unmotivated users from not answering pertinent questions and to add value to the analysis
 - Administer surveys and interview questions together to aid in **problem detection** by identifying reasons for extreme responses.
 - Keep surveys as **short and concise** as possible and avoid repetitive questions
 - Avoid questions that violate the **knowledge liability rule** (e.g., “The instructor was knowledgeable”)
 - Include a question asking for **specific improvement recommendations** (*allows operator to provide direct feedback to training instructor*)