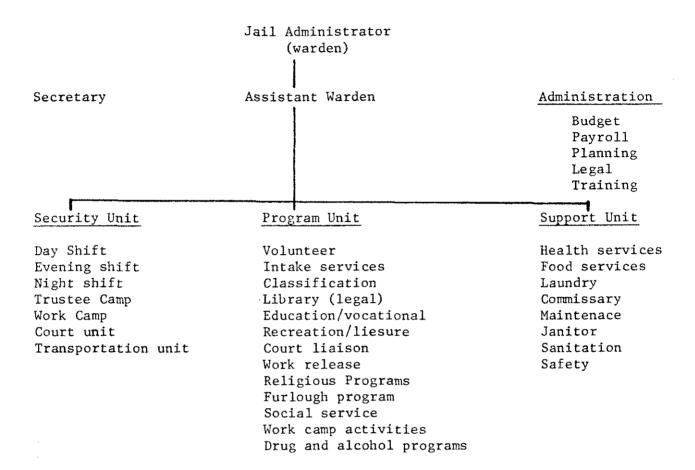
## JAIL DIVISION SUGGESTED STRUCTURE:



MODELING EXERCISE
STAFF ANALYSIS

## MODELING EXERCISE STAFF ANALYSIS

## ADMINISTRATIVE STAFFING

| Jail Administrator      | 1 |
|-------------------------|---|
| Asst. Personnel Officer | 1 |
| Training Officer        | 1 |
| Budget/Payroll Clerk    | 1 |
| Secretary               | 1 |
| Total                   | 5 |

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II. SECURITY UNIT STAFFING

| Position                                                                                               | Day<br>Shift               | Evening<br>Shift | Night<br>Shift   | Total<br>Positions | Relief<br>Factor     | Total<br>Staff     |
|--------------------------------------------------------------------------------------------------------|----------------------------|------------------|------------------|--------------------|----------------------|--------------------|
| Unit Supervisor<br>Shift Supervisor                                                                    | 1<br>1                     | _<br>1           | <u>-</u><br>1    | 1<br>3             | -<br>1.75            | 1<br>5.3           |
| Ground Floor *Booking/Intake - officers - clerks                                                       | 2                          | 2                | 1                | 5                  | 1.75                 | 8.8                |
| Transportations                                                                                        | 3                          | -                | <u></u>          | 3                  | ••••                 | 3                  |
| First Floor Women's Detention Visiting Floor Security                                                  | 1 1 1                      | 1<br>1<br>1      | 1 -              | 3<br>2<br>2        | 1.75<br>1.75<br>1.75 | 5.3<br>3.5<br>3.5  |
| Second Floor Unit Officdrs A - Intake B                                                                | 1                          | 1                | 1<br>1           | 3<br>3             | 1.75<br>1.75         | 5.3                |
| C<br>D                                                                                                 | 1                          | 1                | <br>             | 2 2                | 1.75<br>1.75<br>1.75 | 5.3<br>3.5<br>3.5  |
| Third Floor Unit Officers E F                                                                          | 1                          | 1                | 1                | 3<br>2             | 1.75<br>1.75         | 5.3<br>3.5         |
| III. PROGRAM UNIT STAFFING                                                                             |                            |                  |                  |                    |                      |                    |
| Program Unit Supervisor<br>Education/Library<br>Recreation Specialist<br>Intake Screening<br>Secretary | 1<br>1<br>1<br>1<br>1<br>½ | -<br>-<br>1<br>- | -<br>-<br>-<br>- | 1<br>1<br>1<br>2   | -<br>-<br>1.75       | 1<br>1<br>1<br>3.5 |
| IV. SUPPORT SERVICE U                                                                                  | TIN                        |                  |                  |                    |                      |                    |
| Unit Supervisor<br>Secretary                                                                           | 1<br>½                     |                  | <u>-</u>         | 1<br>½             | -<br>-               | 1                  |
| Food Service Director Cooks F.S. Workers                                                               | 1<br>1<br>1                | -<br>1<br>1      |                  | 1<br>2<br>2        | -<br>1.75<br>1.75    | 1<br>3.5<br>3.5    |

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| Position                                                                     | Day<br>Shift | Evening<br>Shift | Night<br>Shift | Total<br>Positions | Relief<br>Factor | Total<br>Staff |
|------------------------------------------------------------------------------|--------------|------------------|----------------|--------------------|------------------|----------------|
|                                                                              |              |                  |                |                    |                  |                |
| Health Services                                                              | _            |                  |                |                    |                  | 3              |
| Director                                                                     | 1            |                  | _              | 1                  | _                | 1              |
| RN/EMT/Phys. Asst.                                                           | 1            | 1                | 1              | 3                  | 1.75             | 5.3            |
| Doctor-Contract for se                                                       |              |                  |                |                    |                  |                |
| Dentist-Contract for s                                                       |              |                  |                |                    |                  |                |
| Psychologist-Contract                                                        | for servi    | ces              |                |                    |                  |                |
|                                                                              |              |                  |                |                    |                  |                |
| Laundry                                                                      |              |                  |                | -                  |                  | 7              |
| Clerk                                                                        | 1            | -                | -              | 1                  | ****             | 1              |
| Maintenance Staff - Contract w Janitor - Contract w                          |              | •                |                |                    |                  |                |
| Commissary                                                                   |              |                  |                |                    |                  |                |
| Clerk                                                                        | 1/2          | _                | <del></del>    | 1 <sub>2</sub>     |                  | 1/2            |
| Discipline/Grievance<br>Specialist                                           | 1            | _                | ***            | 1                  | -                | 1              |
| Property Clerk Movement Officers Safety Officer Classification Court Liaison | Plan F       | or Future        |                |                    |                  |                |

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## TOTAL STAFF RECOMMENDATIONS

| I. | Administrative Unit |
|----|---------------------|
|    |                     |
|    |                     |

| I.  | Administ     | rative Unit      |                         |           |                  |                |
|-----|--------------|------------------|-------------------------|-----------|------------------|----------------|
|     | Day<br>Shift | Evening<br>Shift | Night<br>Sh <b>i</b> ft | Positions | Relief<br>Factor | Total<br>Staff |
|     | 5            | -                | -                       | 5         | -                | 5              |
| II. | Security     | y Unit Staffin   | <u>8</u>                |           |                  |                |
|     | Day<br>Shift | Evening<br>Shift | Night<br>Shift          | Positions | Relief<br>Factor | Total<br>Staff |
|     | 16           | 13               | 6                       | 35        | 1.75             | 58.6           |
| III | . Program    | Unit Staffing    |                         |           |                  |                |
|     | Day<br>Shift | Evening<br>Shift | Night<br>Shift          | Positions | Relief<br>Factor | Total<br>Staff |
|     | 4            | 1                | ***                     | 5.5       | 1.75             | 7              |
| IV. | Support      | Unit Staffing    | <u>7</u>                |           |                  |                |
|     | Day<br>Shift | Evening<br>Shift | Night<br>Shift          | Positions | Relief<br>Factor | Total<br>Staff |
|     | 9            | 3                | 1                       | 13        | 1.75             | 18.3           |
| TOT | TALS         |                  |                         |           |                  |                |
|     | 34.5         | 17               | 7                       | 58.5      |                  | 88.9           |

It is essential that those reviewing and approving the budget for the jail know and understand the full implications of the relief factor. All too often, there is concern for the fact that the total number of jail personnel exceeds the inmate average daily population. It must be remembered that an inmate is in the jail 24 hours a day, seven days a week. To staff a POST 24 hours a day, seven days a week requires about five personnel. Therefore, a more accurate (though not specific) picture of staff to inmate ratio can be developed by dividing the total jail staff by five and comparing that number to the average daily population. One not familiar with corrections — and 24 hour staffing — could get the impression that your staffing may be about one staff for each inmate.

| 365<br>-104<br>261 | days in year<br>days off each week/year                               |
|--------------------|-----------------------------------------------------------------------|
| $\frac{-11}{250}$  | holidays per employee                                                 |
| $\frac{-15}{235}$  | days annual leave used per employee                                   |
| <u>-9</u><br>226   | days average sick per employee                                        |
| $\frac{-3}{223}$   | days other short term leave                                           |
| <u>-15</u><br>208  | days training per employee<br>working days oer year per employee      |
| 365<br>207         | = 1.75 employees needed to fill each position one shift for 365 days. |

This figure does not take into account court time and union time which is fairly substantial in most sheriff's departments.