

CARL HAYDEN, ARIZ., CHAIRMAN

RICHARD B. RUSSELL, GA.  
ALLEN J. ELLENDER, LA.  
LISTER HILL, ALA.  
JOHN L. MCCLELLAN, ARK.  
WARREN G. MAGNUSON, WASH.  
SPESSARD L. HOLLAND, FLA.  
JOHN STENNIS, MISS.  
JOHN O. PASTORE, R.I.  
A. S. MIKE MONRONEY, OKLA.  
ALAN BIBLE, NEV.  
ROBERT C. BYRD, W. VA.  
GALE W. MCGEE, WYO.  
MIKE MANSFIELD, MONT.  
E. L. BARTLETT, ALASKA  
WILLIAM PROXMIRE, WIS.  
RALPH YARBOROUGH, TEX.

MILTON R. YOUNG, N. DAK.  
KARL E. MUNDT, S. DAK.  
MARGARET CHASE SMITH, MAINE  
THOMAS H. KUCHEL, CALIF.  
ROMAN L. HRUSKA, NEBR.  
GORDON ALLOTT, COLO.  
NORRIS COTTON, N.H.  
CLIFFORD P. CASE, N.J.  
JACOB K. JAVITS, N.Y.

# United States Senate

COMMITTEE ON APPROPRIATIONS

WASHINGTON, D.C. 20510

THOMAS J. SCOTT, CHIEF CLERK  
WM. W. WOODRUFF, ASST. CHIEF CLERK

November 20, 1968

Mr. Bryce Harlow  
Special Assistant in Charge of Congressional Relations  
Office of the President-Elect of the United States  
61st Street and 5th Avenue  
New York, New York

Dear Mr. Harlow:

First of all, let me extend my warmest congratulations to you on your recent Presidential appointment. It is a credit to your outstanding ability and reputation as a public servant to have been honored in this fashion. At the same time, the appointment offers to you a substantial challenge in the important effort of reestablishing an effective and productive relationship between the White House and the Congress. It is the nature of this challenge that brings me to the point of this letter.

In brief, I am sincerely interested in joining with you in seeking to develop meaningful legislative proposals and improving congressional relations. For the last 2½ years, I have experienced the effects of poor liaison and coordination between the Executive and Legislative Branches. The consequence has been inaction and despair.

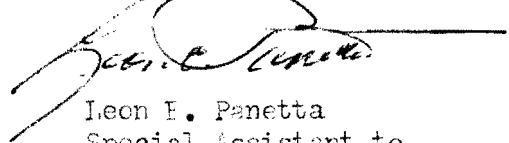
During these years, I have served as legislative assistant and legal counsel to U.S. Senator Thomas H. Kuchel of California. Because of his position as Assistant Minority Leader or Minority Whip, I have had the unique opportunity to know and deal with many Senators on both sides of the aisle. I am familiar with the activities of the Senate floor and unders and the inner workings and relationships that play such a significant role in making the legislative process work.

With this background, I believe I can offer to the service of you and the President-Elect, the experience, the knowledge, and the capability needed to achieve continuous legislative progress. Enclosed you will find a copy of my resume along with a few samples of the legislative and speech-writing efforts I have made on behalf of the Senator. Unfortunately, no resume or material can accurately present a clear portrait of a man's capability. For this reason, I would be most happy to discuss this matter personally with you should you deem such an interview necessary.

Again, let me extend to you my warmest congratulations and those of both the Senator and his personal secretary, Miss Ruth Crawford, and also reemphasize my sincere interest in participating in what I believe can be and will be a long and successful Republican Administration.

With kindest regards,

Yours sincerely,

A handwritten signature in cursive script, appearing to read "Leon F. Panetta", written over a horizontal line.

Leon F. Panetta  
Special Assistant to  
U.S. Senator Thomas H. Kuchel