The background of the entire page is a repeating pattern of the JAMS logo. Each logo consists of the word "JAMS" in a bold, sans-serif font, centered within a circular emblem. The emblem is composed of two concentric circles with a stylized, arrow-like shape pointing upwards from the bottom center. The logos are arranged in a grid-like pattern, with some appearing in a light gray color and others in a slightly darker shade, creating a subtle texture.

JAMS, THE RESOLUTION EXPERTS

INTERNATIONAL ARBITRATION RULES

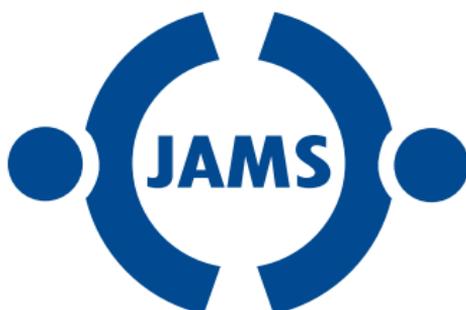
***EFFECTIVE
APRIL 2005***

JAMS INTERNATIONAL ARBITRATION RULES

JAMS provides arbitration and mediation services from Resolution Centers located throughout the United States. Its arbitrators and mediators hear and resolve some of the nation's largest, most complex and contentious disputes, utilizing JAMS Rules & Procedures as well as the rules of other domestic and international arbitral institutions.

JAMS arbitrators and mediators are full-time neutrals who come from the ranks of retired state and federal judges and prominent attorneys. These highly trained and experienced ADR professionals are dedicated to the highest ethical standards of conduct.

Parties wishing to write a pre-dispute JAMS arbitration clause into their agreement should review the sample arbitration clauses on Page 3. These clauses may be modified to tailor the arbitration process to meet the parties' individual needs.



THE RESOLUTION EXPERTS®

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Model Arbitration Clause

“Any dispute, controversy or claim arising out of or relating to this contract, including the formation, interpretation, breach or termination thereof, including whether the claims asserted are arbitrable, will be referred to and finally determined by arbitration in accordance with the JAMS International Arbitration Rules. The Tribunal will consist of [three arbitrators][a sole arbitrator]. The place of arbitration will be [location]. The language to be used in the arbitral proceedings will be [language]. Judgment upon the award rendered by the arbitrator(s) may be entered by any court having jurisdiction thereof.”

Submission Agreement

“We, the undersigned parties, hereby agree that the following dispute will be referred to and finally determined by arbitration in accordance with the JAMS International Arbitration Rules:

[Brief description of the dispute]

“The place of arbitration will be [location]. The language to be used in the arbitral proceedings will be [language]. Judgment upon the award rendered by the arbitrator(s) may be entered by any court having jurisdiction thereof.”

Article 1: International Arbitration Rules

1.1 Where parties have agreed in writing to arbitrate disputes under these International Arbitration Rules (“the Rules”) or have provided for arbitration of an international dispute by JAMS without specifying a particular set of rules to govern the arbitration, the arbitration will take place in accordance with these Rules, as in effect at the date of commencement of the arbitration subject to whatever modifications the parties may adopt in writing. The Rules include the Schedule of Costs in effect at the commencement of the arbitration, as JAMS may amend from time to time.

1.2 When the Rules govern the arbitration, the parties will be deemed to have made the Rules a part of their arbitration agreement, except to the extent that they have agreed in writing, or on the record during the course of the arbitral proceeding, to modify the Rules.

1.3 When the Rules specify the duties and responsibilities of the Administrator, such reference will be to JAMS Administrators. When the Rules specify the duties and responsibilities of JAMS, such reference will be to the JAMS International Arbitration Committee (“the JIAC”) as it may be comprised from time to time. No member of the JIAC may participate in any decision that applies to an arbitration in which that member participates as an arbitrator.

1.4 Arbitration will be deemed to be “international” under the Rules if, at the time of the making of their agreement, the parties are located in different states or if a substantial amount of the transaction(s) or occurrence(s) that gave rise to the dispute took place in different states. For the purpose of this Rule, “state” means sovereign nations as well as territories, dependencies, mandates of a sovereign nation, and other political entities recognized by the United Nations as having governmental status.

1.5 These Rules will govern the conduct of the arbitration except that where any of these Rules is in conflict with a mandatory provision of applicable arbitration law of the place of the arbitration, that provision of law will prevail.

1.6 Except in respect of deliberate wrongdoing, the arbitrator or arbitrators, the JIAC and JAMS will not be liable to a party for any act or omission in connection with the arbitration.

Article 2: Request for Arbitration

2.1 Arbitration is initiated by the Claimant filing with JAMS a Request for Arbitration (“the Request”) which should include:

- (a) A statement of the names, addresses, telephone and facsimile numbers and email addresses of the parties and their representatives, if known;
- (b) A description of the nature and circumstances of the dispute giving rise to the claim(s);
- (c) A statement of the relief sought including, to the extent possible, an indication of any amount(s) claimed;
- (d) A copy of the arbitration agreement or clause under which the dispute is to be arbitrated;
- (e) If applicable, a statement identifying the arbitrator appointed by the Claimant, including such arbitrator’s address, telephone and facsimile numbers and email address; and
- (f) A statement of any matters (such as place or language of the arbitration or the number of arbitrators, or their qualifications or identities) on which the parties have already agreed in writing for the arbitration or in respect of which the Claimant wishes to make a proposal.

The Claimant may annex to its statement of claim documents it deems relevant or may add a reference to documents or other evidence it intends to submit. The failure to annex or refer to a document will not in itself preclude the use of that document in the arbitration.

2.2 Together with the Request, the Claimant must submit one copy for each named Respondent and two additional copies for the Administrator. The Claimant must also remit the Filing Fee and the advance payment for administrative expenses required by JAMS. In the event that the Claimant fails to comply with either of these requirements, the Administrator may fix a time limit within which the Claimant must comply, failing which the file will be closed without prejudice to the right of the Claimant to submit the same claims at a later date in another Request.

2.3 The Administrator will send a copy of the Request and any documents annexed thereto to the Respondent for its Statement of Defense, once the Administrator has sufficient copies of the Request and the required advance payment.

2.4 In communications with the parties, the Administrator may, if practicable, utilize facsimile or email communication in addition to post or courier service, and any such communication will be deemed received upon the first receipt of any communication sent by any of the above means.

2.5 The arbitration will be deemed to have been commenced on the date on which JAMS receives the Request for Arbitration. Such request may be via email transmission as set forth in Article 3.

Article 3: Electronic Filing

3.1 Unless prohibited by the law of the place of arbitration, at the option of the filing party, the Request for Arbitration may be filed with the Administrator in electronic form with the requisite number of paper copies sent on the same date by courier service, facsimile or post.

3.2 All communications and filings in the arbitration may, upon agreement of the parties or by order of the arbitrator or arbitrators (the “Tribunal”), be accomplished electronically, with paper copies sent on the same date by courier service, facsimile, or post.

Article 4: Statements of Defense and Reply; Counterclaims

4.1 Within 30 days after receipt of the Request for Arbitration, the Respondent will deliver to the Claimant (with a copy to the Administrator) a Statement of Defense. Failure to deliver a Statement of Defense will not delay the arbitration. In the event of such failure, all claims set forth in the Request for Arbitration will be deemed denied. Failure to deliver a Statement of Defense will not excuse the Respondent from notifying the Claimant in writing, within 30 days after receipt of the Request for Arbitration, of the arbitrator appointed by the Respondent, unless the parties have agreed that neither will appoint an arbitrator. The Statement of Defense should include:

- (a) Confirmation or denial of all or part of the claims advanced by the Claimant in the Request;
- (b) A statement describing the nature and circumstances of any setoffs asserted or counterclaims advanced by the Respondent against the Claimant;
- (c) Comment in response to any statements contained in the Request on matters relating to the conduct of the arbitration;
- (d) If the arbitration agreement calls for party appointment of arbitrators, the name, address, telephone and facsimile numbers and email address (if known) of the Respondent’s nominee;
- (e) Any counterclaim the Respondent wishes to assert against the Claimant;
- (f) If a counterclaim is asserted in the Statement of Defense then, within 30 days after receipt of the Statement of Defense, the Claimant will deliver to the Respondent (with a copy to the Administrator) a Reply to Counterclaim which should include the same elements as provided for in the Statement of Defense. Failure to deliver a Reply to Counterclaim will not delay the arbitration.

In the event of such a failure, all counterclaims set forth in the Statement of Defense will be deemed denied.

4.2 The Tribunal, or JAMS if the Tribunal has not yet been constituted, may extend any of the time limits established in this article if it considers such an extension justified.

4.3 As soon as practicable following receipt of the Request, the Statement of Defense and the Reply, if applicable, the Tribunal will proceed promptly in such a manner as has been agreed in writing by the parties or pursuant to its authority under these Rules.

4.4 The Tribunal will have jurisdiction to determine whether any claim, defense or counterclaim, whether original or amended, falls within the scope of the arbitration clause or the parties’ separate agreement to arbitrate.

Article 5: Amendments to the Claim or Defense

5.1 Claims or counterclaims within the scope of the arbitration clause may be added or amended prior to the establishment of the Tribunal but thereafter only with the consent of the Tribunal. After the Tribunal has been established, a party may amend or supplement its claim or defense unless the Tribunal considers it inappropriate to allow such amendment, having regard to the delay in making it or prejudice to any party or any other circumstances. However, a claim or defense may not be amended in such a manner that the amended claim or the amended defense falls outside the scope of the arbitration clause or the parties’ separate arbitration agreement.

5.2 Statements of Defense or Replies to Amended Claims or Counterclaims will be delivered within 20 days after the receipt of any amendment.

Article 6: Consolidation of Arbitral Proceedings (Joinder), Participation of Third Parties

6.1 Where a Request for Arbitration is submitted between parties already involved in other arbitral proceedings pending under these Rules, JAMS may decide, after consulting with the parties to all proceedings, and with the arbitrators, that the new case will be referred to the Tribunal already constituted for the existing proceedings. JAMS may proceed in the same way when a Request for Arbitration is submitted between parties that are not identical to the parties in the existing arbitral proceedings. When rendering its decision, JAMS will take into account all circumstances, including the links between

the two cases and the progress already made in the existing proceedings. Where JAMS decides to refer the new case to the existing Tribunal, the parties to the new case will be deemed to have waived their right to designate an arbitrator.

6.2 Where a third party seeks to participate in an arbitration already pending under these Rules or where a party to an arbitration under these Rules intends to cause a third party to participate in the arbitration, the Tribunal will decide on such request, after consulting with all the parties, taking into account all circumstances it deems relevant and applicable.

Article 7: Appointment of the Arbitrator(s)

7.1 If the parties have not agreed on the number of arbitrators, one arbitrator will be appointed unless JAMS determines in its discretion that three arbitrators are appropriate because of the size, complexity or other circumstances of the case.

7.2 If the parties have agreed on a procedure of appointing the arbitrator or arbitrators, that procedure will be followed. If the parties have not agreed on a procedure of appointment, or if the Tribunal has not been established pursuant to the agreed procedure within the period of time stipulated by the parties (or, in the absence of such a stipulated period of time, within 45 days after the commencement of the arbitration) the Tribunal will be established or completed, as the case may be, in accordance with the procedures set forth in Articles 7.3, 7.4 and 7.5 below.

7.3 Where a sole arbitrator is to be appointed, the sole arbitrator will be appointed jointly by the parties. If the appointment of the sole arbitrator is not made within the period of time agreed upon by the parties, or in the absence of such an agreed period of time, the sole arbitrator will be appointed in accordance with Article 7.5.

7.4 Where three arbitrators are to be appointed, the arbitrators will be appointed in the following manner: the Claimant(s) will appoint one arbitrator in its (their) Request for Arbitration. The Respondent(s) will appoint one arbitrator within 30 days from the date on which it receives (they receive) the Request for Arbitration. The two arbitrators thus appointed will, within 20 days after the appointment of the second arbitrator, appoint a third arbitrator, who will be the presiding arbitrator. If the Respondent(s) fail to appoint an arbitrator within the time allotted, JAMS will appoint an arbitrator for the Respondent(s). If the two arbitrators appointed by

the Claimant(s) and the Respondent(s) respectively fail to appoint a third arbitrator within the time period allotted under these Rules, the presiding arbitrator shall be appointed in accordance with Article 7.5.

7.5 If the parties have failed to appoint an arbitrator as required under Articles 7.2 or 7.3, or if the presiding arbitrator has not been appointed as required under Article 7.4, the appointment will take place in accordance with the following procedure:

(a) The Administrator will send to each party an identical list of candidates. The list will comprise the names of at least five candidates in alphabetical order. The list will include or be accompanied by a brief statement of each candidate's qualifications. If the parties have agreed on any particular qualifications, the list will contain only the names of candidates that satisfy those qualifications.

(b) Each party will have the right to strike the names of any two candidates to whose appointment it objects and will number any remaining candidates in order of preference.

(c) Each party will return the marked list to the Administrator within 20 days after the date on which it receives the list. Any party failing to return a marked list within that period of time will be deemed to have assented to all candidates appearing on the list.

(d) As soon as possible after JAMS receives the lists from the parties, or failing this, after the expiration of the period of time specified in the previous sub-paragraph, JAMS, taking into account the preferences and objections expressed by the parties, will invite a person from the list to be the sole arbitrator, or the presiding arbitrator as the case may be.

7.6 Each prospective arbitrator will accept appointment in writing and will communicate such acceptance to the Administrator.

7.7 The Administrator will notify the parties of the establishment of the Tribunal.

Article 8: Independence and Availability of the Arbitrators

8.1 Arbitrators acting under these Rules will be impartial and independent. Each arbitrator will disclose in writing to the Administrator and to the parties at the time of his or her appointment and promptly, upon there arising during the course of the arbitration any circumstances that might give rise to justifiable doubt regarding that arbitrator's independence or impartiality. Such circumstances include bias, interest in the result of the arbitration, and past or present relationships with a party or its counsel.

8.2 By accepting appointment, each arbitrator will be deemed to be bound by these Rules and any modification agreed to by the parties, and to have represented that he or she has the time available to devote to the process contemplated by these Rules as these Rules may have been amended by the parties' agreement.

Article 9: Challenge to Arbitrators

9.1 A party may challenge any arbitrator whenever circumstances exist that give rise to justifiable doubts as to the arbitrator's impartiality or independence. A party wishing to challenge an arbitrator must send notice of the challenge to the Administrator within 15 days after being notified of the appointment of the arbitrator or within 15 days after the circumstances giving rise to the challenge become known to that party.

9.2 The challenge must state in writing the reasons for the challenge.

9.3 Upon receipt of such a challenge, the Administrator will notify the other parties of the challenge. When an arbitrator has been challenged by one party, the other party or parties may agree to the acceptance of the challenge and, if there is agreement, the arbitrator must withdraw. The challenged arbitrator may also withdraw from office in the absence of such agreement. In neither case does withdrawal imply acceptance of the validity of the grounds for the challenge.

9.4 If the other party or parties do not agree to the challenge and the challenged arbitrator does not withdraw, JAMS in its sole discretion will make the decision on the challenge.

9.5 The Tribunal may, in its discretion, suspend or continue the arbitral proceedings during the pendency of the challenge.

9.6 JAMS' decision as to the appointment, confirmation, challenge or replacement of an arbitrator will be final and the reasons for such decision will not be communicated.

Article 10: Replacement of an Arbitrator

10.1 If an arbitrator withdraws after a challenge, or if JAMS sustains a challenge, or if JAMS determines that there are sufficient reasons to accept the resignation of an arbitrator, or an arbitrator dies or, in JAMS' sole discretion, becomes unable to act, a substitute arbitrator will be appointed pursuant to the provisions of Article 10.3, unless the parties otherwise agree on another procedure.

10.2 If a substitute arbitrator is appointed under this Article, JAMS, after consultation with the parties and

the remaining members of the Tribunal, will determine in its sole discretion whether all or part of any prior hearings will be repeated.

10.3 Where a substitute arbitrator is to be appointed, JAMS will appoint such arbitrator. If the arbitrator to be replaced had been appointed by a party, JAMS will solicit the views of that party prior to the appointment. Where the Tribunal consists of three or more arbitrators, JAMS may decide that the remaining arbitrators will proceed with the case. Prior to making such a decision, the views of the parties and the remaining arbitrators will be solicited.

Article 11: Majority Power to Continue with Proceedings

11.1 If any arbitrator on a Tribunal of three or more members refuses or persistently fails to participate in proceedings or deliberations, the other arbitrators will have the power, after giving written notice of such refusal or failure to the Administrator, the parties and the non-participating arbitrator, to continue with the arbitration (including the making of any decision, ruling or award).

11.2 In determining whether to continue the arbitration, the other arbitrators will take into account the status of the arbitration, any explanation made by the non-participating arbitrator for his non-participation and such other matters as they may consider appropriate in the circumstances of the case. The reasons for such determination will be stated in any award, order or other decision made by the other arbitrators without the participation of the non-participating arbitrator.

11.3 In the event that the other arbitrators determine not to continue with the arbitration without the participation of a non-participating arbitrator, JAMS will, on proof satisfactory to it of the failure of the arbitrator to participate in the proceedings and deliberation of the Tribunal, declare the office vacant. JAMS will then appoint a substitute arbitrator, unless the parties agree otherwise.

Article 12: Communications Between the Parties and the Arbitral Tribunal

12.1 Except as provided in Article 12.3, until the Tribunal is formed, all communications between parties and arbitrators will be made through the Administrator.

12.2 Thereafter, unless and until the Tribunal directs that communications will take place directly between the Tribunal and the parties (with simultaneous copies to the Administrator), all written communications between

the parties and the Tribunal will continue to be made through the Administrator.

12.3 No party or anyone acting on its behalf will have any *ex parte* communication relating to the case with any arbitrator, or with any candidate for appointment as party-appointed arbitrator except to advise a candidate for appointment of the general nature of the controversy and of the anticipated proceedings and to ascertain the candidate's qualifications, availability or independence in relation to the parties, or to discuss with a party-appointed arbitrator the suitability of candidates for selection as third arbitrator where the parties or party-appointed arbitrators are to participate in that selection.

12.4 Documents or information supplied to the Tribunal by one party must be communicated simultaneously to the other party or parties.

Article 13: Notices

13.1 Any notice or other communication that may be or is required to be given by a party under these Rules must be in writing and must be delivered by certified or registered postal or courier service or transmitted by facsimile, or by email or any other means of telecommunication that provide a record of its transmission.

13.2 A party's last-known residence or place of business during the arbitration will be a valid address for the purpose of any notice or other communication in the absence of any notification of a change to such address by that party to the other parties, the Tribunal and the Administrator.

13.3 For the purpose of determining the date of commencement of a time limit, a notice or other communication will be treated as having been received on the day it is delivered or, in the case of a telecommunication, the date it is transmitted. If the date of receipt is an official holiday at the place received, the period is calculated from the first business day which follows. Official holidays occurring during the running of the period of time are included in calculating the period.

Article 14: Place of the Arbitration

14.1 The place of the arbitration will be fixed by the Administrator unless designated in the arbitration agreement or otherwise agreed upon by the parties. Upon application of a party or at the request of an arbitrator, the Administrator, for reasons of safety to a party, a witness or an arbitrator, may direct that hearings take place in a location other than the place of arbitration.

14.2 The Tribunal, in its discretion, or by direction of the Administrator pursuant to Article 14.1, may hold hearings, meetings and deliberations at any convenient location; if elsewhere than the place of the arbitration, the arbitration will be treated as an arbitration conducted at the place of the arbitration and any award will be treated as an award made at the place of the arbitration for all purposes.

Article 15: Language

15.1 If the parties have not agreed otherwise, the language(s) of the arbitration will be that of the documents containing the arbitration agreement, subject to the power of the Tribunal to determine otherwise based upon the contentions of the parties and the circumstances of the arbitration. The Tribunal may order that any documents delivered in another language will be accompanied by a translation into the language(s) of the arbitration.

Article 16: Confidentiality

16.1 Unless otherwise required by law, the Tribunal will maintain the confidentiality of the arbitration.

16.2 Unless otherwise required by law, an award will remain confidential unless all of the parties consent to its publication.

Article 17: Jurisdiction

17.1 The Tribunal will have the power to determine the existence or validity of a contract of which an arbitration clause forms a part. Such an arbitration clause will be treated as an agreement independent of the other terms of the contract. A decision by the Tribunal that the contract is null and void will not for that reason alone render invalid the arbitration clause.

17.2 A party that objects to the jurisdiction of the Tribunal or to the arbitrability of a claim, defense or counterclaim must make that objection no later than the filing of the Statement of Defense, or the Reply as provided in Article 4.1(e). The Tribunal may rule on such objections as a preliminary ruling or as part of the final award.

17.3 By agreeing to arbitration under these Rules, the parties will be treated as having agreed not to apply to any court or other judicial authority for any relief regarding the Tribunal's jurisdiction, except with the agreement in writing of all parties to the arbitration or the prior authorization of the Tribunal or following the latter's ruling on the objection to its jurisdiction.

Article 18: Applicable Law(s)

18.1 The Tribunal will decide the merits of the dispute on the basis of the rules of law agreed upon by the parties. In the absence of such an agreement, the Tribunal will apply the law or rules of law which it determines to be most appropriate.

18.2 The procedure applicable to the arbitration will be the procedure set forth in these Rules and in the arbitration law of the place of arbitration, unless the parties have expressly agreed upon another procedure, or upon the application of another arbitration law, provided any such agreement is deemed enforceable by the law of the place of arbitration.

18.3 In all cases the Tribunal will take account of the provisions of the contract and the relevant trade usages.

Article 19: Representation

19.1 The parties may be represented by the persons of their choice, irrespective of, in particular, nationality or professional qualification. The names, addresses and telephone, facsimile, email or other communication references of representatives will be communicated to the Administrator, the other party and, after its establishment, the Tribunal.

Article 20: Conduct of the Arbitration

20.1 Subject to these rules, the Tribunal may conduct the arbitration in whatever manner it considers appropriate, provided that the parties are treated with equality and that each party has the right to be heard and is given a reasonable opportunity to present its case. The Tribunal, exercising its discretion, will conduct the proceedings with a view to expediting the resolution of the dispute.

20.2 The Tribunal may decide whether the parties will present any written statements in addition to statements of claims and counterclaims and statements of defense, and it will fix the periods of time for submitting any such statements.

20.3 The Tribunal may in its discretion direct the order of proof, bifurcate proceedings, exclude cumulative or irrelevant testimony or other evidence, and direct the parties to focus their presentations on issues the decision of which could dispose of all or part of the case.

20.4 Unless the parties at any time agree otherwise in writing, the Tribunal will have the power, on the application of any party or on its own motion, to identify the issues and to ascertain the relevant facts and the law

or rules of law applicable to the arbitration, or to inquire into the merits of the parties' dispute.

20.5 The Tribunal may decide that the presiding arbitrator of a multi-arbitrator panel may alone make procedural rulings.

20.6 The Tribunal is empowered to impose time limits it considers reasonable on each phase of the proceedings, including without limitation the time allotted to each party for presentation of its case and for rebuttal.

Article 21: Modified Time Limits

21.1 The parties may agree to shorten the various time limits set out in these Rules. Any such agreement entered into subsequent to the constitution of a Tribunal will become effective only upon the approval of the Tribunal.

21.2 In exceptionally urgent circumstances, on or after the commencement of the arbitration, any party may apply to JAMS for the expedited formation of the Tribunal, including the appointment of any replacement arbitrator under Article 10 of these Rules.

21.3 Such an application must be made in writing to the Administrator, copied to all other parties to the arbitration; and it must set out the specific grounds for exceptional urgency in the formation of the Tribunal.

21.4 JAMS may, in its discretion, abridge or curtail any time limit under these Rules to enable the expedited formation of the Tribunal so as to enable the Tribunal to deal with urgent circumstances that may have arisen.

Article 22: Pre-hearing Conference

22.1 The Tribunal may hold an initial pre-hearing conference for the planning and scheduling of the arbitration. Such conference, if any, will be held promptly after the establishment of the Tribunal, unless the Tribunal is of the view that further submissions from the parties are appropriate prior to such conference. Such pre-hearing conference may be conducted in person or by telephone at the discretion of the Tribunal.

22.2 The Tribunal may provide an agenda for the pre-hearing conference in advance. By way of example, the following procedural matters may be addressed: any anticipated applications for interim measures of protection; any objections to the arbitrability of a particular claim or counterclaim; any objections to the jurisdiction of the Tribunal; the timing and manner of any required disclosure; the desirability of bifurcation or other separation of the issues in the arbitration; the desirability and practicability of consolidating the arbitration with any

other proceeding; the scheduling of conferences and hearings; the need for and cost of translations; the scheduling of pre-hearing memorials and witness statements; the need for and type of record of conferences and hearings, including the need for or desirability of transcripts; the amount of time that may be allotted to each party for presentation of its case and for rebuttal; the mode, manner and order of presenting proof; the need for expert witnesses and how expert testimony should be presented; and the necessity for any on-site inspection by the Tribunal.

Article 23: Hearings

23.1 If either party so requests, the Tribunal will hold hearings for the presentation of evidence by witnesses, including expert witnesses. In the absence of such a request, the Tribunal will decide whether to hold such hearings or whether the proceedings will be conducted on the basis of the written record.

23.2 The Tribunal will fix the date, time and place of any meetings and hearings on the arbitration, and will give the parties reasonable notice thereof.

23.3 In advance of any hearing, the Tribunal may submit to the parties a list of questions that it wishes them to address with special attention.

23.4 Hearings are private unless the parties agree otherwise or the law provides to the contrary. The Tribunal will determine the manner in which witnesses are examined and may require any witness or witnesses to retire during the testimony of other witnesses.

23.5 If any of the parties, without valid excuse, fails to appear although duly summoned, the Tribunal will have the power to proceed with the hearing.

Article 24: Experts and Other Witnesses

24.1 Before any hearing, the Tribunal may require either party to give notice of the identity of the witness it wishes to call, as well as of the subject matter of their testimony and its relevance to the issues.

24.2 The Tribunal has the power to summon witnesses and to compel the production of relevant documents by subpoena or other compulsory process where authorized to do so by the law of the location where the testimony of the witness is to be heard, or the production of documents is to be made, whether such location is at the place of arbitration or in another location designated by the Tribunal pursuant to Article 14.2.

24.3 The Tribunal has discretion, on the grounds of redundancy and irrelevance, to limit or refuse the ap-

pearance of any witness, whether witness of fact or expert witness.

24.4 In the discretion of the Tribunal, evidence of witnesses may also be presented in the form of written statements signed by them. In the discretion of the Tribunal, the presentation of witness testimony in the form of written statements may be made conditional upon the witnesses' appearance for the purpose of cross-examination.

24.5 Subject to the provisions of any applicable law or ethical rule, it will not be improper for any party or its legal representatives to interview any witness or potential witness for the purpose of presenting his or her testimony in written form or producing him or her as an oral witness.

24.6 Any person intending to testify to the Tribunal on any issue of fact or expertise will be treated as a witness under these Rules even if that person is a party to the arbitration or was or is an officer, employee or shareholder of any party.

24.7 The Tribunal, after having consulted the parties, may appoint one or more experts, define the scope of their work and receive their reports. At the request of a party, the parties will be given the opportunity to question at a hearing any such expert appointed by the Tribunal and comment on any reports.

24.8 The fees and expenses of any expert appointed by the Tribunal under this Article will form part of the costs of the arbitration.

Article 25: Evidence

25.1 Each party will have the burden of proving the facts relied upon to support its claim or defense.

25.2 At any time during the proceedings, the Tribunal may order parties to exchange and produce documents, exhibits or other evidence it deems necessary or appropriate. The Tribunal may issue orders to protect the confidentiality of proprietary information, trade secrets and other sensitive information disclosed.

25.3 The Tribunal may determine the time, manner and form in which written exhibits are to be exchanged between the parties and presented to the Tribunal.

25.4 The Tribunal will determine the admissibility, relevance, materiality and weight of the evidence offered by any party. The Tribunal will take into account applicable principles of legal privilege, such as those involving the confidentiality of communications between a lawyer and client.

Article 26: Interim Measures of Protection

26.1 At the request of any party, the Tribunal may take whatever interim measures it deems necessary, including injunctive relief and measures for the protection or conservation of property, including, at the Tribunal's discretion, measures to secure the payment of any award that might be rendered.

26.2 Such interim measures may take the form of an interim or partial final award, and the Tribunal may require security for the costs of such measures, including security for any costs that the party that is the subject of the interim or partial final award may incur if it is subsequently determined that the moving party was not entitled to such interim relief.

26.3 A request for interim measures addressed by a party to a judicial authority will not be deemed incompatible with the agreement to arbitrate or a waiver of the right to arbitrate.

26.4 The Tribunal may in its discretion apportion costs associated with applications for interim relief in any interim or partial final award or in the final award.

Article 27: Default

27.1 If the Respondent fails to submit a Statement of Defense or the Claimant fails to submit a Reply to Counterclaim, or if at any point any party fails to avail itself of the opportunity to present its case in the manner determined by these Rules or as directed by the Tribunal, the Tribunal may nevertheless proceed with the arbitration and make an award.

27.2 The Tribunal will make no final award upon the default of a party without a determination made upon the submission of proof by the non-defaulting party of the validity and amount of that party's claim.

27.3 If a party, without showing good cause, fails to comply with any provision of, or requirement under, these Rules or any direction given by the Tribunal, the Tribunal may draw the inferences that it considers appropriate.

Article 28: Waiver of Rules

28.1 A party who knows that any provision of or requirement under these Rules has not been complied with, and yet proceeds with the arbitration without promptly stating its objection to such non-compliance, will be deemed to have waived its right to object.

Article 29: Closing of the Proceedings

29.1 When it is satisfied that the parties have had a reasonable opportunity to present their cases, the Tribunal will declare the proceedings closed. Thereafter, no further submission or argument may be made, or evidence produced, unless requested or authorized by the Tribunal.

Article 30: Remedies

30.1 The Tribunal may grant any remedy or relief, including but not limited to specific performance of a contract, which is within the scope of the agreement of the parties and permissible under the law(s) or rules of law applicable to the dispute or, if the parties have expressly so provided, within the Tribunal's authority to decide as *amiable compositeur* or *ex aequo et bono*. The Tribunal will decide a dispute *ex aequo et bono* or as *amiable compositeur* only if the parties have expressly authorized it to do so.

30.2 Unless the parties expressly agree otherwise, the parties waive and forgo any right to punitive, exemplary or similar damages unless a statute requires that compensatory damages be increased in a specified manner. This provision will not limit the Tribunal's authority to take into account a party's dilatory or bad faith conduct in the arbitration in apportioning arbitration costs between or among the parties.

30.3 In addition to making a final award, the Tribunal will be entitled to make interim, interlocutory, or partial final awards.

Article 31: Determination of the Award

31.1 In most circumstances, the dispute should be heard and be submitted to the Tribunal for decision within nine months after the initial pre-hearing conference required by Article 22, and the final award should be rendered within three months thereafter. The parties and the Tribunal will use their best efforts to comply with this schedule.

31.2 Unless otherwise required by law, where there are three or more arbitrators and the Tribunal fails to agree unanimously on any issue, the arbitrators will decide that issue by a majority. Failing a majority decision on any issue, the chair of the Tribunal will decide that issue.

31.3 If any arbitrator fails to comply with the mandatory provisions of these Rules or of any applicable law relating to the making of the award, having been given a reasonable opportunity to do so, the remaining arbitrators may proceed to render an award. In that event, the remaining arbitrators will state in their award the cir-

cumstances of the other arbitrator's failure to participate in the making of the award.

31.4 An arbitrator may attach a dissenting or concurring opinion to the award.

Article 32: Form of the Award

32.1 The award will be made in writing and will be final and binding on the parties. The parties undertake to carry out the award without delay.

32.2 The Tribunal will state the reasons upon which the award is based, unless the parties have agreed that no reasons are to be given.

32.3 Before signing any award, the Tribunal will submit it in draft to JAMS. JAMS may suggest modifications as to the form of the award and may also draw the Tribunal's attention to points of substance. No award will be rendered by the Tribunal until it has been approved by JAMS as to its form.

32.4 An award will be signed by the arbitrators and it will contain the date on which, and the place where, the award was made. The arbitrators may sign the award outside of the place of arbitration without affecting where the award was made. Copies of the award signed by the arbitrators will be communicated to the parties by the Administrator.

32.5 If the arbitration law of the country where the award is made requires that the award be filed or registered by the Tribunal, the Tribunal will comply with this requirement within the period of time required by law.

32.6 At the request of any party, the Administrator will provide it, at cost, with a copy of the award certified by JAMS. A copy so certified will be deemed to comply with the requirements of Article IV(1)(a) of the Convention on the Recognition and Enforcement of Foreign Arbitral Awards, New York, June 10, 1958.

32.7 A monetary award will be in the currency or currencies of the contract unless the Tribunal considers another currency more appropriate, and the Tribunal may award such pre-award and post-award interest, simple or compound, as it considers appropriate, taking into consideration the contract and applicable law.

Article 33: Filing Fee

33.1 At the same time as the Request for Arbitration is filed, the Claimant will pay a Filing Fee. The amount of the fee is fixed in accordance with the JAMS Schedule of Fees and Costs in force on the date of the filing of the Request for Arbitration.

33.2 In addition to the Filing Fee, the Administrator may direct the parties to make one or several deposits on account of the costs of the arbitration. Such deposits will be made to and held by JAMS and from time to time may be released by JAMS to the arbitrator(s), any expert appointed by the Tribunal and to JAMS itself as the arbitration progresses.

33.3 The Tribunal need not proceed with the arbitration unless the Tribunal ascertains from the Administrator that JAMS is in requisite funds.

33.4 In the event that a party fails or refuses to provide any deposit as directed by the Administrator, JAMS may direct the other party or parties to effect a substitute payment to allow the arbitration to proceed (subject to any award on costs).

33.5 In the discretion of the Tribunal, failure by a Claimant or counterclaiming party to provide promptly and in full the required deposit may be treated as a withdrawal, without prejudice, of the claim or counterclaim respectively.

33.6 JAMS may decide that an advance on costs consist of or include a bank guarantee or other form of security.

33.7 If one of the parties claims a right to a set-off with regard to either claims or counterclaims asserted against it, such set-off will be taken into account in determining the advance to cover the costs of arbitration in the same way as a separate claim insofar as it may require the Tribunal to consider additional matters.

33.8 If a party who has not paid an advance on costs requests the Tribunal to rule on a withdrawn claim, JAMS may, as a condition for such a ruling, order the requesting party to pay an advance on costs.

33.9 Where the amount of the counterclaim greatly exceeds the amount of the claim or involves the examination of significantly different matters, or where it otherwise appears appropriate in the circumstances, JAMS in its discretion may establish two separate deposits on account of claim and counterclaim. If separate deposits are established, the totality of the deposit on account of the claim will be paid by the Claimant and the totality of the deposit on account of the counterclaim will be paid by the Respondent.

33.10 After the award has been made, JAMS, in accordance with the award, will render an accounting to the parties of the deposits received and return any unexpended balance to the parties or require the payment of any amount owing from the parties.

Article 34: Arbitration Costs

34.1 Arbitration costs consist of:

- (a) The Tribunal's fees;
- (b) The Filing Fee and JAMS' administrative fees as set forth in the Schedule of Fees and Costs;
- (c) The fees and expenses of any expert appointed by the Tribunal;
- (d) The reasonable costs for legal representation of a successful party; and
- (e) Any costs incurred in connection with an application for interim or emergency relief.

34.2 The Tribunal's fees will be calculated by reference to work done by its members in connection with the arbitration and will be charged at rates appropriate to the particular circumstances of the case, including its complexity and the special qualifications of the arbitrators. JAMS will agree upon fee rates with the arbitrators in writing prior to their appointment by JAMS.

34.3 In the event of the replacement of any arbitrator pursuant to Article 9 of these Rules, JAMS will decide upon the amount of fees and expenses to be paid for the former arbitrator's services, if any, as it may consider appropriate in all the circumstances.

34.4 The Tribunal will fix the arbitration costs in its award. The Tribunal may apportion such costs among the parties if it determines that such apportionment is reasonable, taking into account the circumstances of the case.

Article 35: Interpretation or Correction of the Award

35.1 Within 30 days after the receipt of an award, any party, with notice to the other parties, may request the Tribunal to interpret the award or correct any clerical, typographical or computation errors or make an additional award as to claims presented but omitted from the award.

35.2 If the Tribunal considers such a request justified, after considering the contentions of the parties, it will comply with such a request within 30 days after the request.

Article 36: Award on Agreed Terms

36.1 If a settlement is reached, the Tribunal may, at the request of the parties, record the settlement in the form of an Award on Agreed Terms. An Award on Agreed Terms need not contain reasons.

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Schedule of Fees and Costs

PROFESSIONAL FEES

Hourly rate is set by the individual arbitrator(s). Please contact a JAMS case manager for more information.

NON-REFUNDABLE FILING FEE

US \$1,000 per party payable by the Claimant at the commencement of the case.

ADMINISTRATIVE FEES

Ten percent (10%) of professional fees billed in advance periodically as the case progresses.

- Professional fees include time spent for hearings, pre- and post-hearing reading and research, and award preparation.
- Administrative fees include access to an international panel of judges, attorneys, and other ADR experts, dedicated services including all administration through the duration of the case, document handling, use of JAMS conference facilities, and on-site business support including local phone service, internet access, and fax and copying capabilities.

CANCELLATION/CONTINUANCE POLICY

- For hearings of 1 day or less cancelled/continued 30 days or more prior to the hearing date: **Fees are 100% REFUNDABLE except for any arbitrator time incurred**
- For hearings of 2 days or more cancelled/continued 60 days or more prior to the hearing date: **Fees are 100% REFUNDABLE except for any arbitrator time incurred**
- For hearings of any length cancelled or continued inside the cancellation/continuance period: **Fees are NON-REFUNDABLE**

Fees are due within 72 hours of invoicing.

- The cancellation/continuance policy is set by the individual arbitrator(s) and therefore may vary.
- All fees are due and payable upon receipt of invoice; fees will be estimated and billed in advance.
- JAMS will invoice for the fees of all arbitrators, whether or not such arbitrator is affiliated with JAMS.
- Receipt of payment for all fees is required prior to delivery of an arbitration award.
- Professional fees are non-refundable if time scheduled (or a portion thereof) is cancelled or continued within the cancellation period unless the arbitrator's time can be rescheduled with another matter. JAMS cancellation policy exists because time reserved and later cancelled generally cannot be replaced. In all cases involving non-refundable time, the party causing the continuance or cancellation is responsible for the fees of all parties.
- JAMS reserves the right to cancel a hearing if fees are not paid by all parties by the applicable cancellation date and JAMS confirms the cancellation in writing.

JAMS agreement to render services is with the attorney, the party and/or other representatives of the party.



THE RESOLUTION EXPERTS®

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