

## 3. Background Information

Start of Study: 09/19/11
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822
Date of HQ memo, DAR Factors/Cost of Borrowing/ New Facility Start-up Costs Update

Date \& Time this workbook was last saved:

| June 16, 2011 |
| :---: |
| 2/10/2012 14:24 |

4. Other Information

Area Vice President: Jo Ann Feindt
Vice President, Network Operations: David E. Williams
Area AMP Coordinator:| Nancy Schoenbeck
HQ AMP Coordinator: Jug S. Bedi

## Approval Signatures

Last Saved. October 24, 201 :
Losing Facility Name and Type: Kalamazoo P\&DC


Type of Distribution to Consolidate: Destinating
Gaining Facility Name and Type: Grand Rapids P\&DC and P\&DF
Street Address: 225 Michigan SI NW
City: Grand Rapids
State: M1
Facility ZIP Code: $\overline{49501}$
Finance Number: $\frac{253921 \text { _25391 }}{}$
Current 3D ZIP Codes): $493(490,491,493-495)$

ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that 1 ann accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers

## LOSING FAGHITY: <br> Postmaster or Plant Manager:



GAINING FACILITY
Plant Manager:
$\frac{\text { Lee Thompson }}{\text { Farted Naira }}$


Senior Plant Manager:
Lee Thompson
Date
 $10 / 24 / 11$ District Manager:
Nancy Rettinhouse

Hance Fettinhouse


## AREA OFFICE

A/ Area Vice President:


Implementation Date:


## Executive Summary

Last Saved: February 10, 2012
Losing Facility Name and Type: Kalamazoo P\&DC
Street Address: 3885 S 9th Street
City, State: Kalamazoo, MI
Current 3D ZIP Code(s): 490, 491
Type of Distribution to Consolidate: Destinating
Miles to Gaining Facility: 51.6 Miles

Gaining Facility Name and Type: Grand Rapids P\&DC and P\&DF
Current 3D ZIP Code(s): 493 (490, 491, 493-495)

## Summary of AMP Worksheets

## Savings/Costs

| Mail Processing Craft Workhour Savings = | \$3,681,290 | from Workhour Costs - Proposed |
| :---: | :---: | :---: |
| Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) = | \$183,287 | from Other Curr vs Prop |
| PCES/EAS Supervisory Workhour Savings | \$1,305,356 | from Other Curr vs Prop |
| Transportation Savings | \$884,180 | from Transportation (HCR and PVS) |
| Maintenance Savings = | \$1,693,709 | from Maintenance |
| Space Savings = | \$0 | from Space Evaluation and Other Costs |
| Total Annual Savings = | \$7,747,820 |  |
| Total One-Time Costs = | \$1,638,331 | from Space Evaluation and Other Costs |
| Total First Year Savings = | \$6,109,489 |  |

## Staffing Positions

$$
\begin{array}{rll}
\text { Craft Position Loss }= & 26 & \text { from Staffing - Craft } \\
\text { PCES/EAS Position Loss }= & 5 & \text { from Staffing - PCES/EAS }
\end{array}
$$

## Volume

| Total FHP to be Transferred (Average Daily Volume) | 1,141,792 | from Workhour Costs - Curren |
| :---: | :---: | :---: |
| Current FHP at Gaining Facility (Average Daily Volume) | 2,865,823 | from Workhour Costs - Curre |
| Losing Facility Cancellation Volume (Average Daily Volume) = | 135,876 | (= Total TPH / Operating Days) |

## Service

Service Standard Impacts by ADV
First-Class Mail® Priority Mail® Package Services

Periodicals
Standard Mail

| UPGRADED | DOWNGRADED | Unchanged + Upgrades | Unchanged + Upgrades |
| :---: | :---: | :---: | :---: |
| ADV | ADV | ADV | \% |
| 0 | 0 | 0 | \#DIV/0! |
| 0 | 0 | 0 | \#DIV/0! |
| 0 | 0 | 0 | \#DIV/0! |
| N/A* | N/A* | N/A* | N/A* |
| N/A* | N/A* | N/A* | N/A* |

# Summary Narrative 

Last Saved: February 10, 2012
Losing Facility Name and Type: Kalamazoo P\&DC
Current 3D ZIP Code(s): 490, 491
Type of Distribution to Consolidate: Destinating

# Gaining Facility Name and Type: Grand Rapids P\&DC and P\&DF Current 3D ZIP Code(s): 493 (490, 491, 493-495) 

[^0]The total first handled pieces (FHP) to be transferred (Average Daily Volume) is $1,142,259$ pieces. Relocation costs will be shown in the concurrent AMP. Lansing - Grand Rapids

## Customer Service Considerations:

Single piece First Class Mail (FCM) has declined by 36 percent in the past five years and nearly $50 \%$ in the past ten years. This decline has created a substantial amount of excess capacity.
Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

The collection box times will not be impacted with this consolidation.
Currently there are no changes to the Bulk Mail Entry Unit (BMEU) located at the facility on $3885 \mathrm{~S} 9^{\text {th }}$ St; the hours of operation will remain the same of 0900 - 1800. Employee workhours of the 6 mail techs and one clerk are charged to finance number 254912. The Kalamazoo facility is being retained as a transportation and dispatch hub and thus the BMEU will remain. If the building does sell in the future, the operation is expected to move to the new transportation hub.

Retail operations (Function 4 workhours) are not part of this study and the retail is charged to finance number 254910.
The Full Service BMEU and retail unit operating hours at the Kalamazoo P\&DC will remain unchanged.
The last pick up time of 1800 for the collection boxes in front of the Kalamazoo MI P\&DC will remain unchanged.

## Transportation Changes:

There will be no change to Associate Office collection dispatch times.
Total annual transportation savings of $\$ 884,180$ were realized from changes in Highway Contract Routes (HCR).

## Staffing Impacts:

Movement of mail will have an impact on staffing and will require movement of personnel. Craft employees currently total 236 at the Kalamazoo P\&DC. The total proposed is 46 for a loss of 190 FTEs. Craft employees currently total 689 at the Grand Rapids P\&DC. The total proposed for Grand Rapids after Lansing and Grand Rapids is 853 for a gain of 164 FTE craft employees. However, the craft staffing shown in Grand Rapids is what the final staffing will be in Grand Rapids. The net change to all craft staffing is a reduction of 378 FTEs total. This will be the total impact with both Lansing and Kalamazoo into Grand Rapids.

## Summary Narrative (continued)

The proposed AMP craft staffing at the Grand Rapids P\&DC will support 24 SDO positions at the Grand Rapids P\&DC bringing the proposed EAS staffing there to 58. Currently Grand Rapids P\&DC has 49 EAS on the rolls. The elimination of14 EAS positions at the Kalamazoo P\&DC would result in overall loss of 5 EAS positions.

Management and Craft Staffing Impacts

|  | Kalamazoo |  |  | Grand Rapids |  |  | Net Diff |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total <br> Current On- <br> Rolls | Total <br> Proposed | Diff | Total <br> Current On- <br> Rolls | Total <br> Proposed | Diff |  |
|  | 236 | 46 | $(190)$ | 689 | 793 | 104 | $(86)$ |
| Management | 15 | 1 | $(14)$ | 49 | 58 | 9 | $(5)$ |

${ }^{1}$ Craft $=$ FTR + PTR + PTF + Casuals
Mail Processing Management to Craft Ratio

| Management to <br> Craft ${ }_{2}$ Ratios | Current |  | Proposed |  |
| :--- | :---: | :---: | :---: | :---: |
|  | SDOs to Craft <br> 1 | MDOs+SDOs to Craft $_{1}$ <br> $(1: 25$ target) | SDOs to Craft <br> 1 |  |
|  |  |  |  |  | | MDOs+SDOs to Craft $_{1}$ |
| :---: |
| $(1: 25$ target $)$ |

${ }^{1}$ Craft $=$ FTR + PTR + PTF + Casuals
${ }^{2}$ Craft $=$ F1 + F4 at Losing; F1 only at Gaining
As a matter of policy, the Postal Service follows the Worker Adjustment and Retraining Notification Act's ("WARN") notification requirements when the number of employees experiencing an employment loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments.

## Equipment Relocation and Maintenance Impacts:

1 DBCS will be relocated from the Kalamazoo P\&DC to the Grand Rapids P\&DC. The relocation costs are only half of the total costs, the remaining half are shown in a concurrent AMP.

Excess equipment from the Kalamazoo P\&DC will be disposed of following all headquarters and area protocols. No cost has been attributed in this workbook for the disposal of equipment.

Total annual Maintenance savings is $\$ 1,693,709$ which $\$ 844,765$ is attributed to parts and materials.

## Summary Narrative (continued)

## Facility Costs for Grand Rapids:

Facility costs for the Grand Rapids P\&DC were attributed to the Lansing to Grand Rapids AMP and are listed below:

| DBCS power | $\$ 60,000.00$ |
| :--- | ---: |
| Vault and LOG removal | $\$ 60,000.00$ |
| Wall and power panel removal/relocation | $\$ 100,000.00$ |
| SPBS/LMS power | $\$ 11,000.00$ |
|  |  |
| Power for 7 DBCSs, 1 AFSM/AI, 1 RCS, 1 ATU, PARS PRIOSS cabinets | $\$ 203,000.00$ |
| LCTS/RCS/ATU integration | $\$ 60,000.00$ |
| Expansion of LCTS | $\$ 90,000.00$ |
| Relocation of 2 ATUs | $\$ 84,000.00$ |
| Chutes | $\$ 61,000.00$ |
| 2 generators | $\$ 380,000.00$ |
| move the maintenance areas of the P1 | $\$ 23,000.00$ |
| Sub Total | $\$ 1,132,000.00$ |
| 20\% Contingency | $\$ 226,400.00$ |
| TOTAL ONE TIME COSTS | $\$ 1,358,400.00$ |

## Space Impacts:

Space impacts to the Grand Rapids P\&DC were attributed to the Lansing to Grand Rapids AMP. The dock area of the Kalamazoo P\&DC will be utilized for the consolidation of collection and dispatch mails and for the remaining BMEU operations. The total cost will be $\$ 2,733,408$. Only half of the amount is shown in this AMP, the remaining will be shown in a concurrent AMP

## Remaining Operations in the Kalamazoo P\&DC:

The remaining Kalamazoo P\&DC operations of originating consolidation and destinating dispatches as well as the destinating priority will require 6 clerks and 15 mail handlers.

## Conclusion:

Approval of the Kalamazoo MI P\&DC AMP Proposal would result in a savings of 86 F1 craft employees. There would also be a first year savings of $\$ 6,034,489$, and an annual savings of $\$ 7,672,820$.

As previously stated, one time facility costs of $\$ 1,366,704$ have been included in the Lansing P\&DC to Grand Rapids P\&DC AMP proposal.

## 24 Hour Clock

Last Saved: February 10, 2012
Losing Facility Name and Type: Kalamazoo P\&DC Current 3D ZIP Code(s): 490, 491
Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Grand Rapids P\&DC and P\&DF Current 3D ZIP Code(s): 493 (490, 491, 493-495)


## MAP

Last Saved: February 10, 2012
Losing Facility Name and Type: Kalamazoo P\&DC
Current 3D ZIP Code(s): 490, 491
Miles to Gaining Facility: 51.6 Miles
Gaining Facility Name and Type: Grand Rapids P\&DC and P\&DF
Current 3D ZIP Code(s): 493 (490, 491, 493-495)


## Service Standard Impacts

Last Saved: February 10, 2012

## Losing Facility: Kalamazoo P\&DC

Losing Facility 3D ZIP Code(s): 490, 491
Gaining Facility 3D ZIP Code(s): 493 (490, 491, 493-495)

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

|  | FCM |  |  |  |  |  | PRI |  | PER * |  | STD * |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET UP+NO CHNG |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| VOLUME TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

*     - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the Executive Summary

|  | FCM |  |  |  |  |  | PRI |  | PER |  | STD |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

$\qquad$

## Stakeholders Notification

Date Range of Data:_07/01/10 <<===:===>> 06/30/11

| Losing Current Workhour Rate by LDC |  |  |  |
| ---: | ---: | ---: | ---: |
|  | Function 1 |  | Loc |
| Loc | Function 4 |  |  |
| 11 | $\$ 48.73$ | 41 | $\$ 0.00$ |
| 12 | $\$ 45.50$ | 42 | $\$ 0.00$ |
| 13 | $\$ 44.97$ | 43 | $\$ 37.65$ |
| 14 | $\$ 47.57$ | 44 | $\$ 0.00$ |
| 15 | $\$ 35.50$ | 45 | $\$ 0.00$ |
| 16 | $\$ 0.00$ | 46 | $\$ 0.00$ |
| 17 | $\$ 42.57$ | 47 | $\$ 0.00$ |
| 18 | $\$ 38.84$ | 48 | $\$ 40.12$ |


|  | Gaining Current Workhour Rate by LDC |  |  |
| :---: | :---: | :---: | :---: |
| c | Function 1 |  | Function 4 |
| 11 | \$45.63 | 41 | \$0. |
| 12 | \$44.27 | 42 | \$35.95 |
| 13 | \$42.61 | 43 | \$0.00 |
| 14 | \$44.63 |  | S0.00 |
| 15 | \$286.35 | 45 | \$0.00 |
| 16 | \$0.00 | 6 | \$0.00 |
| 17 | \$42.56 | 47 | \$0.00 |
| 18 | \$39.93 | 48 | \$20.39 |


|  | (2) <br> \% Moved to Gaining | (3) Current Annual FHP Volume | (4) current Annual TPH or NATPH Volume |  | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 019 | 100.0\% |  |  |  |  | \$35,139 |
| 022 | 100.0\% |  |  |  |  | \$0 |
| 035 | 100.0\% |  |  |  |  | \$1,153 |
| 044 | 100.0\% |  |  |  |  | \$427,463 |
| 058 | 100.0\% |  |  |  |  | \$97 |
| 074 | 100.0\% |  |  |  |  | \$478,142 |
| 089 | 100.0\% |  |  |  |  | \$10,139 |
| 091 | 100.0\% |  |  |  |  | \$73 |
| 109 | 100.0\% |  |  |  |  | \$25,880 |
| 112 | 100.0\% |  |  |  |  | \$0 |
| 114 | 100.0\% |  |  |  |  | \$517,590 |
| 117 | 100.0\% |  |  |  |  | \$0 |
| 122 | 100.0\% |  |  |  |  | \$61,500 |
| 126 | 100.0\% |  |  |  |  | \$601,652 |
| 140 | 100.0\% |  |  |  |  | \$666,407 |
| 144 | 100.0\% |  |  |  |  | \$42,551 |
| 146 | 100.0\% |  |  |  |  | \$142,328 |
| 169 | 100.0\% |  |  |  |  | \$4,385 |
| 175 | 100.0\% |  |  |  |  | \$0 |
| 180 | 100.0\% |  |  |  |  | \$93,348 |
| 181 | 100.0\% |  |  |  |  | \$314 |
| 185 | 100.0\% |  |  |  |  | \$95,484 |
| 186 | 100.0\% |  |  |  |  | \$344,398 |
| 200 | 100.0\% |  |  |  |  | \$329,324 |
| 211 | 100.0\% |  |  |  |  | \$100,795 |
| 229 | 100.0\% |  |  |  |  | \$488,237 |
| 230 | 50.0\% |  |  |  |  | \$322,898 |
| 231 | 18.0\% |  |  |  |  | \$486,257 |
| 233 | 100.0\% |  |  |  |  | \$127,008 |
| 234 | 100.0\% |  |  |  |  | \$4,584 |
| 235 | 100.0\% |  |  |  |  | \$3,157 |
| 256 | 100.0\% |  |  |  |  | \$20,513 |
| 257 | 100.0\% |  |  |  |  | \$100,268 |
| 259 | 100.0\% |  |  |  |  | \$383,659 |
| 284 | 100.0\% |  |  |  |  | \$9,224 |
| 325 | 100.0\% |  |  |  |  | \$0 |
| 340 | 100.0\% |  |  |  |  | \$51,879 |
| 341 | 100.0\% |  |  |  |  | \$2,655 |
| 484 | 100.0\% |  |  |  |  | \$160,108 |
| 494 | 100.0\% |  |  |  |  | \$99 |


|  |  |  |  |  | (13) Current Productivity (TPH or NATPH) | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 019 |  |  |  |  |  | \$7,898 |
| 022 |  |  |  |  |  | \$0 |
| 035 |  |  |  |  |  | \$0 |
| 044 |  |  |  |  |  | \$609,972 |
| 058 |  |  |  |  |  | \$0 |
| 074 |  |  |  |  |  | \$444,101 |
| 089 |  |  |  |  |  | \$21,125 |
| 091 |  |  |  |  |  | \$0 |
| 109 |  |  |  |  |  | \$37,567 |
| 112 |  |  |  |  |  | \$406,485 |
| 229 |  |  |  |  |  | \$1,557,348 |
| 117 |  |  |  |  |  | \$30,657 |
| 122 |  |  |  |  |  | \$109,875 |
| 126 |  |  |  |  |  | \$469,714 |
| 140 |  |  |  |  |  | \$2,716,458 |
| 144 |  |  |  |  |  | \$7,968 |
| 146 |  |  |  |  |  | \$507,555 |
| 169 |  |  |  |  |  | \$86,694 |
| 175 |  |  |  |  |  | \$0 |
| 180 |  |  |  |  |  | \$162,525 |
| 181 |  |  |  |  |  | \$150,520 |
| 185 |  |  |  |  |  | \$30,921 |
| 186 |  |  |  |  |  | \$259,310 |
| 130 |  |  |  |  |  | \$222,874 |
| 210 |  |  |  |  |  | \$980,146 |
| 229dup |  |  |  |  |  |  |
| 230 |  |  |  |  |  | \$1,929,754 |
| 231 |  |  |  |  |  | \$2,679,243 |
| 233 |  |  |  |  |  | \$147,416 |
| 234 |  |  |  |  |  | \$1,026 |
| 235 |  |  |  |  |  | \$496,031 |
| 246 |  |  |  |  |  | \$76,288 |
| 247 |  |  |  |  |  | \$1,259,983 |
| 249 |  |  |  |  |  | \$239,889 |
| 484 |  |  |  |  |  | \$39,840 |
| 325 |  |  |  |  |  | \$23,107 |
| 340 |  |  |  |  |  | \$40,953 |
| 341 |  |  |  |  |  | \$31,338 |
| 484dup |  |  |  |  |  |  |
| 964 |  |  |  |  |  | \$50,518 |


|  | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP | (4) Current Annual TPH or | (5) Current Annual | (6) Current Productivity | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 496 | 100.0\% |  |  |  |  | \$0 |
| 563 | 100.0\% |  |  |  |  | \$16,280 |
| 565 | 100.0\% |  |  |  |  | \$80 |
| 585 | 100.0\% |  |  |  |  | \$100,909 |
| 607 | 100.0\% |  |  |  |  | \$178,887 |
| 612 | 100.0\% |  |  |  |  | \$55,224 |
| 619 | 100.0\% |  |  |  |  | \$560,260 |
| 620 | 100.0\% |  |  |  |  | \$26,463 |
| 630 | 100.0\% |  |  |  |  | \$81,601 |
| 677 | 100.0\% |  |  |  |  | \$57 |
| 776 | 100.0\% |  |  |  |  | \$180 |
| 816 | 100.0\% |  |  |  |  | \$32 |
| 893 | 100.0\% |  |  |  |  | \$6,280 |
| 894 | 100.0\% |  |  |  |  | \$989,738 |
| 896 | 100.0\% |  |  |  |  | \$18,247 |
| 897 | 100.0\% |  |  |  |  | \$615 |
| 918 | 100.0\% |  |  |  |  | \$2,683,880 |
| 919 | 100.0\% |  |  |  |  | \$129,791 |
| 210 |  |  |  |  |  | \$416,514 |
| 212 |  |  |  |  |  | \$387,715 |
| 240 |  |  |  |  |  | \$325 |
| 322 |  |  |  |  |  | \$48,210 |
| 324 |  |  |  |  |  | \$1,482 |
| 547 |  |  |  |  |  | \$55,797 |
| 554 |  |  |  |  |  | \$7,883 |
| 555 |  |  |  |  |  | \$1,023 |
| 603 |  |  |  |  |  | \$41,700 |
| 891 |  |  |  |  |  | \$16,951 |
| 892 |  |  |  |  |  | \$2,944 |
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Package Page 12

|  | $\begin{array}{\|c\|} \hline \text { (9) } \\ \% \text { Moved to } \\ \text { Losing } \end{array}$ | $\begin{gathered} \text { (10) } \\ \text { Current } \\ \text { Annual FHP } \end{gathered}$ |  | (12) Current Annual | $\begin{gathered} \text { (13) } \\ \text { Current } \\ \text { Productivity } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 896 |  |  |  |  |  | \$11,312 |
| 560 |  |  |  |  |  | \$0 |
| 565 |  |  |  |  |  | \$53,270 |
| 585 |  |  |  |  |  | \$174,702 |
| 607 |  |  |  |  |  | \$171,516 |
| 612 |  |  |  |  |  | \$338,576 |
| 619 |  |  |  |  |  | \$1,014,695 |
| 620 |  |  |  |  |  | \$18,434 |
| 630 |  |  |  |  |  | \$259,681 |
| 677 |  |  |  |  |  | \$0 |
| 486 |  |  |  |  |  | \$0 |
| 146dup |  |  |  |  |  |  |
| 893 |  |  |  |  |  | \$1,244,572 |
| 894 |  |  |  |  |  | \$61,975 |
| 896dup |  |  |  |  |  |  |
| 918 |  |  |  |  |  | \$3,960,421 |
| 918dup |  |  |  |  |  |  |
| 919 |  |  |  |  |  | \$997,273 |
| 210dup |  |  |  |  |  |  |
| 212 |  |  |  |  |  | \$390,884 |
| 240 |  |  |  |  |  | \$0 |
| 322 |  |  |  |  |  | \$440,263 |
| 324 |  |  |  |  |  | \$848,535 |
| 547 |  |  |  |  |  | \$0 |
| 554 |  |  |  |  |  | \$186,289 |
| 555 |  |  |  |  |  | \$0 |
| 603 |  |  |  |  |  | \$0 |
| 891 |  |  |  |  |  | \$693,962 |
| 892 |  |  |  |  |  | \$105,297 |
| 002 |  |  |  |  |  | \$43,909 |
| 003 |  |  |  |  |  | \$45,411 |
| 009 |  |  |  |  |  | \$0 |
| 010 |  |  |  |  |  | \$188,918 |
| 014 |  |  |  |  |  | \$65,285 |
| 015 |  |  |  |  |  | \$421,818 |
| 016 |  |  |  |  |  | \$0 |
| 017 |  |  |  |  |  | \$817,238 |
| 018 |  |  |  |  |  | \$992 |
| 020 |  |  |  |  |  | \$28,215 |
| 021 |  |  |  |  |  | \$200 |
| 030 |  |  |  |  |  | \$1,006,127 |
| 040 |  |  |  |  |  | \$10,400 |
| 043 |  |  |  |  |  | \$321,539 |
| 060 |  |  |  |  |  | \$239,090 |
| 064 |  |  |  |  |  | \$23,401 |
| 066 |  |  |  |  |  | \$0 |
| 067 |  |  |  |  |  | \$0 |
| 070 |  |  |  |  |  | \$3,544 |
| 073 |  |  |  |  |  | \$258,015 |
| 100 |  |  |  |  |  | \$9,110 |
| 110 |  |  |  |  |  | \$25,474 |
| 111 |  |  |  |  |  | \$272 |
| 114 |  |  |  |  |  | \$712,883 |
| 115 |  |  |  |  |  | \$30 |
| 123 |  |  |  |  |  | \$5,281 |
| 124 |  |  |  |  |  | \$139,953 |
| 125 |  |  |  |  |  | \$33,955 |
| 127 |  |  |  |  |  | \$60,897 |
| 128 |  |  |  |  |  | \$13,580 |
| 129 |  |  |  |  |  | \$55 |


| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining | Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
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|  | (2) <br> $\%$ Moved to <br> Gaining | (3) <br> Current <br> Annual FHP <br> Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours |  | (7) Current Annual Workhour Costs |
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|  | (9) <br> $\%$ Moved to <br> Losing | Current Annual FHP Volume |  | (12) <br> Current <br> Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) Current Annual Workhour Costs |
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|  | (2) <br> $\%$ Moved to <br> Gaining | (3) <br> Current <br> Annual FHP <br> Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours |  | (7) Current Annual Workhour Costs |
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| (8) Current Operation Numbers | (9) <br> \% Moved to <br> Losing | (10) Current Annual FHP Volume |  | (12) Current Annual Workhours |  | (14) Current Annual Workhour Costs |
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| (1) <br> Current <br> Operation <br> Numbers <br>  | (2) <br> $\%$ Moved to <br> Gaining | (3) <br> Current <br> Annual FHP <br> Volume |  | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
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|  | Moved to Gain | 353,955,496 | 1,124,641,734 | 243,067 | 4,627 | \$10,987,233 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 353,955,496 | 1,124,641,734 | 243,067 | 4,627 | \$10,987,233 |
|  | Non-impacted | 2,519,711 | 3,486,148 | 23,093 | 151 | \$980,545 |
|  |  |  |  |  |  |  |
|  | All | 356,475,207 | 1,128,127,882 | 266,160 | 4,239 | \$11,967,778 |

Total FHP to be Transferred (Average Daily Volume) : 1,141,792
(This number is carried forward to AMP Worksheet Executive Summary )
Current FHP at Gaining Facility (Average Daily Volume) :
(This number is carried forward to AMP Worksheet Executive Summary)
Combined Current Workhour Annual Workhour Costs : \$53,257,410
(This number is carried forward to the bottom of AMP Worksheet Workhour Costs-Proposed)

| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) Current Annual TPH or NATPH Volume |  | (13) Current Productivity (TPH or NATPH) | (14) Current Annual Workhour Costs |
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|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | Impact to Gain | 540,004,637 | 1,596,003,230 | 557,114 | 2,865 | \$24,141,525 |
|  | Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 540,004,637 | 1,596,003,230 | 557,114 | 2,865 | \$24,141,525 |
| als | Non-impacted | 61,988,416 | 83,020,108 | 60,241 | 1,378 | \$2,665,229 |
|  | Gain Only | 286,411,936 | 570,811,344 | 337,368 | 1,692 | \$14,482,877 |
|  | All | 888,404,989 | 2,249,834,682 | 954,724 | 2,357 | \$41,289,631 |
|  |  |  |  |  |  |  |
|  | Impact to Gain | 893,960,133 | 2,720,644,964 | 800,181 | 3,400 | \$35,128,758 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Comb | Total Impact | 893,960,133 | 2,720,644,964 | 800,181 | 3,400 | \$35,128,758 |
| Totals | Non-impacted | 64,508,127 | 86,506,256 | 83,334 | 1,038 | \$3,645,774 |
|  | Gain Only | 286,411,936 | 570,811,344 | 337,368 | 1,692 | \$14,482,877 |
|  | All | 1,244,880,196 | 3,377,962,564 | 1,220,883 | 2,767 | \$53,257,410 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs | (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 019 | 0 | 0 | 0 | No Calc | \$0 | 019 |  |  |  |  | \$43,027 |
| 022 | 0 | 0 | 0 | No Calc | \$0 | 022 |  |  |  |  | \$0 |
| 035 | 0 | 0 | 0 | No Calc | \$0 | 035 |  |  |  |  | \$0 |
| 044 | 0 | 0 | 0 | No Calc | \$0 | 044 |  |  |  |  | \$989,862 |
| 058 | 0 | 0 | 0 | No Calc | \$0 | 058 |  |  |  |  | \$0 |
| 074 | 0 | 0 | 0 | No Calc | \$0 | 074 |  |  |  |  | \$872,603 |
| 089 | 0 | 0 | 0 | No Calc | \$0 | 089 |  |  |  |  | \$31,261 |
| 091 | 0 | 0 | 0 | No Calc | \$0 | 091 |  |  |  |  | \$0 |
| 109 | 0 | 0 | 0 | No Calc | \$0 | 109 |  |  |  |  | \$56,754 |
| 112 | 0 | 0 | 0 | No Calc | \$0 | 112 |  |  |  |  | \$406,485 |
| 114 | 0 | 0 | 0 | No Calc | \$0 | 229 |  |  |  |  | \$2,304,145 |
| 117 | 0 | 0 | 0 | No Calc | \$0 | 117 |  |  |  |  | \$30,657 |
| 122 | 0 | 0 | 0 | No Calc | \$0 | 122 |  |  |  |  | \$171,355 |
| 126 | 0 | 0 | 0 | No Calc | \$0 | 126 |  |  |  |  | \$1,071,176 |
| 140 | 0 | 0 | 0 | No Calc | \$0 | 140 |  |  |  |  | \$3,049,557 |
| 144 | 0 | 0 | 0 | No Calc | \$0 | 144 |  |  |  |  | \$51,168 |
| 146 | 0 | 0 | 0 | No Calc | \$0 | 146 |  |  |  |  | \$452,343 |
| 169 | 0 | 0 | 0 | No Calc | \$0 | 169 |  |  |  |  | \$89,384 |
| 175 | 0 | 0 | 0 | No Calc | \$0 | 175 |  |  |  |  | \$0 |
| 180 | 0 | 0 | 0 | No Calc | \$0 | 180 |  |  |  |  | \$209,184 |
| 181 | 0 | 0 | 0 | No Calc | \$0 | 181 |  |  |  |  | \$150,677 |
| 185 | 0 | 0 | 0 | No Calc | \$0 | 185 |  |  |  |  | \$78,648 |
| 186 | 0 | 0 | 0 | No Calc | \$0 | 186 |  |  |  |  | \$431,454 |
| 200 | 0 | 0 | 0 | No Calc | \$0 | 130 |  |  |  |  | \$519,253 |
| 211 | 0 | 0 | 0 | No Calc | \$0 | 210 |  |  |  |  | \$1,030,528 |
| 229 | 0 | 0 | 0 | No Calc | \$0 | 229dup |  |  |  |  | \$0 |
| 230 |  |  |  |  | \$161,449 | 230 |  |  |  |  | \$2,091,152 |
| 231 |  |  |  |  | \$398,730 | 231 |  |  |  |  | \$2,766,742 |
| 233 | 0 | 0 | 0 | No Calc | \$0 | 233 |  |  |  |  | \$199,960 |
| 234 | 0 | 0 | 0 | No Calc | \$0 | 234 |  |  |  |  | \$4,424 |
| 235 | 0 | 0 | 0 | No Calc | \$0 | 235 |  |  |  |  | \$499,187 |
| 256 | 0 | 0 | 0 | No Calc | \$0 | 246 |  |  |  |  | \$514,127 |
| 257 | 0 | 0 | 0 | No Calc | \$0 | 247 |  |  |  |  | \$751,358 |
| 259 | 0 | 0 | 0 | No Calc | \$0 | 249 |  |  |  |  | \$1,107,192 |
| 284 | 0 | 0 | 0 | No Calc | \$0 | 484 |  |  |  |  | \$251,480 |
| 325 | 0 | 0 | 0 | No Calc | \$0 | 325 |  |  |  |  | \$22,761 |
| 340 | 0 | 0 | 0 | No Calc | \$0 | 340 |  |  |  |  | \$40,953 |
| 341 | 0 | 0 | 0 | No Calc | \$0 | 341 |  |  |  |  | \$33,306 |
| 484 | 0 | 0 | 0 | No Calc | \$0 | 484dup |  |  |  |  | \$0 |
| 494 | 0 | 0 | 0 | No Calc | \$0 | 964 |  |  |  |  | \$38,660 |
| 496 | 0 | 0 | 0 | No Calc | \$0 | 896 |  |  |  |  | \$36,282 |
| 563 | 0 | 0 | 0 | No Calc | \$0 | 560 |  |  |  |  | \$12,070 |
| 565 | 0 | 0 | 0 | No Calc | \$0 | 565 |  |  |  |  | \$53,329 |
| 585 | 0 | 0 | 0 | No Calc | \$0 | 585 |  |  |  |  | \$249,516 |
| 607 | 0 | 0 | 0 | No Calc | \$0 | 607 |  |  |  |  | \$304,143 |
| 612 | 0 | 0 | 0 | No Calc | \$0 | 612 |  |  |  |  | \$379,519 |
| 619 | 0 | 0 | 0 | No Calc | \$0 | 619 |  |  |  |  | \$1,381,130 |
| 620 | 0 | 0 | 0 | No Calc | \$0 | 620 |  |  |  |  | \$38,053 |
| 630 | 0 | 0 | 0 | No Calc | \$0 | 630 |  |  |  |  | \$320,181 |


| (1) <br> Proposed Operation Numbers | (2) Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 677 | 0 | 0 | 0 | No Calc | \$0 |
| 776 | 0 | 0 | 0 | No Calc | \$0 |
| 816 | 0 | 0 | 0 | No Calc | \$0 |
| 893 | 0 | 0 | 0 | No Calc | \$0 |
| 894 | 0 | 0 | 0 | No Calc | \$0 |
| 896 | 0 | 0 | 0 | No Calc | \$0 |
| 897 | 0 | 0 | 0 | No Calc | \$0 |
| 918 | 0 | 0 | 0 | No Calc | \$0 |
| 919 | 0 | 0 | 0 | No Calc | \$0 |
| 210 |  |  |  |  | \$416,514 |
| 212 |  |  |  |  | \$387,715 |
| 240 |  |  |  |  | \$0 |
| 322 |  |  |  |  | \$0 |
| 324 |  |  |  |  | \$0 |
| 547 |  |  |  |  | \$55,797 |
| 554 |  |  |  |  | \$7,883 |
| 555 |  |  |  |  | \$1,023 |
| 603 |  |  |  |  | \$0 |
| 891 |  |  |  |  | \$16,951 |
| 892 |  |  |  |  | \$2,944 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers |  | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed <br> Annual <br> Workhours |  | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 138 |  |  |  |  | \$9,212 |
| 139 |  |  |  |  | \$351,620 |
| 141 |  |  |  |  | \$74,658 |
| 142 |  |  |  |  | \$6,333 |
| 143 |  |  |  |  | \$254,921 |
| 150 |  |  |  |  | \$289,220 |
| 168 |  |  |  |  | \$64,189 |
| 170 |  |  |  |  | \$84 |
| 178 |  |  |  |  | \$4,115 |
| 179 |  |  |  |  | \$2,502 |
| 208 |  |  |  |  | \$117,807 |
| 209 |  |  |  |  | \$123,335 |
| 211 |  |  |  |  | \$643,597 |
| 213 |  |  |  |  | \$613,013 |
| 214 |  |  |  |  | \$684,013 |
| 232 |  |  |  |  | \$281,342 |
| 244 |  |  |  |  | \$1,337 |
| 246dup |  |  |  |  | \$0 |
| 247dup |  |  |  |  | \$0 |
| 248 |  |  |  |  | \$909,094 |
| 249dup |  |  |  |  | \$0 |
| 271 |  |  |  |  | \$253,398 |
| 273 |  |  |  |  | \$28 |
| 281 |  |  |  |  | \$176,113 |
| 282 |  |  |  |  | \$0 |
| 283 |  |  |  |  | \$2,270 |
| 284 |  |  |  |  | \$411 |
| 294 |  |  |  |  | \$0 |
| 320 |  |  |  |  | \$115,263 |
| 321 |  |  |  |  | \$205,757 |
| 326 |  |  |  |  | \$10,355 |
| 328 |  |  |  |  | \$21 |
| 329 |  |  |  |  | \$125,323 |
| 384 |  |  |  |  | \$112 |
| 468 |  |  |  |  | \$0 |
| 481 |  |  |  |  | \$154,562 |
| 483 |  |  |  |  | \$170,204 |
| 487 |  |  |  |  | \$1,080 |
| 488 |  |  |  |  | \$197 |
| 489 |  |  |  |  | \$5,234 |
| 549 |  |  |  |  | \$324,338 |
| 561 |  |  |  |  | \$2,915 |
| 562 |  |  |  |  | \$239,036 |
| 564 |  |  |  |  | \$223,891 |
| 567 |  |  |  |  | \$0 |
| 586 |  |  |  |  | \$56,236 |
| 618 |  |  |  |  | \$1,197,046 |
| 628 |  |  |  |  | \$401,834 |
| 629 |  |  |  |  | \$137,640 |
| 649 |  |  |  |  | \$0 |
| 776 |  |  |  |  | \$4,583 |
| 793 |  |  |  |  | \$25,485 |
| 930 |  |  |  |  | \$20,291 |
| 961 |  |  |  |  | \$0 |
| 964dup |  |  |  |  | \$0 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) <br> Proposed Annual FHP Volume | (9) Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 966 |  |  |  |  | \$51,377 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
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$\left.\begin{array}{|l|c|r|r|r|r||}\hline \begin{array}{c}\text { (1) } \\ \text { Proposed } \\ \text { Operation } \\ \text { Numbers }\end{array} & \begin{array}{c}\text { (2) } \\ \text { Proposed } \\ \text { Annual FHP } \\ \text { Volume }\end{array} & \begin{array}{c}\text { (3) } \\ \text { Proposed } \\ \text { NATPH Volume }\end{array} & \begin{array}{c}\text { (4) } \\ \text { Proposed } \\ \text { Annual } \\ \text { Workhours }\end{array} & \begin{array}{c}\text { (5) } \\ \text { Proposed } \\ \text { Productivity } \\ \text { (TPH or NATPH) }\end{array} & \begin{array}{c}\text { (6) } \\ \text { Proposed } \\ \text { Annual }\end{array} \\ \hline & & & 0 & \text { No Calc } & \\ \hline & & & 0 & \text { No Calc } & \\ \hline & & & 0 & \text { No Calc } & \\ \hline & & & 0 & \text { No Calc }\end{array}\right]$

| (7) <br> Proposed Operation Numbers |  | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) Proposed Productivity (TPH or NATPH) | (12) Proposed Annual Workhour Costs |
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| Impact to Gain | 893,960,133 | 2,720,644,964 | 756,190 | 3,598 | \$32,890,386 |
| Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 893,960,133 | 2,720,644,964 | 756,190 | 3,598 | \$32,890,386 |
| Non Impacted | 61,988,416 | 83,020,108 | 51,089 | 1,625 | \$2,248,029 |
| Gain Only | 286,411,936 | 570,811,344 | 307,460 | 1,857 | \$13,201,294 |
| All | 1,242,360,485 | 3,374,476,416 | 1,114,740 | 3,027 | \$48,339,709 |


$\left.\begin{array}{|c|c|c|c|c|c|}\hline \text { (7) } & \begin{array}{c}\text { (8) } \\ \text { Proposed } \\ \text { Operation } \\ \text { Numbers }\end{array} & \begin{array}{c}\text { (9) } \\ \text { Proposed } \\ \text { Anual FHP } \\ \text { Volume }\end{array} & \begin{array}{c}\text { Proposed } \\ \text { Annual TPH or } \\ \text { NATPH Volume }\end{array} & \begin{array}{c}\text { (10) } \\ \text { Proposed } \\ \text { Annual } \\ \text { Workhours }\end{array} & \begin{array}{c}\text { (11) } \\ \text { Proposed } \\ \text { Productivity } \\ \text { (TPH or NATPH) }\end{array} \\ \hline\end{array} \begin{array}{c}\text { Proposed } \\ \text { Annual } \\ \text { Workhour Costs }\end{array}\right]$

| (13) New Flow Adjustments at Losing Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| 547 |  |  |  |  | $(\$ 55,797)$ |
| 554 |  |  |  |  | $(\$ 7,883)$ |
| 555 |  |  |  |  | \$1,023 |
| 603 |  |  |  |  | $(\$ 41,700)$ |
| 892 |  |  |  |  | $(\$ 2,944)$ |
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| Totals | 0 | $(758,610)$ | $(2,747)$ | 276 | (\$107,302) |

Combined Current Annual Workhour Cost : $\qquad$
(This number brought forward from Workhour Costs - Current)
Proposed Annual Workhour Cost : \$49,576,120
$\overline{(T o t a l ~ o f ~ C o l u m n s ~} 6$ and 12 on this page)

Minimum Function 1 Workhour Savings : $\qquad$ 85,212
(This number represents proposed workhour savings with no productivity improvements applied to operations at the gaining facility)

Function 1 Workhour Savings $\qquad$ \$3,681,290 This number equals the difference in the current and proposed workhour cost above and is carried forward to the Executive Summary)

| (14) New Flow Adjustments at Gaining Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| 892 |  |  |  |  | $(\$ 105,295)$ |
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| Totals | 0 | (18540360) | (2308) | 8035 | (\$105,295) |


|  | Impact to Gain | 893,960,133 | 2,720,644,964 | 769,350 | 3,536 | \$33,450,565 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 893,960,133 | 2,720,644,964 | 769,350 | 3,536 | \$33,450,565 |
|  | Non-impacted | 64,508,127 | 86,506,256 | 72,055 | 1,201 | \$3,136,857 |
|  | Gain Only | 286,411,936 | 570,811,344 | 307,460 | 1,857 | \$13,201,294 |
|  | Tot Before Adj | 1,244,880,196 | 3,377,962,564 | 1,148,865 | 2,940 | \$49,788,717 |
|  | Lose Adj | 0 | -758,610 | -2,747 | 276 | -\$107,302 |
|  | Gain Adj | 0 | -18,540,360 | -2,308 | 8,035 | -\$105,295 |
|  | All | 1,244,880,196 | 3,358,663,594 | 1,143,811 | 2,936 | \$49,576,120 |


| Comb Current | $\mathbf{1 , 2 4 4 , 8 8 0 , 1 9 6}$ | $\mathbf{3 , 3 7 7 , 9 6 2 , 5 6 4}$ | $\mathbf{1 , 2 2 0 , 8 8 3}$ | $\mathbf{2 , 7 6 7}$ | $\$ 53,257,410$ |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Proposed | $\mathbf{1 , 2 4 4 , 8 8 0 , 1 9 6}$ | $\mathbf{3 , 3 5 8 , 6 6 3 , 5 9 4}$ | $\mathbf{1 , 1 4 3 , 8 1 1}$ | $\mathbf{2 , 9 3 6}$ | $\$ 49,576,120$ |
| Change | $\mathbf{0}$ | $\mathbf{1 9 , 2 9 8 , 9 7 0}$ | $\mathbf{( 7 7 , 0 7 3 )}$ |  | $\mathbf{( \$ 3 , 6 8 1 , 2 9 0 )}$ |
| Change $\%$ | $\mathbf{0 . 0 \%}$ | $\mathbf{0 . 6 \%}$ | $-6.3 \%$ |  | $-6.9 \%$ |

Losing Facility: Kalamazoo P\&DC
Gaining Facility: Grand Rapids P\&DC and P\&DF
Date Range of Data:
07/01/10 to 06/30/11

| Current Other |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Losing Facility |  |  |  |  |
| $\begin{array}{\|c\|} \hline \text { Current } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Percent Moved to Gaining <br> (\%) | Reduction Due to EoS (\%) | Current Annual Workhours | $\begin{array}{\|c\|} \text { Current Annual } \\ \text { Workhour Cost (\$) } \end{array}$ |
| 515 | 0.0\% | 100.0\% |  | \$1,560 |
| 591 | 0.0\% | 100.0\% |  | \$19,429 |
| 616 | 0.0\% | 100.0\% |  | \$7,140 |
| 624 | 100.0\% |  |  | \$43,125 |
| 634 | 0.0\% | 100.0\% |  | \$1,427 |
| 665 | 0.0\% | 100.0\% |  | \$64,309 |
| 666 | 0.0\% | 100.0\% |  | \$75,586 |
| 680 | 0.0\% | 100.0\% |  | \$161 |
| 745 | 0.0\% | 100.0\% |  | \$324,581 |
| 747 | 24.4\% | 17.6\% |  | \$1,537,722 |
| 750 | 83.7\% | 16.3\% |  | \$2,210,511 |
| 753 | 0.0\% | 49.8\% |  | \$638,320 |
| 790 | 0.0\% | 100.0\% |  | \$209,743 |
| 765 |  |  |  | \$573,481 |
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Current All Supervisory Workhours

| Losing Facility |  |  |  |  |  | Gaining Facility |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { Current } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Percent <br> (\%) Moved to Gaining | (\%) Reduction Due to EoS - | Current Annual Workhours | Current Annual Workhour Cost (\$) |  | Current MODS Operation Number | Percent (\%) Moved to Losing | (\%) Reduction Due to EoS | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 477 | 0.0\% | 100.0\% |  | \$0 | ] | 477 |  |  |  | \$0 |
| 620 | 0.0\% | 100.0\% |  | \$72 | ] | 620 |  |  |  | \$225 |
| 671 | 0.0\% | 100.0\% |  | \$114,932 | ] | 671 |  |  |  | \$269,012 |
| 679 | 0.0\% | 100.0\% |  | \$85,067 | ] | 679 |  |  |  | \$0 |
| 758 |  | 25.0\% |  | \$120,204 | ] | 758 |  |  |  | \$106,823 |
| 927 | 0.0\% | 100.0\% |  | \$197,954 | ] | 927 |  |  |  | \$400,496 |
| 928 | 31.2\% | 68.8\% |  | \$598,639 | ] | 928 |  |  |  | \$0 |
| 933 | 100.0\% | 0.0\% |  | \$40,572 | ] | 933 |  |  |  | \$184,296 |
| 951 | 0.0\% | 100.0\% |  | \$464,763 | ] | 951 |  |  |  | \$1,060,695 |
|  |  |  |  |  |  | 630 |  |  |  | \$3,549 |
|  |  |  |  |  |  | 700 |  |  |  | \$2,354,086 |
|  |  |  |  |  |  | 702 |  |  |  | \$135,677 |
|  |  |  |  |  |  | 759 |  |  |  | \$287,000 |
|  |  |  |  |  |  | 922 |  |  |  | \$125,113 |
|  |  |  |  |  |  | 952 |  |  |  | \$65,074 |
|  |  |  |  |  |  | 953 |  |  |  | \$86,626 |
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Package Page 26

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| Ops-Red | 27,758 | $\$ 1,212,315$ |
| Ops-Inc | 0 | $\$ 0$ |
| Ops-Stay | 13,924 | $\$ 573,481$ |
| Allops | 41,683 | $\$ 1,785,796$ |


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| Ops-Red |  | 0 |
| Ops-Inc | 261,079 | $\$ 11,945,544$ |
| Ops-Stay | 86,328 | $\$ 3,794,396$ |
| AllOps | 347,407 | $\$ 15,739,940$ |

Proposed All Supervisory Workhours

| Losing Facility |  |  | Gaining Facility |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|l\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) | $\begin{array}{\|c\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 477 |  | \$0 | 477 |  | \$0 |
| 620 |  | \$0 | 620 |  | \$225 |
| 671 |  | \$0 | 671 |  | \$269,012 |
| 679 |  | \$0 | 679 |  | \$0 |
| 758 |  | \$90,153 | 758 |  | \$106,823 |
| 927 |  | \$0 | 927 |  | \$400,496 |
| 928 |  | \$0 | 928 |  | \$182,342 |
| 933 |  | \$0 | 933 |  | \$228,648 |
| 951 |  | \$0 | 951 |  | \$1,060,695 |
|  |  |  | 630 |  | \$3,549 |
|  |  |  | 700 |  | \$2,354,086 |
|  |  |  | 702 |  | \$135,677 |
|  |  |  | 759 |  | \$287,000 |
|  |  |  | 922 |  | \$125,113 |
|  |  |  | 952 |  | \$65,074 |
|  |  |  | 953 |  | \$86,626 |
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Package Page 27


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| Totals | Ops-Reducing |  | 0 | $\$ 0$ |
|  | Ops-Increasing | 34,841 | $\$ 2,021,547$ |  |
|  | Ops-Staying | 59,708 | $\$ 3,057,125$ |  |
|  | All Operations | 94,549 | $\$ 5,078,672$ |  |

Current Workhours for LDCs Common to \& Shared between Supv \& Craft Losing Facility

| $\begin{gathered} \text { Current } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{gathered}$ | Percent <br> (\%) Moved to Gaining | $\begin{array}{\|c\|} \hline(\%) \\ \text { Reduction } \\ \text { Due to EoS } \end{array}$ | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| :---: | :---: | :---: | :---: | :---: |
| 780 | 0.0\% | 100.0\% |  | \$2,375 |
| 781 | 65.5\% | 25.5\% |  | \$47,443 |
| 783 |  | 84.0\% |  | \$29,829 |
| 788 | 0.0\% | 100.0\% |  | \$3,208 |
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| Totals | Ops-R | educing | 2,201 | \$82,855 |
|  | Ops-Inc | creasing | 0 | \$0 |
|  | Ops-S | Staying | 0 | \$0 |
|  | All Ope | erations | 2,201 | \$82,855 |



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|  |  |  |
| Ops-Red | 1,835 | $\$ 90,153$ |
| Ops-Inc | 0 | $\$ 0$ |
| Ops-Stay | 0 | $\$ 0$ |
| Allops | 1,835 | $\$ 90,153$ |



| Proposed Workhours for LDCs Common to \& Shared between Supv \& Craft |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Losing Facility |  |  | Gaining Facility |  |  |
| $\begin{array}{\|c\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |  | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 780 |  | \$0 | 780 |  | \$505 |
| 781 |  | \$4,270 | 781 |  | \$142,424 |
| 783 |  | \$4,773 | 783 |  | \$127,879 |
| 788 |  | \$0 | 788 |  | \$0 |
|  |  |  | 789 |  | \$236 |
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| Ops-Red | 238 | \$9,043 | Ops-Red | 0 | \$0 |
| Ops-Inc | 0 | \$0 | Ops-Inc | 7,889 | \$270,809 |
| Ops-Stay | 0 | \$0 | Ops-Stay | 6 | \$236 |
| Allops | 238 | \$9,043 | Allops | 7,895 | \$271,045 |

Grouped Subtotals for Transportation, Maintenance, Supervision \& Flow Adjustments, along with Facility and Combined Summaries





| Maintenance |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 36 |  | \$2,210,511 |
| 37 |  | \$638,320 |
| 38 |  | \$1,537,722 |
| 39 |  | \$586,177 |
| 93 |  | \$29,829 |
| Totals | 108,318 | \$5,002,558 |


| Maintenance |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual | Current Annual Workhour Cost (\$) |
| 36 |  | \$5,763,862 |
| 37 |  | \$683,706 |
| 38 |  | \$3,503,643 |
| 39 |  | \$615,710 |
| 93 |  | \$127,879 |
| Totals | 236,374 | \$10,694,801 |


| Maintenance |  |  |
| :---: | :---: | :---: |
| LDC | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 36 |  | \$0 |
| 37 |  | \$320,437 |
| 38 |  | \$891,878 |
| 39 |  | \$0 |
| 93 |  | \$4,773 |
| Totals | 27,879 | \$1,217,088 |


| Maintenance |  |  |
| :---: | :---: | :---: |
| LDC | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 36 |  | \$7,532,040 |
| 37 |  | \$683,706 |
| 38 |  | \$3,874,566 |
| 39 |  | \$657,371 |
| 93 |  | \$127,879 |
| Totals | 283,007 | \$12,875,563 |


| Supervisor Summary |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 01 |  | \$0 |
| 10 |  | \$796,666 |
| 20 |  | \$0 |
| 30 |  | \$205,271 |
| 35 |  | \$505,335 |
| 40 |  | \$0 |
| 50 |  | \$0 |
| 60 |  | \$0 |
| 70 |  | \$0 |
| 80 |  | \$114,932 |
| 81 |  | \$0 |
| 88 |  | \$0 |
| Totals | 31,344 | \$1,622,203 |


| Supervisor Summary |  |  |
| :---: | :---: | :---: |
| LDC | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 01 |  | \$125,113 |
| 10 |  | \$2,894,033 |
| 20 |  | \$0 |
| 30 |  | \$393,824 |
| 35 |  | \$1,396,691 |
| 40 |  | \$0 |
| 50 |  | \$0 |
| 60 |  | \$0 |
| 70 |  | \$0 |
| 80 |  | \$269,012 |
| 81 |  | \$0 |
| 88 |  | \$0 |
| Totals | 94,549 | \$5,078,672 |


| Supervisory |  |  |
| :---: | :---: | :---: |
| LDC | Proposed Annual | Proposed Annual Workhour Cost (\$) |
| 01 |  | \$0 |
| 10 |  | \$0 |
| 20 |  | \$0 |
| 30 |  | \$90,153 |
| 35 |  | \$0 |
| 40 |  | \$0 |
| 50 |  | \$0 |
| 60 |  | \$0 |
| 70 |  | \$0 |
| 80 |  | \$0 |
| 81 |  | \$0 |
| 88 |  | \$0 |
| Totals | 1,835 | \$90,153 |


| Supervisory |  |  |
| :---: | :---: | ---: |
| LDC | Proposed Annual <br> Workhours | Proposed Annual <br> Workhour Cost (\$) |
| 01 |  | $\$ 125,113$ |
| 10 |  | $\$ 3,076,374$ |
| 20 |  | $\$ 0$ |
| 30 |  |  |
| 35 |  | $\$ 393,824$ |
| 40 |  |  |
| 50 |  | $\$ 1,441,043$ |
| 60 |  | $\$ 0$ |
| 70 |  | $\$ 0$ |
| 80 |  | $\$ 269,012$ |
| 81 |  | $\$ 0$ |
| 88 |  | $\$ 0$ |
| Totals |  | 98,944 |


|  | Current - Combined |  |
| :---: | :---: | :---: |
|  | Annual Workhours | Annual Dollars |
| 'Other Craft' Ops (note 1) | 20,733 | \$967,090 |
| Transportation Ops (note 2) | 64,976 | \$2,759,532 |
| Maintenance Ops (note 3) | 344,692 | \$15,697,359 |
| Supervisory Ops | 125,893 | \$6,700,875 |
| Supv/Craft Joint Ops (note 4) | 5,235 | \$169,838 |
| Total | 561,529 | \$26,294,694 |

Summary by Sub-Group

| Special Adjustments at Losing Site |  |  |  |
| :---: | :---: | :---: | :---: |
| $\qquad \begin{array}{cl}\text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number }\end{array}$ | $\begin{array}{c}\text { Proposed Annual } \\ \text { Workhours }\end{array}$ | $\begin{array}{c}\text { Proposed Annual } \\ \text { Workhour Cost } \\ \text { (\$) }\end{array}$ |  |
|  |  |  |  |
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| Total Adj |  |  |  |

Notes:

1) less Ops going to 'Trans-PVS' \& 'Maintenance' Tabs
2) going to Trans-PVS tab
3) going to Maintenance tab
4) less Ops going to 'Maintenance' Tabs

| Proposed + Special Adjustments <br> - Combined - |  | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Workhours | Annual Dollars | Workhour Change | \% Change | Dollars Change | Percent Change |
| 16,599 | \$806,206 | $(4,134)$ | -19.9\% | (\$160,884) | -16.6\% |
| 64,976 | \$2,759,532 | 0 | 0.0\% | \$0 | 0.0\% |
| 310,886 | \$14,092,650 | $(33,806)$ | -9.8\% | (\$1,604,709) | -10.2\% |
| 100,779 | \$5,395,519 | $(25,114)$ | -19.9\% | (\$1,305,356) | -19.5\% |
| 4,762 | \$147,435 | (473) | -9.0\% | (\$22,402) | -13.2\% |
| 498,002 | \$23,201,343 | $(63,527)$ | -11.3\% | $(\$ 3,093,351)$ | -11.8\% |



| Summary by Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Losing Facility Summary |  |  | Gaining Facility Summary |  |  |
|  | Proposed Annual Workhours | Proposed Annual Workhour Cost <br> (\$) |  | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| Before | 159,166 | \$7,412,152 | Before | 402,363 | \$18,882,542 |
| After | 43,756 | \$1,884,992 | After | 454,246 | \$21,316,351 |
| Adj | 0 | \$0 | Adj | 0 | \$0 |
| AfterTot | 43,756 | \$1,884,992 | AfterTot | 454,246 | \$21,316,351 |
| Change | $(115,410)$ | (\$5,527,160) | Change | 51,883 | \$2,433,809 |
| \% Diff | -72.5\% | -74.6\% | \% Diff | 12.9\% | 12.9\% |


| Combined Summary |  |  |
| ---: | ---: | ---: |
| Before | 561,529 | $\$ 26,294,694$ |
| After | 498,002 | $\$ 23,201,343$ |
| Adj | 0 | $\$ 0$ |
| AfterTot | 498,002 | $\$ 23,201,343$ |
| Change | $(63,527)$ | $(\$ 3,093,351)$ |
| \% Diff | $-11.3 \%$ | $-11.8 \%$ |

Losing Facility: Kalamazoo P\&DC
Data Extraction Date: 09/19/11

## Management Positions

|  | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line | (1) Position Title | (2) <br> Level | (3) <br> Current Auth <br> Staffing | $\begin{gathered} \hline \text { (4) } \\ \text { Current } \\ \text { On-Rolls } \end{gathered}$ | (5) <br> $\begin{array}{c}\text { Proposed } \\ \text { Staffing }\end{array}$ |  |
| 1 | MGR PROCESSING/DISTRIBUTION | EAS-25 | 1 | 0 | 0 | 0 |
| 2 | MGR MAINTENANCE | EAS-22 | 1 | 1 | 0 | -1 |
| 3 | MGR IN-PLANT SUPPORT | EAS-21 | 1 | 0 | 0 | 0 |
| 4 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 1 | 1 | 0 | -1 |
| 5 | MGR DISTRIBUTION OPERATIONS | EAS-19 | 1 | 0 | 0 | 0 |
| 6 | MGR MAINTENANCE OPERATIONS | EAS-19 | 1 | 0 | 0 | 0 |
| 7 | MGR TRANSPORTATION/NETWORKS | EAS-18 | 1 | 1 | 0 | -1 |
| 8 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 1 | 1 | 0 | -1 |
| 9 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 2 | 1 | 0 | -1 |
| 10 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 8 | 5 | 0 | -5 |
| 11 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 4 | 4 | 0 | -4 |
| 12 | SUPV TRANSPORTATION OPERATIONS | EAS-17 | 1 | 1 | 1 | 0 |
| 13 | SECRETARY (FLD) | EAS-12 | 1 | 0 | 0 | 0 |
| 14 |  |  |  |  |  |  |
| 15 |  |  |  |  |  |  |
| 16 |  |  |  |  |  |  |
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| 39 |  |  |  |  |  |  |
| 40 <br> 1 |  |  |  |  |  |  |
| 41 |  |  |  |  |  |  |
| 42 <br> 4 |  |  |  |  |  |  |
| 43 |  |  |  |  |  |  |



Gaining Facility: Grand Rapids P\&DC and P\&DF Data Extraction Date: $\qquad$ Finance Number:
253921_253917

| Line | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $(12)$ Position Title | (13) <br> Level | (14) <br> Current Auth Staffing | (15) <br> Current <br> On-Rolls | (16) <br> Proposed Staffing | (17) <br> Difference |
| 1 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 1 | 1 | 1 | 0 |
| 2 | MGR DISTRIBUTION OPERATIONS | EAS-19 | 1 | 1 | 1 | 0 |
| 3 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 12 | 7 | 12 | 5 |
| 4 | NETWORKS SPECIALIST | EAS-16 | 1 | 0 | 1 | 1 |
| 5 | SR PLANT MANAGER (3) | PCES-01 | 1 | 1 | 1 | 0 |
| 6 | SR MGR DISTRIBUTION OPERATIONS | EAS-25 | 1 | 1 | 1 | 0 |
| 7 | MGR DISTRIBUTION OPERATIONS | EAS-24 | 1 | 1 | 1 | 0 |
| 8 | MGR MAINTENANCE (LEAD) | EAS-24 | 1 | 1 | 1 | 0 |
| 9 | MGR IN-PLANT SUPPORT | EAS-23 | 1 | 1 | 1 | 0 |
| 10 | MGR MAINTENANCE OPERATIONS | EAS-21 | 2 | 2 | 2 | 0 |
| 11 | OPERATIONS INDUSTRIAL ENGINEER (FI | EAS-21 | 2 | 2 | 2 | 0 |
| 12 | MGR MAINT ENGINEERING SUPPORT | EAS-20 | 1 | 1 | 1 | 0 |
| 13 | MAINTENANCE ENGINEERING SPECIALIST | EAS-19 | 1 | 1 | 1 | 0 |
| 14 | MGR DISTRIBUTION OPERATIONS | EAS-19 | 1 | 1 | 1 | 0 |
| 15 | MGR FIELD MAINT OPRNS (LEAD) | EAS-19 | 1 | 1 | 1 | 0 |
| 16 | MGR MAINTENANCE OPERATIONS SUPPT | EAS-19 | 1 | 1 | 1 | 0 |
| 17 | MGR TRANSPORTATION/NETWORKS | EAS-18 | 1 | 1 | 1 | 0 |
| 18 | NETWORKS SPECIALIST | EAS-18 | 1 | 1 | 1 | 0 |
| 19 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 2 | 2 | 2 | 0 |
| 20 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 2 | 2 | 2 | 0 |
| 21 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 11 | 11 | 12 | 1 |
| 22 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 8 | 7 | 8 | 1 |
| 23 | SUPV TRANSPORTATION OPERATIONS | EAS-17 | 2 | 1 | 2 | 1 |
| 24 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 1 | 0 |
| 25 |  |  |  |  |  |  |
| 26 |  |  |  |  |  |  |
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| 79 |  |  |  |  |  |
|  | Total | 57 | 49 | 58 | 9 |
| Retirement Eligibles: | 13 |  | Position Loss: (9) |  |  |
| Total PCES/EAS Position Loss: | 5 (This number carried forward to the Executive Summary) | (This number carried forward to the Executive Summary) |  |  |  |

## Staffing - Craft

Last Saved: February 10, 2012

| Losing Facility: Kalamazoo P\&DC |  |  |  | Finance Number: |  | 254912 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Data Extraction Date: |  | 09/19/11 |  |  |  |  |
| Craft Positions | (1) Casuals/PSEs On-Rolls | (2) <br> Part Time On-Rolls | (3) <br> Full Time On-Rolls | (4) <br> Total On-Rolls | (5) <br> Total <br> Proposed | (6) <br> Difference |
| Function 1 - Clerk | 0 | 0 | 109 | 109 | 6 | (103) |
| Function 4 - Clerk | 0 | 0 | 0 |  |  |  |
| Function 1 - Mail Handler | 0 | 6 | 39 | 45 | 15 | (30) |
| Function 4 - Mail Handler | 0 | 0 | 0 |  |  |  |
| Function 1 \& 4 Sub-Total | 0 | 6 | 148 | 154 | 21 | (133) |
| Function 3A - Vehicle Service | 1 | 0 | 6 | 7 | 7 | 0 |
| Function 3B - Maintenance | 0 | 0 | 63 | 63 | 18 | (45) |
| Functions 67-69 - Lmtd/Rehab/WC |  | 0 | 10 | 10 | 0 | (10) |
| Other Functions | 0 | 0 | 2 | 2 | 0 | (2) |
|  |  |  |  |  |  |  |
| Total | 1 | 6 | 229 | 236 | 46 | (190) |
| Retirement Eligibles: | 79 |  |  |  |  |  |

Gaining Facility: Grand Rapids P\&DC and P\&DF
Finance Number: 253921_253917

| Data Extraction Date: |  | 09/19/11 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Craft Positions | (7) Casuals/PSEs On-Rolls | (8) <br> Part Time <br> On-Rolls | (9) Full Time On-Rolls | (10) <br> Total On-Rolls | (11) <br> Total Proposed | (12) <br> Difference |
| Function 1 - Clerk | 12 | 0 | 256 | 268 | 354 | 86 |
| Function 1 - Mail Handler | 1 | 8 | 250 | 259 | 315 | 56 |
| Function 1 Sub-Total | 13 | 8 | 506 | 527 | 669 | 142 |
| Function 3A - Vehicle Service | 0 | 0 | 23 | 23 | 23 | 0 |
| Function 3B - Maintenance | 1 | 1 | 129 | 131 | 153 | 22 |
| Functions 67-69-Lmtd/Rehab/WC |  | 0 | 5 | 5 | 5 | 0 |
| Other Functions | 0 | 0 | 3 | 3 | 3 | 0 |
|  |  |  |  |  |  |  |
| Total | 14 | 9 | 666 | 689 | 853 | 164 |
| Retirement Eligibles: | 198 |  |  |  |  |  |

Total Craft Position Loss: 26 (This number carried forward to the Executive Summary)
(13) Notes: Kalamazoo proposed MHs = 7 FT and 8 PTF. The total complement includes additional
staffing to account for the Lansing into Grand Rapids AMP

## Maintenance

Last Saved: February 10, 2012


Annual Maintenance Savings: $\qquad$ (This number carried forward to the Executive Summary)
(7) Notes: $\qquad$

Transportation - PVS
Last Saved: February 10, 2012

Losing Facility: Kalamazoo P\&DC
Finance Number: 254912
Date Range of Data: $07 / 01 / 10 \quad$-- to -- $\quad 06 / 30 / 11$

|  | (1) <br> Current | (2) <br> Proposed | (3) <br> Difference |
| :---: | :---: | :---: | :---: |
| PVS Owned Equipment |  |  |  |
| Seven Ton Trucks |  |  | 0 |
| Eleven Ton Trucks |  |  | 0 |
| Single Axle Tractors |  |  | 0 |
| Tandem Axle Tractors |  |  | 0 |
| Spotters |  |  | 0 |
| PVS Transportation |  |  |  |
| Total Number of Schedules |  |  | 0 |
| Total Annual Mileage |  |  | 0 |
| Total Mileage Costs |  |  | \$0 |
|  |  |  |  |
| PVS Leases |  |  |  |
| Total Vehicles Leased |  |  | 0 |
| Total Lease Costs |  |  | \$0 |
|  |  |  |  |
| PVS Workhour Costs |  |  |  |
| LDC 31 (617, 679, 764) | \$0 | \$0 | \$0 |
| LDC $34(765,766)$ | \$573,481 | \$573,481 | \$0 |
| Adjustments <br> (from "Other Curr vs Prop" tab) |  | \$0 |  |
| Total Workhour Costs | \$573,481 | \$573,481 | \$0 |

PVS Transportation Savings (Losing Facility): $\qquad$ $\$ 0$

Total PVS Transportation Savings:

Gaining Facility: Grand Rapids P\&DC and P\&DF
Finance Number: 253921_253917

|  | (4) Current | (5) <br> Proposed | (6) <br> Difference |
| :---: | :---: | :---: | :---: |
| PVS Owned Equipment |  |  |  |
| Seven Ton Trucks |  |  | 0 |
| Eleven Ton Trucks |  |  | 0 |
| Single Axle Tractors |  |  | 0 |
| Tandem Axle Tractors |  |  | 0 |
| Spotters |  |  | 0 |
| PVS Transportation |  |  |  |
| Total Number of Schedules |  |  | 0 |
| Total Annual Mileage |  |  | 0 |
| Total Mileage Costs |  |  | \$0 |
|  |  |  |  |
| PVS Leases |  |  |  |
| Total Vehicles Leased |  |  | 0 |
| Total Lease Costs |  |  | \$0 |
|  |  |  |  |
| PVS Workhour Costs |  |  |  |
| LDC 31 (617, 679, 764) | \$187,749 | \$187,749 | \$0 |
| LDC $34(765,766)$ | \$1,998,302 | \$1,998,302 | \$0 |
| Adjustments <br> (from "Other Curr vs Prop" tab) |  | \$0 |  |
| Total Workhour Costs | \$2,186,051 | \$2,186,051 | \$0 |

PVS Transportation Savings (Gaining Facility): $\qquad$
$\$ 0$ <<= (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings)
(7) Notes: $\qquad$
rev 04/13/2009

## Transportation - HCR

Last Saved: February 10, 2012

Losing Facility: Kalamazoo P\&DC
Type of Distribution to Consolidate: Destinating
Data Extraction Date: 09/01/11
$\left.\begin{array}{|c|r|r|r|r|r|r|}\hline \mathbf{1} & \begin{array}{c}\text { 2 } \\ \text { Route } \\ \text { Numbers }\end{array} & \begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { 3 } \\ \text { Current } \\ \text { Annual } \\ \text { Cost }\end{array} & \begin{array}{c}\text { Current } \\ \text { Cost per } \\ \text { Mile }\end{array} & \begin{array}{c}\text { 5 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { 6 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Cost }\end{array}\end{array} \begin{array}{c}\text { 7 } \\ \text { Proposed } \\ \text { Cost per } \\ \text { Mile }\end{array}\right]$

Gaining Facility: Grand Rapids P\&DC and P\&DF

CET for cancellations: $\qquad$ CET for OGP: $\qquad$
CT for Outbound Dock:

| 8 <br> Route Numbers | 9 <br> Current <br> Annual <br> Mileage | 10 Current Annual Cost | 11 Current Cost per Mile | 12 <br> Proposed <br> Annual Mileage | 13 <br> Proposed Annual Cost | 14 <br> Proposed Cost per Mile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 490AS | 455,725 | \$839,735 | \$1.84 |  |  |  |
| 381Z0 | 506,666 | \$763,879 | \$1.51 |  |  |  |
| 49410 | 291,102 | \$516,948 | \$1.78 |  |  |  |
| 495BKA | 392,475 | \$633,778 | \$1.61 |  |  |  |
| 495BKB | 86,761 | \$163,424 | \$1.88 |  |  |  |
|  |  |  |  |  |  |  |
| 49313 | 640,843 | \$1,370,388 | \$2.14 |  |  |  |
| 49314 | 773,193 | \$1,919,836 | \$2.48 |  |  |  |
| 493L0 | 18,305 | \$49,819 | \$2.72 |  |  |  |
| 49430A | 193,464 | \$424,827 | \$2.20 |  |  |  |
| 49430B | 207,587 | \$422,982 | \$2.04 |  |  |  |
| 49435A | 168,737 | \$421,539 | \$2.50 |  |  |  |
| 49435B | 106,613 | \$205,781 | \$1.93 |  |  |  |
| 494AA | 53,613 | \$154,218 | \$2.88 |  |  |  |
| 541EQ | 23,446 | \$62,521 | \$2.67 |  |  |  |
| 010KE | 1,160,078 | \$2,081,685 | \$1.79 |  |  |  |
| 140L7 | 240,743 | \$438,425 | \$1.82 |  |  |  |
| 150Y0 | 607,047 | \$1,246,482 | \$2.05 |  |  |  |
| 15112 | 1,828,421 | \$3,321,887 | \$1.82 |  |  |  |
| 303YE | 2,038,532 | \$3,206,166 | \$1.57 |  |  |  |
| 48812 | 375,901 | \$714,860 | \$1.90 |  |  |  |
| 49310 | 714,980 | \$1,359,150 | \$1.90 |  |  |  |
| 49330 | 263,485 | \$470,004 | \$1.78 |  |  |  |
| 49332 | 137,463 | \$314,317 | \$2.29 |  |  |  |
| 49335 | 124,995 | \$276,220 | \$2.21 |  |  |  |
| 49390 | 822,057 | \$1,534,328 | \$1.87 |  |  |  |
| 493DD | 25,934 | \$38,287 | \$1.48 |  |  |  |
| 493GD | 32,412 | \$34,019 | \$1.05 |  |  |  |
| 493HD | 33,080 | \$32,420 | \$0.98 |  |  |  |
| 493JD | 5,346 | \$16,565 | \$3.10 |  |  |  |
| 493L1 | 99,346 | \$170,013 | \$1.71 |  |  |  |
| 493L3 | 264,513 | \$380,779 | \$1.44 |  |  |  |
| 493L5 | 24,888 | \$101,354 | \$4.07 |  |  |  |
| 493M1 | 156,316 | \$319,957 | \$2.05 |  |  |  |
| 493M2 | 290,949 | \$443,550 | \$1.52 |  |  |  |
| 493M3 | 124,956 | \$216,856 | \$1.74 |  |  |  |


| $1$ <br> Route Numbers | $2$ <br> Current <br> Annual <br> Mileage | 3 <br> Current <br> Annual Cost | 4 <br> Current <br> Cost per Mile | $5$ <br> Proposed Annual Mileage | 6 Proposed Annual Cost | 7 Proposed Cost per Mile | $8$ <br> Route Numbers | $9$ <br> Current <br> Annual Mileage | 10 <br> Current <br> Annual Cost | 11 <br> Current <br> Cost per Mile | 12 <br> Proposed Annual Mileage | 13 <br> Proposed <br> Annual Cost | 14 <br> Proposed <br> Cost per Mile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | 49433 | 354,076 | \$656,334 | \$1.85 |  |  |  |
|  |  |  |  |  |  |  | 49434 | 145,382 | \$301,452 | \$2.07 |  |  |  |
|  |  |  |  |  |  |  | 49461 | 56,855 | \$58,739 | \$1.03 |  |  |  |
|  |  |  |  |  |  |  | 494AG | 46,805 | \$40,380 | \$0.86 |  |  |  |
|  |  |  |  |  |  |  | 495L1 | 17,155 | \$139,184 | \$8.11 |  |  |  |
|  |  |  |  |  |  |  | 49765 | 517,194 | \$895,605 | \$1.73 |  |  |  |
|  |  |  |  |  |  |  | 500M2 | 312,751 | \$449,806 | \$1.44 |  |  |  |
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$\left.\begin{array}{|c|c|c|c|c|c|c|}\hline 1 & \begin{array}{c}2 \\ \text { Route } \\ \text { Numbers }\end{array} & \begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Cost }\end{array} & \begin{array}{c}4 \\ \text { Current } \\ \text { Cost per } \\ \text { Mile }\end{array} & \begin{array}{c}5 \\ \text { Proposed } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { 6 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Cost }\end{array}\end{array} \begin{array}{c}\text { Proposed } \\ \text { Cost per } \\ \text { Mile }\end{array}\right]$

| 8 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Route <br> Numbers | 9 <br> Current <br> Mileage | 10 <br> Current <br> Annual <br> Cost | 11 <br> Current <br> Cost per <br> Mile | 12 <br> Proposed <br> Annual <br> Mileage | 13 <br> Proposed <br> Annual <br> Cost | 14 <br> Proposed <br> Cost per <br> Mile |
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| Proposed <br> Trip | Current <br> Losing | Moving <br> to Gain (-) | Other <br> Changes <br> $(+/-)$ | Trips from <br> Gaining | Proposed Result |
| :---: | :---: | :---: | ---: | ---: | ---: |
|  | 89,580 | 0 | 0 | 0 | 89,580 |

HCR Annual Savings (Losing Facility): \$708,491

| Proposed | Current <br> Gaining | Moving <br> to Lose (-) | Other <br> Changes <br> $(+/-)$ | Trips from <br> Losing | Proposed Result |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 317,273 | 0 | 0 | 0 | 317,273 |

Total HCR Transportation Savings: $\qquad$ \$884,180

HCR Annual Savings (Gaining Facility): \$175,689
<<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings )

## Distribution Changes

Last Saved: February 10, 2012
Losing Facility: Kalamazoo P\&DC
Type of Distribution to Consolidate: Destinating


If revisions to DMM L005 or DMM L201 are needed, indicate
proposed DMM label change below.

| (2)DMM Labeling List LO05-3-Digit ZIP Code Prefix Groups - SCF Sortation   <br> From:   <br> Action Code* Column A - 3-Digit ZIP Code Prefix Group Column B - Label to <br> CF 490 Kalamazoo MI <br> CF 491 Kalamazoo MI <br> To:   <br> Action Code* Column A - 3-Digit ZIP Code Prefix Group Column B - Label to <br> CT 490 Grand Rapids MI <br> CT 491 Grand Rapids MI <br> *Action Codes: A=add D=delete CF-change from CT=change to   |
| :--- |

mportant Note: Section 2 \& 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for DMM changes after AMP approval.


| NASS |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Losing/Gaining | NASS | Facility Name | Total | No | ow | Late | rival | O | \% | C | ed | Unschd |
| Jul-11 | Losing Facility | 490 | Kalamazoo, MI P\&DC | 322 | 51 | 16\% | 94 | 29\% | 0 | 0\% | 271 | 84\% | 0 |
| Aug-11 | Losing Facility | 490 | Kalamazoo, MI P\&DC | 342 | 46 | 13\% | 95 | 28\% | 0 | 0\% | 296 | 87\% | 0 |
| Jul-11 | Gaining Facility | 493 | Grand Rapids, MI P\&DC | 169 | 26 | 15\% | 48 | 28\% | 0 | 0\% | 143 | 85\% | 1 |
| Aug-11 | Gaining Facility | 493 | Grand Rapids, MI P\&DC | 205 | 36 | 18\% | 52 | 25\% | 0 | 0\% | 169 | 82\% | 1 |

(5) Notes: $\qquad$
rev 5/14/2009

## MPE Inventory

Last Saved: February 10, 2012
Losing Facility: Kalamazoo P\&DC
Gaining Facility: Grand Rapids P\&DC and P\&DF
Data Extraction Date: $\qquad$ 09/19/11

| Equipment <br> Type | (1) <br> Current <br> Number | (2) <br> Proposed <br> Number | Difference |
| :---: | :---: | :---: | :---: |
| AFCS | 0 | 0 | 0 |
| AFCS200 | 0 | 0 | 0 |
| AFSM - ALL | 1 | 0 | $(1)$ |
| APPS | 0 | 0 | 0 |
| CIOSS | 0 | 0 | 0 |
| CSBCS | 0 | 0 | 0 |
| DBCS | 16 | 0 | $(16)$ |
| DBCS-OSS | 0 | 0 | 0 |
| DIOSS | 1 | 0 | $(1)$ |
| FSS | 0 | 0 | 0 |
| SPBS | 0 | 0 | 0 |
| UFSM | 0 | 0 | 0 |
| FC / MICRO MARK | 0 | 0 | 0 |
| ROBOT GANTRY | 0 | 0 | 0 |
| HSTS /HSUS | 0 | 0 | 0 |
| LCTS /LCUS | 1 | 0 | $(1)$ |
| LIPS | 1 | 0 | $(1)$ |
| TABBER | 0 | 0 | 0 |
| POWERED | 0 | 0 | 0 |
| INDUSTRIAL | 0 | 0 | 0 |
| EQUIPMENT | 0 | 0 | 0 |
| LCREM | 0 | 0 | 0 |


| Equipment Type | (4) <br> Current <br> Number | $\begin{gathered} \hline(5) \\ \text { Proposed } \\ \text { Number } \end{gathered}$ | (6) <br> Difference | (7) <br> Excess Equipment | (8) <br> Relocation Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AFCS | 6 | 1 | (5) | (5) |  |
| AFCS200 | 0 | 5 | 5 | 5 |  |
| AFSM 100 | 3 | 4 | 1 | 0 | \$70,532 |
| APPS | 1 | 1 | 0 | 0 |  |
| CIOSS | 1 | 1 | 0 | 0 |  |
| CSBCS | 0 | 0 | 0 | 0 |  |
| DBCS | 21 | 24 | 3 | (13) | \$47,460 |
| DBCS-OSS | 0 | 0 | 0 | 0 |  |
| DIOSS | 4 | 6 | 2 | 1 | \$12,090 |
| FSS | 0 | 0 | 0 | 0 |  |
| SPBS | 1 | 2 | 1 | 1 | \$61,545 |
| UFSM | 0 | 0 | 0 | 0 |  |
| FC / MICRO MARK | 0 | 0 | 0 | 0 |  |
| ROBOT GANTRY | 3 | 3 | 0 | 0 | \$80,000 |
| HSTS / HSUS | 1 | 1 | 0 | 0 |  |
| LCTS / LCUS | 2 | 2 | 0 | (1) |  |
| LIPS | 0 | 0 | 0 | (1) |  |
| TABBER | 0 | 0 | 0 | 0 |  |
| POWERED INDUSTRIAL EQUIPMENT | 0 | 0 | 0 | 0 |  |
| LCREM | 1 | 1 | 0 | 0 |  |

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: $\qquad$
\$271,627
(This number is carried forward to Space Evaluation and Other Costs)
(9) Notes: AFCS - changed from 6 proposed to 0 . AFCS 200 - change from 0 proposed to 6 . CIOSS - change to 0 proposed. DBCS - change from 18 proposed to 30

GRR currently has 1 tabber that is not listed and is proposiing to keep. NOTE: this is the equipment set for both the Lansing and Kalamaoo package.
The cost of relocating all equipment is in the concurrent AMP Lansing to Grand Rapids..

## Customer Service Issues

Last Saved: February 10, 2012
Losing Facility: Kalamazoo P\&DC
5-Digit ZIP Code: 49009
Data Extraction Date: 09/19/11

1. Collection Points

Number picked up before 1 p.m. Number picked up between 1-5 p.m. Number picked up after 5 p.m. Total Number of Collection Points

| 3-Digit ZIP Coc |  | 3-Digit ZIP C |  | Digit ZIP |  | Digit ZIP C |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current |  | Current |  | Current |  | Current |  |
| Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. |
| 111 | 244 | 11 | 40 |  |  |  |  |
| 371 | 226 | 59 | 29 |  |  |  |  |
| 2 | 2 | 0 | 0 |  |  |  |  |
| 484 | 472 | 70 | 69 | 0 | 0 | 0 | 0 |

2. How many collection boxes are designated for "local delivery"? $\qquad$
3. How many "local delivery" boxes will be removed as a result of AMP?
4. Delivery Performance Report
\% Carriers returning before 5 p.m.

| Quarter/FY | Percent |
| :---: | ---: |
| QTR 3_FY11 | $96.9 \%$ |
| QTR 2_FY11 | $93.2 \%$ |
| QTR 1_FY11 | $90.7 \%$ |
| QTR 4_FY10 | $86.8 \%$ |

5. Retail Unit Inside Losing Facility (Window Service Times)

|  | Current |  | Proposed |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Start | End | Start |  |
| Monday | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |
| Tuesday | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |
|  | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |  |
| Thursday | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |
| Friday | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |
|  | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |
| Naturday | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |  |
|  | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |
|  |  | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |  |

6. Business (Bulk) Mail Acceptance Hours
. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual? $\qquad$
Yes
7. Notes:
$\qquad$
Gaining Facility: Grand Rapids P\&DC and P\&DF
8. What postmark will be printed on collection mail?

$$
\begin{aligned}
& \text { Line } 1 \\
& \text { Line } 2
\end{aligned}
$$

## Space Evaluation and Other Costs

## Last Saved: February 10, 2012

Losing Facility: Kalamazoo P\&DC

## Space Evaluation

1. Affected Facility

| Facility Name: | Kalamazoo P\&DC |
| ---: | :--- |
| Street Address: | $\left.\begin{array}{l}3885 \text { S 9th Street } \\ \text { City, State ZIP: } \\ \end{array}\right)=$Kalamazoo MI 49009-9997 |

2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost: NA
Enter lease expiration date: NA
Enter lease options/terms: NA
3. Current Square Footage

Enter the total interior square footage of the facility: 188,031
Enter gained square footage expected with the AMP: 141,000
4. Planned use for acquired space from approved AMP

Relocation of carrier units to acquired space.
$\qquad$
5. Facility Costs

> Enter any projected one-time facility costs:
$\qquad$
(This number shown below under One-Time Costs section.
6. Savings Information

Space Savings (\$):
(This number carried forward to the Executive Summary)
7. Notes Mail Processing Equipment Relocation Costs and Facility One Time Costs are addressed in the Lansing to Grand Rapids AMP workbook. $\$ 123,090$ is for 1 SPBS being relocated to Traverse City due to the additional five digit separations required to finalize all 490-491 offices.

## One-Time Costs



## Remote Encoding Center Cost per 1000

Losing Facility: Kalamazoo P\&DC
Gaining Facility: Grand Rapids P\&DC and P\&DF
YTD Range of Report: $\quad 07 / 01 / 10: 06 / 30 / 11$

| (1) | (2) | (3) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | :---: |
| Letters | Associated REC | $\$ 32.09$ |
| Flats | Wichita | $\$ 32.66$ |
| PARS COA | NA | NA |
| PARS Redirects | NA | NA |
| APPS | NA | NA |


| (4) | (5) | (6) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | :---: |
| Letters | Associated REC | $\$ 32.09$ |
| Flats | Wichita | $\$ 32.66$ |
| PARS COA | NA | NA |
| PARS Redirects | NA | NA |
| APPS | Salt Lake City | $\$ 30.01$ |
| rev 9/24/2008 |  |  |
|  |  |  |


[^0]:    Background:
    The Kalamazoo, MI P\&DC is a postal owned facility that processes destinating volumes for service area 490-491. It is approximately 52 miles south of the Grand Rapids MI P\&DC.

    Originating volumes were moved from the Kalamazoo P\&DC to the Grand Rapids P\&DC beginning in July of 2010 and completed by October of the same year.

    The Greater Michigan District completed an Area Mail Processing (AMP) study to determine the feasibility of relocating all destinating letter mail, flat mail, priority mail, express mail and registry mail processing and distribution operations from the Kalamazoo MI P\&DC to the Grand Rapids MI P\&DC which services the 3 digit SCF's of 493, 494, and, 495.

    Along with processing operations, the building houses a retail operation, a box section, and a Business Mail Entry Unit (BMEU). The retail operation, box section, and the BMEU will remain.

    ## Financial Summary:

    The proposed financial savings for this consolidation of destinating operations are:
    Total Annual Savings:
    \$ 7,747,820
    Total First Year Savings:
    \$ 6,109,489
    One Time Costs:
    \$ 1,638,331

