## Executive Summary

Losing Facility Name and Type: Industry CA P\&DC
Street Address: 15421 E Gale Ave
City, State: Industry, CA
Current 3D ZIP Code(s): 917, 918
Type of Distribution to Consolidate: Destinating
Miles to Gaining Facility: $\begin{aligned} & 24.9 \text { to Anaheim CA } \\ & 37 \text { to Santa Ana CA }\end{aligned}$

Gaining Facility Name and Type: Anaheim CA P\&DF and Santa Ana CA P\&DC
Current 3D ZIP Code(s): Anaheim CA P\&DF: 928; Santa Ana CA P\&DC: 926,927

## Summary of AMP Worksheets

## Savings/Costs

| Mail Processing Craft Workhour Savings | $=$ | $\$ 7,037,148$ |
| ---: | :--- | ---: |
| Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) | $=$$\$ 0$ <br> PCES/EAS Supervisory Workhour Savings |  |
| Transportation Savings | $=$ | $\mathbf{( \$ 1 , 9 8 9 , 3 2 1 )}$ |
| Maintenance Savings | $=$ | $\$ 8,111,750$ |
| Space Savings | $=$ | $\$ 0$ |
| Total Annual Savings | $=$ | $\$ 13,198,555$ |

## from Workhour Costs - Proposed

from Other Curr vs Prop
from Other Curr vs Prop
from Transportation (HCR and PVS)
from Maintenance
from Space Evaluation and Other Costs

Total One-Time Costs = $\qquad$ from Space Evaluation and Other Costs

Total First Year Savings = $\qquad$

## Staffing Positions

$$
\begin{array}{rll}
\text { Craft Position LOSS }= & 377 & \text { from Staffing - Craft } \\
\text { PCES/EAS Position LOSS }= & 20 & \text { from Staffing-PCES/EAS }
\end{array}
$$

## Volume

| Total FHP to be Transferred (Average Daily Volume) $=$ | $3,206,764$ | from Workhour Costs - Current |
| ---: | :--- | ---: | :--- |
| Current FHP at Gaining Facility (Average Daily Volume) | $=$$1,949,136$ at Anaheim <br> $5,129,705$ at Santa Ana | from Workhour Costs - Current |
| Losing Facility Cancellation Volume (Average Daily Volume) $=$ | 324,142 |  | (= Total TPH / Operating Days)

## Service

## Service Standard Impacts by ADV

First-Class Mail® Priority Mail® Package Services Periodicals Standard Mail

| UPGRADED | DOWNGRADED | Unchanged + Upgrades | Unchanged + Upgrades |
| :---: | :---: | :---: | :---: |
| ADV | ADV | ADV | \% |
| TBD | TBD | TBD | TBD |
| TBD | TBD | TBD | TBD |
| TBD | TBD | TBD | TBD |
| N/A* | N/A* | N/A* | N/A* |
| N/A* | N/A* | N/A* | N/A* |

[^0]available

## AMP Savings/Costs

|  | Anaheim | Santa Ana | Total |
| :---: | :---: | :---: | :---: |
| Mail Processing Craft Workhour Savings | \$3,009,002 | \$4,028,146 | \$7,037,148 |
| Non-MP Craft/EAS + Shared LDCs Workhour Savings |  |  |  |
| (less Maint/Trans) | \$0 | \$0 | \$0 |
| PCES/EAS Supervisory Workhour Savings | \$38,978 | \$0 | \$38,978 |
| Transportation Savings | \$4,826 | (\$1,994,147) | (\$1,989,321) |
| Maintenance Savings | \$6,048,641 | \$2,063,109 | \$8,111,750 |
| Space Savings | \$0 | \$0 | \$0 |
| Total Annual Savings | \$9,101,447 | \$4,097,108 | \$13,198,555 |
| Total One-Time Costs | (\$792,456) | (\$6,200,682) | (\$6,993,138) |
| Total First Year Savings | \$8,308,991 | (\$2,103,574) | \$6,205,417 |
| Staffing Positions |  |  |  |
| Craft Staffing Changes |  |  |  |
| Industry | Anaheim | Santa Ana | Total |
| -646 | 51 | 218 | -377 |
| Management Staffing Changes |  |  |  |
| Industry | Anaheim | Santa Ana | Total |
| -43 | 8 | 15 | -20 |



## 3. Background Information

Start of Study: 09/15/11
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822
Date of HQ memo, DAR Factors/Cost of Borrowing/ New Facility Start-up Costs Update

Date \& Time this workbook was last saved:

| June 16, 2011 |
| :---: |
| 2/16/2012 14:22 |

4. Other Information

Area Vice President: Drew Aliperto
Vice President, Network Operations: David E. Williams
Area AMP Coordinator: Steve Mummy
HQ AMP Coordinator: Lane Stalsberg

## Approval Signatures <br> Last Saved: October 21, 2011

Losing Facility Name and Type: Industry P\&DC
Street Address: 15421 E. Gale Avenue
City: Industry
State: CA
Facility ZIP Code: 91715
Finance Number: 050109
Current 3D ZIP Code(s): 917,918
Type of Distribution to Consolidate: Orig \& Dest
Gaining Facility Name and Type: Anaheim P\&DC
Street Address: 5335 E. La Palma Avenue
City: Anaheim
State: CA
Facility ZIP Code: 92899
Finance Number: 050224
Current 3D ZIP Code(s): 928


## AREA OFFICE:



## HEADQUARTERS:

Vice President, Network Operations:
David E. Williams
Printed Name


Comments: $\qquad$

# Summary Narrative 

Last Saved: February 16, 2012

Losing Facility Name and Type: Industry P\&DC Current 3D ZIP Code(s): 917, 918<br>Type of Distribution to Consolidate: Destinating

## Gaining Facility Name and Type: Anaheim P\&DF Current 3D ZIP Code(s): 928

## AREA MAIL PROCESSING (AMP) PROPOSAL <br> Executive Summary

Industry P\&DC
Consolidated Facility

## Anaheim P\&DF

Gaining Facility

## Background

The Santa Ana Performance Cluster with assistance from the Pacific Area office has completed an Area Mail Processing (AMP) study to determine the feasibility of relocating all Industry P\&DC destinating flat operations and originating/destinating packages operations for processing at the Anaheim, CA P\&DF. The proposal encompasses mail processing for ZIP code ranges 917 and 918.

Currently, the Industry, CA P\&DC is an owned facility that processes all outgoing package and incoming letter, flat and package mail in the 917 and 918 ZIP ranges. Outgoing letter mail, currently processed Monday through Friday at the Industry P\&DC, is being moved to the Santa Ana, CA P\&DC under an approved Originating AMP which is scheduled for implementation by April 1, 2012. Saturday collection mail is processed at the Santa Ana, CA P\&DC on Saturday. With the approval of this AMP study, Industry's destinating flat operations and originating/destinating packages processing operations will transfer to the Anaheim, CA P\&DF. Along with processing operations, the Industry facility houses administrative offices, and a Business Mail Entry Unit (BMEU) and a retail unit. The Industry facility is approximately 24.9 miles from the Anaheim, CA P\&DF.

A concurrent AMP feasibility study was conducted which proposes to move the Industry, CA P\&DC destinating letter mail processing to the Santa Ana, CA P\&DC.

Financial Summary:
Annual baseline data came from July 1, 2010 - June 30, 2011. Financial savings proposed for this consolidation of originating operations are:

| Total First Year Savings | $\$ 8,308,992$ |
| :--- | :--- | :--- |
| Total Annual Savings | $\$ 9,101,448$ |
| Total One-Time Costs | $\$(792,456)$ |

The total FHP (average daily volume) to be transferred to Santa Ana is 286,339 pieces.

## Customer Service Considerations:

All feasibility analyses are based on the proposed service standard changes to be filed PRC in November of 2011. Due to the size and complexity of any potential retention of overnight service for inter-plant Priority mail, further modifications to the current study will need to be considered. There are no impacts to the BMEU or Retail units as a result of this AMP. They will continue to be available in the current location within the current operating hours. There will be no changes to the collection box times.

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

## Transportation Changes:

Logistics and RAU changes will be required as necessary during the HQ/Area construction of the Distribution Changes tab. Highlights of some of the proposed changes include:

The transportation schedules were established with no OND requirements for First Class and Priority mail and on the premise of finalizing DPS at 0400.

The transportation impact for the proposed AMP increases the HCR cost by $\$ 344,471$ with additional equipment cost inclusive.

The transportation schedules were established with no OND requirements for First Class and Priority mail.
HCR 92810: Added four (4) round trips servicing Anaheim P\&DF, Ontario UPS and Ontario THS.
HCR 928L2: Added four (4) round trips servicing Anaheim P\&DF to Los Angeles ISC. Two additional Tractor/Trailers will be needed at a cost of \$16,000.00 annually.

PVS: No changes.

## Staffing Impacts:

Current projections from the AMP study indicate a net reduction of 595 craft employees with Industry P\&DC losing 646 and Anaheim P\&DF adding 51 positions. There will be a net reduction of 35 EAS positions, with Industry P\&DC losing 43 EAS positions and Anaheim P\&DF adding 8 EAS positions.
As a matter of policy, the Postal Service follows the Worker Adjustment and Retraining Notification Act's ("WARN") notification requirements when the number of employees experiencing an employment loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments

## Summary Narrative (continued)



## Equipment Relocation and Maintenance Impacts:

Anaheim P\&DF will be adding 2 AFSM's and 3 SPBS/APBS machines.

## Space Impacts:

The total interior footage of the Industry P\&DC is $459,542 \mathrm{sq}$. ft. With the approved AMP, the expected gain of 303,361 sq. ft. will be designated as an inactive storage area pending further evaluation of local facility requirements. Infrastructure construction \& soft costs for the Anaheim P\&DF include:

## Other Concurrent Initiatives:

Industry is not impacted by any other significant cost savings program occurring during the AMP process. Since the commencement of the AMP study, Santa Ana has consolidated craft positions and is scheduled for AFCS 200 deployment in mid 2011. Santa Ana will absorb mail volumes from the AMP consolidation using minimal increases in craft complement.

## 24 Hour Clock

Last Saved: February 16, 2012
Losing Facility Name and Type: Industry P\&DC Current 3D ZIP Code(s): 917, 918
Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Anaheim P\&DF Current 3D ZIP Code(s): 928

|  | 24 Hour Indicator Report |  |  | 80\% | 100\% | 100\% | 100\% | Millions | 100\% | 100\% | 86.9\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | $0^{\circ}$ |  |  |  |  |  |  |  |  |  |
| 16-Apr | SAT | 4/16 | INDUSTRY P\&DC | 75.1\% | 96.3\% | 93.8\% |  | \#VALUE! | 97.7\% | 100.0\% | 72.3\% |
| $23-\mathrm{Apr}$ | SAT | 4/23 | INDUSTRY P\&DC | 76.6\% | 97.8\% | 98.2\% |  | \#VALUE! | 100.0\% | 100.0\% | 73.4\% |
| 30-Apr | SAT | 4/30 | INDUSTRY P\&DC | 72.2\% | 94.3\% | 97.9\% |  | \#VALUE! | 100.0\% | 100.0\% | 77.0\% |
| 7-May | SAT | 5/7 | INDUSTRY P\&DC | 82.4\% | 98.4\% | 97.5\% |  | \#VALUE! | 100.0\% | 100.0\% | 87.4\% |
| 14-May | SAT | 5/14 | INDUSTRY P\&DC | 71.2\% | 97.6\% | 100.0\% |  | \#VALUE! | 100.0\% | 100.0\% | 80.8\% |
| 21-May | SAT | 5/21 | INDUSTRY P\&DC | 82.7\% | 97.3\% | 99.2\% |  | \#VALUE! | 99.9\% | 100.0\% | 81.6\% |
| 28-May | SAT | 5/28 | INDUSTRY P\&DC | 74.1\% | 95.9\% | 98.7\% |  | \#VALUE! | 100.0\% | 100.0\% | 73.3\% |
| 4-Jun | SAT | 6/4 | INDUSTRY P\&DC | 84.2\% | 99.8\% | 100.0\% |  | \#VALUE! | 100.0\% | 100.0\% | 79.7\% |
| 11-Jun | SAT | 6/11 | INDUSTRY P\&DC | 77.7\% | 99.6\% | 96.7\% |  | \#VALUE! | 100.0\% | 100.0\% | 89.2\% |
| 18-Jun | SAT | 6/18 | INDUSTRY P\&DC | 79.6\% | 98.2\% | 98.8\% |  | \#VALUE! | 100.0\% | 100.0\% | 90.5\% |
| 25-Jun | SAT | 6/25 | INDUSTRY P\&DC | 79.2\% | 98.9\% | 97.8\% |  | \#VALUE! | 100.0\% | 100.0\% | 90.8\% |
| 2-Jul | SAT | 7/2 | INDUSTRY P\&DC | 73.9\% | 99.1\% | 100.0\% |  | \#VALUE! | 100.0\% | 100.0\% | 79.6\% |
| 9-Jul | SAT | 7/9 | INDUSTRY P\&DC | 78.8\% | 100.0\% | 100.0\% |  | \#VALUE! | 100.0\% | 100.0\% | 87.2\% |
| 16-Jul | SAT | 7/16 | INDUSTRY P\&DC | 74.1\% | 99.8\% | 100.0\% |  | \#VALUE! | 100.0\% | 100.0\% | 94.2\% |
| 23-Jul | SAT | 7/23 | INDUSTRY P\&DC | 83.1\% | 99.0\% | 97.1\% |  | \#VALUE! | 100.0\% | 100.0\% | 93.9\% |
| 30-Jul | SAT | 7/30 | INDUSTRY P\&DC | 77.0\% | 99.8\% | 97.2\% |  | \#VALUE! | 100.0\% | 99.7\% | 74.9\% |
| 6-Aug | SAT | 8/6 | INDUSTRY P\&DC | 79.1\% | 99.3\% | 95.8\% |  | \#VALUE! | 100.0\% | 100.0\% | 86.1\% |
| 13-Aug | SAT | 8/13 | INDUSTRY P\&DC | 84.6\% | 99.6\% | 99.8\% |  | \#VALUE! | 100.0\% | 100.0\% | 88.3\% |
| 20-Aug | SAT | 8/20 | INDUSTRY P\&DC | 85.9\% | 99.9\% | 100.0\% |  | \#VALUE! | 100.0\% | 100.0\% | 94.4\% |
| 27-Aug | SAT | 8/27 | INDUSTRY P\&DC | 78.2\% | 97.3\% | 95.6\% |  | \#VALUE! | 99.9\% | 100.0\% | 73.5\% |
| 3-Sep | SAT | 9/3 | INDUSTRY P\&DC | 74.2\% | 96.2\% | 93.7\% |  | \#VALUE! | 100.0\% | 100.0\% | 59.9\% |
|  |  |  | 4 Hour Indicator Report | 80\% | 100\% | 100\% | 100\% | Millions | 100\% | 100\% | 86.9\% |
|  |  |  | $\begin{aligned} & \text { 를 } \\ & \end{aligned}$ |  |  |  |  |  |  |  | $\begin{aligned} & 8 \\ & 8 \\ & 0 \\ & 8 \\ & 8 \\ & 8 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ |
|  |  | ¢ |  |  |  |  |  |  |  |  |  |
| 16-Apr | SAT | 4/16 | ANAHEIM P\&DF |  | 98.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 87.7\% |
| 23-Apr | SAT | $4 / 23$ | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 94.9\% |
| 30-Apr | SAT | 4/30 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 96.3\% |
| 7-May | SAT | 5/7 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 99.8\% | 95.6\% |
| 14-May | SAT | 5/14 | ANAHEIM P\&DF |  | 62.7\% |  |  | \#VALUE! | 100.0\% | 99.7\% | 96.3\% |
| 21-May | SAT | 5/21 | ANAHEIM P\&DF |  | 95.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 98.0\% |
| 28-May | SAT | 5/28 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 98.1\% |
| 4-Jun | SAT | 6/4 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 90.0\% |
| 11-Jun | SAT | 6/11 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 90.2\% |
| 18-Jun | SAT | 6/18 | ANAHEIM P\&DF |  | 97.8\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 94.6\% |
| 25-Jun | SAT | 6/25 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 94.6\% |
| 2-Jul | SAT | 712 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 86.4\% |
| 9-Jul | SAT | 719 | ANAHEIM P\&DF |  | 95.8\% |  |  | \#VALUE! | 100.0\% | 99.9\% | 82.7\% |
| 16-Jul | SAT | $7 / 16$ | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 87.7\% |
| 23-Jul | SAT | 7123 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 97.4\% |
| 30-Jul | SAT | 7130 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 99.9\% | 80.6\% |
| 6-Aug | SAT | 8/6 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 87.3\% |
| 13-Aug | SAT | 8/13 | ANAHEIM P\&DF |  | 98.3\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 91.1\% |
| 20-Aug | SAT | 8/20 | ANAHEIM P\&DF |  | 96.8\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 89.7\% |
| 27-Aug | SAT | 8/27 | ANAHEIM P\&DF |  | 94.5\% |  |  | \#VALUE! | 100.0\% | 99.9\% | 91.6\% |
| 3-Sep | SAT | 9/3 | ANAHEIM P\&DF |  | 100.0\% |  |  | \#VALUE! | 100.0\% | 100.0\% | 64.3\% |

## MAP

Losing Facility Name and Type: Industry P\&DC
Current 3D ZIP Code(s): 917, 918
Miles to Gaining Facility: 24.9
Gaining Facility Name and Type: Anaheim P\&DF
Current 3D ZIP Code(s): 928


## Service Standard Impacts

Last Saved: February 16, 2012

## Losing Facility: Industry P\&DC

Losing Facility 3D ZIP Code(s): 917, 918
Gaining Facility 3D ZIP Code(s): 928

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

|  | FCM |  |  |  |  |  | PRI |  | PER * |  | STD * |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET UP+NO CHNG |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| VOLUME TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

*     - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the Executive Summary

|  | FCM |  |  |  |  |  | PRI |  | PER |  | STD |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All |  |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

$\qquad$

## Stakeholders Notification

(WorkBook Tab Notification - 1)
Losing Facility: Industry P\&DC

Last Saved: February 16, 2012 AMP Event:

Stakeholder Notification Page 1 Start of Study

Losing Facility: Industry P\&DC
Date Range of Data $\quad 07 / 01 / 10 \quad \ll===\Longrightarrow \quad 06 / 30 / 11$


| Function 1 |  | Function 4 |
| :---: | :---: | :---: |
| \$47.80 | 41 | \$0.00 |
| \$42.51 | 42 | \$0.00 |
| 542.21 | 43 | S0.00 |
| \$29.24 | 44 | \$0.00 |
| \$36.81 | 45 | \$0.00 |
| \$0.00 | 46 | \$0.00 |
| \$37.17 | 47 | \$0.00 |
| \$39.22 | 48 | \$0.00 |


| (1) <br> Current <br> Operation <br> Numbers | (2) <br> Moved to <br> Gaining | (3) <br> Current <br> Annual FHP <br> Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 051 | 100.0\% |  |  |  |  | \$226 |
| 053 | 100.0\% |  |  |  |  | \$1,083 |
| 074 | 100.0\% |  |  |  |  | \$370,026 |
| 100 | 0.0\% |  |  |  |  | \$272,122 |
| 109 | 100.0\% |  |  |  |  | \$174,069 |
| 126 | 0.0\% |  |  |  |  | \$113,815 |
| 132 | 0.0\% |  |  |  |  | \$117,229 |
| 134 | 100.0\% |  |  |  |  | \$244,494 |
| 135 | 100.0\% |  |  |  |  | \$765 |
| 136 | 100.0\% |  |  |  |  | \$1,084,385 |
| 137 | 100.0\% |  |  |  |  | \$1,278,485 |
| 138 | 100.0\% |  |  |  |  | \$357,295 |
| 139 | 100.0\% |  |  |  |  | \$526,599 |
| 140 | 100.0\% |  |  |  |  | \$0 |
| 143 | 100.0\% |  |  |  |  | \$525 |
| 144 | 100.0\% |  |  |  |  | \$160,653 |
| 146 | 100.0\% |  |  |  |  | \$1,057,471 |
| 178 | 100.0\% |  |  |  |  | \$59,615 |
| 188 | 0.0\% |  |  |  |  | \$183,539 |
| 200 | 100.0\% |  |  |  |  | \$85,458 |
| 208 | 100.0\% |  |  |  |  | \$122,553 |
| 210 | 50.0\% |  |  |  |  | \$1,096,795 |
| 211 | 50.0\% |  |  |  |  | \$167,265 |
| 212 | 50.0\% |  |  |  |  | \$121,190 |
| 213 | 50.0\% |  |  |  |  | \$1,868 |
| 214 | 0.0\% |  |  |  |  | \$684 |
| 229 | 50.0\% |  |  |  |  | \$1,141,270 |
| 230 | 50.0\% |  |  |  |  | \$311,991 |
| 231 | 50.0\% |  |  |  |  | \$1,225,527 |
| 232 | 0.0\% |  |  |  |  | \$358,149 |
| 233 | 0.0\% |  |  |  |  | \$403,665 |
| 235 | 100.0\% |  |  |  |  | \$260,448 |
| 320 | 100.0\% |  |  |  |  | \$0 |
| 321 | 100.0\% |  |  |  |  | \$1,169,735 |
| 324 | 100.0\% |  |  |  |  | \$314,063 |
| 333 | 100.0\% |  |  |  |  | \$2,057 |
| 340 | 0.0\% |  |  |  |  | \$5,761 |
| 341 | 0.0\% |  |  |  |  | \$57,660 |
| 345 | 0.0\% |  |  |  |  | \$57 |
| 549 | 0.0\% |  |  |  |  | \$158,752 |


|  | $(9)$ <br> $\%$ Moved to <br> Losing | $\begin{gathered} (10) \\ \text { Current } \\ \text { Annual FHP } \end{gathered}$ | (11) Current Annual TPH or | $\begin{gathered} \text { (12) } \\ \text { Current } \\ \text { Annual } \end{gathered}$ | $\begin{gathered} \text { (13) } \\ \text { Current } \\ \text { Productivity } \end{gathered}$ | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 051 |  |  |  |  |  | \$0 |
| 053 |  |  |  |  |  | \$0 |
| 074 |  |  |  |  |  | \$120,572 |
| 100 |  |  |  |  |  | \$247 |
| 109 |  |  |  |  |  | \$0 |
| 126 |  |  |  |  |  | \$393 |
| 132 |  |  |  |  |  | \$0 |
| 134 |  |  |  |  |  | \$186,853 |
| 135 |  |  |  |  |  | \$0 |
| 136 |  |  |  |  |  | \$195 |
| 137 |  |  |  |  |  | \$90 |
| 138 |  |  |  |  |  | \$695,294 |
| 139 |  |  |  |  |  | \$298,494 |
| 140 |  |  |  |  |  | \$0 |
| 143 |  |  |  |  |  | \$0 |
| 144 |  |  |  |  |  | \$0 |
| 146 |  |  |  |  |  | \$0 |
| 178 |  |  |  |  |  | \$0 |
| 188 |  |  |  |  |  | \$0 |
| 200 |  |  |  |  |  | \$7,741 |
| 208 |  |  |  |  |  | \$222 |
| 210 |  |  |  |  |  | \$235,073 |
| 211 |  |  |  |  |  | \$0 |
| 212 |  |  |  |  |  | \$0 |
| 213 |  |  |  |  |  | \$0 |
| 214 |  |  |  |  |  | \$148 |
| 229 |  |  |  |  |  | \$1,794,015 |
| 230 |  |  |  |  |  | \$575,570 |
| 231 |  |  |  |  |  | \$398,905 |
| 232 |  |  |  |  |  | \$0 |
| 233 |  |  |  |  |  | \$51,163 |
| 235 |  |  |  |  |  | \$0 |
| 320 |  |  |  |  |  | \$0 |
| 321 |  |  |  |  |  | \$546 |
| 324 |  |  |  |  |  | \$17,570 |
| 333 |  |  |  |  |  | \$0 |
| 340 |  |  |  |  |  | \$1,697 |
| 341 |  |  |  |  |  | \$0 |
| 345 |  |  |  |  |  | \$0 |
| 549 |  |  |  |  |  | \$206,918 |


| (1) <br> Current <br> Operation <br> Numbers | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | 5) <br> Current <br> Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 554 | 0.0\% |  |  |  |  | \$0 |
| 560 | 0.0\% |  |  |  |  | \$4,021 |
| 564 | 0.0\% |  |  |  |  | \$58,556 |
| 565 | 0.0\% |  |  |  |  | (\$10,226) |
| 585 | 0.0\% |  |  |  |  | \$370,953 |
| 607 | 0.0\% |  |  |  |  | \$107,081 |
| 612 | 0.0\% |  |  |  |  | \$44,303 |
| 630 | 0.0\% |  |  |  |  | \$30,257 |
| 677 | 0.0\% |  |  |  |  | \$38,626 |
| 793 | 0.0\% |  |  |  |  | \$60,652 |
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Package Page 12

| (8) Current Operation Numbers | $(9)$ <br> $\%$ Moved to <br> Losing | (10) Current Annual FHP Volume | (11) Current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 554 |  |  |  |  |  | \$155,897 |
| 560 |  |  |  |  |  | \$137,212 |
| 564 |  |  |  |  |  | \$0 |
| 565 |  |  |  |  |  | \$8,708 |
| 585 |  |  |  |  |  | \$106,622 |
| 607 |  |  |  |  |  | \$47,113 |
| 612 |  |  |  |  |  | \$29,694 |
| 630 |  |  |  |  |  | \$133 |
| 677 |  |  |  |  |  | S0 |
| 793 |  |  |  |  |  | \$0 |
| 022 |  |  |  |  |  | S0 |
| 035 |  |  |  |  |  | \$508,915 |
| 044 |  |  |  |  |  | \$138,551 |
| 050 |  |  |  |  |  | \$1,847,069 |
| 060 |  |  |  |  |  | \$101 |
| 114 |  |  |  |  |  | \$10,832 |
| 130 |  |  |  |  |  | \$206,474 |
| 180 |  |  |  |  |  | \$671,700 |
| 185 |  |  |  |  |  | \$64,849 |
| 186 |  |  |  |  |  | \$116 |
| 234 |  |  |  |  |  | \$18,128 |
| 242 |  |  |  |  |  | \$144 |
| 244 |  |  |  |  |  | S0 |
| 246 |  |  |  |  |  | \$60,805 |
| 247 |  |  |  |  |  | \$539,979 |
| 248 |  |  |  |  |  | \$1,916,839 |
| 249 |  |  |  |  |  | \$839,560 |
| 264 |  |  |  |  |  | \$12,347 |
| 266 |  |  |  |  |  | \$54,199 |
| 284 |  |  |  |  |  | \$51,600 |
| 294 |  |  |  |  |  | \$2,036 |
| 328 |  |  |  |  |  | \$1,702 |
| 329 |  |  |  |  |  | \$116,501 |
| 331 |  |  |  |  |  | \$5,523 |
| 334 |  |  |  |  |  | \$780,193 |
| 336 |  |  |  |  |  | \$1,651,995 |
| 428 |  |  |  |  |  | \$1,911,582 |
| 431 |  |  |  |  |  | \$595,757 |
| 530 |  |  |  |  |  | \$316,683 |
| 538 |  |  |  |  |  | \$295,511 |
| 555 |  |  |  |  |  | \$2,941 |
| 561 |  |  |  |  |  | \$2,043 |
| 562 |  |  |  |  |  | \$271,587 |
| 774 |  |  |  |  |  | \$8 |
| 776 |  |  |  |  |  | \$59,987 |
| 894 |  |  |  |  |  | \$1,374,149 |
| 896 |  |  |  |  |  | \$5,844 |
| 897 |  |  |  |  |  | \$8,270 |
| 898 |  |  |  |  |  | \$8,309 |
| 899 |  |  |  |  |  | \$6,009 |
| 918 |  |  |  |  |  | \$2,862,256 |
| 919 |  |  |  |  |  | \$1,044,362 |
| 930 |  |  |  |  |  | \$107,363 |
| 964 |  |  |  |  |  | \$103,526 |
| 966 |  |  |  |  |  | \$16,145 |
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AMP Workhour Costs - Current

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| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) |  |
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| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) |  |
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| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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|  |  | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) <br> Current Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) <br> Current Annual Workhour Costs |
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|  | Moved to Gain | 93,902,601 | 327,280,134 | 329,902 | 992 | \$13,711,569 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 93,902,601 | 327,280,134 | 329,902 | 992 | \$13,711,569 |
| To | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  |  |  |  |  |
|  | All | 93,902,601 | 327,280,134 | 329,902 | 992 | \$13,711,569 |

Total FHP to be Transferred (Average Daily Volume) : 286,339
(This number is carried forward to AMP Worksheet Executive Summary )
Current FHP at Gaining Facility (Average Daily Volume) : $1,949,136$
(This number is carried forward to AMP Worksheet Executive Summary)
Combined Current Workhour Annual Workhour Costs : \$37,281,145
(This number is carried forward to the bottom of AMP Worksheet Workhour Costs-Proposed)

| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume |  | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) <br> Current <br> Annual <br> Workhour Costs |
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|  |  |  |  |  |  |  |
|  | Impact to Gain | 12,660,502 | 14,526,251 | 132,825 | 109 | \$5,077,085 |
|  | Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 12,660,502 | 14,526,251 | 132,825 | 109 | \$5,077,085 |
|  | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 591,571,555 | 1,535,337,855 | 451,707 | 3,399 | \$18,492,490 |
|  | All | 604,232,057 | 1,549,864,106 | 584,532 | 2,651 | \$23,569,575 |
|  |  |  |  |  |  |  |
|  | Impact to Gain | 106,563,103 | 341,806,385 | 462,727 | 739 | \$18,788,655 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Comb | Total Impact | 106,563,103 | 341,806,385 | 462,727 | 739 | \$18,788,655 |
| Totals | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 591,571,555 | 1,535,337,855 | 451,707 | 3,399 | \$18,492,490 |
|  | All | 698,134,658 | 1,877,144,240 | 914,434 | 2,053 | \$37,281,145 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 051 |  |  |  |  | \$0 |
| 053 |  |  |  |  | \$0 |
| 074 |  |  |  |  | \$0 |
| 100 |  |  |  |  | \$0 |
| 109 |  |  |  |  | \$0 |
| 126 |  |  |  |  | \$113,815 |
| 132 |  |  |  |  | \$117,229 |
| 134 |  |  |  |  | \$0 |
| 135 |  |  |  |  | \$0 |
| 136 |  |  |  |  | \$0 |
| 137 |  |  |  |  | \$0 |
| 138 |  |  |  |  | \$0 |
| 139 |  |  |  |  | \$0 |
| 140 |  |  |  |  | \$0 |
| 143 |  |  |  |  | \$0 |
| 144 |  |  |  |  | \$0 |
| 146 |  |  |  |  | \$0 |
| 178 |  |  |  |  | \$0 |
| 188 |  |  |  |  | \$183,539 |
| 200 |  |  |  |  | \$0 |
| 208 |  |  |  |  | \$0 |
| 210 |  |  |  |  | \$548,397 |
| 211 |  |  |  |  | \$83,632 |
| 212 |  |  |  |  | \$60,595 |
| 213 |  |  |  |  | \$934 |
| 214 |  |  |  |  | \$684 |
| 229 |  |  |  |  | \$570,635 |
| 230 |  |  |  |  | \$155,995 |
| 231 |  |  |  |  | \$612,764 |
| 232 |  |  |  |  | \$358,149 |
| 233 |  |  |  |  | \$403,665 |
| 235 |  |  |  |  | \$0 |
| 320 |  |  |  |  | \$0 |
| 321 |  |  |  |  | \$0 |
| 324 |  |  |  |  | \$0 |
| 333 |  |  |  |  | \$0 |
| 340 |  |  |  |  | \$0 |
| 341 |  |  |  |  | \$57,660 |
| 345 |  |  |  |  | \$57 |
| 549 |  |  |  |  | \$158,752 |
| 554 |  |  |  |  | \$0 |
| 560 |  |  |  |  | \$4,021 |
| 564 |  |  |  |  | \$58,556 |
| 565 |  |  |  |  | $(\$ 10,226)$ |
| 585 |  |  |  |  | \$370,953 |
| 607 |  |  |  |  | \$107,081 |
| 612 |  |  |  |  | \$44,303 |
| 630 |  |  |  |  | \$30,257 |
| 677 |  |  |  |  | \$38,626 |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 051 |  |  |  |  | \$0 |
| 053 |  |  |  |  | \$0 |
| 074 |  |  |  |  | \$386,909 |
| 100 |  |  |  |  | \$239 |
| 109 |  |  |  |  | \$171,893 |
| 126 |  |  |  |  | \$393 |
| 132 |  |  |  |  | \$0 |
| 134 |  |  |  |  | \$1,183,304 |
| 135 |  |  |  |  | \$0 |
| 136 |  |  |  |  | \$597,731 |
| 137 |  |  |  |  | \$427,932 |
| 138 |  |  |  |  | \$1,560,116 |
| 139 |  |  |  |  | \$966,102 |
| 140 |  |  |  |  | \$0 |
| 143 |  |  |  |  | \$0 |
| 144 |  |  |  |  | \$273,942 |
| 146 |  |  |  |  | \$822,031 |
| 178 |  |  |  |  | \$43,493 |
| 188 |  |  |  |  | \$0 |
| 200 |  |  |  |  | \$69,855 |
| 208 |  |  |  |  | \$106,405 |
| 210 |  |  |  |  | \$710,219 |
| 211 |  |  |  |  | \$72,461 |
| 212 |  |  |  |  | \$52,501 |
| 213 |  |  |  |  | \$809 |
| 214 |  |  |  |  | \$148 |
| 229 |  |  |  |  | \$2,288,429 |
| 230 |  |  |  |  | \$710,728 |
| 231 |  |  |  |  | \$929,819 |
| 232 |  |  |  |  | \$0 |
| 233 |  |  |  |  | \$51,163 |
| 235 |  |  |  |  | \$225,659 |
| 320 |  |  |  |  | \$0 |
| 321 |  |  |  |  | \$853,915 |
| 324 |  |  |  |  | \$246,169 |
| 333 |  |  |  |  | \$0 |
| 340 |  |  |  |  | \$1,697 |
| 341 |  |  |  |  | \$0 |
| 345 |  |  |  |  | \$0 |
| 549 |  |  |  |  | \$206,918 |
| 554 |  |  |  |  | \$155,897 |
| 560 |  |  |  |  | \$137,212 |
| 564 |  |  |  |  | \$0 |
| 565 |  |  |  |  | \$8,708 |
| 585 |  |  |  |  | \$106,622 |
| 607 |  |  |  |  | \$47,113 |
| 612 |  |  |  |  | \$29,694 |
| 630 |  |  |  |  | \$133 |
| 677 |  |  |  |  | \$0 |


| (1) <br> Proposed Operation Numbers | (2) Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 793 |  |  |  |  | \$60,652 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 793 |  |  |  |  | \$0 |
| 022 |  |  |  |  | \$0 |
| 035 |  |  |  |  | \$508,915 |
| 044 |  |  |  |  | \$134,395 |
| 050 |  |  |  |  | \$1,791,657 |
| 060 |  |  |  |  | \$98 |
| 114 |  |  |  |  | \$10,832 |
| 130 |  |  |  |  | \$200,280 |
| 180 |  |  |  |  | \$671,700 |
| 185 |  |  |  |  | \$64,849 |
| 186 |  |  |  |  | \$116 |
| 234 |  |  |  |  | \$18,128 |
| 242 |  |  |  |  | \$0 |
| 244 |  |  |  |  | \$17 |
| 246 |  |  |  |  | \$247,388 |
| 247 |  |  |  |  | \$355,905 |
| 248 |  |  |  |  | \$1,499,728 |
| 249 |  |  |  |  | \$953,987 |
| 264 |  |  |  |  | \$20,535 |
| 266 |  |  |  |  | \$36,845 |
| 284 |  |  |  |  | \$25,136 |
| 294 |  |  |  |  | \$0 |
| 328 |  |  |  |  | \$1,702 |
| 329 |  |  |  |  | \$116,501 |
| 331 |  |  |  |  | \$15,398 |
| 334 |  |  |  |  | \$626,391 |
| 336 |  |  |  |  | \$1,491,998 |
| 428 |  |  |  |  | \$975,578 |
| 431 |  |  |  |  | \$924,153 |
| 530 |  |  |  |  | \$316,683 |
| 538 |  |  |  |  | \$295,511 |
| 555 |  |  |  |  | \$2,941 |
| 561 |  |  |  |  | \$2,043 |
| 562 |  |  |  |  | \$271,587 |
| 774 |  |  |  |  | \$0 |
| 776 |  |  |  |  | \$59,854 |
| 894 |  |  |  |  | \$781,611 |
| 896 |  |  |  |  | \$11,726 |
| 897 |  |  |  |  | \$12,287 |
| 898 |  |  |  |  | \$8,565 |
| 899 |  |  |  |  | \$3,686 |
| 918 |  |  |  |  | \$2,081,922 |
| 919 |  |  |  |  | \$1,954,092 |
| 930 |  |  |  |  | \$107,363 |
| 964 |  |  |  |  | \$81,583 |
| 966 |  |  |  |  | \$20,114 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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| (7) <br> Proposed Operation Numbers | (8) <br> Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
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| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
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| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
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| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
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| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
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| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours |  | (6) <br> Proposed Annual Workhour Costs |
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|  |  |  | 0 | No Calc |  |
| Moved to Gain | 5,137,444 | 105,383,421 | 99,655 | 1,057 | \$4,130,727 |
| Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 5,137,444 | 105,383,421 | 99,655 | 1,057 | \$4,130,727 |
| Non Impacted | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  |  |  |  |
| All | 5,137,444 | 105,383,421 | 99,655 | 1,057 | \$4,130,727 |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
| Impact to Gain | 101,425,659 | 236,422,964 | 353,242 | 669 | \$13,446,361 |
| Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 101,425,659 | 236,422,964 | 353,242 | 669 | \$13,446,361 |
| Non Impacted | 0 | 0 | 0 | No Calc | \$0 |
| Gain Only | 591,571,555 | 1,535,337,855 | 410,103 | 3,744 | \$16,703,801 |
| All | 692,997,214 | 1,771,760,819 | 763,345 | 2,321 | \$30,150,162 |


| (1) | (2) <br> Proposed <br> Proposed <br> Operation <br> Annual FHP <br> Vumbers | (3) <br> Polume | (4) <br> Annual TPH or <br> NATPH Volume | Proposed <br> Annual <br> Workhours | (5) <br> Proposed <br> (TPH or NATPH) |
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\(\left.\left.$$
\begin{array}{|c|c|c|c|c|c|}\hline \text { (7) } & \text { (8) } & \text { (9) } & \text { (10) } & \begin{array}{c}\text { (11) } \\
\text { Proposed } \\
\text { Oproposed } \\
\text { Operation } \\
\text { Annual FHP } \\
\text { Volume }\end{array} & \begin{array}{c}\text { Proposed } \\
\text { Annual TPH or } \\
\text { NATPH Volume }\end{array} \\
\hline\end{array}
$$ $$
\begin{array}{c}\text { Proposed } \\
\text { Annual } \\
\text { Workhours }\end{array}
$$\right] \begin{array}{c}Proposed <br>
Productivity <br>

(TPH or NATPH)\end{array}\right\}\)| Proposed |
| :---: |
| Annual |
| Workhour Costs |


| (13) New Flow Adjustments at Losing Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| 892 |  |  |  |  | $(\$ 8,746)$ |
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| Totals | 0 | $(11,513,559)$ | (189) | 60,806 | $(\$ 8,746)$ |

Combined Current Annual Workhour Cost : $\qquad$
(This number brought forward from Workhour Costs - Current)
Proposed Annual Workhour Cost :
\$34,272,142
(Total of Columns 6 and 12 on this page)
Minimum Function 1 Workhour Savings :
\$849,913
(This number represents proposed workhour savings with no productivity improvements applied to operations at the gaining facility)

Function 1 Workhour Savings : $\qquad$ \$3,009,002
(This number equals the difference in the current and proposed workhour cost above and is carried forward to the Executive Summary)
(14) New Flow Adjustments at Gaining Facility

| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| :---: | :---: | :---: | :---: | :---: | :---: |
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| Totals | 0 | 0 | 0 | No Calc | \$0 |

763345

|  | Impact to Gain | 106,563,103 | 341,806,385 | 452,896 | 755 | \$17,577,087 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 106,563,103 | 341,806,385 | 452,896 | 755 | \$17,577,087 |
|  | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 591,571,555 | 1,535,337,855 | 410,103 | 3,744 | \$16,703,801 |
|  | Tot Before Adj | 698,134,658 | 1,877,144,240 | 863,000 | 2,175 | \$34,280,888 |
|  | Lose Adj | 0 | -11,513,559 | -189 | 60,806 | -\$8,746 |
|  | Gain Adj | 0 | 0 | 0 | No Calc | \$0 |
|  | All | 698,134,658 | 1,865,630,681 | 862,810 | 2,162 | \$34,272,142 |
| Cost Impact | Comb Current | 698,134,658 | 1,877,144,240 | 914,434 | 2,053 | \$37,281,145 |
|  | Proposed | 698,134,658 | 1,865,630,681 | 862,810 | 2,162 | \$34,272,142 |
|  | Change | 0 | 11,513,559 | $(51,624)$ |  | (\$3,009,002) |
|  | Change \% | 0.0\% | 0.6\% | -5.6\% |  | -8.1\% |

$\qquad$ $07 / 01 / 10$ to $06 / 30 / 11$

Current Other Craft Workhours

| Losing Facility |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current <br> MODS <br> Operation <br> Number | Percent Moved to Gaining <br> (\%) | Reduction Due to EoS <br> (\%) | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| 566 | 0.0\% |  |  | \$67,187 |
| 570 | 0.0\% |  |  | \$89,250 |
| 581 | 0.0\% |  |  | \$100,455 |
| 582 | 0.0\% |  |  | \$229,449 |
| 594 | 0.0\% |  |  | \$764 |
| 616 | 0.0\% | 100.0\% |  | \$22,252 |
| 624 | 0.0\% | 100.0\% |  | \$6,453 |
| 666 | 0.0\% |  |  | \$66,067 |
| 668 | 0.0\% |  |  | \$494,595 |
| 745 | 0.0\% | 100.0\% |  | S664,243 |
| 747 | 0.0\% | 91.0\% |  | \$2,116,099 |
| 748 | 0.0\% | 100.0\% |  | \$189,643 |
| 753 | 0.0\% | 58.0\% |  | \$1,627,403 |
| 765 | 0.0\% |  |  | \$755,646 |
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Current All Supervisory Workhours



Proposed All Supervisory Workhours

| Losing Facility |  |  | Gaining Facility |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) | $\begin{array}{\|l\|} \hline \text { Proposed } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \end{array}$ | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 630 |  | \$890 | 630 |  | \$0 |
| 671 |  | \$177,880 | 671 |  | \$143,493 |
| 679 |  | \$80,294 | 679 |  | \$0 |
| 698 |  | \$738,635 | 698 |  | \$679,575 |
| 699 |  | \$285,899 | 699 |  | \$924,502 |
| 700 |  | \$372,588 | 700 |  | \$217,817 |
| 701 |  | \$347,420 | 701 |  | \$0 |
| 758 |  | \$92,190 | 758 |  | \$83,978 |
| 759 |  | \$181,372 | 759 |  | \$86,267 |
| 920 |  | \$117,836 | 920 |  | \$0 |
| 927 |  | \$357,207 | 927 |  | \$197,821 |
| 928 |  | \$8,491 | 928 |  | \$81,592 |
| 951 |  | \$885,340 | 951 |  | \$941,756 |
| 952 |  | \$91,488 | 952 |  | \$0 |
|  |  |  | 565 |  | \$214 |
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Package Page 27



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| Ops-Red | 67595 | $\$ 3737532$ |
| Ops-Inc | 0 | $\$ 0$ |
| OpsStay | 0 | $\$ 0$ |
| Alllops | 67595 | $\$ 3737532$ |



Grouped Subtotals for Transportation, Maintenance, Supervision \& Flow Adjustments, along with Facility and Combined Summaries





Summary by Sub-Group


Notes

1) less Ops going to Trans-PVS' \& Maintenance' Tabs
2) going to Trans-PVS tab
3) less Ops going to Maintenance' Tabs

| $\begin{array}{r} \hline \text { Proposed + Spe } \\ \text { - Com } \end{array}$ | Adjustments ed- | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Workhours | Annual Dollars | Workhour Change | \% Change | Dollars Change | Percent Change |
| 31,124 | \$1,397,681 | 0 | 0.0\% | (\$0) | 0.0\% |
| 42,477 | \$1,608,250 | 0 | 0.0\% | \$0 | 0.0\% |
| 175,098 | \$7,743,509 | (92,362) | -34.5\% | (\$3,985,532) | -34.0\% |
| 130,552 | \$7,094,547 | 0 | 0.0\% | (\$38,978) | -0.5\% |
| 6,594 | \$240,001 | 0 | 0.0\% | \$0 | 0.0\% |
| 385,845 | \$18,083,988 | (92,362) | -19.3\% | (\$4,024,511) | -18.2\% |


| Summary by Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Losing Facility Summary |  |  | Gaining Facility Summary |  |  |
|  | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |  | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| Before | 238,304 | \$11,221,388 | Before | 239,904 | \$10,887,110 |
| After | 134508 | \$6572436 | After | 256170 | \$11745 369 |
| Adj | 0 | \$0 | Adj | (4,833) | (\$233,817) |
| AfterTot | 134,508 | \$6,572,436 | AfterTot | 251,337 | \$11,511.552 |
| Change | (103,796) | ( $\$ 4,648,952)$ | Change | 11,434 | \$624,441 |
| \% Diff | -43.6\% | -41.4\% | \% Diff | 48\% | 5.7\% |



## Staffing - Management

Last Saved: February 16, 2012

Losing Facility: Industry P\&DC<br>Data Extraction Date: 09/19/11<br>Finance Number:<br>050109

|  | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line | (1) Position Title | (2) <br> Level | (3) <br> Current Auth <br> Staffing | $\begin{gathered} \hline \text { (4) } \\ \text { Current } \\ \text { On-Rolls } \end{gathered}$ | (5) <br> Proposed Staffing |  |
| 1 | PLANT MANAGER (3) | PCES-01 | 1 | 1 | 0 | -1 |
| 2 | MGR MAINTENANCE | EAS-24 | 1 | 1 | 0 | -1 |
| 3 | MGR IN-PLANT SUPPORT | EAS-23 | 1 | 1 | 0 | -1 |
| 4 | MGR DISTRIBUTION OPERATIONS | EAS-22 | 2 | 1 | 0 | -1 |
| 5 | MGR MAINTENANCE OPERATIONS | EAS-21 | 2 | 1 | 0 | -1 |
| 6 | OPERATIONS INDUSTRIAL ENGINEER (FI | EAS-21 | 2 | 2 | 0 | -2 |
| 7 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 2 | 1 | 0 | -1 |
| 8 | OPERATIONS SUPPORT SPECIALIST | EAS-20 | 1 | 1 | 0 | -1 |
| 9 | MGR MAINTENANCE OPERATIONS SUPPT | EAS-19 | 1 | 1 | 0 | -1 |
| 10 | MGR TRANSPORTATION/NETWORKS | EAS-18 | 1 | 1 | 0 | -1 |
| 11 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 1 | 1 | 0 | -1 |
| 12 | EMPLOYEE IN MODIFIED ASSIGNT (ES) | EAS-17 | 1 | 1 | 0 | -1 |
| 13 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 1 | 1 | 0 | -1 |
| 14 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 23 | 19 | 0 | -19 |
| 15 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 8 | 7 | 0 | -7 |
| 16 | NETWORKS SPECIALIST | EAS-16 | 2 | 2 | 0 | -2 |
| 17 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 0 | -1 |
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Gaining Facility: Anaheim P\&DF Data Extraction Date $\qquad$ Finance Number:
050224

| Line | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (12) Position Title | (13) <br> Level | (14) Current Auth Staffing | (15) <br> Current <br> On-Rolls | (16) <br> Proposed Staffing | (17) <br> Difference |
| 1 | MGR PROCESSING/DISTRIBUTION FCLTY | EAS-24 | 1 | 1 | 1 | 0 |
| 2 | MGR MAINTENANCE | EAS-21 | 1 | 1 | 1 | 0 |
| 3 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 1 | 0 | 1 | 1 |
| 4 | MGR DISTRIBUTION OPERATIONS | EAS-19 | 1 | 1 | 1 | 0 |
| 5 | MGR MAINTENANCE OPERATIONS | EAS-18 | 1 | 1 | 1 | 0 |
| 6 | MGR TRANSPORTATION/NETWORKS | EAS-18 | 1 | 1 | 1 | 0 |
| 7 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 1 | 0 | 1 | 1 |
| 8 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 1 | 1 | 1 | 0 |
| 9 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 14 | 14 | 19 | 5 |
| 10 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 5 | 4 | 5 | 1 |
| 11 | SUPV TRANSPORTATION OPERATIONS | EAS-17 | 1 | 1 | 1 | 0 |
| 12 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 1 | 0 |
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## Staffing - Craft

Last Saved: February 16, 2012

(13) Notes: $\qquad$

## Maintenance

Last Saved: February 16, 2012


Annual Maintenance Savings: $\qquad$ (This number carried forward to the Executive Summary)
(7) Notes: $\qquad$

rev 04/13/2009

## Transportation - HCR

Last Saved: February 16, 2012

Losing Facility: Industry P\&DC
Type of Distribution to Consolidate: Destinating
Data Extraction Date: 01/01/12

| 1 <br> Route Numbers | 2 <br> Current <br> Annual <br> Mileage | 3 <br> Current Annual Cost | 4 <br> Current Cost per Mile | 5 <br> Proposed <br> Annual <br> Mileage | 6 <br> Proposed Annual Cost | 7 <br> Proposed Cost per Mile |
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Gaining Facility: Anaheim P\&DF
CET for cancellations: $0: 00$ CET for OGP:

| $\mathbf{8}$ | $\begin{array}{c}\text { Route } \\ \text { Rumbers }\end{array}$ | $\begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Mileage }\end{array}$ | $\begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Cost }\end{array}$ | $\begin{array}{c}\text { 11 } \\ \text { Current } \\ \text { Cost per } \\ \text { Mile }\end{array}$ | $\begin{array}{c}\text { 12 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Mileage }\end{array}$ | $\begin{array}{c}\text { 13 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Cost }\end{array}$ | $\begin{array}{c}\text { Proposed } \\ \text { Cost per } \\ \text { Mile }\end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 928 L 2 | 110,839 | $\$ 291,038$ | $\$ 2.63$ |  |  |  |  |$)$


| $1$ <br> Route Numbers | $2$ <br> Current <br> Annual <br> Mileage | 3 <br> Current <br> Annual Cost | 4 Current Cost per Mile | 5 Proposed Annual Mileage | 6 Proposed Annual Cost | 7 Proposed Cost per Mile | $8$ <br> Route Numbers | 9 <br> Current <br> Annual <br> Mileage | 10 <br> Current <br> Annual Cost | 11 Current Cost per Mile | 12 <br> Proposed Annual Mileage | 13 Proposed Annual Cost | 14 Proposed Cost per Mile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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| 1 | 2 <br> Route <br> Numbers | Current <br> Annual <br> Mileage | Current <br> Annual <br> Cost | 4 <br> Current <br> Cost per <br> Mile | 5 <br> Proposed <br> Annual <br> Mileage | 6 <br> Proposed <br> Annual <br> Cost |
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| Proposed <br> Trip | Current <br> Losing | Moving <br> to Gain (-) | Other <br> Changes <br> $(+/-)$ | Trips from <br> Gaining | Proposed Result |
| :---: | :---: | ---: | ---: | ---: | ---: |
|  | 167,581 | 0 |  | 0 | 0 |

HCR Annual Savings (Losing Facility): $\qquad$ $\$ 0$
$\left.\begin{array}{|c|c|c|c|c|c|c|}\hline 8 & \begin{array}{c}\text { 9 } \\ \text { Route } \\ \text { Numbers }\end{array} & \begin{array}{c}\text { Current } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { 10 } \\ \text { Current } \\ \text { Annual } \\ \text { Cost }\end{array} & \begin{array}{c}\text { 11 } \\ \text { Current } \\ \text { Cost per } \\ \text { Mile }\end{array} & \begin{array}{c}12 \\ \text { Proposed } \\ \text { Annual } \\ \text { Mileage }\end{array} & \begin{array}{c}\text { 13 } \\ \text { Proposed } \\ \text { Annual } \\ \text { Cost }\end{array}\end{array} \begin{array}{c}\text { 14 } \\ \text { Proposed } \\ \text { Cost per } \\ \text { Mile }\end{array}\right]$

| Proposed <br> Trip Impacts | Current <br> Gaining | Moving to Lose (-) | Other Changes $(+/-)$ | Trips from Losing | Proposed Result |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 117,720 | 0 | 0 | 0 | 117,720 |

HCR Annual Savings (Gaining Facility): (\$365,846)

Total HCR Transportation Savings: $\qquad$ <<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings )

## Distribution Changes

Last Saved: February 16, 2012
Losing Facility: Industry P\&DC
Type of Distribution to Consolidate Destinating


If revisions to DMM L005 or DMM L201 are needed, indicate
proposed DMM label change below.

| 2) DMM Labeling List LO05-3-Digit ZIP Code Prefix Groups - SCF Sortation |  |  |
| :---: | :---: | :---: |
| Action Code* | Column A - 3-Digit zIP Code Prefix Group | Column B - Label to |
|  |  |  |
|  |  |  |
| To: |  |  |
| Action Code* | Column A - 3-Digit ZIP Code Prefix Group | Column B - Label to |
|  |  |  |
|  |  |  |

Important Note: Section 2 \& 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for DMM changes after AMP approval.


| Drop Shipments for Destination Entry Discounts - FAST Appointment Summary Report |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Losing/Gaining | NASS | Facility Name | Total | No-Show |  | Late Arrival |  | Open |  | Closed |  | Unschd Count |
|  | Losing/Gaining | Code | Facility Name | Schd Appts | Count | \% | Count | \% | Count | \% | Count | \% |  |
| Aug-11 | Losing Facility | 917 | Industry | 680 | 93 | 14\% | 245 | 36\% | 0 | 0\% | 587 | 86\% | 39 |
| Sep-11 | Losing Facility | 917 | Industry | 677 | 115 | 17\% | 273 | 40\% | 0 | 0\% | 562 | 83\% | 45 |
| Aug-11 | Gaining Facility | 928 | Anaheim | 611 | 22 | 4\% | 152 | 25\% | 0 | 0\% | 589 | 96\% | 66 |
| Sep-11 | Gaining Facility | 928 | Anaheim | 610 | 34 | 6\% | 143 | 23\% | 0 | 0\% | 576 | 94\% | 79 |

(5) $\qquad$
$\qquad$
rev 5/14/2009

MPE Inventory
Last Saved: February 16, 2012
Losing Facility: Industry P\&DC
Gaining Facility: Anaheim P\&DF
Data Extraction Date: $\qquad$

| Equipment <br> Type | (1) <br> Current <br> Number | (2) <br> Proposed <br> Number | Difference |
| :---: | :---: | :---: | :---: |
| AFCS | 5 |  | $(5)$ |
| AFCS 200 | 0 |  | 0 |
| AFSM - ALL | 3 | 0 | $(3)$ |
| APPS | 0 |  | 0 |
| CIOSS | 4 | 0 | $(4)$ |
| CSBCS | 0 |  | 0 |
| DBCS | 37 | 0 | $(37)$ |
| DBCS-OSS | 0 |  | 0 |
| DIOSS | 5 | 0 | $(5)$ |
| FSS | 0 |  | 0 |
| SPBS | 3 | 0 | $(3)$ |
| UFSM | 0 | 0 | 0 |
| FC / MICRO MARK | 2 | 0 | $(2)$ |
| ROBOT GANTRY | 0 | 0 | 0 |
| HSTS / HSUS | 0 | 0 | 0 |
| LCTS /LCUS | 2 | 0 | $(2)$ |
| LIPS | 0 | 0 | 0 |
| MPBCS-OSS | 0 | 0 | 0 |
| TABBER | 0 | 0 | 0 |
| PIV | 0 | 0 | 0 |
| LCREM | 1 | 0 | $(1)$ |


| Equipment Type | (4) <br> Current <br> Number | (5) <br> Proposed Number | (6) <br> Difference | (7) <br> Excess Equipment | (8) <br> Relocation Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AFCS | 0 | 0 | 0 | (5) |  |
| AFCS 200 |  |  |  |  |  |
| AFSM - ALL | 2 | 4 | 2 | (1) | \$219,558 |
| APPS | 1 | 1 | 0 | 0 |  |
| CIOSS | 0 | 0 | 0 | (4) |  |
| CSBCS |  |  |  |  |  |
| DBCS | 28 | 0 | (28) | (65) |  |
| DBCS-OSS |  |  |  |  |  |
| DIOSS | 2 | 0 | (2) | (7) |  |
| FSS | 2 | 2 | 0 | 0 |  |
| SPBS | 1 | 4 | 3 | 0 | \$197,898 |
| UFSM |  |  |  |  |  |
| FC / MICRO MARK | 0 | 0 | 0 | (2) |  |
| ROBOT GANTRY |  |  |  |  |  |
| HSTS / HSUS |  |  |  |  |  |
| LCTS / LCUS | 1 | 1 | 0 | (2) |  |
| LIPS |  |  |  |  |  |
| MPBCS-OSS |  |  |  |  |  |
| TABBER |  |  |  |  |  |
| PIV |  |  |  |  |  |
| LCREM | 0 | 0 | 0 | (1) |  |

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: $\qquad$ (This number is carried forward to Space Evaluation and Other Costs)
(9) Notes: $\qquad$
(

## Customer Service Issues

Last Saved: February 16, 2012
Losing Facility: Industry P\&DC
5-Digit ZIP Code: 91715
Data Extraction Date: 10/15/11

1. Collection Points

Number picked up before 1 p.m. Number picked up between 1-5 p.m. Number picked up after 5 p.m. Total Number of Collection Points

| 3-Digit ZIP Code: 917 |  | 3-Digit ZIP Coc 918 |  | 3-Digit ZIP Code: |  | 3-Digit ZIP Code: |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current |  | Current |  | Current |  | Current |  |
| Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. |
| 59 | 75 | 20 | 20 |  |  |  |  |
| 531 | 536 | 42 | 43 |  |  |  |  |
| 187 | 102 | 13 | 11 |  |  |  |  |
| 777 | 713 | 75 | 74 | 0 | 0 | 0 | 0 |

2. How many collection boxes are designated for "local delivery"? $\square$
3. How many "local delivery" boxes will be removed as a result of AMP? $\qquad$
4. Delivery Performance Report
\% Carriers returning before 5 p.m.

| Quarter/FY | Percent |
| :---: | ---: |
| QTR 3 FY11 | $82.0 \%$ |
| QTR 2 FY11 | $84.8 \%$ |
| QTR 1 FY11 | $81.2 \%$ |
| QTR 4 FY10 | $84.7 \%$ |

5. Retail Unit Inside Losing Facility (Window Service Times)

|  | Current |  | Proposed |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Start | End | Start |  |
| Monday | $8: 30$ | $18: 00$ | $8: 30$ |  |
| End |  |  |  |  |
| Tuesday | $8: 30$ | $18: 00$ | $18: 00$ |  |
| Wednesday | $8: 30$ | $18: 00$ |  |  |
| Thursday | $8: 30$ | $18: 00$ | $8: 30$ |  |
| Friday | $8: 30: 00$ | $8: 30$ | $18: 00$ |  |
| Saturday | $9: 00$ | $18: 00$ | $8: 30$ |  |
|  | $17: 00$ | $9: 00$ | $18: 00$ |  |
|  |  |  | $17: 00$ |  |

7. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?
8. Notes: Cancellation postmark for Flats

Gaining Facility: Anaheim P\&DF
9. What postmark will be printed on collection mail?

$$
\begin{aligned}
& \text { Line } 1 \quad \text { Anaheim CA } \\
& \text { Line } 2
\end{aligned}
$$

## Space Evaluation and Other Costs

## Last Saved: February 16, 2012

Losing Facility: Industry P\&DC

## Space Evaluation

1. Affected Facility

Facility Name: | Industry P\&DC |
| :--- |
| Street Address: |
| City, State ZIP: |
| 15421 Gale Ave |
| Industry, CA 91715 |

2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost: $\qquad$
Enter lease expiration date: $\qquad$
3. Current Square Footage

Enter the total interior square footage of the facility: 459,542
Enter gained square footage expected with the AMP: 306,361
4. Planned use for acquired space from approved AMP

The acquired space will be designated as an inactive storage area pending further evaluation of local facility requirements.
5. Facility Costs

Enter any projected one-time facility costs: $\$ 375,000$
(This number shown below under One-Time Costs section.
6. Savings Information

Space Savings (\$):
(This number carried forward to the Executive Summary)
7. Notes Infrastructure Construction \& Soft Costs for Anaheim P\&DC: $\$ 375,000$.
$\qquad$

## One-Time Costs

| Employee Relocation Costs: |  |
| :---: | :---: |
| Mail Processing Equipment Relocation Costs: <br> (from MPE Inventory) | \$417,456 |
| Facility Costs: (from above) | \$375,000 |
| Total One-Time Costs: | \$792,456 |
|  | (This number carried forward to Executive Summary ) |

Remote Encoding Center Cost per 1000
Losing Facility: Industry P\&DC
Gaining Facility: Anaheim P\&DF
YTD Range of Report: 07_ 06/01/10 : 06/30/11

| (1) | (2) | (3) <br> Product <br> per 1,000 <br> Images |
| :---: | :---: | :---: |
| Letters | Associated REC |  |
| Flats |  |  |
| PARS COA |  |  |
| PARS Redirects |  |  |
| APPS |  |  |


| (4) | (5) | (6) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | :---: |
| Letters | Associated REC |  |
| Flats |  |  |
| PARS COA |  |  |
| PARS Redirects | rev 9/24/2008 |  |
| APPS |  |  |
|  |  |  |



## 3. Background Information

Start of Study: 09/15/11
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822
Date of HQ memo, DAR Factors/Cost of Borrowing/ New Facility Start-up Costs Update

Date \& Time this workbook was last saved:

| June 16, 2011 |
| :---: |
| 2/16/2012 13:13 |

4. Other Information

Area Vice President: $\mid$ Drew Aliperto
Vice President, Network Operations: David E. Williams
Area AMP Coordinator: Steve Mummy
HQ AMP Coordinator: Lane Stalsberg

## Approval Signatures <br> Last Saved: October 21, 2011

Losing Facility Name and Type: Industry P\&DC
Street Address: 15421 E Gale ST
City: City of Industry
State: CA
Facility ZIP Code: 91715
Finance Number: 05-0109
Current 3D ZIP Codes): 917,918
Type of Distribution to Consolidate: Orig \& Dist
Gaining Facility Name and Type: Santa Ana P\&DC
Street Address: 3101 W Sunflower Ave
City: Santa Ana
State: CA
Facility ZIP Code: 92799
Finance Number: 05-6937
Current 3D ZIP Codes): 926,927


GAINING FACIUTY:
Plant Manager:


## AREA OFFICE:

Area Vice President:
Drew Aliperto
Printed Name

$\frac{1-20-12}{\text { Date }}$

Implementation Date:


## HEADQUARTERS:

Vice President, Network Operations:

David E. Williams Printed Name
$\qquad$

Comments:

# Summary Narrative 

Last Saved: February 16, 2012
Losing Facility Name and Type: Industry P\&DC Current 3D ZIP Code(s): 917,918
Type of Distribution to Consolidate: Destinating

## Gaining Facility Name and Type: Santa Ana P\&DC Current 3D ZIP Code(s): 926,927

# AREA MAIL PROCESSING (AMP) PROPOSAL <br> Executive Summary 

Industry P\&DC<br>Consolidated Facility

Santa Ana P\&DC
Gaining Facility

## Background

The Santa Ana Performance Cluster with assistance from the Pacific Area office has completed an Area Mail Processing (AMP) study to determine the feasibility of relocating all Industry P\&DC destinating letter volumes for processing at the Santa Ana, CA P\&DC. The proposal encompasses mail processing for ZIP code ranges 917 and 918.

Currently, the Industry, CA P\&DC is an owned facility that processes all outgoing package and incoming letter, flat and package mail in the 917 and 918 ZIP ranges. Outgoing letter mail, currently processed Monday through Friday at the Industry P\&DC, is being moved to the Santa Ana, CA P\&DC under an approved Originating AMP which is scheduled for implementation by April 1, 2012. Saturday collection mail is processed at the Santa Ana, CA P\&DC on Saturday. With the approval of this AMP study, Industry's destinating letter mail processing will transfer to the Santa Ana, CA P\&DC. Along with processing operations, the Industry facility houses administrative offices, and a Business Mail Entry Unit (BMEU) and a retail unit. The Industry facility is approximately 37 miles from the Santa Ana, CA P\&DC.

A concurrent AMP feasibility study was conducted which proposes to move the Industry, CA P\&DC destinating flat operations and originating/destinating packages operations to the Anaheim, CA P\&DF.

## Financial Summary:

Annual baseline data came from July 1, 2010 - June 30, 2011. Financial savings proposed for this consolidation of originating operations are:

| Total First Year Savings | $\$(2,103,574)$ |
| :--- | :---: | :---: |
| Total Annual Savings | $\$(4,097,108$ |
| Total One-Time Costs | $\$(6,200,682)$ |

The total FHP (average daily volume) to be transferred to Santa Ana is 2,920,425 pieces.

## Customer Service Considerations:

All feasibility analyses are based on the proposed service standard changes to be filed
PRC in November of 2011. Due to the size and complexity of any potential retention of overnight service for inter-plant Priority mail, further modifications to the current study will need to be considered. There are no impacts to the BMEU or Retail units as a result of this AMP. They will continue to be available in the current location within the current operating hours. There are no changes to the collection box times.

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which
current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

## Transportation Changes:

Logistics and RAU changes will be required as necessary during the HQ/Area construction of the Distribution Changes tab. Highlights of some of the proposed changes include:

The transportation impact for the proposed AMP increases the HCR cost by $\$ 2,750,890$ and decreases the PVS by $\$ 668,939$.

Originating Express for the Night Turn (NT) and West Coast Overlay (WCO) is proposed to move from the ONT ramp to SNA (for NT) and LAX (WCO).

Destinating Express (Air) is proposed to continue to arrive at the ONT ramp to maintain existing commitments. Ontario Main Office would separate volume to the 5-digit arriving on the NT/WCO

Prior to implementation, RDC codes and NDLL must be changed.

## INDUSTRY P\&DC CHANGES:

HCR 90016, Industry P\&DC will be removed from the contract; there is enough transportation to handle the mail volume to go to Santa Ana on current trips.

HCR 90091 will be terminated; trips will be added to HCR 90190 no incumbency issues allowed for this move.
HCR 901L0, Industry P\&DC will be removed from the contract; there is enough transportation to handle the mail volume to go to Santa Ana for additional trips.

HCR 91317, delete trips 1 through 6, there is enough transportation to Pasadena on other trips.
HCR 913L3, Industry P\&DC will be removed from the contract; there is enough transportation to handle the mail volume to go to Santa Ana on current trips.

HCR 91712, will be terminated; trips will be added to HCR 926L8 no incumbency issues allowed for this move.
HCR 91313, will be terminated; trips will be added to HCR 926L5 no incumbency issues allowed for this move.
HCR 91714, Industry P\&DC will be removed from the contract; there is enough transportation to handle the mail volume to go to Santa Ana on current trips.

HCR 91716, will be terminated; trips will be added to HCR 92616 \& 92617 no incumbency issues allowed for this move.

HCR 91730, AO trips will be moved from Industry P\&DC to Santa Ana P\&DC.
HCR 91732, AO trips will be moved from Industry P\&DC to Santa Ana P\&DC.

## Staffing Impacts:

Current projections from the AMP study indicate a net reduction of 427 craft employees with Industry P\&DC losing 695 and Santa Ana P\&DC adding 268 positions. There will be a net reduction of 28 EAS positions, with Industry P\&DC losing 43 EAS positions and Santa Ana P\&DC adding 15 EAS positions.

As a matter of policy, the Postal Service follows the Worker Adjustment and Retraining Notification Act's ("WARN") notification requirements when the number of employees experiencing an employment loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments

| Management and Craft Staffing Impacts |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Industry CA |  |  | Santa Ana CA |  |  | Net Diff |
|  | Total Current On-Rolls | Total Proposed | Diff | Total Current On-Rolls | Total Proposed | Diff |  |
| Craft ${ }^{1}$ | 695 | 49 | (646) | 886 | 1,104 | 218 | (428) |
| Management | 43 | - | (43) | 64 | 79 | 15 | (28) |

${ }^{1}$ Craft $=$ FTR + PTR + PTF + Casuals

Name -
Gaining Site

| Mail Processing Management to Craft Ratio |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Current |  | Proposed |  |
| Management to Craft 2 Ratios | SDOs to Craft ${ }_{1}$ (1:25 target) | MDOs+SDOs to Craft ${ }_{1}$ <br> (1:22 target) | SDOs to Craft ${ }_{1}$ (1:25 target) | MDOs+SDOs to Craft ${ }_{1}$ <br> (1:22 target) |
| Industry CA | 1:28 | 1:26 |  |  |
| Santa Ana CA | 1:23 | 1 : 19 | 1:23 | 1:20 |

${ }^{1}$ Craft $=$ FTR + PTR + PTF + Casuals
${ }^{2}$ Craft $=$ F1 + F4 at Losing; F1 only at Gaining

## Equipment Relocation and Maintenance Impacts:

AFSM relocation: Qty. 3 from Industry going to Anaheim; Qty. 1 from Santa Ana going to Anaheim ATHS w/AI
SPBS relocation: Qty. 3 from Industry going to Anaheim $\$ 65,966 \times 3=\$ 197,898$
DIOSS relocation does not include disposal of two units $\$ 6,893 \times 2=\$ 13,786$
CIOSS to be relocated to No. Grand CFS facility $\$ 6,893 \times 4=\$ 27,572$
Facility (Santa Ana P\&DC) site upgrade cost: $\$ 1,500,000$
Facility (North Grand) site preparation power and mechanical upgrade cost: \$500,000

## Space Impacts:

The total interior footage of the Industry P\&DC is $459,542 \mathrm{sq}$. ft. With the approved AMP, the expected gain of 303,361 sq. ft . will be designated as an inactive storage area
pending further evaluation of local facility requirements. Infrastructure construction \& soft costs for the Santa Ana P\&DC include:

## Other Concurrent Initiatives:

Industry is not impacted by any other significant cost savings program occurring during the AMP process. Since the commencement of the AMP study, Santa Ana has consolidated craft positions and is scheduled for AFCS 200 deployment in mid 2011. Santa Ana will absorb mail volumes from the AMP consolidation using minimal increases in craft complement.

## 24 Hour Clock

Losing Facility Name and Type: Industry P\&DC Current 3D ZIP Code(s): 917,918
Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Santa Ana P\&DC Current 3D ZIP Code(s): 926,927


## MAP

Losing Facility Name and Type: Industry P\&DC
Current 3D ZIP Code(s): 917,918
Miles to Gaining Facility: 37
Gaining Facility Name and Type: Santa Ana P\&DC
Current 3D ZIP Code(s): 926,927


## Service Standard Impacts

Last Saved: February 16, 2012

## Losing Facility: Industry P\&DC

Losing Facility 3D ZIP Code(s): 917,918
Gaining Facility 3D ZIP Code(s): 926,927

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

|  | FCM |  |  |  |  |  | PRI |  | PER * |  | STD * |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET UP+NO CHNG |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| VOLUME TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

*     - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the Executive Summary

|  | FCM |  |  |  |  |  | PRI |  | PER |  | STD |  | PSVC |  | ALL CLASSES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overnight | \% Change | All Others | \% Change | Total | \% Change | All | \% Change | All | \% Change | All | \% Change | All | \% Change | All |  |
| UPGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOWNGRADE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

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## Stakeholders Notification

(WorkBook Tab Notification - 1)
Losing Facility: Industry P\&DC

Last Saved: February 16, 2012 AMP Event:

Stakeholder Notification Page 1 Start of Study

Losing Facility: Industry P\&DC

| Function 1 | 10 | Function 4 |
| :---: | :---: | :---: |
| \$46.19 | 41 | \$0.00 |
| \$39.47 | 42 | \$0.00 |
| \$43.64 | 43 | \$0.00 |
| \$38.88 | 44 | \$0.00 |
| \$38.79 | 45 | \$0.00 |
| \$0.00 | 46 | \$0.00 |
| \$42.90 | 47 | \$0.00 |
| \$39.71 | 48 | \$0.00 |


| Gaining Current Workhour Rate by LDC |  |  |
| :---: | :---: | :---: |
| Function 1 |  | Function 4 |
| \$46.21 |  | \$0.00 |
| \$45.29 | 42 | \$0.00 |
| \$42.92 | 43 | \$0.00 |
| \$41.73 | 4 | \$0.00 |
| \$41.61 | 4 | \$0.00 |
| \$0.00 | 46 | \$0.00 |
| \$41.75 | 4 | \$0.00 |
| \$41.39 |  | \$0.00 |


|  |  | Current Annual FHP | Current Annual TPH or | $\begin{gathered} \text { (5) } \\ \text { Current } \\ \text { Annual } \end{gathered}$ | (6) Current Productivity | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 002 | 0.0\% |  |  |  |  | \$981,519 |
| 003 | 100.0\% |  |  |  |  | \$2,160 |
| 044 | 100.0\% |  |  |  |  | \$865,717 |
| 083 | 100.0\% |  |  |  |  | \$70,671 |
| 084 | 100.0\% |  |  |  |  | \$135,252 |
| 087 | 100.0\% |  |  |  |  | \$994 |
| 088 | 100.0\% |  |  |  |  | \$4,385 |
| 089 | 100.0\% |  |  |  |  | \$248,455 |
| 090 | 100.0\% |  |  |  |  | \$146,746 |
| 091 | 100.0\% |  |  |  |  | \$125,431 |
| 092 | 100.0\% |  |  |  |  | \$103,643 |
| 093 | 100.0\% |  |  |  |  | \$90,584 |
| 094 | 100.0\% |  |  |  |  | \$1,458 |
| 095 | 100.0\% |  |  |  |  | \$87 |
| 096 | 100.0\% |  |  |  |  | \$2,263 |
| 097 | 100.0\% |  |  |  |  | \$105,743 |
| 098 | 100.0\% |  |  |  |  | \$65,182 |
| 099 | 100.0\% |  |  |  |  | \$130,796 |
| 110 | 0.0\% |  |  |  |  | \$367,539 |
| 111 | 100.0\% |  |  |  |  | \$245 |
| 112 | 100.0\% |  |  |  |  | \$28,585 |
| 114 | 100.0\% |  |  |  |  | \$172,511 |
| 115 | 100.0\% |  |  |  |  | \$0 |
| 117 | 14.9\% |  |  |  |  | \$1,203,545 |
| 168 | 100.0\% |  |  |  |  | \$308,099 |
| 169 | 100.0\% |  |  |  |  | \$1,009,544 |
| 180 | 80.0\% |  |  |  |  | \$755,229 |
| 185 | 74.0\% |  |  |  |  | \$1,218,467 |
| 186 | 100.0\% |  |  |  |  | \$1,106 |
| 266 | 100.0\% |  |  |  |  | \$0 |
| 284 | 100.0\% |  |  |  |  | \$2,664 |
| 381 | 100.0\% |  |  |  |  | \$22 |
| 481 | 100.0\% |  |  |  |  | \$284,380 |
| 484 | 100.0\% |  |  |  |  | \$364,403 |
| 486 | 100.0\% |  |  |  |  | \$3,298 |
| 487 | 100.0\% |  |  |  |  | \$0 |
| 488 | 100.0\% |  |  |  |  | \$0 |
| 489 | 100.0\% |  |  |  |  | \$17,404 |
| 491 | 100.0\% |  |  |  |  | \$181 |
| 494 | 100.0\% |  |  |  |  | \$5,466 |


|  | $(9)$ <br> $\%$ <br> Moved to <br> Losing | (10) Current Annual FHP Volume | (11) <br> Current <br> Annual TPH or <br> NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 002 |  |  |  |  |  | \$9,214 |
| 003 |  |  |  |  |  | \$0 |
| 044 |  |  |  |  |  | \$959,928 |
| 083 |  |  |  |  |  | \$114,773 |
| 084 |  |  |  |  |  | \$2,369 |
| 087 |  |  |  |  |  | \$595 |
| 088 |  |  |  |  |  | \$999 |
| 089 |  |  |  |  |  | \$102,587 |
| 090 |  |  |  |  |  | \$33,922 |
| 091 |  |  |  |  |  | \$74,396 |
| 092 |  |  |  |  |  | \$98,528 |
| 093 |  |  |  |  |  | \$43,303 |
| 094 |  |  |  |  |  | \$27,391 |
| 095 |  |  |  |  |  | \$24,042 |
| 096 |  |  |  |  |  | \$2,382 |
| 097 |  |  |  |  |  | \$137,719 |
| 098 |  |  |  |  |  | \$42,508 |
| 099 |  |  |  |  |  | \$121,056 |
| 110 |  |  |  |  |  | \$57,364 |
| 111 |  |  |  |  |  | \$0 |
| 112 |  |  |  |  |  | \$2,927,064 |
| 114 |  |  |  |  |  | \$465,716 |
| 115 |  |  |  |  |  | \$0 |
| 117 |  |  |  |  |  | \$45,281 |
| 168 |  |  |  |  |  | \$404,483 |
| 169 |  |  |  |  |  | \$113,646 |
| 180 |  |  |  |  |  | \$1,982,680 |
| 185 |  |  |  |  |  | \$374,436 |
| 186 |  |  |  |  |  | \$0 |
| 266 |  |  |  |  |  | \$23,548 |
| 284 |  |  |  |  |  | \$65,020 |
| 381 |  |  |  |  |  | \$74,182 |
| 481 |  |  |  |  |  | \$945,003 |
| 484 |  |  |  |  |  | \$534,937 |
| 486 |  |  |  |  |  | \$204 |
| 487 |  |  |  |  |  | \$0 |
| 488 |  |  |  |  |  | \$1,219 |
| 489 |  |  |  |  |  | \$2,157 |
| 491 |  |  |  |  |  | \$3,864 |
| 494 |  |  |  |  |  | \$0 |


| (1) <br> Current <br> Operation <br> Numbers | (2) <br> $\%$ Moved to <br> Gaining$\|$ | Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 504 | 100.0\% |  |  |  |  | \$4,018 |
| 618 | 100.0\% |  |  |  |  | \$9,458 |
| 619 | 100.0\% |  |  |  |  | \$394,396 |
| 894 | 100.0\% |  |  |  |  | \$4,088,460 |
| 896 | 100.0\% |  |  |  |  | \$174,884 |
| 897 | 100.0\% |  |  |  |  | \$183,677 |
| 898 | 100.0\% |  |  |  |  | \$345 |
| 899 | 100.0\% |  |  |  |  | \$275 |
| 918 | 100.0\% |  |  |  |  | \$4,077,559 |
| 919 | 100.0\% |  |  |  |  | \$651,276 |
| 964 | 100.0\% |  |  |  |  | \$337,626 |
| 966 | 100.0\% |  |  |  |  | \$113,826 |
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Package Page 13

|  | (9) <br> $\%$ Moved to <br> Losing | (10) Current Annual FHP Volume | (11) Current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) <br> Current <br> Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 504 |  |  |  |  |  | \$0 |
| 618 |  |  |  |  |  | \$0 |
| 619 |  |  |  |  |  | \$0 |
| 894 |  |  |  |  |  | \$3,115,325 |
| 896 |  |  |  |  |  | \$24,034 |
| 897 |  |  |  |  |  | \$24,730 |
| 898 |  |  |  |  |  | \$229,985 |
| 899 |  |  |  |  |  | \$33,836 |
| 918 |  |  |  |  |  | \$5,744,846 |
| 919 |  |  |  |  |  | \$1,408,890 |
| 964 |  |  |  |  |  | \$316 |
| 966 |  |  |  |  |  | \$92,135 |
| 009 |  |  |  |  |  | \$742 |
| 010 |  |  |  |  |  | \$426,116 |
| 012 |  |  |  |  |  | \$156,145 |
| 014 |  |  |  |  |  | \$50,240 |
| 015 |  |  |  |  |  | \$1,033,943 |
| 017 |  |  |  |  |  | \$930,822 |
| 018 |  |  |  |  |  | \$1,138 |
| 019 |  |  |  |  |  | \$40,195 |
| 020 |  |  |  |  |  | \$546,387 |
| 021 |  |  |  |  |  | \$92,427 |
| 022 |  |  |  |  |  | \$31,235 |
| 030 |  |  |  |  |  | \$2,113,907 |
| 040 |  |  |  |  |  | \$198,744 |
| 060 |  |  |  |  |  | \$360,683 |
| 066 |  |  |  |  |  | \$8,020 |
| 067 |  |  |  |  |  | \$7,688 |
| 070 |  |  |  |  |  | \$78,089 |
| 074 |  |  |  |  |  | \$726,280 |
| 120 |  |  |  |  |  | \$935 |
| 124 |  |  |  |  |  | \$776,172 |
| 126 |  |  |  |  |  | \$34,749 |
| 132 |  |  |  |  |  | \$146 |
| 140 |  |  |  |  |  | \$4,258,816 |
| 141 |  |  |  |  |  | \$246,608 |
| 142 |  |  |  |  |  | \$16,345 |
| 143 |  |  |  |  |  | \$16,788 |
| 144 |  |  |  |  |  | \$825,858 |
| 146 |  |  |  |  |  | \$899,522 |
| 178 |  |  |  |  |  | \$23,818 |
| 179 |  |  |  |  |  | \$3,055 |
| 188 |  |  |  |  |  | \$201,605 |
| 200 |  |  |  |  |  | \$397,140 |
| 208 |  |  |  |  |  | \$3 |
| 210 |  |  |  |  |  | \$1,879,148 |
| 212 |  |  |  |  |  | \$879,763 |
| 229 |  |  |  |  |  | \$2,362,004 |
| 230 |  |  |  |  |  | \$424,290 |
| 231 |  |  |  |  |  | \$1,439,021 |
| 232 |  |  |  |  |  | \$753,046 |
| 233 |  |  |  |  |  | \$574,043 |
| 234 |  |  |  |  |  | \$111,621 |
| 235 |  |  |  |  |  | \$514,408 |
| 261 |  |  |  |  |  | \$981 |
| 264 |  |  |  |  |  | \$70,140 |
| 271 |  |  |  |  |  | \$1,062,449 |
| 274 |  |  |  |  |  | \$194 |
| 281 |  |  |  |  |  | \$94,162 |
| 291 |  |  |  |  |  | \$191 |


| (1) <br> Current <br> Operation <br> Numbers | (2) <br> \% Moved to <br> Gaining$\|$ | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) Current Annual Workhour Costs |
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Package Page 14

|  | (9) <br> $\%$ Moved to <br> Losing | (10) Current Annual FHP Volume | (11) Current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) <br> Current <br> Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 294 |  |  |  |  |  | \$1,330 |
| 321 |  |  |  |  |  | \$2,252 |
| 340 |  |  |  |  |  | \$88,284 |
| 341 |  |  |  |  |  | \$11,389 |
| 384 |  |  |  |  |  | \$30,736 |
| 468 |  |  |  |  |  | S0 |
| 482 |  |  |  |  |  | \$37,275 |
| 549 |  |  |  |  |  | \$650,417 |
| 554 |  |  |  |  |  | \$316,955 |
| 560 |  |  |  |  |  | \$1,043,738 |
| 562 |  |  |  |  |  | \$33 |
| 585 |  |  |  |  |  | \$552,435 |
| 607 |  |  |  |  |  | \$82,174 |
| 612 |  |  |  |  |  | \$117,483 |
| 628 |  |  |  |  |  | \$904,488 |
| 629 |  |  |  |  |  | \$805,899 |
| 630 |  |  |  |  |  | \$157 |
| 677 |  |  |  |  |  | \$4,290 |
| 776 |  |  |  |  |  | \$98,473 |
| 793 |  |  |  |  |  | \$210,897 |
| 891 |  |  |  |  |  | \$828,993 |
| 892 |  |  |  |  |  | \$115,016 |
| 893 |  |  |  |  |  | \$269,551 |
| 895 |  |  |  |  |  | \$1,891 |
| 930 |  |  |  |  |  | \$451,279 |
| 961 |  |  |  |  |  | \$61,831 |
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AMP Workhour Costs - Current

| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) |  |
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| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining | (3) Current Annual FHP Volume | (4) Current Annual TPH or NATPH Volume | (5) Current Annual Workhours | (6) Current Productivity (TPH or NATPH) |  |
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| (8) Current Operation Numbers |  | (10) Current Annual FHP Volume | (11) current Annual TPH or NATPH Volume | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) |  |
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| (1) Current Operation Numbers | (2) <br> $\%$ Moved to <br> Gaining |  | (4) Current Annual TPH or NATPH Volume | (5) <br> Current <br> Annual Workhours | (6) Current Productivity (TPH or NATPH) | (7) <br> Current Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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|  | Moved to Gain | 905,331,615 | 2,370,869,326 | 427,063 | 5,552 | \$18,859,573 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 905,331,615 | 2,370,869,326 | 427,063 | 5,552 | \$18,859,573 |
| T | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  |  |  |  |  |
|  | All | 905,331,615 | 2,370,869,326 | 427,063 | 5,552 | \$18,859,573 |

Total FHP to be Transferred (Average Daily Volume) : $\mathbf{2 , 9 2 0 , 4 2 5}$
(This number is carried forward to AMP Worksheet Executive Summary)
Current FHP at Gaining Facility (Average Daily Volume) :
5,129,705
(This number is carried forward to AMP Worksheet Executive Summary)
Combined Current Workhour Annual Workhour Costs : \$70,707,276
(This number is carried forward to the bottom of AMP Worksheet Workhour Costs-Proposed)

|  |  |  |  | (12) Current Annual Workhours | (13) Current Productivity (TPH or NATPH) | (14) Current Annual Workhour Costs |
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|  | Impact to Gain | 927,473,456 | 3,412,148,324 | 461,027 | 7,401 | \$20,490,617 |
|  | Moved to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Totals | Total Impact | 927,473,456 | 3,412,148,324 | 461,027 | 7,401 | \$20,490,617 |
| Totals | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 662,735,218 | 1,526,031,009 | 741,326 | 2,059 | \$31,357,086 |
|  | All | 1,590,208,674 | 4,938,179,333 | 1,202,353 | 4,107 | \$51,847,703 |
|  |  |  |  |  |  |  |
|  | Impact to Gain | 1,832,805,071 | 5,783,017,650 | 888,090 | 6,512 | \$39,350,190 |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Comb | Total Impact | 1,832,805,071 | 5,783,017,650 | 888,090 | 6,512 | \$39,350,190 |
| Totals | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 662,735,218 | 1,526,031,009 | 741,326 | 2,059 | \$31,357,086 |
|  | All | 2,495,540,289 | 7,309,048,659 | 1,629,416 | 4,486 | \$70,707,276 |

Losing Facility:
Industry P\&DC

| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP | (3) Proposed Annual TPH or | (4) <br> Proposed Annual | (5) <br> Proposed Productivity | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 002 |  |  |  |  | \$981,519 |
| 003 |  |  |  |  | \$0 |
| 044 |  |  |  |  | \$0 |
| 083 |  |  |  |  | \$0 |
| 084 |  |  |  |  | \$0 |
| 087 |  |  |  |  | \$0 |
| 088 |  |  |  |  | \$0 |
| 089 |  |  |  |  | \$0 |
| 090 |  |  |  |  | \$0 |
| 091 |  |  |  |  | \$0 |
| 092 |  |  |  |  | \$0 |
| 093 |  |  |  |  | \$0 |
| 094 |  |  |  |  | \$0 |
| 095 |  |  |  |  | \$0 |
| 096 |  |  |  |  | \$0 |
| 097 |  |  |  |  | \$0 |
| 098 |  |  |  |  | \$0 |
| 099 |  |  |  |  | \$0 |
| 110 |  |  |  |  | \$367,539 |
| 111 |  |  |  |  | \$0 |
| 112 |  |  |  |  | \$0 |
| 114 |  |  |  |  | \$0 |
| 115 |  |  |  |  | \$0 |
| 117 |  |  |  |  | \$1,024,525 |
| 168 |  |  |  |  | \$0 |
| 169 |  |  |  |  | \$0 |
| 180 |  |  |  |  | \$151,046 |
| 185 |  |  |  |  | \$316,801 |
| 186 | 0 | 0 | 0 | No Calc | \$0 |
| 266 | 0 | 0 | 0 | No Calc | \$0 |
| 284 | 0 | 0 | 0 | No Calc | \$0 |
| 381 | 0 | 0 | 0 | No Calc | \$0 |
| 481 | 0 | 0 | 0 | No Calc | \$0 |
| 484 | 0 | 0 | 0 | No Calc | \$0 |
| 486 | 0 | 0 | 0 | No Calc | \$0 |
| 487 | 0 | 0 | 0 | No Calc | \$0 |
| 488 | 0 | 0 | 0 | No Calc | \$0 |
| 489 | 0 | 0 | 0 | No Calc | \$0 |
| 491 | 0 | 0 | 0 | No Calc | \$0 |
| 494 | 0 | 0 | 0 | No Calc | \$0 |
| 504 | 0 | 0 | 0 | No Calc | \$0 |
| 618 | 0 | 0 | 0 | No Calc | \$0 |
| 619 | 0 | 0 | 0 | No Calc | \$0 |
| 894 | 0 | 0 | 0 | No Calc | \$0 |
| 896 | 0 | 0 | 0 | No Calc | \$0 |
| 897 | 0 | 0 | 0 | No Calc | \$0 |
| 898 | 0 | 0 | 0 | No Calc | \$0 |
| 899 | 0 | 0 | 0 | No Calc | \$0 |
| 918 | 0 | 0 | 0 | No Calc | \$0 | Annual TPH or

$\square$

Gaining Facility: Santa Ana P\&DC

| (7) <br> Proposed Operation Numbers | (8) <br> Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 002 |  |  |  |  | \$9,214 |
| 003 |  |  |  |  | \$2,102 |
| 044 |  |  |  |  | \$1,832,589 |
| 083 |  |  |  |  | \$188,428 |
| 084 |  |  |  |  | \$133,998 |
| 087 |  |  |  |  | \$4,068 |
| 088 |  |  |  |  | \$0 |
| 089 |  |  |  |  | \$344,386 |
| 090 |  |  |  |  | \$185,709 |
| 091 |  |  |  |  | \$292,345 |
| 092 |  |  |  |  | \$216,178 |
| 093 |  |  |  |  | \$148,024 |
| 094 |  |  |  |  | \$12,740 |
| 095 |  |  |  |  | \$5,937 |
| 096 |  |  |  |  | \$8,369 |
| 097 |  |  |  |  | \$237,988 |
| 098 |  |  |  |  | \$116,074 |
| 099 |  |  |  |  | \$236,074 |
| 110 |  |  |  |  | \$57,364 |
| 111 |  |  |  |  | \$119 |
| 112 |  |  |  |  | \$2,940,974 |
| 114 |  |  |  |  | \$549,661 |
| 115 |  |  |  |  | \$0 |
| 117 |  |  |  |  | \$219,505 |
| 168 |  |  |  |  | \$713,167 |
| 169 |  |  |  |  | \$1,161,459 |
| 180 |  |  |  |  | \$2,350,180 |
| 185 |  |  |  |  | \$967,350 |
| 186 |  |  |  |  | \$538 |
| 266 |  |  |  |  | \$8,305 |
| 284 |  |  |  |  | \$25,411 |
| 381 |  |  |  |  | \$41,473 |
| 481 |  |  |  |  | \$1,524,651 |
| 484 |  |  |  |  | \$888,340 |
| 486 |  |  |  |  | \$5,138 |
| 487 |  |  |  |  | \$305 |
| 488 |  |  |  |  | \$642 |
| 489 |  |  |  |  | \$50,463 |
| 491 |  |  |  |  | \$0 |
| 494 |  |  |  |  | \$63,844 |
| 504 |  |  |  |  | \$0 |
| 618 |  |  |  |  | \$66,540 |
| 619 |  |  |  |  | \$310,769 |
| 894 |  |  |  |  | \$2,695,594 |
| 896 |  |  |  |  | \$91,303 |
| 897 |  |  |  |  | \$352,652 |
| 898 |  |  |  |  | \$211,029 |
| 899 |  |  |  |  | \$91,725 |
| 918 |  |  |  |  | \$7,293,968 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 919 | 0 | 0 | 0 | No Calc | \$0 |
| 964 | 0 | 0 | 0 | No Calc | \$0 |
| 966 | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP | (9) Proposed Annual TPH or | (10) Proposed Annual | (11) Proposed Productivity | (12) Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 919 |  |  |  |  | \$6,712,702 |
| 964 |  |  |  |  | \$919 |
| 966 |  |  |  |  | \$54,423 |
| 009 |  |  |  |  | \$742 |
| 010 |  |  |  |  | \$426,116 |
| 012 |  |  |  |  | \$156,145 |
| 014 |  |  |  |  | \$50,240 |
| 015 |  |  |  |  | \$895,661 |
| 017 |  |  |  |  | \$930,822 |
| 018 |  |  |  |  | \$1,138 |
| 019 |  |  |  |  | \$40,195 |
| 020 |  |  |  |  | \$546,387 |
| 021 |  |  |  |  | \$92,427 |
| 022 |  |  |  |  | \$31,235 |
| 030 |  |  |  |  | \$2,050,490 |
| 040 |  |  |  |  | \$192,782 |
| 060 |  |  |  |  | \$349,862 |
| 066 |  |  |  |  | \$8,773 |
| 067 |  |  |  |  | \$18,197 |
| 070 |  |  |  |  | \$75,747 |
| 074 |  |  |  |  | \$704,492 |
| 120 |  |  |  |  | \$935 |
| 124 |  |  |  |  | \$776,172 |
| 126 |  |  |  |  | \$34,749 |
| 132 |  |  |  |  | \$146 |
| 140 |  |  |  |  | \$4,258,816 |
| 141 |  |  |  |  | \$426,038 |
| 142 |  |  |  |  | \$36,121 |
| 143 |  |  |  |  | \$46,819 |
| 144 |  |  |  |  | \$369,480 |
| 146 |  |  |  |  | \$839,369 |
| 178 |  |  |  |  | \$23,103 |
| 179 |  |  |  |  | \$2,963 |
| 188 |  |  |  |  | \$201,605 |
| 200 |  |  |  |  | \$385,225 |
| 208 |  |  |  |  | \$3 |
| 210 |  |  |  |  | \$1,879,148 |
| 212 |  |  |  |  | \$879,763 |
| 229 |  |  |  |  | \$2,362,004 |
| 230 |  |  |  |  | \$424,290 |
| 231 |  |  |  |  | \$1,439,021 |
| 232 |  |  |  |  | \$753,046 |
| 233 |  |  |  |  | \$574,043 |
| 234 |  |  |  |  | \$111,621 |
| 235 |  |  |  |  | \$514,408 |
| 261 |  |  |  |  | \$4,061 |
| 264 |  |  |  |  | \$66,447 |
| 271 |  |  |  |  | \$949,921 |
| 274 |  |  |  |  | \$0 |
| 281 |  |  |  |  | \$128,848 |
| 291 |  |  |  |  | \$205 |
| 294 |  |  |  |  | \$1,649 |
| 321 |  |  |  |  | \$2,184 |
| 340 |  |  |  |  | \$88,284 |
| 341 |  |  |  |  | \$11,389 |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP | (9) Proposed Annual TPH or | (10) Proposed Annual | (11) Proposed Productivity | (12) <br> Proposed Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 384 |  |  |  |  | \$25,079 |
| 468 |  |  |  |  | \$0 |
| 482 |  |  |  |  | \$65,518 |
| 549 |  |  |  |  | \$650,417 |
| 554 |  |  |  |  | \$316,955 |
| 560 |  |  |  |  | \$1,043,738 |
| 562 |  |  |  |  | \$33 |
| 585 |  |  |  |  | \$552,435 |
| 607 |  |  |  |  | \$82,174 |
| 612 |  |  |  |  | \$117,483 |
| 628 |  |  |  |  | \$595,012 |
| 629 |  |  |  |  | \$603,334 |
| 630 |  |  |  |  | \$157 |
| 677 |  |  |  |  | \$4,290 |
| 776 |  |  |  |  | \$94,948 |
| 793 |  |  |  |  | \$210,897 |
| 891 |  |  |  |  | \$686,522 |
| 892 |  |  |  |  | \$233,669 |
| 893 |  |  |  |  | \$493,275 |
| 895 |  |  |  |  | \$0 |
| 930 |  |  |  |  | \$451,279 |
| 961 |  |  |  |  | \$22,420 |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) <br> Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |


| (7) <br> Proposed Operation Numbers | (8) Proposed Annual FHP Volume | (9) <br> Proposed Annual TPH or NATPH Volume | (10) <br> Proposed Annual Workhours | (11) <br> Proposed Productivity (TPH or NATPH) | (12) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
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| (1) <br> Proposed Operation Numbers | (2) <br> Proposed Annual FHP Volume | (3) Proposed Annual TPH or NATPH Volume | (4) <br> Proposed Annual Workhours | (5) <br> Proposed Productivity (TPH or NATPH) | (6) <br> Proposed Annual Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | No Calc |  |
|  |  |  | 0 | No Calc |  |
| Moved to Gain | 0 | 113,375,604 | 66,234 | 1,712 | \$2,841,430 |
| Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
| Total Impact | 0 | 113,375,604 | 66,234 | 1,712 | \$2,841,430 |
| Non Impacted | 0 | 0 | 0 | No Calc | \$0 |
|  |  |  |  |  |  |
| All | 0 | 113,375,604 | 66,234 | 1,712 | \$2,841,430 |


| (7) <br> Proposed <br> Operation <br> Numbers | (8) <br> Proposed <br> Annual FHP <br> Volume | (9) <br> Proposed <br> NATPH Volume | (10) <br> Proposed <br> Annual <br> Workhours | (11) <br> Proposed <br> Productivity <br> (TPH or NATPH) | (12) <br> Proposed <br> Annual <br> Workhour Costs |
| :---: | :---: | ---: | ---: | ---: | ---: |
|  |  |  | 0 | No Calc |  |
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|  |  |  | 0 | 0 | No Calc |


| (1) <br> Proposed <br> Operation <br> Numbers | (2) <br> Proposed <br> Annual FHP <br> Volume | (3) <br> Proposed <br> Annual TPH or <br> NATPH Volume | (4) <br> Proposed <br> Annual <br> Workhours | (5) <br> Proposed <br> Productivity <br> (TPH or NATPH) | (6) <br> Proposed <br> Annual <br> Workhour Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |


| (7) | (8) | (9) | (10) | (11) <br> Proposed <br> Operation <br> Pumbers | (12) <br> Annual FHP <br> Volume |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Proposed <br> Annual TPH or <br> NATPH Volume | Proposed <br> Annual <br> Workhours | Proposed <br> Productivity <br> (TPH or NATPH) | Proposed <br> Annual <br> Workhour Costs |  |  |

## (13) New Flow Adjustments at Losing Facility

| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
| :--- | :--- | :--- | :--- | :--- | :--- |
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$\$ 0$

| (14) New Flow Adjustments at Gaining Facility |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Op\# | FHP | TPH/NATPH | Workhours | Productivity | Workhour Cost |
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| Totals | 0 | 0 | 0 | No Calc | \$0 |

Combined Current Annual Workhour Cost

# Proposed Annual Workhour Cost : $\quad \$ 66,679,130$ 

(Total of Columns 6 and 12 on this page)
Minimum Function 1 Workhour Savings

$$
(\$ 111,240)
$$

(This number represents proposed workhour savings with no productivity improvements applied to operations at the gaining facility)

Function 1 Workhour Savings : $\qquad$ \$4,028,146
(This number equals the difference in the current and proposed workhour cost above and is carried forward to the Executive Summary)

|  | Impact to Gain | 1,832,805,071 | 5,783,017,650 | 817,238 | 7,076 | \$36,266,168 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Impact to Lose | 0 | 0 | 0 | No Calc | \$0 |
|  | Total Impact | 1,832,805,071 | 5,783,017,650 | 817,238 | 7,076 | \$36,266,168 |
|  | Non-impacted | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Only | 662,735,218 | 1,526,031,009 | 719,345 | 2,121 | \$30,412,962 |
|  | Tot Before Adj | 2,495,540,289 | 7,309,048,659 | 1,536,583 | 4,757 | \$66,679,130 |
|  | Lose Adj | 0 | 0 | 0 | No Calc | \$0 |
|  | Gain Adj | 0 | 0 | 0 | No Calc | \$0 |
|  | All | 2,495,540,289 | 7,309,048,659 | 1,536,583 | 4,757 | \$66,679,130 |
|  |  |  |  |  |  |  |
| Cost Impact | Comb Current | 2,495,540,289 | 7,309,048,659 | 1,629,416 | 4,486 | \$70,707,276 |
|  | Proposed | 2,495,540,289 | 7,309,048,659 | 1,536,583 | 4,757 | \$66,679,130 |
|  | Change | 0 | 0 | $(92,833)$ |  | (\$4,028,146) |
|  | Change \% | 0.0\% | 0.0\% | -5.7\% |  | -5.7\% |

rev 04/02/2009
$\qquad$ $07 / 01 / 10$ to 06/30/11
Losing Facility: Industry P\&DC Gaining Facility: Santa Ana P\&DC
Current Other Craft Workhours

| Current Other |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Losing Facility |  |  |  |  |
| $\square$ | Percent Moved to Gaining <br> (\%) | Reduction Due to EoS (\%) | Current Annual Workhours | Current Annual Workhour Cost (\$) |
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Current All Supervisory Workhours



AMP Other Curr vs Prop






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|  |  | $\$ 0$ |
|  |  |  |
| Ops-Red |  |  |
| Ops-Inc | 0 | $\$ 0$ |
| Ops-Stay | 0 | $\$ 0$ |
| Allops |  | 0 |


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|  |  | $\$ 0$ |
|  | 0 |  |
| Ops-Red |  |  |
| Ops-Inc | 0 |  |
| Ops-Stay | 111,288 | $\$ 6,044,580$ |
| Allops | 111288 | $\$ 6044580$ |


| Current Workhours Losing Facility |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | Percent <br> (\%) Moved to Gaining | (\%) Reduction Due to Eos | Current Annual Workhours | Current Annual Workhour Cost (\$) |
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| Ops-Reducing $\quad 00$ |  |  |  |  |
| Totals | Ops-Increasing |  | 0 | \$0 |
|  | Ops-Staying |  | 0 | \$0 |
|  | All Operations |  | 0 | \$0 |


| $\begin{array}{\|c\|} \hline \text { Current } \\ \text { MODS } \\ \text { Operation } \\ \text { Number } \\ \hline \end{array}$ | Percent <br> (\%) Moved to Losing |  | Current Annual Workhours | Current Annual Workhour Cost (\$) |
| :---: | :---: | :---: | :---: | :---: |
| 780 |  |  |  | \$2,197 |
| 781 |  |  |  | \$99,401 |
| 783 |  |  |  | \$263,675 |
| 786 |  |  |  | \$137 |
| 789 |  |  |  | \$565 |
|  |  |  |  |  |
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|  |  |  |  |  |
| Totals | Ops-Reducing |  | 0 | \$0 |
|  | Ops-Increasing |  | 0 | \$0 |
|  | Ops-Staying |  | 9,580 | \$365,976 |
|  | All Operations |  | 9580 | \$365 976 |


| Proposed <br> MODS <br> Operation <br> Number | Proposed Annual <br> Workhours | Proposed Annual <br> Workhour Cost (\$) |
| :--- | ---: | ---: |
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|  |  |  |
|  |  | $\$ 0$ |
| Ops-Red |  |  |
| Ops-Inc | 0 |  |
| Ops-Stay | 0 | $\$ 0$ |
| Allops | 0 | $\$ 0$ |


| Proposed MODS Operation Number | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| :---: | :---: | :---: |
| 780 |  | \$2,197 |
| 781 |  | \$99,401 |
| 783 |  | \$263,675 |
| 786 |  | \$137 |
| 789 |  | \$565 |
|  |  |  |
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|  |  |  |
|  |  |  |
| Ops-Red | 0 | S0 |
| Ops-Inc | 0 | s0 |
| Ops-Stay | 9,580 | \$365,976 |
| Allops | 9580 | \$365 976 |

Grouped Subtotals for Transportation, Maintenance, Supervision \& Flow Adjustments, along with Facility and Combined Summaries




Summary by Sub-Group

|  | Current - Combined |  |
| :---: | :---: | :---: |
|  | Annual Workhours | Annual Dolars |
| Other Craft Ops (note 1) | 31,658 | \$1,531,450 |
| Transportation Ops (note 2) | 69,340 | \$2,887,929 |
| Maintenance Ops (note 3) | 271,710 | \$12,354,211 |
| Supervisory Ops | 111,288 | \$6,044,580 |
| Supv/Craft Joint Ops (note 4) | 2,853 | \$102,301 |
| Total | 486,849 | \$22,920,471 |

Notes:

1) less Ops going to Trans-PVS' \& Maintenance' Tabs
2) going to Trans-PVS tab
3) less Ops going to Maintenance' Tabs



| Supervisory |  |  |
| :---: | :---: | :---: |
| LDC | Proposed Annual Workhours | Proposed Annual Workhour Cost (\$) |
| 01 |  | \$145,178 |
| 10 |  | \$3,519,190 |
| 20 |  | S0 |
| 30 |  | \$580,474 |
| 35 |  | \$1,628,193 |
| 40 |  | S0 |
| 50 |  | so |
| 60 |  | S0 |
| 70 |  | S0 |
| 80 |  | \$171,545 |
| 81 |  | S0 |
| 88 |  | S0 |
| Totals | -11,288] | \$6,044,580 |

## Staffing - Management

Last Saved: February 16, 2012
Losing Facility: Industry P\&DC Data Extraction Date: 09/19/11
Finance Number:
05-0109

|  | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line | (1) Position Title | (2) <br> Level | (3) <br> Current Auth <br> Staffing | $\begin{gathered} \hline \text { (4) } \\ \text { Current } \\ \text { On-Rolls } \end{gathered}$ | $\begin{gathered} \hline(5) \\ \text { Proposed } \\ \text { Staffing } \end{gathered}$ |  |
| 1 | PLANT MANAGER (3) | PCES-01 | 1 | 1 | 0 | -1 |
| 2 | MGR MAINTENANCE | EAS-24 | 1 | 1 | 0 | -1 |
| 3 | MGR IN-PLANT SUPPORT | EAS-23 | 1 | 1 | 0 | -1 |
| 4 | MGR DISTRIBUTION OPERATIONS | EAS-22 | 2 | 1 | 0 | -1 |
| 5 | MGR MAINTENANCE OPERATIONS | EAS-21 | 2 | 1 | 0 | -1 |
| 6 | OPERATIONS INDUSTRIAL ENGINEER (FI | EAS-21 | 2 | 2 | 0 | -2 |
| 7 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 2 | 1 | 0 | -1 |
| 8 | OPERATIONS SUPPORT SPECIALIST | EAS-20 | 1 | 1 | 0 | -1 |
| 9 | MGR MAINTENANCE OPERATIONS SUPPT | EAS-19 | 1 | 1 | 0 | -1 |
| 10 | MGR TRANSPORTATION/NETWORKS | EAS-18 | 1 | 1 | 0 | -1 |
| 11 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 1 | 1 | 0 | -1 |
| 12 | EMPLOYEE IN MODIFIED ASSIGNT (ES) | EAS-17 | 1 | 1 | 0 | -1 |
| 13 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 1 | 1 | 0 | -1 |
| 14 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 23 | 19 | 0 | -19 |
| 15 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 8 | 7 | 0 | -7 |
| 16 | NETWORKS SPECIALIST | EAS-16 | 2 | 2 | 0 | -2 |
| 17 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 0 | -1 |
| 18 |  |  |  |  |  |  |
| 19 |  |  |  |  |  |  |
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Gaining Facility: Santa Ana P\&DC Data Extraction Date: $\qquad$ Finance Number:
05-6937

| Line | Management Positions |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $(12)$ Position Title | (13) <br> Level | (14) <br> Current Auth Staffing | (15) <br> Current <br> On-Rolls | (16) <br> Proposed Staffing | $\overline{(17)}$ <br> Difference |
| 1 | SR PLANT MANAGER (1) | PCES-01 | 1 | 1 | 1 | 0 |
| 2 | MGR IN-PLANT SUPPORT | EAS-25 | 1 | 1 | 1 | 0 |
| 3 | SR MGR DISTRIBUTION OPERATIONS | EAS-25 | 1 | 1 | 1 | 0 |
| 4 | MGR DISTRIBUTION OPERATIONS | EAS-24 | 3 | 2 | 3 | 1 |
| 5 | MGR MAINTENANCE (LEAD) | EAS-24 | 1 | 1 | 1 | 0 |
| 6 | MGR DISTRIBUTION OPERATIONS | EAS-22 | 2 | 2 | 1 | -1 |
| 7 | OPERATIONS INDUSTRIAL ENGINEER (FI | EAS-22 | 3 | 1 | 3 | 2 |
| 8 | MGR MAINTENANCE OPERATIONS | EAS-21 | 2 | 1 | 2 | 1 |
| 9 | MGR DISTRIBUTION OPERATIONS | EAS-20 | 1 | 1 | 1 | 0 |
| 10 | MGR MAINT ENGINEERING SUPPORT | EAS-20 | 1 | 1 | 1 | 0 |
| 11 | MGR TRANSPORTATION/NETWORKS | EAS-20 | 1 | 1 | 1 | 0 |
| 12 | OPERATIONS SUPPORT SPECIALIST | EAS-20 | 1 | 0 | 1 | 1 |
| 13 | MAINTENANCE ENGINEERING SPECIALIST | EAS-19 | 2 | 1 | 2 | 1 |
| 14 | MGR FIELD MAINT OPRNS (LEAD) | EAS-19 | 1 | 1 | 1 | 0 |
| 15 | MGR MAINTENANCE OPERATIONS SUPPT | EAS-19 | 1 | 0 | 1 | 1 |
| 16 | OPERATIONS SUPPORT SPECIALIST | EAS-18 | 1 | 1 | 1 | 0 |
| 17 | OPERATIONS SUPPORT SPECIALIST | EAS-17 | 6 | 5 | 6 | 1 |
| 18 | SUPV DISTRIBUTION OPERATIONS | EAS-17 | 31 | 30 | 36 | 6 |
| 19 | SUPV MAINTENANCE OPERATIONS | EAS-17 | 10 | 7 | 10 | 3 |
| 20 | SUPV TRANSPORTATION OPERATIONS | EAS-17 | 3 | 3 | 2 | -1 |
| 21 | NETWORKS SPECIALIST | EAS-16 | 2 | 2 | 2 | 0 |
| 22 | SECRETARY (FLD) | EAS-12 | 1 | 1 | 1 | 0 |
| 23 |  |  |  |  |  |  |
| 24 |  |  |  |  |  |  |
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## Staffing - Craft

Last Saved: February 16, 2012

| Losing Facility: Industry P\&DC |  |  |  | Finance Number: |  | 05-0109 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Data Extraction Date: |  | 09/19/11 |  |  |  |  |
| Craft Positions | (1) Casuals/PSEs On-Rolls | (2) <br> Part Time On-Rolls | (3) <br> Full Time On-Rolls | (4) <br> Total On-Rolls | (5) <br> Total Proposed | (6) <br> Difference |
| Function 1 - Clerk | 21 | 0 | 330 | 351 | 0 | (351) |
| Function 4-Clerk | 0 | 0 | 0 |  | 33 | 33 |
| Function 1 - Mail Handler | 0 | 22 | 165 | 187 | 0 | (187) |
| Function 4 - Mail Handler | 0 | 0 | 0 |  | 5 | 5 |
| Function 1 \& 4 Sub-Total | 21 | 22 | 495 | 538 | 38 | (500) |
| Function 3A - Vehicle Service | 5 | 0 | 11 | 16 | 0 | (16) |
| Function 3B-Maintenance | 1 | 0 | 122 | 123 | 11 | (112) |
| Functions 67-69 - Lmtd/Rehab/WC |  | 0 | 13 | 13 | 0 | (13) |
| Other Functions | 0 | 0 | 5 | 5 | 0 | (5) |
|  |  |  |  |  |  |  |
| Total | 27 | 22 | 646 | 695 | 49 | (646) |

Retirement Eligibles $\qquad$
272

Gaining Facility: Santa Ana P\&DC
Finance Number: 05-6937 Data Extraction Date: 09/19/11

| Craft Positions | (7) <br> Casuals/PSEs On-Rolls | (8) <br> Part Time On-Rolls | (9) Full Time On-Rolls | (10) <br> Total On-Rolls | (11) <br> Total Proposed | (12) <br> Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Function 1 - Clerk | 10 | 0 | 399 | 409 | 487 | 78 |
| Function 1 - Mail Handler | 0 | 37 | 230 | 267 | 356 | 89 |
| Function 1 Sub-Total | 10 | 37 | 629 | 676 | 843 | 167 |
| Function 3A - Vehicle Service | 2 | 0 | 31 | 33 | 33 | 0 |
| Function 3B - Maintenance | 0 | 0 | 153 | 153 | 204 | 51 |
| Functions 67-69 - Lmtd/Rehab/WC |  | 0 | 18 | 18 | 18 | 0 |
| Other Functions | 0 | 0 | 6 | 6 | 6 | 0 |
|  |  |  |  |  |  |  |
| Total | 12 | 37 | 837 | 886 | 1,104 | 218 |

Retirement Eligibles $\qquad$
Total Craft Position Loss: 428 (This number carried forward to the Executive Summary)
(13) Notes: $\qquad$

## Maintenance

Last Saved: February 16, 2012


Annual Maintenance Savings: $\qquad$ (This number carried forward to the Executive Summary)
(7) Notes: $\qquad$

rev 04/13/2009

## Transportation - HCR

Last Saved: February 16, 2012

Losing Facility: Industry P\&DC
Type of Distribution to Consolidate: Destinating
Data Extraction Date: 01/01/12

| $1$ <br> Route Numbers |  | $\quad 3$ Current Annual Cost | 4 Current Cost per Mile | 5 <br> Proposed Annual Mileaqe | 6 <br> Proposed Annual Cost | 7 <br> Proposed Cost per Mile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 90016 | 2,469,241 | \$5,017,856 | \$2.03 |  |  |  |
| 90017 | 631,141 | \$1,360,218 | \$2.16 |  |  |  |
| 90091 | 76,395 | \$252,742 | \$3.31 |  |  |  |
| 901L0 | 3,314,306 | \$6,444,443 | \$1.94 |  |  |  |
| 91317 | 76,363 | \$160,276 | \$2.10 |  |  |  |
| 913L3 | 434,979 | \$758,119 | \$1.74 |  |  |  |
| 91712 | 80,654 | \$168,652 | \$2.09 |  |  |  |
| 91713 | 196,571 | \$517,073 | \$2.63 |  |  |  |
| 91714 | 410,909 | \$810,458 | \$1.97 |  |  |  |
| 91716 | 65,544 | \$179,918 | \$2.75 |  |  |  |
| 91730 | 165,529 | \$592,224 | \$3.58 |  |  |  |
| 91732-A | 77,858 | \$260,529 | \$3.35 |  |  |  |
| 91732-B | 25,766 | \$143,397 | \$5.57 |  |  |  |
| 91733 | 41,844 | \$295,541 | \$7.06 |  |  |  |
| 91734 | 65,150 | \$339,578 | \$5.21 |  |  |  |
| 91735 | 120,153 | \$202,557 | \$1.69 |  |  |  |
| 91737 | 213,149 | \$490,008 | \$2.30 |  |  |  |
| 91738 | 43,738 | \$116,926 | \$2.67 |  |  |  |
| 91739 | 142,957 | \$345,443 | \$2.42 |  |  |  |
| 91740 | 240,508 | \$650,830 | \$2.71 |  |  |  |
| 91762 | 190,908 | \$506,905 | \$2.66 |  |  |  |
| 91763 | 196,315 | \$464,226 | \$2.36 |  |  |  |
| 917AG-A | 18,561 | \$64,843 | \$3.49 |  |  |  |
| 917AG-B | 28,475 | \$90,480 | \$3.18 |  |  |  |
| 917BG | 109,420 | \$214,517 | \$1.96 |  |  |  |
| 917DK | 705,384 | \$1,390,916 | \$1.97 |  |  |  |
| 917L1 | 205,902 | \$435,206 | \$2.11 |  |  |  |
| 92312 | 133,949 | \$324,360 | \$2.42 |  |  |  |
| 980GE | 16,268,166 | \$26,599,629 | \$1.64 |  |  |  |
| 541DQ | 146,853 | \$360,569 | \$2.46 |  |  |  |
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| $\overline{1}$ <br> Route Numbers | 2 <br> Current <br> Annual <br> Mileage | 3 <br> Current <br> Annual <br> Cost | 4 <br> Current Cost per Mile | 5 <br> Proposed Annual Mileage | 6 <br> Proposed Annual Cost | 7 <br> Proposed Cost per Mile |  | 9 <br> Current <br> Annual <br> Mileage | 10 <br> Current <br> Annual <br> Cost | 11 <br> Current Cost per Mile | 12 <br> Proposed Annual Mileage | 13 <br> Proposed Annual Cost | 14 <br> Proposed Cost per Mile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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| Pack | Page 39 |  |  |  |  |  |  |  |  | A | Transp | tation - H |  |


| 1 | $\mathbf{2}$ <br> Route <br> Numbers | Current <br> Annual <br> Mileage | Current <br> Annual <br> Cost | $\mathbf{4}$ <br> Current <br> Cost per <br> Mile | 5 <br> Proposed <br> Annual <br> Mileage | $\mathbf{6}$ <br> Proposed <br> Annual <br> Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | | $\mathbf{7}$ |
| :---: |


| 8 | 9 <br> Route <br> Numbers | Current <br> Annual <br> Mileage | 10 <br> Current <br> Annual <br> Cost | 11 <br> Current <br> Cost per <br> Mile | 12 <br> Proposed <br> Annual <br> Mileage | 13 <br> Proposed <br> Annual <br> Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | | 14 <br> Proposed <br> Cost per <br> Mile |
| :---: |


| Proposed <br> Trip <br> Impacts | Current <br> Losing | Moving to <br> Gain ( -$)$ | Other <br> Changes <br> $(+/-)$ | Trips from <br> Gaining | Proposed Result |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 167,581 |  | 0 | 0 | 0 |

HCR Annual Savings (Losing Facility): (\$1,260,457)

| Proposed |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Trip Impacts | Current <br> Gaining | Moving <br> to Lose ( - ) | Other <br> Changes <br> $(+/-)$ | Trips from <br> Losing | Proposed Result |
|  | 195,772 | 0 |  | 0 | 0 |

HCR Annual Savings (Gaining Facility): (\$661,288)

Total HCR Transportation Savings: $\qquad$ <<== (This number is summed with Total from 'Trans-PVS' and carried forward to he Executive Summary as Transportation Savings )

## Distribution Changes

Last Saved: February 16, 2012
Losing Facility: Industry P\&DC Type of Distribution to Consolidate Destinating


If revisions to DMM L005 or DMM L201 are needed, indicate proposed DMM label change below.

| DMM Labeling List L005-3-Digit ZIP Code Prefix Groups - SCF Sortation <br> From: |  |  |
| :---: | :---: | :---: |
| Action Code* | Column A - 3-Digit ZIP Code Prefix Group | Column B - Label to |
|  |  |  |
|  |  |  |
| To: |  |  |
| Action Code* | Column A - 3-Digit ZIP Code Prefix Group | Column B - Label to |
|  |  |  |
|  |  |  |

Important Note: Section 2 \& 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for
DMM changes after AMP approval.


| Drop Shipments for Destination Entry Discounts - FAST Appointment Summary Report |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | Losing/Gaining | NASS Code | Facility Name | $\begin{array}{\|c\|} \hline \text { Total } \\ \text { Schd Appts } \\ \hline \end{array}$ | No-Show |  | Late Arrival |  | Open |  | Closed |  | Unschd Count |
| Jul'11 | Losing Facility | 917 | Industry | 626 | 85 | 14\% | 216 | 35\% | 0 | 0\% | 541 | 86\% | 36 |
| Aug'11 | Losing Facility | 917 | Industry | 680 | 93 | 14\% | 245 | 36\% | 0 | 0\% | 587 | 86\% | 39 |
| Jul'11 | Gaining Facility | 926 | Santa Ana | 753 | 177 | 24\% | 242 | 32\% | 0 | 0\% | 576 | 76\% | 20 |
| Aug'11 | Gaining Facility | 926 | Santa Ana | 876 | 181 | 21\% | 292 | 33\% | 0 | 0\% | 695 | 79\% | 26 |

[^1]
## MPE Inventory

Last Saved: February 16, 2012
Losing Facility: Industry P\&DC
Gaining Facility: Santa Ana P\&DC
Data Extraction Date: $\qquad$

| Equipment <br> Type | (1) <br> Current <br> Number | (2) <br> Proposed <br> Number | (3) |
| :---: | :---: | :---: | :---: |
| AFCS | 5 | 0 | $(5)$ |
| AFSM - ALL | 3 | 0 | $(3)$ |
| APPS | 0 | 0 | 0 |
| CIOSS | 4 | 0 | $(4)$ |
| CSBCS | 0 | 0 | 0 |
| DBCS | 37 | 0 | $(37)$ |
| DBCS-OSS | 0 | 0 | 0 |
| DIOSS | 5 | 0 | $(5)$ |
| FSS | 0 | 0 | 0 |
| SPBS | 3 | 0 | $(3)$ |
| UFSM | 0 | 0 | 0 |
| FC / MICRO MARK | 2 | 0 | $(2)$ |
| ROBOT GANTRY | 0 | 0 | 0 |
| HSTS / HSUS | 0 | 0 | 0 |
| LCTS /LCUS | 2 | 0 | $(2)$ |
| LIPS | 0 | 0 | 0 |
| MLOCR-ISS | 0 | 0 | 0 |
| MPBCS-OSS | 0 | 0 | 0 |
| TABBER | 0 | 0 | 0 |
| POWERED | 0 | 0 | 0 |
| INDUSTRIAL | 0 | 0 | $(1)$ |
| EQUIPMENT | 0 | 0 | 0 |
| LCREM | 1 | 0 | 0 |


| Equipment Type | (4) <br> Current <br> Number | (5) <br> Proposed Number | (6) <br> Difference | (7) <br> Excess Equipment | (8) <br> Relocation Costs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AFCS | 11 | 14 | 3 | (2) |  |
| AFSM 100 | 4 | 3 | (1) | (4) | \$109,779 |
| APPS |  |  |  |  |  |
| CIOSS | 0 | 4 | 4 | 0 | \$27,300 |
| CSBCS |  |  |  |  |  |
| DBCS | 42 | 50 | 8 | (29) |  |
| DBCS-OSS |  |  |  |  |  |
| DIOSS | 8 | 10 | 2 | (3) | \$13,786 |
| FSS |  |  |  |  |  |
| SPBS | 0 | 0 | 0 | (3) |  |
| UFSM |  |  |  |  |  |
| FC / MICRO MARK | 3 | 0 | (3) | (5) |  |
| ROBOT GANTRY | 3 | 0 | (3) | (3) |  |
| HSTS / HSUS |  |  |  |  |  |
| LCTS / LCUS | 0 | 2 | 2 | 0 | \$150,000 |
| LIPS |  |  |  |  |  |
| MLOCR-ISS |  |  |  |  |  |
| MPBCS-OSS |  |  |  |  |  |
| TABBER | 1 | 0 | (1) | (1) |  |
| POWERED INDUSTRIAL EQUIPMENT |  |  |  |  |  |
| LCREM | 2 | 3 | 1 | 0 | \$7,317 |

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: $\qquad$ (This number is carried forward to Space Evaluation and Other Costs)
(9) Notes: $\qquad$
$\square$

## Customer Service Issues

Last Saved: February 16, 2012
Losing Facility: Industry P\&DC
5-Digit ZIP Code: 91715
Data Extraction Date: 10/15/11

1. Collection Points

Number picked up before 1 p.m. Number picked up between 1-5 p.m. Number picked up after 5 p.m. Total Number of Collection Points

| 3-Digit ZIP Code: 917 |  | 3-Digit ZIP Coc 918 |  | 3-Digit ZIP Code: |  | 3-Digit ZIP Code: |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current |  | Current |  | Current |  | Current |  |
| Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. | Mon. - Fri. | Sat. |
| 146 | 153 | 23 | 23 |  |  |  |  |
| 696 | 633 | 46 | 48 |  |  |  |  |
| 95 | 41 | 10 | 6 |  |  |  |  |
| 937 | 827 | 79 | 77 | 0 | 0 | 0 | 0 |

2. How many collection boxes are designated for "local delivery"? $\square$
3. How many "local delivery" boxes will be removed as a result of AMP?
4. Delivery Performance Report
\% Carriers returning before 5 p.m.

| Quarter/FY | Percent |
| :---: | :---: |
| PQ1 FY 2011 | $77.8 \%$ |
| PQ2 FY 2011 | $80.0 \%$ |
| PQ3 FY 2011 | $76.9 \%$ |
| PQ4 FY 2011 | $73.1 \%$ |

5. Retail Unit Inside Losing Facility (Window Service Times)

|  | Current |  | Proposed |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Start | End | Start |  |
| Monday | $8: 30$ | $18: 00$ | $8: 30$ |  |
| Tuesday | $8: 30$ | $18: 00$ | $18: 00$ |  |
| Wednesday | $8: 30$ | $18: 00$ | $8: 30$ |  |
| Thursday | $8: 30$ | $18: 00$ | $8: 30$ |  |
| Friday | $8: 30$ | $18: 00$ | $8: 30$ |  |
| Saturday | $9: 00$ | $17: 00$ | $9: 00$ |  |
|  | $9: 00$ | $18: 00$ |  |  |
|  |  |  | $18: 00$ |  |

6. Business (Bulk) Mail Acceptance Hours

|  | Current |  | Proposed |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Start | End | Start |  |
| Monday | $9: 30$ | $17: 00$ | End |  |
| Tuesday | $9: 30$ | $17: 00$ |  |  |
| Wednesday | $9: 30$ | $17: 00$ | $9: 30$ |  |
| Thursday | $9: 30$ | $17: 00$ | $17: 00$ |  |
| Friday | $9: 30$ | $17: 00$ | $9: 30$ |  |
|  | $9: 30$ | $17: 00$ | $9: 30$ |  |
| Saturday | Closed | Closed | Closed |  |
|  |  |  | $17: 00$ |  |
|  |  |  | Closed |  |

7. Can customers obtain a local postmark in accordance with applicable policies in the Postal Operations Manual?

Yes
8. Notes:
$\qquad$

Gaining Facility: Santa Ana P\&DC
9. What postmark will be printed on collection mail?

$$
\begin{aligned}
& \text { Line } 1 \quad \text { Santa Ana CA } 926 \\
& \text { Line } 2
\end{aligned}
$$

## Space Evaluation and Other Costs

Losing Facility: Industry P\&DC
Space Evaluation

1. Affected Facility

Facility Name Industry CA P\&DC
Street Address: 15421 E Gale Ave
City, State ZIP: Industry CA 91715
2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost
Enter lease expiration dat Enter lease options/terms $\qquad$
3. Current Square Footage

Enter the total interior square footage of the facilit: 459542
Enter gained square footage expected with the AMF 306361
4. Planned use for acquired space from approved AM

The acquired space will be designated as an inactive storage area pending further evaluation
local facility requirements
5. Facility Costs

Enter any projected one-time facility costs: $\$ 5,892,500$
(This number shown below under One-Time Costs section.
6. Savings Information

Space Savings (\$):
(This number carried forward to the Executive Summary)
7. Notes Infrastructure Construction \& Soft Costs for Santa Ana P\&DC: $\$ 3,812,500$. Additionally:

RCS demo and removal at $\$ 180,000$; loose mail system upgrade an
reconfiguration at \$1,400,000; and new LCTS installation at \$500,00C


Remote Encoding Center Cost per 1000
Losing Facility: Industry P\&DC
YTD Range of Report: $\qquad$
Gaining Facility: Santa Ana P\&DC
$\qquad$

| (1) | (2) | (3) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | ---: |
| Asoduct | Salt Lake City, UT | $\$ 28.95$ |
| Flats | Salt Lake City, UT | $\$ 30.30$ |
| PARS COA | Salt Lake City, UT | $\$ 175.68$ |
| PARS Redirects | Salt Lake City, UT | $\$ 33.32$ |
| APPS | Salt Lake City, UT | $\$ 31.16$ |


| (4) | (5) | (6) <br> Current Cost <br> per 1,000 <br> Images |
| :---: | :---: | ---: |
| Letters | Associated REC | $\$ 28.95$ |
| Flats | Salt Lake City, UT | $\$ 30.30$ |
| PARS COA | Salt Lake City, UT | $\$ 175.68$ |
| PARS Redirects | Salt Lake City, UT | $\$ 33.32$ |
| APPS | Salt Lake City, UT | $\$ 31.16$ |

rev 9/24/2008


[^0]:    Code to destination 3-digit ZIP Code volume is not

[^1]:    (5) Notes

