Action Plan	Tasks	Time Frame
Structure and Leadership	➤ Create a comprehensive GS0401 Agriculturalist career ladder	Completed
	> Develop a CBP Agricultural Specialist recruitment strategy	Completed
	Evaluate the agricultural management support structure and responsibilities within the field offices and ports of entry; resource allocation model is close to completion (July 2009)	FY 2009
	> Develop positions for CBP representation at national, regional and State USDA offices	National position starts August 2009, State and Regional will follow as need and funding permit
	> Develop an effective recruitment and retention plan for Agricultural Specialists	FY 2009
	> Create PPQ liaison to CBP	Completed (November 2009)
	➤ Third Agriculture Stakeholder Conference sponsored by the JATF	FY 2010
	➤ DFOs and select PDs invite SPRO and SPHD or their representatives to view local agriculture operations in a collegial mode, not as part of a formal review process	Completed
Outreach and Communication	DFOs seek out and send representatives to meetings, conferences, or other events sponsored by pertinent stakeholder entities. Guidance to be provided by USDA	Ongoing
	Create protocol for annual communications plan and disseminate to Joint Agency Task Force (collaboration website, monthly pest reports, etc.)	Ongoing
	Consider joint media strategies for public outreach on pest exclusion	FY 2010
7	> Develop annual planning calendar	Completed
Joint Agency Planning	> Establish internet/intranet sites for posting joint plans	Completed
	Convene a joint strategic and operational planning meeting	Operational plan nearly complete; strategic planning to follow by

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Action Plan	Tasks	Time Frame
		March 2010
	<ul> <li>Pilot communication "platform" including annual planning calendar accessible by both agencies and stakeholders. (Collaboration website)</li> </ul>	Completed
Performance Measures	<ul> <li>Develop &amp; implement joint performance measures</li> <li>Develop additional performance measures (identifier and cargo)</li> </ul>	<ul><li>Completed</li><li>By FY 2011</li></ul>
Emergency Response	Joint Agency identification/classification of agriculture-related emergency events and POE/domestic agriculture emergency response needs	Completed
	Provide draft of training program to appropriate PPQ and CBP HQ personnel for comments and approval	Completed
•	Establish guidelines for POEs to maintain core agriculture inspectional functions during emergency responses	Completed
	Approval of Emergency Response Plans	July 2009
	➤ Hold Joint Data Summits	Completed
Information Management	<ul> <li>Develop a plan for integration of systems for data collection and information sharing.</li> <li>(ARM is under development)</li> </ul>	Long term project
	➤ Integrate with ACE, ITDS, and CERTS (pending resources)	By FY 2012
Resources	Determine, by environment, the types/kinds/amounts of equipment and supplies for CBPAS-staffed Agriculture-Canine locations, and initiate plans to comply with standards as soon as possible, identifying locations with highest priority	Completed
	Develop an effective and transparent financial management system to ensure accountability for AQI user fees and agriculture appropriated funds	Completed
	Develop a joint comprehensive risk-based Resource Allocation staffing model to include calculations for the number of CBPAS & Supervisory CBPAS	FY 2009
	➤ Maintain purchases of necessary equipment and supplies for CBPAS staffed locations	Ongoing

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Action Plan	Tasks	Time Frame
	> Development of new AQI user fee strategies	FY 2011
	Conduct a "Needs Analysis" with appropriate SMEs to identify agriculture operational knowledge gap at each group level within CBP agriculture management ranks	TBD
Training	Conduct a level-3 evaluation on the Agriculture Procedure Training Modules for journeyman and new hire CBP Officers (funding is limiting factor)	TBD
	Develop and implement a train-the-trainer training program on data collection for AQIM coordinators, including WADS definitions, risk assessments, statistical analysis and targeting training for port use	Ongoing
Regulatory	➤ Re-activate joint CBP/APHIS Civil Penalties Action Team (CPAT)	Completed
Enforcement	➤ Revise and finalize CPAT recommendations	FY 2009
Pest Identification	> Standardize monthly pest identification reports from APHIS	Completed
	Develop and implement pest identification and detection liaison positions to support and coordinate training and discard authorities	Ongoing
	Investigate the development of individual identifier performance elements for pest and disease interceptions in all pathways for the CBP Agriculture Specialist	FY 2009
	Review the individual port needs for tours of duty and resources for plant pest identification to improve pest identification services	Ongoing
Operations	<ul> <li>Establish and maintain risk-based targeting schemes for select CBP air passenger operations</li> </ul>	FY 2009
	➤ Implement Risk Analyst positions	Dependent upon funding
	> Develop concept of operations for agriculture jump team	FY 2009

Action Plan	Tasks	Time Frame
Quality Assurance	Conduct 8 reviews yearly, including 1 pre-clearance operation	Ongoing
	Conduct a 30 day and 180 day follow-up review to determine status of port compliance to taskings.	Ongoing
	Conduct 1-2 follow-up visits to verify compliance to taskings.	Ongoing
	➤ Conduct review of PPQ Support activities (e.g. PIS, SITC, Pest Identification)	Ongoing
Canine	➤ Develop CBP Agricultural Specialist canine team staffing model	FY 2010
	Strengthen efficiency and proficiency of existing canine teams	Ongoing