



# **Engineered Resilient Systems**

**A DoD Science and Technology Priority Area**

**Overview Presentation**  
**June 2012**

**Robert Neches**  
**Director, Advanced Engineering Initiatives / ERS PSC Lead**  
**Office, Deputy Assistant Secretary of Defense, Systems Engineering**



# Secretary of Defense Guidance on Science & Technology (S&T) Priorities FY13-17



SECRETARY OF DEFENSE  
1000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1000

APR 19 2011

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARY OF DEFENSE FOR ACQUISITION,  
TECHNOLOGY AND LOGISTICS  
ASSISTANT SECRETARY OF DEFENSE FOR RESEARCH  
AND ENGINEERING  
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Science and Technology (S&T) Priorities for Fiscal Years 2013-17 Planning

The Department's S&T leadership, led by the Assistant Secretary of Defense for Research and Engineering, in close coordination with leadership from the Under Secretary of Defense for Policy, the Assistant Secretary of Defense for Nuclear, Chemical, and Biological Defense, the Deputy Assistant Secretary of Defense for Manufacturing and Industrial Base Policy, and the Joint Staff, has identified seven strategic investment priorities. These S&T priorities derive from a comprehensive analysis of recommendations resulting from the Quadrennial Defense Review mission architecture studies directed in the FY12-16 Defense Planning Programming Guidance.

The priority S&T investment areas in the FY13-17 Program Objective Memorandum are:

- (1) **Data to Decisions** – science and applications to reduce the cycle time and manpower requirements for analysis and use of large data sets.
- (2) **Engineered Resilient Systems** – engineering concepts, science, and design tools to protect against malicious compromise of weapon systems and to develop agile manufacturing for trusted and assured defense systems.
- (3) **Cyber Science and Technology** – science and technology for efficient, effective cyber capabilities across the spectrum of joint operations.
- (4) **Electronic Warfare / Electronic Protection** – new concepts and technology to protect systems and extend capabilities across the electro-magnetic spectrum.
- (5) **Counter Weapons of Mass Destruction (WMD)** – advances in DoD's ability to locate, secure, monitor, tag, track, interdict, eliminate and attribute WMD weapons and materials.
- (6) **Autonomy** – science and technology to achieve autonomous systems that reliably and safely accomplish complex tasks, in all environments.
- (7) **Human Systems** – science and technology to enhance human-machine interfaces to

The Assistant Secretary of Defense for Research and Engineering, with the Department's S&T Executive Committee and other stakeholders, will oversee the development of implementation roadmaps for each priority area. These roadmaps will coordinate Component investments in the priority areas to accelerate the development and delivery of capabilities consistent with these priorities.

## Priority S&T Investment Areas:

1. Data to Decisions
2. Engineered Resilient Systems
3. Cyber Science and Technology
4. Electronic Warfare / Electronic Protection
5. Counter Weapons of Mass Destruction
6. Autonomy
7. Human Systems





# Resilient Systems, Defined



**A resilient system is trusted and effective out of the box in a wide range of contexts, easily adapted to many others through reconfiguration or replacement, with graceful and detectable degradation of function.**

*Research in Engineered Resilient Systems focuses on agile and cost-effective design, development, testing, manufacturing, and fielding of trusted, assured, easily-modified systems*

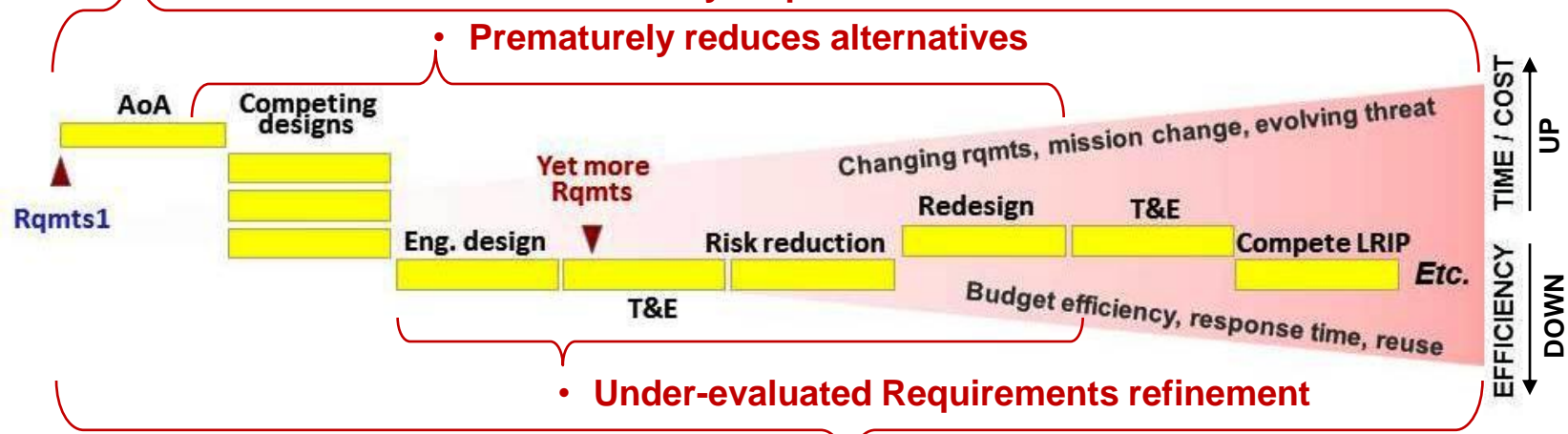




# Conventional Engineering Practice

**50 years of process reforms haven't controlled time, cost and performance**

- Sequential and slow
- Information lost at every step
- Prematurely reduces alternatives



• Under-evaluated Requirements refinement

• Decisions made with incomplete information

**Engineering practice must meet *new challenges*:**

- Pace of technology development
- Uncertain sociopolitical futures
- Global availability of technology to potential competitors



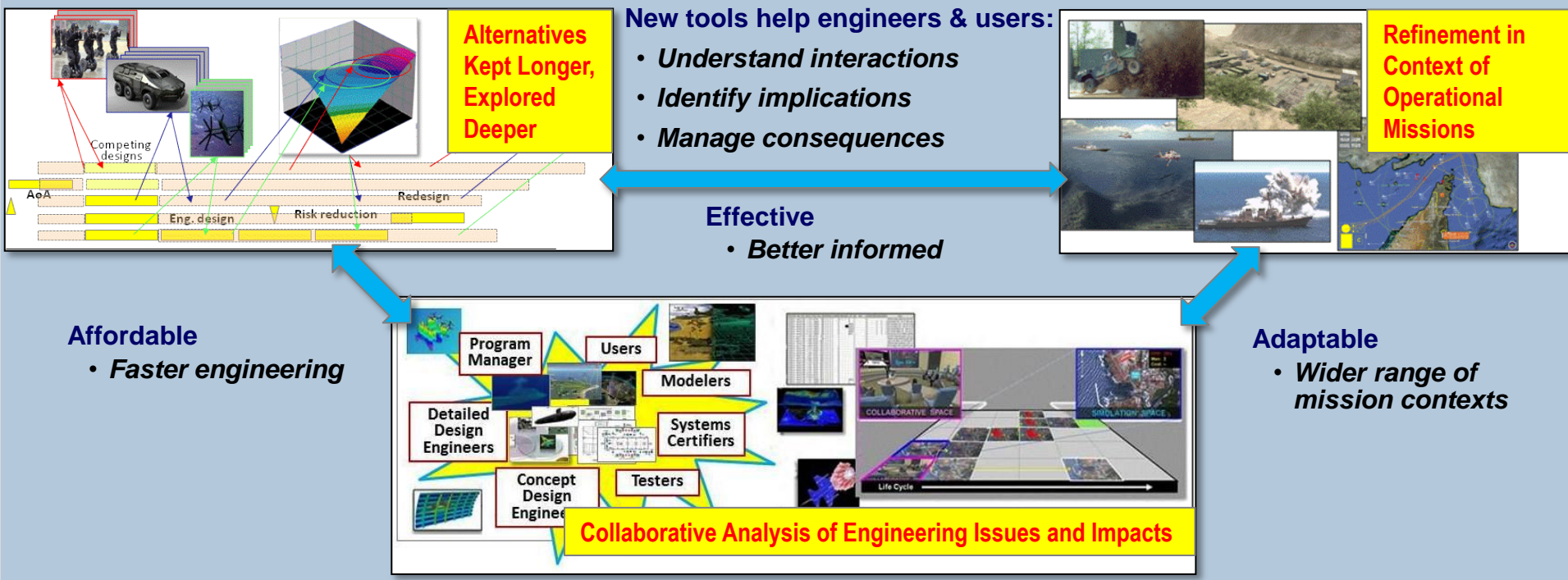


# Engineered Resilient Systems

## Transformational Engineering Practices



**Increased computational power and availability allow more flexibility in data exploitation and application of services**



**ERS envisions an ecosystem in which a wide range of stakeholders continually cross-feed multiple types of data that inform each other's activities**



# Key Technical Thrust Areas

## Systems Representation and Modeling

- Physical, logical structure, behavior, interactions, interoperability...

## Characterizing Changing Operational Contexts

- Deep understanding of warfighter needs, impacts of alternative designs

## Cross-Domain Coupling

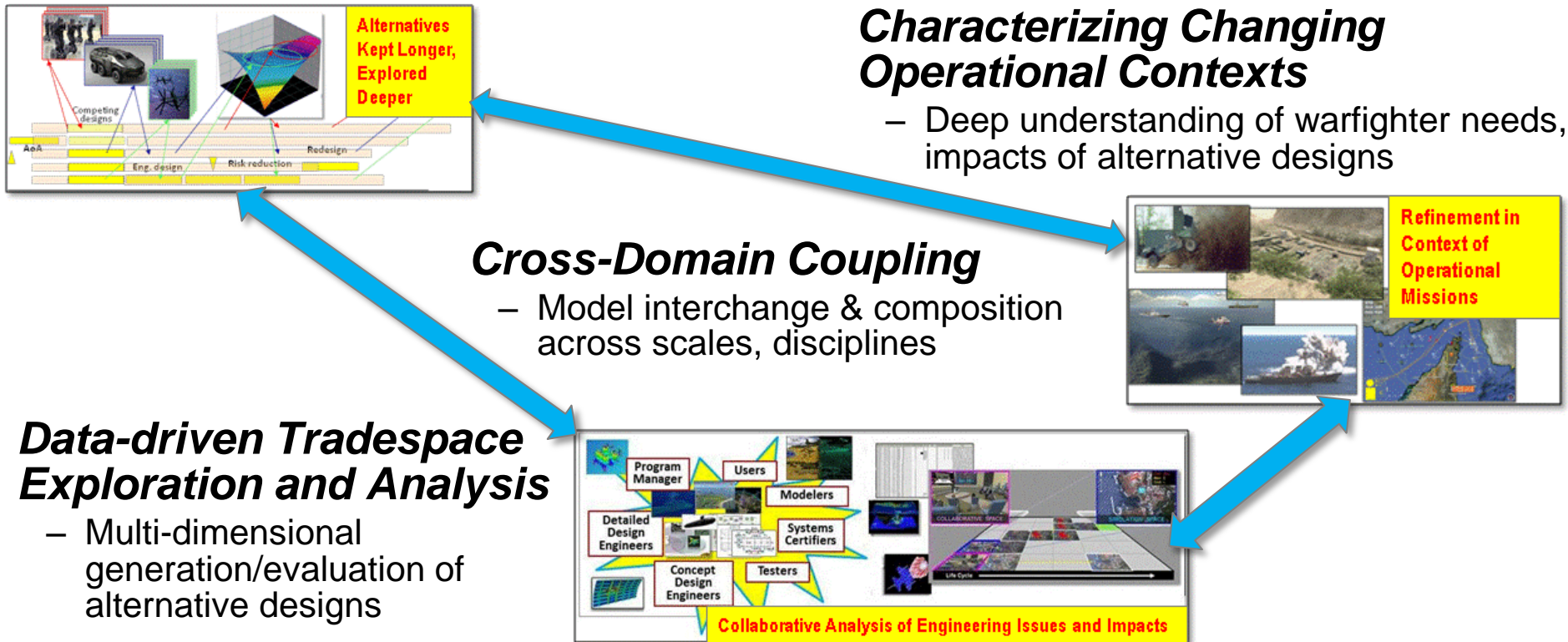
- Model interchange & composition across scales, disciplines

## Data-driven Tradespace Exploration and Analysis

- Multi-dimensional generation/evaluation of alternative designs

## Collaborative Design and Decision Support

- Enabling well-informed, low-overhead discussion, analysis, and assessment among engineers and decision-makers







# A Possible Development Path



Black = in progress, or likely to happen

Red = needs to happen

## Thoughts about Foci over Time

Integrated Capability Demo 1

Integrated Capability Demo 2

Integrated Capability Demo 3

Final Demo & Tool Suite

Support for Collaborative Analyses (Design and Decision Support)

Data-driven engineering concept development and evaluation

Accelerated exploitation of user operational information

Tradespace Generation and Analysis Tools Incorporating Risk and Cost

Risk and Cost Tools that Learn

Analysis of Tradespaces in Joint Contexts

Models Aiding Design and Analysis  
Physical/environmental models  
Behaviorial/contextual models

Cooperating Heterogeneous Models & Services  
Physical/environmental models  
Behaviorial/contextual models

User-Friendly Control of Distributed Systems

Massive Scale Engineering Computations

Ubiquitously Available Massive Scale Engineering from Libraries

Today

3 Years

5 Years

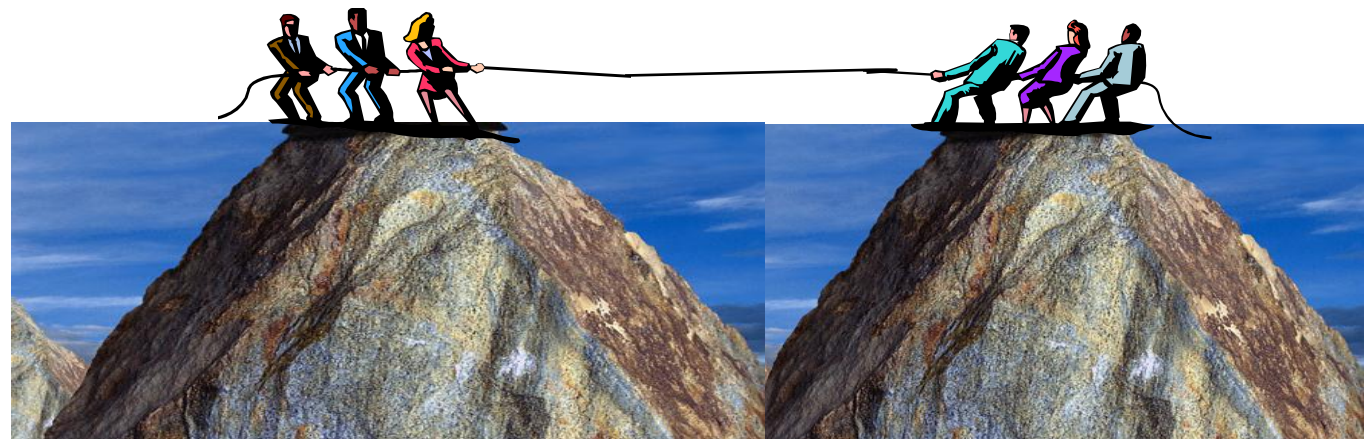
7 Years

10 Years



# Who Owns the Tools?

**No  
Single  
Winning  
Answer**



Pull too hard and everyone loses

## Looking for a Win-Win

- **Tools for Government**
  - Better understanding and specifier of needs
  - Better evaluator of offerings
- **Tools for Systems Providers**
  - Risk mitigation through better understanding of customer
  - Ability to pre-qualify offerings, present meaningful opportunities
- **Tool Vendors: New Products to Sell Both**

**Key Connectors are Data Exchange Protocols and Architectures**



# Building on Proven Concepts



Leverage and build upon promising technologies to transform engineering capabilities

## Engineered Resilient Systems

ERS

### Modeling Technologies

*Physics-based Models  
for Engineering and  
Training*

### Network-Centric Operations

*Command & Control*

### Risk Management

*Financial & Business  
Analysis Community*



# Envisioned End State

## Improved Engineering and Design Capabilities

- More environmental and mission context
- More alternatives developed, evaluated and maintained
- Better trades: managing interactions, choices, consequences

## Improved Systems

- Highly effective: better performance, greater mission effectiveness
- Easier to adapt, reconfigure or replace
- Confidence in graceful degradation of function

## Improved Engineering Processes

- Fewer rework cycles
- Faster cycle completion
- Better managed requirements shifts





# SUPPLEMENTAL MATERIAL

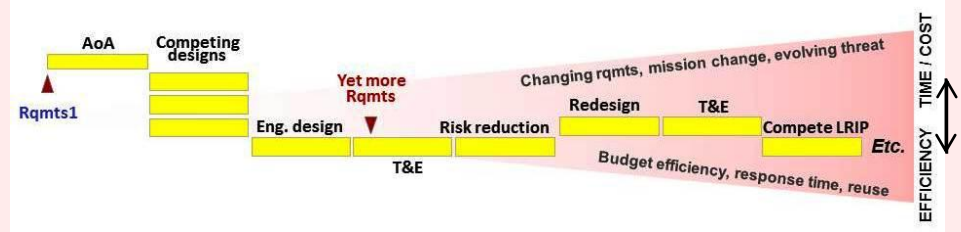


# Engineered Resilient Systems (ERS)

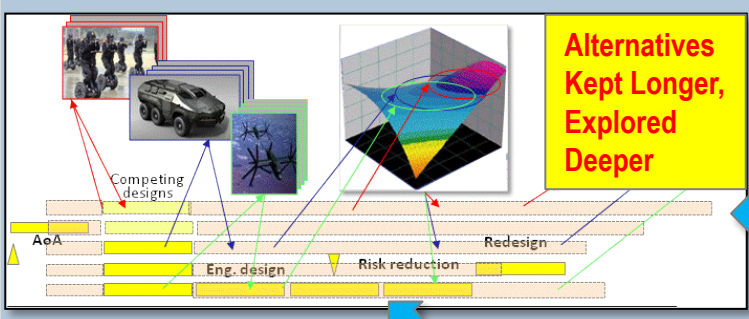
*More effective, affordable, adaptable*



**50 years of process reforms haven't controlled time, cost and performance**



- Prematurely reduces alternatives
- Decisions made with incomplete information
- Sequential, slow
- Information lost at every step
- Ad hoc requirements refinement



**Alternatives Kept Longer, Explored Deeper**

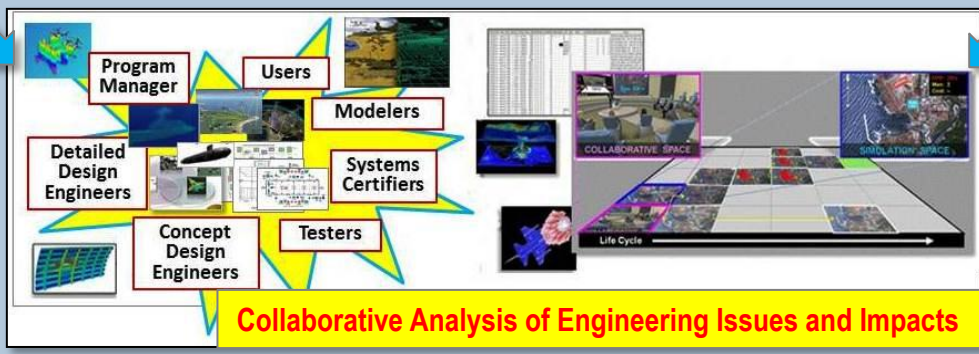


**Refinement in Context of Operational Missions**

**Effective**  
• *Better informed*

**Affordable**  
• *Faster engineering*

**Adaptable**  
• *Wider range of mission contexts*

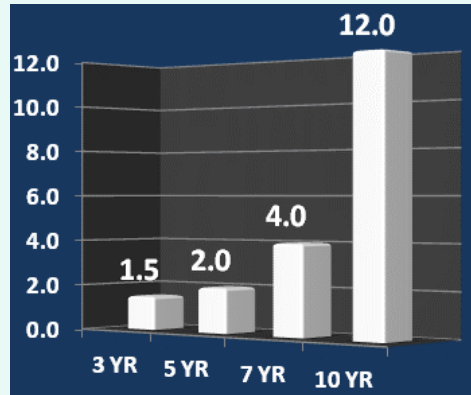


**Collaborative Analysis of Engineering Issues and Impacts**

**ERS envisions an ecosystem in which a wide range of stakeholders continually cross-feed multiple types of data that inform each other's activities**



# What Constitutes Success?

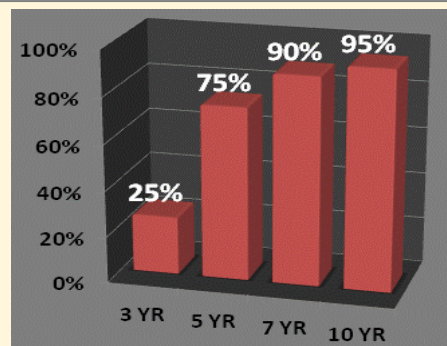
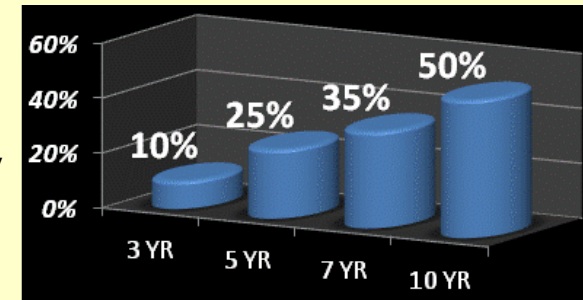


## Faster, more efficient engineering iterations

- Virtual design – integrating 3D geometry, electronics, software
- Find problems early:
  - Shorter risk reduction phases with prototypes
  - Fewer, easier redesigns
  - Accelerated design/test/build cycles
- **Target: 12x speed-up in development time**

## Adaptable (and thus robust) designs

- Diverse system models, easily accessed and modified
- Potential for modular design, re-use, replacement, interoperability
- Continuous analysis of performance, vulnerabilities, trust
- **Target: 50% of system is modifiable to new mission**

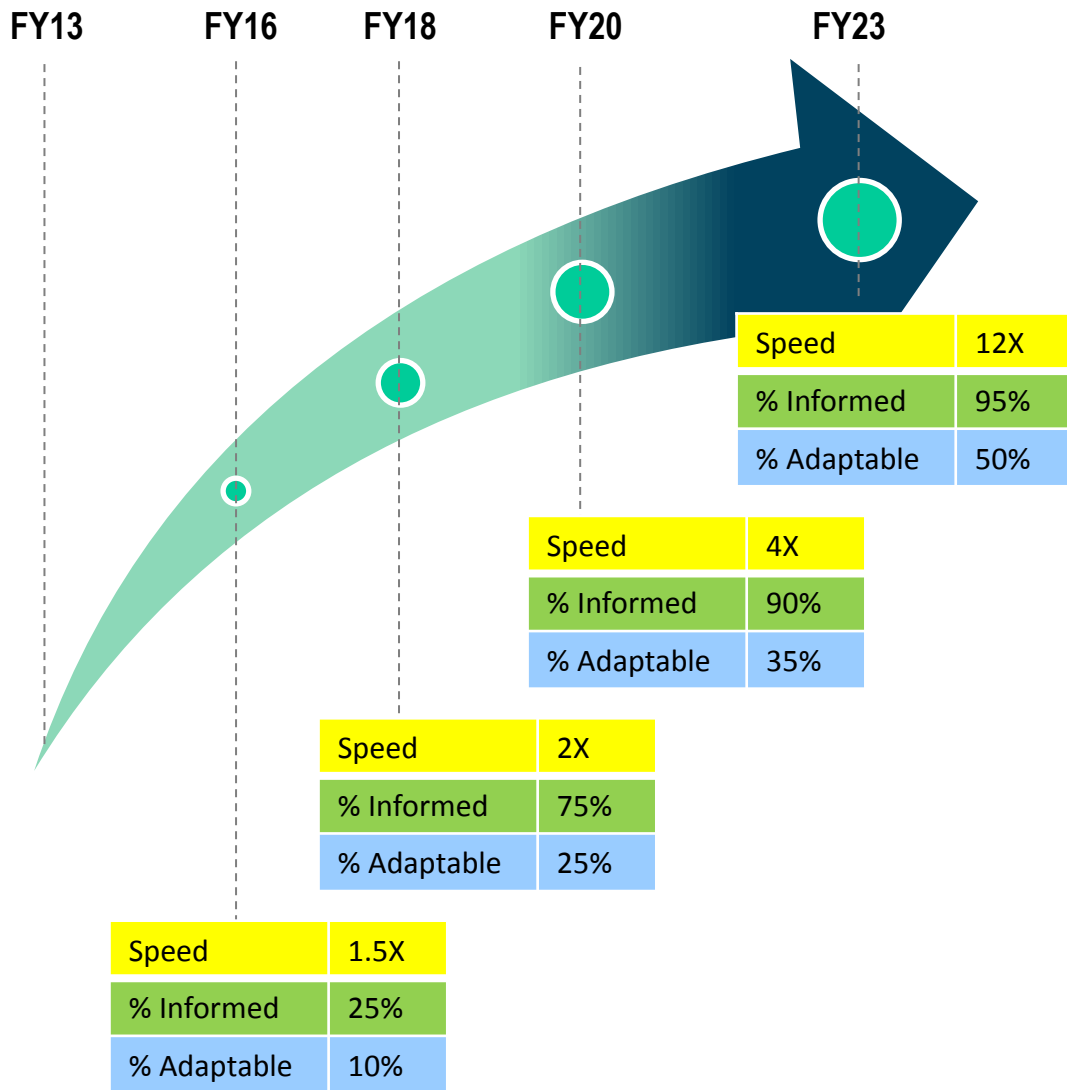


## Decisions informed both ways (engineering by mission needs, missions by engineering opportunities/risks)

- More options considered deeply, broader trade space analysis
- Interaction and iterative design among collaborative groups
- Ability to simulate & experiment in synthetic operational environments
- **Target: 95% of system informed by trades across ConOps/env.**



# Potential High-level Goals and Metrics over 10 Years



## • How Fast?

- Developmental response time improvement (relative to baseline)

## • How Informed?

- Percent of system informed by models and trades within operational environment

## • How Adaptable?

- Percent reduction in cost and effort required to adapt system to support new mission





# Potential Detailed Goals and Metrics



	FY13	3 Yrs / FY16	5 Yrs / FY18	7 Yrs / FY20	10 Yrs / FY23			
<b>System Representation &amp; Modeling, plus Cross-Domain Coupling</b>	<i>Breadth</i>	25% of whole sys/subsys	75% of whole sys/subsys	90% of whole sys/subsys	95% of whole sys/subsys			
	<i>Fidelity*</i>	±20% error limit	±10% error limit	±5% error limit	±2% error limit			
	<i>Degree of Integration</i>	Electronics and CAD (swap circuit board)	Cross-scaling (swap micro-processors)	Software and micro elec (change oper system)	Ability to swap major subsys, remodel without redesign			
	* = Predict behaviors accurately							
<b>Characterizing the Changing Operational Context</b>	<i>Breadth</i>	25%** of whole sys/subsys	75% of whole sys/subsys	90% of whole sys/subsys	95% of whole sys/subsys			
	<i>Fidelity*</i>	±20% error limit	±10% error limit	±5% error limit	±2% error limit			
	<i>Degree of Integration</i>	Single model sys embedded in simple realistic env	Single model sys embedded in complex realistic env	Mult modeled systems integrated in a simple, realistic env	Mult modeled systems interacting in a complex realistic system			
	* = % of sys in realistic, simulated environment							
<b>Data-driven Tradespace Exploration &amp; Analysis</b>		100 Trades SOA Basic algorithms Add 2 dimensions (such as affordability and reliability)	1000 Trades Cloud data Application prototype Add 1 dimension	10,000 Trades Implementation Heuristics Add 1 dimension	100,000 Trades Full service Tradespace algorithms that "think" Add 2 dimensions			
<b>Collaborative Design/ Decision Support</b>		2 domains of expertise collaborate on a design w/o speed degradation	4 domains of expertise collaborate on a design w/o speed degradation	8 domains of expertise collaborate on a design w/o speed degradation	16 domains of expertise collaborate on a design w/o speed degradation			
<b>ERS Capability Exercise (OSD)</b>	Speed	1.5X	Speed	2X	Speed	4X	Speed	12X
	% Informed	25%	% Informed	75%	% Informed	90%	% Informed	95%
	% Adaptable	10%	% Adaptable	25%	% Adaptable	35%	% Adaptable	50%



# System Representation and Modeling: Technical Gaps and Challenges



Technology	10-Yr Goal	Gaps
<p><b><i>Capturing</i></b></p> <ul style="list-style-type: none"><li>• <b><i>Physical and logical structures</i></b></li><li>• <b><i>Behavior</i></b></li><li>• <b><i>Interaction with the environment and other systems</i></b></li></ul>	<p><b>Model 95% of a complex weapons system</b></p>	<ul style="list-style-type: none"><li>• Combining live and virtual worlds</li><li>• Bi-directional linking of physics-based &amp; statistical models</li><li>• Key multidisciplinary, multiscale models</li><li>• Automated and semi-automated acquisition techniques</li><li>• Techniques for adaptable models</li></ul>

**We need to create and manage many classes (*executable, depictional, statistical...*) and many types (*device and environmental physics, comms, sensors, effectors, software, systems ...*) of models**



# Characterizing Changing Operational Environments: Technical Gaps and Challenges



Technology	10-Yr Goal	Gaps
<p><i>Deeper understanding of warfighter needs</i></p> <p><i>Directly gathering operational data</i></p> <p><i>Understanding operational impacts of alternatives</i></p>	<p><b>Military Effectiveness Breadth Assessment Capability</b></p>	<ul style="list-style-type: none"> <li>• Learning from live and virtual operational systems</li> <li>• Synthetic environments for experimentation and learning</li> <li>• Creating operational context models (missions, environments, threats, tactics, and ConOps)</li> <li>• Generating meaningful tests and use cases from operational data</li> <li>• Synthesis &amp; application of models</li> </ul>

**“Ensuring adaptability and effectiveness requires evaluating and storing results *from many, many scenarios* (including those presently considered unlikely) for consideration earlier in the acquisition process.”**



# Cross-Domain Coupling: Technical Gaps and Challenges



Technology	10-Yr Goal	Gaps
<p><i><b>Better interchange between incommensurate models</b></i></p> <p><i><b>Resolving temporal, multi-scale, multi-physics issues</b></i></p>	<p><b>Weapons system modeled fully across domains</b></p>	<ul style="list-style-type: none"><li>• Dynamic modeling/analysis workflow</li><li>• Consistency across hybrid models</li><li>• Automatically generated surrogates</li><li>• Semantic mappings and repairs</li><li>• Program interface extensions that:<ul style="list-style-type: none"><li>• Automate parameterization and boundary conditions</li><li>• Coordinate cross-phenomena simulations</li><li>• Tie to decision support</li><li>• Couple to virtual worlds</li></ul></li></ul>

**Making the wide range of model classes and types work together effectively requires new computing techniques (not just standards)**





# Tradespace Analysis: Technical Gaps and Challenges



Technology	10-Yr Goal	Gaps
<p><i>Efficiently generating and evaluating alternative designs</i></p> <p><i>Evaluating options in multi-dimensional tradespaces</i></p>	<p><b>Trade analyses over very large condition sets</b></p>	<ul style="list-style-type: none"> <li>• Guided automated searches, selective search algorithms</li> <li>• Ubiquitous computing for generating/evaluating options</li> <li>• Identifying high-impact variables and likely interactions</li> <li>• New sensitivity localization algorithms</li> <li>• Algorithms for measuring adaptability</li> <li>• Risk-based cost-benefit analysis tools, presentations</li> <li>• Integrating reliability and cost into acquisition decisions</li> <li>• Cost-and time-sensitive uncertainty management via experimental design and activity planning</li> </ul>

**Exploring more options and keeping them open longer, by managing complexity and leveraging greater computational testing capabilities**



# Collaborative Design & Decision Support: Technical Gaps and Challenges

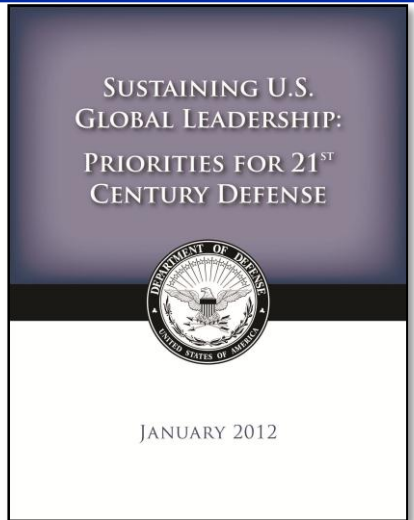


Technology	10-Yr Goal	Gaps
<p><b><i>Well-informed, low-overhead collaborative decision making</i></b></p>	<p><b>Computational / physical models bridged by 3D printing</b></p> <p><b><i>Data-driven</i> trade decisions executed and recorded</b></p>	<ul style="list-style-type: none"> <li>• Usable multi-dimensional tradespaces</li> <li>• Rationale capture</li> <li>• Aids for prioritizing tradeoffs, explaining decisions</li> <li>• Accessible systems engineering, acquisition, physics and behavioral models</li> <li>• Access controls</li> <li>• Information push-pull without flooding</li> </ul>

**ERS requires the transparency for many stakeholders to be able to understand and contribute, with low overhead for participating**



# ERS: *Foundational* for Defense Systems across All Mission Areas



**Seven Strategic Principles to Ensure Success, including:**

- Offer versatility
- Enable course changes
- Reduce costs
- Develop new capabilities leveraging network warfare

**Ten DoD Strategic Missions**

Overwhelming majority require affordable, adaptable & effective systems and Concepts of Operation:

**Target Outcomes**

- 50% reduction in cost and effort to adapt to new mission
- 12X Speed up in time to initial operating capability
- 95% of system informed by models and operational trades

**Key ERS Contributing Concepts**

- Co-evolution of systems and missions via information sharing and decision aids
- Option-preserving tradespace exploration
  - Analyzed/evaluated wrt lifecycle issues
  - Informing requirements refinement
- Accelerated design and testing via rapidly composable modeling & analysis tools, risk-sensitive engineering planning aids

