SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

APR 19 2011

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARY OF DEFENSE FOR ACQUISITION, TECHNOLOGY AND LOGISTICS
ASSISTANT SECRETARY OF DEFENSE FOR RESEARCH AND ENGINEERING
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Science and Technology (S&T) Priorities for Fiscal Years 2013-17 Planning

The Department's S&T leadership, led by the Assistant Secretary of Defense for Research and Engineering, in close coordination with leadership from the Under Secretary of Defense for Policy, the Assistant Secretary of Defense for Nuclear, Chemical, and Biological Defense, the Deputy Assistant Secretary of Defense for Manufacturing and Industrial Base Policy, and the Joint Staff, has identified seven strategic investment priorities. These S&T priorities derive from a comprehensive analysis of recommendations resulting from the Quadrennial Defense Review mission architecture studies directed in the FY12-16 Defense Planning Programming Guidance.

The priority S&T investment areas in the FY13-17 Program Objective Memorandum are:

(1) **Data to Decisions** – science and applications to reduce the cycle time and manpower requirements for analysis and use of large data sets.
(2) **Engineered Resilient Systems** – engineering concepts, science, and design tools to protect against malicious compromise of weapon systems and to develop agile manufacturing for trusted and assured defense systems.
(3) **Cyber Science and Technology** – science and technology for efficient, effective cyber capabilities across the spectrum of joint operations.
(4) **Electronic Warfare / Electronic Protection** – new concepts and technology to protect systems and extend capabilities across the electro-magnetic spectrum.
(5) **Counter Weapons of Mass Destruction (WMD)** – advances in DoD's ability to locate, secure, monitor, tag, track, interdict, eliminate and attribute WMD weapons and materials.
(6) **Autonomy** – science and technology to achieve autonomous systems that reliably and safely accomplish complex tasks, in all environments.
(7) **Human Systems** – science and technology to enhance human-machine interfaces to increase productivity and effectiveness across a broad range of missions.

The Assistant Secretary of Defense for Research and Engineering, with the Department's S&T Executive Committee and other stakeholders, will oversee the development of implementation roadmaps for each priority area. These roadmaps will coordinate Component investments in the priority areas to accelerate the development and delivery of capabilities consistent with these priorities.