



U.S. Department
of Transportation
**Federal Aviation
Administration**

ADMINISTRATOR'S FACT BOOK

March 2009

Produced by:
Assistant Administrator for Financial Services

Website:
[http://www.faa.gov/about/office_org/headquarters_offices/aba/
admin_factbook/](http://www.faa.gov/about/office_org/headquarters_offices/aba/admin_factbook/)

FAA MISSION

*To provide the safest, most efficient
aerospace system in the world.*

FAA VISION

*We continue to improve the safety and
efficiency of flight. We are responsive
to our customers and are accountable
to the taxpayer and the flying public.*

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Aviation Accidents by Type of Operation

Type of Operation	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Large Air Carrier	2007	0	2	2	6	1	4	3	2	1	1	0	5	27
	2008	2	3	0	1	3	3	2	1	2	0	1	8	24
Commuter	2007	1	0	0	0	0	2	0	0	0	0	0	0	3
	2008	0	0	0	1	0	0	0	3	0	1	1	1	7
Air Taxi	2007	5	4	5	6	7	3	4	8	6	3	4	7	62
	2008	5	5	4	6	8	9	2	3	9	2	1	2	54
General Aviation	2007	78	84	121	146	148	179	214	169	176	144	106	84	1,649
	2008	70	93	110	141	167	181	178	208	137	102	89	66	1,540
Rotorcraft*	2007	9	12	21	12	15	14	28	13	19	14	13	11	181
	2008	8	6	14	11	17	17	14	16	11	12	10	7	143

* Part 135, US registered general aviation, and US-public use rotorcraft accidents.

Note: Preliminary data and subject to change.
As of: 02/18/09

Source: AAI-220
(202) 267-3279

Aviation Accident Rates by Type of Operation

Type of Operation	2004		2005		2006		2007		% Chg 07-06	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Large Air Carriers.....	30	.15	40	.20	33	.17	26	.14	-21%	-18%
Commuter.....	4	1.32	6	2.00	3	1.00	3	0.99	0%	-1%
Air Taxi.....	66	2.04	65	1.70	53	1.42	62	1.69	17%	19%
General Aviation.....	1,617	6.49	1,670	7.20	1,516	6.33	1,631	6.84	7%	8%

4

Accident Rates are per 100,000 Flight Hours. Flight hours compiled by FAA.
Rotorcraft rates discontinued, currently under review.

Note: 2007 data preliminary.
As of: 09/30/08

Source: NTSB
www.ntsb.gov/aviation/stats.htm

Airspace Incidents by Incident Type

Incident Type	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Near Midair Collisions	2006	9	5	8	14	11	4	8	15	13	10	6	3	106
	2007	6	11	13	5	10	9	10	12	12	6	10	6	110
	2008	7	9	13	5	9	9	4	14	2	6	7	0	85
Pilot Deviations	2006	160	199	214	245	241	210	227	241	275	291	234	178	2,715
	2007	207	181	220	253	282	247	244	288	223	290	246	190	2,871
	2008	243	215	257	289	342	289	305	324	312	285	300	0	3,161
Operational Errors	2006	93	120	110	108	114	111	116	126	95	127	112	77	1,307
	2007	83	94	121	133	115	132	104	128	90	115	99	104	1,318
	2008	102	88	142	129	150	115	153	105	89	98	95	0	1,266
Vehicle Pedestrian Deviations	2006	13	11	27	21	21	23	18	27	21	20	15	20	237
	2007	24	21	21	21	24	30	28	18	22	22	27	18	276
	2008	27	18	19	21	25	36	34	26	33	29	26	0	294
Surface Incidents	2006	61	68	92	80	79	84	93	94	109	91	71	69	991
	2007	67	79	84	98	102	111	111	112	91	92	109	80	1,136
	2008	97	87	91	95	118	121	129	120	114	90	95	0	1,157
Runway Incursions*	2006	21	25	26	25	29	32	35	33	26	35	27	28	341
	2007	21	27	31	35	33	38	33	36	26	72	69	65	506
	2008	77	87	74	75	92	101	98	101	98	75	92	58	1,008

Note: Preliminary data and subject to change.

Note: Bolded data will give invalid results based on new RI data compilation.

Source: ATO-A (IT)

(202) 385-4802

*ATO-S

(202) 385-4788

As of: 12/09/08

*As of: 12/30/08

Airspace Incident Rates by Incident Type

Incident Type	2004		2005		2006		2007		Percent Change	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	2006 - 2007 (4)	
									Number	Rate
Operational Errors (1).....	1,214	.77	1,497	.96	1,307	.85	1,318	.86	1%	1%
Pilot Deviations (2).....	2,821	1.59	2,244	1.37	2,715	1.65	2,871	1.74	6%	5%
Surface Incidents (3).....	870	1.38	944	1.51	991	1.62	1,136	1.87	15%	15%

(1) Per 100,000 Facility Activities

(2) Per 100,000 Flight Activities

(3) Per 1,000,000 Airport Operations

(4) Calculations use fifteen decimal places for rates (rounded two places for display).

Note: 2006 data preliminary and subject to change.

Source: ATO-A (IT)

(202) 385-4802

As of: 12/09/08

**National Transportation Safety Board
2006-2007 U.S. Transportation Fatalities**

	2006	2007 ¹
Highway		
Passenger cars.....	17,925	16,520
Light Trucks and Vans.....	12,761	12,413
Pedestrians.....	4,795	4,654
Motorcycles.....	4,837	5,154
Pedalcycles ²	772	698
Medium and heavy trucks.....	805	802
Buses.....	27	37
All Other ³	786	781
Total.....	42,708	41,059
Grade Crossings⁴	(369)	(338)
Rail		
Intercity ⁵		
Trespassers and nontrespassers ⁶	582	562
Employees and contractors.....	23	22
Passengers on trains.....	2	5
Light, heavy, and commuter rail ⁷	167	219
Total.....	774	808
Marine		
Recreational Boating.....	710	685
Cargo Transport.....	28	24
Commercial fishing ⁸	44	33
Commercial Passengers.....	18	24
Total.....	800	766
Aviation		
General Aviation.....	703	491
Airlines.....	50	1
Air Taxi.....	16	43
Commuter.....	2	0
Foreign/Unregistered ⁹	13	10
Total.....	784	545
Pipeline		
Gas.....	19	11
Liquids.....	0	4
Total.....	19	15
GRAND TOTAL.....	45,085	43,193

¹ Numbers for 2007 are preliminary estimates. Aviation data from NTSB; marine data from Department of Homeland Security; all other data from DOT. ² Includes bicycles or other cycles. ³ Includes vehicle nonoccupants other than pedestrians and occupant fatalities in other vehicle types, ex. farm or construction equipment. ⁴ Grade crossing fatalities are not counted as a separate category for determining the grand total because they are included in the highway and rail categories, as appropriate. ⁵ Data reported to Federal Rail Administration (FRA). ⁶ Includes persons on railroad property with and without permission. Does not include motor vehicle occupants killed at grade crossings. ⁷ Data reported to the Federal Transit Administration (FTA). Fatalities for commuter rail operations may also be reported to the FRA and may be included in the intercity railroad fatalities. ⁸ Refers to only operational fatalities. ⁹ Includes non-U.S. registered aircraft involved in accidents in the U.S.

Air Traffic

FAA Air Traffic Activity (In Thousands)

Aircraft Handled by	Jan-Dec 2008*	Jan-Dec 2007
FAA ARTCC's		
Air Carrier.....	23,308	24,891
Air Taxi.....	9,754	9,820
General Aviation.....	7,274	8,246
Military.....	3,476	3,785
TOTAL.....	43,810	46,748
Airport Operations		
Logged by FAA Towers		
Air Carrier.....	13,274	13,445
Air Taxi.....	9,007	9,898
General Aviation.....	17,818	19,175
Military.....	1,452	1,554
TOTAL.....	41,551	44,072
Instrument Operations		
Logged by FAA Towers		
Air Carrier.....	13,860	14,432
Air Taxi.....	10,497	11,590
General Aviation.....	15,194	16,483
Military.....	2,315	2,460
TOTAL.....	41,866	44,965
Flight Services	Jan-Aug	Jan-Dec
Logged by: **	2008*	2007
Flight Service Stations.....	731	796
Automated Flight Service Stations.....	5,334	7,715
TOTAL.....	6,065	8,511

*Preliminary
As of: 03/01/09

**As of: 03/01/09

Source: APO-130
(202) 287-3350

ATO-A/AJA
(202) 385-4734

Air Route Traffic Control Center Activity

CY 2007 Rank	Center	Aircraft Handled (000's)	
		Jan-Dec 2008*	Jan-Dec 2007
1	Atlanta, GA.....	3,016	3,182
2	New York, NY.....	2,940	3,056
3	Leesburg, VA.....	2,778	2,932
4	Chicago, IL.....	2,560	2,817
5	Cleveland, OH.....	2,473	2,799
6	Indianapolis, IN.....	2,427	2,683
7	Miami, FL.....	2,395	2,526
8	Jacksonville, FL.....	2,368	2,600
9	Los Angeles, CA.....	2,203	2,368
10	Memphis, TN.....	2,197	2,300
11	Houston, TX.....	2,132	2,222
12	Fort Worth, TX.....	2,053	2,176
13	Minneapolis, MN.....	1,955	2,066
14	Kansas City, KS.....	1,909	2,048
15	Nashua, NH (Boston).....	1,844	1,913
16	Denver, CO.....	1,805	1,895
17	Oakland, CA.....	1,837	1,730
18	Albuquerque, NM.....	1,615	1,746
19	Salt Lake City, UT.....	1,434	1,534
20	Seattle, WA.....	1,275	1,322
21	Anchorage, AK.....	558	581
22	Guam **.....	164	252

*Preliminary

**Center Radar Approach Control (CERAP)

As of: 03/01/09

Source: APO-130
(202) 267-3350

50 Busiest FAA Airport Traffic Control Towers

Airport Operations (000's)			
CY 2007 Rank	Tower and State	Jan-Dec 2008*	Jan-Dec 2007
1	Hartsfield-Jackson Atl Intl, GA.....	978	992
2	Chicago/O'Hare Int'l, IL.....	882	927
3	Dallas/Ft. Worth Int'l, TX.....	655	687
4	Denver International, CO.....	626	620
5	Los Angeles International, CA.....	623	681
6	Las Vegas/McCarran Intl, NV.....	579	619
7	Houston/G Bush Intercont'l, TX.....	576	604
8	Charlotte/Douglas Intl, NC.....	538	529
9	Phoenix International, AZ.....	502	539
10	Philadelphia Intl, PA.....	492	500
11	Detroit Metro Wayne Co., MI.....	463	467
12	Minneapolis-St. Paul Intl, MN.....	450	454
13	John F. Kennedy Intl, NY.....	447	457
14	Newark International, NJ.....	442	442
15	Washington Dulles Intl, VA.....	392	419
16	Salt Lake City Int'l, UT.....	390	421
17	San Francisco Int'l, CA.....	388	380
18	Van Nuys, CA.....	387	374
19	La Guardia, NY.....	384	397
20	Phoenix-Deer Valley, AZ.....	377	378
21	Boston/Logan Intl, MA.....	375	402
22	Miami International, FL.....	372	386
23	Memphis International, TN.....	363	377
24	Long Beach/Daugherty, CA.....	345	396

*Preliminary

Source: APO-130
(202) 267-3350

As of:03/01/09

50 Busiest FAA Airport Traffic Control Towers

CY 2007 Rank	Tower and State	Airport Operations ('000's)	
		Jan-Dec 2008*	Jan-Dec 2007
26	Seattle Tacoma Int'l, WA.....	343	347
27	Daytona Beach Int'l, FL.....	340	308
28	Tulsa/Riverside, OK.....	334	292
29	Mesa/Falcon Field, AZ.....	319	314
30	Denver/Centennial, CO.....	319	337
31	Santa Ana/John Wayne, CA.....	316	342
32	Miami/Kendall-Tamiami, FL.....	309	283
33	Seattle/Boeing Field, WA.....	296	300
34	Fort Lauderdale/Hollywood, FL.....	296	308
35	Covington/Cincinnati Int'l, KY.....	286	328
36	Honolulu International, HI.....	281	307
37	Washington National, DC.....	278	279
38	Baltimore/Wash. Int'l, MD.....	278	297
39	Anchorage International, AK.....	278	300
40	Metropolitan Oakland Int'l, CA.....	274	348
41	Prescott/Love Field, AZ.....	272	227
42	Chicago Midway, IL.....	268	305
43	Portland-Hillsboro, OR.....	261	239
44	Portland International, OR.....	253	265
45	Lambert-St. Louis Int'l, MO.....	248	257
46	San Diego/Gillespie Field, CA.....	245	296
47	Grand Forks International, ND.....	241	224
48	Tampa International, FL.....	238	259
49	Cleveland Hopkins Int'l, OH.....	236	245
50	San Diego/Montgomery Fid, CA.....	230	222

50 Busiest Radar Approach Control Facilities

CY 2007 Rank	Facilities/State	Instrument Ops (000s)	
		Jan-Dec 2008*	Jan-Dec 2007
1	Southern Calif. TRACON, CA.....	2,168	2,243
2	New York TRACON, NY.....	1,973	2,066
3	Potomac TRACON, DC.....	1,577	1,702
4	Northern Calif. TRACON, CA.....	1,533	1,624
5	Atlanta TRACON, GA.....	1,337	1,433
6	Chicago TRACON, IL.....	1,271	1,365
7	Dallas/Ft. Worth, TRACON, TX.....	1,133	1,185
8	Houston TRACON, TX.....	956	959
9	Miami International, FL.....	923	943
10	Denver TRACON, CO.....	839	823
11	Orlando International, FL.....	711	747
12	Phoenix TRACON, AZ.....	689	716
13	Philadelphia International, PA.....	673	694
14	Las Vegas TRACON, NV.....	664	702
15	Charlotte/Douglas Int'l, NC.....	649	649
16	Boston TRACON, MA.....	640	693
17	Detroit TRACON, MI.....	609	634
18	Minneapolis TRACON, MN.....	570	586
19	Seattle/Tacoma TRACON, WA.....	521	529
20	Tampa International, FL.....	510	540
21	San Juan CERAP, PR.....	494	620
22	Salt Lake City TRACON, UT.....	479	508
23	Memphis International, TN.....	421	443
24	Covington/Cincinnati Int'l, KY.....	403	458
25	San Antonio Int'l, TX.....	396	385

* Preliminary

As of: 03/01/09

50 Busiest Radar Approach Control Facilities

CY 2007 Rank	Facilities/State	Instrument Ops (000's)	
		Jan-Dec 2008*	Jan-Dec 2007
26	Jacksonville Int'l, FL	388	413
27	St Louis TRACON, MO	386	407
28	Daytona Beach Int'l, FL	354	340
29	Portland TRACON, OR	325	333
30	Austin, TX	316	316
31	Cleveland Hopkins Int'l, OH	310	342
32	Palm Beach International, FL	305	350
33	Milwaukee/Gen Mitchell Int'l, WI	304	298
34	Corpus Christi, TX	304	328
35	Pensacola TRACON, FL	293	304
36	Raleigh-Durham Int'l, NC	293	326
37	Indianapolis International, IN	292	310
38	Pittsburgh International, PA	290	331
39	Port Columbus Int'l, OH	286	341
40	Anchorage TRACON, AK	286	307
41	Kansas City International, MO	285	310
42	Nashville International, TN	264	300
43	Tucson TRACON, AZ	259	287
44	Norfolk International, VA	253	274
45	Honolulu Control Facility, HI	253	548
46	Yankee TRACON, CT	248	267
47	Oklahoma City/Will Rogers, OK	239	224
48	Tulsa International, OK	239	227
49	Albuquerque Int'l, NM	238	247
50	Dayton International, OH	235	273

Automated Flight Service Stations Activity

CY 2007 Rank	AFSS/State	Flight Services (000's)	
		Jan-Dec 2008*	Jan-Dec 2007
1	Miami AIFSS, FL**	0	514
2	St Petersburg, FL**	0	405
3	Kenai, AK	317	372
4	Islip/New York, NY***	0	353
5	Bridgeport, CT***	0	249
6	Williamsport, PA***	0	233
7	Seattle, WA**	0	215
8	Princeton, MN**	0	210
9	Albuquerque, NM**	0	192
10	Washington Hub	4776	188
11	Prescott Hub, AZ**	0	188
12	San Juan, PR IAFSS***	0	179
13	Raleigh, NC**	0	173
14	Anderson, SC***	0	157
15	Fort Worth Hub, TX**	0	157
16	Columbia, MO**	0	153
17	Cleveland, OH***	0	151
18	Conroe, TX***	0	151
19	Kankakee, IL**	0	148
20	Gainesville, FL***	0	148
21	Fairbanks, AK	144	147
22	Denver, CO**	0	142
23	Macon, GA**	0	129
24	McMinnville, OR***	0	125
25	Juneau, AK	95	125
26	McAlester, OK***	0	121
27	Cedar City, UT***	0	118
28	San Diego, CA**	0	116
29	Bangor, ME***	0	114
30	De Ridder, LA***	0	108

* Preliminary

Source: ATX-400

**Closed Reopen(ed)(ing) (No longer providing data)

(202) 385-4734

***Closed

Automated International Flight Service Station--AIFSS

As of 01/31/09

Automated Flight Service Stations Activity

	Flight Services (000's)	
	Jan-Dec	Jan-Dec
	2008*	2007
31 Louisville, KY***	0	102
32 Wichita, KS***	0	99
33 San Angelo, TX***	0	95
34 Jonesboro, AR***	0	92
35 Lansing, MI**	0	91
36 Green Bay, WI***	0	90
37 Rancho Murieta, CA***	0	89
38 Oakland, CA**	0	87
39 Nashville, TN**	0	85
40 Fort Dodge, IA***	0	85
41 Grand Forks, ND***	0	81
42 Honolulu, HI**	0	80
43 Hawthorne, CA***	0	79
44 St. Louis, MO***	0	79
45 Jackson, TN***	0	78
46 Dayton, OH***	0	75
47 Elkins, WV***	0	68
48 Reno, NV***	0	63
49 Boise, ID***	0	62
50 Huron, SD***	0	57
51 Buffalo, NY***	0	46
52 Burlington, VT***	0	41
53 Great Falls, MT***	0	37
54 Casper, WY***	0	36
55 Altoona, PA***	0	34
56 Terre Haute, IN***	0	31
57 Columbus, NE***	0	26
58 Greenwood, MS***	0	24
59 Riverside, CA***	0	19
60 Anniston, AL***	0	11

Airports

Number of U.S. Airports (As of December 31)

	2008	2007	2006
Total Airports	19,930	20,341	19,983
Airports.....	13,589	13,822	
Heliports.....	5,568	5,708	
Seaplane Bases.....	503	527	
Gliderports.....	35	35	
Stolports.....	82	87	
Balloonports.....	14	15	
Ultralight Flightparks.....	139	147	
Total Civil Public Use Airports	5,202	5,221	5,233
Civil Public Use Part 139.....	560	565	
Civil Public Use Non-Part 139.....	4,642	4,656	
Civil Public use airports abandoned.....	16	18	27
Newly Established Public Use.....	3	9	
Total Civil Private Use Airports	14,451	14,839	14,757
Civil Private use airports abandoned.....	461	297	133
Newly Established Private Use.....	151	274	
Military Airports	277	281	

Note: Format change with 2007 data

Source: AAS-100
(202) 267-8752

As of: 12/31/08

National Airspace Total System Delays

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Total
2008*	39,788	46,963	43,868	43,114	44,214	68,565	64,627	50,108	38,053	34,689	37,222	43,387	554,598
2007	32,927	30,071	39,558	39,340	44,055	58,824	54,689	52,875	38,896	55,140	46,880	47,931	541,188
2006	29,463	24,705	37,218	35,132	40,669	48,096	47,606	46,547	48,092	51,053	43,482	39,797	491,860
2005	32,121	30,176	34,633	25,887	30,920	48,922	58,471	45,328	32,949	34,221	34,273	29,766	437,667
2004	28,104	32,274	34,001	32,459	50,800	52,121	46,894	43,770	30,412	37,271	35,234	32,446	455,786

Delays of 15 minutes or longer

* Preliminary information that is subjected to change

As of: 02/20/09

Source: ATT-220
(703) 904-4470

Aircraft

U.S. Air Carrier Activity

	CY 2008	CY 2007	CY 2006
Type of Carrier			
Domestic, flag, supplemental, and cargo air carriers.....	7,255	7,449	7,516
Commuter Air Carriers and Air Taxis.....	11,386	11,483	11,554
Total Number of Aircraft	18,641	18,932	19,070
Type of Aircraft			
Jet.....	9,990	9,999	9,939
Turboprop.....	2,688	2,817	2,870
Piston.....	3,213	3,410	3,583
Rotary Wing.....	2,750	2,706	2,678
Air Carrier Traffic Statistics* (Millions)*			
Passenger miles flown.....	811,593	836,335	806,306
Passenger enplanements.....	753	767	745
Ton miles.....	120,375	123,511	120,587
Aircraft miles flown.....	8,279	8,315	8,146
Passenger load factor*			
Domestic.....	79.5%	79.8%	79.2%
International.....	79.8%	80.4%	79.5%

* Source: Vital Information System

* Includes domestic and international scheduled and non-scheduled service, domestic, flag, supplemental, cargo air carriers and commuters - CY 08 estimated.

* Proportion of aircraft seating capacity that is sold.

As of: 03/01/2009

Source: AFS-40
(202) 385-4514
*BTS (K-25)
(202) 366-8513

**U.S. General Aviation
and Air Taxi Activity
(Calendar Years)**

	Estimated Active Aircraft (thousands)		Estimated Hours Flown (Millions)	
	2007	2006	2007	2006
Total	231.6	221.9	27.9	27.7
By Type Aircraft				
Piston.....	166.9	163.7	16.3	16.5
Turboprop.....	9.5	8.1	2.7	2.2
Jet.....	10.4	10.4	3.9	4.1
Rotary Wing.....	9.6	9.2	3.2	3.4
Experimental.....	23.2	23.0	1.3	1.2
Light Sport.....	6.1	1.3	0.3	0.1
Other.....	5.9	6.3	0.2	0.2
By Type Flying				
Corporate.....	10.9	11.1	3.2	3.1
Business.....	25.0	24.4	3.1	3.2
Personal.....	152.5	149.0	8.7	9.1
Instructional.....	14.7	14.3	3.8	4.3
Aerial Application.....	4.2	3.4	1.4	0.9
Aerial Observation.....	5.2	4.4	1.2	1.2
Aerial Other.....	1.4	0.8	0.4	0.2
External Load.....	0.2	0.2	0.2	0.1
Other Work.....	0.9	0.7	0.1	0.2
Sightseeing.....	1.3	0.9	0.2	0.2
Air Tours.....	0.9	0.4	0.5	0.3
Air Taxi.....	7.9	7.4	3.1	2.7
Air Medical Services.....	0.9	16.0	0.5	0.8

As of:02/18/09

AAI-220
(202) 267-8859

**Aircraft Certification Service
Aircraft Certification Mission and
Program Files**

	FY 2008	FY 2007
Type Certificates/Supplemental Type Certificates Issued.....	1,272	1,912
Other Design Approvals Issued.....	3,184	2,941
Production Approvals (Including Amendments) Issued.....	2,642	2,499
Airworthiness Certificates Issued.....	597	788
New Airworthiness Directives (AD) Issued.....	461	1,036
 New Designees (Representative of the Administrator) Appointed.....	 374	 374
Total Active Designees.....	3,967	3,969

As of: 03/12/09

Source: AIR-530
202-267-3027

Industry Trends

Scheduled U.S. Air Carrier Traffic* and Financial** Trends (In Billions)

	FY 2008	FY 2007	Numerical Change	Percent Change
TRAFFIC				
ASM'S				
Majors.....	954.61	943.91	10.70	1.1
Nationals.....	60.50	66.27	-5.77	(8.7)
Regionals.....	26.15	18.54	7.62	41.1
Totals.....	1041.27	1028.72	12.55	(1.2)
RPM'S				
Majors.....	762.56	757.65	4.91	0.6
Nationals.....	46.64	51.18	-4.54	(8.9)
Regionals.....	16.40	12.98	3.42	26.4
Totals.....	825.60	821.81	3.79	(0.7)
Load Factor (in percent)				
Majors.....	79.9%	80.3%	(0.4)	
Nationals.....	77.1%	77.2%	(0.1)	
Regionals.....	70.3%	70.0%	0.3	
Totals.....	79.5%	79.9%	(0.4)	
FINANCIAL				
Revenues				
Majors.....	\$171.21	\$155.59	\$15.62	10.0
Nationals.....	\$13.24	\$13.54	-\$0.30	(2.2)
Regionals.....	\$2.57	\$1.94	\$0.63	32.5
Totals.....	\$187.02	\$171.07	\$15.95	9.3
Expenses				
Majors.....	\$173.34	\$145.91	\$27.43	18.8
Nationals.....	\$13.05	\$13.07	-\$0.02	(0.2)
Regionals.....	\$2.67	\$1.87	\$0.80	42.5
Totals.....	\$189.06	\$160.85	\$28.21	17.5
Operating Profit/Loss				
Majors.....	(\$2.13)	\$9.68	(\$11.81)	
Nationals.....	\$0.19	\$0.47	(\$0.28)	
Regionals.....	(\$0.10)	\$0.07	(\$0.17)	
Totals.....	(\$2.04)	\$10.22	(\$12.26)	

*Effective FY 2008, DOT mandated small certificate and commuter air carriers (airlines with aircraft size less than 60 seats) report traffic results on DOT Form 41. Financial results for these carriers are reported on DOT Form 286C and are excluded from this report.

Source: APO-110

As of 02/18/09

21

(202) 493-4236

Aviation Forecasts

	Estimated Forecast	
	FY 2007	FY 2009
FAA FACILITY WORKLOAD		
Aircraft Handled by FAA ARTCC's (Millions)		
Air Carrier.....	25.0	27.5
Air Taxi/Commuter.....	9.7	10.6
General Aviation.....	8.3	9.1
Military.....	3.8	3.8
Total.....	46.8	51.0
Operations Logged by FAA/Contract Towers (Millions)		
Airport.....	61.1	65.0
Instrument.....	45.4	47.9
CIVIL AVIATION ACTIVITY		
Certificated Route Air Carrier		
Revenue Passenger Enplanements (Millions).....	605.6	677.1
Revenue Passenger Miles (Billions).....	749.4	876.9
Air Carrier Aircraft	4,980	5,511
General Aviation Estimated		
Hours Flown (Millions)*.....	27.9	31.3
Active Aircraft (Thousands)*.....	225.0	238.1
ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC CIVIL AVIATION (Millions of Gallons)		
Jet Fuel		
Air Carrier.....	19,583	22,778
General Aviation.....	1,650	2,387
Aviation Gas		
Air Carrier.....	2	2
General Aviation.....	348	355
Active Pilots (Thousands)*	590,349	591,830

*Calendar Year

As of: 03/30/08

Source: APO-110
(202) 493-4236

U.S. Commercial Space Transportation FAA Licensed Activity

	CY 2008 (Projected)	CY 2007	CY 2006
Licensed Commercial Launches			
TOTAL	13	4	7
Number of Orbital Launches	13	4	7
Number of Suborbital Launches	0	0	0
By Launch Vehicle Type			
Delta II, IV (Boeing Company)	3	3	1
Atlas V (Lockheed Martin)	1	0	1
Zenit 3SL (Sea Launch)	6	1	5
Falcon 1 (SpaceX)	2	0	0
Pegasus XL (Orbital Sciences)	1	0	0
By Launch Site (Federal)			
Cape Canaveral AF Station, FL	2	0	2
Vandenberg AFB, CA	2	3	0
Kwajalein / Marshall Islands	3	0	0
By Launch Site (Commercial)			
Pacific Ocean	6	1	5
Other Commercial	0	0	0
Experimental Permit Launches			
TOTAL (not part of license total)	5 to 10	9	6

As of: 6/13/08

Source: AST
(202) 267-7989

United States Commercial Space Launch Schedule, CY 2008 (launch dates are subject to change)		
Payload (Operator/ Payload Type)	Launch Company/ Vehicle	Launch Date/ Launch Site (Status)
<i>Thuraya D3</i> (United Arab Emirates) Communications	Sea Launch Zenit 3SL	January 15, 2008 Pacific Ocean Platform (Successful)
<i>DirectTV 11</i> (U.S.) Communications	Sea Launch Zenit 3SL	March 19, 2008 Pacific Ocean Platform (Successful)
<i>ICO G1</i> (U.S.) Communications	Lockheed Martin (Lockheed Martin Commercial Launch Services) Atlas V	April 14, 2008 Cape Canaveral Air Force Station, FL (Successful)
<i>C/N/OFS</i> (U.S.) Communications	Orbital Sciences Pegasus XL	April 16, 2008 Reagan Test Site, Marshall Islands (Successful)
<i>Galaxy 18</i> (U.S.) Communications	Sea Launch Zenit 3SL	May 21, 2008 Pacific Ocean Platform (Successful)
<i>Trailblazer</i> (U.S.) Demonstration	SpaceX Falcon 1	June 2008 Kwajalein, Marshall Islands
<i>EchoStar XI</i> (U.S.) Communications	Sea Launch Zenit 3SL	July 2008 Pacific Ocean Platform
<i>GeoEye 1</i> (U.S.) Remote Sensing	The Boeing Company (Boeing Launch Services) Delta II	August 2008 Vandenberg Air Force Base, CA
<i>Razaksat</i> (Malaysia) Remote Sensing	SpaceX Falcon 1	3 rd Quarter 2008 Kwajalein, Marshall Islands
<i>Unannounced</i> (unannounced) Communications	Sea Launch Zenit 3SL	3 rd Quarter 2008 Pacific Ocean Platform
<i>COSMO-SkyMed 3</i> (Italy) Remote Sensing	The Boeing Company (Boeing Launch Services) Delta II	October 2008 Vandenberg Air Force Base, CA
<i>Unannounced</i> (unannounced) Communications	Sea Launch Zenit 3SL	4 th Quarter 2008 Pacific Ocean Platform
<i>GOES-Q</i> (U.S.) Remote Sensing	The Boeing Company (United Launch Alliance) Delta IV	4 th Quarter 2008 Cape Canaveral Air Force Station, FL

As of 6/13/08

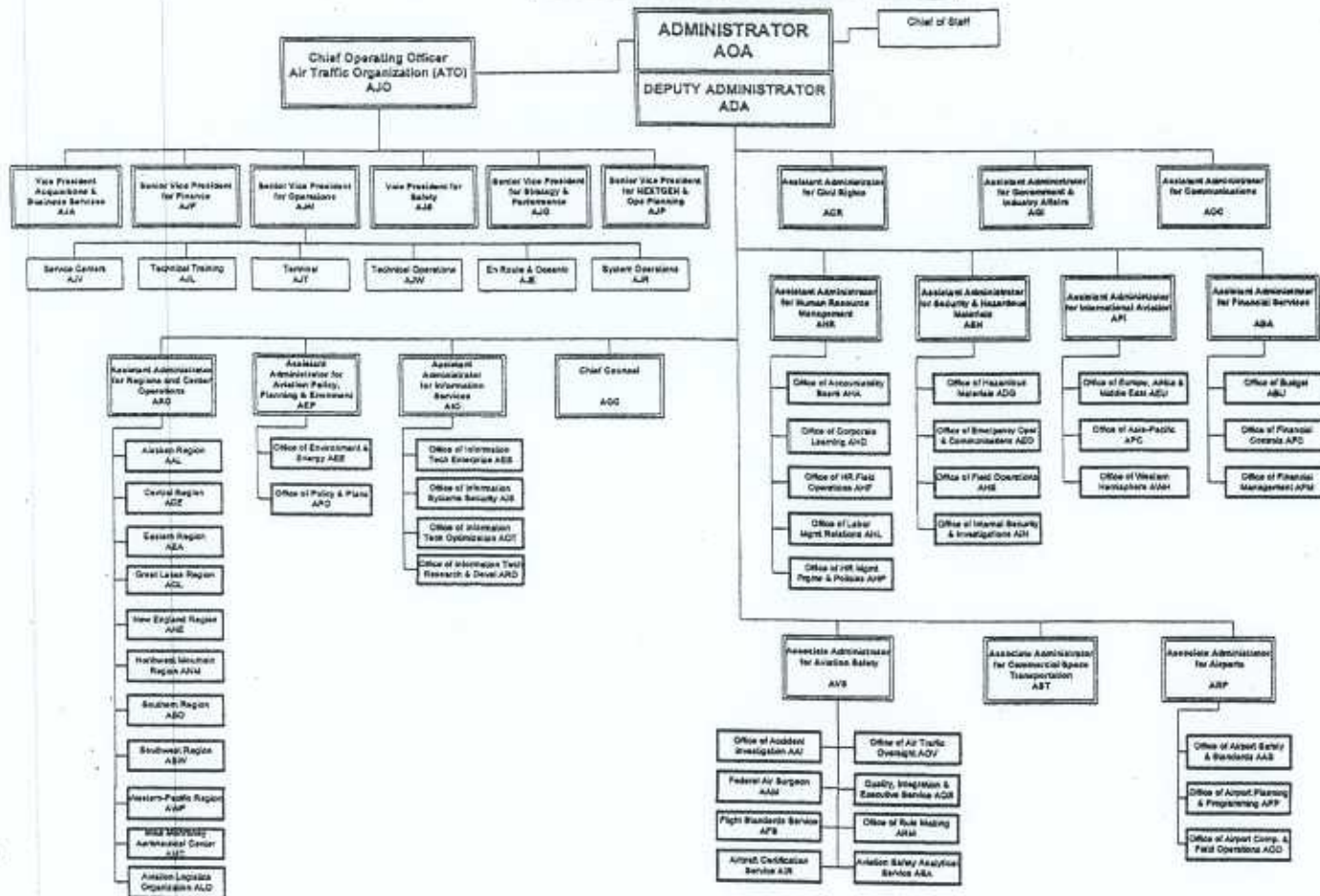
Source: AST
(202) 267-7989

**Active Pilots and Nonpilots
(As of 31 December)**

	2007		2006	
	Total	Women	Total	Women
Pilot-Total	590,349	35,784	597,109	36,101
Student.....	84,339	9,559	84,898	9,640
Private.....	211,096	13,694	219,233	14,111
Commercial.....	115,127	7,101	117,610	7,236
Airline Transport.....	143,953	5,349	141,935	5,071
Nonpilot-Total	666,559	138,452	656,227	128,192
Mechanic.....	322,852	6,524	323,097	6,345
Repairmen.....	40,277	2,193	40,329	2,180
Ground Instructor.....	74,544	5,728	74,849	5,689
Flight Engineer.....	54,394	1,901	55,952	1,920
Flight Attendant.....	118,426	100,630	134,674	108,559
Flight Instructor	92,175	6,232	91,343	6,158

As of 12/31/08

FEDERAL AVIATION ADMINISTRATION



U. S. DEPARTMENT OF TRANSPORTATION
 Federal Aviation Administration
FAA REGIONAL BOUNDARIES
 Including Locations of Regional Headquarters and Centers



FAA Resources

FAA Employment (Permanent Employees)¹

Line of Business	FY08	FY07
Air Traffic Organization (ATO).....	33,593	33,090
Aviation Safety (AVS).....	7,013	6,842
Airports (ARP).....	479	471
Comm. Space Transportation (AST).....	61	56
Staff Offices**.....	4,126	3,964
Total	45,272	44,423
Region/Center/Headquarters (included in above total)		
Aeronautical Center.....	3,317	3,224
Alaskan.....	898	1,145
Central.....	2,134	2,162
Eastern.....	4,035	4,612
Great Lakes.....	5,603	5,569
New England.....	1,431	1,451
Northwest Mountain.....	4,058	3,914
Southern.....	6,859	6,600
Southwest.....	4,878	4,756
Western-Pacific.....	4,534	4,580
Washington Headquarters ¹	3,395	5,363
Washington Headquarters (Field).....	2,510	n/a
Technical Center.....	1,020	1,047

¹ Full time permanent and part time permanent employees only.

² Washington Headquarters employees physically located in OrvilleWilbur Wright Buildings and surrounding areas.

** Staff Offices include: ABA, ACR, ADA/AEP, AGC, AGI, AHR, AIO, AOA, AOC, APO, ARC, ASH.

Disclaimer: This is a statistical snapshot of the workforce demographics. The use of this data in any employment decision is PROHIBITED without the express written authorization of the Deputy Chief Counsel for Operations, AOC-3.

As of: 09/30/08

Source: AHP-100
(202) 267-8257

FAA Percent Minority & Female Employment¹

Lines of Business/Region/Center/Headquarters	% Minority		% Female	
	FY08	FY07	FY08	FY07
Air Traffic Organization (ATO)	20.0	20.0	21.0	20.0
Aviation Safety (AVS)	20.0	19.0	27.0	27.0
Airports (ARP)	29.0	29.0	40.0	40.0
Commercial Space Transportation (AST)	39.0	41.0	36.0	34.0
Staff Offices	32.0	32.0	53.0	53.0
Total	22.0	21.0	28.0	24.6
Aeronautical Center	22.0	22.0	38.0	39.0
Alaskan	16.0	15.0	22.0	20.0
Central	13.0	14.0	22.0	23.0
Eastern	16.0	16.0	18.0	18.0
Great Lakes	11.0	11.0	20.0	20.0
New England	8.0	8.0	21.0	21.0
Northwest Mountain	15.0	14.0	24.0	24.0
Southern	25.0	24.0	21.0	19.0
Southwest	25.0	24.0	21.0	21.0
Western-Pacific	32.0	31.0	39.0	20.0
Washington Headquarters ²	31.0	31.0	39.0	40.0
Technical Center	22.0	21.0	32.0	32.0

¹ All FAA employees

² Washington Headquarters employees physically located in Orville/Wilbur Wright Buildings and surrounding areas.

As of: 09/30/08

Source: AHP-100
(202) 267-8257

Major Work Force Employment

	Employment				
	FY09	FY08	FY07	%Chg. FY08 - FY07	Actual Change
Controller Work Force*					
Controllers	15,491	15,381	14,874	3.4%	507
Traffic Management Coordinators	553	552	565	-2.3%	-13
Operations Supervisors	1,874	1,854	1,788	3.7%	66
Flight Service Stations (FSS)					
Field Maintenance	162	181	181	0.0%	0
PASS Technical	6,120	6,106	6,090	0.3%	16
NATCA Engineers	1,201	1,197	909	31.7%	288
1st Line Supervisors	674	674	522	29.1%	152
Airports Work Force					
	479	479	471	1.7%	8
Aircraft Certification**					
	1,215	1,215	1,179	3.1%	36
Flight Standards Work Force**					
	4,982	4,982	4,825	3.3%	157

* Includes all employees in pay status and Academy trainees.
 Note: FSS employment reduction due to A-76 effective 10/04/05.

**In FY 07, AVS realigned 29 Aircraft Certification and 144 Flight Standards Information Technology Analysts into the Office of Quality, Integration and Executive Service.

As of: 03/01/09
 Source: ATO-F, (202) 267-9123
 Source: AQS-400, (202) 267-8990

Labor Relations

	BARGAINING UNITS	LABOR AGREEMENTS	EMPLOYEES REPRESENTED
Unions	44	29	35,617
AFGE	9	6	1,732
AFSCME (HQ)	4	1	2,045
LIUNA	1	1	174
NAGE	3	3	324
NATCA	15	9	19,200
NFFE	3	2	615
PAAACE	4	3	376
PASS	5	4	11,051
Unrepresented			967
Nonbargaining			10,616
		Total employees:	47,100

AFGE –American Federation of Government Employees
 AFSCME –American Federation of State, County, and Municipal Employees
 LIUNA –Laborer's International Union of North America
 NAGE –National Association of Government Employees
 NATCA –National Air Traffic Controllers Association
 NFFE –National Federation of Federal Employees
 PAAACE –Professional Association of Aeronautical Center Employees
 PASS –Professional Aviation Safety Specialists

Source: AHL-400
 (202) 267-3548

As of: 03/05/09

FAA Finances
(In Millions of Dollars)

	FY 2007 ²	FY 2008	FY 2009
	Actual	Actual	Request
Budget Authority (BA)			
Grants-In-Aid (Obligation Lim/Approp).....	3,515	3,515	2,750
Research, Engineering, & Development.....	130	147	171
Facilities and Equipment.....	2,518	2,514	
Operations.....	8,374	8,740	
Safety & Operations ¹			2,052
Air Traffic Organization ¹			9,670
Total	14,537	14,915	14,643
Obligations Incurred—Operations			
Appropriation by Line of Business			
Air Traffic Organization (ATO).....	6,755	6,965	7,079
Aviation Safety (AVS).....	1,007	1,087	1,131
Commercial Space Transportation (AST).....	11	12	14
Staff Offices (SO).....	625	677	775
Total	8,398	8,741	8,998
Airport Grant Obligations (NET)			
Primary Airports & Cargo.....	977	959	700
States/Territories/Insular/Alaska Supp.....	702	700	619
Carryover Entitlements.....	448	458	448
Discretionary Fund.....	809	786	862
Small Airport Fund.....	407	482	0
Total	3,402	3,395	2,628
Total FAA Outlays	14,153	14,943	16,089
Trust Fund Receipts from Excise Taxes and Interest			
Transportation of Persons by Air.....	8,197	8,440	8,559
Transportation of Property.....	574	521	647
Use of International Air Facilities.....	2,136	2,462	2,444
Aviation Fuel Commercial Use.....	805	616	515
Aviation Fuel (Other Than Gas).....	(225)	(30)	365
Aviation Gasoline.....	48	39	40
Total Tax Revenue	11,535	12,048	12,570
Revenue Refund.....	(67)	(56)	
Net Tax	11,468	11,992	
Interest revenue.....	472	433	470
Total Tax & Interest Revenue	11,940	12,425	13,040

¹ Numbers may not add due to rounding.

² New account proposed in the FY 2009 President's Budget. Includes both National Operations and Facilities & Equipment Funds.

³ Includes Section 111 funding.

As of: 10/31/08

Source: ABU-100
(202) 267-5451

FAA NAS Operational Facilities
(As of October 1)

	2008	2007	2006
NAS Operational Facilities¹.....	59,833	59,140	40,639
Communications.....	18,991	18,823	14,273
Automation.....	1,360	1,360	3,896
Infrastructure.....	18,547	17,840	
Mission Support.....	4,127	4,173	
Navigation.....	12,347	12,362	11,033
Surveillance.....	1,757	1,900	1,804
Weather.....	2,582	2,674	3,550
Air Traffic Control Facilities²			
Air Route Traffic Control Center.....	21	21	21
Airport Traffic Control Tower.....	512	512	517
Flight Service ³	33	71	75
Flight Service Stations.....	30	47	16
Automated Flight Service Stations...	3	24	60

¹ Includes All Responsibility Codes

² Included in NAS operational facilities.

³ Flight Service include Flight Service Stations and Automated Flight Service Stations.

As of: 10/01/08

Source: AOP-200
(202) 267-5288

FAA Officials

Washington Headquarters

Routing Symbol	Officials
AOA*	Administrator Lynne A. Osmus, Acting, 202-267-3111 Jana Murphy, Chief of Staff, 202-267-7416 Vacant, Senior Counsel to AOA, 202-267-7417
ADA*	Deputy Administrator Vacant, 202-267-8111 David Weingart, Acting, Senior Advisor, 202-267-7417
AJO	Chief Operating Officer, Air Traffic Organization Henry P. Krakowski, 202-493-6602
AJF	Finance Business Unit Senior Vice President, Eugene D. Juba, 202-267-3022
AJP	NextGen and Operations Planning Business Unit Senior Vice President, Victoria Cox, 202-267-7111
AJG*	Strategy and Performance Business Unit Senior Vice President, John Pipes, 202-267-6724
AJN*	Operations Business Unit Senior Vice President, Richard L. Day, 202-267-7224
ABA*	Assistant Administrator for Financial Services Ramesh K. Punwani, CFO, 202-267-9105 Deputy, Victoria Wassmer, 202-267-3882
ABU	Office of Budget Director, Carol Rose, 202-267-8010
AFC	Office of Financial Controls Director, Carl Burus, 202-267-7140
AFM	Office of Financial Management Vacant, 202-267-3018
ACR	Assistant Administrator for Civil Rights Fanny Rivera, 202-267-3254 Deputy, Barbara A. Edwards, 202-267-3264
AEP*	Asst. Admin. for Aviation Policy, Planning & Environment Nancy Lofbus, Acting, 202-267-3927 Deputy, Carl Burleson, Acting, 202-267-7954

* Updated this issue
 As of: 03/15/09

Source: ABA-1
 (202) 267-9105

FAA Officials

Washington Headquarters--(Cont)

Routing Symbol	Officials
AEE*	Office of Environment and Energy Director, Lourdes Maurice, Acting, 202-267-3576
APO	Office of Aviation Policy and Plans Director, Nan Shellabarger, 202-267-3274
AGC*	Chief Counsel James W. Whitlow, Acting, 202-267-3222 Deputy Chief Counsel for Policy and Adjudication James W. Whitlow, 202-267-3773 Deputy Chief Counsel for Operations Marc L. Warren, 202-267-3773
AG*	Asst. Administrator for Government & Industry Affairs Mary U. Walsh, Acting, 202-267-3277 Deputy, Vacant, 202-267-8211
AHR	Asst. Administrator for Human Resource Management Ventriss C. Gibson, 202-267-3466 Deputy, Joseph N. Miriace, 202-267-3979
AHA	Office of the Accountability Board Executive Director, Maria Fernandez-Greczmiel, 202-267-3065
AHD	Office of Corporate Learning Executive Director, Darlene Freeman, 202-267-9041
AHF	HR Field Operations Executive Director, Karen Johnson, 847-294-7315
AHL	Office of Labor Management Relations Executive Director, Melvin Harris, 202-267-3979
AHP	Office of Human Resources Management Programs and Policies Executive Director, Sue A. Engelhardt, 202-267-3850
AIO	Assistant Administrator for Information Services David M. Bowen, CID, 202-493-4570
AIS	Office of Information Systems Security Director, Michael F. Brown, 202-267-7104
AOT*	Office of Information Technology Optimization Director, Larry Grossman, Acting, 609-485-6772
AES	Office of Information Technology Enterprise Director, Robert Rovinsky, 202-493-4019
ARD*	Office of Information Technology Research and Development Chief Technology Officer, Doug Roseboro, Acting, 202-385-8054
AOC*	Assistant Administrator for Communications Laura Brown, Acting, 202-267-3883 Deputy, Communications, John Hambel, 202-267-3883 Deputy, External Communications, Laura Brown, 202-267-3883 Deputy, Internal Communications, Gerald Lavey, 202-267-9499
API	Asst. Administrator for International Aviation Di Reimold (A), 202-385-8900 Deputy, Di Reimold, 202-385-8900
ARC*	Assistant Administrator for Regions/Center Operations Paula Lewis, 202-267-7369 Deputy, Michael J. Cirillo, 202-267-7369
ALO	Aviation Logistics Organization Director, Mamie Mallory, 202-267-7369

FAA Officials

Washington Headquarters--(Cont.)

Routing Symbol	Officials
ASH*	Claudio Manno, Acting, 202-267-7211 Deputy, Claudio Manno, 202-267-7211
ADG	Office of Hazardous Materials Director, Christopher Bonanti, 202-267-9864
AEO	Office of Emergency Operations, Communications and Investigations Director, Chris Rochefleau, 202-267-8075
AHS	Office of Field Operations Director, Thomas D. Ryan, 202-267-7211
AIN	Office of Security Director, Bruce Herron, 202-267-7714
ARP*	Associate Administrator for Airports Catherine M. Lang, Acting, 202-267-9471 Deputy, Randall S. Fiertz, Acting, 202-267-8739
AAS*	Office of Airport Safety and Standards Director, Michael J. O'Donnell, 202-267-3053
ACO	Office of Airport Compliance and Field Operations Director, Randall S. Fiertz, 202-267-3085
APP	Office of Airport Planning & Programming Director, Benito DeLeon, 202-267-8775
AST	Dr. George C. Nield, 202-267-7793 Deputy, James E. VanLaak, 202-267-7848
AVS*	Associate Administrator for Aviation Safety Peggy Gilligan, 202-267-3131 Deputy, John J. Hickey, 202-267-7804
AAI	Office of Accident Investigation Director, KC Yamamura, 202-267-9612
AAM	Office of Aviation Medicine Director, Frederick Tilton, MD, 202-267-3535
AFS*	Flight Standards Service Director, John Allen, 202-267-8237
AIR*	Aircraft Certification Service Director, Dorenda Baker, 202-267-8235
AOV	Office of Air Traffic Oversight Director, Anthony Ferrante, 202-267-5202
AQS*	Quality, Integration and Executive Service Director, Tina Amereith, 202-493-5717
ARM	Office of Rulemaking Director, Pamela Hamilton-Powell, 202-267-9677
ASA	Office of Aviation Safety Analytical Services Director, Jay J. Pardee, 202-267-9179
Duty Officer	(202) 267-3333

FAA Officials

Major Field Organizations

Routing Symbol	Officials
AAL*	Alaskan Region, Regional Administrator Robert N. Lewis, 907-271-5645 222 West 7th Avenue, Box 14 Anchorage, Alaska 99513-7587 Duty Officer, 907-271-5936
ACE	Central Region, Regional Administrator Christopher Blum, 816-329-3050 901 Locust Kansas City, Missouri 64106 Duty Officer, 816-329-3000
ACT	William J. Hughes Technical Center, Director Wilson N. Felder, Ph.D., 609-485-6641 Atlantic City International Airport New Jersey 08405 Duty Officer, 609-485-6482
AEA*	Eastern Region, Regional Administrator Carmine Gallo, 718-553-3000 1 Aviation Plaza 159-30 Rockaway Blvd. Jamaica, New York 11434-4809 Duty Officer, 718-553-3100
AGL	Great Lakes Region, Regional Administrator Barry D. Cooper, 847-294-7294 2300 East Devon Avenue Des Plaines, Illinois 60018 Duty Officer, 847-294-8400
AMC	Mike Monroney Aeronautical Center, Director Lindy Ritz, 405-954-4521 6500 South MacArthur Oklahoma City, Oklahoma 73125 Duty Officer, 405-954-3583

FAA Officials

Major Field Organizations--(Cont.)

Routing Symbol	Officials
ANE	New England Region, Regional Administrator Amy Lind Corbett, 781-238-7020 12 New England Executive Park Burlington, Massachusetts 01803 Duty Officer, 781-238-7001
ANM*	Northwest Mountain Region, Regional Administrator Steven Barnett, Acting, 425-227-2001 1601 Lind Avenue, S.W. Renton, Washington 98055-4056 Duty Officer, 425-227-2000
ASO	Southern Region, Regional Administrator Doug Murphy, 404-305-5000 1701 Columbia Avenue College Park, Georgia 30337 Duty Officer, 404-305-5180
ASW	Southwest Region, Regional Administrator Teresa Bruner, 817-222-5001 2601 Meacham Blvd. Ft. Worth, Texas 76137-4298 Duty Officer, 817-222-5006
AWP	Western-Pacific Region, Regional Administrator William C. Withycombe, 310-725-3550 15000 Aviation Boulevard Hawthorne, California 90251 Duty Officer, 310-725-3300

FAA Officials

International Area Offices

Routing Symbol	Officials
AEU	Europe, Africa, & Middle East Area Office, Director Anthony Fazio, 011-322-508-2700 American Embassy, Brussels PSC 82 Box 002 APO AE 09724-1011
AWH	Western Hemisphere Area Office, Director Phyllis Preston, Acting, 202-385-8869 8600 NW 36th Street Miami, FL 33166
APC	Asia-Pacific Area Office, Director Christopher Metts, 011-86-10-8532-1761 American Embassy 27 Napier Road Singapore 256508

FEDERAL AVIATION ADMINISTRATION
FLIGHT PLAN 2009-2013

INCREASED SAFETY

Goal: *Achieve the lowest possible accident rate and constantly improve safety.*

1. Reduce commercial air carrier fatalities.
2. Reduce general aviation fatalities.
3. Reduce the risk of runway incursions.
4. Ensure the safety of commercial space launches.
5. Enhance the safety of FAA's air traffic systems.
6. Implement a Safety Management System (SMS) for the FAA.

Performance Targets:

Obj. 1 Cut the rate of fatalities per 100 million persons on board in half by FY 2025.

Obj. 2 Reduce the fatal accident rate per 100,000 flight hours by 10 percent over a 10-year period (2009-2018).

Obj. 2 By the end of FY 2009, reduce accidents in Alaska for general aviation and all Part 135 operations from the 2000-2002 average of 130 accidents per year to no more than 99 accidents per year.

Obj. 3 By FY 2010, reduce Category A and B (most serious) runway incursions to a rate of no more than 0.450 per million operations, and maintain or improve through FY 2013.

Obj. 3 By the end of FY 2013, reduce total runway incursions by 10 percent from the FY 2008 baseline.

Obj. 4 No fatalities, serious injuries, or significant property damage to the uninvolved public during licensed or permitted space launch and reentry activities.

As of 12/31/08

Source: APO-120
(202) 267-3220

INCREASED SAFETY Performance Targets (Continued)

Obj. 5 Limit Category A and B (most serious) operational errors to a rate of no more than 1.95 per million activities by FY 2012 and maintain through FY 2013.

Obj. 6 In FY 2010, implement SMS in the Air Traffic Organization, Office of Aviation Safety, and Office of Airports. In FY 2012, implement SMS policy in all appropriate FAA organizations.

GREATER CAPACITY

Goal: *Work with local governments and airspace users to provide increased capacity and better operational performance in the United States airspace system that reduces congestion and meets projected demand in an environmentally sound manner.*

Objectives:

1. Increase capacity to meet projected demand and reduce congestion.
2. Increase reliability and on-time performance of scheduled carriers.
3. Address environmental issues associated with capacity enhancements.

Performance Targets:

Obj. 1 Achieve an average daily airport capacity for the 35 OEP airports of 103,068 arrivals and departures per day by FY 2011 and maintain through FY 2013.

Obj. 1 Achieve an average daily airport capacity for the 7 Metro areas of 39,484 arrivals and departures per day by FY 2009 and maintain through FY 2013.

Obj. 1 Commission nine new runway/taxiway projects, increasing the annual service volume of the 35 OEP airports by at least 1 percent annually, measured as a five-year moving average, through FY 2013.

Obj. 1 Sustain adjusted operational availability of 99.7 percent for the reportable facilities that support the 35 OEP airports through FY 2013.

Obj. 2 Achieve a NAS on-time arrival rate of 88 percent at the 35 OEP airports and maintain through FY 2013.

Obj. 3 Reduce the number of people exposed to significant noise by 4 percent per year through FY 2013, as measured by a three-year moving average.

Obj.3 Improve aviation fuel efficiency by another 1 percent over the FY 2008 level through FY 2009, and 1 percent each subsequent year through FY 2013 to 11 percent, as measured by a three-year moving average of the fuel burned per revenue mile flown.

INTERNATIONAL LEADERSHIP

Goal: Increase the safety and capacity of the global civil aerospace system in an environmentally sound manner.

Objectives:

1. Promote improved safety and regulatory oversight in cooperation with bilateral, regional, and multilateral aviation partners.
2. Promote seamless operations around the globe in cooperation with bilateral, regional, and multilateral aviation partners.

Performance Targets:

Obj. 1 Work with the Chinese aviation authorities and industry to adopt 27 proven Commercial Aviation Safety Team (CAST) safety enhancements by FY 2011. This supports China's efforts to reduce commercial fatal accidents to a rate of 0.030 fatal accidents per 100,000 departures by FY 2012.

Obj. 1 By FY 2013, arrange commitments for external funding for at least 35 aviation development projects (7 per year).

Obj. 1 By FY 2013, work with at least 18 countries or regional organizations to develop aviation leaders to strengthen the global aviation infrastructure.

Obj. 2 By FY 2013, expand the use of NextGen performance-based systems and concepts to five priority countries.

ORGANIZATIONAL EXCELLENCE

GOAL: *Ensure the success of the FAA's mission through stronger leadership, a better-trained and safer workforce, enhanced cost-control measures, and improved decision-making based on reliable data.*

Objectives:

1. Implement human resource management practices to attract and retain a highly skilled, diverse workforce and provide employees a safe, positive work environment.
2. Make the organization more effective with stronger leadership, a results-oriented, high performance workforce, and a culture of accountability.
3. Improve financial management while delivering quality customer service.
4. Make decisions based on reliable data to improve our overall performance and customer satisfaction.
5. Enhance our ability to respond to crises rapidly and effectively, including security-related threats and natural disasters.

Performance Targets:

Obj. 1 By FY 2010, 80 percent of FAA external hires will be filled within OPM's 45-day standard for government-wide hiring.

Obj. 1 Reduce the total workplace injury and illness case rate to no more than 2.44 per 100 employees by the end of FY 2011, and maintain through FY 2013.

Obj. 1 Reduce grievance processing time by 30 percent (to an average of 102 days) by FY 2010 over the FY 2006 baseline of 146 days, and maintain the reduction through FY 2013.

Obj. 1 Maintain the air traffic control workforce at, or up to 2 percent above, the projected annual totals in the Air Traffic Controller Workforce Plan.

Obj. 1 Maintain the aviation safety workforce within 1 percent of the projected annual totals in the Aviation Safety Workforce Plan.

ORGANIZATIONAL EXCELLENCE Performance Targets (Continued)

Obj. 3 Organizations throughout the agency will continue to implement cost efficiency initiatives such as: 10-15 percent savings for strategic sourcing for selected products and services; by the end of FY 2009, reduce leased space for Automated Flight Service Stations from approximately 510,000 square feet to approximately 150,000 square feet; annual reduction of \$15 million in Information Technology operating costs; and by FY 2010, reduce overhead costs 5-10 percent through automation of invoice processing.

Obj. 3 Obtain an unqualified opinion on the agency's financial statements (Clean Audit with no material weaknesses) each fiscal year.

Obj. 4 In FY 2009, 90 percent of Major System Investments are within 10 percent variance of current baseline total budget estimate at completion (BAC).

Obj. 4 In FY 2009, 90 percent of Major System Investments selected annual milestones are achieved.

Obj. 4 Maintain the annual average of FAA surveys on the American Customer Satisfaction Index at or above the average Federal Regulatory Agency score.

Obj. 4 Achieve zero cyber security events that disable or significantly degrade FAA services.

Obj. 5 Exceed Federal Emergency Management Agency continuity readiness levels by 5 percent.

FAA VALUES

Safety Is Our Passion.

We are the world leaders in Aerospace Safety.

Quality Is Our Trademark.

We serve our country, our stakeholders, our customers, and each other.

Integrity Is Our Character.

We do the right thing, even when no one is looking.

People Are Our Strength.

We treat people as we want to be treated.