



U.S. Department
of Transportation
**Federal Aviation
Administration**

ADMINISTRATOR'S FACT BOOK

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Web site: <http://www.atctraining.faa.gov/factbook>



FAA VISION

To provide the safest, most efficient and responsive aerospace system in the world, and to be the best Federal employer, continuously improving service to customers and employees.

FAA Mission

FAA provides a safe, secure, and efficient global aerospace system that contributes to national security and the promotion of US aerospace safety.

As the leading authority in the international aerospace community, FAA is responsive to the dynamic nature of customer needs, economic conditions, and environmental concerns.

FAA VALUES

We Believe in

- ☆ *Trust*
- ☆ *Integrity*
- ☆ *Honesty*
- ☆ *Involvement*
- ☆ *Teamwork*
- ☆ *Diversity*
- ☆ *Respect*

We Are Committed To

- ☆ *Responsiveness*
- ☆ *Quality*
- ☆ *Timeliness*
- ☆ *Fiscal Responsibility*
- ☆ *Accountability*
- ☆ *Communication*

We Will Achieve These Values By

- ☆ *Giving people what they need, then letting them do their jobs.*
- ☆ *Making timely decisions at the lowest level and respecting them.*
- ☆ *Committing our best to our customers.*
- ☆ *Valuing our people.*
- ☆ *Being open to new ideas.*
- ☆ *Speaking out for what we believe, even when it is unpopular.*
- ☆ *Recognizing each person's contributions and realizing each person's full potential.*
- ☆ *Collaborating across organizations.*
- ☆ *Taking pride in what we do.*

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For further information call APF-100 (202-267-9946)

*Updated this issue

Distribution: A-WXYZE-3; A-FOF-O(STD)

Aviation Accidents by Type of Operation

Type of Operation	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Large Air Carrier	2000	2	7	7	5	4	2	3	5	6	4	6	5	56
	2001	1	4	3										8
Commuter	2000	0	3	3	0	1	1	0	1	2	1	0	0	12
	2001	1	0	0										1
Air Taxi	2000	5	5	6	6	7	4	9	9	11	6	7	5	80
	2001	7	6	6										19
General Aviation	2000	90	106	129	158	171	191	246	218	179	150	101	96	1,835
	2001	103	106	111										320
Rotorcraft*	2000	14	12	20	21	25	20	23	17	17	16	6	17	208
	2001	11	16	17										44

* Part 135 and US registered general aviation rotorcraft accidents.

Note: Preliminary data and subject to change.

As of: 4/23/2001

Source: AAI-200

(202) 267-3279

Aviation Accident Rates by Type of Operation

Type of Operation	1996		1997		1998		1999		% Chg 99-98	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Large Air Carriers.....	38	.28	48	.31	50	.29	52	.29	4%	0%
Commuter.....	11	.40	16	1.6	8	2.3	13	4.8	63%	109%
Air Taxi.....	90	4.44	83	3.64	78	3.03	77	2.71	-1%	-11%
General Aviation.....	1,907	7.67	1,855	7.28	1,908	7.12	1,908	7.05	0%	-1%

Accident Rates are per 100,000 Flight Hours

Rotocraft rates discontinued, currently under review.

Note: Preliminary data and subject to change.

As of: 1/24/01

Source: AAI-200

(202) 267-3279

Airspace Incidents by Incident Type

Incident Type	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Near Midair Collisions	2000	14	16	25	17	24	18	26	26	20	22	12	17	237
	2001	13	16	17										46
Pilot Deviations	2000	126	154	182	178	202	176	170	185	147	154	135	110	1,919
	2001	116	113	155										384
Operational Errors	2000	65	85	102	93	114	115	103	89	101	96	99	77	1,139
	2001	70	84	110										264
Vehicle Pedestrian Deviations	2000	43	42	38	51	46	62	47	43	58	42	42	33	547
	2001	36	39	28										103
Surface Incidents	2000	89	104	116	120	138	149	126	127	121	117	100	89	1,396
	2001	94	103	102										299
Runway Incursions*	2000	24	24	36	33	39	44	41	47	33	41	32	32	426
	2001	25	33	39										97

Note: Preliminary data and subject to change.

N/A: Not available at time of update.

Source: ATX-400

(202) 267-9630

*ATS-20

(202) 493-4307

As of: 4/5/01

*As of: 4/5/01

Airspace Incident Rates by Incident Type

Incident Type									Percent Change	
	1997		1998		1999		2000		1998 - 1999 (4)	
	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Operational Errors (1).....	790	.51	894	.56	992	.61	1,139	.70	15%	15%
Pilot Deviations (2).....	1,494	.97	1,594	1.00	1,630	.99	1,919	1.19	18%	20%
Surface Incidents (3).....	813	1.26	832	1.26	1,051	1.52	1,396	.86	33%	-43%

(1) Per 100,000 Facility Activities

(2) Per 100,000 Flight Hours

(3) Per 1,000,000 Airport Operations

(4) Calculations use fifteen decimal places for rates (rounded two places for display).

Note: Preliminary data subject to change.

As of: 4/5/01

Source: ATX-400

(202) 267-9630



National Transportation Safety Board

1998-1999 U.S. Transportation Fatalities

	1998	1999 ¹
Highway		
Passenger cars.....	21,141	20,771
Light Trucks and Vans.....	10,665	11,208
Pedestrians.....	5,228	4,906
Motorcycles.....	2,292	2,471
Pedalcycles.....	757	746
Medium and heavy trucks.....	739	755
Buses.....	38	58
All Other.....	641	696
Total.....	41,501	41,611
Grade Crossings ²	(431)	(432)
Rail		
Intercity		
Trespassers and Nontrespassers..... ³	601	530
Employees and Contractors.....	34	43
Passengers on trains.....	4	14
Light and commuter rail..... ⁴⁻⁵	192	218
Total.....	831	805
Marine		
Recreational Boating.....	815	729
Cargo Transport.....	52	42
Commercial fishing..... ⁶	66	46
Commercial Passengers.....	17	36
Total.....	950	853
Aviation		
General Aviation.....	623	628
Airlines.....	1	12
Air Taxi.....	48	38
Commuter.....	0	12
Foreign/Unregistered..... ⁷	16	1
Total.....	688	691
Pipeline		
Gas.....	17	22
Liquids.....	1	4
Total.....	18	26
GRAND TOTAL.....	43,988	43,986

¹ 1999 figures are preliminary estimates supplied by modal agencies within DOT.

² Grade crossing fatalities are not counted as a separate category for determining the grand totals because they are included in the highway and rail categories, as appropriate.

³ Does not include motor vehicle occupants killed at grade crossings.

⁴ 1998 figure includes heavy rail fatalities (54) reported by the Federal Transit Administration (FTA).

⁵ Fatalities reported to the FTA for commuter rail operations may also be reported to the Federal Rail Administration and included in the intercity railroad fatalities.

⁶ Refers to only operational fatalities.

⁷ Includes non-U.S. registered aircraft involved in accidents in the U.S.

Air Traffic

FAA Air Traffic Activity (In Thousands)

Aircraft Handled by FAA ARTCC's	Jan-Feb 2001*	Jan-Feb 2,000	Jan-Dec 2000
Air Carrier.....	4,054	3,972	25,080
Air Taxi.....	1,356	1,295	8,164
General Aviation.....	1,250	1,340	8,634
Military.....	641	665	4,178
TOTAL....	7,301	7,272	46,056
Airport Operations Logged by FAA Towers			
Air Carrier.....	2,307	2,369	14,892
Air Taxi.....	1,368	1,416	9,230
General Aviation.....	3,181	3,851	25,982
Military.....	304	324	2,012
TOTAL....	7,160	7,960	52,116
Instrument Operations Logged by FAA Towers			
Air Carrier.....	2,118	2,609	16,288
Air Taxi.....	1,499	1,740	11,239
General Aviation.....	2,372	2,882	20,391
Military.....	505	544	3,423
TOTAL....	6,494	7,775	51,341
Flight Services Logged by:			
Flight Service Stations.....	53	90	826
Automated Flight Service Stations.....	3,232	4,724	30,856
TOTAL....	3,285	4,814	31,682

*Preliminary
As of: 2/28/01

Source: APO-130
(202) 267-3350

Air Route Traffic Control Center Activity

CY 99 Rank	Center	Aircraft Handled (000's)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000*
1	Cleveland, OH.....	497	489	3,206
2	Atlanta, GA.....	476	462	2,956
3	New York, NY.....	465	452	2,921
4	Chicago, IL.....	442	446	2,920
5	Washington, DC.....	444	419	2,772
6	Indianapolis, IN.....	420	413	2,685
7	Jacksonville, FL.....	392	384	2,295
8	Memphis, TN.....	349	346	2,232
9	Fort Worth, TX.....	348	357	2,228
10	Kansas City, KS.....	338	339	2,200
11	Miami, FL.....	400	388	2,193
12	Los Angeles, CA.....	354	355	2,165
13	Minneapolis, MN.....	321	323	2,143
14	Houston, TX.....	343	341	2,095
15	Albuquerque, NM.....	302	362	2,052
16	Boston, MA.....	290	277	1,906
17	Denver, CO.....	279	280	1,730
18	Oakland, CA.....	270	272	1,684
19	Salt Lake City, UT.....	244	243	1,545
20	Seattle, WA.....	224	224	1,451
21	Anchorage, AK.....	83	81	567
22	Guam **	20	17	112

*Preliminary

**Center Radar Approach Control (CERAP)

As of: 2/28/01

Source: APO-130
(202) 267-3350

50 Busiest FAA Airport Traffic Control Towers

CY 2000 Rank	Tower and State	Airport Operations (000's)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000
1	Atlanta International, GA.....	145	147	913
2	Chicago/O'Hare Int'l., IL.....	148	142	909
3	Dallas/Ft. Worth Int'l., TX.....	137	139	866
4	Los Angeles Int'l, CA.....	128	124	784
5	Phoenix Sky Harbor Int'l, AZ.....	104	102	639
6	Detroit Metro Wayne Co., MI.....	87	88	555
7	Denver International, CO.....	84	83	529
8	Minneapolis-St. Paul Int'l, MN.....	80	82	522
9	Las Vegas/McCarran Int'l, NV.....	80	92	521
10	Miami International, FL.....	88	88	517
11	Boston/Logan Int'l, MA.....	76	75	508
12	Houston/G Bush Intercont'l, TX.....	80	77	491
13	Lambert-St. Louis Int'l, MO.....	78	78	484
14	Philadelphia Int'l, PA.....	77	74	484
15	Van Nuys, CA.....	75	76	483
16	Washington Dulles Int'l, VA.....	68	78	480
17	Covington/Cincinnati Int'l, KY.....	75	76	478
18	Charlotte/Douglas Int'l, NC.....	76	70	460
19	Newark International, NJ.....	74	72	457
20	Metropolitan Oakland Int'l.....	65	78	449
21	Pittsburgh International, PA.....	72	70	448
22	Seattle Tacoma Int'l, WA.....	67	68	446
23	San Francisco Int'l, CA.....	65	67	431
24	Denver/Centennial.....	48	62	398
25	La Guardia, NY.....	67	58	392

*Preliminary ¹ Missing 2001 data

As of: 2/28/01

50 Busiest FAA Airport Traffic Control Towers

CY 2000 Rank	Tower and State	Airport Operations (000's)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000
26	Santa Ana/John Wayne, CA.....	57	65	388
27	Memphis International, TN.....	63	59	386
28	Long Beach/Daughtery, CA.....	51	68	379
29	Daytona Beach Int'l, FL.....	60	60	372
30	Orlando/Sanford, FL.....	70	57	372
31	Phoenix-Deer Valley, AZ.....	53	60	371
32	Salt Lake City Int'l, UT.....	56	57	367
33	Orlando International, FL.....	60	60	366
34	Seattle/Boeing Field, WA.....	46	52	366
35	John F. Kennedy Int'l, NY.....	46	52	359
36	Honolulu International, HI.....	56	55	345
37	Washington National, DC.....	54	51	343
38	Pontiac/Oakland Co. Int'l, MI.....	1	41	334
39	Cleveland Hopkins Int'l, OH.....	26	52	332
40	Prescott/E. A. Love Field, AZ.....	48	63	320
41	Anchorage International, AK.....	34	36	318
42	Portland International, OR.....	34	36	317
43	Baltimore/Wash. Int'l, MD.....	52	46	315
44	Fort Worth Meacham, TX.....	33	46	301
45	San Jose International, CA.....	44	45	300
46	Chicago Midway, IL.....	44	46	298
47	Raleigh/Durham Int'l, NC.....	48	43	296
48	Fort Lauderdale/Hollywood, FL.....	53	48	292
49	Tampa International, FL.....	47	47	279
50	Mesa/Falcon Field, AZ.....	23	47	275

50 Busiest Radar Approach Control Facilities

CY 2000 Rank	Facilities/State	Instrument Ops (000s)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000
1	Southern Calif. TRACON, CA.....	368	372	2,541
2	New York TRACON, NY.....	150	299	2,086
3	Chicago TRACON, IL.....	113	212	1,399
4	Dallas/Ft Worth, TRACON, TX.....	214	223	1,394
5	Atlanta International, GA ¹	86	184	1,147
6	Bay TRACON, CA.....	162	156	1,073
7	Miami International, FL.....	174	172	996
8	Houston TRACON, TX.....	137	138	856
9	Phoenix TRACON, AZ.....	126	129	763
10	Washington Dulles Int'l, VA.....	111	114	746
11	Denver TRACON, CO.....	113	113	718
12	Detroit TRACON, MI ¹	58	118	713
13	Minneapolis TRACON, MN ¹	55	106	699
14	Philadelphia International, PA.....	103	102	686
15	Las Vegas TRACON, NV.....	99	116	678
16	Orlando International, FL.....	108	108	655
17	San Juan CERAP, PR.....	120	110	638
18	Boston TRACON, MA.....	92	89	637
19	Washington National, DC.....	103	95	630
20	St Louis TRACON, MO ¹	52	98	628
21	Daytona Beach Int'l, FL ¹	48	101	619
22	Covington/Cincinnati Int'l, KY.....	93	94	610
23	Tampa International, FL.....	103	102	594
24	Charlotte/Douglas Int'l, NC.....	96	86	583
25	Salt Lake City TRACON, UT.....	82	77	572

* Preliminary ¹Missing 2001 data

Source: APO-130
(202) 267-3350

As of: 2/28/01

50 Busiest Radar Approach Control Facilities

CY 2000 Rank	Facilities/State	Instrument Ops (000's)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000
26	Seattle/Tacoma TRACON, WA.....	1	89	568
27	Pittsburgh International, PA.....	84	83	551
28	Baltimore-Washington Int'l, MD.....	45	74	540
29	Honolulu CERAP, HI.....	1	82	512
30	Jacksonville Int'l, FL.....	86	74	502
31	Sacramento TRACON, CA.....	64	57	461
32	San Antonio Int'l, TX.....	67	70	440
33	Memphis International, TN.....	75	72	439
34	Cleveland Hopkins Int'l, OH.....	32	64	426
35	Port Columbus Int'l, OH ¹	29	55	393
36	Yankee TRACON, CT.....	53	53	385
37	Palm Beach International, FL.....	81	71	384
38	Corpus Christi, TX.....	51	59	382
39	Portland TRACON, OR.....	57	56	381
40	Pensacola TRACON, FL.....	65	56	377
41	Dayton International, OH.....	27	53	376
42	Raleigh-Durham Int'l, NC.....	60	54	375
43	Honolulu International, HI.....	59	58	363
44	Austin, TX.....	51	53	344
45	Anchorage TRACON, AK.....	40	41	342
46	Milwaukee/Gen Mitchell Intl, WI ¹	25	50	336
47	Indianapolis Int'l, IN.....	1	52	333
48	Kansas City International, MO.....	50	51	330
49	Nashville International, TN.....	47	48	314
50	Providence, RI.....	36	38	312

Automated Flight Service Stations Activity

CY 2000 Rank	AFSS/State	Flight Services (000's)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000
1	Miami AIFSS, FL.....	221	235	1,096
2	St. Petersburg, FL ¹	107	196	1,081
3	Fort Worth, TX.....	119	131	813
4	Lansing, MI.....	1	114	809
5	Seattle, WA.....	95	96	741
6	Prescott, AZ.....	113	114	727
7	Bridgeport, CT.....	1	79	702
8	Kankakee, IL ¹	40	89	669
9	Raleigh, NC.....	91	88	669
10	Columbia, MO.....	31	101	651
11	Princeton, MN ¹	1	90	641
12	Leesburg, VA.....	82	84	640
13	Denver, CO ¹	45	104	640
14	Green Bay, WI ¹	1	81	617
15	San Angelo, TX.....	102	103	613
16	Macon, GA ¹	97	95	598
17	Millville, NJ.....	69	73	570
18	Terre Haute, IN ¹	34	75	559
19	Williamsport, PA ¹	70	75	552
20	Kenai AIFSS, AK ¹	29	54	541
21	Oakland AIFSS, CA.....	72	83	536
22	Conroe, TX.....	82	90	516
23	Anderson, SC.....	83	92	514
24	Altoona, PA.....	60	61	498
25	Anniston, AL ¹	79	83	482
26	Mc Alester, OK.....	66	71	472
27	Albuquerque, NM.....	70	76	468
28	Hawthorne, CA.....	37	71	440
29	Reno, NV.....	63	53	432
30	Cleveland, OH.....	1	58	431

* Preliminary ¹ Missing 2001 data

Source: APO-130
(202) 267-3350

Automated International Flight Service Station--AIFSS

As of: 2/28/01

Automated Flight Service Stations Activity

CY 2000 Rank	AFSS/State	Flight Services (000's)		
		Jan-Feb 2001*	Jan-Feb 2000	Jan-Dec 2000
31	Riverside, CA.....	66	75	429
32	Jonesboro, AR.....	59	65	416
33	Wichita, KS ¹	28	64	416
34	Gainesville, FL.....	52	84	305
35	Dayton, OH ¹	26	53	393
36	St. Louis, MO ¹	27	49	392
37	Mc Minnville, OR ¹	26	50	374
38	Rancho Murieta, CA.....	57	61	373
39	Burlington, VT.....	1	51	370
40	Nashville, TN ¹	51	57	361
41	Cedar City, UT.....	50	53	361
42	De Ridder, LA.....	57	60	350
43	Fort Dodge, IA ¹	20	50	346
44	Columbus, NE ¹	17	53	329
45	San Diego, CA ¹	22	59	326
46	Bangor, ME.....	1	41	323
47	Islip AIFSS, NY.....	35	41	321
48	Grand Forks, ND ¹	27	52	317
49	Buffalo, NY.....	36	37	309
50	San Juan AIFSS, PR ¹	46	59	276
51	Elkins, WV.....	32	34	267
52	Great Falls, MT ¹	16	35	245
53	Greenwood, MS.....	35	42	244
54	Louisville, KY.....	41	47	241
55	Huron, SD.....	1	33	235
56	Honolulu, HI.....	39	34	223
57	Fairbanks, AK ¹	14	27	223
58	Jackson, TN.....	34	37	222
59	Boise, ID ¹	14	25	194
60	Casper, WY.....	31	23	188
61	Juneau, AK ¹	7	12	154

Airports

Number of U.S. Airports ¹ (As of December 31)

	2000	1999	1998
Total Airports	19,281	19,098	18,770
Public Use Airports.....	5,317	5,324	5,352
# with Paved Runways.....	3,953	3,949	3,970
# with Unpaved Runways.....	1,364	1,375	1,382
# with Lighted Runways.....	4,035	4,051	4,005
# with Unlighted Runways.....	1,282	1,273	1,347
Private Use Airports.....	13,964	13,774	13,418
# with Paved Runways.....	4,463	4,384	4,451
# with Unpaved Runways.....	9,501	9,390	8,967
# with Lighted Runways.....	1,010	918	840
# with Unlighted Runways.....	12,954	12,856	12,578
Public use airports abandoned	13	17	24
Private use airports abandoned	156	109	92
Certificated Airports*	651	655	660
Civil	563	565	566
Military	88	90	94

¹ Includes civil and joint-use civil-military airports, heliports, STOLports, and seaplane bases in the U.S. and its territories.

² Preliminary

* Certificated airports serve Air Carrier Operations with aircraft seating more than 30 passengers. (FAR Part 139).

Source: AAS-330

(202) 267-8752

As of: 12/31/00

National Airspace Total System Delays

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Total
2001	27,894	31,599	29,855										89,348
2000	26,015	27,208	32,205	35,332	36,570	50,114	44,430	47,893	43,357	43,794	34,365	29,006	450,289
1999	24,345	19,851	23,180	34,046	39,533	41,602	45,162	37,189	32,833	28,223	23,330	24,822	374,116 r/
1998	27,623	24,855	24,159	22,563	29,187	37,093	25,672	30,549	20,194	23,988	20,439	19,912	306,234 r/
1997	21,588	15,856	15,055	17,453	19,177	25,068	26,193	24,816	19,388	17,812	22,337	20,516	245,259 r/

Delays of 15 minutes or longer
r/ Revised

As of: 3/31/01

Source: ATT-220
(703) 904-4470

Aircraft

U.S. Air Carrier Activity

	CY 1999	CY 1998	CY 1997
Total Number of Aircraft¹.....	19,145	18,754	17,990
Type of Carrier			
Domestic, flag, supplemental, scheduled, cargo air carriers, and commercial operators.....	7,094	6,959	6,681
Commuter Air Carriers and Air Taxis.....	12,051	11,795	11,309
Total Number of Aircraft¹.....	19,145	18,754	17,990
Type of Aircraft			
Jet.....	7,270	6,865	6,464
Turboprop.....	3,740	3,535	3,207
Piston.....	5,757	6,065	6,167
Rotary Wing.....	2,378	2,289	2,152
Air Carrier Traffic Statistics² (Millions)*			
Passenger miles flown.....	668,169	635,517	605,434
Passenger enplanements.....	635	613	599
Ton miles.....	86,800	82,304	81,057
Aircraft miles flown.....	6,161	5,838	5,679
Passenger load factor ³			
Domestic.....	68.9%	70.0%	69.1%
International.....	74.4%	72.8%	74.1%

¹ Source: Vital Information System

² Includes domestic and international scheduled service, of Certificated Route Air Carriers only.

³ Proportion of aircraft seating capacity that is sold.

As of: 12/31/99

Source: AFS-40
(202) 267-3433
*BTS (K-25)
(202) 366-8513

U.S. General Aviation and Air Taxi Activity

(Calendar Years)

	Estimated Active Aircraft (thousands)		Estimated Hours Flown (Millions)	
	1999	1998	1999	1998
Total	219.4	204.7	31.8	28.1
By Type Aircraft				
Piston.....	171.9	163.0	22.9	20.4
Turboprop.....	5.7	6.2	1.8	1.8
Jet.....	7.1	6.1	2.7	2.2
Rotary Wing.....	7.4	7.4	2.7	2.3
Other.....	6.8	5.6	0.3	0.3
Experimental.....	20.5	16.5	1.2	1.1
By Type Flying				
Public Use.....	4.1	4.0	1.1	1.4
Corporate.....	10.8	11.3	3.6	3.2
Business.....	24.5	32.6	3.6	3.5
Personal.....	147.1	124.3	11.3	9.8
Instructional.....	16.1	11.4	5.9	4.0
Aerial Application.....	4.6	4.6	1.5	1.3
Aerial Observation.....	3.2	3.2	1.2	0.8
External Load.....	0.2	0.3	0.1	0.2
Other Work Use.....	2.4	1.1	0.8	0.3
Sight Seeing.....	0.8	0.7	0.2	0.2
Air Tours.....	0.3	0.3	0.1	0.2
Air Taxi.....	4.3	4.9	1.9	2.4
Other.....	N/A	6.0	N/A	0.9
Air Medical Services...	0.8	N/A	0.5	N/A

As of: 12/31/99

Source: APO-110
(202) 493-4236

Aircraft Certification Service

Aircraft Certification Mission and Program Profiles

	FY 2000	FY 1999
Type Certificates/Supplemental Type Certificates Issued.....	1,680	1,790
Other Design Approvals Issued.....	5,975	5,960
Production Approvals (Including Amendments) Issued.....	2,770	2,720
Airworthiness Certificates Issued.....	2,850	2,820
New Airworthiness Directives (AD) Issued.....	510	474
New Designees (Representative of the Administrator) Appointed.....	959	1,195
Total Active Designees.....	4,384	4,594

As of: 9/30/00

Source: AIR-503
(202) 267-7260

Active Pilots and Nonpilots (As of 31 December)

	2000		1999	
	Total	Women	Total	Women
Pilot-Total	625,581	36,757	635,472	35,762
Student.....	93,064	10,809	97,359	11,191
Private.....	251,561	14,554	258,749	15,171
Commercial.....	121,858	5,807	124,261	5,720
Airline Transport.....	141,596	4,411	137,642	4,126
Other ¹	17,502	1,176	17,461	1,165
Nonpilot-Total²	547,453	16,552	549,588	15,380
Mechanic.....	344,434	5,047	340,402	4,722
Repairmen.....	38,208	1,704	35,989	1,582
Ground Instructor.....	72,326	5,154	10,447	5,016
Flight Engineer.....	65,098	2,076	63,591	1,841
Other ³	27,387	2,571	25,975	2,389
Flight Instructor	80,931	5,193	79,171	5,028

¹ Includes helicopter (only) & glider (only), and recreational pilot certificates.

² Excludes non-pilots 70 years old or over in all certificate types except flight engineers and flight navigators.

³ Includes flight navigators, parachute riggers, and dispatchers.

As of 12/31/00

Source: APO-110
(202) 267-3352

Industry Trends

Scheduled U.S. Air Carrier Traffic and Financial Trends

	FY 2000	FY 1999	Numerical Change	Percent Change
TRAFFIC				
ASM'S (in millions)				
Majors.....	888,387	852,794	35,593	4.2
Nationals.....	58,290	52,493	5,797	11.0
Regionals.....	1,054	2,564	(1,510)	(58.9)
Totals.....	947,731	907,851	39,880	4.4
RPM's (in millions)				
Majors.....	644,813	607,373	37,440	6.2
Nationals.....	38,732	34,434	4,298	12.5
Regionals.....	526	1,199	(673)	(56.1)
Totals.....	684,071	643,006	41,065	6.4
Load Factor (in percent)				
Majors.....	72.6	71.2	1.4	
Nationals.....	66.4	65.6	0.8	
Regionals.....	49.9	46.8	3.1	
Totals.....	71.1	69.8	1.3	
FINANCIAL				
Revenues (in millions)				
Majors.....	\$114,970	\$105,499	\$9,471	9.0
Nationals.....	11,571	10,821	750	6.9
Regionals.....	701	723	(22)	(3.0)
Totals.....	\$127,242	\$117,043	10,199	8.7
Expenses (in millions)				
Majors.....	\$107,948	\$97,744	\$10,204	10.4
Nationals.....	11,043	9,932	1,111	11.2
Regionals.....	708	727	(19)	(2.6)
Totals.....	\$119,699	\$108,403	11,296	10.4
Operating Profit/Loss (in millions)				
Majors.....	\$7,022	\$7,755	(\$733)	
Nationals.....	528	889	(361)	
Regionals.....	(7)	(4)	(3)	
Totals.....	\$7,543	\$8,641	(\$1,098)	

Source: APO-110
(202) 493-4236

As of: 1/30/01

U.S. Commercial Space Transportation Financial Trends

	CY 99	CY 00	CY 01 (Projected)
Commercial Launch Revenues (in Millions)	\$851	\$625	\$600

As of: 1/19/01

Source: AST-200
(202) 267-8308

Aviation Forecasts

	Actual FY 2000	Forecast FY 2004
FAA FACILITY WORKLOAD	46.0	50.4
Aircraft Handled by FAA ARTCC's (Millions)		
Air Carrier.....	25.0	28.0
Air Taxi/Commuter.....	8.1	8.7
General Aviation.....	8.7	9.5
Military.....	4.2	4.2
Operations Logged by FAA Towers (Millions)		
Airport.....	68.7	77.5
Instrument.....	53.0	57.7
Flight Services Logged by Flight Services Stations (Millions)		
	30.5	30.1
CIVIL AVIATION ACTIVITY		
Certificated Route Air Carrier		
Revenue Passenger Enplanements (Millions)*.....	658.7	754.9
Revenue Passenger Miles (Billions)*.....	684.0	817.9
Air Carrier Aircraft.....	6,037	7,131
General Aviation Estimated		
Hours Flown (Millions)**.....	32.1	35.4
Active Aircraft (Thousands)**.....	221.2	230.2
ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC CIVIL AVIATION (Millions of Gallons)		
Jet Fuel		
Air Carrier.....	20,175	24,092
General Aviation.....	1,035	1,383
Aviation Gas		
Air Carrier.....	2.0	2.0
General Aviation.....	347.1	367.0
Active Pilots (Thousands)**	648.5	714.6

* Reflects update to forecasts published in FAA Aerospace Forecasts Fiscal Years 2001-2012.

** Calendar Year

As of: 3/7/2001

Source: APO-110
(202) 493-4236

Aviation Forecasts

Actual Forecast
FY 1999 FY 2003

FAA FACILITY WORKLOAD

Aircraft Handled by FAA ARTCC's (Millions)	44.7	49.0
Air Carrier.....	24.0	26.9
Air Taxi/Commuter.....	7.7	8.5
General Aviation.....	8.8	9.6
Military.....	4.1	4.1
Operations Logged by FAA Towers (Millions)		
Airport.....	68.2	73.9
Instrument.....	51.8	56.5
Flight Services Logged by Flight Services Stations (Millions)	32.4	32.2

CIVIL AVIATION ACTIVITY

Certificated Route Air Carrier

Revenue Passenger Enplanements (Millions)....	629.4	713.3
Revenue Passenger Miles (Billions).....	642.8	756.8

Air Carrier Aircraft..... 5,668 6,856

General Aviation Estimated

Hours Flown (Millions)*.....	29.8	32.7
Active Aircraft (Thousands)*.....	206.5	215.1

ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC

CIVIL AVIATION (Millions of Gallons)

Jet Fuel

Air Carrier.....	19,429	22,287
General Aviation.....	888	1,191

Aviation Gas

Air Carrier.....	2	2
General Aviation.....	313	331

Active Pilots (Thousands)*..... 640.1 702.8

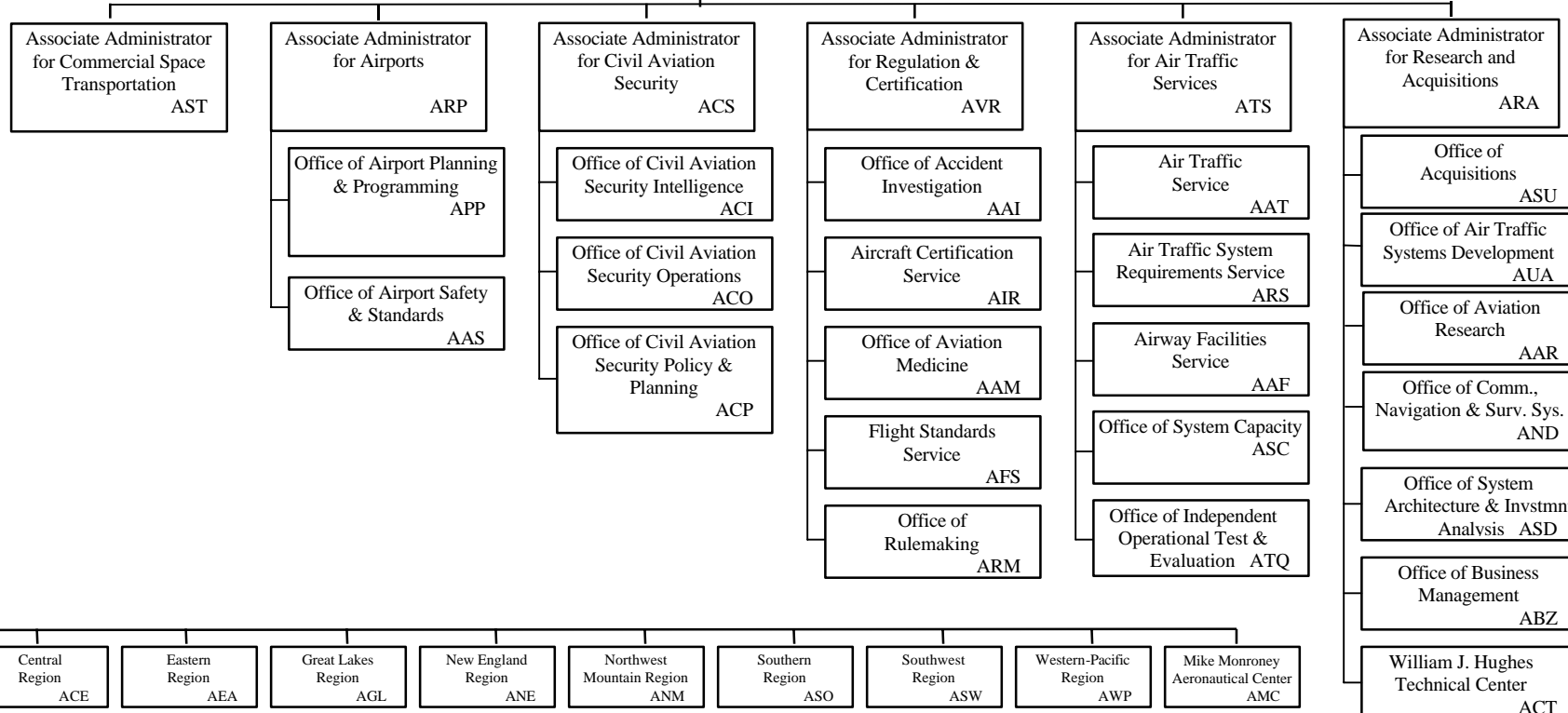
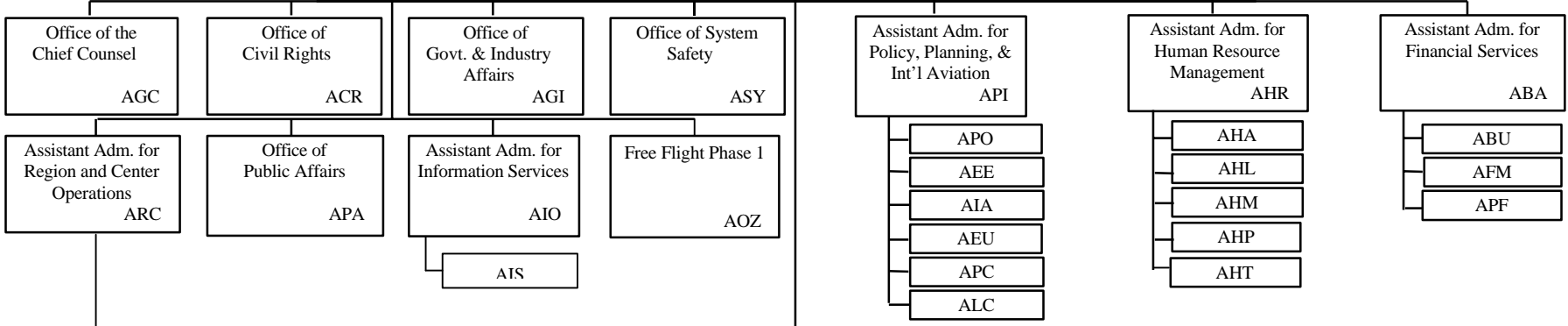
*Calendar Year
As of: 3/2000

Source: APO-110
(202) 493-4236

FEDERAL AVIATION ADMINISTRATION

Administrator
AOA

Deputy Administrator
ADA



The Associate Administrator for Commercial Space Transportation

Since its establishment in 1984, the primary responsibilities of the Associate Administrator for Commercial Space Transportation (AST) have been to regulate the US commercial space transportation industry and license commercial launches to protect public health and safety, safety of property, national security, and foreign policy interests of the US. The Office is also responsible for encouraging, facilitating and promoting commercial launches by the private sector and for regulating non-federal or commercial space launch sites.

Licenses to conduct commercial launches are granted to commercial launch providers who demonstrate evidence of compliance with all safety regulations and other requirements for conducting commercial space launch activities. Licensees must also have sufficient insurance or financial resources to cover any probable losses from a launch mishap.

Licensed commercial launches are currently conducted at federal launch sites including Cape Canaveral Air Station, Florida; Vandenberg Air Force Base, California; Wallops Flight Facility, Wallops Island, Virginia; and White Sands Missile Range, New Mexico. Four non-federal or commercial sites are now licensed and operational to allow licensed commercial launches and other launch operations. They are the California Spaceport, located at Vandenberg Air Force Base; Spaceport Florida Authority, located at Cape Canaveral; the Virginia Space Flight Center, located on Wallops Island, Virginia; and the Kodiak Launch Complex, located on Kodiak Island, Alaska. The state of New Mexico has a proposal for the development of the Southwest Regional Spaceport in south central New Mexico.

AST Programs and Initiatives

Regulatory and Safety Program

- Licensing, Rulemaking, Insurance Determinations/Risk Assessment, Environmental Compliance, Standards, Compliance Monitoring, Enforcement, Safety Research, Reentry Spacecraft and Operations.

Other Programs and Initiatives

- Launch Technology Development, Customer Service, Industry and Market Analysis, Federal Space Policy Development, International Launch Trade Policy, Community and Educational Outreach

Research Areas

- Flight Safety, Launch Sites, Payload Safety, Standards, GPS, Environmental Issues, Space Safety including Orbital Debris.

World Wide Web Address:

<http://AST.faa.gov/>

U.S. Commercial Space Transportation Activity and AST Licensing

	FY 1999	FY 2000	FY 2001 (Proj.)
Licensed Commercial Launches			
TOTAL	18	12	16
Number of Orbital Launches	18	12	15
Number of Sub-Orbital Launches	0	0	1
By Launch Vehicle Type			
Delta Family (Boeing Company)	7	2	3
Atlas Family (Lockheed Martin)	5	4	3
Pegasus (Orbital Sciences Corp.)	2	2	2
Athena 1&2 (Lockheed Martin)	3	0	1
Iaurus (Orbital Sciences Corp.)	0	1	1
Zenit (KB Yuzhnoye, Ukraine)	1	3	3
Other	1	0	3
By Payload Type			
GEO ¹ Communications Satellites	8	8	9
LEO ² Communications Satellites	5	2	0
Scientific Satellites	3	1	1
Remote Sensing Satellites	3	0	3
Microgravity or Sub-orbital Payloads	0	0	1
Mass Simulator / Testing	1	1	2
By Launch Site (Federal)			
Cape Canaveral Air Station, FL	13	6	6
Vandenberg AFB, CA	4	1	3
Wallops Flight Facility, VA	0	1	0
White Sands Missile Range, NM	0	0	0
Kwajalein Missile Range	1	0	1
By Launch Site (Non-Federal)			
California Spaceport	0	0	0
Spaceport Florida Authority	0	0	0
Virginia Space Flight Center	0	0	0
Pacific Ocean Platform	1	3	3
Kodiak Launch Complex, AK	0	0	1
International Site	0	0	2
Number of Licenses			
New	3	6	8
Renewal	4	1	4
Amendments	18	5	3

¹ GEO: Geosynchronous Earth orbit-approx. 22,300 miles above the equator.

² LEO: Low Earth Orbit- from 100-1000 nautical miles.

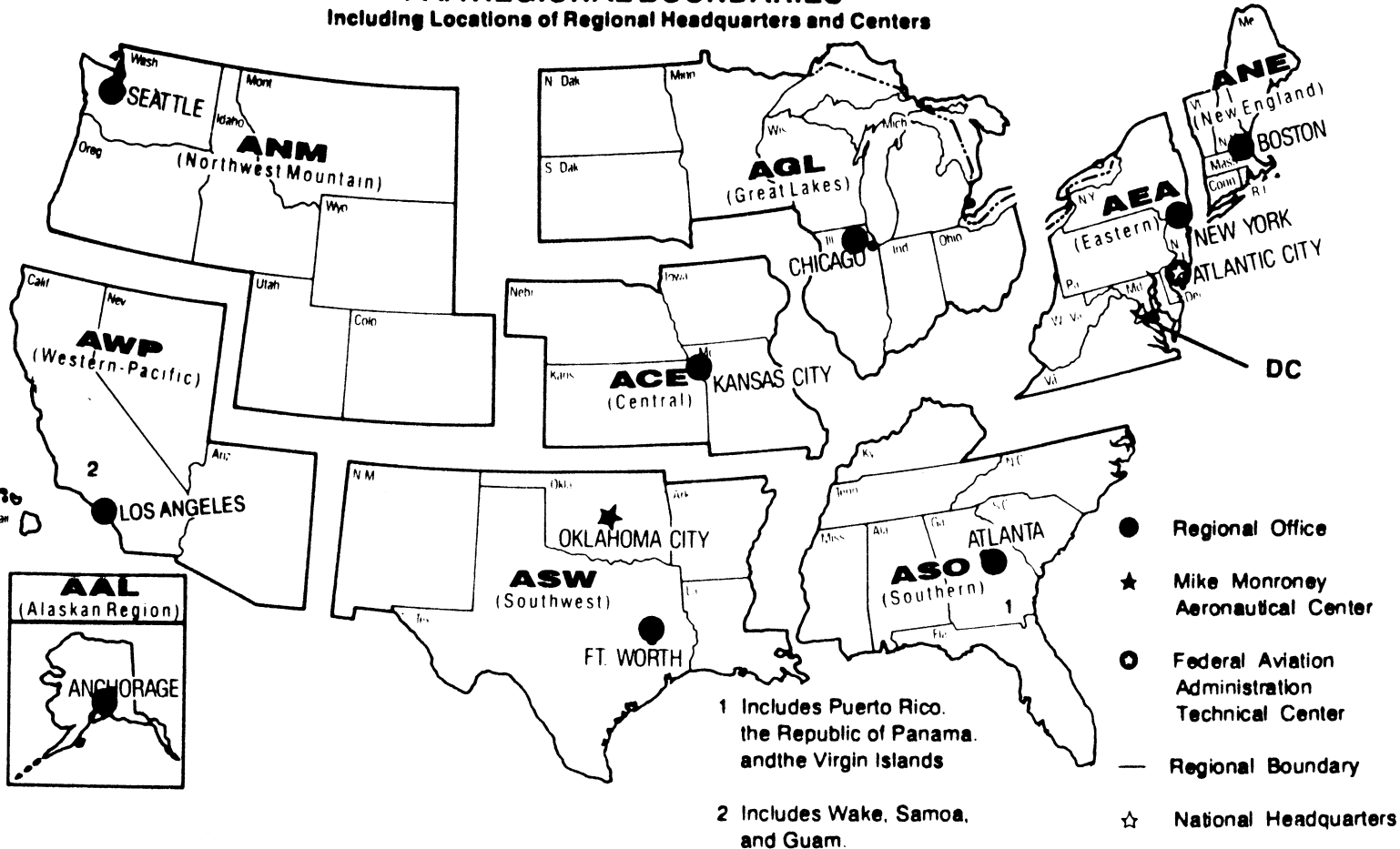
United States Commercial Space Launch Schedule, CY 2001

Payload (Country)/ Description	Launch Company/ Vehicle	Launch Date/ Launch Site	Status
<i>XM-1 (Int'l)</i> Comm. Satellite	Sea Launch Zenit-3SL	February 28, 2001 Pacific Ocean Platform	
<i>IOS (US)</i> Scientific Payload	InterOrbital Systems Tachyon	March 2001 Pacific Ocean Platform	
<i>XM-1 (International)</i> Comm. Satellite	Sea Launch Zenit-3SL	April 2001 Pacific Ocean Platform	
<i>Orbview 4 (US)</i> Remote Sensing Satellite	Orbital Sciences Corp. Taurus	May 30, 2001 Vandenberg AFB, CA	
<i>Galaxy III C (US)</i> Comm. Satellite	Sea Launch Zenit 3SL	May 2001 Pacific Ocean Platform	
<i>DIRECTV-5 (US)</i> Comm. Satellite	Lockheed Martin Atlas IIAS	May 2001 Cape Canaveral, FL	
<i>Orbview 3 (US)</i> Remote Sensing Satellite	Orbital Sciences Corp. Pegasus XL	June 2001 Vandenberg AFB, CA	
<i>HyShot (Int'l)</i> Technology Testing	Astrotech Space Terrier-Orion	June 2001 Woomera, Australia	
<i>HyShot (Int'l)</i> Technology Testing	Astrotech Space Terrier-Orion	June 2001 Woomera, Australia	
<i>Demonstration Satellite (US)</i>	The Boeing Company Delta 4	November 2001 Cape Canaveral, FL	
<i>Earthwatch (US)</i> Remote Sensing Satellite	Lockheed Martin Athena 2	November 2001 Kodiak Launch Complex, AK	
<i>ORBCOMM-5 (US)</i> LEO Comm Satellite	Orbital Sciences Corp. Pegasus	December 2001 Kwajalein Missile Range	

As of 1/19/01

Source: AST-200
(202) 267-8308

**U.S. DEPARTMENT OF TRANSPORTATION
Federal Aviation Administration
FAA REGIONAL BOUNDARIES**
Including Locations of Regional Headquarters and Centers



FAA Resources

FAA Employment (Permanent Employees)¹

	FY 00	FY 01 March
Line of Business		
Air Traffic Services (ATS).....	35,425	35,707
Regulation and Certification (AVR).....	5,864	5,841
Civil Aviation Security (ACS).....	1,153	1,169
Airports (ARP).....	446	436
Research and Acquisitions (ARA).....	1,898	1,894
Comm. Space Transportation (AST)....	25	28
Staff Offices.....	3,652	3,652
Total.....	48,463	48,727
Region/Center/Headquarters (included in above total)		
Aeronautical Center.....	1,566	1,559
Alaskan.....	1,358	1,338
Central.....	2,511	2,486
Eastern.....	5,326	5,319
Great Lakes.....	6,515	6,511
New England.....	1,923	1,916
Northwest Mountain.....	4,175	4,149
Southern.....	7,718	7,682
Southwest.....	5,340	5,324
Western-Pacific.....	5,562	5,551
Washington Headquarters (only) ²	3,672	3,737
Washington Headquarters Field ³	1,825	2,171
Technical Center.....	972	984

¹ Full time permanent and part time permanent employees only.

² Washington Headquarters employees physically located in FOB-10A and surrounding areas (i.e. Portals, Market Square, etc.).

³ Washington Headquarters employees physically located in the Field (i.e. Technical Center, Aeronautical Center, etc.)

Source: APF-100

(202) 267-9946

As of: 3/31/01

FAA Percent Minority & Female Employment¹

Lines of Business/Region/Center/Headquarters	% Minority		%Female	
	FY 00	FY 01 Mar	FY 00	FY 01 Mar
AirTraffic Services (ATS).....	16.4	16.6	18.7	18.9
Regulation and Certification (AVR).....	17.4	17.5	28.7	28.7
Civil Aviation Security (ACS).....	27.9	28.6	41.9	42.2
Airports (ARP).....	24.7	23.9	38.1	38.5
Research and Acquisitions (ARA).....	27.4	27.5	37.8	37.8
Commercial Space Transportation (AST).....	32.0	39.3	20.0	32.1
Staff Offices.....	31.9	31.8	53.4	53.5
Total.....	18.5	18.6	24.0	24.1
Aeronautical Center.....	23.8	23.8	42.3	42.6
Alaskan.....	14.0	14.0	25.6	25.3
Central.....	13.8	14.0	24.8	24.8
Eastern.....	15.0	15.0	19.0	19.0
Great Lakes.....	10.7	10.7	20.3	20.3
New England.....	7.6	7.4	21.3	21.2
Northwest Mountain.....	11.8	12.0	22.2	22.5
Southern.....	19.9	19.9	19.9	19.9
Southwest.....	20.2	20.3	20.5	20.4
Western-Pacific.....	28.4	28.4	20.7	20.6
Washington Headquarters (only) ²	33.1	33.4	46.3	46.2
Washington Headquarters Field ³	15.7	17.9	30.2	30.8
Technical Center.....	20.7	20.6	31.8	31.9

¹ Full-time permanent, and part-time permanent employees only (FTE 1111 & 1132).

² Washington Headquarters employees physically located in FOB-10A and surrounding areas (i.e. Portals, Market Square, etc.).

³ Washington Headquarters employees physically located in the Field (i.e. Technical Center, Aeronautical Center, etc.).

As of: 3/31/01

Source: APF-100

(202) 267-9946

Major Work Force Employment

	Employment ¹				
	FY99	FY 00	FY01 March	% Change	Actual Change
Air Traffic Controller Work Force ATCS ² (bargaining unit employees)	17,469	17,423	17,418	0.0%	-5
Traffic Management Coordinators ²	600	622	665	6.9%	43
Operations Supervisors ²	1,967	1,897	1,788	-5.7%	-109
Flight Service Stations	3,017	2,976	2,925	-1.7%	-51
Field Maintenance (210-211 only)	8,070	7,830	7,783	-3.0%	-47
Security Work Force	1,136	1,136	1,129	0.0%	-7
Airports Work Force	480	440	432	-8.3%	-8
Research & Acquisition Work Force ³	1,991	1,945	1,919	-2.3%	-26
Aircraft Certification	980	992	980	1.2%	-12
Flight Standards Work Force	4,357	4,206	4,153	-3.5%	-53

¹ Full time permanent appointments (operations direct).

² Included in Air Traffic Controller Work Force Total.

³ Includes direct operations, F&E, and R,E&D.

Note: Traffic Management Supervisors (TMS) are no longer included in Controller Work Force.

Source: APF-100
(202) 267-9946

As of: 3/31/01

Labor Relations

	BARGAINING UNITS	LABOR AGREEMENTS	EMPLOYEES REPRESENTED
Unions.....	47	17	38,886
AFGE.....	11	5	1,400
AFSCME (HQ).....	5	0	1,900
LIUNA.....	1	1	150
NAATS.....	1	1	2,400
NAGE.....	3	1	400
NATCA (AT).....	3	1	16,300
NATCA (AF).....	5	1	1,400
NATCA (HQ).....	7	0	1,511
NFFE.....	2	2	1,600
NUDAI.....	1	0	25
PAACE.....	3	2	400
PASS (AF/AEA).....	1	1	7,500
PASS (AVN).....	1	1	250
PASS (AFS).....	2	1	3,500
PASS (AIR).....	1	0	150

AFGE	--American Federation of Government Employees
AFSCME	--American Federation of State, County, and Municipal Employees
LIUNA	--Laborer's International Union of North America
NAATS	--National Association of Air Traffic Specialists
NAGE	--National Association of Government Employees
NACTA	--National Air Traffic Controllers Association
NFFE	--National Federation of Federal Employees
NUDAI	--National Union of Drug Abatement Inspectors
PAACE	--Professional Association of Aeronautical Center Employees
PASS	--Professional Airway System Specialists

As of: 4/23/01

Source: AHL-200
(202) 267-3375

FAA Finances

(In Millions of Dollars)

	FY 2000	FY 2001	FY 2002
	Actual	Est.	Est.
Budget Authority			
Grants-In-Aid (Obligation Limitation).....	1,896	3,193	3,300
Research, Engineering, & Development.....	156	187	188
Facilities and Equipment.....	2,034 ^{1/}	2,651	2,914
Operations.....	5,958 ^{2/}	6,516	6,886
Total.....	10,044	12,547	13,288
Obligations Incurred--Operations			
Appropriation by Budget Activity			
Air Traffic Services.....	4,670	5,185	5,447
Regulation and Certification.....	645	706	745
Civil Aviation Security.....	136	139	150
Research and Acquisitions.....	174	190	197
Commercial Space Transportation.....	6	12	15
Regions/Center Operations.....	85	99	91
Human Resources.....	66	55	75
Financial Services.....	40	48	51
Staff Offices.....	76	105	116
Total.....	5,898	6,539	6,887
Airport Grant Obligations (NET)			
Primary Airports & Cargo.....	612	1,162	1,151
States/Territories/Insular/Alaska Supp.....	353	649	668
Carryover Entitlements.....	136	133	133
Discretionary Fund.....	750	1,196	1,274
Total.....	1,851	3,140	3,226
Total FAA Outlays.....	9,561	11,021	10,558
Trust Fund Receipts from Excise Taxes			
Passenger Ticket Tax.....	5,103	5,273	5,603
Passenger Flight Segment Tax.....	1,655	1,830	2,057
Waybill Tax.....	500	640	683
Fuel Tax.....	887	1,000	1,044
International Departure/Arrival Tax.....	1,349	1,412	1,528
Rural Airports Tax.....	86	91	97
Frequent Flyer Tax.....	159	168	172
Interest on Investment.....	805	871	996
Offsetting Collections.....	144	96	96
Total.....	10,688	11,381	12,276

Numbers may not add due to rounding.

1/ Reflects \$30 million rescission.

2/ Includes \$75 million supplemental and rescission of \$10.8 million in unobligated Y2K balance.

Source: ABU-100
(202) 267-9070

FAA NAS Operational Facilities and FAA Aircraft (As of December 31)

	2000	1999	1998
NAS Operational Facilities¹	40,921	40,360	38,209
Communications.....	14,103	13,901	13,437
Automation.....	3,889	3,802	3,157
Environment.....	6,620	6,391	5,872
Navigation.....	11,211	11,265	11,164
Surveillance.....	1,794	1,764	1,660
Weather.....	3,304	3,237	2,919
Air Traffic Control Facilities²			
Air Route Traffic Control Center.....	21	21	21
Airport Traffic Control Tower.....	496	492	467
Flight Service Stations.....	75	77	76
Automated Flight Service Stations	61	61	61
FAA Aircraft*	50	49	48

¹ Excludes non-federal facilities and foreign facilities.

² Included in NAS operational facilities.

Source: AOP-200
(202) 267-5928
ASW-280*
(405) 954-6231

As of: 12/31/00

FAA Officials

Washington Headquarters

Routing Symbol	Officials
AOA*	Administrator Jane F. Garvey, 267-3111 Thomas Zoeller, Chief of Staff, 267-3111
ADA	Deputy Administrator Monte R. Belger (Actg.), 267-8111 Shirley S. Miller (Actg.), Executive Assistant, 267-8111
AOZ	<i>Free Flight Phase 1</i> <i>Director, Charles E. Keegan, 220-3300</i>
AIO	Assistant Administrator for Information Services Daniel J. Mehan, CIO, 493-4570 Deputy, Arthur Pyster, 493-4570
AIS	<i>Office of Information Systems</i> <i>Director, Tom O'Keefe (Actg.), 267-7104</i>
ASY	Assistant Administrator for System Safety Christopher A. Hart, 267-3611 Deputy, Daniel C. Hedges, 267-3611
AGC	Chief Counsel Thomasenia Duncan (Designee), 267-3222 Deputy, James Whitlow, 267-3773
ACR	Assistant Administrator for Civil Rights Fanny Rivera, 267-3254 Deputy, Barbara A. Edwards, 267-3264
AGI	Asst. Administrator for Government & Industry Affairs Quentin Burgess (Actg.), 267-3277 Deputy, Vacant, 267-8211
APA	Assistant Administrator for Public Affairs Laura Brown (Actg.), 267-3883 Deputy, Laura Brown, 267-3883
API	Asst. Administrator for Policy, Planning, and Intl. Aviat. Louise E. Maillett (Actg.), 267-3033 Deputy, Lynne Osmus (Actg.), 267-3927
APO	<i>Office of Aviation Policy and Plans</i> <i>Director, John M. Rodgers, 267-3274</i>
AEE*	<i>Office of Environment and Energy</i> <i>Director, Carl Burlison, 267-3576</i>
AIA	<i>Office of International Aviation</i> <i>Director, Eugene Ross Hamory, 267-8112</i>
ARC	Assistant Administrator for Region/Center Operations Ruth Leverenz, 817-222-5001 / 202-267-7369

FAA Officials

Washington Headquarters--(Cont)

Routing Symbol	Officials
ABA	Assistant Administrator for Financial Services Donna R. McLean, CFO, 267-9105 Deputy, John F. Hennigan, 267-8928
ABU	<i>Office of Budget</i> <i>Director, J. Brian Riley, 267-8010</i>
AFM	<i>Office of Financial Management</i> <i>Director, Patrick J. Heidenthal (Actg.), 267-7112</i>
APT	<i>Office of Cost and Performance Management</i> <i>Director, Tim Lawler (Actg.), 267-7140</i>
AHR	Assistant Administrator for Human Resource Management Glenda Tate, 267-3456 Deputy, Mary Ellen Dix, 267-3850
AHP	<i>Office of Personnel</i> <i>Director, Roger M. Edwards, 267-3850</i>
AHL	<i>Office of Labor & Employee Relations</i> <i>Director, Melvin Harris, 267-3979</i>
AHD	<i>Office of Organization, Learning & Development</i> <i>Director, Paul Longenbach, 267-9041</i>
AHM	<i>Center for Management Development</i> <i>Director, Woodie Woodward, 904-446-7136</i>
AHA	<i>Office of the Accountability Board</i> <i>Director, Barbara J. Smith, 267-8015</i>
AST	Assoc. Adm. for Commercial Space Transportation Patricia Grace Smith, 267-7793 Deputy, Joseph A. Hawkins, 267-7848
ARP	Associate Administrator for Airports Woodie Woodward (Actg.), 267-9471 Deputy, Paul L. Galis, 267-8738
APP	<i>Office of Airport Planning & Programming</i> <i>Director, Catherine M. Lang, 267-8775</i>
AAS	<i>Office of Airport Safety and Standards</i> <i>Director, David L. Bennett, 267-3053</i>
ACS	Associate Administrator for Civil Aviation Security Michael A. Canavan, 267-9863 Deputy, William S. Davis, 267-3969
ACI	<i>Office of Civil Aviation Security Intelligence</i> <i>Director, Patrick T. McDonnell, 267-9075</i>
ACO	<i>Office of Civil Aviation Security Operations</i> <i>Director, Lee Longmire, 267-8537</i>
ACP	<i>Office of Civil Aviation Security Policy and Planning</i> <i>Director, Jan Brecht-Clark, 267-8058</i>

FAA Officials

Washington Headquarters--(Cont.)

Routing Symbol	Officials
AVR	Associate Administrator for Regulation & Certification Thomas E. McSweeney, 267-3131 Deputy, Peggy Gilligan, 267-7804
AAI	<i>Office of Accident Investigation</i> Director, Steven B. Wallace, 267-9612
AIR*	<i>Aircraft Certification Service</i> Director, John J. Hickey, 267-8235
AAM	<i>Office of Aviation Medicine</i> Director, Jon L. Jordan, MD, 267-3535
AFS	<i>Flight Standards Service</i> Director, L. Nicholas Lacey, 267-8237
ARM	<i>Office of Rulemaking</i> Director, Anthony F. Fazio, 267-9677
ATS	Associate Administrator for Air Traffic Services Steven J. Brown (Actg.), 267-7111 Deputy, Peter H. Challan, 267-3133
AAT*	<i>Air Traffic Service</i> Director, Bill G. Peacock, 267-3666
AAF	<i>Airway Facilities Service</i> Director, Alan Moore, 267-8181
ASC	<i>Office of System Capacity and Requirements</i> Director, Paula R. Lewis, 267-7370
AIQ	<i>Independent Operational Test and Evaluation</i> Director, A. Martin Phillips, 267-3341
ARS	<i>Air Traffic System Requirements Service</i> Director, James H. Washington, 493-0248
ATB*	<i>Terminal Business Service</i> Director, William Voss (Actg.), 493-0237
ARI*	<i>Runway Safety</i> Director, William S. Davis, 267-9131
ARA	Associate Administrator for Research and Acquisitions Steven Zaidman, 267-7222 Deputy, Dennis DeGaetano, 267-7222
ASU	<i>Office of Acquisitions</i> Director, Gilbert B. Devey, 267-8513
AUA*	<i>Office of Air Traffic Systems Development</i> Director, Gregory D. Burke (Actg.), 493-0313
AAR	<i>Office of Aviation Research</i> Director, Herman Rediess, Ph.D., 267-9251
AND	<i>Office of Communications, Navigation, & Surveillance Sys.</i> Director, Carl McCullough, 267-3555
ASD	<i>Office of System Architecture and Investment Analysis</i> Director, John A. Scardina, 358-5238
ABZ	<i>Office of Business Management</i> Director, Lauraline Gregory, 267-3616

Duty Officer

(202) 267-3333

FAA Officials

Major Field Organizations

Routing Symbol	Officials
AAL	Alaskan Region, Regional Administrator Patrick N. Poe, 907-271-5645 222 West 7th Avenue, Box 14 Anchorage, Alaska 99513-7587 Duty Officer, 907-271-5936
ACE	Central Region, Regional Administrator John E. Turner, 816-329-3050 901 Locust Kansas City, Missouri 64106 Duty Officer, 816-329-3000
ACT	William J. Hughes Technical Center, Director Anne Harlan, Ph.D., 609-485-6641 Atlantic City International Airport New Jersey 08405 Duty Officer, 609-485-6482
AEA	Eastern Region, Regional Administrator Arlene B. Feldman, 718-553-3000 1 Aviation Plaza 159-30 Rockaway Blvd. Jamaica, New York 11434-4809 Duty Officer, 718-553-3100
AGL	Great Lakes Region, Regional Administrator Cecelia Hunziker, 847-294-7294 2300 East Devon Avenue Des Plaines, Illinois 60018 Duty Officer, 847-294-8400
AMC	Mike Monroney Aeronautical Center, Director Lindy Ritz, 405-954-4521 6500 South MacArthur Oklahoma City, Oklahoma 73125 Duty Officer, 405-954-3583

FAA Officials

Major Field Organizations--(Cont.)

Routing Symbol	Officials
ANE	New England Region, Regional Administrator Robert S. Bartanowicz, 781-238-7020 12 New England Executive Park Burlington, Massachusetts 01803 Duty Officer, 781-238-7001
ANM	Northwest Mountain Region, Regional Administrator Larry Andriesen, 425-227-2001 1601 Lind Avenue, S.W. Renton, Washington 98055-4056 Duty Officer, 425-227-2000
ASO	Southern Region, Regional Administrator Carolyn Blum, 404-305-5000 1701 Columbia Avenue College Park, Georgia 30337 Duty Officer, 404-305-5180
ASW	Southwest Region, Regional Administrator Ruth Leverenz, 817-222-5001 2601 Meacham Blvd. Ft. Worth, Texas 76137-4298 Duty Officer, 817-222-5006
AWP	Western-Pacific Region, Regional Administrator William C. Withycombe, 310-725-3550 15000 Aviation Boulevard Hawthorne, California 90261 Duty Officer, 310-725-3300

FAA Officials

International Area Offices

Routing Symbol	Officials
AEU	Europe, Africa, & Middle East Area Office, Director Paul Feldman (Actg.), 011.32.2.508.2700 American Embassy, Brussels PSC 82 Box 002 APO AE 09724-1011
ALC	Latin America & Caribbean Area Office, Director Joaquin Archilla, 305-716-3300 8600 NW 36th Street Miami, FL 33166
APC	Asia-Pacific Area Office, Director David L. Knudson (Actg.), 011.65.543.1466 American Embassy 27 Napier Road Singapore 258508

FAA STRATEGIC PLAN

SAFETY

GOAL: *By 2007, reduce U.S. aviation fatal accident rates by 80% from 1996 levels.*

Outcome Measures:

Fatal Aircraft Accident Rate: By 2007, reduce the U.S. aviation fatal accident rate per aircraft departure, as measured by a three-year moving average, by 80 percent from the three-year average of 1994-96.

Overall Aircraft Accident Rate: Reduce the rate per aircraft departure.

Fatalities and Losses by Type of Accident: Reduce the number and type of fatalities and losses from accidents that occur for each major type of accident.

Occupant Risk: Reduce the risk of mortality to a passenger or flight crew member on a typical flight.

Strategic Focus Areas:

Regulatory Reform: Implement a regulatory process that is timely, responsive, and consistently applied.

Safety information Sharing and Analysis: Develop partnerships with the aviation community to share data and information supporting safe, secure aviation.

Surveillance/Inspection: Develop new approaches to working with others on inspection and surveillance and targeting FAA resources where they will do the most good.

Accident Prevention: Based on detailed root cause analysis, prevent accidents before they happen through appropriate, targeted, systematic interventions in the aviation system.

Security

GOAL: Prevent security incidents in the aviation system.

Outcome Measures:

Explosive Device and Weapons Detection: Increase ability to detect improvised explosive devices (through use of simulants) and weapons with no significant increase in operational impact - in checked and carry-on baggage and on the person.

Compliance with Security Requirements: Increase as measured by compliance audits.

Risk and Vulnerability at Airports and Airway Facilities: Reduce as measured by risk assessments.

Strategic Focus Areas:

New Security Baseline: Continue to improve the baseline security system for civil aviation.

Performance and Procedures: Maximize the performance capability of people working in security for air carriers and airport operators and at FAA facilities.

Information Security Architecture: Develop a systematic information security architecture that describes the future NAS information security system FAA will build toward.

SYSTEM EFFICIENCY

GOAL: Provide an aerospace transportation system that meets the needs of users and is efficient in the application of FAA and aerospace resources.

Outcome Measures:

System Flexibility: Reduce total number of published ATC preferential routes by 7%.

User Access: Reduce the average call waiting times for Automated Flight Service Stations (AFSS) by 20%.

System Delays: Reduce the rates of volume and equipment related delays by 20%.

Strategic Focus Areas:

NAS Modernization: Using the NAS Architecture as the guideline, continually refine and update the NAS to achieve efficient aerospace systems and operations.

Free Flight: Within safety consideration, work toward giving aircraft the opportunity to fly in the way that gives them the most benefit as they define it.

Systems Integration: Integrate airport and commercial space requirements into NAS planning and architecture.

ENABLING GOALS:

People: The Foundation of Accomplishment

Provide a model work environment supporting the productive, diverse, and highly skilled workforce needed to carry out the FAA mission into the twenty-first century. To accomplish this, FAA will focus on:

Intellectual Capital

Managing the Diverse Work Force

Quality of Work Life

Reform: The Framework for Accomplishment

Fundamentally change the way the FAA operates by implementing personnel and acquisition reform and pursuing financial reform. FAA will focus on:

Acquisition Reform

Personnel Reform

Financial Reform

The Environment: Our Responsibility

Address what may represent the single greatest challenge to the continued growth and prosperity of civil aerospace as we enter the twenty first century, focusing on:

Understanding Aerospace Environmental Impacts

Reducing Aerospace Environmental Impacts of FAA Activities

Quantify and Mitigate Environmental Impacts of FAA Activities

Global Leadership: Commitment to Worldwide Improvements

Improve safety, security and system efficiency globally through:

International Safety Oversight

Global Safety Action Plan

Global CNS/ATM Development and Implementation

International Regulatory Harmonization

2001

January

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