# REAL ETHICS: TIPS and Trend/in Ethics Enforcement

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### OUR ROAD MAP



The traditional ethics enforcement model

Tips for dealing with real life ethics situations

Trend, in ethics enforcement

### ETHICS FRAMEWORK



All Federal employees are subject to:

- The Standards of Ethical Conduct
- Title 18 of the US Code
- Hatch Act
- Inspector General Act, 5 USC App, § 7a

### Deep Lawyer Thoughts



Professional responsibility (see model rule 8.3)

- Who's your client?
  - The Agency? The employee?

In ethics, there is no attorney-client privilege

### Managing Tension Between Employees and Your Duty



Invite people to come to you with questions

Elicit facts but don't investigate

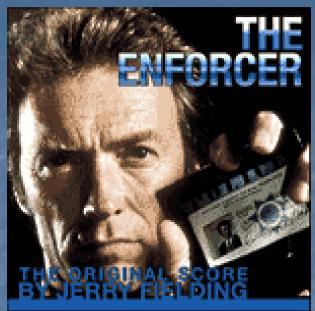
 Deal appropriately with issues that arise (don't ignore them)

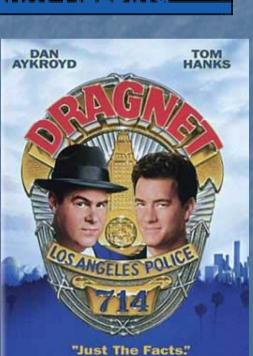
#### QUERY:



#### What is "ethics enforcement"?

(Hmm, what do YOU think it means?)

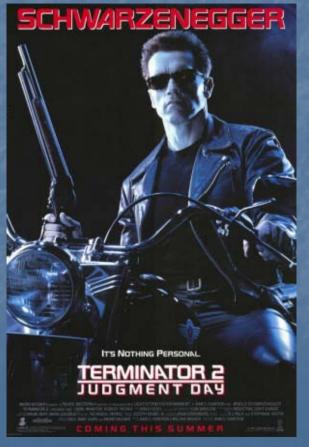




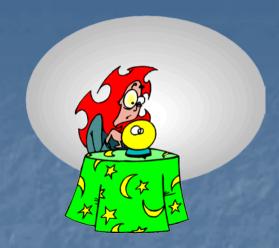








### Traditional Role of Ethics Officials



- Administer the Agency's ethics program
  - Education
  - Counseling
  - Advice

All are "enforcement" activities -- they assist in carrying out ethics laws and regulations

## Cast of Characters in Enforcement



- Ethics Officials
- Human Resources
- Office of General Counsel
- Office of Inspector General

### TIP



- Establish relationships with other offices that also deal with ethics issues
  - leads to information sharing and consistency

- Include ethics charges on your agency table of penalties
  - inclusion shows that agency takes ethics violations seriously

### Real Ethics

- Someone shares facts with you that suggest an ethics violation
  - Example: Snooki, a current employee, calls because she is leaving the Agency to work for a contractor

Let's vote on what to do



## TIP: How and When To Contact the IG?



- Obliged to report fraud, waste, abuse or corruption
- Provide the facts you know
- Explain the ethics violation clearly
- Go ahead and give your opinion
- The IG is not the enemy

#### Trends in Ethics



- Ethics enforcement generates ...
  - Referrals to DOJ
  - Disciplinary actions
  - Cases at the Merit Systems Protection Board (MSPB)

## Let's Do the Numbers: DISCIPLINARY ACTIONS

Year	Related to Conflicts of Interest	Related to Standards of Conduct
2007	98	2,854
2008	38	3,149
2009	79	3,695
2010	95	2,711

SOURCE: OGE annual survey -- includes removals, demotions, suspensions and written reprimands

# Let's Do the Numbers: COI REFERRALS

Year	By Ethics Officials to OIG	By Agencies to DOJ
2007	102	76
2008	126	50
2009	140	64
2010	139	65

SOURCE: OGE annual survey

# Who Reports COI Referrals to DOJ?



- 1. DAEO
- 2. Tie: General Counsel / Inspector General
- 4. Agency Head
- 5. Other

# Your scrutiny is useful!



Determine on the merits what constitutes an ethics violation

 Provide information regarding ethics training that can mitigate or aggravate a penalty

#### Trends at the MSPB

Cases involving ethics issues may involve serious disciplinary actions



Ethics charges are may be bundled with other charges

Administrative discipline may flow from violations of conflict of interest laws

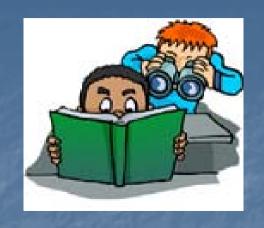
#### **Ethics Matters**



- Even broad or general violations can lead to removal
  - Sanghi v. Principi (VA physician fired for violating § 2635.101(b)(5) [court case]
  - Suarez v. HUD (removal upheld for violating § 2635.101) [MSPB case]
- MSPB sustained removal based on finding of intent in case involving 18 U.S.C. § 209
  - Berman v. Dep't of Interior [MSPB case]

### We Know You Know

(or were supposed to know)



 MSPB frequently considers whether the employee received ethics training

Knowledge of rules applies both to the merits of the charge and the penalty

Examples: Sher v. VA, Callis v. DOJ

#### Whistleblowing



MSPB says: reporting an ethics violation is protected whistleblowing

■ **Trend**: MSPB is hearing more whistleblowing cases on the merits

### Summing It All Up



Enforce conflict of interest laws and ethics regulations

 Strive to continue to expand and refine your relationship with others in your Agency

#### Questions?



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