

Approval Signatures

Last Saved: November 18, 2011

Losing Facility Name and Type: Northern New Jersey Metro
Street Address: 200 Industrial Avenue
City: Teterboro
State: NJ
Facility ZIP Code: 07699
Finance Number: 335950
Current 3D ZIP Code(s): 074, 075, 076, 078

Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Dominick V. Daniels
Street Address: 850 Newark Turnpike
City: Kearny
State: NJ
Facility ZIP Code: 07099
Finance Number: 975459
Current 3D ZIP Code(s): 070, 071, 072, 073

ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers.

LOSING FACILITY:

Postmaster or Plant Manager: Steven Wojtaszek Printed Name	 Signature	11/29/11 Date
Senior Plant Manager: Rich Conte Printed Name	 Signature	11/29/11 Date
District Manager: Priscilla Maney Printed Name	 Signature	11/29/11 Date

GAINING FACILITY:

Plant Manager: Rich Conte Printed Name	 Signature	11/29/11 Date
Senior Plant Manager: Rich Conte Printed Name	 Signature	11/29/11 Date
District Manager: Priscilla Maney Printed Name	 Signature	11/29/11 Date

AREA OFFICE:

Area Vice President: Richard P. Uluski Printed Name	 Signature	2.7.12 Date
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Implementation Date: _____

HEADQUARTERS:

Approved: Disapproved:

Vice President, Network Operations: David E. Williams Printed Name	 Signature	2/18/12 Date
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Comments: _____

rev 12/31/2008

Executive Summary

Last Saved: February 17, 2012

Losing Facility Name and Type: Northern New Jersey Metro

Street Address: 200 Industrial Avenue

City, State: Teterboro, NJ

Current 3D ZIP Code(s): 074, 075, 076, 078

Type of Distribution to Consolidate: Orig & Dest

Miles to Gaining Facility: 14

Gaining Facility Name and Type: Dominick V. Daniels

Current 3D ZIP Code(s): 070, 071, 072, 073

Summary of AMP Worksheets

Savings/Costs

Mail Processing Craft Workhour Savings =	<u>\$8,661,198</u>	from Workhour Costs - Proposed
Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) =	<u>\$1,124,288</u>	from Other Curr vs Prop
PCES/EAS Supervisory Workhour Savings =	<u>\$3,161,744</u>	from Other Curr vs Prop
Transportation Savings =	<u>(\$850,511)</u>	from Transportation (HCR and PVS)
Maintenance Savings =	<u>\$4,023,598</u>	from Maintenance
Space Savings =	<u>\$0</u>	from Space Evaluation and Other Costs
Total Annual Savings =	<u>\$16,120,317</u>	
Total One-Time Costs =	<u>\$1,891,217</u>	from Space Evaluation and Other Costs
Total First Year Savings =	<u>\$14,229,100</u>	

Staffing Positions

Craft Position Loss =	<u>332</u>	from Staffing - Craft
PCES/EAS Position Loss =	<u>21</u>	from Staffing - PCES/EAS

Volume

Total FHP to be Transferred (Average Daily Volume) =	<u>3,353,253</u>	from Workhour Costs - Current
Current FHP at Gaining Facility (Average Daily Volume) =	<u>7,069,092</u>	from Workhour Costs - Current
Losing Facility Cancellation Volume (Average Daily Volume) =	<u>508,840</u>	(= Total TPH / Operating Days)

Service

Service Standard Impacts by ADV

First-Class Mail®
Priority Mail®
Package Services
Periodicals
Standard Mail

UPGRADED	DOWNGRADED	Unchanged + Upgrades	Unchanged + Upgrades
ADV	ADV	ADV	%
0	0	0	#DIV/0!
0	0	0	#DIV/0!
0	0	0	#DIV/0!
N/A*	N/A*	N/A*	N/A*
N/A*	N/A*	N/A*	N/A*

* - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

rev 10/15/2009

Summary Narrative

Last Saved: February 17, 2012

Losing Facility Name and Type: Northern New Jersey Metro

Current 3D ZIP Code(s): 074, 075, 076, 078

Type of Distribution to Consolidate: Orig & Dest

Gaining Facility Name and Type: Dominick V. Daniels

Current 3D ZIP Code(s): 070, 071, 072, 073

The Northern New Jersey District with assistance from the Northeast Area office has completed an Area Mail Processing (AMP) Study to determine the feasibility of relocating the Northern New Jersey Metro (NNJM) P&DC originating and destinating mail volume/operations for processing at the Dominick V. Daniels (DVD) P&DC. The proposal encompasses mail processed for ZIP codes 074-076 and 078.

Background:

The proposed Area Mail Processing (AMP) Study examines moving the originating and destinating 074-076 and 078 operations from the NNJM P&DC to DVD P&DC (070-073).

The AMP study was performed to determine if consolidation of operations will provide cost savings and result in more efficient mail processing.

NNJM P&DC currently performs Monday through Friday originating and Monday through Saturday destinating processing operations for ZIP Codes 074-076 and 078. Currently NNJM Saturday originating volumes are processed at the DVD P&DC. The NNJM P&DC currently processes all PARS mail for the NNJ District. The NNJM building does not house a BMEU or retail operation.

DVD P&DC will require 1 (one) additional AFSM100 flat sorter with AHS and AI, and 11 DBCS machines. This will require the use of additional processing space on the mezzanine for 17 DBCS machines and associated staging area. The AMP implementation will also require the facility to be re-staffed into a three tour processing facility.

The NNJM facility is approximately 14 miles west of the DVD P&DC.

Upon removal of mail processing operations at the NNJM P&DC, the building would be winterized and closed, pending disposition of the facility.

Financial Summary:

Financial savings proposed for the consolidation of originating and destinating operations into this facility are:

Total Annual Savings:	\$ 16,120,317
Total First Year Savings:	\$ 14,229,100
Total One Time Costs:	\$ 1,891,217

Customer Service Considerations:

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

The collection box times will not be impacted with this consolidation.

rev 06/10/2009

Summary Narrative (continued)

Transportation Changes:

Transportation analysis results in yearly costs of:

HCR Transportation (NET)	\$1,190,269
PVS Savings	<u>(\$339,758)</u>
Transportation Cost	\$850,511
Additional Tolls	\$148,596
DOL Wage Change	<u>\$345,997</u>
Net Transportation Cost	\$1,345,104

Staffing Impacts:

Projections from the AMP study indicate a net decrease of 332 craft positions and 21 management positions as a direct result of the AMP. The Postal Service ensures that its standard practices comply with the Worker Adjustment and Retraining Notification (WARN) Act.

The management to craft staffing ratios for DVD is below the target levels with consideration given to DVD being a multi-level facility. Due to current initiatives, attrition and future events which may include voluntary reassignments/retirements, an exact number of employees that may be impacted as a result of this AMP may be influenced.

As a matter of policy, the Postal Service follows the Worker Adjustment and Retraining Notification Act's ("WARN") notification requirements when the number of employees experiencing an employment loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments.

Management and Craft Staffing Impacts

	Northern NJ Metro			DVD			Net Diff
	Total Current On-Rolls	Total Proposed	Diff	Total Current On-Rolls	Total Proposed	Diff	
Craft ¹	646	-	(646)	1,538	1,852	314	(332)
Management	46	-	(46)	92	117	25	(21)

¹ Craft = FTR+PTR+PTF+Casuals

Mail Processing Management to Craft Ratio

Management to Craft ₂ Ratios	Current		Proposed	
	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)	SDOs to Craft ₁ (1:25 target)	MDOs+SDOs to Craft ₁ (1:22 target)
Northern NJ Metro	1 : 30	1 : 27	N/A	N/A
DVD	1 : 30	1 : 27	1 : 23	1 : 20

¹ Craft = FTR+PTR+PTF+Casuals

² Craft = F1 + F4 at Losing; F1 only at Gaining

Summary Narrative *(continued)*

DAR / Expansion or Renovation / Construction:

To accomplish this AMP, DVD P&DC will require the following:

- Remove walls to gain approximately 10,350 square feet for staging areas and manual sortation operations. Estimated cost is \$112,500.
- Modification of existing IDR system to allow Mixed States processing on the mezzanine level, and install IDR from AFSM100s with AHS/AI to HSUS. Estimated cost \$275,000.
- Electrical upgrade to add 17 DBCS machines on mezzanine estimated at \$300,000
- Install freight elevator for mail transport to/from mezzanine. Estimated cost \$675,000.

Equipment Relocation and Maintenance Impacts:

- Re-locate 7 DBCS machines from the first floor to second floor
- Add additional 10 DBCS machines on the second floor
- Relocate 6 DIOSS machines from NNJM P&DC
- Relocate 2 DIOSS machines on the first floor
- Add 2 additional AFCS 200 machines
- Add one additional AFSM 100 with AHS /AI from NNJ Metro
 - Remove 2 DBCS machines to prepare space
- Total machine relocation costs \$528,717

Recommendations:

Establish contingency plan to offload 074-076 & 078 bundles to be processed at the NDC in the event of a catastrophic APPS failure. Additionally, propose installation of an APBS in the NDC that will process the 074-076 & 078 bundles including drop shipments.

Other Concurrent Activities:

There is a Headquarters initiative to move the PARS operation from NNJ Metro, Monmouth, Trenton, Mid-Hudson, and Monsey P&DCs into DVD P&DC. This will be concluded prior to implementation of any proposed AMPs. In February 2012, DVD will begin installation of 10 AFCS 200's. There are two additional AMP studies being analyzed that move the destinating Kilmer 079, 088 & 089 to the Trenton P&DC, and the destinating Kilmer 079, 088 & 089 to the DVD P&DC.

Summary:

Annual baseline data is from July 1, 2010 – June 30, 2011. Financial savings proposed for the consolidation of destinating operations are:

Total Annual Savings: \$16,120,317
Total First Year Savings: \$14,229,100
Total One Time Costs: \$ 1,891,217

24 Hour Clock

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Gaining Facility Name and Type: Dominick V. Daniels

Current 3D ZIP Code(s): 070, 071, 072, 073

24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day			Facility	Cancelled by 2000 Data Source = EDW/MCRS	OGP Cleared by 2300 Data Source = EDW/EOR	OGS Cleared by 2400 Data Source = EDW/EOR	MIMP Cleared by 2400 Data Source = EDW/EOR	MIMP Volume On Hand at 2400 Data Source = EDW/MCRS	Mail Assigned Commercial / FedEx By 0230 Data Source = EDW/SASS	DPS 2nd Pass Cleared by 0700 Data Source = EDW/EOR	Trips On-Time 0400 - 0900 Data Source = EDW/TIMES
		%									
16-Apr	SAT	4/16	NORTHRN NJ METRO P&DC	64.6%	98.5%	98.4%		#VALUE!	99.8%	100.0%	97.5%
23-Apr	SAT	4/23	NORTHRN NJ METRO P&DC	69.3%	99.9%	100.0%		#VALUE!	99.6%	100.0%	95.9%
30-Apr	SAT	4/30	NORTHRN NJ METRO P&DC	67.2%	99.3%	100.0%		#VALUE!	100.0%	100.0%	97.3%
7-May	SAT	5/7	NORTHRN NJ METRO P&DC	73.3%	98.3%	100.0%		#VALUE!	100.0%	100.0%	97.3%
14-May	SAT	5/14	NORTHRN NJ METRO P&DC	80.8%	100.0%	100.0%		#VALUE!	100.0%	100.0%	96.8%
21-May	SAT	5/21	NORTHRN NJ METRO P&DC	72.3%	100.0%	100.0%		#VALUE!	100.0%	100.0%	98.2%
28-May	SAT	5/28	NORTHRN NJ METRO P&DC	63.4%	99.9%	99.2%		#VALUE!	99.6%	99.9%	97.6%
4-Jun	SAT	6/4	NORTHRN NJ METRO P&DC	83.6%	100.0%	100.0%		#VALUE!	100.0%	100.0%	95.2%
11-Jun	SAT	6/11	NORTHRN NJ METRO P&DC	65.4%	99.8%	100.0%		#VALUE!	100.0%	100.0%	97.1%
18-Jun	SAT	6/18	NORTHRN NJ METRO P&DC	68.3%	100.0%	100.0%		#VALUE!	100.0%	100.0%	98.0%
25-Jun	SAT	6/25	NORTHRN NJ METRO P&DC	70.5%	100.0%	98.0%		#VALUE!	100.0%	100.0%	95.7%
2-Jul	SAT	7/2	NORTHRN NJ METRO P&DC	64.1%	99.5%	100.0%		#VALUE!	99.8%	100.0%	98.4%
9-Jul	SAT	7/9	NORTHRN NJ METRO P&DC	71.5%	100.0%	100.0%		#VALUE!	100.0%	100.0%	98.7%
16-Jul	SAT	7/16	NORTHRN NJ METRO P&DC	71.1%	100.0%	100.0%		#VALUE!	100.0%	100.0%	98.7%
23-Jul	SAT	7/23	NORTHRN NJ METRO P&DC	68.1%	99.8%	100.0%		#VALUE!	99.7%	100.0%	98.9%
30-Jul	SAT	7/30	NORTHRN NJ METRO P&DC	61.7%	99.4%	100.0%		#VALUE!	98.8%	100.0%	99.1%
6-Aug	SAT	8/6	NORTHRN NJ METRO P&DC	67.1%	100.0%	100.0%		#VALUE!	100.0%	100.0%	99.3%
13-Aug	SAT	8/13	NORTHRN NJ METRO P&DC	66.0%	99.3%	99.4%		#VALUE!	100.0%	100.0%	99.6%
20-Aug	SAT	8/20	NORTHRN NJ METRO P&DC	67.9%	98.4%	97.4%		#VALUE!	99.3%	100.0%	98.2%
27-Aug	SAT	8/27	NORTHRN NJ METRO P&DC	65.0%	96.2%	98.3%		#VALUE!	100.0%	97.7%	80.6%
3-Sep	SAT	9/3	NORTHRN NJ METRO P&DC	55.7%	93.9%	94.5%		#VALUE!	96.2%	100.0%	94.1%
24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day			Facility	Cancelled by 2000 Data Source = EDW/MCRS	OGP Cleared by 2300 Data Source = EDW/EOR	OGS Cleared by 2400 Data Source = EDW/EOR	MIMP Cleared by 2400 Data Source = EDW/EOR	MIMP Volume On Hand at 2400 Data Source = EDW/MCRS	Mail Assigned Commercial / FedEx By 0230 Data Source = EDW/SASS	DPS 2nd Pass Cleared by 0700 Data Source = EDW/EOR	Trips On-Time 0400 - 0900 Data Source = EDW/TIMES
		%									
16-Apr	SAT	4/16	DVD BLDG P&DC	69.6%	96.1%	99.0%	96.3%	0.1	99.2%	100.0%	95.2%
23-Apr	SAT	4/23	DVD BLDG P&DC	75.2%	96.7%	100.0%	96.3%	0.1	94.4%	100.0%	94.5%
30-Apr	SAT	4/30	DVD BLDG P&DC	69.1%	96.9%	100.0%	96.4%	0.1	97.6%	99.9%	96.5%
7-May	SAT	5/7	DVD BLDG P&DC	75.1%	95.1%	100.0%	97.3%	0.1	98.2%	100.0%	96.8%
14-May	SAT	5/14	DVD BLDG P&DC	73.2%	97.6%	100.0%	94.7%	0.1	99.3%	100.0%	96.4%
21-May	SAT	5/21	DVD BLDG P&DC	68.6%	96.5%	100.0%	95.4%	0.1	100.0%	100.0%	98.4%
28-May	SAT	5/28	DVD BLDG P&DC	67.1%	96.5%	100.0%	97.0%	0.1	100.0%	100.0%	97.7%
4-Jun	SAT	6/4	DVD BLDG P&DC	72.2%	98.6%	100.0%	94.0%	0.1	99.5%	100.0%	96.8%
11-Jun	SAT	6/11	DVD BLDG P&DC	67.5%	98.5%	100.0%	96.7%	0.1	98.7%	100.0%	95.9%
18-Jun	SAT	6/18	DVD BLDG P&DC	62.3%	98.3%	100.0%	91.3%	0.1	100.0%	99.9%	97.0%
25-Jun	SAT	6/25	DVD BLDG P&DC	67.2%	96.8%	99.9%	88.2%	0.1	98.8%	100.0%	97.7%
2-Jul	SAT	7/2	DVD BLDG P&DC	67.0%	96.9%	100.0%	89.0%	0.3	100.0%	100.0%	94.9%
9-Jul	SAT	7/9	DVD BLDG P&DC	69.2%	98.0%	100.0%	90.3%	0.1	99.9%	99.9%	96.1%
16-Jul	SAT	7/16	DVD BLDG P&DC	68.7%	97.1%	100.0%	94.2%	0.1	99.9%	99.9%	97.7%
23-Jul	SAT	7/23	DVD BLDG P&DC	66.8%	95.8%	98.6%	92.7%	0.0	99.6%	100.0%	97.3%
30-Jul	SAT	7/30	DVD BLDG P&DC	63.3%	97.0%	100.0%	93.2%	0.2	96.3%	100.0%	96.2%
6-Aug	SAT	8/6	DVD BLDG P&DC	62.0%	97.4%	100.0%	93.1%	0.1	99.9%	100.0%	97.3%
13-Aug	SAT	8/13	DVD BLDG P&DC	59.4%	95.2%	100.0%	96.0%	0.1	100.0%	100.0%	97.3%
20-Aug	SAT	8/20	DVD BLDG P&DC	64.8%	97.4%	100.0%	91.5%	0.1	99.7%	100.0%	95.7%
27-Aug	SAT	8/27	DVD BLDG P&DC	54.7%	96.3%	93.5%	88.4%	0.1	94.2%	98.9%	77.5%
3-Sep	SAT	9/3	DVD BLDG P&DC	55.1%	96.1%	96.5%	89.4%	0.2	91.2%	99.9%	93.9%

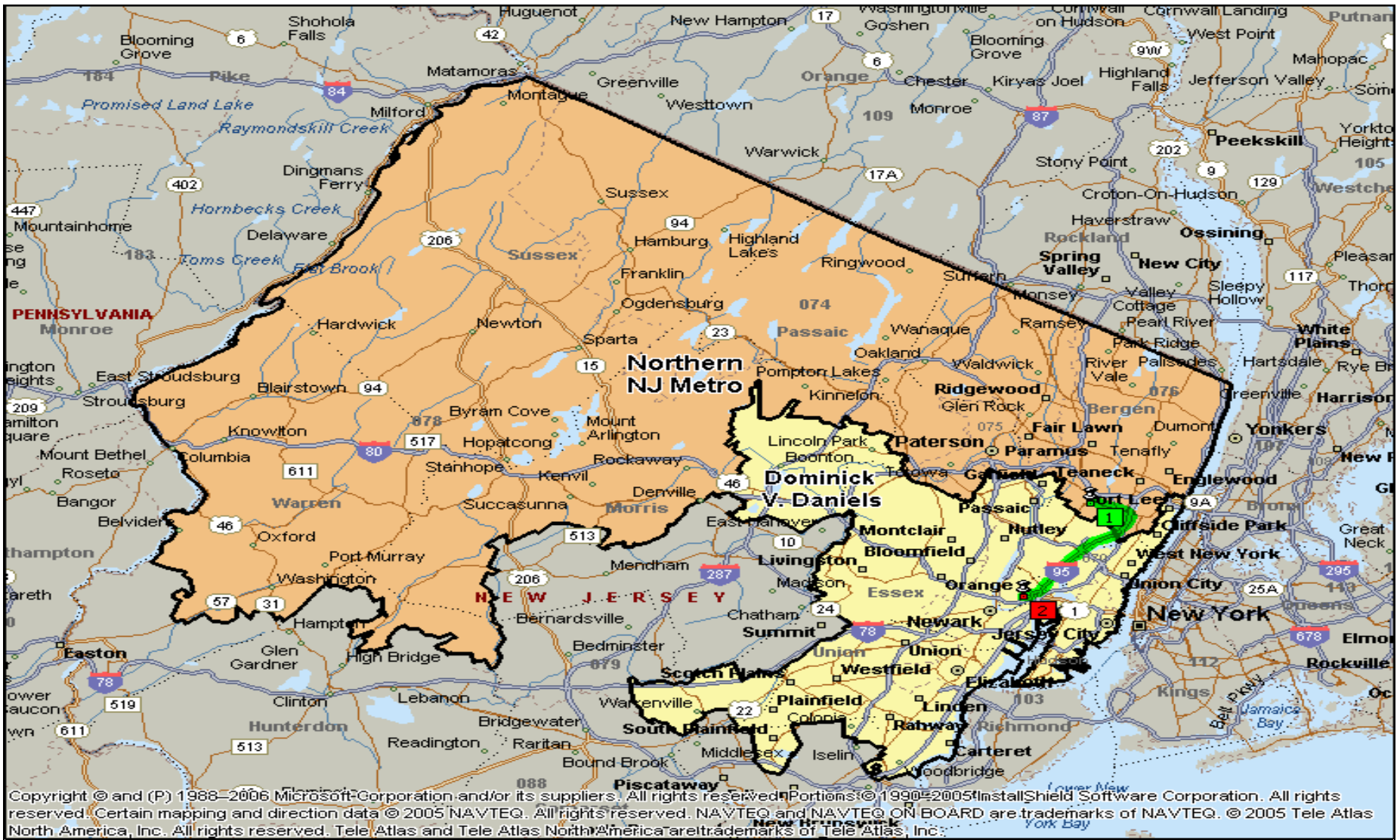
rev 04/2/2008

MAP

Last Saved: February 17, 2012

Losing Facility Name and Type: Northern New Jersey Metro
Current 3D ZIP Code(s): 074, 075, 076, 078
Miles to Gaining Facility: 14

Gaining Facility Name and Type: Dominick V. Daniels
Current 3D ZIP Code(s): 070, 071, 072, 073



rev 03/20/2008

Service Standard Impacts

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro

Losing Facility 3D ZIP Code(s): 074, 075, 076, 078

Gaining Facility 3D ZIP Code(s): 070, 071, 072, 073

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

Service Standard Changes - Average Daily Volume <i>(data obtained from ODIS is derived from sampling and may vary from actual volume)</i>																
	FCM						PRI		PER *		STD *		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																TBD
DOWNGRADE																TBD
TOTAL																TBD
NET UP+NO CHNG																TBD
VOLUME TOTAL																TBD

* - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the *Executive Summary*

Service Standard Changes - Pairs																
	FCM						PRI		PER		STD		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																TBD
DOWNGRADE																TBD
TOTAL																TBD
NET																TBD

Stakeholders Notification

(WorkBook Tab Notification - 1)

Last Saved: February 17, 2012

Stakeholder Notification Page 1

Losing Facility: Northern New Jersey Metro

AMP Event: Start of Study

rev 07/16/2008

Workhour Costs - Current

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro

Gaining Facility: Dominick V. Daniels

Date Range of Data: 07/01/10 <<==== : ====>> 06/30/11

Losing Current Workhour Rate by LDC		
LDC	Function 1	Function 4
11	\$43.34	\$0.00
12	\$42.04	\$0.00
13	\$43.86	\$0.00
14	\$43.14	\$0.00
15	\$38.96	\$0.00
16	\$0.00	\$0.00
17	\$38.94	\$0.00
18	\$38.72	\$34.31

Gaining Current Workhour Rate by LDC		
LDC	Function 1	Function 4
11	\$44.02	\$0.00
12	\$43.48	\$0.00
13	\$42.02	\$0.00
14	\$42.36	\$0.00
15	\$46.47	\$0.00
16	\$0.00	\$0.00
17	\$41.11	\$0.00
18	\$38.36	\$0.00

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
002	100.0%					\$77,322
009	100.0%					\$0
010	100.0%					\$43,242
011	100.0%					\$0
014	100.0%					\$62,930
015	100.0%					\$233,297
016	100.0%					\$73,333
017	100.0%					\$434,056
018	100.0%					\$448,341
020	100.0%					\$180,332
021	100.0%					\$119
022	100.0%					\$0
030	100.0%					\$974,193
040	100.0%					\$21,547
044	100.0%					\$1,032,353
055	100.0%					\$0
060	100.0%					\$371,941
066	100.0%					\$7,338
067	100.0%					\$764
070	100.0%					\$3,346
074	100.0%					\$458,547
083	100.0%					\$129,545
087	100.0%					\$0
088	100.0%					\$0
090	100.0%					\$28,599
091	100.0%					\$172,246
092	100.0%					\$88,495
093	100.0%					\$37,851
094	100.0%					\$1,682
095	100.0%					\$3,251
096	100.0%					\$1,565
097	100.0%					\$102,965
098	100.0%					\$80,116
099	100.0%					\$119,809
110	100.0%					\$250,687
114	100.0%					\$203,828
120	100.0%					\$57,863
121	100.0%					\$277,883
123	100.0%					\$108
125	100.0%					\$752,775
126	100.0%					\$70

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP	(11) Current Annual TPH or	(12) Current Annual	(13) Current Productivity	(14) Current Annual Workhour Costs
] 002						\$377,522
] 009						\$0
] 010						\$76,751
] 011						\$0
] 014						\$76,174
] 015						\$483,132
] 016						\$71,171
] 017						\$727,950
] 018						\$1,300,019
] 020						\$59,450
] 021						\$10,096
] 022						\$2,446
] 030						\$1,558,578
] 040						\$947,644
] 044						\$458,795
] 055						\$0
] 060						\$1,666,907
] 066						\$1,024
] 067						\$672
] 070						\$118,771
] 074						\$341,133
] 083						\$47,626
] 087						\$2,181
] 088						\$2,053
] 090						\$25,291
] 091						\$39,733
] 092						\$67,806
] 093						\$30,812
] 094						\$2,102
] 095						\$2,999
] 096						\$3,767
] 097						\$56,476
] 098						\$32,850
] 099						\$39,993
] 110						\$757,286
] 114						\$1,598,002
] 120						\$519,113
] 121						\$0
] 123						\$0
] 125						\$713,618
] 126						\$88,571

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
127	100.0%					\$456,207
134	100.0%					\$28,276
136	100.0%					\$1,724,176
137	100.0%					\$898,568
140	100.0%					\$2,428,493
141	100.0%					\$231,175
142	100.0%					\$2,594
144	100.0%					\$392,248
146	100.0%					\$519,291
169	100.0%					\$43
180	100.0%					\$1,127,988
185	100.0%					\$460,401
209	100.0%					\$61,182
210	100.0%					\$0
211	100.0%					\$387,289
212	100.0%					\$267,827
213	100.0%					\$300,125
229	100.0%					\$1,306,790
230	100.0%					\$180,796
231	100.0%					\$927,150
232	100.0%					\$177,305
233	100.0%					\$68,173
235	100.0%					\$1,162,365
256	100.0%					\$17,912
261	100.0%					\$5,202
271	100.0%					\$786,488
281	100.0%					\$71,382
282	100.0%					\$43,020
284	100.0%					\$82,273
340	100.0%					\$7,660
381	100.0%					\$7,892
384	100.0%					\$250
448	100.0%					\$98,920
481	100.0%					\$403,956
482	100.0%					\$16,530
484	100.0%					\$445,291
486	100.0%					\$50,336
487	100.0%					\$10,176
488	100.0%					\$768
489	100.0%					\$0
491	100.0%					\$1,040
549	100.0%					\$476,524
554	100.0%					\$151,716
560	100.0%					\$2,236
561	100.0%					\$0
563	100.0%					\$66,375
564	100.0%					\$257,320
565	100.0%					\$35,689
585	100.0%					\$261,974
588	100.0%					\$1,247
607	100.0%					\$91,798
612	100.0%					\$74,446
618	100.0%					\$654,829
619	100.0%					\$899,449
620	100.0%					\$155
630	100.0%					\$200
776	100.0%					\$9,018
819	100.0%					\$188
891	100.0%					\$199,003
892	100.0%					\$330,890
894	100.0%					\$2,052,954

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP Volume	(11) Current Annual TPH or NATPH Volume	(12) Current Annual Workhours	(13) Current Productivity (TPH or NATPH)	(14) Current Annual Workhour Costs
127						\$138,534
134						\$54,836
136						\$448,989
137						\$353,564
140						\$5,344,336
141						\$74,071
142						\$4,467
144						\$20,236
146						\$1,122,028
169						\$255,155
180						\$1,373,356
185						\$73
209						\$2,086,387
210						\$916,777
211						\$0
212						\$4,818,366
213						\$0
229						\$2,426,756
230						\$1,290,294
231						\$2,524,804
232						\$114,751
233						\$0
235						\$58,786
256						\$391,052
261						\$0
271						\$800,716
281						\$231,283
282						\$603,144
284						\$51,417
340						\$17,212
381						\$30,886
384						\$81
448						\$0
481						\$1,429,283
482						\$1,668
484						\$137,186
486						\$20,962
487						\$983
488						\$81,282
489						\$77
491						\$18,217
549						\$64,617
554						\$349,145
560						\$388,177
561						\$62,404
563						\$58,677
564						\$238,447
565						\$4,102
585						\$600,929
588						\$0
607						\$125,270
612						\$111,641
618						\$0
619						\$4,178,659
620						\$11,734
630						\$0
776						\$62,357
819						\$0
891						\$2,331,297
892						\$311,366
894						\$1,264,428

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
896	100.0%	[REDACTED]				\$409
918	100.0%					\$7,476,535
919	100.0%					\$579,725
964	100.0%					\$784

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP Volume	(11) Current Annual TPH or NATPH Volume	(12) Current Annual Workhours	(13) Current Productivity (TPH or NATPH)	(14) Current Annual Workhour Costs
896		[REDACTED]				\$23,634
918						\$7,049,305
919						\$3,486,039
964						\$141
003						\$164
019						\$327
035						\$208,067
043						\$3,108,233
064						\$658
073						\$1,084,262
089						\$44,131
109						\$240,745
117						\$44,514
122						\$202
124						\$71,182
135						\$1,058
143						\$99,965
145						\$115,927
181						\$275,053
198						\$344,819
199						\$957,098
200						\$153,933
208						\$3,451
214						\$1,808,666
225						\$106
244						\$977,716
246						\$919,351
247						\$648,175
273		\$0				
274		\$0				
283		\$9,020				
291		\$172,915				
293		\$347				
294		\$4,291				
295		\$289				
341		\$17,286				
383		\$127,546				
429		\$1,462,228				
468		\$0				
483		\$7,997				
494		\$367				
562		\$331				
775		\$22,515				
893		\$2,353,127				
895		\$86,005				
897		\$82,861				
961		\$6				
963		\$40,460				

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
Totals	Moved to Gain	1,039,508,417	3,052,570,752	856,376	3,565	\$35,513,363
	Impact to Lose	0	0	0	No Calc	\$0
	Total Impact	1,039,508,417	3,052,570,752	856,376	3,565	\$35,513,363
	Non-impacted	0	0	0	No Calc	\$0
	All	1,039,508,417	3,052,570,752	856,376	3,565	\$35,513,363

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP Volume	(11) Current Annual TPH or NATPH Volume	(12) Current Annual Workhours	(13) Current Productivity (TPH or NATPH)	(14) Current Annual Workhour Costs
Totals	Impact to Gain	1,636,200,075	4,687,028,283	1,432,308	3,272	\$60,272,901
	Moved to Lose	0	0	0	No Calc	\$0
	Total Impact	1,636,200,075	4,687,028,283	1,432,308	3,272	\$60,272,901
	Non-impacted	0	0	0	No Calc	\$0
	All	2,191,418,470	5,746,356,726	1,798,784	3,195	\$75,768,293

Total FHP to be Transferred (Average Daily Volume) : 3,353,253
 (This number is carried forward to AMP Worksheet *Executive Summary*)

Current FHP at Gaining Facility (Average Daily Volume) : 7,069,092
 (This number is carried forward to AMP Worksheet *Executive Summary*)

Combined Current Workhour Annual Workhour Costs : \$111,281,657
 (This number is carried forward to the bottom of AMP Worksheet *Workhour Costs-Proposed*)

Comb Totals	Impact to Gain	2,675,708,492	7,739,599,035	2,288,684	3,382	\$95,786,264
	Impact to Lose	0	0	0	No Calc	\$0
	Total Impact	2,675,708,492	7,739,599,035	2,288,684	3,382	\$95,786,264
	Non-impacted	0	0	0	No Calc	\$0
	All	3,230,926,887	8,798,927,478	2,655,160	3,314	\$111,281,657

Workhour Costs - Proposed

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro

Gaining Facility: Dominick V. Daniels

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
002	0	0	0	No Calc	\$0
009	0	0	0	No Calc	\$0
010	0	0	0	No Calc	\$0
011	0	0	0	No Calc	\$0
014	0	0	0	No Calc	\$0
015	0	0	0	No Calc	\$0
016	0	0	0	No Calc	\$0
017	0	0	0	No Calc	\$0
018	0	0	0	No Calc	\$0
020	0	0	0	No Calc	\$0
021	0	0	0	No Calc	\$0
022	0	0	0	No Calc	\$0
030	0	0	0	No Calc	\$0
040	0	0	0	No Calc	\$0
044	0	0	0	No Calc	\$0
055	0	0	0	No Calc	\$0
060	0	0	0	No Calc	\$0
066	0	0	0	No Calc	\$0
067	0	0	0	No Calc	\$0
070	0	0	0	No Calc	\$0
074	0	0	0	No Calc	\$0
083	0	0	0	No Calc	\$0
087	0	0	0	No Calc	\$0
088	0	0	0	No Calc	\$0
090	0	0	0	No Calc	\$0
091	0	0	0	No Calc	\$0
092	0	0	0	No Calc	\$0
093	0	0	0	No Calc	\$0
094	0	0	0	No Calc	\$0
095	0	0	0	No Calc	\$0
096	0	0	0	No Calc	\$0
097	0	0	0	No Calc	\$0
098	0	0	0	No Calc	\$0
099	0	0	0	No Calc	\$0
110	0	0	0	No Calc	\$0
114	0	0	0	No Calc	\$0
120	0	0	0	No Calc	\$0
121	0	0	0	No Calc	\$0
123	0	0	0	No Calc	\$0
125	0	0	0	No Calc	\$0
126	0	0	0	No Calc	\$0
127	0	0	0	No Calc	\$0
134	0	0	0	No Calc	\$0
136	0	0	0	No Calc	\$0
137	0	0	0	No Calc	\$0
140	0	0	0	No Calc	\$0
141	0	0	0	No Calc	\$0
142	0	0	0	No Calc	\$0
144	0	0	0	No Calc	\$0
146	0	0	0	No Calc	\$0

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
002					\$459,153
009					\$0
010					\$122,403
011					\$0
014					\$142,611
015					\$729,428
016					\$148,590
017					\$1,186,191
018					\$1,773,341
020					\$249,830
021					\$10,222
022					\$2,446
030					\$2,798,831
040					\$961,378
044					\$1,790,984
055					\$0
060					\$1,737,075
066					\$8,770
067					\$1,478
070					\$116,990
074					\$552,374
083					\$105,137
087					\$668
088					\$0
090					\$62,007
091					\$123,203
092					\$135,796
093					\$61,129
094					\$4,801
095					\$6,678
096					\$5,188
097					\$120,939
098					\$58,248
099					\$124,125
110					\$970,746
114					\$1,813,187
120					\$580,200
121					\$293,366
123					\$114
125					\$1,508,337
126					\$88,645
127					\$620,160
134					\$135,354
136					\$1,591,616
137					\$1,079,265
140					\$7,025,586
141					\$411,037
142					\$41,030
144					\$328,607
146					\$815,205

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
169	0	0	0	No Calc	\$0
180	0	0	0	No Calc	\$0
185	0	0	0	No Calc	\$0
209	0	0	0	No Calc	\$0
210	0	0	0	No Calc	\$0
211	0	0	0	No Calc	\$0
212	0	0	0	No Calc	\$0
213	0	0	0	No Calc	\$0
229	0	0	0	No Calc	\$0
230	0	0	0	No Calc	\$0
231	0	0	0	No Calc	\$0
232	0	0	0	No Calc	\$0
233	0	0	0	No Calc	\$0
235	0	0	0	No Calc	\$0
256	0	0	0	No Calc	\$0
261	0	0	0	No Calc	\$0
271	0	0	0	No Calc	\$0
281	0	0	0	No Calc	\$0
282	0	0	0	No Calc	\$0
284	0	0	0	No Calc	\$0
340	0	0	0	No Calc	\$0
381	0	0	0	No Calc	\$0
384	0	0	0	No Calc	\$0
448	0	0	0	No Calc	\$0
481	0	0	0	No Calc	\$0
482	0	0	0	No Calc	\$0
484	0	0	0	No Calc	\$0
486	0	0	0	No Calc	\$0
487	0	0	0	No Calc	\$0
488	0	0	0	No Calc	\$0
489	0	0	0	No Calc	\$0
491	0	0	0	No Calc	\$0
549	0	0	0	No Calc	\$0
554	0	0	0	No Calc	\$0
560	0	0	0	No Calc	\$0
561	0	0	0	No Calc	\$0
563	0	0	0	No Calc	\$0
564	0	0	0	No Calc	\$0
565	0	0	0	No Calc	\$0
585	0	0	0	No Calc	\$0
588	0	0	0	No Calc	\$0
607	0	0	0	No Calc	\$0
612	0	0	0	No Calc	\$0
618	0	0	0	No Calc	\$0
619	0	0	0	No Calc	\$0
620	0	0	0	No Calc	\$0
630	0	0	0	No Calc	\$0
776	0	0	0	No Calc	\$0
819	0	0	0	No Calc	\$0
891	0	0	0	No Calc	\$0
892	0	0	0	No Calc	\$0
894	0	0	0	No Calc	\$0
896	0	0	0	No Calc	\$0
918	0	0	0	No Calc	\$0
919	0	0	0	No Calc	\$0
964	0	0	0	No Calc	\$0

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
169	0	0	5,935	No Calc	\$251,384
180					\$2,148,327
185					\$265,271
209					\$2,150,978
210					\$916,777
211					\$301,198
212					\$5,101,116
213					\$233,410
229					\$3,806,358
230					\$1,481,164
231					\$3,503,613
232					\$290,406
233					\$67,539
235					\$1,285,916
256					\$0
261					\$5,058
271					\$1,255,181
281					\$481,767
282					\$482,468
284					\$119,160
340					\$17,212
381					\$50,981
384					\$275
448					\$0
481					\$1,787,990
482					\$59,219
484					\$694,516
486					\$116,191
487					\$20,258
488					\$0
489					\$0
491					\$15,741
549					\$481,704
554					\$481,938
560					\$390,134
561					\$62,404
563					\$116,773
564					\$463,672
565					\$35,339
585					\$830,227
588					\$1,091
607					\$205,618
612					\$176,802
618					\$7,923
619					\$4,895,984
620					\$11,869
630					\$175
776					\$34,829
819					\$0
891					\$2,830,918
892					\$844,736
894					\$2,740,797
896					\$93,164
918					\$10,923,348
919					\$7,368,134
964					\$863

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
			0	No Calc	
			0	No Calc	
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			0	No Calc	

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
003					\$164
019					\$327
035					\$0
043					\$3,061,609
064					\$658
073					\$1,067,998
089					\$44,131
109					\$240,745
117					\$44,514
122					\$202
124					\$71,182
135					\$0
143					\$239,055
145					\$210,779
181					\$275,053
198					\$802,267
199					\$439,355
200					\$151,624
208					\$3,451
214					\$1,808,666
225					\$106
244					\$1,156,632
246					\$704,294
247					\$563,980
273					\$3
274					\$29
283					\$9,830
291					\$111,915
293					\$0
294					\$2,045
295					\$0
341					\$17,286
383					\$74,207
429					\$1,337,108
468					\$0
483					\$27,459
494					\$0
562					\$331
775					\$0
893					\$2,493,719
895					\$0
897					\$286,736
961					\$0
963					\$21,688
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
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			0	No Calc	
			0	No Calc	

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
			0	No Calc	
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(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
			0	No Calc	
			0	No Calc	
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			0	No Calc	

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
---	---	--	--	---	---

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
---	---	--	---	--	--

(13) New Flow Adjustments at Losing Facility					
Op#	FHP	TPH/NATPH	Workhours	Productivity	Workhour Cost
Totals	0	0	0	No Calc	\$0

(14) New Flow Adjustments at Gaining Facility					
Op#	FHP	TPH/NATPH	Workhours	Productivity	Workhour Cost
002					(\$81,636)
010					(\$45,669)
014					(\$66,427)
017					(\$171,330)
018					(\$42,956)
030					(\$365,242)
044					(\$422,381)
120					(\$61,083)
125					(\$220,903)
127					(\$194,719)
136					(\$230,493)
185					(\$176,591)
209					(\$64,619)
211					(\$121,961)
231					(\$404,976)
235					(\$222,918)
481					(\$103,053)
619					(\$275,205)
891					(\$48,511)
892					(\$138,402)
Totals	0	0	(82849)	No Calc	(\$3,459,074)

2431964

Combined Current Annual Workhour Cost : \$111,281,657
 (This number brought forward from *Workhour Costs - Current*)

Proposed Annual Workhour Cost : \$102,620,459
 (Total of Columns 6 and 12 on this page)

Minimum Function 1 Workhour Savings : \$2,764,660
 (This number represents proposed workhour savings with no productivity improvements applied to operations at the gaining facility)

Function 1 Workhour Savings : \$8,661,198
 (This number equals the difference in the current and proposed workhour costs above and is carried forward to the *Executive Summary*)

Comb Totals	Impact to Gain	2,675,708,492	7,739,599,035	2,154,108	3,593	\$90,810,383
	Impact to Lose	0	0	0	No Calc	\$0
	Total Impact	2,675,708,492	7,739,599,035	2,154,108	3,593	\$90,810,383
	Non-impacted	0	0	0	No Calc	\$0
	Gain Only	555,218,395	1,059,328,443	360,705	2,937	\$15,269,149
	Tot Before Adj	3,230,926,887	8,798,927,478	2,514,813	3,499	\$106,079,532
	Lose Adj	0	0	0	No Calc	\$0
	Gain Adj	0	0	-82,849	No Calc	-\$3,459,074
	All	3,230,926,887	8,798,927,478	2,431,964	3,618	\$102,620,459

Cost Impact	Comb Current	3,230,926,887	8,798,927,478	2,655,160	3,314	\$111,281,657
	Proposed	3,230,926,887	8,798,927,478	2,431,964	3,618	\$102,620,459
	Change	0	0	(223,195)		(\$8,661,198)
	Change %	0.0%	0.0%	-8.4%		-7.8%

rev 04/02/2009

Other Workhour Move Analysis

Last Saved: February 17, 2012

Lossing Facility: Northern New Jersey Metro

Gaining Facility: Dominick V. Daniels

Date Range of Data: 07/01/10 to 06/30/11

Current Other Craft Workhours

Lossing Facility					Gaining Facility				
Current MODS Operation Number	Percent Moved to Gaining (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)	Current MODS Operation Number	Percent Moved to Losing (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)
510	100.0%			\$175	510				\$0
511	100.0%			\$49	511				\$0
515	100.0%			\$545	515				\$1,092
572	100.0%			\$214	572				\$0
581	100.0%			\$1,047	581				\$981,904
592	100.0%			\$11,129	592				\$0
616	100.0%			\$2,185	616				\$2,770
624	100.0%			\$48,717	624				\$1,184
665	100.0%			\$74,901	665				\$0
666	100.0%			\$72,427	666				\$61,350
668	9.0%	91.0%		\$966,470	668				\$0
673	0.0%	100.0%		\$116,455	673				\$153,680
679	100.0%			\$129,448	679				\$136,868
745	43.8%			\$676,516	745				\$1,045,204
747	100.0%			\$2,076,128	747				\$3,812,183
750	15.3%	50.1%		\$6,420,886	750				\$7,334,477
753				\$485,981	753				\$1,763,410
754				\$405,094	754				\$0
763	0.0%	100.0%		\$91,719	763				\$40,106
765	85.0%	15.0%		\$1,261,244	765				\$5,835,982
766	95.0%	5.0%		\$1,047,497	766				\$5,447,594
					550				\$575,901
					570				\$184
					571				\$134,636
					582				\$509,008
					623				\$35
					633				\$136,959
					676				\$131,875
					680				\$265
					751				\$357
					752				\$3,072,337
					764				\$451,369

Proposed Other Craft Workhours

Lossing Facility			Gaining Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)	Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
510		\$0	510		\$219
511		\$0	511		\$62
515		\$0	515		\$1,776
572		\$0	572		\$214
581		\$0	581		\$983,162
592		\$0	592		\$11,129
616		\$0	616		\$4,925
624		\$0	624		\$49,243
665		\$0	665		\$59,114
666		\$0	666		\$127,052
668		\$0	668		\$86,982
673		\$0	673		\$153,680
679		\$0	679		\$256,959
745		\$380,202	745		\$1,337,516
747		\$0	747		\$5,878,693
750		\$2,225,479	750		\$8,305,035
753		\$485,981	753		\$1,763,410
754		\$405,094	754		\$0
763		\$0	763		\$40,106
765		\$0	765		\$6,906,101
766		\$0	766		\$6,440,917
			550		\$575,901
			570		\$184
			571		\$134,636
			582		\$509,008
			623		\$35
			633		\$136,959
			676		\$131,875
			680		\$265
			751		\$357
			752		\$3,072,337
			764		\$451,369

Maintenance		
LDC	Current Annual Workhours	Current Annual Workhour Cost (\$)
36		\$6,420,886
37		\$891,076
38		\$2,076,128
39		\$727,417
93		\$205,619
Totals	232,622	\$10,321,127

Maintenance		
LDC	Current Annual Workhours	Current Annual Workhour Cost (\$)
36		\$10,407,172
37		\$1,763,410
38		\$3,812,183
39		\$1,049,423
93		\$281,325
Totals	393,950	\$17,313,514

Maintenance		
LDC	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
36		\$2,225,479
37		\$891,076
38		\$0
39		\$380,202
93		\$0
Totals	77,814	\$3,496,757

Maintenance		
LDC	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
36		\$11,377,730
37		\$1,763,410
38		\$5,878,693
39		\$1,391,950
93		\$490,548
Totals	479,640	\$20,902,331

Supervisor Summary		
LDC	Current Annual Workhours	Current Annual Workhour Cost (\$)
01		\$104,544
10		\$2,842,626
20		\$0
30		\$460,663
35		\$1,393,998
40		\$0
50		\$0
60		\$0
70		\$0
80		\$151,431
81		\$0
88		\$0
Totals	92,376	\$4,953,263

Supervisor Summary		
LDC	Current Annual Workhours	Current Annual Workhour Cost (\$)
01		\$95,409
10		\$6,032,966
20		\$0
30		\$1,329,162
35		\$2,358,545
40		\$0
50		\$0
60		\$0
70		\$0
80		\$216,229
81		\$0
88		\$0
Totals	185,195	\$10,032,311

Supervisory		
LDC	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
01	0	\$0
10	0	\$0
20	0	\$0
30	0	\$0
35	0	\$0
40	0	\$0
50	0	\$0
60	0	\$0
70	0	\$0
80	0	\$0
81	0	\$0
88	0	\$0
Totals	0	\$0

Supervisory		
LDC	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
01		\$95,409
10		\$7,409,863
20		\$0
30		\$1,689,817
35		\$2,412,512
40		\$0
50		\$0
60		\$0
70		\$0
80		\$216,229
81		\$0
88		\$0
Totals	219,564	\$11,823,829

Summary by Sub-Group								
	Current - Combined		Special Adjustments Combined -		Proposed + Special Adjustments - Combined -		Change	
	Annual Workhours	Annual Dollars	Annual Workhours	Annual Dollars	Annual Workhours	Annual Dollars	Workhour Change	% Change
	'Other Craft' Ops (note 1)	86,418	\$4,061,862	0	\$0	64,170	\$2,952,095	(22,249)
Transportation Ops (note 2)	325,217	\$14,310,002	0	\$0	319,739	\$14,055,346	(5,478)	-1.7%
Maintenance Ops (note 3)	626,572	\$27,634,640	0	\$0	557,454	\$24,399,088	(69,118)	-11.0%
Supervisory Ops	277,571	\$14,985,573	0	\$0	219,564	\$11,823,829	(58,007)	-20.9%
Supv/Craft Joint Ops (note 4)	8,598	\$252,397	0	\$0	8,598	\$237,876	0	0.0%
Total	1,324,375	\$61,244,474	0	\$0	1,169,524	\$53,468,234	(154,851)	-11.7%

Special Adjustments at Losing Site		
LDC	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
Total Adj	0	\$0

Special Adjustments at Gaining Site		
LDC	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
Total Adj	0	\$0

Summary by Facility					
Losing Facility Summary			Gaining Facility Summary		
	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)		Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
Before	411,042	\$19,147,547	Before	913,333	\$42,096,927
After	77,814	\$3,496,757	After	1,091,710	\$49,971,477
Adj	0	\$0	Adj	0	\$0
After Tot	77,814	\$3,496,757	After Tot	1,091,710	\$49,971,477
Change	(333,228)	(\$15,650,790)	Change	178,377	\$7,874,550
% Diff	-81.1%	-81.7%	% Diff	19.5%	18.7%

Combined Summary		
	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
Before	1,324,375	\$61,244,474
After	1,169,524	\$53,468,234
Adj	0	\$0
After Tot	1,169,524	\$53,468,234
Change	(154,851)	(\$7,776,240)
% Diff	-11.7%	-12.7%

Notes:
1) less Ops going to 'Trans-PVS' & 'Maintenance' Tabs
2) going to Trans-PVS tab
3) going to Maintenance tab
4) less Ops going to 'Maintenance' Tabs

Staffing - Management

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro

Data Extraction Date: _____

Finance Number: 335950

Management Positions						
Line	(1) Position Title	(2) Level	(3) Current Auth Staffing	(4) Current On-Rolls	(5) Proposed Staffing	(6) Difference
1	PLANT MANAGER (2)	PCES-01	1	1	0	-1
2	MGR DISTRIBUTION OPERATIONS	EAS-24	2	1	0	-1
3	MGR MAINTENANCE	EAS-24	1	1	0	-1
4	MGR IN-PLANT SUPPORT	EAS-23	1	1	0	-1
5	MGR MAINTENANCE OPERATIONS	EAS-21	2	1	0	-1
6	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-21	2	2	0	-2
7	MGR DISTRIBUTION OPERATIONS	EAS-20	1	1	0	-1
8	MGR TRANSPORTATION/NETWORKS	EAS-20	1	0	0	0
9	OPERATIONS SUPPORT SPECIALIST	EAS-20	1	1	0	-1
10	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	0	-1
11	OPERATIONS SUPPORT SPECIALIST	EAS-18	1	1	0	-1
12	OPERATIONS SUPPORT SPECIALIST	EAS-17	4	4	0	-4
13	SUPV DISTRIBUTION OPERATIONS	EAS-17	19	16	0	-16
14	SUPV MAINTENANCE OPERATIONS	EAS-17	16	9	0	-9
15	SUPV TRANSPORTATION OPERATIONS	EAS-17	3	3	0	-3
16	NETWORKS SPECIALIST	EAS-16	2	2	0	-2
17	SECRETARY (FLD)	EAS-12	1	1	0	-1
18						
19						
20						
21						
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79					
	Totals		59	46	0
					(46)

Retirement Eligibles: 0

Position Loss: 46

Management Positions						
Line	(12) Position Title	(13) Level	(14) Current Auth Staffing	(15) Current On-Rolls	(16) Proposed Staffing	(17) Difference
1	PLANT MANAGER (METRO)	PCES-01	1	1	1	0
2	MGR IN-PLANT SUPPORT	EAS-25	1	1	1	0
3	MGR MAINTENANCE (LEAD)	EAS-25	1	1	1	0
4	SR MGR DISTRIBUTION OPERATIONS	EAS-25	1	0	1	1
5	MGR DISTRIBUTION OPERATIONS	EAS-24	3	2	3	1
6	MGR MAINTENANCE OPERATIONS	EAS-23	3	3	2	-1
7	MGR TRANSPORTATION/NETWORKS	EAS-23	1	1	1	0
8	MGR DISTRIBUTION OPERATIONS	EAS-22	3	2	4	2
9	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-22	3	2	3	1
10	MGR TRANSPORTATION/NETWORKS	EAS-21	1	1	1	0
11	MGR MAINT ENGINEERING SUPPORT	EAS-20	1	0	0	0
12	MGR MAINTENANCE OPERATIONS SUPPT	EAS-20	1	1	0	-1
13	MGR TRANSPORTATION/NETWORKS	EAS-20	1	1	1	0
14	OPERATIONS SUPPORT SPECIALIST	EAS-20	1	1	1	0
15	MAINTENANCE ENGINEERING SPECIALIST	EAS-19	3	3	3	0
16	MGR FIELD MAINT OPRNS (LEAD)	EAS-19	1	1	1	0
17	MGR MAINTENANCE OPERATIONS	EAS-19	1	1	1	0
18	NETWORKS SPECIALIST	EAS-18	1	0	3	3
19	OPERATIONS SUPPORT SPECIALIST	EAS-18	2	2	2	0
20	OPERATIONS SUPPORT SPECIALIST	EAS-17	5	5	5	0
21	SUPV DISTRIBUTION OPERATIONS	EAS-17	45	38	56	18
22	SUPV MAINTENANCE OPERATIONS	EAS-17	17	14	14	0
23	SUPV MAINTENANCE OPERATIONS SUPPOR	EAS-17	1	1	1	0
24	SUPV TRANSPORTATION OPERATIONS	EAS-17	8	7	8	1
25	NETWORKS SPECIALIST	EAS-16	2	2	2	0
26	SECRETARY (FLD)	EAS-12	1	1	1	0
27						
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79					
	Total		109	92	117
					25

Retirement Eligibles: 0

Position Loss: **(25)**

Total PCES/EAS Position Loss: 21 (This number carried forward to the *Executive Summary*)

rev 11/05/2008

Staffing - Craft

Last Saved: February 17, 2012

Lossing Facility: Northern New Jersey Metro

Finance Number: 335950

Data Extraction Date: 09/19/11

Craft Positions	(1) Casuals/PSE's On-Rolls	(2) Part Time On-Rolls	(3) Full Time On-Rolls	(4) Total On-Rolls	(5) Total Proposed	(6) Difference
Function 1 - Clerk	30	0	269	299	0	(299)
Function 4 - Clerk	0	0	0			
Function 1 - Mail Handler	11	0	172	183	0	(183)
Function 4 - Mail Handler	0	0	0			
Function 1 & 4 Sub-Total	41	0	441	482	0	(482)
Function 3A - Vehicle Service	0	0	27	27	0	(27)
Function 3B - Maintenance	0	0	123	123	0	(123)
Functions 67-69 - Lmtd/Rehab/WC	0	0	2	2	0	(2)
Other Functions	7	0	5	12	0	(12)
Total	48	0	598	646	0	(646)

Retirement Eligibles: 216

Gaining Facility: Dominick V. Daniels

Finance Number: 975459

Data Extraction Date: 09/19/11

Craft Positions	(7) Casuals/PSE's On-Rolls	(8) Part Time On-Rolls	(9) Full Time On-Rolls	(10) Total On-Rolls	(11) Total Proposed	(12) Difference
Function 1 - Clerk	72	0	556	628	762	134
Function 1 - Mail Handler	45	0	476	521	632	111
Function 1 Sub-Total	117	0	1,032	1,149	1,394	245
Function 3A - Vehicle Service	3	0	140	143	168	25
Function 3B - Maintenance	0	0	202	202	234	32
Functions 67-69 - Lmtd/Rehab/WC	0	0	32	32	34	2
Other Functions	1	0	11	12	22	10
Total	121	0	1,417	1,538	1,852	314

Retirement Eligibles: 492

Total Craft Position Loss: 332 (This number carried forward to the *Executive Summary*)

(13) Notes: _____

rev 11/05/2008

Maintenance

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro

Gaining Facility: Dominick V. Daniels

Date Range of Data: Jul-01-2010 : Jun-30-2011

	(1) Current Cost	(2) Proposed Cost	(3) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 6,420,886	\$ 2,225,479	\$ (4,195,407)
LDC 37 Building Equipment	\$ 891,076	\$ 891,076	\$ 0
LDC 38 Building Services (Custodial Cleaning)	\$ 2,076,128	\$ 0	\$ (2,076,128)
LDC 39 Maintenance Operations Support	\$ 727,417	\$ 380,202	\$ (347,216)
LDC 93 Maintenance Training	\$ 205,619	\$ 0	\$ (205,619)
Workhour Cost Subtotal	\$ 10,321,127	\$ 3,496,757	\$ (6,824,370)
Other Related Maintenance & Facility Costs			
Total Maintenance Parts, Supplies & Facility Utilities	\$ 1,192,364	\$ 50,000	\$ (1,142,364)
Adjustments <i>(from "Other Curr vs Prop" tab)</i>		\$ 0	
Grand Total	\$ 11,513,491	\$ 3,546,757	\$ (7,966,734)

	(4) Current Cost	(5) Proposed Cost	(6) Difference
Workhour Activity			
LDC 36 Mail Processing Equipment	\$ 10,407,172	\$ 11,377,730	\$ 970,558
LDC 37 Building Equipment	\$ 1,763,410	\$ 1,763,410	\$ 0
LDC 38 Building Services (Custodial Cleaning)	\$ 3,812,183	\$ 5,878,693	\$ 2,066,510
LDC 39 Maintenance Operations Support	\$ 1,049,423	\$ 1,391,950	\$ 342,527
LDC 93 Maintenance Training	\$ 281,325	\$ 490,548	\$ 209,223
Workhour Cost Subtotal	\$ 17,313,514	\$ 20,902,331	\$ 3,588,817
Other Related Maintenance & Facility Costs			
Total Maintenance Parts, Supplies & Facility Utilities	\$ 4,308,629	\$ 4,662,948	\$ 354,319
Adjustments <i>(from "Other Curr vs Prop" tab)</i>		\$ 0	
Grand Total	\$ 21,622,143	\$ 25,565,279	\$ 3,943,136

Annual Maintenance Savings: **\$4,023,598** (This number carried forward to the Executive Summary)

(7) Notes: NNJ Metro "Proposed Cost" is estimated cost to shut-down (winterize) the building pending final disposition.

Transportation - PVS
Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro
Finance Number: 335950
Date Range of Data: 07/01/10 -- to -- 06/30/11

Gaining Facility: Dominick V. Daniels
Finance Number: 975459

	(1) Current	(2) Proposed	(3) Difference
PVS Owned Equipment			
Seven Ton Trucks	10	0	10
Eleven Ton Trucks	2	0	2
Single Axle Tractors	3	0	3
Tandem Axle Tractors	3	0	3
Spotters	1	0	1
PVS Transportation			
Total Number of Schedules	22	0	22
Total Annual Mileage	526,945	0	526,945
Total Mileage Costs	\$567,346		\$567,346
PVS Leases			
Total Vehicles Leased	0		0
Total Lease Costs	\$0		\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$129,448	\$0	\$129,448
LDC 34 (765, 766)	\$2,308,740	\$0	\$2,308,740
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$2,438,188	\$0	\$2,438,188

	(4) Current	(5) Proposed	(6) Difference
PVS Owned Equipment			
Seven Ton Trucks	37	47	(10)
Eleven Ton Trucks	9	11	(2)
Single Axle Tractors	34	37	(3)
Tandem Axle Tractors	2	5	(3)
Spotters	3	3	0
PVS Transportation			
Total Number of Schedules	158	180	(22)
Total Annual Mileage	2,314,152	2,819,989	(505,837)
Total Mileage Costs	\$1,906,508	\$2,388,752	(\$482,244)
PVS Leases			
Total Vehicles Leased	0	0	0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$588,237	\$708,328	(\$120,091)
LDC 34 (765, 766)	\$11,283,576	\$13,347,018	(\$2,063,442)
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$11,871,813	\$14,055,346	(\$2,183,533)

PVS Transportation Savings (Losing Facility): \$3,005,534

PVS Transportation Savings (Gaining Facility): (\$2,665,777)

Total PVS Transportation Savings: \$339,758 <<== (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings)

(7) Notes: All vehicles currently in use at NNJ Metro will transfer to DVD except 1 Spotter that will be excess. Additional LDC 31 hours at DVD are based on 50% of the NNJ Metro amount. 1 of the 2 Vehicle Dispatchers would transfer to DVD. Additional LDC 34 costs and vehicle costs at DVD are based on 85% of the NNJ Metro amounts.

1	2	3	4	5	6	7
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

8	9	10	11	12	13	14
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

Proposed Trip Impacts	Current Losing	Moving to Gain (-)	Other Changes (+/-)	Trips from Gaining	Proposed Result
	190,957	0	0	0	190,957

Proposed Trip Impacts	Current Gaining	Moving to Lose (-)	Other Changes (+/-)	Trips from Losing	Proposed Result
	229,935	0	0	0	229,935

HCR Annual Savings (Losing Facility): **\$1,919,186**

HCR Annual Savings (Gaining Facility): **(\$3,109,455)**

Total HCR Transportation Savings: (\$1,190,269)

<<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings)

rev 11/05/2008

Distribution Changes

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro

Type of Distribution to Consolidate: Orig & Dest

Indicate each DMM labeling list affected by placing an "X" to the left of the list.

DMM L001	DMM L011
<input checked="" type="checkbox"/> DMM L002	<input checked="" type="checkbox"/> DMM L201
DMM L003	DMM L601
DMM L004	DMM L602
DMM L005	DMM L603
DMM L006	DMM L604
DMM L007	DMM L605
<input checked="" type="checkbox"/> DMM L008	DMM L606
DMM L009	DMM L607
DMM L010	<input checked="" type="checkbox"/> DMM L801

If revisions to DMM L005 or DMM L201 are needed, indicate proposed DMM label change below.

(2) DMM Labeling List L005 - 3-Digit ZIP Code Prefix Groups - SCF Sortation		
From:		
Action Code*	Column A - 3-Digit ZIP Code Prefix Group	Column B - Label to
To:		
Action Code*	Column A - 3-Digit ZIP Code Prefix Group	Column B - Label to

*Action Codes: A=add D=delete CF=change from CT=change to

Important Note: Section 2 & 3 illustrate possible changes to DMM labeling lists. Section 2 relates to consolidation of Destination Operations. Section 3 pertains to Originating Operations. The Area Distribution Network group will submit appropriate requests for DMM changes after AMP approval.

(3) **DMM Labeling List L201 - Periodicals Origin Split**

Action Code*	Column A - Entry ZIP Codes	Column B - 3-Digit ZIP Code Destinations	Column C - Label to

*Action Codes: A=add D=delete CF=change from CT=change to

(4) **Drop Shipments for Destination Entry Discounts - FAST Appointment Summary Report**

Month	Losing/Gaining	NASS Code	Facility Name	Total Sched Appts	No-Show		Late Arrival		Open		Closed		Unsched Count
					Count	%	Count	%	Count	%	Count	%	
JUL	Losing Facility	076	Northern NJ Metro	626	136	22%	179	29%	0	0%	489	78%	5
AUG	Losing Facility	076	Northern NJ Metro	731	165	23%	241	33%	0	0%	566	77%	6
JUL	Gaining Facility	070	Dominick V. Daniels	1,048	268	26%	337	32%	0	0%	780	74%	1
AUG	Gaining Facility	070	Dominick V. Daniels	1,178	328	28%	400	34%	0	0%	849	72%	3

(5) **Notes:**

MPE Inventory

Last Saved: February 17, 2012

Lossing Facility: Northern New Jersey Metro

Gaining Facility: Dominick V. Daniels

Data Extraction Date: 09/19/11

Equipment Type	(1) Current Number	(2) Proposed Number	(3) Difference
AFCS	7	0	(7)
AFCS 200	0		0
AFSM - ALL	2	0	(2)
APPS	0		0
CIOSS	3	0	(3)
CSBCS	0		0
DBCS	31	0	(31)
DBCS-OSS	0		0
DIOSS	7	0	(7)
FSS	0		0
SPBS	1	0	(1)
UFSM	0	0	0
FC / MICRO MARK	0	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	1	0	(1)
LIPS	0	0	0
MPBCS-OSS	0	0	0
TABBER	0	0	0
PIV	0	0	0
LCREM	1	0	(1)

Equipment Type	(4) Current Number	(5) Proposed Number	(6) Difference	(7) Excess Equipment	(8) Relocation Costs
AFCS	8	9	1	(6)	
AFCS 200	0	2	2	2	\$250,000
AFSM - ALL	5	6	1	(1)	\$111,692
APPS	1	1	0	0	
CIOSS	1	3	2	(1)	
CSBCS	0	0	0	0	
DBCS	34	33	(1)	(32)	\$117,900
DBCS-OSS	0	0	0	0	
DIOSS	10	12	2	(5)	\$49,125
FSS	0	0	0	0	
SPBS	1	1	0	(1)	
UFSM	0	0	0	0	
FC / MICRO MARK	0	0	0	0	
ROBOT GANTRY	0	0	0	0	
HSTS / HSUS	2	2	0	0	
LCTS / LCUS	1	1	0	(1)	
LIPS	0	0	0	0	
MPBCS-OSS	0	0	0	0	
TABBER	0	0	0	0	
PIV	0	0	0	0	
LCREM	2	2	0	(1)	

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: \$528,717 (This number is carried forward to *Space Evaluation and Other Costs*)

(9) Notes: DV Daniels has (1) additional AFCS currently in place for processing Bulky Mail and will get (2) additional AFCS 200 machines.

CIOSS' will be relocated as part of HQ PARS Consolidation Initiative

rev 03/04/2008

Customer Service Issues

Last Saved: February 17, 2012

Losing Facility: Northern New Jersey Metro
5-Digit ZIP Code: 07699
Data Extraction Date: _____

1. Collection Points	3-Digit ZIP Code: 074		3-Digit ZIP Coc 075		3-Digit ZIP Co 076		3-Digit ZIP Code: 078	
	Current		Current		Current		Current	
	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.
Number picked up before 1 p.m.	147	173	111	113	178	270	60	118
Number picked up between 1-5 p.m.	91	169	2	7	158	118	71	65
Number picked up after 5 p.m.	112	0	19	12	115	4	53	0
Total Number of Collection Points	350	342	132	132	451	392	184	183

2. How many collection boxes are designated for "local delivery"? 0

3. How many "local delivery" boxes will be removed as a result of AMP? 0

4. Delivery Performance Report

Quarter/FY	Percent
QTR 3 FY11	93.10%
QTR 2 FY11	91.40%
QTR 1 FY11	96.10%
QTR 4 FY10	98.60%

% Carriers returning before 5 p.m.

5. Retail Unit Inside Losing Facility (Window Service Times)

	Current		Proposed	
	Start	End	Start	End
Monday				
Tuesday				
Wednesday				
Thursday				
Friday				
Saturday				

6. Business (Bulk) Mail Acceptance Hours

	Current		Proposed	
	Start	End	Start	End
Monday				
Tuesday				
Wednesday				
Thursday				
Friday				
Saturday				

7. Can customers obtain a local postmark in accordance with applicable policies in the *Postal Operations Manual*? Yes

8. Notes: There is no BMEU or Retail at this facility.

Gaining Facility: Dominick V. Daniels

9. What postmark will be printed on collection mail?
 Line 1 _____
 Line 2 _____

Space Evaluation and Other Costs

Last Saved: February 17, 2012

Lossing Facility: Northern New Jersey Metro

Space Evaluation

1. Affected Facility

Facility Name: Northern NJ Metro
 Street Address: 850 Newark Turnpike
 City, State ZIP: Kearny, NJ 07099

2. Lease Information. (If not leased skip to 3 below.)

Enter annual lease cost: USPS Owned
 Enter lease expiration date: USPS Owned
 Enter lease options/terms: USPS Owned

3. Current Square Footage

Enter the total interior square footage of the facility: 376,000
 Enter gained square footage expected with the AMP: 376000

4. Planned use for acquired space from approved AMP
To Be Determined

5. Facility Costs

Enter any projected one-time facility costs: \$1,362,500
 (This number shown below under One-Time Costs section.)

6. Savings Information

Space Savings (\$): \$0
 (This number carried forward to the *Executive Summary*)

7. Notes Upgrade to electrical service to support to DBCS' on mezzanine is estimated at \$300,000.
Removal of interior walls for additional workroom space estimated at \$112,500. IDR modifications
for mixed states operation on mezzanine and AFSM to HSUS estimated at \$275,000. Install freight
elevator to mezzanine estimated at \$675,000.

One-Time Costs

Employee Relocation Costs: _____

Mail Processing Equipment Relocation Costs: \$528,717
 (from MPE Inventory)

Facility Costs: \$1,362,500
 (from above)

Total One-Time Costs: \$1,891,217
 (This number carried forward to *Executive Summary*)

Remote Encoding Center Cost per 1000

Lossing Facility: Northern New Jersey Metro **Gaining Facility:** Dominick V. Daniels

YTD Range of Report: 07/01/10 : 06/30/11

(1) Product	(2) Associated REC	(3) Current Cost per 1,000 Images
Letters		
Flats		
PARS COA		
PARS Redirects		
APPS		

(4) Product	(5) Associated REC	(6) Current Cost per 1,000 Images
Letters		
Flats		
PARS COA		
PARS Redirects		
APPS		

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